

cf7f}ofhgf
-@)\$(-@)%\$_

>l % sf] ;/sf/
/fli6æ ofhgf cfofu
gkfn
@)\$ (cfiff9

kšsyg

sdhf / u/la cyfoj:yf tyf gknsf h:tf ef nls sl7gf0 ePsf dhdsf ofhg thdf ug{sl7g sfo{xf} . To;dfly kl/jlt /fhglt s ;Gbedf c ;ldt hg cfsfafx?nf0 ;ldt ;fwgn]k/f ug{vffg'cem 7hf]rghf xfl . o;sf]cltl/Qm bzf ljbdfg /xsf] ;ldt artb/ , dbf :kllt, clws t/ntf, a9bf] ;/sf/L vr{cfib ;d:ofx?n]ubf xfd]cyfoj:yfdf :yloTj Noipg cflys ;wf/ / ;dfohgfsf vff]k/sf]5 . o; cj:ydf cfpq ;Sg]cflys ;l6af6 hf]ug xdf cfsfafx?nf0{cem ;ldfa4 kfg[kg]kl/:ylthGo aflotf 5 . ljsf; kpf;x?df bltf a4 u/L ;dli6ut klkln a9fpq ljsf; nfut 36fpq'h?/L 5 . o; rghf kof{cj:ydf hgcfbfhg kZrftsf]kpf]flqs gknsf klxnf]ofhg thdf ePsf]5 .

o; ofhgfsf cfwf/ ahf/fdv pbf/ cyfoj:yf/f lbuf]cflys a4 xfl;n ug{/xsf]5 . o; cydf o:tf lfx? hxf'lgbl / u/ ;/sf/L kpf;x?sf] ;DefJotf k]n /xsf]5, Toxf' ;/sf/sf]eldsf Pp6f pTk]ssf]?kdf dfq /xg5 . ;ty} ;fdlfs Gofu lbnfpq]x]h]u/Lal lgjf/Ofsf]cnfj ;dtdhs ;dfhsf] ;hgf ug{cfjZos ;fdlfs tyf cflys k]wf/ ;Jfx?sf]Joj:yf ldnfpqdf ;/sf/sf]eldsf kdv /xg5 . o; kl/k]odf ljs]b]s/Ofsf]dflodaf6 hg;xeflutnf0 ;lqno u/f0{ljsf; cfohgfx? ;~rfng ugdf cf7f]ofhgfn]hf8 lbPsf]5 . pkoQm p2]ox? xfl;n ug{ofhgfn]kl/eflft u/sf glt, nlo tyf sfoqdx?nf0{kl/ ;'s (Indicative) tyf dfu5z\$sf] ?kdf lnOPsf]5, h;nfo{k/f ug{/fhosf]ldtfsf]cltl/Qm /fli6a hljgsf x/ klfsf] ;xeflut / ;xof]usf]ck]ff ul/Psf]5 .

Pp6f ofhgfn]dfq /fi6sf ;Dkof{rghf x? k/f ug{ ;Sb8, g o;n]dfq xdf ;Dkof{cfsfafx?nf0{g}k/f ug{ ;S5 . t/ dxTjkof{s/f s]x]eg]ofhgfn]lnPsf]lbzf :ki6 / ;xl xg'k5{ o;sf p2]o / kfyldstfx? pkoQm xg'k5{nlo / sfoqdx? oyf]fbl xg'k5{/ o;n] ;ldt ;fwgsf]pkoQm af8krf8 ug{ ;Sg'k5{ . o; ;Gbedf cf7f] ofhgfsf]lgdfv ug]qddf o; ofhgdf cftlqxt cjwf/Off, p2]o, glt, ljsf;b/, nufql / o;sf]af8krf8sf ;Da6wdf Ps cfwf/kqsf]d:of tof/ kl/L bzf /fhglt1, al4hljl, ljzlf1 / ;r] gful/sx? ;dlf kl]lqofsf]nflu k]tt u/]kl5 k]tt ePsf ;emjx?sf]cfw/df ;f]cfw/kqnf0{kl/dfhg u/L /fli6a ljsf; kl/ibaf kZ ul/Psf]lyof] . cf7f] ofhgfsf]lgdfvdf pQm cfwf/kq / /fli6a ljsf; kl/ibaf6 k]tt ;emjx?nf0{dfu5z\$sf] ?kdf lnOPsf]5 .

sl7g kl/:ylt / rghf sf alr tof/ kl/Psf]cf7f]ofhgfsf]lgdfv]qddf ;xof] kfofpg] >L % sf] ;/sf/sf d6qno, ljefu tyf c6o lgsfox? , /fhglt1, al4hljl tyf ;r] gful/sx?af6 k]tt ;xof]usf]nflu xfdl cfe/ k6 ub5f .

cfzf 5, cf7f]ofhgfsf]of]k'ts ;a\$]nflu pkoQm l;4 xg5 .

@)\$ (cfiff9

/fli6a ofhg cfof]

/fli6a ofhg cfof]usf]u7g ll-

!= ;DdfggLo k]vfgd6ql >L lul/hfk; fb sf]/fnf

kb] cllolf

@= 8f- /fdz/Of dxt

pkfllolf

#= 8f- /fd k6fz ofbj

;b:o

\$= >L k]jl /fh lnun

;b:o

%= 8f- afnuf]kn a8

;b:o

^= 8f- ljgfos ebf

;b:o

&= >L >Ls]Of pkfllfo

;b:o

*= dVo ;lr j >L bdf] / k; fb uf]d

kb] ;b:o

(= cy{ ;lr j 8f- 7fs/ gfy k6t

kb] ;b:o

!)= >L e6gZ sdf/ k]vfg

;b:o ;lr j

ljifo ;!L

k7

v08 - !

ljutsf ljsf; kpf;, pkn1Aw / ;d:ofx?

!

v08 - @

cf7f;ofhgfsf]cjwf/0ff, p2]o / nufgl

-s_	cf7f;ofhgfsf]ljsf; cjwf/0ff	&\$
-v_	cf7f;ofhgfsf]p2]o Pj *tyldstf	*)
-u_	cfly\$ a[4b/, sh nufgl / lfut af8kf8	**

v08 - #

lfut glt tyf sfofid

-s_	s[if, jg tyf eld;wf/	!)\$
-v_	l;†f0	@#(
-u_	pnhf{	@^)
-3_	hnjfo'lj1fg	@(^
-a_	;8s tyf c6o oftoft	#)^
-r_	;~rf/	#\$%
-5_	pBfu tyf vfgl	#\$^
-h_	jflofHo	#()
-´_	ko6g	\$!%
-`_	lzlf tyf ;s[t	\$\$!
-6_	:jf:Yo tyf kl/jf/ lgofhg	\$&#
-7_	vfgkfgl tyf ;/;kf0{	%))
-8_	cfjf; tyf zx/L ljsf;	%!%
-9_	>d tyf ;dfh sNofOf	%#!
-Of_	:yfglo ljsf;	%%@
-t_	cfkl't{	%^*
-y_	ljljw -ofhgf / kpf;g ;wf/_	%&(

v08 - \$

kpv /fli6a ljsf; gltx?

-s_	u/LaL lgjf/Of	%(^
-----	---------------	-----

-v_	hg;wof	^)\$
-u_	hgziQn tyf /fhuf/L	^!!
-3_	jftfj/of tyf >ft ;#f0f	^!%
-a_	e"pkofu	^@!
-r_	lfqlo ljsf;	^@^
-5_	ljsbls/of	^#@
-h_	dNo	^\$!
-´_	cfly\$;fwg kl/rfng	^\$^
-`_	dbf, aJE tyf shf{	^%@
-6_	khL ahf/	^^@
-7_	;fjfhgs ;*yfg tyf lghls/of	^&@
-8_	ljsf; kzf;g	^*!
-9_	lj1fg tyf kljlw	^*&
-0f_	ljsf;df dlxf	^(#
-t_	afn ljsf;	^(&
-y_	u} ;/sf/L ;*yf	&))
-b_	vfB tyf kf0f	&)\$
-w_	cgludg tyf dNofÍg	&)^

ljutsf ljsf; kpf;, pknAw / ;d:ofx?

kl/ro

cf7f;ofhgf lj;#@\$^ ;fndf ePsf]Pltxf]s hg cf6bfnagaf6 jxbnlo khftfCqs Joj:yf kbl:yfkgf
ePkl5 hglgjffgaf/f ul7t khftfCqs ;/sf/sf]klxnf]ofhg xf]. o; kl/k]odf o; ofhgklt InOPsf]bfi6sf bO{
kdv lj/fvfeif;Kof{tYox?df cfwf/t 5g\ ol tYox?df Psft/ hg;fwf/Ofdf hfult ePsf]gof"cfzf / pT;fxh:tf
;sf/fids klf 5 eg]csf]t/ k~rfot Joj:yfn]5f8] uPsf]cfly\$ b/fj:yfh:tf gsf/fids klf klg 5 .

ofhgfsf]jtdfg rbf]t btt/ ultn]al9/x\$ hg;wofsf]a9b]dfu / pnf]cf]sf^VfnfO{pknAw ;ldt ljQlo
/ kts[ts ;fwgalr kpfjsf/L tbf]Dofsf]klxrfg ug{g}xf]. kts[ts ;fwgdf cfPsf]xf; / kts[ts jftfj/Ofsf]
c]glt]n]o; rbf]tnfO{cem h6ln agfOlBPsf]5 . o; c]y:Ydf :jefjtl /fhg]ts cgzf;g, ldtJolotf / cfly\$
Tofusf]cfjZostf kb5 . o; lsl;dsf]sl7g c]y:Ydf klg hg;fwf/Ofdf b]vPsf]7hf]cfzf tyf pd·n] cyfCqs]
cfw]gs.s/Of k]qnofdf cfwf/et zlQm ;t]sf]?kdf sfd ug{;xof]u klg hfg5 eg]ljZjf; lng ;lsc5 .

khftCq kbl:yfkgf cl3sf]c]lwdf Ps tlg jli6 / af\$ % j6f k~r jil6 ofhgf thOf eO{sfotf]og ul/P .
o;/L ofhgfnfO ljsf;sf];eQOfsf]pkof]u u/L b]zsf]lz3]ljsf; ug]clekfo xbf xbf]klg cyfCqn]jfl-5t ?kdf
kult ug{;sg . o;f]xbdf ljutsf ofhgfx?sf]p2]ox?alr tyf p2]o, ktyldstf, /Ofglt Pj+sfof]dx?alrsf]
cGt;wagwnfO{ki6 ?kdf :yifkt ug{g;Sg' Ps kdv sf/Of lyof]. p2]ox?df klg sg}Ps p2]o klt{gxb}csf]
gof"p2]osf]?kdf InOg]k/Dk/f a:of]. o;/L p2]ox?sf] 5gfb Pj~klxrfgdf g]lg/Gt/tf / b]ufdl ljZnf]Ofsf]cefj
b]vof]. oxl l:ylt /Ofglt tyf ktyldstfsf] 5gfbdf klg klt]lDat eP h;n] ubf{o; c]lwdf cyfCqdf kl;:t
nufgl eP klg jfl-5t kult ePg . cfj]ws ofhgfx?df ckgfOPsf glt, sfotf tyf sfotf]alrsf]lj; . ltkOf{/
sfotf]ogsf]sdhf]l:l:ylt t]sf]ng ofhgf ljsf; k]spfsf]rl/qsf]?kdf b]vk/].

o; c]lwsf]kdv cfly\$ Pj+e]ts ;t'sf]x?sf]dNofg ubf{lg/fzf]hgs l:ylt b]vf kb5 . k~rfotl
Joj:yfsf]o; c]lwdf oftoft, ;~rf/ ;ljwf, :jf:Yo, vfgkgl, ;flf/tf tyf ljBfyl;egf{cgkth:tf lfgx?df s]l
xb;Dd ;wf/ Pj+lj:tf/ eP tfklg ;dli6ut ?kdf cyfCqs]pknAwx? c:ki6 / lg/fzf]hgs 5g\ . jx';wos hgtsf]
hljg k4ltdf cfly\$ kl/jt6 xg ;sg . sltkosf]cfly\$ c]y:Yf eng lflOf eP/ uof].

ljut c]lwsf]ofhgj4 ljsf; kpf;af6 dh\$sf]cyfCqdf s]s:tf cfly\$ kl/jt6x? eP ;sf]ljZnf]Of
b]fotfdf kl'tt ul/Psf]5 .

cfly\$ l:ylt

!:- sh ufx{yo ptkfbg || pRr hg;wof a[4sf]cgkftdf sh ufx{yo ptkfbgdf vf; a[4 gePaf6 cf-j:
@)@!÷@@ b]v @)\$^÷\$& sf]c]lwdf kltJolQm cfodf s]n ;ldfct a[4 eof]. pQm c]lwdf sh ufx{yo ptkfbgdf
jf:tljs a[4 #-\$ kltzt /Xof], ha sl kltJolQm cfo a[4 s]n)-* kltzt dfq /Xof]. kl/dfOf]ds bfi6n]xbf
cf-j: @)@!÷@@ df kltJolQm cfo ?= !,#)\$ lyof]eg]cf-j: @)\$^÷\$& df ?= !,^)% dfq /Xof]. o;/L @%^ jifsf]
c]lwdf cf-j: @)#!÷#@ sf]l:y/ dNodf kltJolQm cfodf s]n ?= #)! dfq yk ePsf]5 . o;k\$ / kltJolQm cfo
a[4df ePsf]dcbtfsf]kn:j?k ljZjsf clt lgw6 /fi6x?sf]k]qndf klg gkn lgs}tn pleg k]of].* @)@!÷@@-
@)\$^÷\$& sf]c]lwdf l:y/ dNodf s]lflgsf]a4b/ ## kltzt / u] s]lflgsf]a4b/ #-* kltzt /xl sh ufx{yo
ptkfbg #-\$ kltztsf b/n]a[4 ePsf]lyof]. ljut jifx?df ljzjf u/ ;ftf]ofhgj]lw -@)\$@-\$& df s]lflgsf]
ptkfbg a[4 ck]oflzt ?kdf ePsf]cgdfg ul/Psf]lyof]. jf:tadf lsQf gfklsf]glthfkZrft\sltko v]l ul/Psf
hdlgx?sf]tYofl 56 ePsf]b]vPsf]io:tf lfgsf];dfohg ubf;ftf]ofhgj]lwdf s]lflafnln]9fsf]lfgkindf a[4
eO{ptkfbg a[4 jf:tljstfcbf w]b]vg cfPsf]lyof]. o;n]ubf{;f]c]lwdf sh ufx{yo ptkfbg ckts[ts lsl;da6
w]a[4 ePsf]b]vk/sf]xf]. xfn o;df ;wf/ sfot? eO/x\$ 5g\ . pQm ckts[ts a[4nf0 x6fpg] xf]eg];ftf-
ofhgfd b]vPsf]kltJolQm cfoa[4 lgs}sd xg hfg5 .

lgDg cfly\$ a[4b/ / a9b]cfly\$ Pj~k]sl c;dfgtfsf]sf/Ofn]jx';wos hgtf u/Lalsf]/yfdgl# wslnb}
hfg]klqnof tlj]eof]. g]kndf u/Lal/yfdlgsf hgtfx?sf]kl/dfOfaf/tf ljleGg clloogx? ul/Psf 5g\ . tl clloogx?n]
s/La \$) b]v ^) kltzt hgtfx? lg/k]f u/Lalsf]/yfdgl /x\$]cgdfg u/\$f 5g\ . o;};DaGwdf pknAw

* o; ;DaGwL tYof\$? cg";lX?df kl'tt ul/Psf 5g\ .

klt JolQm b]gs lgjfx vr{@)\$^.\$& sf]dNodf ?= ^ . ;dNfO u/Lalsf]/yfdglPsf] 5 .

tYofix?sf]ljzn]fuf u/L /fli6æ ofhgf cfofun] u/sf] cgdfgcg;/f/ u/Lalsf] /yfdlg /xsf hgtf sh hg; wofsf] s/La \$(kltzt /xsf]b]v5 . olt 7hf]hg; dfo hlgjsf] cfw/e't cfjZostaf6 jl-rt 5g.

k-rfot Joj:yfsf] cGt; Dddf cfly\$; Argdf vf; kl/jt6 cfpG . cfly\$ jif{ @) @! ÷ @ @ df sh ufx{Yo pTkfbgsf] s/La ^% = ! kltzt s]ifn] g} cfu6sf] lyof] eg] ; f] cgkftdf sXl kl/df0fn] dfq 36g u0{ cfly\$ jif{ @) \$ ^ ÷ \$ & df ^ ! kltzt kl'g uof] . ljsf; sf]qddf cfBfus/0fsf] ; fy ; fy} sh ufx{Yo pTkfbgdf u} s]ifn]sf] cZ a9b} hfgkgdf @) @! ÷ @ @ df o ; lqsf] b} # \$ = (af6 sXl dGb a[4 e0{ cfly\$ jif{ @) \$ ^ ÷ \$ & df # (kltzt dfq kl'gf] cgdfg 5 . o ; af6 bZsf] ; dli6ut cyfGqsf] ; Argdf pNn]vglo kl/jt6 gePsf] : ki6 5 . ; fy} pTkfbgsf] cfwf/ kl'g k/Dk/fut g} /Xof] . u} s]ifn]df ljz]f u/ pBfu tyf cGo lqX?df /fhuf/Lsf] cj ; /df a[4 xg g ; s]af6 s]ifdf cfl>t hgZlQm cGo lqX?df : yfgfGt/Of xg ; s} . >dsf] kltJolQm pTkfbg klxn]g} sd /xsf] cj : yfdf a9b] > dZlQmsf] s]ifdf clws lge{ tfn] ubf{ s]ifdf kltJolQm pTkfbg xf ; x} uof] . s]ifdf lge{ ePsf > dZlQm] cfolws ? kdf df ; d dfly gje/ kgG[xbfn] kl'g ; d : ofnf0 eig hln agf0 lbof] .

cfly\$ jif{ @) ! * ÷ ! (df hDdf # , ! % @ xhf/ d]6g vfBfg pTkfbg ePsf] cfly\$ jif{ @) \$ ^ ÷ \$ & df % , ^ (* xhf/ d]6g vfBfg pTkfbg e0 kltjif ; /b/ @ ! kltzt n] dfq vfBfg pTkfbg a[4 eof] . of] a[4 dvotof pTkfbj of s]if ; fdu]sf] a[4 ecbf kl'g s]ifn]sf] lj : tf n] ubf{ ePsf] lyof] . k]f t kltJolQm sh vfBfg pTkfbgsf] : ylt sfod /fvG o ; cjlwdf s]ifn]df ePsf kbf ; x? ckoft b]vP . vfBfg ckl't{ a[4 b/ hg ; wof a[4 b/ ecbf sd ePsf sf/0fn] kltJolQm vfBfg pkn]awdf kl'g c ; / kg{uof] . l ; 'r0s} lqdf x} x] eg] @) \$ ^ ÷ \$ & ; dddf sh % , %) , \$ ^ & x\$6/ elddf l ; 'r0 ; l]wf pknAw xg ; Sof] . hg v]L ul/Psf] eldsf] s/La @ ! kltzt dfq lyof] .

ljutdf pBfu lqsf] ljsf ; df sXl kl' ; fxg lb0Psf] eP tfkl'g of] lq kl/Des cj : yfdf g} /Xof] . 3/ 'h' pBfu ; d] ldnfP/ pBfu (manufacturing) lqsf] ofubg sh ufx{Yo pTkfbgdf % kltzt hlt /xsf] / sh > dZlQmsf] s/La @ kltzt nf0 dfq o ; n] /fhuf/L kbf ug ; Sof] . of] lqdf ultzntf]sf] cefj b]vof] / cGo lq ; u o ; n] a[4 b/ clek] / t ug] vnf] cuf]8 / k5f]8sf] ; DaGw /fvG ; s} . oBlk of] lqsf] a[4 b/ ; DkOf{ cyfGqsf] a[4 b/ ecbf ; ldfGt ? kdf a[9 5 tfkl'g sXl pBfuX? ; #f0fgltX? sf] sf/0faf6 ; dGt ePsf lyp / of] glt cfly\$ pbf/kgsf] ; fdfGt k]lQ ; u dh vfb} . pBfu lqdf lfdt pko]f ug] dno clea[4 f/ gkf cfhG ug] / nufgl ug] sfot? df sdl cfof] . o ; lq cGtu{ s] s} kl'g pkl'fn] : jbzL jf ljbZL nufglstf? nf0{ cfsli{ kfg ; s} .

@ nufgl tyf art || /fli6æ cyfGqsf] pTkfbg lfdt a9pg sh ufx{Yo pTkfbgsf] a9b] cZ nufgl/ k]f]xt ug{ cfjZos 5 . nufgl sf] kl/df0f a9pg pkef]nf0 36f0{ sh ufx{Yo art a9pb} hfg' ckl/xfo5 . ljut ! ^ jif\$] cjlwdf sh pkef]df sdl cfpgs] abnf @) # ! ÷ # @ df sh pkef] sh ufx{Yo pTkfbgsf] () : kltztaf6 (# (kltzt kl'g uof] . o ; f] x} sf] dVo sf/Of ; /sf/ lqsf] pkef] a[4 @) # ! ÷ # @ df sh ufx{Yo pTkfbgsf] & ^ kltztaf6 !! = % kltzt kl'g hfg' g} lyof] . o ; /l pkef]df ePsf] a[4 n] ubf{ sh ufx{Yo artdf # (kltzt n] x] ; cf0{ @) \$ ^ ÷ \$ & df ^ ! kltztdf c]h]sf] lyof] . o ; af6 nufgl sf] a9b] ef/ ax} ljbZL artdf lysf] lge{ tf eng a[4 ePsf] tYo 68sf/ f] ? kdf b]vPsf] lyof] . @) # ! ÷ # @ df sh ufx{Yo pTkfbgsf] cgkftdf sh nufgl sf] % kltzt ljbZL ; xfof]df lge{ /xsf]df ; f]qmdzL a[4 x} u0{ @) \$ ^ . \$ & df ! @ =) kltzt kl'g uPsf] cgdfg lyof] .

; /sf/ lJlQo l:ylt || ljutdf cfGt/s ; fwgx? sf] pkoQm kl/rfng ug] cfGt/s tyf jfxo ; fwgsf] ; d]rt pko]f ug] cgTkfbv vrdf lgoGdf ug] lJlQo cgzf ; g kngf ug] : tf sltko gltX? sfot] jog ug] eGg] glt /xsf] eP tfkl'g pQm gltX? s8f0sf ; fy kngf ug] t]sfng ; /sf/ c ; dy{ /Xof] . o ; af6 cyfGqdf lJ ; Elt Pj + j]stx? hGdP / cfly\$ ljsf ; sf]ult / 9frrdf ; d] kltsh c ; / kg{uof] .

! ljsf ; vr{ cfly\$ jif{ @) ! * ÷ ! (df sh ljsf ; vr{ ? = * ^ @ s/fB lyof] . @) @ (÷ #) df sh ljsf ; vr{ ? = ^) s/fBaf6 jflif\$ cf] t ! (& kltztsf b/n] a[4 e0{ cfly\$ jif{ @) \$ ^ ÷ \$ & df ? = ! @ ((= % s/fB kl'of] . @) @ (÷ #) b]v]sf] ljsf ; vrnf0 zx/L pkef]nf dno ; 'r sf] - @) @ (÷ #) : !)) kpf] u/L l : y/ dNodf kl/Of t ubf pQm /sdsf] jflif\$ a[4 s]n (= ! kltzt /xl cf-j : @) \$ ^ ÷ \$ & df ? = @ ^ & - @ s/fB kl'g uof] . sh ufx{Yo pTkfbgsf] kltztdf @) @ (÷ #) df sh ljsf ; vr{ k]rInt dNodf % = % kltzt / l : y/ dNodf \$ ^ kltzt /xsf]df @) \$ ^ ÷ \$ & df k]rInt dNodf ! \$ = # kltzt / l : y/ dNodf * = * kltzt /Xof] .

@ ljsf ; vr{ ax] / g] ; ltx? || o ; cjlwdf ljz]f t cfGt/s tyf jfxo vr{ / ; f]k6ldf lj : tf/dvL lJlQo glt ckgf0of] . ljsf ; vr{ ax] / g] ; ltx? df ljut jif? df cfGt/s ; fwgsf] a[4 b/ k]rInt dNodf ! ^ \$ kltzt / l : y/ dNodf ^ ! kltzt /Xof] . ol a[4 b/x? a9b] ljsf ; vr{ ax} ckoft lyof] . kntL cyfGq ljbZL ; xfof]df a9b] ? kdf lge{ /xg kl'of] .

s /fh : j art || @) @ (÷ #) - @) \$ ^ ÷ \$ & sf] cjlwdf /fh : j k]rInt dNodf ! & = # kltzt n] / l : y/ dNodf ^ = (kltzt n] a[4 eof] . /fh : jsf] ; Argf x} gof' s/sf ; ltx? pko]fdf Noipg g ; s]h] s]n k/Dk/fut ; ltx? df g] /fh : j lge{ xg uPsf] lyof] . @) @ (÷ #) df l : y/ dNodf sh ufx{Yo pTkfbdf ck]olf s/sf] cZ @ # / k]olf s/sf] cZ) = * kltzt /xsf]df @) \$ ^ ÷ \$ & df ck]olf s/sf] cZ \$ =) kltzt / k]olf s/sf]) = (kltzt /Xof] . ljutsf]

cjlwdf ;fwf/Of vr{ cGwfWw ?kdf a9b uof]. @)@(+#) b]v @)\$^÷\$& sf]cjlwdf ;fwf/Of vr{dNodf !*-\$ kltztn] / l:y/ dNodf &=(kltztn]a9b uof]. sh ufx{Yo ptkfbsf] kltztdf krint dNodf ;fwf/Of vr{ @)@(+#) df ^-) kltzt /x\$fllyofeg] ;f]c# a9] @)\$^÷\$& df &# kltzt k'of]. To ;u/L @)@(+#) sf]l:y/ dNodf ;fwf/Of vr{ @)@(+#) sf]@=* kltztaf6 a9b}u0 @)\$^÷\$& df \$-% kltzt k'og uof].

;fwf/Of vr\$fljt/Of tk{x\$bf{cfly\$ jif{ @)#!÷#@ b]v ;fwf/Of vr\$flkjfxdf dhef lbzfut kl/jt'g ePsf] b]vof]. /lff / cf'cl/s ;/lff ;fj / Joth eQmfgdf ;fwf/Of vr{tljt / ?kdf a9b uof]. k'n:j?k cfly\$ tyf ;fdflhs ;Jfsf] ;fwf/Of vr\$flc# sh ;fwf/Of vrdf 36b uof]. o ;af6 b'zsf]cyfGq C0fdf a9b] ?kdf lge{ xb} uPsf] / lJQlo ;fwg k'olf ?kdf ljsf ; ;u ;DalGwt cfly\$ tyf ;fdflhs ;Jfdf sd k'jflxt ePsf] tYo kli6 xb} cfPsf]5 . o ;sf]cltl/Qm k'z:t nufgl u/L ;[nt ehts k'jfwf/x?sf] ;Def/ vr{axf]cfly\$;Jfdf ePsf]vr{Gog /x\$fl]ylt b]vg cfof].

ol ;a}sf/Ofx?n]ubf{/fh:j artdf vf ;a[4 xb} ;s'g . cfly\$ jif{ @)#!÷#@ df /fh:j art sh ufx{Yo ptkfbsf]krint dNodf @=* kltzt / @)@(+#) df l:y/ dNodf @-) kltzt /x\$fl] ;f]c# cfly\$ jif{ @)\$^÷\$& df krint dNodf @=(kltzt / l:y/ dNodf !=* kltzt /xg uPsf]lyof].

v Gog ljQ || o ;/L /fh:j artdf cfPsf]xf] ; / j]z ;xfotf cfjZos dfqdf pkoftu gePsf]sf/Ofn]ubf{ Gog ljQ kl/ring ;fwg kl/ringsf]Ps dxTjKof pks/Ofsf] ?kdf k'of]df NofOPsf] b]vof]. @)@(+#) b]v @)\$^÷\$& ;fn ;Dddf Gog ljQsf]a[4b/ krint dNodf !=* \$ kltzt / @)@(+#) ;fnsf]l:y/ dNodf &=(kltzt /Xof]. sh ufx{Yo ptkfbsf]kltztdf Gog ljQ @)@(+#) df l:y/ dNodf)=(kltzt /x\$fllyofeg] ;f]cl @)\$^÷\$& df !=& kltzt k'of]. To ;df klq a[4 . l'af6 Cof p7fpg ;fkllfs ;/ntsf]sf/Ofaf6 al9 cf'cl/s Cof a[4 . l'af6 g}p7fOPsf]b]vof]. h ;n]ubf{ cyfGqdf b]v k'f]dNo a[4nf0 cen lj:tf/ ug{ ;xofu k'ofof].

u j]z ;xfotf || cf'cl/s /fh:j kl/ringsf] ;ldttfn]ubf{ljsf ;vr{j]z ;xfotfdf a9b] ?kdf cfl>t xb} k'of]. o ;cjlwdf ljb'zL ;xfotf tk{tlg dxTjKof k'j]Qx? b]vfk/] . kydtl ljsf ;vrdf ljb'zL ;xfotfsf]b'gqlds ?kdf a[4 xb}uof]. @)@(+#) df sh ljsf ;vr\$fl#&-\$ kltzt ljb'zL ;xfotf /x\$fl] ;f] cgkft @)\$^÷\$& df ^!=! kltzt k'of]. b'f] b'zn]k'kt u/\$fl]ljb'zL ;xfotdf cgbfbsf]c# 36b}u0{To ;nf0 C0fn]klt:yfkg ub{cfof]. @)@(+#) df sh ljb'zL ;xfotfsf]c#df @)=* kltzt dfq j]z Cof /x\$fl] ;f]c# a[4 xb}u0 @)\$^÷\$& df &%=! kltzt k'of]. o ;af6 cyfGq a9b] ?kdf ljb'zL C0sf]Joht eQmfgl ug] / ;fj l'gk] ef/ a[4g a[4o eof]. t] ljb'zL bft[dhs tyf ;yfgx?af6 :j]st C0sf]thgdf jf:tljs pkoftu lgs}sd /Xof].

o ;/L ljutdf ePsf]ltgk'jvb j]z C0fdf tlj]a[4j6 cyfGqdf j]z C0sf]ef/ pNn]vglo ?kdf a[4 eof]. @)@(+#) df ?- !=&\$ s/fB a/fa/ -cd]/sl 8n/ !=! s/fB cyf sh ufx{Yo ptkfbsf] !=^ kltzt a/fa/sf]j]z Cof l'g{afsl /x\$fllyofeg] ;f]/sddf kl5nf jif?df a[4 xb} @)\$^÷\$& df ?- #^*)=(s/fB -cd]/sl 8n/ !=^)# s/fB cyf\sh ufx{Yo ptkfbsf]\$)=% kltzt j]z Cof l'g{afsl /Xof]. o ;df cf'cl/s Cof ;d] hfB]x]eg] @)@(+#) df sh Cof ?- @@#-\$ s/fB -cd]/sl 8n/ @-@) s/fB / @)\$^÷\$& df ?- #*(%& (s/fB -cd]/sl 8n/ !=#-\$ @ s/fB k'of]. sh ufx{Yo ptkfbsf]c#df pQm /sd @)@(+#) sf]@-) kltztaf6 a9] @)\$^÷\$&df \$@=(kltzt k'og uof].*

o ;cjlwdf ckqfOPsf] lj:tf/dvL ljQlo gltn] sh vr{cf-j: @)@!÷@@ b]v @)\$^÷\$& sf]cjlwdf kltjif{s/la !& kltztn]a[4 ePsf]lyof]. sh ufx{Yo ptkfbsf]b'f]df vr\$fl:t/ cf-j: @)@!÷@@ df s/la % kltzt lyofeg]cf-j: @)\$^÷\$& df @@ kltzt k'of]. csf]k{o ;}cjlwdf /fh:j sh ufx{Yo ptkfbsf]s/la # kltztaf6 a9] !) kltzt dfq k'usf]lyof]. k'ntll /fh:j / vr{arsf]c'cl/ # af6 !@ kltzt k'og uof]. o ;n] ubf{ :jb'zL Pj ljb'zL C0sf]rfk a9b}uof].

o ;/L ljut cjlwdf ;/sf/L ljQsf]l:ylt 'g' g'ghfs xb}u0/x\$fl]tYo ;/sf/L ljQsf]oyfy{ l:yltdf kl6 ePsf]5 . cf'cl/s ;fwgsf]ckof{t kl/ringsf]sf/Ofaf6 j]z c# a9b}u0{l'gk'ol ;fj Johtsf]eQmfgl b'f]otj a9b}uof]. jfxo ;fj Johtsf]eQmfgl]b'f]otj sh /fh:j cfhgslb/e'bf a9b}uof]. j]z ;xofusf] :j]stdf 7hf lj:tf/ eP tfklg o ;sf]pkoftu Gogtd /xg hfgn]pkoftu ug{g ;lsPsf] ;fwg ;f]sf]dfqdf 7hf a[4 eof]eg] cfof]hgfsf]klxrfg Pj +5gf sfodf cfjZostf'bf j]z ;Nnxfst/ Pj +sldzg t'Gsf]chw/df lgldf cfof]hgfx? sfodf jog ug]kl/kf6ln]ubf{ ;fwgsf]h]hlt pkoftu eof]o ;af6 hgtfn] k'olf nfe k'pg ;s'g / C0sf]ef/ a[4 xb}

* g]kfnL ?k}ofnfO{ cd]/sL 8n/df kl/Of ubf{ @)@(.#) df ljs]Lb/ / v/Lbb/sf] c}}f;t ?- !=!% = ! cd]/sL 8n/ / @)\$^ . \$& df ?- @ (= @) = ! cd]/sL 8n/sf] ljlgdo b/ k'of]u ul/Psf] .

k'of]. cyf{Gqdf ul/Psf]nufgl kltkn ;dodf kfp g;s]sf/0fn]ubf{ j]z ;xfotf pko] ug{rf]xg]sf06/
kf6{vr{hg ;ftf]ofhg cjlwdf !=)-@ /x]sf]cgdfg ul/Psf]lyof] ;f] ;d] ax]f{sl7gf0 ePsf]sf/0af6 j]z
;xfotfsf]k0f{ pko] xg ;sg .

\$ dflb tyf shf{l:ylt || @)!(cfi99 b]v @)\$& cfi99;Dddf dbf kpfosf]lj:tf/ jflif\$;/b/ !=^ kltztn]a9g
uPsf]lyof]. o;/L dbf kpf0 lj:tf/ xgdf vb j]z ;DklQ !\$ kltztn]/ sh cftl/s shf{@^! kltztn]a4 xg'
g}k]v sf/0f /x]sf]lyof]. o; cjlwdf ;/sf/L l]qsf]shf{df jflif\$ @*-% kltztn]/ lghl l]qsf]shf{df @!:#
kltztn]lj:tf/ xg uof]. h;s]sf/0af6 lghl l]qsf]lqo]fsnfknf0{s}l xg;Dd ;ldt u]of].

o; cjlwdf dbf kpf0 ;s'rg u/fpgdf cjlws lglfkd ePsf]7hf]a4 / khL tyf cju]t bflotjdf ePsf]
q]lds a[4n];xof] u/]sf]lyof]. cjlws lglf\$;/b/ jflif\$ @\$& kltztn]/ khL tyf cju]t bflotj %=-@
kltztn]a9sf]lyof].

o; ;dlff cjlwdf lj:tf/ dbf jflif\$;/b/ !=\$ kltztn]a9g uof]. ;dlff cjlwsf]cl3Nnf jifx?df dbf
kpf0 lj:tf/ u/fpgdf vb j]z ;DklQsf]k]v eldsf /x]cfPsf]df kl5Nnf jifx?df d]vo sf/ssf]kdf cftl/s
shf{b]vg cPsf]lyof].

jflfHo a]x?sf] ;fwgsf] ;t / To;s]pko] @)!(cfi99df ?= (= (s/f] /x]sf] jflif\$;/b/ @@=!
kltztn]a4 e0{ @)\$& cfi99df ?= @\$&=# s/f] k]g uof]. jflfHo a]x?sf] ;fwgsf] ;t d]o]sh lglf o;
cjlwdf jflif\$ @@=@ kltztn]a9g u0{ ?= &=# s/f]af6 ?= @!**-%) s/f] k]g uof]. ;du] ?kdf cfly\$
lqo]fsnfkd a4 ePsf]o; cjlwdf rNtl lglf\$!=* kltztn]art @&# kltztn]/ d2tl @#* kltztn]jflif\$
a4 xg uof].

@)!(cfi99df a]x?sf] shf{tyf nufgl] l]q lghl l]qdf dfq ;ldt e0{sh ?=-&% s/f] nufgl
ePsf] nufgl]l]qdf q]dzl lj:tf/ e0{ @)\$^/\$& df sh shf{tyf nufgl ?=!(!&! s/f] k]g uof]. o; cjlwdf
shf{tyf nufgl]jflif\$;/b/ a4 @#-) kltzt /xof]. >L % sf] ;/sf/tk]sf]shf{@)!/@@ b]v @)\$^/\$& sf
cjlwdf jflif\$ @=@ kltztn]a4 eof]. vf; u/] ;dlff cjlwsf]kl5Nnf jifx?sf]cjlwdf ;/sf/L vr]df ePsf]
c]olws a[4n]ubf{>L % sf] ;/sf/tk]sf]shf{k]fx kl/df]df c]olws a4 xg uof]. ;/sf/L ;yfgx?sf]ljf;
@)!/@@ kl5 dfq ePsf]a]x?sf]shf{k]fx kl; /sf/L / lghl l]q?df s]b]t xg uPsf]b]vof]. jflfHo a]x?sf]
shf{lglf\$ cgkft @)!(cfi99 df ^)-^ kltzt /x]sf]of]q]lds?kn]a4 e0{ @)\$& cfi99df &)=! kltzt k]g
uof] .

s]if ljsf; a] , gkn c]flus ljsf; lgud tyf sdff/L ;~ro sf]sf] ;eQ shf{nufgl @)!:#@ b]v
@)\$^-\$& sf]cjlwdf jflif\$!=\$ kltztn]a4 e0{ ?= @\$=!! s/f]af6 ?=!%*-)! s/f] k]g uof]. shf{nufgl]
thgdf ;f]f c;hdf pN]vglo ;k]ntf k]t ug{;s]f]gb]vP tfklg o; cjlwdf shf{c;hdf jflif\$!=* kltztn]
a4 ePsf]b]vof]. shf{ljt/0sf]b]hdf shf{c;hl @)!:#@ df #&=@ kltzt /x]sf]shf{p7fpg af]L Cof q]dzl
a9b]u0{ @)\$^-\$& sf]%*-) kltzt k]g uof]. @)!:#@ df ?= \$)=! s/f] shf{p7fpg af]L /x]sf] jflif\$!=*(
kltztn]a9g u0{ @)\$^-\$& df ?= %\$)=! s/f] k]g uof] .

jflfHo a]x?af6 lghl l]qsf]ljleGg kpf]hgsf]nflu @)!/#@ d ePsf] sh shf{nufgl ?=!)!-\$)
s/f]d]o]pkef]o / ;fd]l]s kpf]hgsf]nflu \$*-) kltzt, Jofk/sf]nflu \$%- kltzt, pB]usf]nflu %=! kltzt /
s]if tyf cGo kpf]hgsf]nflu !\$ kltzt nufgl ePsf] @)\$^-\$& df o; sf] ;Argdf kl/jt] e0{sh shf{nufgl
?=!&(-* s/f]d]o]pB]udf @=@ kltzt, Jofk/df @*^ kltzt, pkef] / ;fd]l]sdf @#* kltzt, s]ifdf !=-)
kltzt / cGo kpf]hgsf] @# kltzt nufgl ePsf]lyof]. o; cjlwdf jflfHo a]x?sf]shf{ljt/0f jflif\$!=*
kltztn]a9g uof].

%- d]o l:ylt || cfwf/ jif{@)(÷#)-@)\$^-\$& sf]cjlwdf zx/L l]qsf] /fli6 pkef]d]o ;'sf] c]t jflif\$
(=& kltztn]a9g uof]. o; cjlwdf vfB tyf k] kb]y\$]dNodf (= kltzt / u] vfB j:t' tyf ;]sf]dNodf (=^
kltztn]a4 xg uof]. o; cjlwdf cftl/s tyf j]xo sf/0fx?n]ubf{dNodf c]olws rfk kg{uPsf]lyof]. ol
jifx?df c]t/fli6:t/df t]hsf]dNodf ePsf]a4, ljZ]Jofk?kdf ljsf; tyf lgdf] ;fdulx? / pkef]o ;fdulx?sf]
dNodf ePsf]a4, cftl/s p]kfbg / 9]fgl vr]df ePsf]a4 cftl/s p]kfbgdf cPsf]d]btf dNoa[4sf]k]v
sf/sx?sf]kdf b]vPsf]lyof].

;fy};ftf]ofhg -@)\$@-\$& cjlwdf ;/sf/L vr]df ePsf]7hf]a[4n]ubf{dbf kpf0 c]t jflif\$ @!:-)
kltztn]lj:tf/ xg uPaf6 dNodf 7hf]rfk kg{uof]. o;sf] ;fy};yfgx?af6 p]kflbt j:t' / ;]sf]dNodf ePsf]
a4, k]d]od kb]y{ c]flus sRrk]b]y{tyf cGo j:tx?sf]c]t/fli6 dNodf ePsf]a4, ljbz]ljlgdob/df cPsf]
kl/jt] / gkn / ef]tar Jofk/ tyf kf/jxg;d:ofaf6 u] s]if]sf]p]kfbgdf cPsf]x]; c]fb dNoa[4sf]k]v
sf/0fx? lyP .

^: j}z Jofkf/ tyf zfvgt/ l:ylt

^! j}z Jofkf/ l:ylt jif? -@)!(-\$& sf cfs8fno{ljzn}f u/L xbf{dhssf}j}z Jofkf/sf:l:ylt
lrctfhgs /xsf}blyof. o; cjlwdf krlnt dNodf lgsf;L jflif\$ cf; t !=@ kltztn]a9sf]lyof. hjs krf/L o; }
cjlwdf !\$=@ kltztn]a9sf]lyof. krf/Lsf] thgdf lgsf;Lsf] cfw/ wJ} ;fgf /xsf] sh Jofkf/3f6f o; cjlwdf
cf; t jflif\$!^~^ kltztn]a9 uPsf]lyof.

Jofkf/ lqsf] k/Dk/fut l:yltdf kl/jtg Nofpg ljut jif?df j}z Jofkf/sf bzut ljljwls/Of tkn{
pNn]vglo ; kintf xfl;n eP tfklg lgsf;Ldf j:tut ljljwls/Of NofO{lgsf;L kl/dofdf g}a4 u/L Jofkf/ ;Gthg
Nofpg]kn{sb} ; kintf ldNg ; sb . hg;Wofsf]a4sf] ;fy ;fy}k/Dk/fut ?kdf lgsf;L xb}u/sf]sf]fhGo j:tx?sf]
cfcti/s dfu a9b}uPsf]lgsf;L artdf g}x}; cPsf] cPflus ptkbg Gog:t/d}/xsf] / sf] ptkbg klg cen}
df; dl klqofdf g}lge{ /xsf]lgsf;Lsf]lj sf;:t/ Hofb}sdhf] cj:yfdf /Xof].

ljut jif?sf]Jofkf/ ljljwls/Of ug[kbf;sf]kn:j?k dhssf]sh j}z Jofkf/df ef/tsf]cz 36b}uO{
;dbkf/sf dhssx?sf]cz a9b}uPtklg ef/t;usf]Jofkf/ 3f6f a9b}uO{!)*÷!(sf]3f6f ?=!^~^ s/fBaf6 a9]
@)\$^~\$& df ?#(&=& s/fB klg uof]. To:t};dbkf/sf dhssx?tkn{sf]Jofkf/ @)!)*÷!(df ?=)~! s/fB a/fa/
ePsf]df qmdzJ Jofkf/ 3f6fdf cfolws a4 xb}uO{!)*÷\$& df ?=(!^~^ s/fB klg uof]. o; cjlwdf gknsf]sh
j}z Jofkf/df ef/tsf]cz @)!)*÷!(df (&=& kltzt /xsf]df of]qmdzJ 36b}uO{!)*÷\$& df @~& kltzt cz
dfq /xg uof]. o;}cjlwdf ;dbkf/sf dhssx?;usf]Jofkf/ @~& kltzt a9] &~& kltzt klg uof]. To:t}
lgsf;Ltkn{!)*÷!(df sh lgsf;Lsf](%=% kltzt / krf/L tkn{(*=(kltzt cz ef/ttkn{sf]/xsf]df of]jif] 36b}
uO{!)*÷\$& df qmdzJ !@~& / @~& kltztdf cfl]of]. @)\$^~\$& df gkin-ef/t jflfHo tyf kf/jxg;Da6wdf
cPsf]ult/fv]sf]sf/Ofaf6 c;fw/Of jif{/Xof] / o; sf/Ofaf6 klg pQm jif{ef/t;u Jofkf/ Gogtd /xg uPsf]xfl. o;
clt/Qm pQm jif{cfb klxn]j}z Jofkf/df ef/ttkn{sf]cz 36b}hfgdf k/Dk/fut ?kdf lgsf;L xb}u/sf]sf]fhGo
j:tx?sf]cfcti/s dfudf g}a4 eO{lgsf;L art sd xb; thgdf ds nfesf]b]6sf] /fv] b]gs pkef]o tyf lj sf;
lgd}f ;fdulx? / cPflus sRrf kb]y}tf j:tx?sf]krf/Ldf bzut ljljwls/Of cfO{cGo dhssx?;usf]Jofkf/df
lj:tf/ xb'cfb kPv sf/Ofx? blyof].

o; cjlwdf]dhssf]Jofkf/ ;Argfno{xbf}lgsf;Ltkn{z?sf jif?df vfB j:t' tyf sRrf kb]y}kPv
;yfg /xL cPsf]df kl5Nnf jif?df vf; u/L ;ftf]ofhgf]wdf of]lgsS}36g uO{cPflus tof/L ;fdgx?n]dxTjKOf
;yfg lnof]. cPflus tof/L ;fdgx?sf]cz sh lgsf;Ldf qmds ?kdf a4 eO{!)*÷\$& df *~(kltzt /xg
uof]. z?sf jif?df h6 / h6sf ;fdgx?; rfdn, bin tyf l6Dj/ kPv lgsf;Lsf j:tx? /lxcPsf]df kl5Nnf
jif?df o;df kl/jtg cfO{pql un}f / tof/L nufx:tf cPflus tof/L ;fdgx? kPv lgsf;Lsf j:tx? xg cfof].

krf/Ltkn{sf]Jofkf/ ;Argfno{xbf}!)*÷!(sf]jifdf sh krf/Ldf vfB j:t' tyf sRrf kb]y}sf]cz #=(
kltzt / cPflus ;fdgx?sf]cz %=(% kltzt / cGo ;fdgx?sf]cz)~* kltzt /xof]. @)\$^~\$& sf]jifdf sh
krf/Ldf cPflus ;fdgx?sf]jfxNof /Xof]. ol jifdf sh krf/Ldf cPflus ;fdgx?sf]cz &~# kltzt / vfB tyf
cPflus sRrf kb]y}sf]cz @~& kltzt /Xof].

ljut jif?df lgsf;L a9pg sk ;yfut cfw/x?sf] ;hgfsf] ;fy}sk lgsf;L kl;fxgsf kpf;x?sf]
kn:j?k bzut ljljwls/Ofdf sk ; kintf kkt eP tfklg lgsf;Ldf j:tut ljljwls/Of NofO{lbuf]/ ;zQm cfw/x?
tof/ xg g;s}n]lgsf;L kl/dofdf vf; a4 cfp; sb . k-rfotl zf;gsf]z?sf]!) jifsf]cjlwdf lgsf;Ldf
vfBfg tyf h6 h:tf sf]fhGo j:tx?sf]jfxNof /xsf]lyof/ To;kl5 ol j:tx?sf]lgsf;L kl/dofdf qmdzJ x}; cfO{
kl5Nnf jif?df pql un}f / tof/L nufx:h:tf cPflus j:tx?sf]cufl :yfg /xg uof].

o; ;dlff cjlwdf krf/Ltkn{bzut / j:tut ljljwls/Ofsf] sf/Ofn] ubf; ;dbkf/tkn{sf]krf/L pNn]vglo
?kdf a4 eof]. @)!÷@@ df sh ufx}o ptkbgdf krf/Lsf]cz !#~ kltzt /xsf]df of]qmdzJ a9b}uO{!)*÷\$&
df @)=@ kltzt klg uof]. hj ls o; cjlwdf lgsf;L gu0o ?kdf dfq o9bf]. sh ufx}o ptkbgdf lgsf;Lsf]cz
@)!÷@@ df &=) kltzt /xsf]df @)\$^~\$& df %~& kltzt dfq /xg uof].

^~@ zfvgt/ l:ylt j}z Jofkf/ tyf zfvgt/ l:yltnfO{!)*÷& ;fn;Dd cyf]Gqsf]Pp6f ;fdfo
ultljwlsf]?kdf dfq lnOPsf]lyof]. ttKzrt\@)#@ blv of] j}z Jofkf/ tyf zfvgt/ l:yltnfO{bzsf]df]b,
ljQlo, ljbZl ljlgo tyf ptkbg;E ;djo /fvkgf] / cly\$ glt thdf ubf{loglx?sf]alrsl]ulx/f] ;Da6wnfO{
Wofgdf /fv} kgf s/sf]dx; ; ul/of]. bzsf] a9bf]j}z Jofkf/, cfcti/s ahf/df eO{xsf]a4 / a9bf]Jofkf/
3f6fno{ ;Gthgdf Nofpgkf]cj:yfn]ubf{j}z Jofkf/nfO{lg]b6 lbzflf/ lgb]zt u/fpg klxn]k6s 5sf]ofhgf -
@)#&\$~\$~ df j}z Jofkf/ tyf zfvgt/ l:ylt;Da6wL /fl6~ glt thdf eof]. o;a6 k-rfotl zf;gsf]klxn]
bzsd] j}z Jofkf/nfO{cyf]Gqsf]lg]b6 nlotkn{lg]b]zt ug[kbf;sf]cej ePsf]:ki6 blvg cfof]. gknsf]

j}lzs Jofkf/sf]Oltxf; nfd]eP tfklg zlvgt/ l:ylt ;DaGWL tVofI @)#!÷#@ sf]jif{b}v dfq pknAw ePsf]h] to;kl5sf jifk?sf]l:yltsf]dfq ljZn]fuf ug{;lsPsf]5 .

cf= j= @)#(÷\$) b}v @)\$!÷\$@ sf]# jifsf]cjlwdf jfx\$ @)#!÷#@ b}v @)\$^÷\$& sf] cjlwdf dhssf] zlvgt/ l:ylt cgtsh /Xof]. ol tlg}jifk?df j}lzs ;xfotfdf a[4 eP tfklg zlvgt/ l:yltdf qmdzll ?= ^&=) s/fB ?=!@=^ s/fB / ?=^&=^ s/fB 3f6f b}vof]. ol jifk?df zlvgt/ l:ylt dhssf]klfdf gxbsf]dVo sf/Ofdf sh lgsf;l 36g hfg' / sh k}f/Ldf cfolws a[4 e}Jofkf/ 3f6f lgss}a[4 xg}b}vof]. ol tlg}jifk?df rfn'vttf 3f6f /sd klg lgss}a[4 xg uof].

;dliff cjlwdf zlvgt/ art ;/b/ jflif\$!\$=# kltztn]a[4 e0{?=#%=%@ s/fBaf6 ?=@^\$=(^ s/fB klvg uof]. o;}cjlwdf Jofkf/ 3f6f ;/b/ jflif\$!(-\$ kltztn]a9g u0{?=(@=) s/fBaf6 ?=!#!*^# s/fB klvg. @)#!/#@ sf]thgdf @)\$^÷\$& df zlvgt/ art &=% uoffn]a[4 ePsf]5 eg]Jofkf/ 3f6f !\$=# uoffn]a[4 eof]. o:t}rfn'vttf 3f6f jflif\$ #@=) kltztn]cyff @)#!÷#@ sf]thgdf @)\$^÷\$& df rfn'vttf 3f6f ^\$=% uoffn]a9g uof]. kmn:j?k rfn'vttf/sd / sh ufx}yo p}kfbgsf]cgkftdf klg tlj]a[4 xg uof]. of]cgkft @)#!÷#@ df s/la!-) kltzt /xsf]df @)\$^÷\$& df *=% kltzt klvg uof]. rfn'vttf 3f6f /sd o;/L tlj]a[4 xgsf]dVo sf/Ofg} Jofkf/ 3f6f lgss}a9g'g}yof].

ljut jifk?df zlvgt/ 3f6fnf0{cgtsh l:yltdf Nofpg ljb}L C0sf]cfolws kljfx xg uof]. rfn'vttf 3f6f /sdnf0{kl't{ug}of]cnksfing ;lhnf]pkfo b}vP tfklg bl3\$fnlg bl}6sf]fn]e/kbf/ / ;zQm pkfo gxgsf] ;fy} eljiodf j}lzs C0sf]afem]ubf{cyf{cqd g}uDeL/ ;d:of cf0kg}sf lglZrt lyof]. ljut jifk?df j}lzs C0df 7hf]a[4 xg uof].

o; cjlwdf ;Jf tyf 6&;km/ cfotk}sf]dGb a[4n]ubf{tlj} ?kdf a9b}uPsf]Jofkf/ 3f6fnf0{o:tf cfon] wfGg g;Sbf rfn'vttf]3f6f /sd k}of jif{a9b}u0{zlvgt/ l:yltdf a9L rfk kg{uof]. vb ;Jf cfo @)#!÷#@ sf]jifd ?=@*=) * s/fB /xsf]df cf;t jflif\$!=) kltztn]a[4 e}@\$^÷\$& df ?=@^!#@ s/fB klvg. To:t}vb 6&;km/ cfo @)#!÷#@ df ?=%@=#(s/fB ePsf]df cf;t jflif\$!!(kltztn]a[4 e0{@\$^÷\$& df ?=@*!=(s/fB klvg).

&- ljb}L ljlgdosf]l:ylt || ;dli6ut ?kdf xpf{@)!* cfi9- @)\$& cfi9;Ddsf]ljb}L ljlgo ;l-rlt l:ylt /fd] b}vPsf]lyof]. @)!* cfi9df sh ljb}L ljlgo ;l-rlt ?=@)-^ (s/fB /xsf]df cf;t jflif\$!=) kltztn]a[4 e0{ @)\$& cfi9df ?=!!(*^\$ s/fB j/fj/sf] ;l-rlt klvg uPsf]lyof]. sh ljb}L ljlgo ;l-rlt d}o]@)!* cfi9df ;g, cf0Pd-pkm uf]8 6&r / P;=l8-cf/-sf]cz ^-* kltzt, kl/jTo{ljb}L ljlgdosf]#%=-^ kltzt / ckl/jTo{ljb}L ljlgo cyff ef/tlo ?k}fsf] %&=-^ kltzt /xsf]df of];Argdf qmdzll kl/jt} e0{@\$& cfi9df qmdzll #=% kltzt, &*-^ kltzt / !&= kltzt /xg uPsf]lyof]. ;?sf jifk?df ljb}L ljlgo ;l-rltdf ckl/jTo{ljb}L ljlgdosf]jfxNotf /xsf]df o;df qmlds ?kdf kl/jt} cf0{@\$& cfi9df kl/jTo{dbf]sf]jfxNotf /xg cfof].

ljutdf kl/jTo{ljb}L ljlgo jflif\$ cf;t !=@ kltztn]a9g u0{@\$)!* cfi9sf];l-rlt ?=&#& s/fB -cdV/sl 8n/ !&(s/fB af6 @)\$^÷\$& df ?=(\$\$=!(s/fB -cdV/sl 8n/ #@=#\$ s/fB ku}sf]lyof]. To:t}o; cjlwdf ckl/jTo{ljb}L ljlgo jflif\$ cf;t!)-\$ kltztn]a[4 e0{?=!!=(@ s/fB -cdV/sl 8n/ !& s/fB af6 ?=@!!=*! s/fB -cdV/sl 8n/ &=@% s/fB a/fa/ ;l-rlt xg ku}sf]lyof]. kl/jTo{/ ckl/jTo{b}j}ljb}L dbf]sf] ;l-rltnf0{b}6ut ubf{pQm ;l-rltj}f6 @)!&÷!* sf]jifd %=-* dlxgfsf]k}f/L wfGg ;Sg]lfdtf lyof]eg]@)\$^÷\$& sf]pQm b}j}dbf]sf] ;l-rltaf6 &=-^ dlxgfsf]k}f/L wfGg ;Sg]lfdtf b}vPsf]lyof]. o;/L ljb}L dbf]sf] ;l-rltdf o; cjlwdf pNnVglo a[4 ePsf]b}vP tfklg lgoldt / lbu] ;f]sf]ljf; eg]xg ;sg . ljb}L C0f / ;xfotfsf]cfolws kljfxn]ubf{ljb}L dbf]sf];l-rltdf a[4 ePsf] / of] ;f] e/kbf]gePsf]xbf sg}klg jvt ck]oflzt ?kaf6 ;l-rlt 36g ;Sg]l:ylt b}vfk/sf]lyof].

o;/L ljutdf pBfufsf ljsf; dcb /Xofj. ljutsf cBfus gltx?n] pBfufdf ultzntf NofO{ cyfGgdf o;sf]ubfg a9pg cBfus jttfj/Of ;hgf ug{k}hf lbPsf lyP . t/ ;xl sfotjogsf cefj. klfmofds em6 tyf kzf; lgs l9nf; t]sf] sf/Ofn] ubf{ bl3\$fnlg ?kdf kmfObf k#ofpg] lsl; dsf pBfux?df nufgl k]flxt ug{; kmn xg ;sg . cBfus ;HfOfdf ePsf] la; Eln]ubf{pTkfbg, /fhufl tyf cfo ljt/Ofh:tf /fli6a blf6sf]n] dxTjkOf{7xl/Psf pBfufk{ nufgl a9pg]pkoQm jttfj/Of aGg ;sg . lghl lqsf]pBfufk{sf 7hf]nufgl l56f] / ;lhnf] u kltkmn klt xg]lqmfnsnf?df a9l cfsliif xg ku]. ;dhnf]cfjZostf; u k]olf ;DaGw /fvg]pBfux?tk{cfsiif ePg . o;n]ubf{cyfGgdf cfo lqf?; u :ykgf xg'kg] cuf8 / k5f8sf ;DaGw ljsl; t xg ;sg . ;sf/L glt k]f;fxgdvlecbf lgoGqOfdvl ePsf] / pkoQm jttfj/Ofsf] ;hgf xg g; sBh]ljbzL nufgl klg cfsliif xg ;sg . ;duf eGg] x] eg] ;sf/L glt dhnfO{ cBfus/Ofsf] lbzflf/ pcdv u/fpg k]f;fxgdhs / ;xofjL aGg ;sg .

@-o ko6g || cf-j= @)!*÷!(df &&%) ko6sx? dfq gkfn cPsf]df ofj ;wofdf ;/b/ aflif\$!#! kltzn] a9g uO{ @)\$^÷\$& df @ nfv \$^ xhf/ #^! klg uofj. ;?df ko6sx?sf]cfsiifsf] s]blsfdf8f] pKtosf dfq /xsf]df kbqf, k]ff/fxOf , /fli6a lgs^h tyf dg]d :ynx?h:tf cfsiifsf lqf?sf]lj:tf/ pKtosfalfx/ klg ePsf]o; c]lwdf ko6sx?sf] ;wofdf pNn]vglo ?kdf a[4 ePsf]blvofj. o; c]lwdf ko6s ;wofdf a[4 eP tfklg k]ff/ tyf ko6s cfsiif :ynx?sf]plrt ljsf; tyf lj:tf/ eOg; sBh]ko6sx?sf]cf; t a;f0 lbg / kltlbg vrdf a[4 xg ;sg . @)!÷#@ df ko6sx?sf]gkndf cf; t a;f0 lbg !#! lyof]eg] @)\$^÷\$& df !@ lbgdf engf k]of. To:t]gknsf]a;f0 c]lwdf @)!÷#@ df kltko6sn] klt lbg o^P; -8n/ @\$ vrf{ug]u/sf] lyof]eg] @)\$^÷\$& df klg ToxL :t/ d]/Xofj.

@)!*÷!(blv @)\$^÷\$& sf]c]lwdf ko6s lqaf6 ljbZL dbf cfhg pNn]vglo ?kdf ePsf]blvofj. @)!*÷!(df ko6glqaf6 s]n &* xhf/ o^P; = 8n/ cfhg ePsf]df ;/b/ aflif\$ @^ kltzn]a[4 eO{ @)\$^÷\$& df ^ s/fB *# nfv \$^ xhf/ o^P; = 8n/ cfhg xg uofj.

@# ljbT\ @)!& ;fn;Dd dhsdf sh ljbTz]Qm pTkfbg lfdtf &=)# d] jf6 /xsf]lyofj. o;d]l]hn ljbTaf6 pTkfbt @)!& d] jf6 / l8h] knf6Gaf6 pTkfbt ljbT\\$(%# d] jf6 lyofj. @)!*÷!(blv @)\$^÷\$& sf]c]lwdf kgf]t, lqzhL, ;gsfZL, b]l3f6, u08s, sh]vgl tyf d:off bl h:tf 7hf hn ljbT\cfhngfx? / s]l cGg ;fgf cfhngfx? ;DkGg eP . @)\$^÷\$& sf]cGt ;Ddd dhsdf hn]ljbT\ l8h] u/L sh @@&=)*\$ d] jf6 ljbT\ z]Qm pTkfbg lfdtf klg uofj. @)!*÷!* df sh hg;wofsf]s/la ! kltzn]ljbT\ ;ljwf pkefu ug{kPsf]df @)\$^÷\$& sf]cGtdf *-* kltzt hg;wofn] ;f] ;ljwf k]t ug{; Sofj. o;/L ljbT\pTkfbg / ljt/Ofdf a[4 eP tfklg ;DkGg kl/ofhngfx? lgs}dxuf ePsf]ubf{ljbT\sf]klt0sfO{ nfut lgs}a9l xg ku]sf]o; sf]ef/ pkefu?df k#ofj.

oftfoft tyf ;~rf/

#-! oftfoft

-s ;8s || @))& ;fn eGbf cuf8;Dd bzdf df/ rNg] ;8ssf] ;ljwf Hofb}g}gu0o ?kdf /xsf]lyofj. cf-j= @)!&÷!* sf]cGt ;Ddsf] ;8s:ylt x]f{clw/fho e/ sh ;8s nDjfo{ !!(* ls-dl= /xsf]lyofj h; d]l]##(ls-dl= kSSL / %*(ls-dl= sRrL ;8s /xsf]lyofj. cf-j= @)\$^÷\$& ;Ddd bzdf hDdf &##) ls-dl= ;8s ;ljwf pknAw ePsf]lyofj h; d]l]@(%* ls-dl= snfkq] !^%* ls-dl= v08f:dt / @&!\$ ls-dl= sRrL ;8s /xsf]lyofj. ;8s - hg;Vof cgkftnfO{x]f{ @)!& ;fndf klt ls-dl= ;8sn] ;/b/ &*& hg;wofnfO{ ;f kbfg u/sf]lyof]eg] pQm cgkft @)\$^÷\$& df 36g uO{klt ls-dl= @\$\$! hg;wof klg uofj. ljut tl; jifsf]c]lwdf lgdOf ePsf dxTjkOf{/fhdfu?df, k]fklZrd /fhdfu{ c/lgsf]/fhdfu{ l; a]y{/fhdfu{ k]jL /fhdfu{ uf]vf-gf/fo0fu9 /fhdfu{ 88hw/f-lbkfon-8f]l /fhdfu{ w/fq-wgs6f /fhdfu{ wgu8L-88hw/f /fhdfu{ /xsf 5g\ . o;cltl/Qm ufdOf lqsf] ljsf; sf nflu Gogtd cfw/et cfjZostfsf] ?kdf /xsf]em]E]kh, sf7kh, uf]f]3fBf] / rqn]cf]bsf]lgdOfdf klg s]l kbfg; ePsf]blvPsf]5 .

o;/L ;8s oftfoftljsf; sf]nflu kbfg; x? eP tfklg sltko lhNnf?sf] ;b/dsfdx? ;Dd ;8s klg ;sf] 5g . ;8slgdOfdf ul/Psf]nufgl df cltzo a[4 xg' ;8s dd f tyf ;Def/sfo{ ;dodf xg g; Sgh:tf sf/Ofx?n]ubf{ cfjZostfcg?k ;8sx?sf] lgdOf xg g; Sg' / lglf ;8sx?af6 cyfGgn]clwstd nfe p7fpg ;sf]blvPg .

-v xjfo{oftfoft || bzdf @)!& ;fn cl3;Dd kSSL ! j6f / sRrL :t/sf]!! j6f u/L hDdf !@ j6f ljdfg:ynx? /xsf lyP . sltko ladf:ynx?df cfjZos e]ts ;ljwf tyf ;~rf/ p88og ;xfo;DaGwL ;jfx?sf] cefj lyofj.

cf-j= @)!÷#@ df clw/fho/ kSSL xjfo{d]fg \$, sRrL xjfo{d]fg !@ / ;fg]xjfo{d]fg !@ u/L sh @* xjfo{d]fgx? lyofj. @)\$^÷\$& df sh ljdfg:yn ;wof \$# klg uPsf]lyofj. gknsf]cf]tl/s xjfo{ ;jfsf]sfo{zfxL

gkfnjfo';jflgudn]ubf{cfPsf]5. @)!&÷!* df o; lgudn]cf^gf];j f ^ j6f ljdfgaf6 ;? u/ \$f]lyof]. cf-j= @)\$^÷\$& df o; lgud;ü hDdf @\$ j6f ljdfgx? /x\$fl yP / cf^tl/stk{#^ :yfgdf, ljbžtk{!) zx/x?df o;n] ;j f ;~rfng u/ \$f]lyof].

@)!& ;fncI3 g]gkndf /hdfu{ / /Hh' dfu? :yfgf ul/Psf]lyof]. cf-j= @)!&÷!* ;Dddf gkndf /hdfu{k{s/La ((ls=dl= sf]Gof/f]uh\$fl/h tyf s/La @# ls=dl= sf]/Hhdfu{/x\$fllyof]. ljut cjlwdf dVo ?kdf x\$flb]lv sf7df8f)Ddsf]s/La \$% ls=dl=sf]@% 6g klt306f ;fdg cf]fg]lfdtfsf]gor'/Hhdfu{lgdf/f / sf7df8f) eQmk/sf]s/La !# ls=dl= sf]6kna; ;j f ;~rfng ul/Psf]lyof]. o;/L o; sfndf cGo offtoftsf]lj sf; tk{vf; kplt xfl;n ug{; s\$flb]lvbž . /h offtoft tk{t eng kplt zGo g}/x\$fllyof].

#=@ ;~rf/

-s xhfs ;j f || cf-j= @)!&÷!* ;fn ;Dddf bže/ sh xhfs ;wof \$)(]lyof]. o; cfwf/df ! xhfsn] ;/b/ !#@ ju{dlnsf @@@% hg; wofnf0{ ;j f ktofPsf]cgdfg lyof]. cf-j= @)!#÷#@ df bždf !,)) ^ xhfs;wof klg uof]. h; dwo]u]j f/f xhfs !, lhNnf xhfs &\$, 5f6L xhfs @%\$ / clt/Qm xhfs ^&* lyP . cf-j= @)\$^÷\$& df gkndf sh xhfs;wof @@#! ku\$fllyof]. o;/L @)\$^÷\$& df klt xhfsn] ^ ju{ls=dl= sf !)) hg; wofnf0{ ;j f kpf]g u/ \$f]lyof].

-v b' ;~rf/ ;j f || cf-j= @)!&÷!* ;fndf b' ;~rf/ lftk{ :yfgLo 6lnkmg PS; r]hx?af6 !,!@) nf0Gsf] ;j f /x\$fllyof]/ klt *#)# hg; wofnf0{Ps nf0Gsf] ;j f pknAw ePsf]lyof]. cf-j= @)\$^÷\$& df gkndf hDdf 6lnkmg ;wof &!,%^ kull hg;wof 6lnkmg nf0Gsf]cgkft @%)!! ktof]. cGt/fli6a b' ;~rf/tk{ljZjsf sltko dhsx?;ü ;Dks{ug{cf0= P;= 8= ;j f pknAw u/f0of].

-u /l8of]k]f/ / 6lnlehg k]f/Of ;j f / kq klqsf || @)\$^÷\$& df cfP/ bžsf () kltzt hgtfn] ldl8odj] k]f/Ofdfk{ /l8of]gkfn\$]k]f/Of ;G; Sg]cj:yfdf ku\$fl]5 . To:t};f]hgs krf/ k]f/ sf0ug{cGo s8g lghL lftsf b]gs ;fktfxs / dfl;s kq-klqsf? k\$flzt ePsf lyP . ljsf;sf]nflu ;~rf/ dhdcq /flv /fli6a ;~rf/ ofhgf @)* ;fndf sfot]og ul/P tflkg kq klqsf?nf0{jtGatfsf]sdl ;j / klf cflbn]ubf hgtfx?n]jft]ls ?kdf ;To / tVo ;dfrf/x? klqsfdfk{ la/n} ?kdf klt ug{;Sbyl. cGo ;~rf/sf dflmodx? ;/sf/L lgoGqofeq /xgkg] ePsf] ;~rf/ lft sl07t cj:yfdf lyof]. @)\$@ b]lv gkndf 6lnlehg ;j f ;~rfng xb]cfPsf]5 .

lj sf;sf]nflu ;~rf/ dhdcq /fvL /fli6a ;~rf/ ofhgf @)* ;fndf sfot]og ul/P klg ;~rf/ lftdf hgtfsf] ;lrt xbjclwsf/ eg]kkt xg ;š .

\$- ;fdflhs ;j f

\$-! lzlf || ljutsf cjlwdf bžn]lzlf\$fl lftdf s\$L kplt xfl;n u/ \$f]lyof]. t/ pQm kplt s]n kl/dfofftds a[4df dfq ;ldt /xg uof]. klyds slff -slff !# ;Dd txd @)!* ;fndf lzlf\$-ljBfyl{cgkft !!@% /x\$fl @)\$& sf]jžfv ;Dddf pQm cgkftdf a[4e0{!#(/xg uof]. To;u/L ljBfno-ljBfyl{cgkft @)!* df !!\$^ /x\$fl ;f]cgkftdf pnn]vglo a[4e0{@)\$& jžfv ;Dddf !!% ^ /xg uof]. o;/L ljBfyl{ ;wof a[4sf]thgdf ljBfno ;wofdf kof]t a[4 xg g; s\$fl:l:ylt b]vfkof. ^ b]v !) jif\$fl pd] ;dXsf klyds slfsf sh ljBfyl{?dwo]@)!* ;fndf ! nfv *@ xhf/ %## ljBfyl{?n]cwoog u/ \$f]b]lvPsf]lyof]hg pQm pd] ;dXsf]!\$- kltzt xg cfp#5 . o;sf]ljkl/t @)\$& jžfv ;Dddf @& nfv * (xhf/ ljBfyl{? cwoog/t b]lvP, hg pQm pd] ;dXsf]s/La *) kltzt xg cfp#5 .

@)@ (;fndf lgDg dflwolds ljBfno ;wof ^&& /x\$fl @)\$& jžfv ;Dd #(^\$ / ljBfyl{s/La ! nfv ^ xhf/ af6 # nfv \$\$ xhf/ klg uO ljBfno-ljBfyl{ cgkft !!@)! af6 !!*& df em/\$f] / lzlf\$ ljBfyl{cgkft !!@^ af6 !!@* ku\$fllyof].

o;ü/L dflwolds ljBfno:t/df @)!* df ljBfnosf] ;wof !% ^ af6 a9L @)\$& jžfv ;Dd ! xhf/ (%), lzlf\$sf] ;wof ! xhf/ &&@ af6 !), \$@! / ljBfyl{ ;wof @^,*\$% af6 # nfv ^% xhf/ klg uof]. o;/L @)!* ;fnsf] ljBfno - ljBfyl{cgkft !!&@ af6 a[4 e0{@)\$& jžfv ;Dd !!% ^ / lzlf\$-ljBfyl{cgkft !!%\$ af6 !!##% klg uof]. pRr lzlf\$tk{ @)!* ;fndf ljBfyl{ ;wof % xhf/ ! \$# /x\$fl @)\$^÷\$& df of] ;wof ! nfv @ xhf/ !#) klg uof].

lzlf\$ lftdf o;/L kl/dfofftds a[4 ePsf]lyof] tflkg bžsf]lj sf; cfjZostfx?nf0{klt{ug{ ;s\$fllyPg . k-rfot Joj:yf nfu'ug{cbf klxn\$fl lzlf\$ofnL bž ;do tyf gknl ;dhsf]cfjZostfgsh lyPg eGb) @)* ;fn jžfv # ut] /fli6a lzlf k4lt -@)!*#@ sf]ofhgf 3f]f] ul/of] bžsf]cfly\$ lj sf; sf nflu cfjZos 1fg, lj1fg, kfljws blftf / ;ksf]lj sf; ; Af0f ; Da4g / k]f/ u/L cfjZos sfot{tof/ ug]lzlf\$sf]/fli6a p2]onf0{

kl't{ug{pQm k4lt pkoftL xbljZjf; InOPsf]lyof]. of]k4tl nfu'ug]qiddf, lzIf fohgf nfu'ePsf lhNnf?df %/^
u0ff ah6 a4 ul/P, hg;xelutaf6 ;~rfint ljBfnof?nf0{/sf/Ls/Of ul/of] lzIfs kZfnf0{cfslift tNofpg]
gfdgf clw/fHosf ;DkOf{lzlfsx?nf0{sd{f/L/x j]g tyf ;ljwfsf]JoJ:yf ul/of] ;Dj6/ JoJ:yf nfu'ul/of] !)
dlxgf;Dd /fli6a ljsf; ;Jf sfogndcGtGt lkmN8df u0{clgjfo?kdf sfu ug[kg]JoJ:yf ul/of], pRr lzIf kpfu ubf
cfPsf lzIfOf ;yfx?sf]kzf;gdf dhe't kl/jtG Nof0{!^ j6f OG:6LRo8x? tyf Sofdk;x? :yfkf ul/of].

gof"lzIf kffnlsf]kn:j?k lzIfIf]gdf bZn]u0ffds klut ug{;sG / o;df eng\X; cfof] . ljBfyl Pj+
lzIfsx?sf]dgl:yltdf jfl-5t :t/df af4s kl/j]g cfpG, lzIfIf]gdf wfGg g}g;lsG] lsl;dsf Joef/ a4 eof]/
lzIfIf]gdf hg;xelutfsf]kfof nfk eof]. /fli6a ljsf; sfogndh:tf pkoftL sfognd /fhg]ts sf/Ofn]:ylut eP .
Sofdk;x?df zNfs jftfj/Ofsf] l:ylt eng laup]uof]/ lzIfnf0{1fg / ;lk cfhg ug]Ps dffods] ?kdf eGbf klG
kpfOfkq xfl;n ug]Ps dffods] ?kdf lnOf]. ol ;a;sf/Ofx?n]ubf/fli6a lzIf k4lt sf]of]hg lgisP Pj+cgkoQm
7xg[uof].

\$=@ :jf:Yo || :jf:Yo ;Jfsf]ljsf;nf0{xG]x]eg]pkrf/fds ;Jftk{!}* ;fn;Dd gkndf #(c:ktfn,
!)(c:ktfn zfof \$%&), :jf:Yo rfsL (# :jf:Yo sbl/ ^# cfof]ps cfwfno /xsfdf @)\$& ;fn;Dd c:ktfn ;wof
!!!, c:ktfn zfof \$%&), :jf:Yo rfsL *!^ / :jf:Yo sbl!* kGg uPsf]lyof]. @)!* ;fndf kl't c:ktfn zfof
(!\$^ hg;wof kg{cfpof]eg]@)\$& ;fndf kl'tc:ktfn zfof #(!% hg;wof kg{cfPsf]5 . To:t)@)\$& ;fndf
kl't8fS6/ !\$,(%* hg;wof kg{cfPsf]5 . gkfnlsf];b/ cfo'@)!& ;fndf s/La @* jif{xsf]df @)\$^÷\$& df cfp/
s/La %# jif{ku}sf]lyof].

gkndf kl/jf/ lgo]hg sfognd @)@@÷@# blv dfq /fli6a sfognds] ?kdf ;/sf/L tyf u /;sf/L ;3
;yfx?sf]dffodaf6 ;~ring ul/Psf]lyof]. dft[lzz'sNofOf sfognd eg]@)#)÷#! It/ blv dfq z? ul/of]. kl5
cfP/ kl/jf/ lgo]hg tyf dft[lzz'sNofOf kl/of]hg clw/fHosf &% j6]hNnf?df ;~ring ul/P .

\$# vfgkfgl || of]hgfaa ljsf;sf]Z?cftblv g}vfgkfglsf];ljwf pknAw u/fpg]k{wofg lbOb}cfPsf]
lyof]. @)!& ;fn cl3;Dd ljzjf u/L zx/L lqdf / skl udfOf lqdf vfgkfgl sfognd z? ul/Psf lyP . @)!* ;Dd
sh ^ kl'tzt hg;wofsf]nflu !\$ nfv %@ xhf/ uof]hg kfgl kl'tbg pknAw xblu/sf]lyof]. @)\$^÷\$& ;Dddf
zx/Ltkm{^& kl'tzt / udfOfk{## kl'tzt u/L sh hg;wofsf]s]n ^# kl'tztnf0{vfgkfgl ;ljwf pknJw xg ;sf]
lyof]. o;cg;/ udfOf lqsf %\$ nfv @\$ xhf/ / zx/L lqsf !! nfv #\$ xhf/ hg;wof vfgkfgl ;ljwaf6 nfeffGjt
ePsf]cfs8fn]byfp5 .

o;/L ljut cjlwdf vfgkfgl ;ljwfsf]lj:tf/ eP tfklg bZsf]cTolws hgtf cem klG z4 kfgl ;ljwaf6
al~rt 5gl. pknAw u/fOPsf] kfgl klG cfjZos dfqdf pknAw xg ;sf]lyPg . Psftk{vfgkfgl zl4s/Ofsf]cefi
lyof]eg]csftk{vfgkfgl df kl:t rxfj6 blvof]. o; clt/Qm gkndf s/La &) kl'tzt /fux? blift kfglsf]
sf/Ofaf6 ptklQ ePsf]cgdfg 5 .

lgisif{

;dli6ut ?kdf xbf]ljut cjlwdf gkndf 7hf]nufgl ePsf]eP tfklg of]cem;Dd ljZjsf];aGbf u/La
/fi6x?dlo]Ps sf] ?kdf /xg kfof]. ljutdf ;dfllhs Pj+e]ts k]w/sf lqf?df skl klut xfl;n ul/Psf]eP
tfklg tl klutx? cfwf/ jifsf]gu00 cfs8f?sf]thgdf dfq pNnyglo blvPsf xgl. /fhg]ts kl't/fysf]cefijsf]
jftfj/Ofdf k~rfotsf]clwgfosjfbL rl/qnf0{b]t/ cflys ljsf;sf]nflu h;/L pkoftL ug{;Sg];Defjgf lyof]Tof]klG
ul/Pg . pTkfbg ;Argdf kl/jtG xg g;Sj b]t/ ljsf; xg ;sG . lgDg artb/; j9bf]ljbzL COf ;xfotf,
lgDg:t/sf]cf]uls/Of, sdhf/ slif pTkfbg cj:yf; lldt lgsf;L JoKf/, pRr hg;wof j4b/ cfb ljsf;dfuGf
cj/fysf] ?kdf blvk/ sf lyP . /fh:j kl/rfng / vrGf c;Gthg, art tyf nufgl / lgsf;L Pj+Kf/L JoKf/df
c;Gthg / hg;wof a4df lgoGqOfsf]sdln]cy{Gqn]hl6n ;d:ofs];fdgf ug{kfof].

k~rfotl JoJ:yfsf]tl; jifdf cfsifS dffns ;wf/sf sfognd / gf/fx?sf]slxn]cefi ePg . t/ /fhg]ts
kl'ta4tfsf]cefi df tl sfogndx? s]n gf/fsf] ?kdf ;ldt eP . lj:;+@)!% ;fndf lgjfrt khftflGqs ;/sf/af6
dhssf] cflys ;Argdf dhe't kl/jtG Nofpg efjgffds ?kdf / sfognd hg sfog{ ;? ug{vfhPsf] lyof]
k~rfotl JoJ:ydf sltko ltg}sfognd/fhg]ts /E lbP/ dffns cflys ;wf/sf cleofgx?sf] ?kdf yngl eof].
hgljZjf;sf] /fhg]ts sl6j4tfljgf of]hgj4 ljsf; ;fyS gxg]/ of]hgj4 ljsf;ljgf cflys ;Argdf hglxts/ /
lbuf]kl/jtG cfpG g;Sg];ki6 lyof] tfklG k~rfotl JoJ:yfsf]yngldf eld;wf/ ug]sf]cfsf/L cflys sbd z?
ul/of]. l;4Gttl udfOf ;fdGtjfbL ;dfhd eld;wf/ Hofb]cfjZos sfognd lyof]t/ k~rfotl JoJ:yfsf]tl; jifsf]
cGt/fndf klG ;xl eld clen/ tof/ xg g;Sg];dfxofgl xssf];7lff gxg; b]k]f]t]/f]e';jldf] sfod /lx/xg;
clwsfz hluuf]xlgnf0{dfgj]rt hljgofkg ug{sdfo vfg]/ j:g]yft ynf]pknAw u/fpg g;Sg];art p7fP/ ;bkoft

ug{g;Sg'/ 7ls lx;fa lsf g/fvg; afnldf ljljwls/Of / ufpmdf s6l/ cfpjls/Of gxb'/ dhtll vjldf ptkfbstj / ptkfbg jfl-5t ?kdf a9b g; s6f6jeld;wf/ ljknn ePsf:jtl :ki6 eof]. cem o; sfjb7ufdl kl/Ofdf sjlgf:sfjegj vfbf6g lgsf;l ug[kpV Plzofnl dhSdf /xsf]gkfnnjeld ;wf/kZrftvfbf6g k7f/L ug{yfn'g' k#of]/ o;n]ubf{a;f0" ;/f0 k[];flxt xg uof].

k-rfot Joj:yfnf0{ufdfldvL ;3fl6ts cfwf/ kpf g ug{aufp"knse sf]gdddf /fi6a cleofg yfnof]. ufpm'sf] ljsf;sf nflu of]Ps k[]{zt{g}lyof]. t/ zIQm ljs}b]s/Of, ufdLof ljsf;sf]k[]fw/sf]lgdfr / /fhuf/Lsf]cj ;/ljgf aufp"knse xg g;Sg]lgZrt t lyof]g] cem o; liz4 cleofgnf0{ljsf; sfogddf gnufP/ k-rfotl sfo'stfsf] /fhg]ts dNoflg ug[k4lt agfP/ ;QfzlgdVL u/fpg]xltof/ jgf0of]. o; cleofgsf]befo Toltv] eof]ha k]olf lgjfg kofnlsf] ;8f ;j{Ddltsf]gddf sfo'stfsf]6g]koffnldf ;ldt ul/of]. o; k]qofn]clwsfz hgtfsf]ljsf;df ;xellu ag]cfsf'f, hfz / hfufnf0{lg/tzdf kl/Of ul/lbof]/ :yfglo ljsf;df 7] k#ofof].

lfllo ;Gthgsf nflu pQ/ blifof j4 /yf (growth axis) jf ljsf; ky (Development Corridor) sf]j:t]js /v]lgsf]cfw/df ljsf; lfgsf]u7g u/] ;Gtnt ljsf; cfwf/zlnf v8f ug{lgZrog];4f6tt cldNbf] lyPg. t/ j4 /yf jf ljsf; kydf jfl-5t hg;wofsf]Jojl:yt cfj]bsf]ljsf; / To; lfgd ljbdfg ;[] ;fwgdf cfwf/t ;fdlhs tyf clyf sfo'ndf ;fy}cyf]thgsf cj;/x? ;d] sbt ug[kgdf ;lyPg. knntll /fhwglaf6 lfllo ljsf;sf]og ;~rfng ug[k]qof j:of]h;n]ubf{d]wdf-rn ljsf; lfgd}a9l hg;wofsf]k]fx ;j]ws ljsf; sfo'nd:yn / lgo'fos eldsf /x/Xof].

k-rfotlsndf lgdfr ;? ul/Psf]k[]kZrd /fhdfu{dhssf]ljsf;sf nflu jxcfoflds cfo'hgf lyof]. dhssf]clt ljs6 / bu6 ;b/ kZrdf-rn lfnf0{hfb]of]/fhdfu{#} jifsf]b7fgdf klq lgdfr ;DkGg xg ;s] t/ hlt eof]To;n] ;fdlhs clyf lqofsnknf0{ahf/dvL cyf]Gqdf ufg ;3fp ku]sf]gsfg ;lsb] . ;fy;fy}olt 7hf]cfo'hgaf6 dhse/ kg{};Sg]tsfnlg / b7ufdl kefj ;Da6wdf xf; gk#ofPsf]j]g;Dkbfsf] e08f/ dfgg]rf/sf]em8l / r7]>Pvnfsf]ljgz, clows a;f0" ;/f0 tyf cJojl:yt a;f]f;df a[4h:tf sf/Ofn] t/f0{f] k]s]ts / dfgjlgd{af6 ;Svf, 8]fgh:tf ksf]ka6 kefijt xgk/]5 . hg jftfj/Oflo x[] eof]To;sf] k]lgdfr zt]ablsf]l]ifo ag k]of].

k-rfotsfnlg cfj]lws of]hgfx?df k-rfot lfg eg] t[]lfl pNn] u/L hg>dbfgsf]cfs8f k]k]of ug] ul/of]. jf:t]jdf ljsf;df hg;xellut lgo'f6 ug]:yfgdf xg clg]fo{lyof] t/ ol of]hgfx?df s]b]vof]eg]hgtfsf nflu c?n]lgo'f6 ul/lbPsf cfo'hgdf hg>dbfg clg]fo{ul/Psf]lyof]eg]s/f k]o's cfj]lws of]hgdf k-rfot lfgsf] hg>dbfgsf]k]tzt pNn]vglo ?kdf 36b}uPsfaf6 k]f]loft eof]. o;/L dhs lgdfr]nflu cfof]Zos ;jn zIQm hg;xellut / hg>dbfg lbu]f/ hglxts/ ljsf;sf nflu ;bkof]u xg ;s] .

k-rfotsndf dhssf]ljsf;sf nflu e6f Joj:yfnf0{l6sfpg}sf/fnf0{j9l hf6 lb0{ljsf; cfo'hgfx? z? ul/of]. /fi6a lzlf k4tsf]gddf gof'lzlf Nof0of] hg k4lt]n]lzlf lfnf0{g}nyflnE kfl/lbof]. dhssf]ljsf;sf nflu rfxg]hgZlQne6f tfsn vkt xg g;Sg]lzlf a7fhuf/sf] ;wof clows a9b]. lzlfdf uoffds x[] eof] ;/sf/df Joofw/ wfg]g;Sg]u/L a9b]/ lzlfdf hg;xof]u qmdzll 36b}uof].

zIQm ljs}b]s/Ofsf gddf w]}cfofu u7g eP / clwoog eP . ;lfd / :jfoQ :yfglo lgsfo, k]hftlGqs koffnlsf cfwf/lznf xf] / hg;xellutsf]cfw/df :yfglo ljsf;sf]cleef/f jxg ug[kpV lgsfo xf]eg]oyf]tfnf0{gsf]/of]. k-rfot Joj:yfnf0{k]hftlGqs koffnl ;fijt ug{ljs}b]s/Ofsf]l;4f6t ckfpg v]h]of] t/ kb] clwsf/ lkn]t{u/7 s]b]s/Of u/]sf w]}pbfx/Ofx? b]vP . kydtll :yfglo lgsfo g; /sf/n]hltv] rfxof]Toltv] lju7g ug] l:yltdf lyP eg]pglx?nf0{k]Q clwsf/x? :yfol lyPg. ;xl ?kdf ljs}b]s/Of xg g;s]sf sf/Ofn]g]c6t/fi6b ;xof]u ;d] h6f0{Psls[] ufdLof ljsf; ug{v]hPsf kl/of]hgfx?n];fyf k]tknn lbg ;s]g]cem w]}kl/of]hgn]t ljsf;k]t :yfglo wf/Ofdf g]k]tsh kefj 5f]sf]clwoogx?af6 b]vof].

a9b]hg;wof]og6f ug{Ps ckl/xfo{sfo'nd lyof]. o;sf nflu hg;wof glt th6f eof]. o;df h6db/ sfod ug]cfk]f;g lgo6qof ug]kxf8af6 t/f0{/ ufpm'af6 zx/df xg]a;f0" ;/f0 lgo6qof ug]dft[lzz' sNofOf ugh:tf cfwf/et s'fx? ;dfjz ul/P . t/ vhf ;ldf ePsf]l5d]s/ /fi6[]u ;dw/ ;Da6w sfod xg g;s]f] / c6t/bzlo kl/k]odf ;d:ofnf0{lgofng g;s]sf sf/Ofn] cfk]f;g;d:of h:tf]t t:t}Xof]eg] ;xof]u sfo'ndsf] cefjdf hg;wof lgo6qofsf cfwf/et s'fx? ;a}c;kn /x]. To;sf]k]tknn zx/L ljsf;df cj/fw ptkGg eof] ;fdlhs ;jfsf k]fw/ cfof]t eP, a7fhuf/ a9b]kof] /Ofsf]x[] eof] k]f]of Jof]t eof] / c6t]t]t]f ;du] cyf]Gqdf o;sf]skfj k/]sf] ;a'sf ;fd' :ki6 eof].

ufpm'g]ufpm'h] agsf] dhSdf k/Dk/fut v]L koffnldf ;wf/ u/L afnldf ;3gtf / ljljwls/Of Nofpg k-rfotlsndf tlg cfj]lws of]hgdf s]lflfnf0{k]yldstf lbPtf klq of]hg / sfo'jogar /xsf]7hf]v]8nsf]sf/Of gthf k]tsh g]/xof]. pB]u lj:tf/sf nflu pbf/ clyf gltsf]cfjZostsf ;fy}sitko s'f]df k]ofelt klq lb0f

pBfjlsf nflu cgtsh jftfj/Of ;hgf ugkqf a9L lgoGqt cyGultsf sf/Ofn] kf/bzL{ pBfj gultsf] cefjdf
pBfjux? km:6fpg ;sgg\ hfj pBfjux? ;~rning ul/P tL klg ;ajcfdlge{ jGg g; s\$ sf/Ofn] km:6fpg ;sgg\.

@)\$@ ;fn k';df 3fj0ff ul/Psf]#cfw/et cfjZostf ;DaGwL sfogndE g};ftfjohgfs]gf/f tyf kyldstf
aGof]. o; sfogndn]vBfGg, nOfsk8f, cfjff; ;j:Yo lzlf tyf ;fjfhgs ;/lffh:tf Gogtd cfw/et cfjZostf?
kl/kl't{u/L ;g@)) -lj= ;*@)%& ;fn ;Dddf hgtxf?sf]cfly\$ l:ylt Plzofnl dfkb08 cg?ksf]agfpg]kl't1f
u#of]. Plzofnl dfkb08sf] ultzn k\$tsf sf/Of cfw/ pkoQm gf/faf6 ol zJbfjnl g} x6f0of]. kl'tljt
pkefQmfx?sf] qmzIQnaf/] sbj]ljrf/]gu/L cfw/et cfjZostf;DaGwL sfognd kOf ckl'tshs tl/sfaf/f lgldf
lyof]. efts tyf ;yfut ljsf;sf nflu sbj];fwgsf]JoJ:yf g}gu/L ckl'tsf cfjZostf? k'f ug{Pl'txfl;s ?kdf
sNkgf g}jug{g;lsj]ptkfbg nlox? tlfSP .

lg/fzfhgs ljsf; pknAwsf vqmf gf/f / pknAwL lxg sfogndsf ;fy}tl; jif\$]xrjf / ljs[tkOf{cfly\$
gltx?sf]km:n;j?k sltko cfly\$ lj;Eltx? bz]nef]gk'of]hg lgDg k\$sf/sf lyP .

cTolws lgoGqOf tyf x:tlfk M ljut jifk?df ;/sf/sf]lgoGqt ljsf; klqmf]kz:t sl7gf0f?sf] ;hgf u/sf]
lyof]. a9bf] ;/sf/L lgoGqOf, xrjf lgod / sfoglw tyf Ohnt lngkg]JoJ:yf tyf cgk]s sdff/LtGsf]cgfjZos
l9nf ;:tln]ubf{ghl hf]sf]hfü/ / hfznf0{x}t] ;flxt u/sf]lyof]. lg0f6 klqmfdf l9nf ;:tln]ubf{tyf ah\$;dodf
lgsf; gePaf6 cfofhgf sfog]jog vrdf nfut j]4 eof]/ kzf;lgS ldtfsf]kOf{pkof]u xg ;sg .

c;lfd ;/sf/L ;yfgx? M ;/sf/L hf]sf ;yfgx? cem a9L c;lfd, pbf;lg / lj/IQmkOf{ cJ:yfdf ku]. ol
;yfgx?sf] cfly\$ bflotj wfGg ;Sg] ldtfeGbf a9L xg kOf]. cfjZoseGbf a9L sdff/L egf /fhg]ts x:tlfk,
c;lfdtf / pQ/bflotj]sf]cejf cflbaf6 ol ;yfgx? lkl8t xg ku].

cg'kfbS nufgl M ljleG hf] Pj+pklf]x?df ;~rning ul/Psf cfofhgxf?sf]rog ubf{nfut nfe, cfly\$;fdilhs
kmObfh:tf cfw/x? glnOPsf] / To:tf cfofhgxf?alr /x\$ jf xg]Ps csf\$]cGt;DaGwx?df tyf j\$Nks
nufgl;DefJotfnf0f]lofg lbOPsf]lyPg . o;n]ubf{nufgl ptkfbglf]tkn{kj]flxt xg ;sg . sltko cfofhgxf? cfly\$
Pj+;fdilhs bl]6n]Gof; . t lyPggl.

dxuf]cyfGg M efulns ljs6tfsf]sf/Of ptkfbg Pj+ljt/Of dxuf]xg' :jefljs}xfl. t/ o; jf:tljstfsf]cltl/Qm
bft];yfaf/f 5flgPsf cfofhgxf?sf]a9L jfxNotf, cfly\$?kn]cg'kfbS nufgl, cgzf;gsf]cejf tyf cfofhgxf?df
;ldt cfly\$;fwg Pj+kzf;g oGqsf]cjfl-5t lj:tf/ tyf c;lfd sfog]jog ldtf cflbn]cyfGgnf0{dxuf]agfof].

c;lfd kzf;g M c;lfd kzf;gn]ubf{>L % sf] ;/sf/sf]ljsf; sfogndx? kefjsf/L Pj+;ldtfsf ;fy ;~rning ug]
;yfidS ldtfdf xf; cfof]. lghfdtl ;j]sf]lj:tf/ ubf]nluof]. o;sf]blftkOf{kpf]u ul/Pg, ptk]0ffsf]sdl eof]
k/Dk/fdf cfw/t kzf;slo Pj+cfly\$ jgfj6, clwsf/sf]cTolws sb]ls/Of Pj+yfglo txd kof]t clwsf/sf]sdl
o;sf sXl sf/Ofx? lyP .

unt ofhgf klqof M ofhgf thdf klqof Hofb}g}sdhf] /Xof]/ yf]dfqdf o;nf0{;yfut ul/of]. cfofhgxf? xrjf
?kdf 5flgCy] h;sf]sbj];fdilhs Pj+cfly\$ cfw/ xbg lyof] ;/sf/sf]nufgl cfofhgfsf]bl36nlg wfGg]ldtfsf]
cfw/df xbglyof]. kmntl tl cfofhgxf?sf]sfog]jogsf]nflu cfjZos ;fwgsf];yf cfj xg kOf]. /fhg]ts lg0f6
Hofb}g};j]5frf/L Pj+;fdGtL klqofaf6 lnOGYof]. To;n]ubf{ofhgf klqof cgQ/bfol lsl;dn];~rning ul/of]/
hg;xeflutfsf];yf cfj /Xof]. sdhf] ofhgf klqofn]k/fjndag dfq a9fPg, of]bft];yfx?af6 lgb]zt xg]sf]
;fy};yfglo sfogndx? s]blgb]zt xg ku].

@)\$&-\$ (df ul/Psf

glItut kl/jtG tyf pknAwx?

@)\$^ ;fnsf]cGtl/ tTsfnlG lgb]lo k-rfot JoJ:yfsf]la?adf ePsf]Pl'txfl;s hg cfGbf]hga6 axbnlo
JoJ:yfsf]kbl:yfkgf ePkl5 ul7t cGtl/d ;/sf/sf]dVo bflotj b0{s'yfdf sb]t /Xof]. -! axbnlo khftfGqs
kl/kf6lGg?ksf];lDawf tof/ kfgI/ -@ ;f];lDjwgsf]cwlGdf /xl cfd lgjffg ;DkGg ug]. cGtl/d ;/sf/n]5f6f]
cjlwdf g}ol b0{sfof?nf0{kpf]vtf lb0f;DkGg ugk]ePsf]xbf cfj]lws ofhgf thdf ug]sfo{sXl ;dosf]nflu
:ylut xg uof]. cGtl/d ;/sf/sf]u7gkl5 @)\$& ;fn h]7 dlxgdf ef/t;ü ePsf];demf/lkZrft]gkn-ef/talr
@)\$% rG !) utblv ptkGg e0/xsf]ult/fv ;dfkt e0{ef/t;üs];DaGw k]t\?kdf:yfkt eof]. ef/t;üs]of]
;demf/Laf6 pQm jif{bzsf]cfly\$ ultljwdf cgtsh c;/kg{uof]. bzsf] cGtl/s ;f] kl/ring ug{tTsfnlG
;/sf/n]gful/s nufgl sf]sf];yfkgf / ;DklQ s/ JoJ:yfsf];?cft uof]/ Gog ljQsf]cZnf0{sd kfg]kpf; uof].

To:t}sfllfndf lghl lfgsfjeldsf a9fpgj/ C0fx? pknAw u/fpbf sd cfo ePsf s[fs kl/jf/nf0{llfpgdf /fvgljlt Inofj.

@)\$* ;fnsfjzfvdf ;DkGg cfd lgjffgdf axdt Nof0{gkfnl sfu} sfj ;/sf/ u7g ePkZrftVfli6e ofhgf cfofnun] cf7f ofhgf thdfsf0{ugl;nl;ndf cf7f ofhgf sfj cfwf/kq tof/ u/L hg;dlf NofPsfj lyofj. cfd lgjffgkl5 ul7t jtfdg ;/sf/n]bzsfj cflys tyf kzf; lgs lqdf bVpSf ljsltx? x6fpg skl dxTj k0f{k0f;x? yfn]. kvdtll atfdg ;/sf/n]ljut tl; jifsfj lgoGq0ffids cy{JoJ:yfnf0{vht, pbf/, kf/bzs tyf klt:kwfids ahf/dvL cy{JoJ:yf ckgfpgj tk{k0nf rfnofj. ;f?k cf7f ofhgf sfj cfwf/kq klq tof/ ul/ofj. cflys lqofsnfkx?df lghl lfgsfj;xeflutfdf a4 ug{d0bs, ljQlo, cBflus tyf jf0fHo lqdx?df pbf/ cy{JoJ:yf sfj cJwf/Offcg?k glltx? ksfzdf NofP. To:t}gkfnl dbnf0{rfn'vftdf k0f{kl/jToJf k0fg ug[p2Jon] cflzs kl/jToJf nfu'u/].

pBflulqdf ;/lff / hg:jf:Yo tyf jftfj/Of;u ;DalGwt skl pBfluafox cGo sgklg pBflul yfkgf sfj nflu Ohfht grfxglj/ pBflux?nf0{ljleGg ;ljwfx? k0fg ug{Psat/ k0fnlsfj JoJ:yf ugjglt In0ofj. ;/sf/L ;yfgx? a9L 3f6fdf ;~rfng e0/xsfjkl/k]odf tlg ;/sf/L cBflus klti7fgx? lghls/Ofsf nflu klqof z? ul/ofj. ;/sf/L lqdf /xsf sfj k0f?nf0{klq lghls/Of ug{sf/jfxL z? eofj. To:t}cftl/s p8fg JoJ:yfnf0{;b0 ug[p2Jon]lghl lqdf klq cftl/s ljdfg ;jfx? ;~rfng ug{cgdlit lb0ofjh;sfjkn:j?k Ps}jifeq lghl lqdf tlg j6f ljdfg sDkglx?n] cftl/s p8fg z? u/]. a9L ;w0df k0fsx? leofpg ljbzL ljdfg ;jfx?nf0{k] ;flxt ugj pbf/ gllt ckg0ofj.

ljbzL nufglstfnf0{cfsliif ug{gof"ljbzL nufgl gllt nfu' eofj. lgsf;L Jofkf/nf0{k] ;fxg ug{ca skl ;Dj]pgzln j:tx? afxs ;Dk0f{j:tx?sfj lgsf;L lagfOhfht ug{lbj JoJ:yf eofj. To:t}k7f/Ltk{qmdzll kl/dfoffids aG0hnf0{x6f0 e0;f/af/f ;dfofhg ubjnfjgllt In0ofj.

lgoGq0f tyf x:tlfk sd ubjnfhg / ofhgf sfj jogdf tljtf Nofpg ljQlo lgoddf kl/jt0 ul/ofj. o; gof" lgod cg;/ ofhgf k0vx?nf0{?-%) nfv;Ddsfjvrsfjcgdfg :jlsf ugj ?- @ s/f0 ;Ddsfj08/ :jlsf ugj/ kljlws cfwf/df cgdflgt vrsfj!) kltzt;Dd kl/jt0 ug{ ;Sg] cflb clwsf/ k0fg ul/ofj. c; lfd ;/sf/L ;yfx?nf0{;lfd Pj+0ofj ;flos l;4fctcg;/ ;~rfng ug{lghls/Of ubjnfhg] cgk0bs nufgl x6fpgj/fli6e ofhgf cfofnun] :t/df #1^ j6f rfn' cfofhgxf?sfj kb/tjnfsg u/L cflys blf6sfjaf6 cflrTo ;fljt ePsfj/ jftfj/Of kl;u dh vfg] cfofhgxf?nf0{sf0fjogsfj ;fldf ;dfjz ugj/ ofhgf klqofnf0{cfjZostf cg?k ;lfd Pj+;jn agfpgj;DalGw sf0gndx? klq ckg0ofj. ljsl0ls/Of glltcg?k :yf0lo lgsfox?nf0{lj sf; lqofsnfkdf k0lf ?kdf ;Ddlnt u/fpgj p2Jon] sf0f? z? ul/ofj. o; cg;/ lhnf ljsf; ;ldlt P0 @)\$* ;gu/kfnlsf P0 @)\$* / ufpm" ljsf; ;ldlt P0 @)\$* tof/ e0{sf0fjogdf ;d] cfp. ;fy: yf0lo lgsfox?sfjlgjffgsfo{klq k/f eofj. o;/L :yf0lo lgsfox?sfjlgjffgn] khftf0qs k4ltsfj hu ;knitfk} \$:yfkgf u0ofj / ol lgsfox?n] ljsl0ls/Of glltcg?k :yf0lo lj sf; sf0f dxTj k0f{eldsf lgjffsfj k/Dk/fsfjyngl u/].

o; cltl/Qm o; cjlwdf ePsf cGo dxTj k0f{sbd ljbzL ljlgdo ;wf/ xfl. @)\$* ;fn knfug @! ut]bV ljbzL ljlgdosfj cflzs kl/jToJf sfj JoJ:yf nfu' eofj. o; JoJ:yf c0t0t a]x?n]kl/jToJf ljbzL dbf sf/fj/ ubf Jofkf/ tyf ;jaf6 xbj cfh0sfj#% kltzt gkfn /fi6a]n]tfjfb/df gkfn /fi6a]nf0{lalq u/L afsL ^% kltzt vhf ahf/ lalgdo b/df laql ug{kfpgj JoJ:yf eofj.

o; }cjlwdf gkfn ef/talrsfj Jofkf/ kf/jxg / cglwsf Jofkf/ lgoGq0f ugj jifodf ;Demfj e0{Jofkf/lqdf /xsfj cfofnun] jftfj/Of c0t eofj. gof";Demfjdf gkfn]ef/ttkl lgsf;L xbj kylds j:tdf ef/in]nufpgj s/ 56 JoJ:yf kf/:kfl/s cfwf/df ugj gkndf tof/L xbjj:tsfj p0kfbgdf sh sRrf kbry(*) kltzt xbj JoJ:yf ePsfdf ^% kltzt u/fpgj cftl/s dNoa4 %) kltzt xbgk JoJ:yf ePsfdf \$) kltztdf cfjnfgh:tf dxTj k0f{abfx?sfj JoJ:yf ul/Psfj lyofj.

lgDg cfo ePsf hgtfnf0{k0lf ?kdf ;xofu k0fpg ;fgf ljsf; cfofhgf ;3g a]E sf0gnd / ufdL0f dlxfn ljsf; sf0gndc0t0t!) xhf;/Ddsfj shdf krInt Jofhb/sfj Ps ltxf0{Jofh cgbfg lbj]gllt ckg0ofj. To:t}ufdL0f lqdf ;a0bf ljK0g au0un]f pBflusfj nflu pgl wfu] sfj] rvf/ p0g, x:tsnf; ;Id ?ksf ldn, ;fgf slf JoJ;foh:tf cfodhs /fhuf/Lsfjlgldt lnPsfj b0{xhf/ kfr ;o ?k0f;Ddsfj C0fdf krInt Jofhb/df *) kltzt lD0xf ugjgllt klq ckg0ofj. a0nks pmhf{ljsf;sfj qmdf ufdL0f ljBtLs/Ofsfjyngl eofj. ufa/ uof; sf0gndf0{ufdL0f kl/jf/sfj kx'r leq k0fpgsfj nflu ;ft xhf/ khL k0fg ugj JoJ:yf ldnf00fj. ol ;a)sbdx?n] ufdL0f lqdf /xsfj u/Lal x6fpg ;3fp k0fpg5.

ol dflly p0nnlvt cflys glltx?sfj plrt tyf ;kn n sf0fjog ug{ ;/sf/sfj kzf; lgs lgsfo ;lfd agfpgkgj/ lghl lfgsfj;xeflutf h6fpgkgj x5. o;nf0{llfpgdf /vL ;/sf/n]Ps pRr:t/lo kzf;g ;wf/ cfofnun] u7g u/sfj lyofj / ;fj cfofnun] lb0Psf ;enfjx?nf0{nfu' ubjnfhg] klqof nfu' e0;s0fj 5. o:t}sd{f/Lx?sfj

dgrjndf a[4 Nof0{a9L sfo\$zn agfpg]x]h]sdff/lx?sf]tnjdfgaf/]lj:t]t ?kdf cll0og u/L ;emfj kZ ug{Ps cfofu u7g ul/Psf]lyof]. ;f]cfofu]n]u/\$f]l];kffl/;sf]cfw/df ;/sf/n]sdff/l\$sf]tnjdfgdf a[4 klg uof].

cfly\$ jif{0}\$&÷\$* / @)\$*÷\$(df cfjlws ofhg thdf gePk15 ljlw ljsf; cfofhgxf?sf];~rfng jflif\$ sfoqdcGtu\$ ePsf lyP . oxf'bzn]ljut b0{jif\$]c]lw -@)\$&-\$(df sxl kdv cfly\$ tyf eflts lfgdf kft u/\$f]pkn]awx?sf];dlff ug]kpf; ul/Psf]5 .

cfly\$ l:ylt

!:- sh ufx{yo pTkfbg || cfly\$ jif{0}\$&÷\$* df -@)#!÷#@ sf]l:y/ dNodf kltJolQm cfo ?- !&#^ klg uPsf];zflwt cgdffg 5 . To:t}cfly\$ jif{0}\$*÷\$(df kltJolQm sh ufx{yo pTkfbg !=) kltztn]dfq a9b] kf/Des cgdffg 5 . o;n]ubf{kltJolQm cfodf s]n ;ldft a[4 dfq e0{?- !&#% ku\$]cgdffg 5 . @)\$*.\$(df kltJolQm cfodf ;ldft a[4 dfq xgd sf]pTkfbgdf x]; xg'g]kdv sf/0fsf] ?kdf lng ;ls65 . @)\$^÷\$&- @)\$*÷\$(sf]cjlwdf sf]flf !:-^ kltztn]/ u} sf]flf *-\$ kltztn]a[4 e0{sh ufx{yo pTkfbg \$# kltztn] a[4 eof]. cy{Cqdf df; d h:tf sf/ss]afxNott /xbf;Dd sf]pTkfbgdf rfxcg;f/sf]a[4 gxg]:ki6 5 .

cfly\$ jif{0}\$&÷\$* df -cfly\$ jif{0)#!÷#@ sf]l:y/ dNodf sf]f / u} sf]flf]sf]cZ sh ufx{yo pTkfbgdf qmdz || %(-\$ kltzt / \$)^-^ kltzt /x\$]df cfly\$ jif{0}\$*÷\$(df ol lfx?sf]cZ qmdz || %^-) / \$@-! kltzt xg]cgdffg 5 . o; ksf/ sh ufx{yo pTkfbgdf ljut sxl jif{ott blv sf]flf]sf]cZ qmdz || 36b} cfo/x\$] / u} sf]flf]sf]cZ qmdz || a9b}u0/x\$]blv65 . o;f]xgsf]dvo sf/0fdf u} sf]flf]sf]lj sf;sf nflu >L % sf];/sf/n]u/\$f]lj]w kpf;nfo{kdv ?kdf lng ;ls65 .

cfly\$ jif{0}\$^÷\$&-@)\$*÷\$(sf]cjlwdf kdv vBfg afnLx?sf]pTkfbg ;'rsf)=-& kltztn]36b uof] / gubfn]sf]pTkfbg #^ kltztn]a[4 e0{;a}kdvafnLx?sf]pTkfbg)-! kltztn]a[4 ePsf]lyof]. ;f] cjlwdf clwsZ vBfg tyf gubfn]sf]pTkfbgdf a[4 ePsf]lyof]eg]s]n wfg, thxg / ;lt{pTkfbgdf sxl sdl cPsf]lyof].

kdv cPflus j:tx?sf]pTkfbg ;'rsf) @)\$^÷\$&-@)\$*÷\$(sf]cjlwdf @@=@ n]a9sf]cgdffg 5 . cPflus j:tx?sf]gof'jul\$Of cg;f/ vB j:t'pTkfbg, kP kbfx? , 6\$;6fon, r/f, la8L, hQf, sf7 / sf7sf ;fdgx? , /j/sf ;fdgx? , c6o vlghh6o ;fdgx? , knfi6ssf ;fdgx? , knfd / :6Lndf cfwf/t pBflx? cflbsf] pTkfbg ;dlff cjlwsf]jif{?df a9b uPsf]cgdffg 5 . gof'cPflus glt nfu' ePsf]xbf cPflus pTkfbgdf eng tlj]tf cfpgj]cgdffg 5 .

@- nufgl tyf art || cfly\$ jif{0}\$&÷\$* df sh nufglf s/La @*-\$ kltztn] a[4 e0{?- @!!^# s/fB ku\$] cgdffg lyof]hg sh ufx{yo pTkfbgsf]@)=! kltzt xg cfp5 . To:t}sh ufx{yo art cfly\$ jif{0}\$&÷\$* df @#-\$ kltztn]a[4 e0{?- ^*^-\$ s/fB ku\$]cgdffg 5 . of]sh ufx{yo pTkfbgsf]^=% kltzt dfq xg cfpb5 .

cfly\$ jif{0}\$&÷\$* df sh pkefu !%-\$ kltztn]a[4 e0{?- (\$*#^ s/fB ku\$]cgdffg 5 . To:t} pQm cfly\$ jif{df nufgl artsf]cgkft @)\$^÷\$ sf]##& kltztaf6 36] #@=\$ kltzt ku\$]5 .

#- ;/sf/L ljQlo l:ylt

#! ljsf; vr{ cfly\$ jif{0}\$&÷\$* df sh ljsf; vr{ krlnt dNodf ?- !%(&=(% s/fB lyof]. cfly\$ jif{0}\$*÷\$(df ljsf; vr{^=% kltztn]36b u0{?- !\$(=(& s/fB xg];zflwt cgdffg 5 . @)@(/#) sf]l:y/ dNodf cfly\$ jif{0}\$&÷\$* df ljsf; vr{?- @((=&% s/fB / cfly\$ jif{0}\$*÷\$(df ?- @#@=)* s/fB xg] cgdffg 5 . cfly\$ jif{0}\$&÷\$*df l;-lj= kf;sf]/sd ;d] ljsf; vr{df ;dfjZ ePsf]@)\$*÷\$(df ljsf; vr{ sd blvg uPsf]x].

#@ ljsf; vr{axf]g];t]x?

s /fh:j art || @)\$^÷\$&-@)\$*÷\$(sf]cjlwdf sh /fh:j krlnt dNodf !(-& kltztn]/ l:y/ dNodf #(- kltztn]a[4 xg]cgdffg /x\$]5 . o;dNof/fh:j krlnt dNodf !&=@ kltztn]/ u} s/ /fh:j @*-\$ kltztn]/ l:y/ dNodf qmdz || !=& kltztn]/ !!=% kltztn] a[4 xg];zflwt cgdffg ul/Psf]5 . o;/ /fh:jsf] a[4 ePdf @)\$*÷\$(s] krlnt dNodf sh /fh:j sh ufx{yo pTkfbgsf]!)=@ / l:y/ dNodf ^=@ kltzt klg]5 . o;u/L pQm aifdf s/ /fh:j krlnt dNodf &=& kltzt, l:y/ dNodf \$-& kltzt tyf u} s/ /fh:j qmdz || @=% kltzt / !=^ kltzt klg]cgdffg /x\$]5 . s/ /fh:jsf]9frrdf ck]olf s/sf]kfwCott /lx/xg]cgdffg 5 .

o; cjlwdf ;fwf/Of vr{krlnt dNodf @)=! kltztn]/ l:y/ dNodf \$# kltzt a[4 xg]cgdffg ul/Psf] 5 . sh ufx{yo pTkfbgsf]cZdf @)\$&÷\$* / @)\$*÷\$(df ;fwf/Of vr{krlnt dNodf qmdz || &=@ / &-\$ kltzt /

l:y/ dNodf \$-\$ / \$=% kltzt dfq /xg uof]. b7df b7f k/3f tnj a[4sf]nflu k/3f]rfknf0{gj lgjfr t ;/sf/n] a9f];od k]5 jxg ubf;fwf/Of vrf0{oyf ;Dej lgoGqOf ug[kpf; sfod u#of].

o;/L /fh:j a9fpg]/ ;fwf/Of vrf{lgoGqOf ug[kpf; xbf xb}klg ljzif u/L @)\$&÷\$* df s/sf]p7f]L sd/ /xbf] / @)\$*÷\$(sf]kl5Nnf dlxgxf?df ePsf] sdf/lx?sf]tnj a[4n]ubf{;fwf/Of vrf rfk kg{u0 /fh:j artdf pNn]lgo a[4 xg ;sb . sh ufx{Yo pTkfbgdf /fh:j artsf]c# krlnt dNodf @)\$&÷\$* / @)\$*÷\$(df qndz! #) / @=* kltzt /xof]. o;/L l:y/ dNodf pQm jifx?df qndz! !=* kltzt / !=& kltzt /Xof].

v Go9 ljQ || o; ;dlff cjlwdf /fh:jdf nlocg;f/ a[4 xfl;n ug{g;s3f]sf/0fn]ubf{cyf{Gqsf]kpf; Go9 ljQ kl7rfngnf0{lgoGqOf ug[kpf]s3f] /Xof]/ o; l7qdf pNn]vgo klnt xfl;n u#of]. ljzif u/L @)\$*÷\$(df sh ufx{Yo pTkfbgdf Go9 ljQsf]c# krlnt dNodf !=) kltzt / l:y/ dNodf)^ kltzt /xg u0{cf6tl/s ;fwg kl/rfngdf Go9 ljQsf]c# @@=! kltzt dfq xg]cgdfg ul/Psf]5 .

u j]z; xtotf || ljb7L ;xotf]sf]jlsf / pko]usf]c6t/nf0{36fpg]lbzdf ;/sf/af6 rflnPsf] sbdsf]kln:j?k @)\$&÷\$* df :jlsf ljb7L ;xotf]sf]pko]usf]c# s/La zt kltzt xg uPsf]cgdfg 5 . o;/L :jlsf ljb7L ;xotf]sf]pko] /sd a9g hfgdf klxnsf jifx?sf]pko] /sd ;d] pQm jifdf ;dfjz xg uPsf] xfl. j]z; ;xotf]sf]a9b]?kdf lge/ /xb}cfPsf]ljutsf]kl7edldf o; lge{tfd lz3]sdl Nofpg' ;Dej lyPg . ;fy) sfotfjogsf]ljleG r/Ofx?df /x3f cfofhgxf? clwsfz ?kdf j]z; ;xotfaf6 ;~rfng ePsf] / tl cfofhgxf?nf0{a6b ubf{>d / ;fwg dfq v] hfg]ge0{ljutsf]ljf; kpf;af6 cyf{Gqn]nfe klg p7fpg g;lsq tYonf0{b]6ut ubf]ljf; vrf] ljb7L ;xotf]sf]c# / sh ljb7L ;xotf]sf]C0fsf]c# @)\$^÷\$& sf]xf/fx/Ldf /xg]cgdfg ul/Psf]5 .

\$- d]b]s tyf shf{l:ylt || ;dlff cjlwdf d]b]s glt]sf]dVo p27o d]b]s lj:tf/sf]b/nf0{/fli6# pTkfbgsf]oyfy{ a[4b/ / cyf{oj:yfn]yDg]dNo a[4sf]:t/df lgoldt ug]ljQlo l7qsf] ;wf/ u/L ljQlo kl9tfd clea[4 ug] ck]olf d]b]s lgoGqOfsf]kfj]sf/Ltfd clea[4 u/L a] Jo]hb/nf0{a9L oyfy{a6l agfpg]tyf cfly\$ b[6#]ljkg hgtf]sf]lxtsf]nflu pTkfbgzln tyf kfyldstf k]t l7qdf shf{k]fx clea[4 ug]kln{pGdv /xof] .

@)\$^ cfi9 b]v @)\$* cfi9;Dddf dbf kpf !&^ kltztsf b/n]a[4 eof]. h;sf]kln:j?k @)\$^ cfi9df dbf kpf ?= !&#-% s/f3 /x3f]f @)\$* cfi9df ?= !^@*#^ s/f3 k]of]. pQm cjlwdf dbf @!:=! kltztn]/ rNtl lglf (= kltztn]a[4 ePsf]lyof]. cf6tl/s tyf afx0 b]}sf/0fn]ubf{dbf kpf o;/L a9L b/n] a[4 xg uPsf]xfl. @)\$^ cfi9df vb j]z; ;Dkl ?= ^@)=# s/f3 /x3f]f @)\$* cfi9df !^!%& s/f3 k]of]. cf6tl/s shf{pQm cjlwdf !=(kltztn]a[4 xg uof].

;dlff cjlwdf jfl0fHo a]x?sf]shf{tyf nufgl ;/sf/L l7qdf a9L ePsf]b]vof]. @)\$& cfi9df jfl0fHo a]x?af6 ?= !*(!= s/f3 shf{tyf nufgl k]fx ePsf]f ;/sf/L l7qdf ?= #%*=@% s/f3 shf{k]fx u/sf]lyof]. @)\$* cfi9df a]x?n] @\$\$!%) s/f3 shf{tyf nufgl lj:tf/ u/sf]f ;/sf/L l7qdf ?= &#&#! s/f3 k]fx t ePsf]lyof]. t/ shf{ljt/Ofdf ;/sf/L ;yfgx?tkn{eg]shf{k]fx @)\$* cfi9df 36sf]b]vof]. csf]kln{ lghl l7qdf shf{k]fx qndz! a9b]uof]. @)\$& ;fn cfi9df lghl l7qdf ?= !@&## s/f3 shf{k]fx ePsf]f @)\$* df ?= !%)@^* s/f3 kl9 uof].

%- d]b] l:ylt || @)\$^÷\$&-@)\$*÷\$(sf]cjlwdf vfBfg tyf k] kbfy{!^=* kltztn] / u} vfB a:t' ;jf !@=! kltztn] u/L sh /fli6# zx/L pke]nf dNo ;'sf! !%=@ kltztn]a9g uof]. o;/L !%=@ kltztn]dNo a9g hfgdf @)\$*÷\$(df @)=* kltztn]sh ;'sf! !%=@ kltztn]a9g uof]. o;/L !%=@ kltztn]dNo a9g hfgdf @)\$*÷\$(df @)=* kltztn]sh ;'sf! a[4 kdv sf/Of /x3f]lyof]. cfly\$ jif{@)\$*÷\$(df vfB tyf k] kbfy{ePsf]tlj]a[4sf clt/Qm sxl u} vfB j:t' tyf ;jdf ePsf]7hf]a[4n]ubf{pQm jif{dNoa[4 rsf]?kdf b]vg uof]. o;/L dNoa[4 xgdf cf6tl/s tyf afx0 b]}sf/Ofx?n]c;/ kf/sf]lyof]. cf6tl/s sf/Ofx?df df;d kltsh e0{vfBfgsf]pTkfbgdf sdl, gklnl db]sf]klj/To{ljb7L dbfx?;u ePsf]cjdNog kZrft\;j]dhx?af6 cfoftxb]sRrf tyf tof/L ;fdgx?sf]dNodf ePsf]a[4, kltsh df;dsf]sf/Of vfB tyf j:tx?sf]pTkfbgdf Xf; xg u0 ef/taf6 cfoft xg]j:tx?df ;d] cToflws dNoa[4 tyf cyf{Gqdf b]vk/3f cToflws t/ntf xg]g]kdv lyof]. To:t}jfx0 sf/Ofx?df ljb7L ljlgdo b/df ePsf]a[4 ef/tlo ahf/df b]vk/3f]dbf:kllt h:tf sf/Ofx? /x3f lyP .

^ j]z; Jofk/ tyf zfygft/ l:ylt

^! j]z; Jofk/ || gkfn / ef/talrsf]Jofk/s ;DaGwdf cfPsf]ult/f]vsf]sf/0fn]cfly\$ jif{@)\$^÷\$& df sh Jofk/df ef/t;usf]Jofk/sf]c# @@& kltzt dfq /x3f]f @)\$^ ;fnsf]hgcfb]hgkZrft\gkfn / ef/talrsf] ;DaGw ;wg uPaf6 ef/t;usf]Jofk/df a[4 xg u0{cfly\$ jif{@)\$*÷\$(df @*-% kltzt kl9 uPsf] 5 .

lgsf;ltn{cfly\$ jif{0}\$&÷\$* df ?= &^)#& s/fb /x\$fd cfly\$ jif{0}\$*÷\$(df ?= !#(#(\$ s/fb klg uofj. sh lgsf;ldf ef/ttk{cfly\$ jif{0}\$&÷\$* df ?= !&)=!@ s/fb /x\$fd cfly\$ jif{0}\$*÷\$(df !%<*(s/fb ku\$fl5 .

k7f/Ltk{cfly\$ jif{0}\$&÷\$* df ?= @\$!(-&(s/fb /x\$fd cfly\$ jif{0}\$*÷\$(df ?= #@(%-!# s/fb klg uPsfj5 . cfly\$ aif{0}\$&÷\$* df sh k7f/L ef/taf6 ?= &&=@\$ s/fb klg uPsfj cfly\$ jif{0}\$*÷\$(df ?= !!*!-%(s/fb klg uPsfj5 . To:t}c6o dh'sx?af6 cfly\$ jif{0}\$&÷\$* df k7f/L ?= !^\$@=%% s/fb /x\$fd cfly\$ jif{0}\$*÷\$(df ?= @!#!-%\$ s/fb ku\$fl5 .

o;/L sh Jofkf/3f6f cfly\$ jif{0}\$&÷\$* df ?= !^%(-\$@ s/fb /x\$fd cfly\$ jif{0}\$*÷\$(df ?= !())!=(s/fb klg uofj. Jofkf/3f6fdf ef/t;ü cfly\$ jif{0}\$&÷\$* df ?= ^)&=!@ s/fb / c6o dh'sx?;üsfl?=(!)%@-#) s/fb /x\$fllyofj. cfly\$ jif{0}\$*÷\$(df ef/t;üsfl?=(!)\$&=) s/fb / c6o dh'sx?;ü ?= *&^\$(s/fb Jofkf/3f6f ePsfj5 . o;/L cfly\$ jif{0}\$&÷\$* df sh Jofkf/3f6f @^=) kl'tztn]a9\$fd @)\$*÷\$(df pQm 3f6f !\$<^ kl'tztdf em/]fl5 .

b7sf]Jofkf/ ;Argnf0{xbf{lgsf;ltn{vfb j:t'tyf sRrf kbfx?sf]thgdf cfbflus ;fdgx?sf]yfg dxljkd{xg ymf]fl5 . cfly\$ jif{0}\$&÷\$* df sh lgsf;L Jofkf/df vfb a:t'tyf sRrf kbfx\$flcz @!=(kl'tzt / cfly\$ jif{0}\$*÷\$(df !(-\$ kl'tzt lyofj. To:t}sh lgsf;ldf cfbflus ;fdgx?sf]cz cfly\$ jif{0}\$&÷\$* df &*=! kl'tzt /x\$fd cfly\$ jif{0}\$*÷\$(df o;sf]cz a9j *)<^ kl'tzt /x\$fl5 .

k7f/Ltk{cfly\$ jif{0}\$&÷\$* df k7f/L Jofkf/sf] ;Argdf cfbflus ;fdgx?sf]g]afxNotf /x\$fd cfly\$ jif{0}\$*÷\$(df klg ;f]sfod g}/x\$flblyofj. cfly\$ jif{0}\$&÷\$* df sh k7f/Ldf vfb j:t'tyf sRrf kbfx\$fl cz #)=(kl'tzt / cfly\$ jif{0}\$*÷\$(df sxl a9j #<^ kl'tzt klg uPsfjlyofj. To:t}cfbflus ;fdgx?sf cz cfly\$ aif{0}\$&÷\$* df ^(! kl'tzt / cfly\$ jif{0)\$*÷\$(df sxl 36j ^#<\$ kl'tzt /xg uPsfj5 .

^@ zflvgf't/ l:ylt || cfly\$ jif{0)\$&÷\$* df zflvgf't/ l:ylt cgt'sh /x]f klg rfn'vftf3f6f /sd emg a9\$fl blyofj. cfly\$ jif{0)\$&÷\$* df rfn'vftf a9j ?= !)\$@<\$(s/fb klg uPsfj lyofj eg] cfly\$ jif{0)\$*÷\$(df ?= (%&*<! s/fbdf em/]fl5 . rfn'vftf3f6f 36g\$flkdv sf/of Jofkf/3f6fsf]a4df sxl d6btf cfpq' /x\$fl lyofj. zflvgf't/ l:yltnf0{cgt'sh agfpqdf ol jif?df klg j]lzs C0f tyf ;xotf]sf]g]kdv eldsf /xg uofj.

cyfGqdf sh /sddf Jofkf/3f6f / ljb7L C0fsf]ef/ lg/t/ ?kdf al9/x\$fl5 . tfklg Pltxfl;s a4b/ - @)#!÷#@<@)\$^÷\$& sf]thgdf 36bfl5 . pbfx/Offy{0)#!÷#@<@)\$^÷\$& df Jofkf/3f6f !(-\$ kl'tztn]/ rfn' vftf /sd #<@<) kl'tztn] a9\$fd @)\$^÷\$&<@)\$*÷\$(sf]cjlwdf qmdz|| !\$<% kl'tzt / !!<! kl'tzt cf;t jflif a4b/ /x\$fl5 . cfly\$ jif{0)\$&÷\$* df Jofkf/3f6f ?= !^^)<^ s/fb ku\$fd cfly\$ jif{0)\$*÷\$(sf] kyd !! dlxgdf ?= !&#)=@% s/fb ku\$fl5 . t/ ;Jf cfo -vb / 6&;k/ cfo -vb df ol jif?df sxl a4 eP tfklg Jofkf/3f6f a4 kl'tug]sl;dn]a9g g;s\$fl]klg rfn'vftf 3f6f a9g uPsfjxfl. zflvgf't/ l:ylt cfly\$ jif{0)\$&÷\$* df ?= \$&*!<@ s/fb zflvgf't/ art ePsfj cfly\$ jif{0)\$*÷\$(sf]kyd !! dlxgdf ?= \$#)<^ s/fb art blyg cfofj. o;/L o; jif]klg Jofkf/ 3f6f / rfn'vftf 3f6fdf lgs}a4 eP klg j]lzs C0f tyf khl tyf cjul\$fl /sd -vb_ df ePsfja[4n]ubf{zflvgf't/ artdf a4 xg ;s\$fl5 .

& ljb7L ljlgdosf]l:ylt || @)\$* krfug @! ut]bly ljb7L ljlgdodf cfhs kl/jToff ckgf0Psfjlyofj. of]Joj:yf nfu'ePkl5 Jofkf/ tyf ;Jf lqaf6 cfhg ul/Psfjljb7L dbf tyf ol lqax?nf0{ul/g]eQmflgsf nflu jfl0fHo a}x?n] vhf ahf/ ljlgdob/df ljb7L dbf]sf]v/Lb laql ug[ul/Psfj5 .

ljb7L dbf]sf] ;l<rlt tk{0}\$& cfiif9df ?= !!(*<\$^ s/fb a/fa/sf] sh ljb7L dbf ;l<rlt /x\$fd @)\$* cfiif9df ?= !(@&=) s/fb ku\$fllyofj. @)\$& cfiif9df sh ljb7L dbf ;l<rltaf6 &<^ dlxgfsf]k7f/L wf6g kof]t lyofj eg]@)\$* cfiif9df cfp/ o;af6 (-< dlxgfsf]k7f/L wf6g ;lsq]blyofj.

ef]ts kl't l:ylt

l: s[if, jg tyf l;7f0

!<! s[if || cfly\$ jif{0)\$^÷\$&<@)\$*÷\$(sf]cjlwdf df kdV vfb6g afnlx?sf]pTkfbg @<@ kl'tztn] / vfb6g afnl\$fl lqk'ndf eg])<& kl'tztn] 36g uPsfj lyofj. ;fkl cjlwdf vfb6g afnl\$fl ptkfb\$jd !\$<% kl'tztn] xfl; ePsfjlyofj.

kDv gubafnlx?tkn{ ;fkl cjlwdf ptkfbgdf (-^ klztz a[4 ePsf]lyof]eg]lftkn !=% klztz a[4 ePsf]lyof]. ptkfbst]jdf &=(klztzn]a[4 ePsf]lyof]

ptkfbg ;fwgx?sfl]laql ljt/0ftk{cfly\$ jif{)\$&÷\$* df /f;folgs dnvfb &@&! (d36g / alp @#@% d3 6g laql ljt/0f xg ;s\$]lyof]. ;fy}?= ! c/a (s/fB %# nfv a/fa/sf]s]ifC0f pknAw u/fpg ;s\$]lyof]. cfly\$ jif{ @)\$*÷\$(df /f;folgs dnvfb ^*),)) d36g / pGgt alp @@!) d36g laql ljt/0f xg ;Sg]cgdfg ul/Psf]5 . To:t} ?= ! c/a @@ s/fB @ nfv a/fa/sf] s]if C0f pknAw xg ;Sg]cgdfg ul/Psf]5 .

!@ jg || jg ljsf;tkn{cfly\$ jif{ @)\$&÷\$* df hDdf *,(%^ x\$6/df j]ff/fk0f ePsf]df cfly\$ jif{ @)\$*÷\$(df !!&(\$ x\$6/df j]ff/fk0f ePsf]lyof]. e"tyf hnfwf/ ;#f0ftk{ @ (j6f uN5L lgoGq0f, @\$ j6f klx/f] lgoGq0f, (@ x\$6/df uxf ;wf/ / \$# j6f kfgl dxfg ;#f0f ePsf]lyof] / @*# d36g- h8la6l kznwg ePsf]lyof]. o ;} u/L @)\$*÷\$(df &\$) x\$6/df e";#f0f j]ff/fk0f, # \$ j6f uN5L lgoGq0f, *# j6f klx/f]lgoGq0f, @# (x\$6/df uxf ;wf/ / ^! j6f kfgl dxfg ;#f0f xg ;Sg]cgdfg ul/Psf] 5 . ;fy};fkl cjlwdf @)\$ d36g h8la6l kznwg xg] cgdfg ul/Psf]5 .

!# l ;'f0|| cfly\$ jif{ @)\$&÷\$* df hDdf @),*) x\$6/ hdlgdf ePsf] / @)\$*÷\$(df @&,%@& x\$6/ yk hdlgdf l ;'f0 ;ljwf pknAw xg ;Sg]cgdfg 5 . o ;/L clw/fhodf sh l ;l-rt lftg %,(*,*)\$ x\$6/ klq uPsf]cgdfg 5 hg sh s]fiof]o eldsf]@@=\$ \$ klztz xg cfpb5 .

@= pBfl, ko6g tyf ljbTl

@=! pBfl || cfly\$ jif{ @)\$&÷\$* df cBflus ptkfbg ;'sfidf -@)\$#÷\$=\$!)_ @(-) klztzn]a9sf] lyof]. o ; jif{a9l b/df cBflus ptkfbg a9sf]dvo sf/0fdf @)\$& ;fn h]7 dlxgdf gkn ef/talrsf]Jofkf/ tyf kf/jxg;DaGwdf /x\$]ult/fw ;dkt e0{cBflus sRrf kbfx?sf]cfkltdf ;/ntf cPsf]g]dfg ;ls65 . pQm cfly\$ jif{ lrgl, l ;d06 / 06f 6fon / h6 lftsf]ldtf pkofudf a[4 ePsf]lyof]. cfly\$ jif{ @)\$*÷\$(df !=& klztzn]cBflus ptkfbg a9g] cgdfg 5 . o ; jif{kzbfqf ;lt sk8f, h6sf ;fdg, whf] ;fab, l ;d06, lao/, Jof6k , knfi6s / h6sf ;fdgsf]ptkfbg a[4 ePsf]cgdfg ul/Psf]5 . ol jif{x?df ;fg tyf 3/h' pBflus]sh ufx{Yo ptkfbgdf b9 s/la ! klztzsf]xf/fxf/Ld}/Xof]. cf-j= @)\$&÷\$* sf] kyd (dlxgdf btf{ePsf 3/h' tyf ;tgr pBflux?df s/la ?= !&@#\$ s/fB nufgl ePsf]df cf-j= @)\$*÷\$(sf]kyd (dlxgdf \$&)* pBflux?sf]btf{e0{ s/la ?= !*)!\$ s/fB nufgl xg]cgdfg ul/Psf]lyof].

@= ko6g || cf-j= @)\$&÷\$* / @)\$*÷\$(u/L b0{jifdf d'tfa / dgf:nh:tf lftdf kb0qsf]nflu gof" 7fpX? vhf ul/Psf]5 . o ; cjlwdf # j6f lghl sDkgLx?nf0{ afo' ;Jf ;~rfng ug{ / ! j6fnf0{xlnsK6/ ;le\$;~rfng ug{ ;jls[t kbfg ul/Psf]5 . ljdfg:yn ;ljwf lj:tf/tk{ o ; cjlwdf lqe'g cGt/f6a ljdfg:yn, gknuf-h, wgu8l, ;vT, l ;d/f / ?Dhf6f/df 6dlgn ejg pks/0fx?sf]h8fg, ;wf/ / ;~rfng sfo{ePsf]5 . cfly\$ jif{ @)\$&÷\$* df ljbzl ko6sx?sf] ;wof @&(\$& ePsf]df ;f] ;wofdf s/la &=\$ klztz a[4 e0{ @)\$*÷\$(df ljbzl ko6sx?sf] ;wof #)!\$ (^ klq uof]. @)\$&÷\$* df cdv/sl 8n/ %=(s/fB a/fa/sf]ljbzl dbf cfhg eof] eg] @)\$*÷\$(df ljbzl dbf cfhg @)\$&÷\$* sf]thgdf s/la (klztzn]a[4 e0{cdv/sl 8n/ ^=@! s/fB a/fa/ kl0f].

@# ljbTl\ b7sf] sh ;DefJo hnljbTl\ptkbgldtf *#,)) dlfj6 /x\$]f @)\$&÷\$* sf]cGt;Dddf @#!=\$& dlfj6 cyf sh ptkbgldtf])=@& (klztz dfq ptkfbg ug{ ;lsPsf]lyof]. cfly\$ jif{ @)\$*÷\$(;Dddf sh hnljbTl\ptkfbg @*#=# dlfj6 klq uPsf]5 hg sh ldtfsf])=@*& klztz xg cfpb5 .

#= oftoft tyf ;~rf/

#! oftoft

-s ;8s || cfly\$ jif{ @)\$&÷\$* sf]cGtdf b7df snfkq #)*#, v08f:dt @! *! / sRrL #)^\$ u/L sh *#@* lS=dl= ;8s lgdfof{e0{ ! lS=dl= ;8sn]@!(\$ hg;wofnf0{ ;ljwf k0fPsf]lyof]. cfly\$ jif{ @)\$*÷\$(df yk %*! lS=dl= ;8s lgdfof{ePsf]b]vof]. o ;dlo]snfkq !)& lS=dl=, v08f:dt !)# lS=dl= / sRrL ;8s #&! lS=dl= 5gl.

-v xjfo oftoft || @)\$&÷\$* / @)\$*÷\$(;Dddf b7df lqe'g cGt/f6a ljdfg:yn ;d] u/L hDdf \$ j6f ljdfg:ynx? /x\$]lyP h ;dlo]h6 ljdfg:t/Lo !, Pe]ljdfg:t/Lo *, 60g c6/ ljdfg:t/Lo #) / lknf6 ;k6f:t/Lo \$ lyP . cfly\$ jif{ @)\$&÷\$* df cftl/stk{ #^ :ygd / cGt/f6atkn{!) kDv ljbzl zx/x?df p8fg ;Jf ;~rfng ePsf]lyof] eg] @)\$*÷\$(df klq ;fkl cg?k g}xjfo{ ;Jf ;~rfng ePsf]lyof].

#@ ;~rf/ ||

-s xhfs ;j f || cf-j= @)\$&÷\$* df clw/fhodf u7j f/f xhfs !, lhNnf xhfs \$&, Onfsf xhfs \$&& / cltI/O xhfs !^&(u/L sh @@#! xhfsx? ;~rfng ePsf lyP . cf-j= @)\$*÷\$(sf]cGt ;Dddf hDdf xhfs ;Wof @@&! ku\$]5 . o ;/L @)\$*÷\$(sf]cGt ;Dddf ! xhfsn] ^% ju{lsnf]d6/sf !\$^ hg ;Wofnf0{ ;j f k]fg u/\$]5 .

-v b7' ;~rf/ ;j f || @)\$& k]f ;Dddf #* zx/L l]qdf hDdf %&#@) 6]nk]n] nf0g l]t/Of eO{Ps nf0g] #@)) hg ;Wofnf0{ ;j f pknAw ePsf]lyof] . cfly\$ jif@)\$*÷\$(sf]k]f ;Dddf #* gu/l]qdf ^%@(* 6]nk]n] nf0g l]t/Of eO{6]nk]n] nf0g hg ;Wof cgkft !|@() /x\$] lyof] . @)\$& k]f ;Dd %) lhNnfsf] ^@ lhNnfd P ;=16-8L= / cfO-P ;=8L= ;j f pknAw ePsf] @)\$* k]f ;Dddf %% lhNnfsf] ^(:yfgx?df ;j ;jfx? pknAw ePsf lyP . To:t} ISD 6]nk]n] ;Dks{/x\$]dh\$sf] ;Wof @)\$& k]f df #* /x\$]df @)\$* k]f df of] ;Wof %) ku\$]lyof] .

\$- ;fdl]hs ;j f

\$-! lzlf || k]ylds lzlf]tk{ @)\$& j}zfv ;Dddf l]Bfyl{ ;Wof @&,*^,\$\$, l]Bfno ;Wof !&,*\$@ / lzlf ;Wof !& !@!# ku\$] lyof] h ;cg'f/ l]Bfno-l]Bfyl{cgkft !|!% ^ / lzlf-l]Bfyl{cgkft !|#(/Xof] . @)\$* j}zfv ;Dddf l]Bfyl{Wof @(.@^,)) l]Bfno ;Wof !,*^! / lzlf ;Wof \$&,*\$ (ku\$]lyof] h ;cg'f/ l]Bfno-l]Bfyl{cgkft / !|!% ^ / lzlf-l]Bfyl{cgkft !|#(g)/Xof] .

lgDg dfl]oflds lzlf]tk{ @)\$& j}zfv ;Dddf l]Bfyl{ ;Wof #,\$\$,!#*, l]Bfno ;Wof #,(^\$ / lzlf ;Wof !@,##(/x\$] b]vPsf] xbf l]Bfno-l]Bfyl{ cgkft !|!& / lzlf-l]Bfyl{cgkft !|@* ku\$] lyof] . @)\$* j}zfv ;Dddf l]Bfyl{Wof #,*!),), l]Bfno ;Wof \$,) (@ / lzlf ;Wof !#,@) & ku\$]xhf l]Bfno-l]Bfyl{cgkft !|(# / lzlf-l]Bfno cgkft !|@ (k]g uof] .

dfl]oflds lzlf ;DaGwdf @)\$& df l]Bfyl{? #,\$\$,%% l]Bfno ;Wof !,(%# / lzlf ;Wof !),\$@! ku\$] lyof] h ;cg'f/ l]Bfno-l]Bfyl{ cgkft !|!*& / lzlf-l]Bfyl{cgkft !|##% /Xof] . @)\$* ;Dddf l]Bfyl{Wof #,*^,)), l]Bfno ;Wof @)*! / lzlf ;Wof !|,##* /xL l]Bfno-l]Bfyl{cgkft !|!% ^ / lzlf-l]Bfyl{cgkft !|#\$ /Xof] . dfl]oflds txsf]lzlf qmdz l]g]zNs ug]qmdf @)\$* b]v slf ^ l]g]zNs ul/Psf]5 .

k]l]lwstkn]sf]pRr lzlfdf @)\$&÷\$* df !%,^^^ l]Bfyl{/ @)\$*÷\$(df !&,(l]Bfyl{? egf{ePsf] cgd]fg lyof] . ;fw/Of lzlf]tk{ @)\$&÷\$* df &*,)^! / @)\$*÷\$(df (!%& l]Bfyl{? egf{ePsf]cgd]fg lyof] / ;fy}lghl l]qdf Ps l]Zj l]Bfno :yfkf ul/of] . To:t} ;~rfngdf /x\$] Sofk ;df l]Bfyl{egf{rk sd ug{/ l]Bfyl{nf0{/fhuf/d]hs lzlf k]fg ug{pRr dfl]oflds lzlf !@ slf -!)@_ ug{gof'sfoqmd ;~rfng ul/of] .

\$=@ :j f:Yo || cfly\$ jif@)\$*÷\$(;Dddf c:ktfn ;Wof !!!, c:ktfn z]of \$&^*, :j f:Yo rf\$! *!^, :j f:Yo s]b] !* / cfo]p c]fwino !% ku\$] 5 eg] o ;} c]lwdf 8fs6/sf] ;Wof !,*@ / dlxf :j f:Yo :jod]]lsf -kl/rf/sf sf] ;Wof @\$)) ku\$] 5 . o ;/L @)\$*÷\$(;Dddf 8fs6/-hg ;Wof cgkft !|!%,*) , c:ktfn z]of-hg ;Wof cgkft !|#(^& ku\$] 5 . xfn gk]nlx?sf] ;/b/ cfo'\$ \$ jif{ku\$]cgd]fg 5 . lzz'd[ob/ !@, afn d[ob/ !^%, sf]f hgdb/ #(-^) / sf]f d[ob/ !\$ k]txhf/ ku\$]5 .

\$# vfg]kgl || cf-j= @)\$&÷\$* sf]cGto ;Dddf ufd]Of l]qdf %* nfv &* xhf/ / zx/L l]qdf !! nfv ^# xhf/ u/L sh &) nfv \$! xhf/ hg ;Wofnf0{vfg]kgl ;l]wf k]g uPsf]cgd]fg lyof] . o ;d]w@)\$&÷\$* df dfq \$,*@,*((hg ;Wofnf0{yk vfg]kgl ;l]wf pknAw xg ;sf]cgd]fg lyof] . cfly\$ jif@)\$*÷\$(df zx/Ltk{ (xhf/ / ufd]Of]tk{ * nfv @! xhf/ u/L sh * nfv #) xhf/ yk hg ;Wofnf0{vfg]kgl ;l]wf k]g hf]cgd]fg 5 . o ;/L @)\$*÷\$(sf]cGt ;Dddf ufd]Of]qdf sh ^^ nfv ((xhf/ -(k]tzt / zx/L l]qdf !! nfv &@ xhf/ -^^ k]tzt_ u/L sh &* nfv &! xhf/ -\$@ k]tzt_ hg ;Wofnf0{vfg]kgl ;l]wf k]g]cgd]fg ul/Psf]lyof] .

rgf]Lx?

khftGq kb] :yfkgsf]k]sf] c]lwdf lgoGqf / ;#f0fdvL gl]tn]ubf{cyfGqn] rlf]xbf]dfqdf l]sf ; ug{ ;s] / cfly\$ l] ;~ultx? b]vkg{yfn] . o ;n] ;fwgs]af8k]f8df la-lt k]f u*of] . k]t:k]w]ds jftfj/Ofsf]cejdf blftf a9fpg]lt/ Wofg uPg . To ;sf/Of cfly\$ l]qdf ;Gt]fhgs k]lt xg ;s] . o ;af6 u/Lalsf] ;d:of a9b]uof] . o ;sf]k]fj l]jut bO{jifx?df k]g b]v k*of] .

l]jut bO{jifdf sf]l]gsf]p]tkfbgdf cl:y/tf /Xof] . sh /li6a p]tkfbgdf df ;ddfly lge/ /xg]k]l]Qdf sdl gc]fpgfn]b]zsf]cl]y\$ a4b/ k]tjif{36a9l eO/xg]k]l]Q b]vkb]cfPsf]5 . cf-j= @)\$*÷\$(df sf]l]gsf]p]tkfbg)=! k]tzn]dfq a9g ;ls sh ufx{Yo p]tkfbg a4b/nf0{k]tsh c ;/ k]f]sf]5 . u} sf]l]gsf]p]tkfbgdf eg] ;Gt]fhgs k]lt ePsf]5 t/ o ;df k]g /fd]l:y/tf cfpg af\$] g]5 . u} sf]l]gsf]p]tkfbgdf ;/sf/n]ckgPsf] pbf/ tyf vhf gl]tn]cfufdl jifx?df o ;sf]a4nf0{ult lbg]l]Zj ; ln0Psf]5 . sf]l]gsf]p]tkfbg a9fpgsf

nflu s[if ;fdul ;]f ;ljwf / l ;'f0 Plss[/ ;d6jofids 9·af6 k#of0{ahf/dvl pTkfbg 9frrsf]lj sf; tkn{kf0nf rfn'g'kb5 .

xfn cy{Gqdf clws t/ntsf]l:ylt /xpf6 pkefu cgkft a9b} u0{artb/df sdl xb}uPsf]5 . kntll ufx{Yo pTkfbgsf]cgkftdf nufgldf sk jif{otb}v x[; cfpq ynf]5 . ;/sf/L lqsf]vrdf ePsf]a4 Pj+lghl lqsf]artnf0{ k[;fxg ug]aslnks nufglsf lq{x?sf]lj sf; kof{t dfqdf xg g;sf]h} ufx{Yo artdf sdl / pkefu]df a[4 ePsf]5 . o;sf/Of artdf a[4 ug] cgTkfbv vr{/ nufglnf0{xtf];flxt kfg{/ art kl/rfngsf nflu aslnks cj;/x? pknAw u/fpg >L % sf];/sf/n]pkoQm gltx? lngkg[/ lghl lqsf]nufglnf0{pTkfbgzln lqdf k[;flxt ug]kg5 .

ljut b0{ji6f];/sf/L ljQlo l:yltnf0{xpf};/sf/L vrdf ePsf]a[4sf]b/af6 pTkGg ePsf]ljQlo 3f6fnf0{ k'f ug]j]zs C0f kltsf]lge{tfdi sdl cfpqsf]abnf a9b}g}uPsf]5 . o;sf/Of cftl/s ;fwgsf]kl/rfngdf ljzj' h[8 lbg' cfjZos 5 . o;sf/nflu /fh:j sf]go'>f]x? kOf nuf0{/fh:j rxj6 /f]g'kg[s/sf cfwf/x? km/flsnf]kfg[kzf; lgs ;/nls/Of ug]kn{kf0nf rfn'g'h?/L 5 / cgTkfbv vr{x?df lgoQof ug]cfjZos 5 .

d[8]s l:ylttkn{ljut jif0}v g}dbf kpfosf]lj:tf/ cTolws e0/xsf]5 . cy{oj:yfdf ;hgf ePsf]cTolws t/ntfaf6 dNo l:yltdf cTolws rik kg5f ;fy}sh ufx{Yo pTkfbg / rfn'vttf 3f6fals] pRr cgkft (-& klztz /xg uPsf]5 . o; l:yltdf cfly6 ljsf;sf] ultnf0{cuff8 a9fpg cfjZos khldf sdl cfpq glb0{dbf kpfonf0{jfl-5t ;ldfeg /flvg'cfjZos 5 . vb j]zs ;DklQdf e0/xsf]lg/Gt/ a[4n]dbf kpfodf lj:tf/sf/L kpfj kb}uPsf]5 . o; ;Gbedf ljbZL ljlqdosf];sf/fds / pTkfbgdhs pkoFu u/L cy{Gqdf pTkfbg / /huf/ clea[4 ug]cfjZos 5 . cTolws t/ntf / dbf:kultnf0{sd ug{/ art ug]k[Qdf a[4 ug]sf]nflu Jo[hb/df ;docg;/ kl/jt6 xg' cfjZos 5 . To:t}bzsf]u/Laln0{sd ub}nfhg jf0fHo a}x?n]G0g cfo ePsf]u]dOf hgtfsf] cfly6 pGgt ug]sf]nflu /huf/Lsf go' cj;/x? ;hgf ug]kyldstf k[/ pTkfbgzln lqdf shf{k]fx ug] gltnf0{cem a9l lqmfzln kfgkb5 .

dNol:ylttkn{pRr dNoa[4sf];d:ofn]bzsf] cy{Gqsf] kl:t:kwf]ds lfdtdf sdl cfpqsf] ;fy}hgtf dxulsf]df/af6 kl8t xbk/sf]5 . vf; u/L o;af6 u/Lalsf]/yfdlsf hgtf{x?sf]bgs hljgofkg hl6n agf0lbPsf] 5 . o;sf/Of hgtfnf0{dNoa[4sf]df/af6 /fxt kpfq ug]dNoa[4b/nf0{sd kfgkg]cfjZostf 5 . o;sf/nflu vf; u/L ;/sf/L cgTkfbgs vrdf sdl Nofpg'kg[;yfgx?sf]sfo6znf0{af4 Nofpgkg]dNo l:yltsf]lgoldt cgludg ug] kg] j]zs Jo[kf/df ;Gthg Nofpg h[8 lbgkg]/ cfjZos j:tx?sf]cfklt{/ lj/Of Joj:yfdf ;wf/ Nofpgkg5 . cfd hgtfsf cTofjZos j:tx? h:tf]vBfg, gg, lrg, l;dl6sf]lgoldt Pj+; /n ?kdf pknAw u/fpg ljleGg sbdx? p7fPsf]lyof].

j]zs Jo[kf/tkn{ljut b0{ji6f?df klg klxfn e}j]zs Jo[kf/ 3f6f a9sf]5 . o;n]ubf{rfn'vttf 3f6fdf klg a[4 ePsf]5 . kfyds j:tx? , sRrf kb}tyf sk l tpf/L j:tx? jfx6 c6o j:tx?sf]vth tyf klxrfg u/L lgoff Jo[kf/df a[4 ug]kn{;lqotf cfpq ;sf]5g . To:t}k/Dk/fut sf]hGo tyf ckbZlwt j:tx? ef/tdf lgoff xg]t/ ef/taf6 tpf/L j:tx?sf]cfofta[4n]e/ttkn{sf] Jo[kf/df 3f6f a9sf]5 . To;n]lgsf;L Jo[kf/ a9fpg lgsf;L onf go' j:tx?sf]klxrfg ug]/ lgsf;L xg] j:tx?sf]u0f:t/df a[4 ug]kn{k]klg wofg hfg' h?/L 5 . To:t} ef/t;usf] Jo[kf/df gknsf] lxt xg] lsl;dn] Jo[kf/;DaGw a9fpg cfjZos 5 / go' gkn-ef/t jf0fHo tyf kl/jxg;Gw.n]gknsf]lgoff Jo[kf/nf0{cem cl3 a9fpg kof{t ;Defjgxf?sf];hgf u/sf]5 .

ljutdf s[iflqsf]lj sf;sf]nflu kfo6 cfjLws of]hgf?df 7hf]nufgl ul/Psf]eP tfklg o; lqsf]ckl]ft ljsf; xg ;s0 . cem]klg s[if pTkfbg dVotll df;ddf g]lge[5 . pTkfbstjdf a[4 xg ;sf]5g . To;sf/Of s[ifpTkfbg / pTkfbstjdf 7f; a[4 Nofpg lgd[er e0;sf]l;'f0 ;ljwfsf]pkoQm ddf;Def/ / ;~rfng u/L clwstd pkoFu ug]sf ;fy}pGgt alp, /f;folgs dn, pkoQm kljlw tyf s[if shf6f] lj/Of ;/n Pj+e/kbftNofpg' h?/L 5 . s[ifdf shf]tyf ;fgf l;'f0 cfofhgsf]7hf]dxij blVPsf];Gbedf / o:tf cfofhgf?df s[fs :jo+;wug xg]ePsf]jo:tf l;'f0 sfogndnf0{kyldstf lb0{;~rfng ug]a9l h?/L 5 .

cBflus ljsf;sf]ultnf0{tj]kfg{go'cBflus glt thOf ul/Psf]5 . o; gltn]cBflus lqdf /xsf] zif / clgZrttfsf]jftfj/Of / lj;Eltnf0{;dfkt kf/sf]5 . @)\$ (df go'glit cfo;skl5 cfiif9;Dddf pNn]vglo ?kdf go'pBflux? :yfkgsf]nflu cgdlt kpfq e0;sf]5 . ;fy}# j6f cBflus kl:t:7fgx? lghls/Of xg]sf] clt/Qm of]lghls/Ofsf]klqof hf/L g}xb5 . cBflus gltn] kltkfbg u/sf]/ ;dulcy{oj:yfsf];wf/sf]nflu ;d] lnOPsf]pbf/ / vhf gltn]kl:t:kwf]ds jftfj/Of ;hgf ug]xfb o; lqdf ;wug pBdx? cBflus ;lfdtdf a[4 u/L kl/jlt6 jftfj/Ofaf6 clwstd kmf0bf lng ;sgkb5 . ;/sf/L:jfldtdf ;~rfng e0/xsf] ;yfgx?n]lfdtdf ljsf; ug] Joj:yfgknf0{;lfd tNofpg'cfjZos 5 . ;fy}c;lfd ;/sf/L ;yfgx?nf0{qdzl lghl lqdf x:tf0/Of ug]kb5 . ljbZL db]sf]dVo ;t]sf?kdf ljsf; e0/xsf]koGg lqsf]lj sf;sf]nflu cfjZos k]w/x? ljsf; ug]yk kpf; u/L o:tf]kpf;df lghl lqnf0{;d] ;wug ub}nfhg'cfjZos 5 .

bzsflsh phf{vktdf jg hEn dflysl kdv lge{tfn}ubf{ jg hEn 7hf}dfqdf gfz xg uPsf]5 . o; af6
aftfa/Of ;Gthgsf] ;fy}slfslp{kfbgdf ;d} kltsh kpfj kf/sf]5 . ;:tfPj+;/n phf{>f]sf]cefjdf jg hEn
nufot cGo k/Dk/fut phf{ ;f]sf]lge{ttdf t?Gt 7hf}sdL Noipg ;lsg]blvb} . t;yGg hEhsf]ljf; sfof0{
kyldstf lb0{ ;f]ff/fkOf sfodf hgtfnf0{k}olf ?kdf ;mUg u/f0{sf7 bfp/fsf]dfu / cfklt{alr ;Gthg Noipg'kg
vfrf]5 .

bzdf cTolws ?kdf hn>f} pknAw eP tfklg ;fwgsf]sdln] To;sf]clwstd pkoFu ug{ ;lsPsf]5} .
o;sf]nflu cfjZos ;fwg h6f0 hn>f]sf]clwstd pkoFu u/L hnlfBt\tyf l ;'f0sf] ;d} pknAwtdf a4 ug{
kb5 . hn;f]tkn{nfutsf]lx;fa ubf{7hf cfofhgfx? eGbf ;fgf / demnf vfnsf hnlfBt\cfofhgfx?sf]lgdfof
hfB lbg'pkoQm blvG5 . hn lfBt'sf]p{kfbg Pj+;jt/Ofdf ;d} lghl lf]sf]a9bf]eldsf cfjZos 5 .

offfofttk{ljut jifx?df skL ;8sx? agsf eP tfklg cem}klg sltko lhNnsf] ;b/dsfdx? ;Dd ;8s
k'lg ;s}sf]5} . ;fy} ;8s lgdfof ubf{ ;8s dfu{sf]ljf;tkn{sd wofg lb0Paf6 lgdfof{ePsf ;8s j/kf/sf 7fpX?df
a:g]JolStx?sf]cflyS ultj]lwdf kpfj sf/L a4 Noipg ;s}sf]blvb} . t;y{cflyS ;DefJotf ;d}nf0{x}L ;b/dsf
hfB}dfu{tyf cGo lk8/ /f]sf]lgdfof wofg lbgf] ;fy}k/fgf ;8sx?sf]dd{ ;Def/tkn{klg plrt wofg lbg'
h?/L 5 .

;fdlhs ;Jftkn{Lzlffl}df skL ljf; eP tfklg bz'n]w}krfObf? xfl;n ug{ ;s}sf]5} . o;sf]dVo sf/Of
Lzlffdf uoffds ljf; xg g;Sg xfl o;sf/Of Lzlffk4ltnf0{ ;fdlhs / g]ts dNo / dfotfx?sf ;fy}f]huf/Lsf
cj;/ l;t cfj4 u/L uoffds ;wf/ ug]wofg lbgkb5 . pRr Lzlffdf :t/Lo Lzlff lbgf]nflu cfjZos efts
;ljwfx?sf] plrt Joj:yfsf]sdL 5 / ;/sf/L cgbgdf a9l lge{tf /x}sf]5 . ;dodf zNfs ;qx? ;DkGg gxg]
;d:of cem}5 h;n]ubf{ljBf]sf]eliodf kltsh c; / k/sf] 5 . o;sf/Of ;doa4 zNfs 9f'fsf]ljf; u/L pRr
Lzlffsf]lf]df lghl lf]nf0{klg k} ;fxg lbg' h?/L 5 . To:t}kylds blv dflolds Lzlffx?df klg uOf:t/ a9fpg'
cfjZos e0 ;s}sf]5 .

:jf:Vol}df ePsf]nufglaf6 klg bz'n]cklft kmfObf lng ;s}sf]blvb} . :jf:Yo lf]df skL efts
k'f]w/x?sf] qndzlj:tf/ xb5 / :j:y hgziQm p{kfbgdf klg 7hf}nufgl ePsf]5 . t/ :jf:Yo rf}L /
c:ktfnx?df cf]w tyf cfjZos hgziQm? pknAw gePsf]hgubf ;f]kf0G5 ;fy}a9bf]hg ;wofsf]a4n]ubf{j}tGf
;fdlhs ;Jfx?df rk a9sf]5 eg]ljf;sf kltknf0{hg ;wofa4n]Gog tNoPsf]5 . hg ;wofa4b/ /
afndfob/df Tolt sdL cfpg ;s}sf]5} . o; cj:ydf ePsf efts ;ljwfx? ;hgziQm / ;Jf;ljwfsf]clwstd kpfu
ug{k} / ufdLof lf]df yk ;ljwfx?sf]lj:tf/ ug{k}h?/L e0 ;s}sf]5 .

vfgkfgl tk{x}b{bzsf]cTolws hgtf cem}klg z4 vfgkfgl ;ljwfaf6 al-rt 5gl pknAw u/f0Psf]kfgl
klg cfjZos dfqdf pknAw xg ;s}sf]5} . ;fy}vfgkfgl z4s/Ofsf]cefj blvG5 . csf}k{ s/La \$) kltzt
vfgkfgl rxfj6af6 v] u0/x}sf]cbdfg 5 . o; cj:ydf vfgkfgl ;ljwfsf]lj:tf/sf] ;fy} rxfj6 lgoGqOf ug{/
vfgkfgl z4tf Noipg]k{wofg hfg' h?/L 5 .

cJojl:yt a;f]f; / zx/Ls/Ofsf] ;d:ofn]7hf}cfst/ ln0 ;s}sf]5 . To;sf/Of a;f]f; / zx/Ls/Ofaf/Of
;dof]rt glt P+ sfodf rf8f]thd u/L sfodfjog ug{h?/L e0 ;s}sf]5 .

dfly pNn]v ePsf rgnf Pj+;d:ofx?sf]k7elddf @)\$* ;fnsf]cfdf lgjffg kl5 hglgjfrt ;/sf/n]
cf]gr]3f]offkqcg;/f g]knsf] ;f]f]vL ljf;sf]nflu ljleGg kpf;x? yfngl u/sf]5 . ljutsf]cflyS cJoa:yf /
la;Eltx? x6f0{u/La hgtfsf]cflyS ;d:glf ug]bfof]j jtdf ;/sf/sf] sfwdf cfPsf]5 . o;}rgnfnf0{ ;fdg
u/L pbf/ cflyS glt / ufdLof lf]nf0{kyldstf lbP/ ;/sf/n]cflyS Joj:yfkg klfnf0{wf/ ug]kpf; yfnsf]5 .
To:t}lghl lf]sf]ljf;sf]nflu pkoQm jftfj/Of tof/ ug]hg lgjfrt ;/sf/n]skL glttut ;wf/sf]kf0nf rfnf]5 .
h;sf]knn:j?k skL kltkn klg lg:sg yfnf]5 . ufdLof lf]nf0{ljf;sf]dh k}fxdf Noipg sltko sfodf?sf]
yfngl ul/Psf]5 . t/ bzsf]cfw/et cyJoj:yf cem}klg lgs}sdhf]5 . pnf] cfsf'v / ;j}fw/Ofsf
cfjZostfsf] ;Gbedf pknAw sd}5 . cflyS a4b/ sd 5 / kl5 ;Dd l6Sg] / lbuf]xg] vfnsf]a4b/ sfod ug{
bzsf]cfw/et cflyS ;Argdf ;wf/fds kl/jtG cfpg' h?/L 5 . u/Lalsf]ulx/f0 / Joikstf, j]f]huf/L, ufdLof /
zx/L lf] alrsf]a9bf] ljfdtf / ljf; kltknf]c;dfg ljt/Of cfib c? dxTjkOf{k}g / rgnf?x? xg\h;sf]
;dfwgsf]nflu cfufdl lbgf ljf; kpf;x? s]blet xg' h?/L 5 . cf7f]onf o; ;Gbedf z? ul/Psf]dxTjkOf]
sbd xfl.

cg';rl !

;dlIf cjlwsf]tYofIx? IjZn]f0f ubf{In0Psf cfwf/x?

kltt kl/R5] tof/ ubf{ljeG cfly\$ jif{x?nf0{cfwf/ jif\$?kdf In0Psf]5 .

-s_ klxn]k~rjif6 ofhg, -@)!#~!* sf]cltd jif{@)!&~!* lyof]. t/ pQm ofhgjlw g;lsb}@)!& ;fn kff
dlxgdf khftfGq kl/kf6laf6 lgjfr t tTsfnlg gkfnl sfu; ;/sf/nf0{l36g ul/of]. ttKZrft\k~rfotl
Joj:yf nfu'ug[kbf;x? @)!*~!(' b]v g]k/Dd ePsf]/ pQm jif{bf]j ofhg -@)!(-@@_ sf]klg cfwf/ jif{
ePsf]xbf oxf"thgfids c\oogsf]nflu @)!*~!(' nf0{z? jif\$?kdf In0Psf]5 .

-v_ cfly\$ jif{@)!*~!(' Ijgf ofhgfsf] jif{Xof]. pQm jif{ ofhg thf u/L sfot]og ug{k{s}kl sbd
rflnPg . h;sf]sf/Ofaf6 sltko tYofIx? thgfids c\oogsf]nflu @)!*~!(' sf]tYofI pknAw xg ;sg .
o:tf tYofI pknAw gePsf]Iq{x?sf]nflu @)!&~!* nf0{cfwf/ dfgl IjZn]f0f ul/Psf]5 .

-u_ To;}u/L gkfnsf]/fi6 cfsf]cgdfg tYofI @)!~@@ of dfq pknAw xg ;sf]5 . o;n]ubf{/fi6
cfo;u thgfids b]i6n]x]vgk]sltko tYofIsf]pkofu @)!~@@ kZrft\dfq ug[k]eof]. o;clt/Qm sh
ufx{YopTkfbgsf] cfwf/df l:y/ dNodf kl/Of t u/L b]vpgk]sltko tYofIsf]pkofusf]nflu @)!~@@ sf]
l:y/ dNnf0{ cfwf/ dfgkg]afllotf /x\$]sf/Ofaf6 st}st}@)!~@@ nf0{klxn] jif\$?kdf In0{ ;f]
cfwf/df IjZn]f0f ul/Psf]5 .

-3_ o;clt/Qm ;/sf/L IjQlo l:yltsf]dNofg ubf{krlnt / l:y/ u/L b]}dNox?df ug{kpkQm 5 . IjQlo
l:ylt;u ;DalGwt sltko tYofInf0{l:y/ dNodf kl/Of t ubf{sh ufx:Yo{pTkfbgsf]Implicit deflator
eGbf zx/L pkef]dNo ;'tsf] a9L pkofuL / Jofjxf]s b]vPsf]t/ pQm dNo ;'tsf] @)@(+ #) b]v dfq
pknAw ePsf]xbf l:y/ dNodf a[4b/sf]lx;fa ubf{@)@(+ #) b]v dfq ug{;lsq]afllotf /Xof].

-a_ zfvfGt/ l:ylt;DaGwl tYofI @)!~#@ b]v dfq pknAw ePsf]o;sf]IjZn]f0f ToxL jif{b]v dfq kltt
ul/Psf]5 . ;fyjo; Ijifodf cle?lr ePsf JolQmx?n]5\$]IjZn]f0f u/L lgisf]lgsfng rfxdf ;f];d;lhmf]
xf]\eG]x]h] tYofI kltt ubf{sltko tflnsf?df cfly\$ jif{x? @)!*~!(' @)@!~@@, @)@(+ #),
@)#!~#@ / @)\$^~\$& sf]5\$]b]vg]u/L tYofI kltt ul/Psf]5 .

cg';rl @
hg;vof

hgu0fgf ePsf]	sh hg;vof	jflif\$ a[4b/	-k tzt df
jif{	lbg		
lj=;! (^*	h]7 !% ut]	%#,#*,&\$ (	-
„ !(&&	efb !% ut]	%%,&#,&* *	-!=#
„ !(*&	ckfkt	%%,#@,%&\$	-)=)&
„ !((*	kmfNu0f !% ut]	^@,*#,\$ (	!=!^
„ @))(!!	h]7 !% ut]	*@,*%,^@%	@=#)
„ @)!*	cfiff9 * ut]	(\$,!@,((^	!=^%
„ @)@*	cfiff9 * ut]	!,!%,%%,(*#	@=)&
„ @)#*	cfiff9 * ut]	!,%),@@,*# (	@=^^
„ @)\$*	cfiff9 * ut]	!,\$,^@,) *!	@=)*

cg';rl #

sh ufx{Yo pTkfbg

-?=- s/fBdf

@)@!@@
@)\$^.\$&-

@)#!.#@

@)\$^.\$&

@)\$&.\$*

@)\$*.\$(

@)@!@@-

@)\$^.\$& sf] @)\$*.\$(sf]
k|tzt a[4 k|tzt

a[4

sh ufx{Yo pTkfbg

-krint dNodf_

s[iflfq

u} s[iflfq

^@&=@)

!^%&=!

()*@=%

!)%#)=)

!#)^*=%

!!=#

!:(=

\$)(=!

!!%%=)

\$(%*=*

%^@#)=

^&)@=(

!)=%

!^=#

@!*!=!

%)@=!

\$!@#=&

\$()&=)

^#^%=-^

!@=%

@\$=@

sh ufx{Yo pTkfbg

-@)#!.#@ sf]dNodf_

s[iflfq

u} s[iflfq

!##@=(

!^%&=!

#)#^=&

#@)%=@

##)%=%

#=#

\$=#

*^(\$=

!!%%=)

!*%!=^

!()#=\$

!(!@=(

#=!

!=^

\$^#=-%

%)@=!

!!*%!=!

!#)!=*

!#(@=-^

#=-*

*=\$

sh ufx{Yo pTkfbg

dNo ;'r sfl

s[iflfq

u} s[iflfq

-

!))=))

@((=)(

#@*=%#

#(%=#^

-

-

-

!))=))

@^&=*

@(%=\$@

#%)=\$!

-

-

-

!))=))

#\$&=(^

#&^=(%

\$%&=)(

-

-

cg';rl \$
 kplv s[if jflnx?sf]pTkfbg ;'sfí
 -cf-j= @)#!.#@=!))_

@)\$*.\$(	ef/	@)\$^.\$&	@)\$&.\$*	@)\$*.\$(*	@)#!.#@-@)\$^.\$&-	@)\$^.\$&
	a[4b/			sf]cf]ft	sf]	a[4b/
				Ü	Ü	
vfBfGgafnl	*#=&@)	!%*!=!@	!^!=)@	!%^=)@	#=! -)=&	
wfg	\$#-)@#	!#*=@#	!\$@=*!!#!-\$!	@=-@-%		
ds}	@)=(#)	!\$%=@*	!\$*=(!	!\$%-&#	@=%	)=@
ux"	!!=-^@*	@%*=\$\$	@%@=&)	@^%=@% ^=-%!=#		
sf]p]	^=((^	!^)=^%	!^%=(^)!^#=\$&	#=@)=(		
hf}	!-=^#!)&=))!)	*-&%	!!\$=\$*	)=-%#=\$		
gub]afnl	!^=@*)	!&(\$(\$	!()=@@	!(@=\$*	\$=)	#=^
pv'	!-=^##(=#)*\$#(=* *		%!#=#!(=^	!\$=#		
t]xg	\$=-^%!	!\$*=(!	!#(=@!##=%*	@=&-%=#		
; 'tl{	!-=^#!#&=&^	!\$%=(^	!@%=#\$@=@	-\$=^		
hδ	@=#@^#&=&%	#*=-*@%^=)*	-^=#@!=(			
cfn'	^=(&&	@!*=\$(\$	@\$)=)@	@#*=#\$	%=#	\$=\$
;a}kplv						
afnlx?	!))=))	!^!=^)	!^%=&&!^@=)	#=#)=!		

* kf/lDes cgtfg .

cg';rl %
kplv cfplus j:tx?sf]pTkfbg ;'sfí
-cfwf/ jif{@)#!.#@=!))_

cfplus j:t'	ef/*	@)\$^.\$&	@)#!.#@-@)\$^.\$& sf]a[4b/
hbsf ;fdfg	@!=%!	#(=%^	-^=)
lrgl	!^#(	@\$*-\$^	^=#
r'f6	!@=@#	@)&=()	%=)
;nf0{	@=!@	!*%=&%	\$=#
dlb/f	@=!	(\$^-\$#	!^=@
;fag	!=@)	!\$*!=(#	!=(&^
hQf	#=\$\$	*&%=!^	!%=^
kplwt 5fnf	%=\$\$	#(#!)	(=^
s[if cf]hf/	)=^*	%#=#^&	-\$=!
lrof	!#&	\$@&=(%	!)=@
:6gn] l:6nsf]ef8f	#^*	!#&=*@	@=@
06f 6fon	\$=\$(\$	&^=@!	-!=*
lao/	!=*@	!)#)=^%	!^=*
;lt sk8f	*=*)	!!&=(*	!=!
l;d16	&=#^	@%&=%^	^=%
la:s6	@=!\$	&&&=)\$	!\$=^
Knf068	)#\$	)=))	-
l;6yl6s	@=*(	()^= *#	!%=*
sh ;'sfí	!))=))	@&&=^@	&=)

* @)##.\$ sf]cfplus u0fgf cg';f/ !* j6f cfplus j:tx?sf]pTkfbg dNo -u;_ df cfwf/t .

cg';rl ^
 kpV cfBfus j:tx?sf]pTkfbg ;'tsfí
 -cfwf/ jif{@)\$#.\$\$=!))_

	ef/# kltztdf	@)\$^.\$&	@)\$&.\$*	@)\$*.\$(*	@)\$^.\$&- @)\$*.\$(sf]cf]ft jflif\$
a[4b/					
!= vfB j:t'pTkfbg @= kþ kbfx? #=(#= r'fþ, la8L @)=!! \$= 6þ;6f0n %= 5fnf / 5fnfsf ;fdfgx? ^= hQf &= sf7 tyf sf7sf ;fdfgx? *= sfuh tyf sfuhsf ;fdfgx? (= /f;folgs kbfx\$;fdfgx? !)=v/sf ;fdfgx? !!=Knfli6ssf ;fdfgx? !@=cGo vlghhGo ;fdfg-cwft'j:tx?_ !#knnfd / l:6nsf cfwfl/t pBflux?	!(-@% !%*=(!)*-^% !*=!\$ @=#\$)-\$! @=)@)=*% ^=)%)-^% !=@& !^=*% #-)&	!##=^# !&=(% !!#=\$(&&=)% (^=*# ^!\$=** (-\$! !(%=\$! !)@=)@ !&\$=-(@!#-^& %&=!& !)%=!* !#)=)*	!()=@% @@!-=^* !!(=(^ (%=\$\$!!\$=)\$ *##=** !&=\$& @#@=*& !@)=@% @@!=\$\$ \$@#=@% (#)=% !#@=)*	@@#=#) !*=! %=! !!*=@# *#=#^ ((&=%@ !(=) @!&=** !)@=*# @^#-&& ##\$=*& !@)=\$% !&*=!)	@(-# @#=(-&=# @&=\$ \$@=! %=^)-\$ @@=(@%=@ \$%=! #)=!

!\$-l:6nsf ;fdfg / s[if cfhf/ !%=ljBtlo,cfBfus d]zgsf nflu cfjZos ;fdgx? sh ;'r sfí	#=!& !=() !))=))	\$&=!((\$-)\$!))=%*	^)=&\$ (!=^* !@ (= &@	\$)=@@ !##=%) !%=) *	-&=& !(=! @@=@
--	----------------------------	---------------------------------	---------------------------------	--------------------------------	--------------------------

lb0Psf]ef/ @)\$#.\$ \$ sf]cfBfus u0fgfj f6 ePsf]dNo clea[4 cg';f/ .
* kf/Ides .

cg';rl - &
pkefl, nufgl / art
-krlnt dNodf_

-?=: s/rfdf_

	@)#!.#@	@)\$^.\$& *	@)\$&.\$* **	sh ufx{yo pTkfbgsf]k tzt df @)#!.#@ @)\$^.\$&* @)\$&.\$* **		
!= pkef <u>l</u> ; /sf/ L Ifq u} ; /sf/ L Ifq	!\$()=(!@%=& !#^%=@	*%@^=% !)#(=\$ &\$*&=!	(\$*#=#^ !)\$*=-^ *&(%=)	()=) &=-^ *@=\$	(#=(!!=-% *@=\$	(#=% !)=) *#=%
@= nufgl l:y/khl lgdf <u>q</u> ; /sf/ L Ifq u} ; /sf/ L Ifq df]bft j f6 kl/ j t <u>q</u>	@\$)=@ -@@@=# %)=-% !&!=* -!&=(	!^\$&=#^ -!\$\$)=@ ^&\$=& &^%=% -@)&=#	@!!^=# -!(&@=) ^((=*= !@&@=@ -!\$\$=#	!\$=% -!#=\$ #) !)-\$ -!:=	!*=! -!%=((-\$ *=\$ -@=#	@)=! -!*=& ^=-^ !@=! -!=\$
#= lib <u>z</u> l art j:t' / ;]fsf] k}f/L j:t' / ;]fsf] lgsf;L	-&\$=) @@!=% !\$&=%	-!)(!=^ @!&*=(!) *&=#	-!\$@=(@ *&@=& !\$\$@=*	-\$=% !#=\$ *=-*	-!@=) @\$=) !@=)	-!#=# @&=# !#=&
\$= sh ufx{yo pTkfbg	!^%&=!	() *@=%	!)%#)=)	!))=)	!))=)	!))=)
%= sh ufx{yo						

art !^=@ %%^=) ^*^=\$!)=) ^=! ^=0%

* kf/IDes ;zflwt cgdfig .
** kf/IDes cgdfig .

cg';rl *
ljsf; vr{

-?:s/fpdf

	krlnt dNodf	@)(.#) sf] l:y/ dNodf	sh ufx{yo pTkfbgsf] c# -kltztdf krlnt dNodf l:y/ dNodf***	
@)!*!(! @)!!.@@ @)@(.#) @)!#.#@ @)!\$.!\$@ @)!\$^.\$&	*=^@ @#=#! ^)=*^ (^=&@ %\$*-*& !@((-&%	- - ^)=*^ &)=)& !(%=\$) @^&=&@	- - %= %=* !@=\$!\$=#	- - \$=-^ \$=@ *=# *=-*
a[4b/ @)@(.#)- @)!\$^.\$&	!(& !%(&=(* !\$(\$=%&	(=! @((-&% @#@=)*	- !%=@ !!=\$	- (=\$ &=)
@)!\$^.\$&- @)!\$*.\$(sf]a[4b/	&=@	^=(	-	-

* ljqLo ;wf/ sfodsf]?= # c/a @& s/fp @& nfV ;d] .
** ;zflwt cgdfig .
*** ljsf; vr{@)(.#) sf]/ sh ufx{yo pTkfbg @)!#.#@ sf]l:y/ dNodf .

cg';rl (/fh:j sf]; #rgf

	@)@(.#)-@)\$^.\$& sf]a[4b/		@)\$^.\$&-@)\$*.\$(sf]a[4b/		sh ufx{yo pTkfbgsf]k tz tdf krlnt dNodf l:y/			
dNodf***	krlnt dNodf	l:y/ dNodf	krlnt dNodf	l:y/ dNodf	@)@(.#)	@)\$^.\$&	@)\$*.\$(**	@)\$^.\$&
@)\$*.\$(s/ /fh:j	!^=*	^=\$	!&=@	!=&	#=!	*=)	&=&	\$=(
ck]olf s/ k]olf s/#	!&=#	^=(	@)=#	\$=\$	@=#	^=\$	^=%	\$=)
u} s/ /fh:j	!\$=(	\$=&	#=\$	-!)=@	)=*	!=^	!=@	)=(
	!(=	(=)	@*=\$	!!=%	)=^	@=@	@=%	!=\$
sh /fh:j	!&=#	^=(	!(=	#=(	#=(	!)=@	!)=@	^=#

k]olf s/df dfnkf] tyf /lhi6zg, cfo, gfkmf / ;DklQ s/ ;dfjz .
 ** ;zflwt cgbfg .
 *** /fh:j @)@(-#) sf]/ sh ufx{yo pTkfbg @)#!.#@ sf]l:y/ dNodf .

```
cg';'rL !)  
;fwf/0f vr{
```

-?=- s/fBdf_

	krint dNodf	@)(. #) sf] l:y/ dNodf	sh ufx{yo pTkfbgsf]kltz tdf krint dNodf l:y/ dNodf -@)#!.#@=!))_
@)!*!(! @)@!.@@ @)@(.#) @)#!.#@ @)\$^.\$&	!)=#% !!=&(#&-\$@ %\$-^% ^^&=!*	- - #&-\$@ #(=^) !#&-\$%	- - ^=) ## &=# @=* @=\$ \$=%
a[4b/ @)@(.#)- @)\$^.\$&	!*=% &%&=)#	&=(!\$@=)! !\$(= %@	- \$-\$ \$=%
@)\$*.\$(@)@(.#)- @)\$*.\$(sf] a[4b/	(^@=(@)=!	\$#	- -

cg';rl !!
/fh:j art

	krlnt dNodf	@)(. #) sf] l:y/ dNodf	sh ufx{Yo pTkfbg kltz tdf krlnt dNodf l:y/ dNodf*	
@)!*!(! @)!@! @)(. #) @)!.#@ @)\$^.\$&	-!=@% - &=\$\$ @\$=!^@\$=!^ \$^=! (##-\$& @^!=%&%#-*(	- - @=@ @=* @=(	- !=@ !=^ @= !=*	-
@)(. #)- @)\$^.\$& a[4b/ @)\$&.\$*	!%=)	\$=* #-)	- !=*	-
@)\$*.\$(@)\$^.\$&- @)\$*.\$(sf] a[4b/	#^%=(^%=-*# !*=#	@=* @=&	!=& -	-

* /fh:j art @)(. #) sf]/ sh ufx{Yo pTkfbg @)!.#@ sf]l:y/ dNodf ?kfçt/ ul/Psf].

cg';rl !@
Goŋ lŋQ kl/rfng*

-?=: s/rŋdf

klrInt dNodf	l:y/ dNodf	sh ufx{yo pTkfbgsf]kl]tztdf cŋt/s klrInt dNodf @)(.#) ;fwgdf sf]l:y/ GoŋljQsf] dNodf cŋ-Ü
-----------------	---------------	--

@)!*!(!	@=&(<	-	-	-	!*!=@
@)@!.@@	!=>)&	-	)=@	-	!@=^
@)@(.#)	!#=(#	!#=(#	!=@	)=(	#^=^
@)#!.#@	!!=*%	*=%(<	)=&	)=%	@)=\$
@)\$^.\$&	@\$\$-^*	%)=\$!	@=&	!=&	\$*=#

@)@(.#)-	!*=\$	&=(<	-	-	-
@)\$^.\$&					
a[4b/					
@)\$&.\$*	!@*!=(*	@\$)-\$*	!@=@	&=%	!^=@
@)\$*.\$(<	!@&=!%	!(<=&\$	!=>)	)=^	@@=!
@)@(.#)-					
@)\$*.\$(< sf]	-@&=(<	-#&=\$	-	-	-
a[4b/					

* cŋt/s Cŋf tyf gub dŋbft ;d] .

cg';rl !#
ljbŋL ;xfotf

-k]tztdf

lj sf; vrŋf ljbŋL ;xfotfsf]	sh ljbŋL ;xfotf df Cŋfsf]cŋ
--------------------------------	--------------------------------

@)!*!!(	*@=!	!=^
@)@!.@@	^#=#	#(
@)@(.#)	#&=\$	@)=*
@)#!.#@	\$)=)	@^=(
@)\$^.\$&	^!=!	&%=!
@)\$&.\$*	%@=&	&\$=#
@)\$*.\$(	^@=\$	&%=*

cg;rl !\$
;/sf/L ljQsf]oyfy{l:y!t
-krlnt dNodf_

-?: s/f8df_

	@)!*!(*	@)!@@	@)@(#)	@)#!#@	@)\$^.\$&	@)\$&.*	@)\$*.\$(#@)@(#)-	@)\$^.\$&-
							@)\$^.\$&	@)\$*.\$(
							a[4 k tzt	a[4 k tzt
ljsf; vr{	*=^@	@#=(	^)=*^	(^=&@	!@((=&%	!%(&=(%	!\$(\$=%&	!(&=
vr{axfb};fx?								
cf_t /s ;fwg	!=%\$	*=%!	#*=)(	%*=)\$	%)^=@%	&&!=@\$	%^!=#&	!^=\$
s_/fh:j art	!=@%	&=\$\$	@\$=!^	\$^=!(	@^!==%&	#!%=(&	#^&=\$@	!%=)
c_/fh:j	(=!)	!=(=@#	^!=%*	!))=*\$	(@*=&%	!)&#-))	!##)=#@	!&=#
cf_ ;fwf/Of vr{	!)=#%	!!=&(	#&=\$@	%\$=^%	^^&=!*	&%&=)#	(^@=(	!*=\$
v_ Gog ljq	@=&(	!=)&	!#=(#	!!=*%	@\$\$=-^*	!@*!=(*	!#=((\$	!*=\$
c_ cf_t /s COf	@=&(	)=&%	%=))	!)=))	@!%=&)	\$%%=@&	@)*=@@	@\$=*
cf_ cGo**	-	)=#@	*=(#	!=*%	@(=-^*	-	-\$=@*	&=#
u_ ljbzL ;xfotf	&=)*	!\$=-^*	@@=&&	#*=-^*	&(#=%)	*\$@=!\$	(##=@)	@#=@
c_ cgbfg	^=(^	!\$=!)	!*=)#	@*=@*	!(&=%\$	@!^=\$&	@@%=-^\$	!%=!
cf_ COf -u; df	)=!@	)=%*	\$=&\$	!)=(\$)	%(%=(^	^@%=-^&	&)&=%^	#@=(

```
*      ;zflwt cgdfig .
**     cftgl/s COf / dflbft ;dt .
#      ljQlo ;wf/ sfoqmdsf]?= # c/a @& s/fB @& nfV ;dt .
```

cg';rL !%
; /sf/ L ljQsf]oyfy{! :y!t
-@)@ (÷#) sf]l: y/ dNodf* _

	@)@ (#)	@)#!.#@	@)\$^.\$&	@)\$&.\$*	@)\$*.\$ (# @)@ (#) -@)\$^.\$&	-? = s/ fBdf	@)\$^.\$&- @)\$*.\$(sf]a[4b/ sf]a[4b/
					sf]a[4 k tztdf		
lj sf; vr{ vr{axf]l; ftx?	^)=*^	&)=)(	@^&=&&	@((=&%	@#@=)*	(=!)	-^=(
cfctI/s ;fwg	#*=)(	\$@=)^	!)\$=@(	!\$\$-^&	* (#*	^=!)	-&=\$
s_ /fh:j art c_ /fh:j cf_ ;fwf/of vr{	@\$=!^ ^!=%* #&=\$@	##=\$& &#=# #(-^)	%#=#(!(!=#\$!#&-\$%	% (= @& @)!=@* !\$@=)!	%^=#*# @)^=%& !\$ (= %@	\$=* ^=(&=(	@=& #=(\$=#
v_ Gog laQ c_ cfctI/s COf cf_ cGo**	!#=(# %-)) *=(#	*=%(&=@% !#=\$	%)= \$! \$\$=@(^=!@	@\$)=\$* *%=\$) -	!(&\$ #@=## -	&=(!#& -@=@	-#&=\$ -!\$-^ -
u_ ljbZL ;xfotf c_ ljbZL cgbfg cf_ COf -ul;	@@=&& !*=)# \$=&\$	@*=)# @)=\$(&=%\$	!^#=\$& \$)=& !@@=&&	!%&=(& \$)=^! !!&=#^	!\$\$=(! #%=\$) !)(=*&	!@=# \$=(@!!=	-%=* -&=@ -%=\$
* zx/L lf]sf]/fli6a pkef]nf dNo ;'r sfl @)@ (÷#) b]v dfq pknJw ePsf]xbf ;f]jif{b]vsf tYofl k t't ul/Psf].							
** cfctI/s COf / df]bft ;d] .							
# ljQlo ;wf/ sfoc]dsf]?= # c/a @& s/ fB @& nf v ;d] .							

cg';rl !^
dbf kpfodf kpfj kfgIsf/sx?
krlnt dNodf

-?: s/f8df

	@)!(c!ff9	@)\$^ c!ff9	@)\$& c!ff9	@)\$* c!ff9	jflif\$ kl/atg @)!!.@@ @)!#.#@	@)!(@)\$^	@)\$& @)\$&.*	c!ff9- @)\$& c!ff9 ;Dd jflif\$ a[4 -Ü_	c!ff9- @)\$* c!ff9 a[4-Ü_	
!= j)b]zs ;Dklt -vb_ @= sh cf0tl/s shf{	@#=#! \$=%@	^@)=#% @^%*=\$#	(##=*(@(^#=#^	!^!^=)& #\$*\$=@\$	^=.*! @=@#	-\$@=@\$ ^^=&^	#!#=%\$ #)&=&#	^*!=@* \$*@=(*	!\$=) @^=!	^!=\$!#=#!
s_>l % sf];/sf/ -vb_ ;/sf/nf0 shf{ ;/sf/l lgIfk -a[4_	-!=@% &=&# *=(*	!@#\$=%! !@#\$=%! - -	!#(\$=)@ !#(\$=)@ - -	!^*!=@\$!^(@=@^ -!!=)@	-!=)&)=%* !=^%	!\$=%* !!=^% @=(#	!%(=%! !%(=%! - -	**=!@@*=% @(*=!\$ - !)=^)-	!^=& !&=! - -	
v_;/sf/L ;yfx? ljQlo u} ljQlo	- - -	@((-*@ *#=# @!^=&(<	@*@=*@ &=(* @)@=*\$	@)*=&^ &%=!& !##=%(!	!=@# -)=)^ !=@(!	\$(\$=)! *=\$* #%=!& !	-!&=)) -#)% -!#=(% !	-^@=*(^=#^ ^(-@% - !	!#=#! -\$=(-@!=% !	-!^=# !
u_ lghl lfg	%=&&	!!@\$=)	!@((-#@	!%%*=@\$	@=)&	*=!&	^%=@@^=(@	@!=#	!&=&	
#= cfjlws lgIfk -a[4 \$= cjluf\$lf bfloTj-vb a[4_ %= dbf kpfo dbf rNtL lgIfk ^= lj:tf/ dbf	#=%%)=!^ @\$=\$@ !%=^@ *=*) @&=(&	!\$*@=(& ^!*=@& !!&&=%\$ &(\$=^^ #*@=** @^^)=%!	!&#@=(\$ &\$=\$*! !\$@@=#) (&!*=*@ \$%)=\$* #!%%=@\$	@!\$@=*(!@(#=)^ !^@*=#^ !!^%=\$% \$^@=(! #&&!=@%	)=#*)=^ *=)^ ^=!) !=(^ *=\$\$	(=^* (!* %-^^ #=&(!=*& !%=#\$	@%)=) !@^=%\$ @\$=\$&^ !&&=#^ !@=\$#!%!= \$(&=&\$	\$)=(%@\$=& % \$*=@%#%=@ @)^=)^ !(#=#!%=(!@=\$#!%!= ^!^=)!&=&	@)=@ \$\$=^ !%=^ @!=! =(!(=)	!&=^ !

cg';'tL !&
jfl0fHo a}x?sf];fwgsf];[t / pkofj
krint dNodf

	-?: s/fBdf									
	@)!(cfiff9	@)@!.@@	j flif\$ kl/atg @)#!.#@	@)\$^ @)\$&.\$*	@)\$& cfiff9	@)\$* cfiff9	@)!(-@)\$&@)\$^ cfiff9	cfiff9- sf] j flif\$ @)\$* a[4 k tzt	cfiff9sf] a[4 k tzt	
;fwgsf];[t	(=@(&=(#	@=@^ !=%\$	%@=)@ @@=(#	#&!&^ @(#=)\$	^(^=^ \$*)=@)	@!)\$=!& !*(%=\$^	@)\$&%=(# @!*=-%	#!&@=%^ @^^*=&%	@@=! @@=@	#@=! !*=&
!= sh lglfk	\$=#* !=!^	!=!^ !=!^	!#=@* !#=@*	#^=(\$*=(	\$*=(\$*=(	#(@=\$) \$@(-#&	\$@(-#& \$&*=@\$	\$&*=@\$!&=*	!&=* !&=*	!&=*
s_rNtL	)=^)=##	)=##)=##	!=\$^ !=\$^	*(-^\$!\$%#	!\$%# !\$%#	\$#@=!* %@!=*@	%@!=*@ ^^&=!%	^^&=!% @&#	@&# @&#	@\$=@ @\$=@
v_krt	@=()=)%	)=)%)=)%	!)=%\$!)=%\$	!&!&^* @^@=!	@^@=! @^@=!	!))\$=\$& ^^=\$!	!!&^=@ ^!=!^	!\$#*=@^ *%=(!)	@#=# -	!&=! !&=!
u_d2tL	-	-	-@=#%	-@=#%	@#=(-!#	^=\$! !^=!	^!=!^ %=(%)	*%=(!)	-	!&=!
3_dflhg	-	-	@!=&(-!)=(^	-!)=(^	-!#	!^=!	%=(%)	#&@	-	!&=!
@= g]/f- j} af6 ;fk6L	-	-	)=@\$ -#=#	-#=#	!&=!	!&=!	!&=!	!&=!	-	!&=!
#= cGo ljb}L bflOTj	!&=!	)&@	&=)^	(#=#! @!^=^	@!^=^	!&=!	@*@=#	\$(*=(%	\$@&	^@=#
\$= cGo bflOTj	(=@(@=@^	@=@^	%@=)@	#&!&^	^(^=^	@!)\$=!&	@)\$&%=(#	#!&@=%^	@@=!	@@=*
sh ;fwg pkofj	(=@(@=@^	@=@^	%@=)@	#&!&^	^(^=^	@!)\$=!&	@)\$&%=(#	#!&@=%^	@@=!	@@=*
%= gub tyf a\$	#=%\$)=%^	)#(-)=)*	*=&% !&=!	@)^=% \$=^	!\$&# !\$=^	#&&=&@ &^=!#	%*\$=@@ *)=*@	&#!=%! (%#(	@)=) @%=&	#(=@ !&=!
dfhfb	)=(\$!)=&^	)=\$!)=&^	%=!! -)=)%	!)\$=() (=&)	^!=# %=&	!%)=@^ !(=(*	@%=%=!^ @(-^*	#!^=\$* #%#(	@@=# !\$=)	\$%=! ##=!
s_gub dfhfbft	!&=!	-)=!\$	@=^(*&=@!	*&=@! ^%=&	^%=& !&=!	!&=!	@!*=^	@*\$=@%	@)=)	\$&=!
v_g]/f-a\$df	%=&%	!=*&	\$#=@&	!&=!	%\$=)	!&=!	!&=!	@\$\$!&=)	@#=#	!&=!
dfhfbft	-	)=)#	)=)! -!&=!	-!&=!	#&=!	#&=!	#&=!	#&=!	-	#(=%
u_ljb}L dbf	-	-	#\$&^	-!#(\$	-!#(\$	@!*=*&	@)\$=(#	!&=!	-	-@=!
3_lab}df dfhfbft	%=&%	!=*\$	&=(*	!&=!	@@=(#	!&=!	!&=!	!&=!	@!#	!&=!
^= shf{tyf nufgl	-	-	)#@	@!&=!	!&=!	#\$=)	%%=@^	^*#^	-	\$!&=!
s_>L % sf];/sf/	-	-	-	-	-	&!=@	&!=@	^\$=)	-	-
v_;/sf/L ;yfg\	-	-	-	-	-	-	-	-	-	-
u_lghL lfg	-	-	-	-	-	-	-	-	-	-
3_ljb}L lan	-	-	-	-	-	-	-	-	-	-
&= shf{nufgl / sh	-	-	-	-	-	-	-	-	-	-
lglfk cgkft *	-	-	-	-	-	-	-	-	-	-

* >L % sf] ; /sf/nf0 uPsf]shf{afx} .

cg';rL !*
 /fli6a zx/L pkef]nf dNo ;'r sfí
 -cfwf/ jif{@}@(-#)=!))_

cfly\$ jif{ kl/j tġ	vfBfġg tyf	jflif\$ kl/j tġ	u} vfB j:t'	jflif\$ kl/j tġ	;a}j:t' tyf	jflif\$
	kġ kb fy{	-k tztdf_	tyf ;Jf	-k tztdf_	;Jfsf] ;'r sfí	-k tztdf_
@)@(.#)	!))=)	-	!))=)	-	!))=)	-
@)#).#!	!@@=!	@@=!	!)(=%	(=%	!!*=@	!*=@
@)#!.#@	!\$!=\$	!%=*	!#)=#	!(	!#*=)	!^=*
@)\$^.\$&	\$(@=*	!@=\$	\$&^=!	!)	\$*%=\$	!!=^
@)@(.@)#)-						
@)\$@.\$&						
sf]a[4b/	-	(=*	-	(=^	-	(=&
@)\$&.\$*	%\$@=(	!)=@	%!(=&	(=@	%##=!	(=*
@)\$*.\$(	^&@=^	@#=(	%(&=(	!%=)	^\$\$=)	@)=*
@)\$^.\$&-						
@)*.\$(	-	!^=*	-	!@=!	-	!%=@
a[4b/						

cGo dh'sx?

@=#

!=\$

! %=#

!&=*

&&=#

&)=@

&!=%

-

-

cg';rl @)
lgsf;l Jofkf/sf]; #r gf

	-?=s/fBdf							
lj j/of	@)!*.@(	@)!@!@@	@)!#.#@*	@)!\$^.\$&	@)!\$&.\$*	@)!\$*.\$(	@)!*.*!(	@)!\$^.\$&-
							-@)!\$^.\$&	@)!\$&.\$*
							jflif\$ a[4	df a[4
							-k tz tdf	-k tz tdf
-s_vfB j:t'tyf sRrf kbfy{	@@=^*	#*=\$&	&#=%!	*(:!!	!^!=!&	@^(:*\$	%	&\$=)
vfB tyf h]j s kbfy{	!%=*^	@%=*(	%!=&%	^\$=*	!@@=)!	@)(=^\$	%=@	&(=(
;tl{tyf k p kbfy{	)=@%	)=!!	)=)\$	)=@!	@=^^	=\$!	-)=^	#(=&
vlgh t h nla\$]6	)=)!	)=*&	)=!%	-	-	-	-	-
jg:klt / h]j h t s f] t h								
tyf af] f]	)=)&	)=*&	)=@\$	!=%)	!*=%&	!@=)@	!!=^	!#*=!
-v_cfBf]us ;fdfgx?	#=&(	%=%%	*=(\$	\$#@=^!	%(=\$=@	!!@\$=!)	!!=^	^!=@
/f;folgs j:t'tyf cf]flw	)=)!	)=!*	)=)(	@=!	#=\$#	#=!@	@!	@!=(&
tof/L j:tx?	)=!(	%)=\$	@=*!	@&!=%	\$#%=&#	&^@=&%	@(=^	^&=^
oftfoft / oflGqs pks/ofx?	)=)!	)=)!	)=@!	)=)!	)=)@	)=)#	-	&#=@
ljljw tof/L j:tx?	)=!\$	)=#@	%=*#	!%*	!%\$=(	#%*=@)	@*=%	%)=%
-u_cGo ;fdfgx?	)=)(	)=)#	!=@!	-	)=)#	-	-	-
hDdf lgsf;l	@%=\$&	\$=\$)%	*#=#^	%@!=&@	&^)=#&	!#(=#(\$	!!=@	^#=%
sh ufx{yo p]kfbgdf								
lgsf;l sf]c#	-	&=)	%=)	%=&	&=@	!)=&	-	-

* P;-cf04]6=-;l=jul\$ /ofdf kyd !! dlxgfsf]dfq pknAw .

cg';rl @!
kŷf/L Jofkf/sf];†rgf
-kŷrint dNodf_

	-?=s/ŷdf							
lj j/Of	@)!*.@(	@)!@!@@	@)!#.#@*	@)!\$^.\$&	@)!\$&.\$*	@)!\$*.\$(	@)!*.*!(- @)!\$^.\$& sf]	@)!\$^.\$&- @)!\$&.\$*
	jflif\$ a[4 -k tz tdf							
-s_vfB j:t'tyf sRrf kbfi	!&=^^ ^=#*	##=@# !)=@@	%!=%% @\$=#!	%@*=& !%\$=(	&\$&=%) @)&=#&	!@)%=(# #^&=)@	!@=(!@=!	%!:= %#=(
vfB tyf hŷjs kbfi{	^=#*	!)=@@	@\$=#!	!%\$=(	@)&=#&	#^&=)@	!@=!	%#=(
;tl{tyf kŷ kbfi{	#=(#	%=**	!=*(	@^=\$	#\$=%#	!%=@!	&	-@=\$!
vlgh tŷ nlaŷ]6	#^^	&=@#	!*=@&	!%=@	@@*=\$^	@#^&=#)	!\$=@	%%=#
jg:klt / hljhŷt'sf]tŷ	!==	!=^&	)=&	\$&=&	&!=(%	*!=#%	!\$=\$	#)=^
tyf af]f]								
-v_cŷŷflus ;fdfgx?	@^=\$\$	\$*=%&	!!%=&@	!#\$\$(	!^&@=@(	@)*=(=@)	!%	@\$=^
/f;folgs j:t'tyf cŷflw	@=#&	#=&(	!&=(%	@*^=@	#)@=&)	\$#\$&=&!	!*=&	@\$=%
tof/L j:tx?	!(@=&	#%=@^	%)=(%	%!^=#	^#)=!#	*&%=)^)	!@=%	#)=@
oftfoft / oflŷqs pks/Ofx?	@=\$*	%=##	@&=)!	#*!=!	^)&=((	%*&=#@	!(&=&	@\$=!
ljljw tof/L j:tx?	@=#@	\$=!(	!(*=!	!***=#	!#!=@&	!^%=-^%	!&	-^=@
-u_cŷo ;fdfgx?	)=#\$	)=)(	@=((	)=)!	)=@)	!&=\$^	-!!:=*	\$)&*=%
hDdf kŷf/L	\$=\$=\$	*!=*(	!&)=@^	!*\$)=^!	@\$!(&=(	#@(%=!#	!\$=@	##=*
sh ufx{Yo pŷkfbgdf								
kŷf/Lsf]cŷ	-	!#=#	)=(	@)=#	@#=-)	@%=@	-	-

* P;=cf0=l6=;L= j ulŷ/Ofdf kyd !! dlxgfsf]dfq pknŷw .

cg';'rL @@
 zfyvgfGt/ l:ylt
 -krint dNodf _

-?=: s/fBdf

ljj/Of	@)#!.#@ @)\$^.\$&-@)\$&.\$*	@)\$^.\$&	@)\$&.\$*	@)\$*.\$(*	@)#!.#@-@)\$^.\$&	
					sf]a[4-Ü	sf]a[4 -Ü
Jofkf/ ;Gthg	- (@=%)	-!#!*:=^@	-!^^)=&^	-!&#)=@%	-!(=\$	!\$=%
lgsf;l -Pk= cfj lj=	**=(^	%!=^(%	&^!=(%	!@&#^)	!@=\$	%&=)
k}f/L - ;l= cf0= Pk=	!*!-\$^	!*#%=%&	@\$@@=&!	#))#=%*	!^=&	@&=(
;Jf cfo, vb	@*:=)*	@^!:#@	@^(:!%	#*%=%*	!^=)	@!:=%
;Jf cfo	-^(:##	-^#^=*)	-&^&=()	-!)&#&^	-!%=(	-@(:=)
koGg	!&=)^	#!@=!@	#%*=&^	\$^=#@	&=^	@@=@
nufgl cfo	!)=*&	^%=!@	*%=-^%	(^=(\$	!@=&	@@=)
cGo	\$!=\$)	@%(:=%^	@@#-\$	%!)=)%	!#)	\$)=@
;Jf eQmfgl	-\$!:@%	-\$&=%\$*	-\$(*=&%	-^**=!*	-!%=(	-\$%=\$
6&;km/ cfo, vb	%@=#(	@*!:=*(	#^^=!@	#*^:=*^	!!=(	!&=!
6&;km/ cfo	-%%=&(_	-(#)@=*&	-\$)\$=)%	-\$)\$&(_	-!!=(	-!%=-^
lghL lf]gsf]6&;km/	@)-\$#	!&*=\$@	@!@=*#	@!&=&*	!%=%	!)=%
ljbZL cgbfg	@\$=@)	!)&=@&	!^(-\$)	!#(=(	!)-\$	!\$=@
ef/tlo cGt zNs lknt{	!)=*@	)=)@	!*:=*)	\$@=@)	-\$=#	\$\$(#=%
cGo	)=#\$	!&=!^	#=)@	\$=*@	@(:=	-\$&=)
6&;km/ eQmfgl	-\$=\$)	-@)=(*	-\$&=(#	-!&=(#	-!@=(	-&=^
rfnVftf /sd, vb	-!@=)#	-&&%=\$!	-!)@%=\$	-(%&=*!	-#@=)	-!!=!
ljbZL COf vb	*=-^&	%**:=**	^#)=))	^!%=-*!	#@=%	@=#
ljbZL COf	!)-\$)	-^^!&^	-&!%=\$)	-&#=\$@!	-\$!=(_	-%=#
;fjf eQmfgl	-!&#	-&@=**	-*%=\$)	-!!*=\$)	-\$!=(_	-@&=%
khL tyf cj]ust						
/sd,vb	#*:=**	\$%!=\$	*&#^!	&&@=-^^	!&=*	#)=*
zfyvgfGt/ art jf 3f6f-	#%=%@	@^\$=(^	\$&*:=!@	\$#)=^^	!\$=#	@&=%
* klxn]gf]dlxgfs]						

cg';'rL @#
a}x?;ü /x}f]ljb}L ljl gdo sf]f

	-?=/f}df								
ljj/0f	@)!* cfiff9	@)@@ cfiff9	@)#@ cfiff9	@)\$@ cfiff9	@)\$^ cfiff9	@)\$& cfiff9	@)\$* cfiff9*	@)!* cfiff9 -@)\$^cfiff9sf] jflif\$ a[4 -kltzt df_	@)\$^ cfiff9 @)\$* cfiff9sf]
a[4 kltzt									
!= ;g, cf0Pd=Pkn=									
uf]8 6kr / P;=l8=cf/!=\$	@=%@	!!=^#	@#=(@	#*-)@	\$@=\$^	^!=\$	!@=%	@&=)	
@= kl/jTo{ljb}L ljl gdo	&=#&	!(-^\$	!)@=#	!*&=*(	&#%^^(	(\$\$=!(	!^\$)=\$\$	!&=(	\$&=%
#= ckl/jTo{ljb}L ljl gdo!!=(@	@@=&(	@&=@&	%)= \$%	&&#(	@!!=*!	@@%=@@	!^=(	&)=^	
hDdf	@)=^^(	\$ \$=(%	!\$!=@)	@^@=@^	*^=(!	!!(*=\$^	!(@&=))!	\$*=*	
k}f/L wfGg]lfdtf-dlxgdf	%=*	^=@	*=^	#&	^=!	&=^	(=@	-	
* ckl/:st .									

cg';'rL @\$
kpV vfBfGg afnl pTkbfg

	- xhf/ d} 6g= df							
	@)!*!.(	@)!@!@@	@)#!#@	@)\$^.\$&@	@)\$&.\$*	@)\$*.\$(	@)!*!.(-)\$^.\$& sf] jflif\$ a[4b/ -Ü	)\$^.\$&-@)\$*.\$(sf] jflif\$ a[4-Ü
vfBfGg afnlx?	#!%@	#@&)	#&&^	%^(*	%*@(	%%\$%)	@=!	- @=@
wfg	@!) *	@@)!	@\$%@	##()	#%)@	#@@@	!=&	-@=%
ux"	!#*	!@^	##!	*%%	*#^	&&(•*	^=&	-%=\$
ds}	*\$#	*%\$	*@&	!@)!	!@#!	!@)%	!#	)=@
sf]f]	^#	^#	!\$)	@@%	@#@	@@	\$=^	)=*
hf}	ckf}t	@^	@^	@&	@*	@**	)=!	!=*

* kf/Des cgbfg

cg';'rL @%
kpv vfBfgafnL nuf0Psf Ifjkn

- xhf/ x\$6/df

	@)!*!(!	@)!@!@	@)!#.#@	@)!\$^.\$&	@)!\$&.\$*	@)!\$*.\$(	@)!*!(!(-@)!\$^.\$& sf]jflif\$ a[4b/-Ü	@)!\$^.\$&-@)!\$*.\$(sf]jflif\$ a[4-Ü
vfBfg afnLx?	!^#@	!&#!	@!\$@	#)!!	#)#%	@(^	@-@	-)=&
wfg	!)**	!!)	!@\$)	!\$##	!\$%%	!\$!@	!:=)	-)=&
ux"	!!@	!))	@(!	^)\$	%(#	%&!*	^=@	-@=&
ds}	\$#@	\$#&	\$%*	&%!	&%*	&%\$	@=)	@=)
sf]f]	ckfkt	^	!@%	!(\$	!((	!(*	\$=@	!=#
hf}	ckfkt	@\$	@*	#)	#)	#)*	)=)	-

* kf/Ides cgbfg

cg';'rL @^
kpv vfBfgafnLsf]pTkfbstj

- d] 6g klt x\$6/df

	@)!*!(!	@)!@!@	@)!#.#@	@)!\$^.\$&	@)!\$&.\$*	@)!\$*.\$(	@)!*!(!(-@)!\$^.\$& sf]jflif\$ a[4b/-Ü	@)!\$^.\$&-@)!\$*.\$(sf]jflif\$ a[4-Ü
vfBfg afnLx?	!=(#!	!:=**	!:=&^#	!:=*(@	!:=(@!	!:=*#&	-)=!	-!:=%
wfg	!:=(#&	!:=(((	!:=(&&	@=#^^	@=)\$&	@=@*#	)=&	-!:=&
ux"	!:=@#@	!:=@^	!:=!#&	!:=!\$!^	!:=!\$!)	!:=##&*	)=%	-@:=*
ds}	!:=(!	!:=(\$	!:=*)^	!:=%(	!:=^@\$	!:=%(*	-)=*	-)=)#
sf]f]	ckfkt	)=(!#	!:=!@)	!:=!^^	!:=!^^	!:=!%&	!:=)	-)=#
hf}	ckfkt	!:=)*#	)=(@	)=()	)=##	)=##	-)=&	!:=*

* kf/Ides cgbfg

cg';rL @&
kpv gub]afnlx? pTkfbg

	@)!*!(!	@)!@!@@	@)!#.#@	@)!\$^.\$&	@)!\$&.\$*	@)!\$*.\$(	@)!*!(-@)!\$^.\$& sf] j flif\$ a[4b/-Ü	@)!\$^.\$&-@)!\$*.\$(sf] j flif\$ a[4-Ü
gub]afnlx?	@##	%!!	^&)	!&*)	!%%(	@!#&	!!=(+	(=^
pv'	!#(	!@^	@%!	(**	!!)^	!@(!*	&=#	!\$=#
t]xg	\$*	%!	^^	(*	(@	***	@=^	-%=@
;lt{	(	(	%	&	&	^*	-)=(	-&=\$
hδ	#&	#(	\$!	!^	!^	!(	-#)	(=)
cfn'	ck t	@*^	#)&	^&!	&#*	&##*	#-%	\$-%

* kf/Des cgdfg,

@)!@!@@-@)!\$^.\$& df %=! k|tztstf b/n]a[4 ePsf].

cg';rL @*
kpv gub]afnlx? nuf0Psf lf]knn

	@)!*!(!	@)!@!@@	@)!#.#@	@)!\$^.\$&	@)!\$&.\$*	@)!\$*.\$(	@)!*!(-@)!\$^.\$& sf] j flif\$ a[4b/-Ü	@)!\$^.\$&-@)!\$*.\$(sf] j flif\$ a[4-Ü
gub]afnlx?	#)	!*^	@@!	@()	@(\$*	@((	*=\$+	!=%
pv'	ck t	(	!%	#@	##	#&*	%=@	&=%
t]xg	ck t	!)*	!!@	!%\$	!%^	!%*%	!=\$	)=#
;lt{	ck t	*	&	*	&	^*	-	-^=%
hδ	#)	#@	##	!#	!\$	!%	-@&	!=@
cfn'	ck t	@(	%\$	*#	*\$	*%*	\$=#	-

* kf/Des cgdfg,

@)!@!@@-@)!\$^.\$& df !=* k|tztstf b/n]a[4 ePsf].

cg';rl @(
kpv gub]afnl\$]pTkfbstj

- d] 6g k|t x\$6/df

	@)!*!.(	@)!..@@	@)!#.#@	@)!\$^.\$&	@)!\$&.\$*	@)!\$*.\$(	@)!*!.(-@)!\$^.\$& sf]jflif\$ a[4b/-Ü	@)!\$^.\$&-@)!\$*.\$(sf]jflif\$ a[4-Ü
gub]afnlx?	**	@=&\$&	#=)#@	^=!#*	%=#)#	&=!\$&	#=#*	&=(
pv'	ck t	!\$=)))	!^=&##	#)=*&%	##=%!%	#\$=*(@	#=@*	^=#
t]xg	ck t	)=\$&@	)=%*(	)=^#^	)=%()	)=%^*	!=@*	-%=%
; t{	ck t	!=!@%	)=&!\$	)=*&%	!=)}}	)=*&%	-!=)*	-!=)
hδ	!=@##	!=@!(	!=@\$@	!=!\$#	!=!\$#	!=@^&	-)=#*	%=#
cfn'	ck t	(=*^@	%=^*%	*=)*\$	*=&*^	*=^@\$	-)=**	#=#

* @)!..@@ - @)!\$^.\$& sf]a[4b/

** @)!*!.(sf]kpv sltko gub]afnlx?sf]lqkmsf]tYofí k|t ug{g;s\$]xbf pTkfbstj sf]cÍ
glgsflnPsf].

cg';rl #)
l;rf0sf]l:ylt

<u>cfly\$ jif{</u>	<u>l;lr t lq -x\$6/df</u>
@)!&.* sf]l:ylt	!!\$@*
@)@!.@@	!)#% yk
@)@^.@&	%@*^)"
@)#!.#@	#&,&##"
@)#!.#&	(%, \$@% yk
@)\$^.\$&	!,&,(##& yk
@)\$^.\$& ;Ddsf]l:ylt	%,%),\$^&
@)\$&.\$*	@)*!) yk
@)\$*.\$(	@&%@& yk
@)\$*.\$(;Ddsf]l:ylt	%(**)\$

cg';rl #!
;8s offtfofts]l:ylt

	<u>ndjf0 snf]ld6/df</u>				
	@)!&.*	@)#!.#@	@)\$^.\$&	@)\$&.\$*	@)\$*.\$(*
!_ ;8s	!!(*	#!&#	&##)	*#@*	%*!
s_ sfnf]kq	##(	!%\$(	@(%*	#)*#	!)&
v_ v08f:dl t	-	^&	!^%*	@!*!	!)#
u_ sRrl	*%(	(%&	@&!\$	#)^\$	#&!
;8s hg;wof					
cgkft	! &*)	!##((	! \$\$!	! @!(\$	-

* yk cgbflgt .

cg';'tL #@
kfyl ds lz lff

-xhf/df

ljBfyl{			ljBfno-ljBfyl{lzlfs-	ljBfno lz lfs	ljBfyl{ cgkft
				cgkft	
@)!* \$:))! &##!	!*@=%##	! @%	!\$^		
@)@! ck t ck t	ck t	ck t	ck t		
@)@(&^#\$!*=@%	@\$@-^!!	! #	! @		
@)#! *:@^& !&=#*	\$)!-)#	! @#	!\$*		
@)\$& !&*\$@ &!=@!#	@&*^=\$\$	! #(	! % ^		
@)\$**	!&^*!	@(@^=)))	! #(	! !%&	

* cgdflgt .

cg';'tL ##
lgDg dfll oflds lz lff

-xhf/df

ljBfyl{			ljBfno-ljBfyl{	lz lfs-	ljBfno lz lfs	ljBfyl{ cgkft
				cgkft		
@)!* ck t ck t	ck t	ck t	ck t			
@)@! ck t ck t	ck t	ck t	ck t			
@)@(&^&& ck t	!#^=)!	! @)!	ck t			
@)#! !=** ^=)^@	!^)=@^	! @ (	! @^			
@)\$& #-(^\$!@=#((	#\$ \$=!#*	! *&	! @*			
@)\$**	\$=) (@	!#=@)&	#*!=))))	! #	! @ (	

* cgdflgt

cg';'tL #\$

dfwoflds ljbfn

-xhf/df _

	ljbfn	lzifs	ljbfyl{	ljbfn-ljbfyl{ cgkft	lzifs- ljbfyl{
@)!*)!% ^ !=&&@	cgkft	@^=*\$%	!!!&@	!!!%	
@)! ckt ckt		ckt	ckt	ckt	
@)@():\$(\$ @^=^!		\$!=\$(\$	!!*#	!!!%\$*	
@)#!):\$&% #-\$\$@		^!=#@%	!=\$@	!!!*	
@)\$& !=(%)!=\$@!		#^\$=%@%	!!!*&	!!!#%	
@)\$** @=)*!		!!=#*#	#*^=)))	!!!*%	!!!#\$

* kfylds / lgDg dfwoflds lzifs ;d]

cg';rl #%
:jf:Yo ;ljwf lj:tf/

	@)!* ;fn;Dd	@)@! ;fn;Dd	@)@(;fn;Dd	@)#! ;fn;Dd	@)\$*
!= c:ktfn @= c:ktfn zøof #= :jf:Yo rls \$= :jf:Yo slb # %= cfoa cfwfno ^= 8fS6/ &= kl/rfl/sf -dlxf :jf:Yo :jj sf_ *= c:ktfn zøof- hg;wof cgkft (= 8fS6/ hg;wof cgkft	(!)! %% (# ^#	\$@ !!%& ckft !)! ckft	%% @))^ @#! #* *@	%* @))^* #%! #% *% !!*@	!!! \$&^* *!^ !* !%% !!*@ @(\$))) ##(^& !%*))

:jf:Yo slbk?nf0 spdz|| !% zøofsf]c:ktfndf kl/0ft ugI sfo{? z? ul/Psfh]:jf:yo slbpf];wof 36b}uPsf]xf].

cg';rl #^
:jf:Yo ;Tsx?

lj j/0f	@)!&!*	@)#).#!	@)\$^.\$&	@)\$&.\$**	@)\$*.\$(*
lzz'd[ob/-k t xhf/_ !(& afn d[ob/-k t xhf/_ sf]f hGdb/ -k t xhf/ sf]f d[ob/	!% @@@ \$%=%)	!@* !(& \$\$=&	!)& !(& \$!=%^	!)@ !(& #(=^)	!^% #(=^)

-k t xhf/	#)=#&	@@=@	!^=!)	!\$=*%	!\$=))
cf} t cfo'	@&=-^	\$)=(	%#=#%	%\$=)@	%\$=)@

* cgbflgt

cf7fjofhgfsf]ljsf; cjwf/0ff

@)\$^ sf]Pltxfl;s hgcfbhfhgaf6 bẏdf khftGqs] kg:yfkfkl5 ut cfd lgjffgdf hgtfn]gkfnl sfu]nf0{ki6 axdtāf/f zf;gdf :yflkt u/L bẏsf]ljsf; ug]lhDd]f/L ;Dk}sf] 5 . k~rfotl Joj:yfn]#) jifsf]cjwdf l;hgf u/}sf]lj;Ēltk0f{cfly\$;fdflhs Pj+ẏzf;lgs kl/jẏdf ljsf;sf]ult cufl8 a9fpg' lgZro g} ;/n sfo{5g . o;sf nflu ;/sf/n]Psflt/ s7f]lg0f6 ug{ckl/xfo{5 eg]csf]t/ ljsf;kltsf]b]i6sf]f bẏsf]j:tut l:ylt / cġt/fi6a lqdf b]vk/}sf]cfly\$ kl/jtġ ;fk}f xg' h?/L 5 . gkfnl sfu] khftfGqs ;dfhjfbklt kljtj4 ePsf]xġ ljsf;sf cjwf/0ffx? o;};4fġtcg?k lgb]zt xg5g/ cfly\$ ljsf;sf]dVo p2Zo khftfGqs klqmoāf/f ljkGg hgtfsf]hljg:t/df ;wf/ Norpg' /xg5 . gkfnl sfu]n] kl/sNkgf u/}sf] ;dfhjfbfsf]:j?k /fHoāf/f k0f{of lgb]zt sf]f ;dfhjfb ge0{/fHon]s]n ;xof]lslfeldsf lgef0{pTkbfg j[4, /f]huf/Lsf]l;hgf / cfly\$ / ;fdflhs b]i6sf]fn]sdhf] /xsf / ljsf;sf]dhwf/faf6 k5fl8 k/}sf hg;fwf/0fsf]cfly\$ pġltsf]nflu ljz]f sfogmdx?sf]dfllodāf/f bẏdf ;fdflhs / cfly\$ Gofolbnfpg];dfhjfb xg5 .

jtdf]g ljZj cfly\$ kl/k]odf /fHo lgb]zt k/Dk/fut ;dfhjfb pkoQm 5g eg]s'f ;dfhjfb bẏx?sf]cy{Joj:yfdf cfPsf]kl/jtġaf6 :ki6 e0;s}sf]5 . t;y{ljut #) jif]lv ckgfP}cfPsf]/fHo lgb]zt Pj+golġt cfly\$ Joj:yfnf0{qmdz} ;dfkt u/L :jtġq ahf/f]dv pbf/ cy{Joj:yfsf]dfllodaf6 ljsf;ub]nhfg]glt cjndag ul/g5 . o; b]i6sf]fn]cf7fjofhgfd kl/eflft ul/Psf nlo / p2Zox?nf0{kl/;ʔs (indicative) tyf dfuġz\$sf] ?kdf ln0gkb5, h;nf0{k'f ug{/fHosf]lfdtsf]clt/Qm /fli6a hljgsf x/ klfsf];xeflutf / ;xof]usf]h?/t kb5 .

cfly\$ a[4b/ clws ePdf g}o;sf]knn :jt} hgdfg;df k05 eg]cjwf/0ff ljZjsf sltko ljsf;f]dv /fi6a?sf]cġejn]c;To ;f]jt ul/;s}sf]5 . gkndf klgljutsf cfjlws ofhgfx? o; }cjwf/0ffdf kltkflbt ul/Psf lyP t/ kl/0ffdf eg]ljnsh}lj/f]refik0f{/Xof]. bẏdf g t cfly\$ a[4sf]b/ nlccg?k xg ;Sof]g t u/Lal g}sd xg ;Sof]. o;af6 cfly\$ a[4sf nflu kfl nufglsf];fy;fy};fdflhs Pj+ẏzf;lgs ;wf/ klglQs}cfjZos 5 eg] :ki6 xġ5 . o; }tYonf0{dgg u/L cf7fjofhgfd kfl nufglsf];fy;fy}oluf]lv /lxcPsf] / k~rfotl Joj:yfn] ;Da4g u/}sf]k/Dk/fjfb ;fdflhs dNo Pj+dfġotf / c;lfd kẏf;lgs Joj:yfsf];wf/ u/L ljsf;sf]nflu pkoQm jftfj/0fsf]l;hgf ul/g5 . cfly\$ a[4b/ pRr kfg\$ nflu ul/g]kpf;af6 ljkGg ju{vf; ?kn]nfefġjt xg g;Sg] xġ u/Lal lgjf/0fsf]nflu ufdLof:t/ / 3/kl/jf/:t/ u/L ljz]f sfogmdx? ;~rfng ul/g5g.

ljsf;sf] b/ lbuf] geP;Dd ljsf;df lg/ġt/tf cfpg g;Sg] xġ o; ofhgfd ufdLof:t/b]v g}:jt} wfġ ;lsg]ljsf; klqmo ckgf0g5 . o;sf nflu ufdLof:t/b]v g}dfgjLo ;f]sf]ljsf; / kl/rfng, ufdLof ljsf;sf k'f]wf/sf]ljsf; tyf lj:tf/ / ufdLof hgtfsf] Gogtd hljg:t/sf]Joj:yf ug{cfjZos 5 . k/Dk/fut ofhg k0ffnlat6 o; lsl;dsf]ljsf; ;Dej gxg]xġ cf7fjofhgfd ljsf; cfofhgfaf/]lg0f6 ubf{hggfos :julġ al=kl= sf]/fnfsf] cleJolQm ofhg jf ah\$ agfpġ ls;fgnf0{cufl8 /fv] lgdfġ ug{k5 . == ;dfġot} Pp6f gkfnlsf]Pp6f a:g];fg]3/, cfġgdf bxbf]uf0{xgkb5 nfo{dfuġzġ agf0g5 . ufdLof:t/df ljsf;sf k'f]wf/x? ;8s, xgkb5 nfo{dfuġzġ agf0g5 . ufdLof:t/df ljsf;sf k'f]wf/x? ;8s, l;+f0 cfllbsf]lj:tf/ ug{s]f k0ffnldf ;yfut Pj+kljlws ;wf/ ug{/ ufdLof hgtfsf] nflu /f]huf/Lsf cj;/x? l;hgf ug{/ lzlf, :jf:yfkrf/, vfgkgl, cfjf;h:tf cfwf/e't cfjZostf k'f ug{/ ;sf/L vr\$]af8k}ubf{ufdLof lq / lk5l8Psf lqnf0{ktyldstf

lb0g5 . o; p27osf]nflu utdLof l7qsf]ljsf;sf lgldQ 56bf0g]/sdsf]cgkft a9fP/ sh
ah5sf]&) kltzt;Dd k#of0g5 .

ofhgfo; gofFcjwf/Offnf0{ofhgfs] kqmfut ;Argf / tf/tl/sdf ktljldat ul/g5 .
ljsf; eGg] s/f k# / kljwsf] ofGqs pkh dfq ge0{ jfl-5t nlosf] ;Gbedf hgtfnf0{
kl/rflnt / ;El7t ugI ;fdflhs tyf /fhg]ts kqmf klg xf]. b7df /fhg]ts kl/jtG kl5
hgtfdf cfPsf]pT;fx / cfsf^ffnf0{ljsf;sf]dh wf/df kljflxt u/f0{hg;xeflutfsf]cfwf/df
cfofhgxf?sf]klxrfg, thGf, sfof]jog / To;af6 kkt xg]kmf0bfsf]pkefu ugIkl/kf6L a;fNg'
h?/L 5 . o; qmddf cfofhg Pj+ljf; sfoGdx?sf]k5[tcg?k ls;fg, dnb7, pBdL ;j5f]
;xeflutf xg]Joj:yf l;hgf u/L hgtfnf0{g}sf / lg0f0sf]kfjjsf/L ;t tyf s]bljGb'
ag0g5 . kltfljt ofhg kqmfaf6 ;fdbfos:t/df ljsf; kqmf0sf]kl/rfngs] ;fy}cf-cf^gf]
pGltsf]nflu ;fdlxs r]gf / hfuf?stfdf a[4 Pj+gful/s lhDd]f/Lsf]efjgf tyf
cfdlge{tfsf]ljsf; xg u0{lbuf]ljsf;sf]cfwf/ tof/ xg5 . o:t]ofhg kqmf0nf0{k0f{?kn]
Jojxf/df ptfg{/sf/n]ljs]bls/0fsf]glt cjnDag ug5 . ljs]bls/0fsf]kfjwfg k-rfotl
Joj:yfn]klg u/5f]lyof]t/ of]kfjwfg kfjjsf/L ?kn]Jojxf/df nfu"lyPg . :yfglo txsf
lgsfox?nf0{clwsf/sf]ljs]bls/0f lyPg . ol lgsfox? cf^gf]dGqfno / :yfglo kzf;g b7af6
lgb]zt xg]x# sfo{Dkfbgdf cGofhsf]l:ylt /xg]ub{of]. jtGfg khftflGqs ;/sf/n]o:t]
k/Dk/fnf0{tfBL x/ l7qdf kfjjsf/L 9En]ljs]bls/0fsf]glt sfof]jog ug5 . khftflGqs
;dfhjbsf]gltcg?k ofhg thGf ubf{dflyaf6 tn nfbg]kl]Q (top down approach) nf0{
Toful tna6 dfly cfpG]kl]Q (bottom up approach) ckgf0g5 . hgtfn]hgtfâf/f hgtfs}nflu
ljsf; ugIkl/kf6L ga; ;Dd cfd hgtfn]ljsf;nf0{cfid;ft ug{ ;Sg]l:ylt l;hgf xg ;Sbg .
o:t]l:yltsf]l;hgf ug{jtGfg ;/sf/n]:yfglo lgsfox?nf0{ljsf; cfofhgxf?sf]5gf5,
thGf tyf sfof]jog ugI ljlgoft /sd ljleG cfofhgxf?df af8kmf8 ug{ ;Sg] /
cfofhgaf6 kkt kmf0bf ljt/Of;DaGwl lg0f0 ug{ ;Sg]clwsf/sf]Joj:yf ul/ ;s5f]5 . :yfglo
ljsf; cfofhgxf?sf]sfof]jogdf 9Lnf;:tl gcfjft;eGg]clekfon]ah5 lgsf/L ugI kqmf0nf0{
;/n / ;dod}pknAw xg]Joj:yf ul/g5 . ;fy}:yfglo ljsf; cfofhgxf?sf]nflu lgdf sf0/
;fdg cflkt5f] 608/ ;jLst ugI clwsf/ klg :yfglo lgsfonf0{g}lb0g5 . :yfglo:t/df
ofhgfsf]5gf5 tyf thGf ubf{ynut tYofl Pj+;rgfsf]cefj x6fpg lhNnf:t/df lgoldt
?kdf tYofl ;Ing ugI/ ;lnt tYofl nf0{cBfjws /fvG]Joj:yf ul/g5 .

:yfglo lgsfox?df clwsf/ ljs]bls/0fsf] ;fy;fy]lhDd]f/L jxg ug{klg plQs}clek]/t
ul/g5 . utdLof:t/sf lgsfox? lhNnf:t/sf lgsfoklt pQ/bfol xg5g eg] lhNnf:t/sf
lgsfox? s]bkl't pQ/bfol xg5g. x/5 :t/sf lgsfox?nf0{cf^gf]lx;fa lsfâ kf/bz5
(transparent) /fvG clgjfo{ul/g5 . ljs]bls/0f sfoGdsf] ;kntf w]xg;Dd :yfglo:t/df sf
ugI sd{f/Lsf]lfdtf / dgf]Qdf lge{ /xg]x# pglx?sf]sfo{lfdtfsf]:t/ psf:g tflnd, j]Q
ljsf; cflbsf]Joj:yf ul/g5 .

k-rfotl sfndf ;Gtlnt ljsf;sf]gf/f lbOP tfklg ljsf; kpf;x? thgfids bl]6n]
ljsl;t k7 / zx/L l7qdf s]bkl't /x5fn]b7sf]kblzs l:ylt df ljs6 cfly5 Pj+;fdflhs
c;Gthg /x5f]5 . ljz]ftll zx/ / utdLof l7qalr cfly5 Pj+;fdflhs ;ljwf Hofb}g}c;dfg
ePaf6 zx/L l7qdf a;f0F;/f0sf]kl]Q cetk'j}{?kdf a9g]qmd 5 . o;n]ubf{Psf]t/ zx/L
l7qdf vfg]kgL, lz]ff, :jf:Yo, oftoftdf cTolws rfk kg5f ;fy}kplf0f a9g]uPsf]5 eg]
csf]t/ utdLof l7qsf]cfly5 Pj+;fdflhs l:ylt eng eng ljuf]5 . of]lj;Eltnf0{sd ub}
nhfg cf7f+ofhgdf b7sf] ;Gtlnt ljsf; ugI k# hf8 lb0g5 . o; qmddf l7qut ;fwg /
;ltnf0{bl]6ut u/L kblzs ?kdf kl/k's (complementary) pBd Pj+cfly5 lqmf0snfkx?
;~rfng ul/g5g. ;/sf/sf]utdLof ljsf; ugI / u/La hgtfsf]hljg:t/df ;wf/ Nofpg]
k]ta4tfcg?k klg ;a}l7qsf] ;Gtlnt ljsf; xg'h?/L 5 . l7qlo ljsf;nf0{utdLof ljsf;;f

cfa4 u/f0{/fi6x} u/sf] nufglaf6 kft xg] kltkn ; Dk0f{hgtfn] pkefu ug{kfpq]l:yltsf
 l;hgf ul/g5 . cf7f?ofhgdf lqlo ;Gthgsf]nflu lqut ?kdf Psdl6 cgbfg ;xofusf] ;fy}
 vf; vf; sfof?sf]nflu ljjf cgbfg pknAw u/f0g5 . o;/L pknAw u/fOPsf]/sd ;DalGwt
 lgsfox?n] kf:/kl/s 5nkn tyf ;xdltsf] cfwf/df :yfglo cfjzostfcg?k t]sPsf
 cfofhgxf?df pkoFu ug{;Sg5gl. lqut ?kdf pknAw ;fwg / ;f]sf]cToQd pkoFu ePaf6
 /fli6x pTkfbgdf klq a[4 xg hfg5 .

bzsf]cy{Cqsf]d?b08 s[if g}ePsf]/ () kltzt hgtfsf]hljg s[if; cfa4 ePsf]
 xbf cf7f?ofhgdf s[if lqsf]ljsf; / cfwgsls/Ofdf ljjf hfb lb0g5 . s[if ljsf; ePdf g}
 cfd hgtfsf]cfodf a[4 e0{cfBfus lqsf]nflu cftl/s ahf/ lj:tf/ xg]klq s[if
 ljsf;nf0{ktyldstf lbg'h?/L 5 . s[if lqsf]ljsf;s]nflu ;3g v]L, knknh v]L, ax'afnl
 ljsf;; kzkfng, dfl kfg, /zd v]L, h8la6l v]Lh:tf sd nufglaf ;~rfng ug{;lsg]a9L
 cfo lbg ;Sg]dxTjk0f{lqofsfnfkx?nf0{k] ;flxt ul/g5 . ;fy}ljleGg s[if afnlsf]jzfgut
 ljljwtnf0{pkoFu u/L o:tf pkhx?nf0{afXo ahf/tkn] pGdv ul/g5 . s[if lqdf ul/g]
 ljljwls/Ofn]jftfj/Oflo ;Gthg sfod /fvq klq d2t k0g5 . s[if lqsf]ljleGg lqofsfnkdf
 ;fwgsf]klfx lgk0ftd (efficient) / pkoFu cToQd (optimum) agf0{/fvq :jtGq ahf/pGdv
 pbf/ glt c]ndag ul/g5 .

dfly pNn] ul/P en}cfly\$ lqofsfnkdf Hofbf ;/sf/L lgoGq0f ug] s7fdf jt0fg
 ;/sf/sf]ljf; 5g . lgoGq cy{Jo:yfdf lghl lqan]:jtGqtkf}\$ nufgl ug]/ pTkfbg
 tyfLaql ug]cfwf/et s7fx?sf] lg0f6 ug{g;Sg]xbf nufglstklfx lbuf]lqtkn{ge0{lfl0fs
 nfebfol lqdf s]b0t /xg]x05 . o;af6 cy{Jo:yfdf lj;Elt cfpg] cy{Cqdf ultzIntfsf]
 cefj /xg]/ cfly\$;Argf cl:y/ /xg]ljs[tx? b]vf kg{yfnb5gl. ljutdf k~rfotl Jo:yfn]
 ckgfPsf]lgolGq cfly\$ glt lgodx?n]ubf{kzfvq qmddf vf; dNo clea[4 gxg]tyf
 dVotof clt;Aift ef/tlo ahf/af6 ;xh}nfe kft ug{;lsg]cfBfus Pj+Jofkl/s
 lqofsfnfkx? k] ;flxt xg u0{bzsf]cfBfus ;Argf ljsl xg uPsf] 5 . c:ki6 (non
 transparent) cfly\$ glt lgodx?n]ubf{bzdf ls/fof kl]Q (rent seeking behaviour) sf]ljsf;
 xg u0{bzsf]cfly\$ kzf;g Hofb}g}b]n xg uPsf . o:tf]l:yltdf jf:tljs pBdl xt] ;flxt
 /xg]t/ glt lgodx?sf]c:ki6tfaf6 km0bf p7fpg ;lfd pBfuklt Pj+Jofkl/Lx?sf]afhjnf
 /xg hfg5 . o:tf pBfukltx? bzsf]bl3\$fnlg lxtGbf lfl0fs :jfy{kl/kl't{xg}sfodf dfq
 nufgl ug]xbf bzsf]cy{Jo:yfdf ljs[tx? pTkGg xg hfg5gl. log}tYonf0{b]6ut u/L
 ;/sf/n]cTolws x:tlfk / lgoGq0f ug]ljutsf]gltnf0{Toful vhf / pbf/ glt c]ndag
 ug5 .

;fwgsf]ljlgofhgaf/f ;fdulsf]pTkfbg Pj+Jt/Of sfodf ;+f/e/ g};/sf/L lq c;kmn
 /xsf]tYoklt ;hu /xl bzsf]cfly\$ lqofsfnkdf ;/sf/n]cTolws x:tlfk / lgoGq0f ugeGbf
 ;xofusf]eldsf ckgf0{lghl lqnf0{g}a9jf lb0g5 . o;cg'f/ ;/sf/L lqsf]bfo/f sk vf;
 vf; lqofsfnfkx?df dfq ;ldt /fvL c? ;Dk0f{lqx?sf]ljsf; / lj:tf/ lghl lqnf0{vhf
 ?kn] 5fl8g5 . ;/sf/L lqsf]eldsf dht cfly\$ lqofsfnk a[4 ugsf]nflu cfjZos kg]
 offtoft, ;~rf/h:tf e]ts k]fwf/sf]l;hgf ug] :jf:Yo, lzlf, vfgklgh:tf cfwf/et
 ;fdlhs ;Jfx?nf0{ulDOf lqdf k0f0 ljsf;sf]dhwf/faf6 clxn]Dd jl~rt ePsf
 hgtfx?nf0{ljsf; klfxdf ;l/s u/fpg]kof/Of ;Af0f ug]tyf lghl lqsf]ljsf;sf nflu
 cfjZos gltut jftfj/Of agfpg] /xg5 . bzsf]bl3\$fnlg ljsf;sf]nflu dxTjk0f{lzlf,
 :jf:Yo, vfgklgh, e]ts k]fwf/h:tf lqx?df klq ;/sf/sf]kdv eldsf /x]tklg lghl lqsf]
 cfudgnf0{vhf /flvg5 . ;fdlhs lxtnf0{vnn gkfg]u/L lghl lqan]a9L ;lfdtkf}\$
 ;~rfng ug{;Sg]ljleGg lqaf6 ;/sf/ x6g]/ nufgl gug]klqofs]yfnlg ul/g5 . o;cg?k
 xfn ;/sf/L :jfldTjdf /xsf cfBfus Pj+cGo ;yfgx?nf0{qlds ?kdf lghls/Of ul/g5 .

lghl lfnf0{ljleGg cfly\$ lqmfnsfkdf cul; / u/fpbf kof{ /0fsf; /lff Pj+; Gthgdf ljzlf
wofg lb0g5 .

sltko ljsf; sfo{x?df nfut, nrstf, pTk70ff tyf cul; fl/tfsf] b[6s0fn] lghl lfn
tyf u} ; /sf/L ; yf a9L kpfjsf/L xg] :ki6 5 . u} ; /sf/L ; yfx? cTolws dgfkmsf]
p27oeGbf ; fdfhs ;]fsf] p27on] clekV/t xg] / ufdLof txdf hgtf; f /fd/L leh] sfd ugI
xbf ufdLof ljsf; / u/Lal x6fpg] sfo{df a9L kpfjsf/L xG5g\ . ol ; yfx?nf0{ufdLof ljsf; df
; lqmo eldsf lgjfk ug{ ; Sg] cj ; / lb0P sf] v08df cfof] ljt/0fdf klq ; wf/ cfpG5 . b7df
sxL jifb]v u} ; /sf/L ; yf / ; fdbflos ; E7gx? ufdLof ljsf; df kpfjsf/L ?kdf ; mUg xG
cfPsf] tyonf0{b[6ut u/L cf7f] othgdf o:tf ; yfx?nf0{ljf; sfo{df a9L ;]a9L ; mUg
u/f0g5 . o; sf nflu ; /sf/n] ol ; yfx?n] jtdf gdf e'lg'k/sf glttut jfwf c8rgnf0{x6f0{
klj4g fids gltt lgodx? cjnDag ug5 . o; cGtu{ lgDg s'fx? ul/g5g\

-s_ lghl kpf; x?nf0{sl07t xgaf6 hfufpg kzf; lgs klqmf0x?nf0{ ; /nls/0f / :ki6 ugI

-v_ ; /sf/L lg0f6 l56f]5l/tf]u/fpg cgfjZos 9lnf; :tl x6fpg]

-u_ ; /sf/L glttx? a9L pbf/ ; /n / :ki6 ugI/

-3_ kl/eflft glttx? kpfjsf/L ?kdf sfo{fjog ugI.

kl'tt kpfngsf nflu xfn ljleGg lfn df /xsf Ohfht k0ffnl nufot ljBdfg ; Dk0f{ gltt
lgodx?sf]kg/fjnf]sg u/L b7sf] cfly\$ ljsf; df lghl tyf u} ; /sf/L ; yfx?sf] xeflutf
a9fpg] lsl; dn] thdf ul/65g\ . u} ; /sf/L ; yfx?sf] btf{ tyf ; E7g; DaGwL lgod sfghf0{
; /n agf0g5 / Itglx?nf0{b7sf] cftl/s kfl a9L dfqdf kl/rfng ug{ ; Sg] agfpg s/ ; DaGwL
lgod sfG0sf] Joj: ydf cfjZos ; wf/ ul/g5 . Itglx?sf ; d:ofx? a%g] / cfjZos ; xofu
kbfq ug{ u} ; /sf/L ; yfx? ; fsl ; ~rf/ ; Dks{ a9fpg] gltt ln0g5 . ; /sf/af/f lglb[6
klydstsf lfn df sfd ug{ u} ; /sf/L ; yfx?nf0{k0f{ :jfoQt lb0g5 . ljsf; sfo{df lghl
tyf u} ; /sf/L lfn sf] cul; fl/tf a9fpg ; /sf/n] b7sf] ljleGg efudf oftoft ; ~rf/ ; pnhf
lzlf, hg:jf:Yosf] lfn df nufgl u/L k'fwf/sf] ljsf; ug5 . ol ; yfx?dfk{ ufdLof lfn df
cfly\$ Pj+; fdfhs ljsf; sf k'fwf/x? thdf Pj+sfo{fjog ubf{ JoIQmeGbf ; Dk0f{ ufpbf]
lxtnf0{wofg lb0g5 .

ljut sxL jifb]v gknsf] ljsf; df cGt/f6a u} ; /sf/L ; yfx?n] dxTj k0f{ eldsf v]b}
cfPsf 5g\ . ol ; yfx?nf0{Itglx?sf] cf-cf'gf] cgej, thgfids kmf0bf tyf Vofltsf cfwf/df
a9L kpfjsf/L 9En] sfd ug{ ; Sg] lfx?df sfd ug{ k] ; flxt ul/g5 . lfx?sf] 5gf6 ubf{
; s] ; Dd ; Gtlnt kfb]zs ljsf; ; f tbfTDo xg] u/L ul/g5 .

gkfn ; fwgljkGg b7z ePsf] xbf ljb7L ; xfotf] jgf ljsf; klqmf cuf]8 a9fpg' c; Dej
kfo] 5 eGgdf cltzo] Qm gxfhf . k-rfotl Joj: yfn] ljut #) jif{ Dd l]gf sg} b9 ofngf
hyfeyl jfb]zs ; xfotfdly lge{ /xg] / ; xfotfs] plrt pkoftk{ wofg glbg] k] Qn] ubf{
sxL c]fl-5t kl/0ffd lg:sgsf] ; fy} b7z ljb7L C0fsf] ef/df km:g uPs] 5 . o; y{cfufdl cf7f]
ofngdf cftl/s ; fwgn] yfDg g; Sg] klydstf kl't lfx?sf] ljsf; sf nflu dfq ljb7L ; xfotf
ln0g] / ; xfotfsf] clwstd kpfjsf] /tf a9fpg] k{ wofg lb0g5 . ljZj a} Pj+cGt/f6a
dbfsf] af6 ln0Psf] cfly\$; dfofhg C0f kpfjsf/L 9En] pkoft ul/g5 . o; qmddf ; /sf/L
vrGtu{ ; fwf/0f ah6df lgoG0f ugI pkoQm df]b6 / ljQlo glttaf/f /fh: jdf a4 Nofpg]
dbf kpfost] a4b/nf0{jfl-5t ; ldfleq /fvG] / lgsf; ldf ljljwls/0f u/L a4 ugI kpf; ul/g5 .
ol kpf; af6 b7zsf] cy{ Gqdf l: y/tf cfpG5 / lghl lfnf0{pTkfbf sfo{df nufgl a4 ugI
k] ; fxg ldNg5 .

cf7fjofhgfsf]p2]o Pj+kljldstf

p2]o

cf7fjofhgfsf] dVo p2]o ultxlg cyfGq, a9bf] u/Lal, ;Argfids lj;Ëlt, lauPj
jftfj/Of / hg;wofsf] tlj] a[4h:tf ;d:ofx?;F hw] bžsf gful/sx?sf] ;fdflhs tyf
cfly\$ ptyfg ug\$] lgldQ bžnf0{Ps lglZrt lbzf lgbž ug{x\$] 5. ol ;d:ofx? Pp6f
k~rjifl6 ofhgfileq};dfwfg ug{;lsg] vfnstf 5g\, tflkg ;dfwfgsf lbzdf 7f] sbd 07fpg'
cfjZos 5 . ofhgfn]o; kpfhgfsf]nflu ;a}kpf;x? ug5 .

cf7fjofhgfn]kkt ug{vfh]sf kpfv p2]ox? lgDg kpf/ 5g\

-s_ lbuf] (sustainable) cfly\$ a[4 xfl;n ug]

-v_ u/Lal 36fpg]/

-u_ lfl6lo c;Gthg 36fpg].

-s_ lbuf]cfly\$ a[4 xfl;n ug]

cfkrf wflgg ;Sg] lsl;dsf] pRr cfly\$ a[4b/ljgf cfly\$;d[4 kkt ug{ To;nf0{
lg/Gt/tf lbg c;Dej xg]ePsf]n]o; ofhgfsf]Pp6f kpfv p2]o pRr cfly\$ a[4b/ xfl;n ug{
/x\$] 5 . lbuf]/ pRr cfly\$ a[4b/ljgf cfd hgtsf ljsf;sf cfsf] klt{ug{cyfGq ;lfd
x5g. bždf pknAw dfgjlo, efts Pj+cfly\$;fwgn]Eofpg] pRrtd a[4b/ xfl;n ub];f]
b/nf0{lg/Gt/tf lbg] c7f6 cf7fjofhgfn]u/\$] 5. o;/L Ps};fy lbuf] tyf pRr a[4b/ xfl;n
ug{of]d]ns p2]o bžsf]ljsf; kpf;df ;jkyd cf7fjofhgfn]cElsf/ u/\$] 5 .

cfkrf wflgg ;Sg] cfly\$ a[4 eGfn] bžleq pknAw h]js-k[ts[ts ;]-;fwgx?nf0{
xflg g\$;fgl xg gfbg] jf To;df sdl cfpg gfbg]u/L clwstd pTkfbg ug{;lsg]9En]To:tf
;]-;fwgsf]Jo:j:yfkg ug{eGg]alenG5 . wfGg ;Sg] cfklt{lfdtfeebf a9L To:tf h]js tyf
k[ts[ts (sustainable) ;fwgx?sf]dfu xg'x5g. t/ bžsf]ljBdfg hg;wofn]pknAw To:tf
;fwgx?sf]cTolws dfusf]l:ylt b]vf0;sf] 5 . olb xfnstf hg;wof a[4b/ sfod}/xg]xfl]eg]
ljBdfg h]js tyf efts ;fwgnf0{:yf0l xflg gkfof0{hgcfjZostf k/f ul//xg ;Dej
xg5g. ctll wfGg ;lsg]cfly\$ a[4b/ sfod ug]p2]o kktstf lgldQ hg;wof a[4b/ 36fpg
klg cTofjZos 5 .

pkoQ p2]o xfl;n ug{o; ofhgfn]lghl lflsf];xflutf tyf ;fdbflos :t/df a9L
hg;xflutfnf0{clvt0f/ u/\$] 5. of]p2]o / ;dfgtf (equity) sf]wf/Off Ps csf\$ k/k's
xg\ . >ldsx?sf]pTkfstj a[4 tyf cfly\$ nufglnf0{a9L pTkfbgzln agfpg ofhgfn]yk
kpf; u/\$] 5. o;u/L, s[if, pBfu, koGg tyf cGo lqdf pRr thgfids nfnstf cfohg
stof]jog ul/g5 . pTkfbg klqofdf sd vlrf]hnljBt\ cGo k[ts[ts ;fwgx? kpfu ugfn]
o;af6 thgfids nfe kkt xg5 . o;af6 vf; u/L pnhf0hs pBfu tyf l;-rt s[if lqdf
thgfids nfe /xg]xG5 . o; lgldt pGgt kljw / ;yfut ;wf/nf0{lghl lfl / ufPtx;Ddsf
;yfx?;Dd ;xofu kfofpg]cleGg cE agf0{;dtf / blftsf]cfw/df pTkfbg a[4 ul/g5 .

-v_ u/Lal 36fpg]

ljf; ;DaGwl o; cl3sf kpf;sf afjhb u/Lalsf]/yfdlg /x\$] hg;wofdf lg/Gt/ a[4
e0/x\$] 5 / o:tf u/La hgtx? cTolws ?kdf ufdl0f lqdf a;f]f; ub5g\ jtdfg ;/sf/sf
lgldQ ufdl0f lqdf /x\$] u/Lalsf]pGdhg g} ;aGbf 7hf] rbf]t ePsf] 5. hg;wof a[4,
jftfj/Oflo xf; tyf ;fdflhs s';sf/h:tf pknstf cg5g jtdfg ;d:ofx?sf]dh sf/Of klg
u/Lal g}xfl. t;y{o; ofhgfsf]csf]dh p2]o u/Lal 36fpg'/x\$] 5 .

u/Lalsf] sf/Ofdf ljleGg klfx? /x\$] 5g\ tflkg gkfnstf ;Gbebf xpf;lldt cfly\$
;fwgdf a9bf]hg;wof cfl>t xg' tyf cfly\$ a[4b/ dGb xg'g}o;sf vf; sf/Of xg\ . sdhf]
cfly\$ cfw/ xg'sf sf/Ofx?df cfly\$ a[4sf]jfwssf]?kdf b]vPsf]k[ts[ts c;l]wf, ljsf;

kpf;sf]k]/Des cj:yf, sd pTkfbstj, lgjfxdvl s[if kffnl / u/ s[if lqmfnsnfksf]lj:tf/df
 sdl /xsf 5g. o; kl/k]odf u/La 36fpg u/Lax?sf]nflu pTkfbg kF. (productive assets
 base) cfwf/ Pj+yk /fhuf/Lsf cj;/x?sf]l;hgf tyf :jf:Yo, lzIf, Jofj;flos tflnd /
 vfg]kglh:tf ;fdflhs ;Jfsf]lj:tf/, k[stts ;Dkbfx?sf]kpfjsf/L Joj:yfkg / ;Af0fnf0{
 kdv dxTj lbg]lsl;dsf]Pslst tyf cGt/lqlo pkfox? u/La ug[khfb lbOPsf]5. ofhg
 / sfotjog kqmfosf]cEsf]?kdf u/Lalsf]/vfdg /xsf hgtf;Dd kgl]nlo u/L sfomdx?
 sfotj t ul/g5g.

-u_ Iflo c;Gthg 36fpg]

gkndf u/Lalsf]:ynut ljljwtf /xsf]5. ljutsf ofhgfx?df glttut Joj:yf tyf
 kpf; xfx6]klg u/Lof tyf zx/L If Pj+jsf; lfx?alrsf]c;Gthg a9sf]5. sxl jifotf
 u/Laf6 zx/tk[a;f0F;g[k]Q klg b[ulddf a9b}5. kxf8af6 t/f0f a;f0F;g[k]d hf/L
 5. u/Lof cfo c;dfgtf sd ug{;lsPg eg]of kqmf cem a9g ;d] hfg5. o; }u/L
 k]fwf/sf]l;hgf ;fdflhs ;Jfx?sf]pknAw tyf ljsf;sfox?sf]b[6sfaf6 ;d] ;b/
 klZrdf-rn tyf dlo klZrdf-rn, cGo ljsf; lfx?sf]thgdf lgs}k5f8 ig{uPsf 5g.
 o;af6 cfoljj/Ofsf]c;dfgtf a9g u0{tl ljsf; lfxsf lgjfx?sf]hlg:t/df ;d] kltsh
 c;/ kg{uPsf]5. o;n]ubf{ljsf;sf kltknx? pke]u ug{;dfg cj;/sf]l;hgf ug{cem
 sl7g xg uPsf]5. t;y{cf7f}ofhgfsf]csf]p2Zo Iflo ;Gthg sfod /vfg/xsf]5. pQ
 Iflo ;Gthgsf]p2Zo xfl;n ug{;fwgsf]af8kmf8 ubf{ol lk5f8Psf ljsf; lfx?df l;hg
 ug[k]ertsf k]fwf/x?sf]cfjZostdf Wofg lbOPsf]5. o;cGtu u/Lof lfxdf vf; u/L
 kfylds :jf:Yofkrf/, lzIf tyf vfg]kglh:tf ;Jf pknAw u/fpg]sfotf0{dxTj lbPsf]5 /
 u/Lof ;8s lj:tf/ ug]sfomddf ljz]f hf lbOPsf]5. lJBdfg s[if kof]/Oflo (Agro-
 ecological) cj:yfx?n]t/f0{tyf kxf8alr sfod xg cfPsf]Iflo kl/k's ;DaGwnf0{s[if Pj+
 cfP]us ljlzi6ls/Ofsf nflu nfekb ?kdf pkofu ug{;lsg5. o;n]kxf8 tyf t/f0fLrsf]
 s[if kof]/Oflo ;DaGwaf6 kmfObf lng ;Sg]u/L lJBdfg tyf efjL ljsf; /yfsf ;Defjgxf?nf0{
 hf lbOg5. lk5f8Psf]lfxsf]ljsf;df Wofg s[ot u/L Iflo c;Gthg 36fpg]km{klg hf
 lbOg5.

dflysf]kdv p2Zo xfl;n ug{lgs6 eljiodf g}ufpK?sf]cfkm]vGg ;Sg]lsl;dn]
 ljsf; ug{;fdflhs, cfly\$ Pj+ahf/ ;Jdf a4 tyf vfg]kgl / j]lnks pmhfh:tf ;ljwfx?sf]
 lj:tf/ u/L ltgx?sf]cfly\$:t/ psf:g lgtft cfjZos ePsf]5.

klydstf

bzsf] ;ldt cfly\$, dfgglo tyf ;yfut ;fwgnf0f]6 lb6 ;DkOf{lqmfnsnfkx?nf0{
 Pp6}ofhgj]lwdf kof]t ;Jf pknAw u/fpg ;Dej 5g. ;fwgsf]af8kmf8df Pp6f sfomdsf]
 ;kmtfn]csf]sfomdnf0{cfjZos 6]f kofpg]sfomddf jf pRr nfe /xsf sfomdx?df of
 ofhgfn]klydstf lbg5. o; ofhgdf klydstf lbOPsf sfomdx/ lgDgnlvtcg;/ xg5g

-s_ s[ifdf ;3gtf / ljljwls/Of

bzsf] ;dli6ut cfly\$ ljsf;df s[if lfxaf6 xg]ofubfg s[ifdf ePsf]a4sf]ultn]dfq
 x0g o;sf]:j?kn];d] lgwf]Of u5{eGg]s/f a9L dx; ; x6]cfPsf]5. s[if ljsf;nf0{Jofks
 kfg]sfomultn]g}cGo lfxsf]tlj]ljsf;nf0{ ;d] a9fjf lbG5. jx';Wosnf0{ ;d6g]vfnsf]
 ljsf; kffnldf ;ldfct pTkfbs nufot clwsfz pTkfbx?n]a9bf]u/Lof cfo pke]u ug{
 kfp5g. o:tf pTkfbx?sf]dfu klg :yfgo ;Jf / >dsf]clwstd pkof]df cfwf/t j:t'/
 ;Jf;E ;DalGwt /xg]xG5. ;dfgkltts (Equitable) cfly\$ ljsf;sf nflu >dsf]dfu / vfBsf]
 cikltf tlj]tf Nofpgkg]xG5.

s[if lfxaf6 dfq}bzsf]sh /fli6 pTkfbgdf em08}kfF efusf]tlg efu ofubfg /xsf]/
 sh hg;Wosf]s/La bz efusf]cf7 efunf0{/fhuf/L k[tf ePsf]5. s[if lfx g]To:tf]lfx xfl

h;n] bẏdf b̄tultdf al9/x\$] >dZlQmnf0{5f] / d̄lōd cjlws}nflu eP klḡ pTkfbgdhs
sfođf ;dfxt ug{ ;Sg5 . s̄lfođf o eld yk ug[c j ;/x? ;ldt ePsf] o; ofhgfn]
s̄lfl̄nf0{3g ?kdf k̄p̄u ug[/ pTkfbgd f ljlwls/Of ug{k̄yldstf lbPsf]5 .

s̄lfd̄f ;xof̄u xg] ;]fx?sf] k/f Joj:yf ldnf0{1; #f0 ;ljwf k̄u\$] hdlḡdf Jofks ?kdf
;3g v̄l u/f0g5 . o:tf l̄f̄x?df l̄jz̄lft̄ c̄g pTkfbgsf nflu h̄f̄ lbOPsf] 5 . pkoQ̄
xfjfkgl / ;ljwf pknAw u/fpg ;lsg] l̄f̄nf0{6ut u/L gub̄afnl, k̄n̄k̄h / t/sf/L afnl tyf
kzkfngdf ljlwls/Of ug{h̄f̄ lbOg5 . zx/L l̄f̄df b̄w, k̄n̄, df5f, df; ; k̄n̄k̄h tyf t/sf/Lsf]
dfu kl't{ug{zx/5p5psf l̄f̄x?df / ;8s tyf ;-;fgf af6f? ;d] sf] cf; kf; df ;3g
sfođmx? ;~rfng ug{k̄yldstf lbOPsf] 5 . lxdfnl tyf kxf8l ēusf s̄lfsx?sf] cf̄df̄gl
a9fpg /z̄d v̄l, d̄f̄lkfng, h8la6l v̄l tyf o:t} dxTjk0f{ tyf sd vr{nf̄ug} ; ;fgf
lq̄ofs̄nf̄x?nf0{a9fj lbOPsf]5 .

-v_ p̄hf̄lj̄sf;

cy{Gqdf p̄hf̄sf] eldsf 3/h' tyf lgo{b̄j} l̄f̄sf nflu dxTjk0f{ x̄5 . bẏdf k̄z:t
h̄j̄s tyf hnp̄hf̄{f̄} eP t̄klḡ xfn̄sf] īf̄x?df p̄hf̄{ tyf zlQ̄ns} s̄dlsf̄f/Ofcf̄f̄ls/Ofsf]
ult d̄Gb ePsf] s/f c̄gej ePs}xf]. o; sf] dtnj, p̄hf̄{ DaGwl c j /f̄w gx6fOP;Dd b̄t̄t/
cf̄f̄lus l̄jsf; xg ;Sb̄g, / cem ln̄6 l; #f0, s̄l̄f pTkfbgsf] k̄z̄f̄vgh:tf s̄/fdf p̄hf̄sf] cefj
xg] ePa6 s̄l̄f l̄f̄s} pTkfbg a[4df c j /f̄w cf0kg{ ;Sg] b̄lv̄5 . ufdlOf l̄f̄df cfjZos p̄hf̄sf]
nflu k̄gl3S, l8h̄h̄ ōG tyf afof̄of̄h:tf k̄ylds ōGsf] l̄jsf; ug{ ;lsPd̄f o; af6 vfB
k̄z̄f̄vgh tyf 3/h' p̄B̄f̄usf] l̄jsf; df ;d] lgs; ;xof̄u k̄g h̄fg5 .

thgf̄ids lx;fan] ;:tf] k̄g] ḡk̄nsf] ākt̄\hnljBt̄\ ;f̄] sf] ;DefJotfn] p̄hf̄{ DaGwl l̄f̄df
k̄z:t thgf̄ids k̄nf0bf pknAw u/fpg ;Sb5 . c̄fwlgs k̄jlwaf6 sd nfut ePsf hnljBt̄\
pTkfbg u/L c̄G l̄f̄x?sf] l̄jsf;nf0{Pslst̄ ug{ ;s̄df l̄f̄ut pTkfbst̄j a9b̄] / thgf̄ids
k̄nf0bf̄sf] clea[4 xg] x̄5 . p̄b̄fx/Of̄y{ ln̄6 l; #f0df l̄jBt̄sf] k̄p̄f̄af6 k/Dk/fut t̄l/saf6
ul/g] s̄l̄fnf0{c̄fwlgs l; #f0 Joj:yf, of̄Gqs tyf d̄nv̄fbsf] k̄p̄f̄u ug[c̄fwlgs s̄l̄f k̄p̄fnldf
?k̄f̄t/ ug{ ;Dej xg5 . o;af6 s̄l̄fh̄G pTkfbst̄jdf 7h̄f] a[4 xgsf ;fy} l8h̄h̄ cfof̄tdf
vr̄x̄g] l̄jb̄z̄l db̄sf] kl/df̄of 36g h̄fg5 .

ol ;Dk0f{tYox?n] ḡk̄nsf] l̄jsf; of̄hgdf p̄hf̄{ l̄jsf;nf0{pRr k̄yldstf lbḡkg] s̄f̄
:ki6 kf/̄sf]5 .

-u_ ufdlOf k̄f̄f̄f/sf] l̄jsf;

ufdlOf ;dbfo tyf xf6 ahf/ ;Dd k̄g] 8s tyf of̄tfof̄tsf c̄G ;fwgx?āf/f cf̄f̄lus
pTkfbgsf nflu ahf/ / cf̄f̄lus a[4nf0{6}f k̄ofpgsf ;fy} s̄l̄f pTkfbgsf] nflu ahf/
;ljwfnf0{t̄lj] kf/L s̄l̄fsf] nflu cfjZos ;fdulx?sf] ;ljwf ;ud?kn] pknAw u/fpg / art
ePsf] gub̄afnl̄sf] v/lb-laql̄sf] lgldQ ahf/ Joj:yfsf] ;wf/ ul/g5 . ufdlOf l; #f0, vf̄g] k̄gl,
ljBt̄\ tyf ;~rf/sf] Joj:yf, ufdlOf p̄B̄f̄ux?, kōG p̄B̄f̄ c̄f̄l̄bsf] l̄jsf;sf nflu cfjZos
k̄f̄f̄f/x? tof/ ul/g5g. em̄h̄Ekh, l̄jB̄f̄no tyf :jf:Yo ;ljwfh:tf hl̄jgsf c̄fwf/et̄ ;]f
pknAw u/f0{ufdlOf h̄gtfnf0{ufdlOf l̄f̄df g} a:g c̄fsif̄s xg] j̄ftfj/Ofsf] l;h̄g ug{d2t
ul/g5 . ufdlOf l̄jsf;sf k̄f̄f̄f/x?af6 ufdlOf l̄f̄sf] a9b̄] >dZlQmnf0{/f̄huf/Lsf c j ;/x?
k̄p̄g xg5 . o; k̄sf/n] o; of̄hgfn] ufdlOf l̄jsf;sf ;a} k̄f̄f̄f/x? tof/ ug{pRr k̄yldstf
lbPsf]5 .

-3_ /f̄huf/L l;h̄g tyf hgziQ̄

dh̄sdf pTkfbgdhs /f̄huf/Lsf c j ;/x?sf] l;h̄g ug[sfođf o; of̄hgfn] pRr
k̄yldstf lbPsf] 5 . t̄lj] a[4b̄df /f̄huf/Lsf c j ;/sf] l;h̄g ug{ ;a} l̄f̄ut sfođdd̄f
;DefJotf k̄lxNofPsf]5 . s/La () kl̄tzt ḡk̄nlx? ufdlOf l̄f̄df a;f̄af; ug[X̄x̄f̄ ufdlOf l̄f̄df
/f̄huf/Lsf c j ;/x?df a[4 ugđf of̄hgfsf] k̄p̄v h̄f̄ /x\$] 5 . o; k̄sf/ o; of̄hgfn]

k'f'f/x?sf]ljsf; tyf ;wf/, hn;[sf]pkof]a[6 s[ifdf Jofkstf Nofpg]Pj+:yfglo pihf\$
;[df cfwf/t 3/h' pBf]h:tf u} s[if lq'ofsnfkx?sf]ljsf; ug{ufdof lq'of a9L nufgl
ug{hfB lbPsf]5 .

o; of]hgfn]ljBdfg hgziQm'nf0{b}ljsf; sf]kpf; df cem pTkfbgzLn ?kdf ; xeful xg
;Sg]u/fpg hgziQm ljsf; sf nflu oy]6 ;fwg h6fPsf]5 . ljBdfg >dzlQm clwsfz clzllft
/ cblf g}/x\$]xgfn]o; of]hgfn]wdf cfwf/e't lzlf / k'f]lws tyf Jofj; flos tflndsf
cj; /x? vf; u/L ufdof lq'of lj:tf/ ug]k'nf{dvotof hfB lbPsf] 5 .

-a_ hg;wof a[4df lgoGqOf

b}zdf pknAw ;fwgn]hg;wofsf]jt'f]g a[4b/nf0{;w} / wfG ;Sb} . tlj]hg;wof
a[4n]ubf{cfly\$ ljsf; sf nflu Hofb}yf]dfq ;fwg aRg kfp5 . hg;wofsf]jt'f]g a[4b/
sfod}/xg]x]eg]hgtfs]cf}t cfbfgldf pNn]vglo a[4 xg ;Sg]cfzf ug{;sb} . ctt o;
of]hgfsf]kfyldstfsf]lq'x?dlo]hg;wofsf]a[4b/ 36fpg'klg Ps /x\$]5 .

xfn;Dd b}zsf ljleGg efudf kl/jf/ lgo]hgfsf ;fwgx? ;lhn;}pknAw xg ;s\$
5g\ . dlxnfx? lzllft ePsf 7fp'f, cfwf/e't :jf:Yo ;ljwf ;lhn;}pknAw ePsf lq'of /
hljgofkgsf]pRr:t/ sfod /x\$]kl/jf/x?n]dfq]kl/jf/ lgo]hgfsf ;fwgx? pko]u u/\$]s/f
kpfloft e0;s\$]5 . log}sf/Ofx?n]ubf{o; of]hgfn]kl/jf/ lgo]hgfsf :jfe]js dfu a[4
u/fpg r]gf hufpg]sfod'nf0{hfB lbPsf]5 .

-r_ cBf]us ljsf; tyf koGg kJ4

cfly\$;d[4 eg\$]s/f bt t/ ?kn]wfG ;Sg]cfly\$ ljsf; df e/ kb5 . b}zsf]cfly\$
ljsf; df tlj]tf Nofpg cBf]us/Of s[if jf cGo kfylds lq' hlQs}dxTjkOf{/x\$]5 . To:t}
pBf]un]dNo clea[4 klq'ofdf gofF]huf/Lsf cj;/ / cfly\$ PsLs/Ofsf]lgd'f ugdf ;xof]
u5{. 7hf pBf] / 3/h' pBf] ;d[sf]lbuf]a[4 ug{k} ;flxt ug]u/L cf7f]of]hgfsfndf gltx?
th'f ul/Psf 5g\ . of]hgfsfndf pBf]ux? vhf / klt:kwf]ds jftfj/Ofdf a9g ;Sg]cgSh
jftfj/Ofsf]l;h'f / lj:tf/ ul/g5 . pkoQm glt'af/f ljz]f u/L lghl tyf ljb}z
nufglstf{?nf0{pBf]lq'of nufgl ug{k} ;flxt ul/g5 . o:t}ljb}z dbf, /f]huf/L / cfoa[4df
koGgl'nf0{ a9jff lb0g5 . oxl g} To:t] lq' x] hxfFkts[ts ;Dkbfsf]sf/Ofg]k'nn]
koGgl'af6 thgf]ds nfe (Comparative advantage) lng ;Sg] :ki6 5 . olt x\$]5}klg
cfjZos ;fdul cfklt\$]sl7gf0 ckoft tyf c;Et k} ;fxg Joj:yfn]ubf{koGgJoj;fo cBfk
cgSh df;dl cj:yfdf dfq ;ldt e0ck]lft ljsf; xg ;s\$]5g . o; lq'sf]ljsf;
;DefJotfsf]kOf{;bko]u ug{cf7f]of]hgfn]o; lq'sf]dli6ut ljsf; df klg kfyldstf lbPsf]
5 . ;/sf/n]pBf] / koGgs] k'f'f/ lgd'f nufgl ug5 / lghl lq'nf0{;xof]k'ofpg5 .
j}bz / cf'cl/s b}lq'sf nufglstf{nf0{nufgl kJ4g u/fpgsf nflu a9L ljZjf; lbnfpg /
nufglstf]bf'f'f thgf]ds ?kn]a9L km'Ofb cfh'g ug{;Sg]u/L gltx? k'f]jsf/L ?kdf nfu"
ub}n]ug5 . o; ljifodf s}l gltut cu'f'f' sdx? rfn;lsPsf 5g\ .

-5_ lgsf;l kJ4 tyf lj]jws/Of

xfn}sf jif{?df jif'f' a9b}uPsf]Jofkf/ tyf rfn' vftdf e0/x\$]3f6f b}zsf]k'v
rf;f\$]ljifo ePsf]5 . s}l k/Dk/fut tyf gofF]sl;dsf]pTkflbt j:tx?sf]lgof{df a9L
emdhf tyfs[if j:tx?sf]kl/df'ofdf x] ;sf]sf/Ofaf6 gk'nsf]lgof{ cfwf/ ;fg]/x\$]5 . gk'nl
lgof{stf{?sf]ahf/lq' xfn ;ldt 5 . ol sf/Ofx?n]ubf{lgof{ a[4df l:y/tf Nofpg ;3fp
klu/x\$]5g . p'ngl un}f tyf tof/L k'f]zsn]s}l jif{otf lgof{ cfbfgldf /fd] clea[4
b}fPsf 5g\ tfklg uOf:t/ lgoGqOf ;Argfsf]sdl / ;ldt ahf/df a9L e/ kg]g]ePsf]/ 7hf]
kl/df'ofdf pTkfbg gxb] tyf pTkfbgsf]ls;ddf gofF]g Nofpg]kpf;x?sf]cefj ePsf]lgof{
xg]u/\$f dh\$?sf]ahf/sf]lgldQ tl pTkflbt j:tx?sf]uOf:t/df ;wf/sf]cfjZostf 5 .
xfn;Dd lgof{ ljsf;sf lgldQ gofF]pTkfbg ul/g]j:tx?sf] ;k'ntfk}\$ rog ul/Psf]5g .

ljutdf :ki6 lgof{ gltstf sdl tyf o;nf0{sd kyldstf lbPaf6 lgof{ lqstf]lj sf; ;ldt
ePsf]5. cf7f;ofhgn]k/Dk/fut s[ifhGo j:thufot gofHgo{of]o j:tx? b]sf] pTkfbg
k46nf0{kyldstf lbPsf]5. o; ofhgdf ahf/dvl pTkfbgsf]lj sf; ug]sfo{lt c[flnPsf]
5 / o;af6 pTkfbg / ahf/sf]lj sf;nf0{d2t ldNg5 .

-h_ ;dli6ut cfly\$:yfloTj (Macro-economic Stabilization)

ljutdf ckgfOPsf lj:tf/dvl glt (Expansionary Policy) n]ubf{cTolws t/ntf, a9bf]
dbf kbfo, a9bf]Jofkf/ c;Gthg tyfrsf]dNoa[4 xg uPsf]x] . o;n]cy{Gqsf]:yfloTjnf0{
sdhf] agfPsf]5. o; k[7elddf cfly\$ a[4df :yfloTj sfod ug]p2]o xfl;n ug\$
nflu;dli6ut cfly\$:yfloTj tyf;Argfids ;dfofhg glttx? dxTjk0f{xg cfp5g. o;
lbzdf o; ofhgn] ;fwgsf]a9L ljjsk0f{af8kf8; ;/sf/L vr\$]/fd]JoJ:yfkg, cfGtl/s ;
kl/rfngdf a[4 ;fj]hgs lqstf]nufgldf blftsf]clea[4 / ;fj]hgs ;yfx?sf] ;bPls/Of,
j]z]s ljlgdosf]jf:tljs dNo tyfgoGqof k0ffnL ;fjwfglk0f{ljQlo / dfl]s glttdf ljz]f
Wofg lbPsf]5. lghL lqdf cem a9L artsf]kl/rfng ug]t0fg ljQlo k4ltsf] ;bPls/Ofdf
hf]lbOPsf]5. gofHjQlo ;yfx?sf] :yfkf / kFl ahf/sf]lj sf;sf nflu k] ;fxg lbOPsf]
5 . Jofb/ lgwf{Ofdf s]blo a\$sf] lgoGQof x6f0{ artsf gofFtl/sfx? u/La ug{ k] ;fxg
lbOPsf]5 .

-e_ lj sf; kpf;gdf ;wf/

lj sf; nufgldf xfn e0/x\$]kpf; lgs vr\$]dfqdf cTolws a[4 e0/x\$]/ ;:t lg0f6
klq[ofn] cfofhgxf?sf] sfot]ogdf l9nf;:tl xg] u/\$]5 . xfnstf] sd} tnadfgdf klq
;fj]hgs lqstf]/thuf/Ln]g];/sf/L /fh:jsf]clwsfz efu cf]u6g]u/\$]x\$ kFlut nufglsf
nfluart /sd Hofb}sd dfq af5L xg hf5 . sfdu g0koQm jftfj/Ofsf]cefj, lghfdtL
;]fst]ubf]dgfan / pQ/bf]ot]sf]sdl yk ;d:ofsf ?kdf/x\$]5g\ . lgolQm, kb:yfkf, tflnd
tyf a9jfst]jtdfg JoJ:yfdf ;wf/sf]vf]5 . o; ofhgjlwdf lj sf; kpf;gnf0{b]z]lj sf;sf
rgf]lx?sf] ;fdg ug\$ nflu ;lfd agfpg pkoQm klq[of ckgf0{ ;wf/ sfot? ul/g5g\.

-^_ cgludg tyf dNoflg

;fdfGotof Psflt/ nllft cfofhgxf? ;dodf sfot]jt xg ;ls/x\$]5g\eg]csf]t/
sfot]jt cfofhgxf? klq jfl-5t glthf k]t ug{c;knn /xg]u/\$]5g\ . o;n]ubf{ofhg /
sfot]jogalr tyf sfot]jog / pknAwarsf]cGt/ ;/sf/ / bftf /fi6x?sf]nflu lrGtfsf]
ljifo /lxcfPsf]5. o:tf]uDeL/ l:yldf ;/sf/n]lj sf; cfofhg tyf sfot]dx?sf]cgludg
tyf dNoflgstf]:yfol JoJ:yfnf0{ ;yfut ugkg]cfjZostf / dxTjnf0{aen]sf]5 . o; ofhgdf
cfofhgxf?sf]dodf g} sfot]jog ;lgLZrt ug{dfq x]0g ;fj]hgs lqdf JoJ:yfkslo
pQ/bf]ot] tyf pknAwadhs dNoflg JoJ:yfnf0{k] ;flxt ug{ ;d] Ps kpf]sf/L cgludg tyf
dNoflg JoJ:yfsf]lj sf; u/L To;nf0{ ;yfut ;d] ul/g5 .

cfly\$ a[4b/, sh nufgl / lftut afBknfB

cf7}ofhgfsf];dli6ut cfly\$ cfwf/x?

ofhg thdf ubf{ofhgfsf] p2Zo, glt, sfod / nufglalr ;fd-h:o :yflkt ug{ cfjZos x65 . ;fy}ofhgfn] ;fwgsf] pkoQm afBknfB / o;sf] kpfjsf/L pkoFl s; /L ug{ ;ls65 eGgaf/] klq Wofg k%ofpg' kgI x65 . nufgl ofhg tyf nloalrsf] cGt/ x6fpg / ofhgfnf0{ a9L jf:tljs agfpg ofhgfn] pkoQm ljwsf] kpfu u/L ljleGg j\$INKs ;Defjgxf?sf] pkoQm nlyfhf/faf/f nufgl ofhg lgwf{Of ug{5{ o;/L ;fwgsf] pknAwtf / j\$INKs lftut ofhgfsf]cfwf/df ofhgfcjlwe/ xfl;n ug{;lsG]a[4b/sf]cgdfg ;d} Ps;fy ug{kgI x65 . ljtudf ol klfx?df ofhgfn]cfjZos Wofg k%ofpg ;s\$]lyPg / ofhgdf pkoQm ljwsf]kpfu klq xg ;s\$]lyPg . ofhg thdf klqnofsf]yngldf g}cfly\$ lj sf; sf]a[4b/ afXo ?kdf lgwf{Of ul/GYof]. To;kl5 ofhgfsf]nflu cfjZos nufgl sf]cfsf/ ;dulsf]f ;ldfGt kFl pTkfbg cgkftsfcfwf/df to ul/GYof].

o; k4ltn]ljleGg 3/h' / jfxo sf/ssf]alrdf ;fd-h:o Nofpg' kgIcfjZostftkFlWofg k%ofpg ;s\$]lyPg . ofafXo ljdV cJwf/Ofdf (closed economy concept) cfwf/t k4lt lyof / o;n]ubf{cyfGqsf ljleGg lftalrsf]cGt;DaGwsf]ljZn]f0f pk]lft /x\$]lyof]. vf; u/L of k4ltleq tlq uDel/ sdhf]Lx? /x\$] lyP . klxnf] o; k4ltn] ;fwgsf] pknAwtf ofhgfsf] sfodjog / ofhgjlwdf xg}cfly\$ pknIawn]lgwf{Of u5{eGg}tYonf0{pk]lft u/\$]lyof]. o;n] ubf{ofhgjlwdf kkt xg ;Sg] ;fwgsf] cgdfg Hofb}xrjfsf] e/df xg} uYof]. bf; j] ;dul ;ldfGt kFl pTkfbg cgkftnf0{cfwf/ dfgl ofhgfsf]nflu nufgl cfsf/ lgwf{Of ubf{lftut afBknfBdf ckgfpgkgIldtJolotf / a9L kltkmndvl dfkb08 kOf?kdf pk]lft xg}x6f j\$INKs ;fwg ljlgofhg;DaGWL klfx?nf0{dNofsg ug{/ j\$INKs nufgl ofhgaf6 pTkfbg, /fhuf/L / cGo ;dli6ut sf/sx?df s]c;/ k5{eGgaf/]ljZn]f0f ug]sfodf To]ljlw kpfu ug{;ls65 . t]j] o; ljlwaf/f sfod / j\$INKs gltx?sf]pkoQm tl/sfn]ljZn]f0f ug{/ tl sfod / gltnf0{;d:t p2Zo kl/kl't{ug]lsf;daf6 nlyfhf/f u/L to ug{;d} d2t ldNbq .

cf7}ofhg thdf sfod ;dli6ut vfsf (macro model) ;DaGWL ljlw kpfu ul/Psf]5 . o;n]j\$INKs nufgl ofhgaf6 cyfGqdf kg{;Sg] ;Defljt c;/x?sf]nlyfhf/f ug{d2t u5{ of]ljlw cGtuft ||

-s_ sh / lftut dNo clej4 vfsflegaf6}lgwf{Of ul/Psf]5 / sh / lftut nufgl n] cyfGqsf];dulcfly\$ a[4b/df lgOff6s kpfj kf5{eGg}s/fnf0{AboEd ul/Psf]5 .

-v_ dhtll sh lftut >d dfu ljleGg lftx?sf]pTkfbg j[4b/n]lgwf{Of u5{.

-u_ ah6 3f6fsf];fy}dfb6 tyf cyfGqsf]9fFut sf/sx?n]dbf lj:tf/ / dNo lgwf{Of u5{. ah6 3f6fn]cfoft / eQmfgl ;Gthg ;d}nf0{kpfj kf5{hg xdf]h:tf];fgf cyfGqsf]ljz]ftf x] .

-3_ afXosf];fy}cfGtl/s artn]sh nufgl lgwf{Of ub5 / o; kpf/ sh nufgl ;fwgsf] cfkl'taf6 lgwf{/t x65 .

-a_ lftut ;ldfGt kFl pTkfbg cgkft vfsfsf]cfGtl/s klqnofaf6}cgdfg ul/Psf]5 . o;n] j\$INKs nufgl sfodx?af6 dWosfng cfly\$ a[4b/ / cnksfnlg cfly\$:yflotjdf kg{ ;Sg]c;/sf]nlyfhf/f ug{d2t k%ofp5 . o;n]lftut ?kdf ljleGg glttut pkfox? h:t} pkoQm lftut ;fwgsf] afBknfB, cfofhgfsf] pkoQm 5gf6 / cgludg klqnof, ldtJool cfly\$ Joj:yfkg, cfly\$ vhfkg / lghls/Ofaf6 cyfGqdf xg]blftfsf]clea[4n] cyfGqdf s]s:t]c;/ kf5{egl nlyfhf/f ug{;d} ;xofu k%ofp5 .

vfsf ljlwaf/f Gog pTkfbstj, 9fFut tyf cflkt{ ;d:of, ;fwg af8kmf8 / kpfjddf
cldtJolotf, cy{Ggsf ljeGg lqdf cgjZos ;/sf/L x:tlfk cflbaf6 cy{Gqdf kg{uPsf] jf
kg]gsf/flds c;/sf] n]vfhf/vf ug{ ;lsG5 . o:t} ksf/n] o;n] cftl/s / jfxo cfly\$
jftfj/0fdf cfPsf]cgsh kl/jtgaf6 artb/df xg] ;Defljt j[4 cgTkfbS ;/sf/L vrdf xg]
s6f]L, pBfjddf xg]nufglsf]b]t/ j[4n]cy{Gqdf kg] ;Defljt c;/sf]dNoflg ;d] ug{d2t
u5{.

o; ksf/ ofhgjldf ljljw ;wf/ ul/Psf]5 tklg yk ;wf/sf]vfF]dx; ; ul/Psf]5 .
cf7f]ofhgdf ckgfOPsf] vfsf ljlwn] vf; u/L ;dli6ut ;d:ofsf]ljZnifof ug{a9L dfqddf
;xofu kofpg]xgfn]cGtlf]lo ;DaGw / lqut ;f] ;fwgsf]kljxaf/]n]vfhf/vf ug]sfodf a9L
d2t kofpg ;Sbg. t;y{/fi6o ofhg cfofn]yk tyofl ;Ing ug] / ofhg ljlwnf0{lj:tf/
ug]sfonf0{kyldstf lbPsf]5 . o;af6 eljiodf cGtlf]lo ;DaGwaf/]sf ljljw klfx?nf0{yk
?kdf n]vfhf/vf ug{ ;lsG5 .

gltut cfwf/x?

ljutdf ofhg nlo / pknAwalr Hofb} cGt//xg uof]. pkoQm glt, sfoglt /
sfogmdx?sf]cejdf cy{Gq Hofb}futdvl xB]uPsf] / ;/sf/L lqsf]vr{cy{Gqn]wfGg}
g;Sg]ls]dn]cgTkfbS lqtkn{kfljt xB]uof]. ;/sf/L lqsf]a9bf] ;mugtf / x:tlfk tyf
lghl lq, pkoQm jftfj/0fsf]cejdf sl07t /lx/xB]fh]klg cBf]uls/0fsf]sfo{cufl8 a9g
;sb. lghl lqsf]nufglsf]7hf]lx;f cgTkfbS h:t}3/, hUuf lqtkn{a9L cfslixf xB]uof].
;/sf/af6 ;~rlnt clwsfz ;yfgx?sf]a9bf]3f6f / ;/sf/L vr\$]Jofks lj:tf/ / To;nf0{
k/f ug{3f6f ah]dfly cTolws lge{ ugfn]cy{Gqnf0{:yfloTj kpf]ub]dwo / bl3\$fnlg
ljf; sfog{cufl8 a9fpgdf 7hf]sl7gf0 pTkGg xB]uof]. ol kljQx? cfh klg sfod}5g. o;h]
cfh ol klj]tnf0{s;/L lg?T;flxt ub]cy{Gqnf0{a9L pTkfbS / lbuf]cfly\$ ljf;sf]blf6n]
Jofks gltut ;wf/sf]cfwf/df cufl8 a9fpg]eG]kdV ;d:of /xB]f]5 . ;fwg ;f]sf]klf/tf
gePsf]Psfkl\$sf]cj:yf / csf]kn]cfly\$ ljf;nf0{pRr ug]u/Lal / lqlo c;Gthg x6fpB]
hfg] / /huf/Lsf cj ;/sf]Jofks lj:tf/ u/L hgtfsf]hljg:t/ 5f]f]cjldf s;/L dfly p7fpg]
eG]h:tf hl6n rg]tx? /fi6sf] ;fd'v8f 5g. o;h]cfh Jofks gltut ;wf/ / kl/jtg]sf]
vfF]5 .

o;h]cf7f]ofhg thdf ubf{cf7f]ofhg]sf]kyldstfcg';f/ nufglsf]af8kmf8 pRr
pTkfbg lqfx?df ug] ;fwgsf]pkoQm af8kmf8 / ;/sf/L vr\$]pkoQm Joj:yfkaf6 pBfu,
;~rf/, Jofkf/, xB]n, ljQ tyf 3/-hUuf lqdf bltf a9fpg] ;/sf/L vr{lgoGqof ug]ofhg
thdf / sfog]ogdf pkoQm 5gf6 / sfo{ ;Dkfbg cgludg kofnlnfu"ug]cfly\$ pbf/kg /
lghls/0fsf]dfwodaf6 lghl lqsf] ;mugtf cy{Gqdf a9fpg]/ cfly\$ a[4b/ ;fwg pknAwtf
tyf cGo ;dli6ut sf/sx?sf]alrdf pkoQm ;Gthg / ;fd-h:o sfod ug]h:tf gltut
cfwf/x? c]nDag ul/Psf]5 .

cfly\$ a[4b/

j]s]nks nufgl sfogmdsf]lj:t] dNoflg / ofhgfn]c]nDag ug]gltx?sf]cfwf/df
cf7f]ofhgjldf cfly\$ ljf;b/ kljtjif{cf}t %=! kl]tzt]ug{ ;lsG]b]vPsf]5 -tflnsf g+
! . of]a[4b/ ljut tlg bzssf]a[4b/eGbf a9L 5. ljutsf]bl3\$fnlg ufx{Yo pTkfbgsf]
cf}t a[4b/ # kl]tzt dfq lyof] / o;n]ubf{k]tJolQm cfodf sb]a[4 xg ;s]f]lyPg .
kl]tJolQmcfosf]laup]l:ylt / a9bf]u/Lal cj:yfnf0{x]f{klg ;j}fwf/0fsf]hljg:t/df ;wf/
Nofpg pRr cfly\$ a[4b/ xfl;n ug{clgjfo{ePsf]5 . ;fy}ljutsf]cge]df %=! kl]tzt]sf]
a[4b/ a9L dxTjfsf^vl b]vP tklg gofFfhg]ts / cfly\$ jftfj/0fdf pQm a[4b/ xfl;n ug{
;Dej xg5 . cy{Jo]y:fsf]ljBdfg k]fwf/sf]pkoQm kpf]un]klg sh ufx{Yo pTkfbgsf]a[4b/
a9fpg ;xofu ug5 . ;fy}lghl artb/df xg] ;Defljt a[4 ;/sf/sf]cgTkfbS vrdf ul/g]

s6f]ln]klg cfly\$ a[4b/ a9fpgdf yk d2t ug5 . csf]k{of]a[4b/ xfl;n ug{;lsPdf dfq
o;af6 b7sf]cyfGqdf yk kmfObf klG5 / eljiodf cfly\$ a[4b/ c? tla|ug{tyf /fhuf/Lsf
yk cj;/x? a9fpg]cfwf/ ;lglZrt ug{d2t klG5 .

tflnsf g=!

cf7f]of]hgfsf]sh lfut pTkfbg

dNo clej]4 (value added)

-@)\$*÷\$(sf]l:y/ dNodf_

-?: s/f]df_

	@)\$*÷\$(		@)%#÷%\$		jflif\$ j[4b/ klzt
	pTkfbg*	klzt	pTkfbg*	klzt	
!= sh pTkfbg dNo clej]4	11302.4	100.0	14299.2	100.0	4.8
!=! s[if, l; #f0 tyf jg	6271.2	55.5	7536.4	52.7	3.7
!=@ u} s[if lf	5031.2	44.5	6762.8	47.3	6.1
pBfu tyf vfgl	728.3	6.4	1216.9	8.5	10.8
ljBt\UofF tyf kfgl	105.4	0.9	161.7	1.1	8.9
lgdf	940.8	8.3	1160.4	8.1	4.3
Jofkf/, xfh tyf /j6/fF	599.5	5.3	868.5	6.1	7.7
oftfoft tyf ;~rf/	687.8	6.1	854.8	6.0	4.4
ljQ tyf 3/huf	932.1	8.3	1173.5	8.2	4.7
;fdflhs ;]f	1037.2	9.2	1327.0	9.3	5.0
@= ck]olf s/ -vb_	803.8		1216.8	8.6	
#= sh ufx{yo pTkfbg -ahf/ dNodf_	12106.2		15516.0		5.1

* s[ifsf] ;fy} cGo lf]sf] pTkfbg cgdfigx?sf] kl/dfhg ugI sfo{e0/x}sf] cyfGqsf ljleGg ;dli6ut
cgdfgx?df km/s kgI ;Defjgf ePsf] xBf nufgl, art / cGo sf/sx?sf] kl]kOf ;d]df km/s cfpG
;Sg5 .

cfly\$ pbf/kg]sf]df\odaf6 pRr cfly\$ a[4b/ xfl;n u/}sf lj sf; zln b7x?sf] thgdf
cf7f]of]hgfsf] nflu lgwf{Of ul/Psf] cfly\$ a[4b/nf0{w}]pRr eGg ldnbg . cfly\$ pbf/kg /
cGo glItut ;wf/af6 xg] ;fwgsf] pkoQm afBkmf8 / pkofudf xg] ldtJolotfn] cf7f]
of]hgjlwdf cf] t %=! klztzn]cfly\$ a[4b/ xfl;n ug{yk ;xofu klG5 . cf7f]of]hgjlwdf
hg;wof a[4b/ @=! klzt /xg] cgdfigdf pQm cfly\$ a[4b/n]ljutsf] eGb # uoff cyf\$\
jflif\$ # klztzn]klJolQm cfodf yk a[4 xg5 .

of]hgjlwdf pTkfbstj a9fP/, ;/sf/L vr{ugIklqmfdf cgzf;g NofP/ tyf glItut
;wf/sf]cfwf/df lghL lf]sf]nufgl pBfu, jflOfHo tyf ljQlo cflb lf]tkm{cfslif\$ u/] pQm
cfly\$ a[4b/ xfl;n ul/g5 . clxn\$}ljbzL ;xfotfs] :t/sf cfwf/df ljZn]fOf ubf{cfly\$
a[4b/ cem pRr ug\$]nflu sfo{blftdf Jofks ;wf/ / ufx{yo artsf]xln\$]lx:;fdf lgSs}
lj:tf/ ugkg]xb cfp5 . oBlk nufgl / artsf]cGt/nf0{ljbzL C0faf6 k/f ug{;lsG5 tklg
o;af6 ;fJ Jofh eQmfgl / dbf:klItdf kltsH c;/ kgIxcG5 . cyfGqsf] ;ldtfnf0{lj rf/

ubf{/ lqlo Jofkf/s ;DaGw ePsf bzx?n]cfly\$ pbf/kgsf]glit s;/L cufl8 a9fp5gveGg] clglZrtf /x\$fh]klg pQm a[4b/ pkoQm xg]b]vC5 .

cf7f]ofhgj]lwdf nllft dNo clea[4b/nf0{xfl;n ug{s[ifsf]dNo clea[4df #=& kltzt / u} s[ifsf] dNo clea[4df ^=! kltztsf b/n]a[4 u/L sh ufx{Yo pTkfbgdf %=! kltztn] a[4 ul/g5 . s[if lqsf] thgdf u} s[if lqdf xg]pRr dNo clea[4n]ubf{ofhgfsf] clGtd jifdf cy{Gqsf] ;Argdf g}kl/jtg cfpG5 . tflnsf g*! n]b]vPh:t} cf7f]ofhgfsf] clGtd jif{ @) % # = % \$ df u} s[if lqsf]lx:;f @) \$ * ÷ \$ (sf] \$ \$ = % kltztaf6 \$ & # kltztdf klg5 . xgt ofhgj]lwdf ufx{Yo pTkfbgsf]9fFdf b]vfkG]of]a[4 ;ldfGt dfq /xl ofhgfsf]cGt ;Dddf klG s[if lqsf]afxNotf sfod}/xg5 tfklG u} s[if lqdf cfpG]o; ksf/sf]kl/jtgaf6 gofF /fhuf/sf]l;hgf Pj+u} s[if pTkfbgdf tljt / a[4 Nofpg]kl6 5 . cfly\$ a[4b/sf]cgdfgn] ofhgfsf]kl5Nnf jifx?df cfly\$ a[4b/ pRr xG]htg]s/f ;\$] ub5 .

ofhgj]lwsf]nflu sh ufglsf]cfjzostf / ;fwgsf]lqut af8kf8

dfly pNny ul/Pcg;/f sh nufgl]cf]sf/sf] ;fy}o;sf] lqut af8kf8sf] 9fFf, pTkfbst]df xg]a[4, ;/sf/L vrGf ul/g]lgoGqf / lghl lqsf]art pTkfbgzln lqdf nufpg kl;fxg ug]gltn]g} % = ! kltztsf]cfly\$ a[4b/ xfl;n ug{ofubfg lbg5 . nufgl]lqut af8kf8sf]cgdfg ubf{cf7 j6f kpv lqdx?sf]ljBdfg / ;Defljt kflsf]pTkfbst]sf]lj:tl ljZn]f0f u/L x]Psf]5 . ;ftf]ofhgfsf] thgdf ;duf s[if, l; #f0 tyf jg, pBfu, Jofkf/, xGn tyf /j6/fF/ ;fdflhs ;jdf nufgl]lx:;f s]l a9fpG]kltfj ul/Psf]5 . kltfj t nufgl 9fFfsf kpv tlG cfwf/x? /x\$5g. klxnf] pkoQm cfofhg 5gf6 / dNoflg kofnl ckgf]pB ljeGg lqsf] bltf a9G5 . o:t] bltf a9fpGdf :jo+ofhg cfofusf] dxTjkOf eldsf /xg5 . vf; u/L cfofhg 5gf6 / dNoflg ;DaGwl gofFglit tyf ljlxw?sf]kpf]uaf6 nufglldf ldtJolotf cfpG5 / o;af6 k]o5 nufgl 0sf0af6 tl lqdf pTkfbg a9pg d2t klg5 . bf]l cfly\$ pbf/kgsf]gltsf]sf/Of ;fwgsf]klfx pTkfbst] lq h:t} s[if, pBfu, Jofkf/ / koGgtk]a9G5 . tbG;/f sh nufgl pBfu lqsf]cz ;ftf]ofhgdf cf; td &= \$ kltzt /x\$5df cf7f]ofhgdf cf; td * = * kltzt klg5 . To:t}s[if, l; #f0 tyf jg lqsf]lx:;f ;f]l cjlwdf @ \$ = % kltztaf6 a9] @ % = * kltztdf klg5 / o:t]a[4df ufdLof ljsf; ;F ;DaGwt ljsf; sfod]dsf]dVo eldsf /xg5 . t]l cf7f]ofhgn]u]dLof ljsf;df a9L hf8 lbPsf]xgfn] klG o;df hg;xe]lutf / >dbfgsf]a9L lx:;f /xg5 . To;h]ubf{lJQlo nufgl]sf]cefjdf klG ol lqdf a9L kfl lGdf0f xg ;Sg5 .

tflnsf g* @

cf7f]ofhgdf xg]sh / lqut l:y/ kfl nufgl

-@) \$ * ÷ \$ (sf]l:y/ dNodf_

	;ftf]ofhg		cf7f]ofhg		;ldfGt kfl pTkfbg cgkfg*	
	/sd	kltzt	/sd	kltzt	jf:tljs	kl]kt
sh l:y/ kfl lGdf	10301.4	100.0	17033.2	100.0	4.5	4.3
;duj;ldfGt kfl pTkfbg cgkft						
s[if, l; #f0 / jg	2527.0	24.5	4387.6	25.8		
pBfu tyf vfgl	757.2	7.4	1492.5	8.8		
ljB't\ \ofF tyf kfgl	1724.6	16.7	2766.8	16.2		

lgdf	338.2	3.3	507.2	3.0		
Jofkf/, xfh tyf /j6/fF	267.8	2.6	658.1	3.8		
oftfoft tyf ;~rf/	1588.1	15.4	2611.9	15.3		
ljQ tyf 3/huf	2397.0	23.3	3318.4	19.5		
;fdflhs ;Jf	701.5	6.8	1290.7	7.6		

* nufgl / To;af6 xbj pTkfbgsf nflu nflu; dofjlw tyf jf:tljs / klfkt ;ldft kfl pTkfbg cgkft cgdfigsf nflu l/u;g ljw ckgfOPsf sf/of o; tflnsdf lbOPsf pQm cgkftx? /fli6e cfodf ePsf kl/jt / To; cjlw leq xbj hDdf nufglsf cfwf/df cgdfig ul/g;ldft kfl pTkfbg cgkft;F ldNg5gg\.

cf7fjofhgdf sh nufgl ?- !&)##=@ s/fB xbkglcgdfg ul/Psf]5 -tflnsf g+@_ . of nufgl cgdfig ljutsf;ldft kfl pTkfbg cgkft \$=%! sf thgdf cf7fjofhgdf ;wf/ eO{ \$=#! df klglcgdfgdf cfwf/t 5. lghl lfgdf cjdag ul/g]cfly\$ pbf/kgf gltx? / pkoQm cfofngf 5gf, ah, vr{kffn, Joj:yfkg / dNoflg kffnlaf/f ;/sf/L lfgsf nufglsf]kltkm a[4 xbj cgdfig ul/Psf]h cf7fjofhgjlwdf ;ldft kfl pTkfbg cgkft sXl 36g]cgdfg 5 .

tflnsf g+@ n] blyfPh:t} sh nufgl s[lif, l; #f0 / jglfgsf] lx;f s/Lj @%*= kltztdf klgl5 . To:t} ;ftfjofhgfsf thgdf pBfl, Jofkf/, xfh tyf /j6/fF ;fdflhs lfgx?sf nufgl lx;f klgl cf7fjofhgdf a9g5 . kltfljt nufglsf] cfsf/ / o;sf lfgut afBkmfBn] ;du/ lfgut pTkfbg/ a[4 ugdf dVo ?kdf ofubg kofpg5g. To;h] sXl lfgx?df xbjbltfsf]a[4n]ubf[klg ;ldft kfl pTkfbg cgkft sXl sdl cfp5 .

sh l:y/ kfl ?-!&)##=@ s/fB dlo]?- !,)(!(# s/fB ^\$-! kltzt_lghl lfgaf6 / ?- ^!,!#(s/fB #%=(kltzt ;/sf/L lfgaf6 nufgl xg5 -tflnsf g+@_ . ;ftfjofhgjlwdf cf-j: @)\$*÷\$(sf] dNodf ?- !,)#,)!\$ s/fB sh nufgl ePsf] lyof. o;kf/ cf7fjofhgjlwdf sh nufgl a[4b/df ;ftfjofhgfsf] nufgl cgkfts] thgdf klt jif{!)-^ kltzt n]j:tf/ ugkg5 . cGo cNk ljsl;t /fi6x?sf thgdf of]b/ pRr blyP tfklg kflsf] ;fg] cfwf/ ePsf] cj:ydf cf7fjofhgfsf] yfngl ul/Psf]h nufgl pQmb/n] a[4 ug{ ;Dej xg5 . cfly\$ pbf/ gltsf] gofFjftfj/ofn] klgl nufgl a[4b/ a9fpgdf kl;flxt ug5 . ;/sf/L lfgsf]lx;f ;ftfjofhgdf sh l:y/ nufgl \$! kltzt /xsf]lyof. cf7fjofhgdf of] 36] #%=(kltztdf cfp5 . pbf/ cfly\$ gltsf] cjdagaf6 lghl lfgsf] nufgl a[4b/df a9l lj:tf/ xbj cgdfig ul/Psf]5 . To;h] ubf{cf7fjofhgjlwdf lghl nufgl lx;f sh l:y/ kfl nufgl cf; tdf ^\$-! kltzt klglcgdfg 5 .

tflnsf g+@#

cf7fjofhgdf xbj lfgut lghl tyf ;/sf/L lfgsf]l:y/ kfl nufgl

-@)\$*÷\$(sf]l:y/ dNodf_

-?-/fBdf_

	lghl lfg*		;/sf/L lfg		hDdf	
	/sd	kltzt	/sd	kltzt	/sd	kltzt
s[lif, l; #f0 / jg	2751.2	25.2	1636.4	26.8	4387.6	25.8
pBfl tyf vfgl	1368.9	12.5	123.6	2.0	1492.5	8.8
ljBt\ \ofF tyf kfg	863.1	7.9	1903.7	31.1	2766.8	16.2
lgdf	507.2	4.7	-	-	507.2	3.0

Jofkf/, xfh tyf /j6/fF	600.9	5.5	57.2	0.9	658.1	3.8
oftfoft tyf ;~rf/	1128.1	10.3	1483.8	24.3	2611.9	15.3
ljQ tyf 3/huuf	3318.4	30.4	-	-	3318.4	19.5
;fdflhs ;Jf	381.5	3.5	909.2	14.9	1290.7	7.6
hDdf	10919.3	100.0	6113.9	100.0	17033.2	100.0

* lghl lfh leq ;/sf/L ;*yfgx? klg ;dfjz 5g\ ljBdfg /fli6a n\yf kffnlaf6 ;/sf/L ;*yfg
cnu ug{gldnsh} ;/s/fl ;*yfgx?nf0{lghl lfhdf}/fv'k'/sf]xf].

cf7fjofhgfjwdf ;/sf/L lfhk{sh ?= ^!!#(s/fB nufgl ugk]tfj ul/P tfklg o;sf
nflu ?= !!#\$&=(s/fB a/fa/sf] ljsf; vr{ugkg] cfjZostf /xg5 . tflnsf g+ \$ df
byfPh:t}sh ljsf; vr+?=!!#\$&=(s/fBdwo];fdflhs ;Jf / s[lif, l;#f0 tyf jg lfh
;aGbf a9L -qmdz\ #!=% / @%=& kltzt / To;kl5 qmdz\ ljBt\ -@)=(kltzt / oftfoft tyf
;~rf/ -!&=& kltzt lfh]ljsf; vr\$]lx;f kfg5g\ lj:t lfhut ljsf; vr\$]afBkfB
@)\$*÷\$(sf]l:y/ dNodf tflnsf g+% df lbOPsf]5 . ljsf; vrdf lfhut l:y/ kfl nufglsf]
lx;f;fdf km/s cfpgsf] dVo sf/0f ljleg lfhdf ;dfjz ePsf sfogmdx?sf] kp[tdf /xg]
leggtfn]ubf{xf].

tflnsf g+ \$

sh ljsf; vr\$]lfhut afBkfB

-@)\$*÷\$(sf]l:y/ dNodf_

-?: s/fBdf_

	;ftfjofhgf		cf7fjofhgf	
	/sd	kltzt	/sd	kltzt
s[lif, l;#f0 / jg	2004.5	27.0	2919.3	25.7
pBfu tyf vfgl	453.9	6.1	224.5	2.0
ljBt\	1275.1	17.2	2371.9	20.9
Jofkf/ tyf koGg	42.2	0.6	148.1	1.3
oftfoft tyf ;~rf/	1165.7	15.7	2003.0	17.7
;fdflhs ;Jf	2189.4	29.5	3580.8	31.5
ljljw	286.6	3.9	100.3	0.9
hDdf	7417.4	100.0	11347.9	100.0

tflnsf g+%

ljsf; vr\$]lj:t lfhut afBkfB

-@)\$*÷\$(sf]l:y/ dNodf_

-?:s/fBdf_

zLif\$	sh	kltzt
l=- ;fdfo kpf;g	17.0	0.15
@= cfly\$ kpf;g / ofhgf	13.3	0.12

	ofhgf	5.6	0.05
	tYofÍ	7.7	0.07
#	;fdflhs ;Jf	3580.8	31.56
	lzIf / ;s[t	1729.0	15.24
	:jf:Yo	546.6	4.82
	:yfglo ljsf;	401.0	3.53
	cfjf; / vfgkfgl	857.7	7.56
	cfjf;	230.4	2.03
	vfgkfgl	627.3	5.53
	c? ;fdflhs ;Jf	46.5	0.41
\$:	cfly\$;Jf	7736.8	68.17
	s[f	1094.7	9.65
	hn;f	3580.2	31.54
	l;#f0	1196.6	10.54
	ljBt\	2371.9	20.90
	hnjfo'	11.7	0.10
	eld;wf/ / gfkL	79.1	0.70
	eld;wf/	29.1	0.26
	gfkL	50.0	0.44
	jg / jftfj/Of	537.2	4.73
	pBfu	224.5	1.98
	oftfoft tyf ;~rf/	2003.0	17.65
	;~rf/	383.5	3.38
	oftfoft	1356.4	11.95
	gful/s p88og	263.1	2.32
	cGo cfly\$;Jf	218.1	1.92
	jflOfHo	27.8	0.24
	>d	11.5	0.10
	ko6g	108.8	0.96
	cGo	70.0	0.62
sh		11347.9	100.00

nufgl\$;fx?

sh l:y/ kfl ?=!)##.@ s/fpdllo] %^=# kltzt -?=(%(&= & s/fp_ /fli6a artaf6
 akl/gp. af6 \$#=& kltzt nufgl -?=&\$#%=% s/fp dlo] @^=^ kltzt -?=(^=! s/fp_
 ljbzl cgbfg / &#=\$ kltzt -?=%\$(-\$ s/fp_ ljbzl C0faf6 h6f0gp.

tflnsfaf6 k]6 x65 ls lghl lqsf eldsnf0{ a9l kfyldstf lbP tflklg lghl
 lqsf nufgle6f art a9l xg] cgdfig 5. t/ ;/sf/L lqsf nufgl lx:;fdf sxl sdl ul/6f
 ul/6f klq ;/sf/L lqdf 7hf] dfqdf CofTds art xg] blv65. vf; u/L k~rfot sfndf
 ;/sf/L lqdf ul/Psf]lj:tf/ Pj+clgolqt ?kdf cfo]hgfx? ;dfjz ul/6f o;sf]vr\$]ef/
 cf7f]o]hgfsf ;?sf jifx?df ;d] /xg hfg]xgfn]o;af6 ;/sf/L vr6f a[4 sfod /xg]art
 CofTds xg hfg]blvPsf]xf]. o:tf]wfcg}g;lsq]u/L CofTds art a9l]k]t k~rfot sfnsf]
 kl5Nnf]bzsdhfob}a9]sf]blv65 / To;sf]kdv sf/of ;/sf/L lqsf]cg]kfbs / pke]lo
 vr6f lgs}lj:tf/ xg'xf].

tflnsf g#^

l:y/ kfl nufgl ug] / o;sf ;]x?

-@)\$*÷\$(sf]l:y/ dNodf_

-?:s/f]df_

	/sd	klztz
lghl lq		
sh l:y/ nufgl	10919.2	100.00
art	11710.5	107.2
nufgl	791.2	7.2
;/sf/L lq		
sh l:y/ nufgl*	6113.9	100.0
art	-2112.8_	-34.5_
ljbz] ;xfotf	7435.5	121.6
Coq	-791.2_	-12.9_
cf6tl/s Cof	791.2	12.9
hDdf		
l:y/ nufgl	17033.2	100.0
/fli6a art	9597.7	56.3
ljbz] ;xfotf	7435.5	43.7
cgbfg	1976.1	11.6
Cof	5459.4	32.1

* ;/sf/L lqsf]l:y/ kfl lgdf6f sh ljsf; vr\$]#=(klztz /xg]cgdfg ul/Psf]
 5.

oBlk ;fwf/of / ljsf; ah6 b]j]sf]ah6 / n]yf k]ffnldf ;wf/ ub]h6f CofTds artsf]
 cfsf/df of]hgfsf]c6tlt/ sdl x6]hfg5 tflklg ;/sf/L lqnf0{art ug]l:yltdf k#ofpg sxl
 jif{nflvg5 . tflnsf g#^ df b]yfPh:t}cf7f]o]hgflwdf ;/sf/L lqsf]CofTds art ;/sf/L
 lqsf]l:y/ nufglsf]#\$=% klztzsf]cf;kf;df /xg5 . %!= klztzn]cfly\$ ljsf;b/df a[4 x6]
 h6f ;/sf/L /h:j s/Lj (-& klztzsf b/n]a9]5 tflklg ljutdf CofTds artsf]a9]f]
 kl]Qn]ubf{cf7f]o]hgdf o;sf]c# pRr g}/xg5 . ;/sf/L lqsf]CofTds art / nufglsf]
 c6t/nf0{ljbz] ;xfotf / cf6tl/s Cofaf6 akl/g5 . cf6tl/s Cof dVo ?kdf lghl lqsf]
 artaf6 h6f0g5 / o;n]ubf{dbf k]fo / dNo l:ylt lgo6qof ugdf ;lhnf]kg5 .

lj\$; vr{/ ;f]vr{Jox701;[x?af/]ljZn[0f u/] xpf[eg]cln km/s l:ylt b]yf kb5 .
 tflnsf g+& df b]vP h:t}cf7f]ofhgjfwdf /fh:j artlj\$; vr\$]@&=% kltzt /xg5 /
 ljb7L ;xfotfs]lx:;f ^%=% kltztdf sfod ul/g5 . s]n &=) kltzt dfq cf6tl/s C0faf6
 Jox7/g5 . o;/L Gog ljQsf]c# cl3Nnf]ofhgdf eGbf cf7f]ofhgdf lgs}sd xg5 .

tflnsf g+&

sh lj\$; vr{/ vr{a]01;[x?

-@)\$*÷\$(sf]l:y/ dNodf_

-?:s/f8df_

	/sd	kltzt
/fh:j	8497.1	
;fwf/0f vr{	5375.9	
lj\$; vr{	11347.9	100.0
/fh:j art	3121.2	27.5
j]lzs ;xfotf	7435.5	65.5
cgbfg	1976.1	17.4
C0f	5459.4	48.1
Gog ljQ	791.2	7.0
-cf6tl/s C0f_	-791.2_	-7.0_

sh / lf]ut nufglsf]cyfGqdf ;dli6ut cfly\$ c;/

lf]ut nufglsf]af8kmf8; ;fwgsf]ldtJool kpfu Pj+pbf/ cfly\$ gltx?sf]sf/0f cfly\$
 a[4b/ pRr ug{dfq d2t ldNg5} ls o;af6 /fhuf/Lsf cj;/x? a9fpg / cfly\$:yf]l0j
 Nofpg ;d] ;xofu k'g5 . To;sf]cnfjfhghL lf]nf0{kpf ul/g]pkoQm jftfj/0faf6 ufx{Yo
 art a9fpgdf ;d] d2t ldNg5 . tflnsf g+* df b]vPh:t}ufx{Yo pTkfbgdf ufx{Yo artsf]
 lx:;f cf-j= @)\$*÷\$(sf](-% kltztsf]thgdf ofhgfsf]cl6td jif{cf-j= @)%#÷%\$ df !@=%
 kltztdf k'g5 . Gog ljQsf]c# @)\$*÷\$(df sh ufx{Yo pTkfbgsf]!& kltzt /xsf]df cf7f]
 ofhgfsf]cl6tdf ! kltzteGbf sddf cfx]ng5 . To:t}rfn"vftf 3f6f cf-j= @)\$*÷\$(sf](-^
 kltztaf6 cf-j= @)%#÷%\$ df *) kltztdf eng5 .

tflnsf g+*

kpv ;dli6ut cfly\$ sf/sx?

-@)\$*÷\$(sf]l:y/ dNodf_

-?:s/f8df_

	@)\$*÷\$(	@)%#÷%\$	a[4b/ -Ü_
sh ufx{Yo pTkfbg	12106.2	15516.0	5.1
sh ufx{Yo art	1144.9	1932.8	11.0
/fli6& art	1426.7	2325.3	10.3
/fh:j	1299.5	2068.5	9.7
;/sf/L lf]sf]vr{	2438.5	3940.5	10.1
Gog ljQ	205.8	139.6	-7.5_

j:t' tyf ;Jfsf]cfoft	3621.9	6052.5	10.8
j:t' tyf ;Jfsf]lgof{	2175.7	4423.1	15.2
rfn' vftf /sd	1164.4	-1236.9	1.2
>dZlQmsf]dfu -xhf/_	8707.0	10156.0	3.1
; /sf/L Ifqsf]pkefj	1394.1	1955.3	7.0
dbf kpf	1993.8	3525.4	12.1
pkef] dNo ;'L	100.0	154.1	9.0
sh ufx{yo ptkfbsf]cgkftdf -k tzt_			
ufx{yo art	9.5	12.5	
/fli6æ art	11.8	15.0	
/fh: j	10.8	13.3	
; /sf/L Ifqsf]vr{	20.1	25.4	
Goğ ljQ	1.7	0.9	
j:t' tyf ;Jfsf]cfoft	29.9	39.0	
j:t' tyf ;Jfsf]lgof{	17.8	28.5	
rfn' vftf /sd	-9.6	-8.0	
; /s/fl Ifqsf]pkefj	11.5	12.6	
lghl Ifqsf]pkefj	79.0	74.9	

; /sf/L Ifqsf]pkefj cf:= @)\$*÷\$(sf]!!=% k|tztaf6 yf]}dfq a[4 xg u0{cf:=
 @)%#÷%\$ df !@=^ k|tztdf klg]cgdfg ul/Psf]5 . dbf kpfosf]a[4b/ cf7f]ofhgj]lwdf !@=
 k|tzteGb dfly xg lb0g5g / o;af6 dbf :k|ltb/ (=) k|tzt sf]s/ladf /fvG 6jf ldNg5 .
 vf; u/L ofhgj]lwdf ckgf0g]ljleGg gltut Pj+; Argf]ds (structural) ;wf/sf] sf/Of dbf
 :k|ltsf]b/nf0{cf; t ?kdf w]}sd ug{;lsg]l:ylt b]yf kb5 . t/ o:tf] ;wf/sf] kmn: j?k
 cyfGqdf :yfloTj sfod ug{d2t ldNg hf] k5Nnf jif{?df eg] dNo :k|ltsf]b/nf0{sd
 u/fpg d2t ldNg5 . cy{Jo j:yfdf b]vPsf]a9b]t/ntf 36fpgsf] ;fy}cGo pkoQm df]b tyf
 ljQlo glt sf]pkfox? ckgf0{dbf :k|ltnf0{cf7f]ofhgj]lwe/df cf; td (=) k|tzteGb a9L
 b/n]a9g lb0g5g .

cf7f]ofhgj]lwdf hgZlQmsf] dfudf s/La #! k|tzt sf]b/n]a[4 xg5 -tflnsf (_ .
 cyfGqsf]ljleGg Ifqdf xg]nufgl / ;f]nufglaf6 xg]dNo clea[4sf]sf/Ofn]hgZlQmsf]dfudf
 pQm b/n]a[4 xg]cgdfg 5 . cf7f]ofhgdf >dZlQmsf]dfusf]a[4 a/Lj !\$ nfveGb a9L xg]
 cgdfg ul/Psf]5 . o; kpf/ k|tflj t sh / Ifqut nufgl sf]9fFsf] ;dli6ut cfly\$ c; /x?n]
 s]b]vP5g\eg]olb ofhgfn]k|tfj u/;cg;f/sf glt / sfod dx? ;dofa4 / kpf]sf/L ?kdf
 nfu"ug{;lsPdf logLx?af6 cfly\$ a[4b/ lg/Gt/ pRr agfpg, cyfGqdf cfly\$ l:y/tf sfod
 ug\$] ;fy}/Ifuf/Lsf cj; /x?af/f u/La x6fpg d2t klg5 .

tflnsf g+ (

sh / Ifqut >d ZlQmsf]dfu

-xhf/df_

lfq x?	@\$*÷\$(		@)%#÷%\$		a[4b/ -Ü_
	>d dfu	kltzt lx;f	>d dfu	kltzt lx;f	
s[if, l; #f0 / jg	7331	84.2	8192	80.7	2.2
pBfj tyf vfgl	214	2.4	395	3.9	13.0
ljBt\ UofE / kfgl	6	0.1	8	0.1	5.9
lgdfqf	104	1.2	139	1.4	6.0
Jofkf/, /]6/fF xfbj	180	2.1	248	2.4	6.6
oftfoft / ;~rf/	181	2.1	250	2.4	6.7
ljQ / 3/-hUuf	22	0.2	32	0.3	7.8
;fdflhs ;jfx?	669	7.7	892	8.8	5.9
sh >d dfu	8707	100.0	10156	100.0	3.1

ljutdf gkfnsf]cy{Gq cfly\$ a[4b/df a[4 / cy{Gqdf :yfloTj sfod ug{b]}lx;fan] klg lgs}sdhfj /xsf]lyofj. ;/sf/L lfqdf 36bf]pTkfbstj, ufx{yo artdf ufx{yo pTkfbgsf] cgkftdf 36bf]lx;f / lghl lfqs]sh nufgl]sf]7hf]cæ kFdhhs t/ cgTkfbhs lfqh:t}3/- hUufdf a9L k]flxt xfb]u/sf]klg cy{Gqdf yk};d:ofx? pTkGg ePsf 5g\ o;h];/sf/L lfqs]pTkfbstj a9fpg pkoQm cfofhgf 5gfb ljlw, pkoQm dNo glt, cgldg / dNof]gsf] ;wf/fids ;yfut Joj:yf / ;/sf/L ;yfgx?sf]lghls/0fdf ljzjf hfB lbgkg5 . lghl lfqnfo{ art ug{k];flxt ug{/ lghl lfqs]nufgl cgTkfbhs 3/-hUufh:tf lfqaf6 cfly\$ a[4b/ pRr xg]lfq h:t}pBfjdf k];flxt ug{vfnstf pTkfbgdhs nufgl gltnf0{k];flxt ug{kg5 . blf / cfly\$ a[4pGdv lfqx?df lb0g]hfB /to;af6 cf7f]ofhgfdf xg]pkoQm 9fFfut kl/jtgaf6 cy{Gqnf0{ofhgfjlw / To;kl5 lgs}nfe klG5 . nufgl]sf]kltknsf]lgldQ ;do nfg]xgfn] cf7f]ofhgfdf ul/g]glttut ;wf/ / cy{Gqsf]9fFfut kl/jtgaf6 vf; u/L ofhgf]sf kl5Nnf / To;kl5sf jifx?df cy{Gqsf]sfo{fdtf lgs}a9g]ljZjf; ln0Psf]5 .

lj sf; ;fdulx?sf]cgdfg

cf7f]ofhgf]c[tu{f ;~rfng xg]lj sf; sfodmx?sf]nflu ofhgfjlwdf lgdfqf tyf lj sf; ;fdulx?sf]cfjZostf lgdgcg';f/ xg]cgdfg ul/Psf]5 .

l;d06 M cf7f]ofhgfjlwdf ;/sf/L / u; ;/sf/L lfqs]lgdfqf sfo\$]lgldQ \$^ nfV @@ xhf/ d36g l;d06 cfjZos xg]cgdfg ul/Psf]5 . pQm kl/df0fdllo]cf0tl/s pTkfbgaf6 %\$ kltzt / af6L cfoftaf6 klt{xg]cgdfg 5 .

klnfd / 0{ktsf ;fdfg M cf7f]ofhgfjlwdf klnfd]58, ;\$;g, r0n, 5fpg]kftf, ;fbf kftf cflb ;fdfgx?sf]vktsf]cgdfg ^ nfV ^ (xhf/ d36g ul/Psf]5 . o:tf ;fdulx? pTkfbg ul//xsf pBfux?sf]pTkfbg lfdtf @ nfV @ (xhf/ d36g kltjif{eP tfklg s/La @% kltzt lfdtdf dfq pBfux? ;~rfng e0/xsf]kf0Psf]5 .

00f M cf7f]ofhgfjlwdf **) s/fB uf0f 00f cfjZostf kg]cgdfg 5, hg lghl tyf ;/sf/L lfqs]pBfux?sf]pTkfbgaf6 g}klt{xg]cgdfg 5 .

sf7 M sf7sf]kpfhg pBfu, bfp/f / lgdff sfodf e0/x\$] 5. cf7f]ofhgj]lwdf ;/sf/L lgsfoaf6 ljeGg lsl;dsf ! s/f\$ %* nfV %) xhf/ Sol's lkn6 sf7 pknAw u/fpg ;Sg] cgdffg ul/psf]5 .

kfinlyg kf0k M o; ofhgj]lwdf vfgkfgl ;ljwfnf0{ lj:tf/ ubfhfg] sfodfndcg?k kfinlyg kf0k[sf]vktdf ;d] a[4 xg5 . ;fg?k o; ofhgj]lwdf kfinlyg kf0k[sf]vkt !& xhf/ d]6g xg]cgdffg ul/Psf]5 .

/f;folgs dnvfb M cf7f]ofhgj]lwdf (nfV !^ xhf/ d]6g /f;folgs dnvfb cfjZos xg]cgdffg 5 . clxn]Dd b]sf] ;Dk0f{/ ;folgs dnvfbfs]dfu cfoftaf6}kl't{x\$}cf0/x\$]5 .

vlgf t] kbff M t] kbffGtu{ k\$fh, l8hf, d\$lt, Po/ ^oh, nf06 l8hf cfon, kngf cfon, Pn=kl= UofE, lj6ldg cflb kb5g\ . cf7f]ofhgj]lwdf sh !(nfV (# xhf/ lsnf] ln6/ k\$fnod kbff?sf]cfjZostf xg]cgdffg ul/psf]5 . pQm kbff\$]cfkl't\$]nflu k0f{of k]f/Ldf g]lge{ xgkg{x65 . k]s[t\$ UofEsf]e08f/ sf7df8f\$]ljleGg 7fp\$ k0Pcg';f/ Pp6f kl/ofhg ;~rfng ul/psf]5 .

sf\$ / sf0nf M cf7f]ofhgdf sf\$ / sf0nfs]cgdflgt vkt !! nfV @# xhf/ d]6g xg] cgdffg 5, hg k]f/Laf6 cfkl't{ul/g]cgdffg 5 .

n]g]/ 5fg]sfuh M cf7f]ofhgj]lwdf n]g]/ 5fg]sfuhsf]vkt ! nfV @! xhf/ d]6g xg]cgdffg ul/psf]5 . o;d]llo]s/La @! kl'tzt dfq e\$6L sfuh sf/vfgf / Pe/76 k\$/ ldnfs] pTkfbgaf6 kl't{xg]cgdffg 5 .

Goh lk6 M cf7f]ofhgj]lwdf Goh lk6sf]dfu !* xhf/ d]6g cgdffg ul/psf]5 . pQm ;Dk0f{dfu cfoftaf6}kl't{xg]cgdffg 5 .

ljikf\$ kbff M ljikf\$ kbff\$]cgdflgt dfu cf7f]ofhgdf !\$)) d]6g 5 . of]dfu zfxl g]knl ;bfs]sf/vfgfaf6 kl'g kl't{xg]cgdffg 5 .

s[if, jg tyf eld;wf/

k[7eld

g[kfnsf]cyf[0qsf]kdv cfwf/ /lxcfPsf]s[if tyf jg l[0] clwsfz g[kfnlx?sf] hljg:t/ p7fpgdf ofubfg lbg] l[0] x[. To; j]cf7f; ofhngsf] ;dli6ut p27o -lbuf] cfly\$ a[4, u/Lal 36fpg] / l[0]lo c;Gthg 36fpg] sf] pknlawsf nflu s[if / jgh:tf pTkfbg l[0]sf]dxTjk0f{eldsf /xg] x05 . clwsfz g[kfnl kl/jf/x? s[fs 5g\ u/dlOf l[0]df a;f[af; ug]ub5g\ . log}nfvf]s[fs kl/jf/sf]cf-cf^gf]lg0f0 k[0mofn]o; l[0]sf]nflu cfjZos k[ts[ts ;f]sf]pkofu k[0mof lgwf{Of ug]ub5 . o:tf]pkofu k[0mofnf0{k[ts[t gjls/Oflo k[0mof; f tbfTDo /Vg g;s]Dd o:tf ;f]x?sf]pkofudf :yfloTj (Sustainability) sfod ug{;ls5g .

g[kfnsf] e[uf]ns cjl:yltf sf/Of Psflt/ ljljwtf, bu0tf, ;ldfGttf, w/ftnlo tyf e[uf]ns sdh7kgf cflb cK7]fx? /lxcfPsf 5g\eg]csf[tf / ;-;fgf e"hnjfo" (Agro climatic zones) l[0]x?sf] cjl:yltf]ljleGg s[if tyf jghGo pTkfbgsf nflu thgfTds nfesf c] ;/x? klg k[0fg u/]sf]5 . o:tf cK7]fx?sf] cf^g]lsl;daf6 ;fdgf ug]k/Dk/fut t[7]tl/sfx?af/f dkhf0{ :yfgo cfjxjdf 3hldn (Adopt) u/f0{pknAw ;f] pkofu ug{ ;Sg]x[fd] s[fsx?sf]cgej klg 5, s]n a9bf]hg; w[0sf]rfknf0{sd ub[;f] ;f] pkofusf t[7]tl/sfdf cfwlgs kljlwsf] ;ldd>0faf6 :yfloTj Nofpg k[0fg ug[kg]vif]5 .

kxf8Lkgf, le/fnf]kgf / sdh7 e"agfPsf sf/Of df6f] kfgl / jg jg:kltf] pkofuklf a9L ;Dj]hgzn /lxcfPsf] 5 eg]ljleGg e[uf]ns pkl[0]x?df ljljw hghfltsf]cf^g]dNo, dfGottf, wf/Off / cgej /lxcfPsf]h]ljsf; k[0f;x?n]ol ;Dj]hgznTnf0{/ cgejx?nf0{k0f{wofg lbgkg]cj:yf 68sf/f] ?kdf /lxcfPsf] 5 .

;ftf]ofhngsf]kult

;ftf]ofhngf]lwsf]kult l:yltf] ;dliff ubf{ l[0]knn a9fpg]u0hfo; gePsf] k[7elddf pTkfbst] a[4af6 clwsfz nlo xfl;n ug]ofhngsf] b[6sf] /x]sf]df pTkfbst] a[4eGbf l[0]knn a[4sf]b] dxTjk0f{xg uPsf]kf005 . o;f]xgdf tYofI k0ffnl e/kbf]gePsf] / w]j]jif6l3b]v a[4 x0]cfPsf]pTkfbg l[0]x?nf0{xfn\$ jifx?df cfP/ dfq b]vpg yfn\$fn]s[if l[0]sf]pTkfbg:l[yt ofhngf]lwdf ck]oflzt ?kn]a9sf]b]v05 . knn:j?k s[if l[0]sf]pTkfbg a[4b/ %=& kltzt / kdv s[if afnlx?sf]a[4b/ ^-* kltzt /xg uPsf]h]nloeGbf a9L b]vg cfPsf]5 . o;}u/L cyf[0qdf u] s[if l[0]sf]ofubfg a9fP/ s[if l[0]sf]lge{tf sd ug]lbzftk{k]lg nlo xfl;n xg ;s]sf]b]v05 .

pTkfbg l[0]nf0{l]z]f ksf / ;fdf0 sfo0mddf ljefhg u/L s[if k[;f/ sfo0md ;f]lcg;/f qmdzll kfyldstf lbg]u/L kl/rfng ug]lbzdf tbg?k sfo0md agf0Psf] t/ sfo0mddf cfp0 sfo0jogdf k[0fjsf]l/tf cfPsf] b]vPg . s[if

cg'; Gwfgsf] ; E7gfids klfd ; wf/ ugInlo ePsfdf ; wf/ sfogndn]7f] lbzf lng
g; s]f] kxf8L afnltkn{cg'; Gwfg sfogndn]hf] lbg]nlodf s]l kpf; ; ? ePsf]
knkth, t/sf/L, df5f, kzking sfogndx? oftfof ; ljwn] ; d]sf lfodf ljz]f
hf] lb0{ ; ~rfng ugInlodf tbg?k g}cl3 a9g] kpf; ePsf] b]vG5 . t/ kz'
Jo] ; fodf cfwl/t gdgf ufpFjsf; ug] lj8/ kndf?sf]lj:tf/ ug] pTkfbt bW
; lng a9f0{bW pTkfbgdf s[fsx?nf0{a9L k] ; flxt ug] au]fsf ?kdf knjkh
v]lsf] ; 3gtf a9fpg]h:tf s/fx? kpfjsf/L ?kdf cl3 a9g ; s]f] b]vG5 . s[if
dNo / ahf/sf]Jo] :yftkn{7f] kpf; xg g; s]f] s[if k]f/df Ps?ktf gePsfh]
k]f/ sfostf/ s[fs b]jdf kpfjsf/lf cfp g; s]f] / / ; folgs dnvfb / pGgt
alpsf]cfkltdf nlodg?k kpfjsf/lf cfp g; s]f] b]vG5 . s[if Cof nufgltkn{
Psfl/ kof{t cflys ; f] ljb]L Cof ; xofuaf6 k]t eP tfklg Cof nufgl /
c; hldf nlodg?k sfd xg ; s]f] b]vG5 eg] csf]t/ jflfHo a]x?n] cf g]
lg]ksf]!@ k]tzt s[if h:tf]kfyldstf lfodf nufgl ug]kg]glut eP klg s/la
89 c/asf]pknAw ; f] pko]u u/fpg ; s]f]klg b]vG5 .

df6f]f] u0f:t/ ; wf/, pGgt alpsf] :yfglo txdf ePsf pTkfbgsf] u0f:t/
lg/Llf0f Pj+k/Llf0sf kpfjsf/L sfogndx? s[fs ; dlf hfg g; s]f] p]f]f eldsf]
lf0s/Of / dnvfb Jo] :yfgdf ; wf/ Nofpg g; s]f] h:tf sf/Ofx?n] pTkfbstjdf
7f] ; wf/ Nofpg ; s]f] klg b]vG5 . o:t} s[if pB]ux?n] pTkfbgnf0{ cf g]
pB]u ; f cfa4 u/L s[if pTkfbgnf0{ahf/ / dNosf]lg]Zrttf bg klg pva]nldf
afx\$ c? afnldf 7f] ?kdf cl3 a9g ; s]f] b]vPg . l ; f]f0 ljsf; tkn{@ nfV \$\$
xhf/ x\$6/df yk l ; f]f0 ugInlodf ! nfV &(xhf/ x\$6/df dfq yk l ; f]f0 ; ljwf
pknAw u/fpg ; s]f] b]vG5 . pknAw l ; l-rt s[if elddf klg 7f] ?kdf s[if
sfogndx? hfg g; s]f]pTkfbstjdf cfzftlt a[4 xg ; s]f]5g .

s[if pTkfbgdf dgf]n lbg d]xofgl ; Af0f, d]x]sf] k]dfokq lwtf] /fvL Cof
lng kfp] Jo] :yf, ao :jfldTj cGt ug]cwoog ug] s/f/ tyf sjnot v]L
Jo] ; fonf0{k] ; f]xg, hdlgsf]v08s/Of / f]gh:tf sf0? ug]eld; wf/ sfogndsf
gl]tut nlod? /x\$]df d]x] ; DaGwL k/]sf ph/Lx? 5fgljg u/L kn5b]f6 ug]lgoldt
sfogndx? ePsf]afx\$ cGo s/fx?df cfjZos sfggL Jo] :yfx? g} ug] ; s]f]
b]vPg .

k]tt ljZn]f0af6 pTkfbg a[4b/ xfl;n ePsf] t/ pTkfbstjdf /fd] ; wf/
gePsf] pTkfbg ; fwg / ; j]fx?sf]cfkltd{kof{t gePsf] pTkfbgsf nflu ahf/ /
dNosf]k] ; f]xgaf/]lg]Zrttf gePsf] eld; wf/ ; DaGwL sf0?df sfggL Jo] :yfx? g}
xg g; s]f] h:tf s/fx? b]vPsf]pTkfbg ; fwgsf]kl/rfng / pTkfbg a[4alr
tfndh g/x\$]l:ylt b]vPsf] x]f lj/f]f]fifk0f{l:yltaf6 s[if ljsf; kpf;x?
ulh/x\$]f b]vG5gl .

jg lf]tkn{klg gfh\$ jg lf]nf0{kfyldstf lb0{ hgtfnf0{b]gs ?kdf
cfjZos kg] 3f]fkt, bfp/f, sf7h:tf jg k]j]f/sf] nflu jg ljsf; sfognd
; ~rfng ug] j]f]f]k0fnufot hnfwf/ ; Af0f sfogndsf]df]odaf6 laup]kl/l:ylts
; Gthgnf0{kg] :yfgf ug] b]zdf pknAw hl8a6L tyf cGo k]j]f/x? k]z]wt tyf

cwKzflwt ?kdf lgsf;L u/L cfly\$ nfe kkt ug[bli6sf] /flvPsf] ofhgjlwdf
((xhf/ !&# x\$6/df j[ff/fk] e0{nlosf]^) kltzt klg kplt xg g;s\$] /
ePsf] jg hEn ;#f0f tyf ;Def/tk{ klg ;Gtfjfhgs l:ylt /x\$] b]vB. e"
;#f0fsf uxf ;wf/, uN5L lgoGqOfh:tf pkfox?df klg ;Gtfjfhgs l:ylt /x\$] b]vB.
b]vB. hl8a6L v]L lj:tf/df nloe6f a9L kplt ePsf]5 t/ hl8a6L kpfvgtk{
nlofg';f/ xg ;s\$]b]vB.

jg lfn] u]dLof s[fs ;dbfosf] cfjZostf kl/kl'tQf lb0{cfPsf] ofubfgdf
:yfloTj Nofpg / jg lfnaf6 s[fsx?sf] cfo tyf /fhuf/sf cj;/df a[4 Nofpg
;Sg] kljlxw?sf] ljsf;tk{ jg cg';Gwfgsf] kpf;x? kpfjsf/L b]vB eg] jg
ljsf; sfod jg kpfj/x?sf] dfu / cfkl't{klfnf0{plrt ;Gthgdf /fvG] /
s[fsf] cfo tyf /fhuf/df 6]f k'ofpg] sfodsf] ?kdf ;~rflnt b]vB.
ofhgfsf]pQ/fwdf cfP/ jg lfnaf6 rbfjtx?nf0{ljZn]f0f u/L jg lfnaf6 nflu Pp6f
u' ofhgf eg]tof/ ePsf]b]vB5.

e"pkofutk{e"pkofu kl/jtQsf ljZn]f0fx? pknAw xg ;ls/x\$ b]vB. g.
o;tk{v8f ePsf] k'fxf/ Osf0{gkn b' ;Dj]g jul\$Of;DaGwdf Ps clwoog
kltj]g eg]tof/ ePsf]5.

ljBdfg kpfv ;d:of / lj;Eltx?

ljutdf ljsf; ofhgfx? klg thQf eP, sfotjogdf cfP. t/ xdf a9bf]
cfjZostf / cfsf^ffx?nf0{k'f ug{s[if tyf jg lfnaf6] ;f] pkofu klfd ol
ofhgfx? g t o:tf ;f] a[4 ug{;knn /x]g :yfloTj sfod ug{g}. ofhgf thQdf
kj{Lo ;d:of / cj:yfx? klxrfg gePsf xffgg\ t/ ltgsf]cGt;DaGw / ;dGjolf]
klxNof0{cl3 a9g] b]vB /xg. s[if pTkfbg klqnofx? tyf kljlxw? kj{Lo
rl/qdVL ePgg\ ;dy/ / l;-rt lfnaf6 cfofltt kljlxw? pkofu ul/P h;n]
kj{Lo ljZn]f0fx?sf] cfjZostf ;dGg ;sgg\ kj{Lo lfnaf6 kl/jtQaf6 ;dy/
lfnaf6 s]s:tf]kpfj kg{hf65. To;af/]ulxl/P/ x]Pg. k/Dk/fut ;jn cgej /
dfGott klfsf] huQf ePg. pTkfbg a[4sf nflu pTkfbg ;fwgx?sf] Jofjxf/s
kljKofx? klg ePgg\ h]hlt nllft ul/P ltgsf]cfkl't{/ ljt/Of g};fdlos ePgg\.
cgbfgdf hfB lb0of] t/ cgbfg alp kFlsf] ?kdf ljsl;t ge0{;fnj;fnl
cfjZostfsf] ?kdf sfod xg ku] / cfly\$:yfloTjdf g}c;/ ug{yfnof]. pknAw
k'fxf/x?sf]clwsflws pkofu ugdf hfB lbOPg, ;ldt ;fwgx? oqtq 5l/P.

jg lfnf0{t/f0{kkn} cfo;f]sf] ?kdf lgdd pkofu ul/of] t/ gjls/Oflo
Jo:jyfkG ckgfOPg. kxf8L lfnaf6 v]L kffnlsf] cfjZostfcg?k aflotfsf]
pkofunf0{Jojl:yt ul/Pg. sfotjogdf NofOPsf]eld;wf/n]df]lsf];/If klg ug{
;sb] ao :jfldTjsf]cGt ug{klg ;sb]. hUufwgl / hf]g]lrsf]kf/:kl/s ljZjf;sf]
;DaGw 66bf]. ol ;a lj;EltN]NofPsf];fdflhs cfly\$ lj;Eltsf sf/Of lj:yfkt
kl/jf/x?sf]k/Dk/fut cf>o ynf]jglf]g]/lx/Xof]/ jg ljgf;sf]qmd rfn'/Xof].
e"io, af9L / df6f]ykg]klqnof oqtq b]vB kg{yfn]. 3fFkft, :ofnf 6f9f xB]uP.
a9bf] kl/jf/ tyf sdhf] v]L eldx? / 36bf] kEfl/s dnvfbn] s[if pTkfbgdf
gsf/fids c;/ kg{yfnof]. dnvbsf nflu a9L kz'/fvkg[cj:yf cfof]. t/ clws

rl/r/fpsf] afllotf / kz' cxf/fssf] sdln] kgll jg lqdf g} rfk kg{yfnof]. e'
lfonf0{cem an k'lg uof]. kz' ptkfbsf] jdf klg c;/ kg{yfnof]. log} xf; f] dv
rqmx?n] ubf{cfly\$:yflof] jdf dfq c;/ u/ g jftfj/0flo ;d:ofx? klg a9b] cfp .

s[if tyf jg ;fwgsf] ljsf;df :yflof] sf] cfjZostf

ca pknAw k[s[ts ;fwg tyf ;f] x?sf] ;GtInt / kl/kf] fs pkofu u/L
ljsf; / jftfj/0falr ;Gthg sfod /Vg' cfhsf] ckl/xfo{ cfjZostf /x\$] 5.
clwsfz gkfnlx?sf] cfo tyf /fhuf/Lsf] ;f] s[if g}/x\$] k[7elddf o:tf] ;Gthg
/Vg] sfddf s[if / jg lqsf] eldsf dxTj kof{/x\$5 .

s[if tyf jghGo ptkfbsf nflu dlennf] df6f] o;sf nflu dnvfb, dnvfbsf
nflu kzkG5L k'ng, kzkG5Lsf nflu kftklE/ tyf 3fFkt, :ofpnfx? / s[ssf
sf7 bfp/f cflb b]gs cfjZostfsf j:tx?sf] ckl't\$;fy;fy}l; Ff0 tyf lkpg]
kfglsf nflu hnfwf/h:tf s'/x?sf] ckl't{ ;f] jg hEn g}/lxcfPsf] xdf] v]L
koffnldf s[if / jg lqsf] cGoffofl>t ;DaGw /x\$] s'/f :ki6 5 . t;y{ xdf] b]zsf]
s[if e"kof /0flo (Agro-ecological) Cj:yf, s[if koffnl (Farming System) / jg
;fwgsf] pkofualr tbfTDo g/x]Dd s[if lqsf] ljsf;df lg/Gt/tf cyf{\:yflof]
cfpg ;Sb] . o:tf] :yflof] sf nflu pQm tlg} klfnf0{s;/L Ps csf\$] kl/k's /
kl/kf] fs agf0{nfg] eGg] s'/f g}s[if lqsf] ofhgf thdf] nflu dxTj kof{/s'/f xg
hfG5 .

pInnlvt cGoffofl>t ;DaGw /x\$] s'/fnf0{kl/k'ssf] ?kdf eGbf pklf] ut
PsfIl b]i6sf] ftk{ljutsf ljsf; kpf;x? b]vPsf] / To:tf kpf;x?af6 k/\$]
c;/sf] lg/Gt/ cgludg u/L ;wf/ ug[klf klg Hofb}sdhf] /x\$] s[if ptkfbsf] jdf
:yflof] lbg ;lsPsf] b]vPsf] jg ;fwgx?sf] xf; / e"vng e0/x\$] 5 / jftfj/0flo
;d:ofx? b]vkl/x\$] 5g. a9b] hg;wofn] ol ;d:ofx?nf0{cem rsf0/x\$] 5 .
t;y{ s[if tyf jg ;f] x?sf] pkofu / Ps csf\$] lrsf] kl/kf] fs tyf kl/k's
;DaGwx?sf] klxrfg ub] ;dGjofTds ?kdf ofhgf thdf / sfot] jog klfx?sf]
;zSt cgludg ug[koffnl] sf] dfodaf6 ;fdlos ;wf/ / ;dfot] hg ub] cl3 a9gkg]
vfF] 5 .

kl'tt l:ylt b0{rf/ jif\$ pkh ge0{nfd] ;dob]v kl/cfPsf c;/sf pkh
xg\ . logsf] ;wf/sf nflu klg bl3\$fnlg b]i6sf] /vL cfjlws tyf jflif\$
ofhgfx?n] wofg k'ofpgkg] cfjZostf /x\$] 5 .

cf7f] ofhgfn] ca log} ;d:of, sdL / cfjZostfsf ljljw klfnf0{;d\$] :ki6
p2Z0, glt tyf sfodx?sf ;fy cl3 a9gkg] cfjZostf /x\$] 5 . s[if, jg Pj+
k[s[ts ;f] nf0{Ps csf\$] kl/k's agf0{o; lqsf] ljsf;df lg/Gt/tf lbg ;Sg]
u/L :yflof] Nofpg' cfhsf] ;aGbf 7hf] xfE ePsf] 5 . s[if lqnf0{ ;jfk/
kfyldstf lbg] t/ cyfGqsf ljljw klfd lgof6 ubf{ s[if tyf ufdLof lqnf0{
dWogh/ /Vgsf] ;\$f ljifo lqut PsfIl b]i6sf] /Vg] ljutsf] h:tf] kl/kf6lnf0{
Tofu] egf0 / u/f0sf alr ;fd-h:o Nof0{l; Ff0 tyf pnhf{ljsf; , ;8s, ;~rf/
lzIf, ;jf:Yo, ufdLof pBfu / hg;fwgsf] ljsf; h:tf k'f]w/ klfd xg]lgof6 kqomfn]
;d] s[if tyf jg lqsf] ljsf;sf k'olf 6]f k'ofpg cfjZos ePsf] 5 . c;w

uŋdlof s[fskl/jf/sf] cfo tyf /fhu/ a9fpg o:tf k'fuf/ lŋsf lg0f6 klmofn]
s;/L uŋdlof s[fsnf0{lgjfxdvl cj:yaf6 art cfo cfh6 ug{;Sg]ljlgdodvl
p6gt s[fs agfpg]e6g]s'f g}clt dxTjk0f{ePsfh];a}lŋn]s[if lŋnf0{;jTkl/
ktyldstf lb0{nfgkg[cfjZostf /x6f]5 .

s[if tyf jg ;fwg ljsf;sf]cfwf/x?

cf7f]ofhgfdf kl'tt cfjZostfx?nf0{;d6] /fli66 ljsf; kl/ibbsf]dfu6zg
;d]sf cfwf/df s[if tyf jg lŋsf] ofhgf tyf sfo6m]dsf];7fl6ts cfwf/
lgDgcg';f/ ln0Psf]5 .

lbuŋkf (Sustainability)

pknAw ;T / ;fwgx?sf]blftfk'6 pkoŋ u/L s[if tyf jg lŋsf]pTkfbg
a[4 ug{dfq cfjZostf ge0{efjL lk9Lsf]kts[ts ;Tkltsf]clwsf/nf0{;7lft ug{
klg To:tf]pTkfbg klmofx? lr/sfn;Dd sfod /fvgkg[cfjZostf 5 . df6f] kfgl /
hnfwf/ lŋx?sf]plrt Joj:yfkg tyf logsf]Joj:yfkgdf ljs]bls/0fsf]cfwf/df
:yfglo cfjZostfnf0{dllogh/ u/L uŋdlof s[if kl/jf/x?sf] ;T pkoŋ blftdf
clea[4 ub]pTkfbg kŋfnldf pglx?sf];xeflutf /fvg ;sdfq s[if tyf jg lŋsf]
pTkfbg a[4sf cfwf/x?df lg/Gt/tf sfod u/fpg / pTkfbgdf lbuŋkf Nofpg ;lsq]
x65 . t;y{s[if tyf jg lŋsf]ofhgf th6f / sfo6m]d ;~rfngsf cfwf/x?dlo]
pTkfbgdf lbuŋkf Nofpgkg]s'f kdv cfwf/ x6f]5 .

s[if kŋfnl (Farming System)

xfdf]jt6fg s[if kŋfnl j:tljz]fdf cfwf/t klg 56 / ahf/dvl klg 56 .
v]L Joj;fodf s[fsx? cf'gf] cfjZostf ;se/ cf'g}v]af/Laf6 cfkl't{ug{
vfBf6g, bfn, th, pv';lt{kinkth, t/sf/L, kzkfng cflb ljle6g pTkfbg klmofdf
;mug 5g\ . afnl pTkfbg / kzkfng, dnvbsf bl6af6 klg ckl/xfo{5 . xfdf]
efu]ns ljljwtf / cfjfudgsf sl7gf0x?n] ubf{pTkfbgsf]ljt/0f ;d:of s]L
hl6n klg ePsfh]v]L kŋfnl :jljfxdvl /lxcPsf]5 . of]cfidljg]k'k'vfg v]L
kŋfnldf tTsfn kl/jt6e6bf ;wf/sf u6hfo;x? a9L ePsfh]v]L kŋfnlnf0{;3fpg]
ls];dsf s[fsf];TdvL kljlwx?sf]ljsf;; kljlw ljsf;df pkefQmf s[fsx?sf]
;mugtf / kljlw kpfu a9f0{v]L kŋfnlnf0{thgfids nfesf cj;/x?af6 ;wf/ ub]
o;nf0{pTkfbg / ahf/dhs agf0{nfg'cfjZos 5 . To;h]jt6fg s[if kŋfnlnf0{
ofhgf th6f tyf sfo6m]d ;~rfngdf Ps kdv cfwf/sf]?kdf ln0Psf]5 .

s[if e'kof{/0flo lŋx? (Agro-Ecological Zones)

efu]ns cjl:yltsf sf/0f b7sf] e'efux? ljle6g s[if e'kof{/0flo
lŋx?df ljeQm 5g\ . o:tf lŋx? s[if ljsf;sf nflu cj;/ / cK7]f b7}}?kdf
pknAw 5g\ . cK7]fx?sf ;ldfleq /xl cj;/x?sf]pkoŋ u/L nfg'al4dQfk0f{x6
hf65 . o:tf kof{/0flo lŋx?sf]cf-cf'g}ljz]ftf / ;DefJotfx?sf]lg/fk0faf6
pkoQm e'pkoŋ lŋx?sf]lgwf{0f u/L logsf cfwf/df s[if tyf jg lŋsf]cg';Gwfg
kljlw, k'f/ kljlw, pTkfbg, dNo Pj+ahf/ kljlw / k'fuf/ ljsf; klfx?sf]ljsf;

u/f0{nfg ;sdf dfq pTkfbg / pTkfbstjdf lg/Gt/tf Nof0{ :yfloTj sfod ug{ ;lsq5 .

/fli6a ofhgf tyf lhNnf:t/df ofhgf thdfsf nflu, s[if, jg tyf k[s[ts ;f]sf pkoQm pkoFu klqomox?sf]krf/ k;f/sf nflu, cg';Gwfgsf l;kmf/z kl/lw lfh (Recommendation domain) lgwf{0fsf nflu, ofhgf cgludg / dNofígsf ;'sx? lgwf{0fsf nflu Pj+Yofí ;'rgf k]fxsf] lfhleq pkoQm cfwf/x?sf]nflu, s[if e'kof{ /Oflo lfhx?sf ;fy}ltgsf] cfwf/df e'pkoFu glt sfotjogsf nflu klq s[if e'kof{ /Oflo lfhx?nf0{ ofhgf thdf / sfotjogsf] cfwf/sf ?kdf lnOPsf]5 .

offtoft tyf ahf/sf];ljwf 9Transport and Market Facilities)

pTkfbg a[4sf nflu afXo pTkfbg ;fwgsf] cflkt{/ s[fs kl/jf/df pTkflbt art j:tx?sf]vktsf nflu plrt dNo kfpq 7hf]6]f k'ofpg]x65 . yk pTkfbg ug{yk nufgl ugkg] ;Gbedf To:tf nufgl] plrt k]tkm kfpq' h?/L 5 eg] o;sf nflu ljsl; t e0; s[if offtoft ;ljwf lfh / ahf/ lfh:tf cfwf/lznfsf]k0f{ pkoFu u/f0{nfg] lbzdf kfyldsf lb0{nfg' nufgl blftsf bl[6af6 clt cfjZos 5 . o; }u/L pTkfbgdf :yfloTj Nofpg]s/f, s[if k0fnldf cgsh ?k0t/ Nofpg]s/f / s[if e'kof{ /Oflo lfhx?sf]pTkfbg ;DefJotfx? offtoft / ahf/sf]lgs6tfn]klq keflijt xg]x6 offtoft / ahf/ ;ljwfn0klq ofhgf thdf / sfotjogsf nflu Ps kpV cfwf/sf] ?kdf lnOPsf]5 .

sfoqmdx?alr c0t;faGw / kl/k'ststf (Linkage and Complimentarities)

jf:tjdf ofhgf thdf / sfotjogdf hlt kefjsf]/tf NofP klq To:tf ofhgfx?c0tu{sf sfoqmdx?alr kl/k'fs / kl/k's c0t;faGw kl6 ug{ ;lsPg eg]ltgsf] kefjn] cflys ;fdilhs jftfj/Ofdf klts h l:ylt Nofpg] dfq x0g cgfjZos ?kdf vlrf] a9L ;do nfu] / ljsf; kpf;x? k]tufdl xg hfg5g. t;y{ofhgf thdf / sfoqmd ;~rfgdf ljeGg sfoqmdx?sf]cfk;L c0t;faGw / kl/k'stfsf] ;fy}pknAw ;f / ;fwgsf]pkoFu blftf a[4 ug]lbzdf ljz]f Wofg lbgkg]s7fnf0{klq cfwf/ agfOPsf]5 .

s[fsx?sf];f / ;Dkbfsf (Farmer's Resource Endowment)

s[if ljsf;sf kljlwx? s[fsf] cf^g} ;f / ;Dkbfsf] k[7elbdf pglx?nf0{ To:tf ;Dkbfsf] ;lf / kefjsf/L pkoFu ugdf 6]f k'ofpg]vfnsf]ePdf dfq kljlw k;f/ / pkoFu klfn] cfd;ft\ug{ ;Sg]x65 . s[fsx?sf ;f / ;Dkbfsf] km/s km/s x65g\ . 7hf s[fsx?sf]a9L hUuf / a9L kfl x65, t/ >dziQm sh hUufsf]ck]ffdf sd x65 eg] ;fgf s[fsx?sf]sd hUuf, sd kfl / >d pknAw a9L x65 . ljutdf cg';Gwfg kljlw s[fsf] ;f dvl ge0{ cg';Gwfgstf]sf] rfxgfdvL xg uPsn] kefjsf]/tf cfpq ;sh . pTkfbg kljlw kofshx? afXo pTkfbg ;fwgdvL xg uPsn]ljleGg s[if e'kof{ /Oflo lfhxsf upf8/sf sgfskrfdf /x]sf s[fsf] cf-cf^g] lfdtf cg?k pTkfbg a9fpg 7f] ofubfg xg ;sh . ol leGgleGg ;f / ;Dkbfsf] cfwf/nf0{ lnP/ s[fsx?n] pknAw ;f / ;Dkbfsf] k0f{ ;bkoFu ug]

lsl;daf6 sfoqnd thof u/L sfofjog ugkg5 . t;y{cf7f}ofhgdf s[if kljlw /
k;f/sf] sfoqnd thofsf nflu s[sssf] ;f / ;Dkbfno{csf}kdv cfwf/sf]?kdf
lnOPsf]5 .

c: s[if ljsf;

xfd] s[if kffnl :jlgjfdvl ?kdf rlnsfPsf] 5 . ljutsf s[if ljsf;
kpf;x? klg s[if pTkfbgdf ljljwtf NofO{ s[if Joj;fonfo{ ljljwls/Of
(Diversification) ugEcbf k/Dk/fut vfBfgdvl pTkfbg kffnlfd g}6}f kfofpg
b[6sf]df ;~rflnt b]vG5 . vfB ;/lff s[if ljsf;sf] dxTjkOf{klf eP klg o;sf
nflu ahf/df pknAw vfB v/Lb ugI lfdtf xg' klg TolQs}h?/L xG5 h;sf] nflu
cfo / /fhuf/ klg a[4 xgkg]s/fn] dxTjkOf{:yfg /fvb5 . t;y{xfd] cy{oj:yfsf]
dxTjkOf{pTkfbg lfh s[ifdf pTkfbg, kznvg tyf ahf/ Joj;fox?df pknAw ;f /
;DefJotfx?sf]nfekb pkoFu u/fO{nfg thgfTds nfesf cGo pTkfbglfhx? h:t}
knnkth, t/sf/L, cfB]us afnlx?, sd jhg tyf a9L dNo kgI afnlx? klxNofO{
s[if e"kofI/Oflocg?k s[if Joj;fodf ljljwls/Of tyf Jofj;flos/Of
(Commercialization) ubI ;j{fwf/Of s[fsx?sf] cfo tyf /fhuf/ a9fpgkgI
cfjZostf 5 .

kljlw cg';Gwfg, kljlw k;f/ / kljlw pkoFu, pTkfbg a[4 / :yfloTjsf nflu
cfjZos tTj xg\ k/Dk/fut s[if kffnlNfO{ s[if e"kofI/Oflo lfhcg?k pkoQm
v]L kffnl ckgfO{pTkfbstjdf a[4 ugI u/L ?kft/ ug{s[sssf] ;f / ;Dkbf
cgsh pkoQm kljlw cg';Gwfgsf]cfjZostf 5 .

ljsf; ul/Psf] kljlwnfo{ ;xl pkoFu u/fpg c;Elt / sfd rnfpq
lsl;daf6 kl/rfng eO/xsf]jtdfg s[if k;f/ cj:yfnfo{?kft/ ugkgIePsf]5 .
o;}u/L ufPft/df g}s[if sfo\$tf?sf]a9bf]cfjZostf / a9bf]s[if k;f/ vrAlr
;Gthg NofO{ cy{oj:yfn] wfgg ;lsg] l:yltf /fvG ;DefJo lfhx?df ;j]
sfoqndx? klg lghL lfh ;/sf/L lfh tyf u} ;/sf/L ;yfx?sf] ;xflutdf
;~rfng ugIcj;/x?sf]vthL / kofu ugkgIePsf]5 .

s[if dNo lgwf{Ofdf ef/t ;Esf]vhf l;dfgfsf]sf/Of 5S}dNo glt cjdag
ugEcbf cGt/fli6a dNo l:ylt / l5dSL dNo l:yltsf]lg/Gt/ ljZn]fof u/L /fli6a
lxtsf b[6af6 pkoQm ;fdlos glt cjdag ugEcf dfu6zg ugI lgsfosf]cem}
Joj:yf xg g;s\$fh]o; lbzdf klg kof{t Wofg kfofpgkgIePsf]5 . s[if eldsf]
pTkfbgdhs pkoFu u/fpgsf nflu a9L hldg cfu6g] kl/kf6lnfo{ pkoQm s/
Joj:yfaf6 lgolqt ul/gkgIcfjZostf klg 5 .

jftjf/Of, ;f ;AfOf, cfly\$ ljsf;df :yfloTj, u/Lal pcdhgh:tf klfd 6}f
kfofpg bl3\$fnlg s[if ljsf;sf b[6af6 sfoqnd ;~rfng ug{Pp6f bl3\$fnlg
ofhg of/ ug{klg plQs}h?/L ePsf]5 .

dfly pNnlvt lfhut / pklfhut cfjZostfx?sf]k7elddf s[if ljsf;tkm{
p2]o, glt, sfoqnd tyf sfoqultx? lgDgcg';f/ xg5g\.

p2]o

!= efljns ljz]ftfs]cfwf/df s[lif pTkfbg a9f0{/fli6a cy{Gqdf 6]f k%ofpg].
 @= vfB j:tst]a9bf]cfct/s dfu k/f ug{pTkfbg / pTkfbstj a9fpg].
 #= s[lifhGo pBfl]sf]lj:tf/s]nflu cfjZos sRrf kbfsf]pTkfbg / pTkfbstj a9fpg].
 \$= ax';Wos ;fgf tyf ;ldfct ls;fgx?sf nflu pTkfbgzln /fhuf/Lsf cj;/x? a9fpg].
 %= s[lif ljsf; / jftfj/Of ;Hf0falr ;Gthg sfod /fVg].

glit

!= s[fsx?af/f pGgt kljlwx?sf]pkofu u/f0{pTkfbgdf a[4 Nofpg s[lif k;f/ sfoqmd kpfjsf/L xg'h?/L 5 . s[lif sfo\$tfx?sf]a9bf]cfjZostf / o;af6 cy{Gqdf kg[a9bf]cfly\$ ef/tnf0{b[6ut u/L k;f/ sfo{:t/oQm / e/kbf] agfpg ;]f s]bhf0{ :yfglo lqdf kljlw lj:tf/ s]bbsf] ?kdf ljsl;t ul/g5 . o:tf ;]fs]b]Onfsfleq s[fsx?nf0{cfjZostfg';f/ pkoQm ;dXdf ;Ei7t u/f0g5 . ;dXsf]g]Ij ug]cu'f s[fsnf0{tflnd / kljlws ;]f6]f k%of0{ ufpFt/sf]k;f/ ;Dks{ ljGbbsf] ?kdf ljsl;t ul/g5 . a9bf] k;f/ sfo\$tfx?sf]cfjZostf klq log}cu'f s[fsaf6 kl't{u/f0{/sf/L:t/df yk sfo\$tf\$]vrdf sdL Nof0g5 eg]Pp6}kzf;slo 5fgf]bgl s[lif;F ;DalGwt ljleGg ljifout cEx? /fvL 0sf0{ lkr5] xfn e0/x\$] kzf;slo vrdf pNn]vglo s6f]L ul/g5 . ;fy} s[lif k;f/ tyf kljlw ;]fx? s]bblv :yfglo:t/;Dd Pp6}JoJ:yfkslo g]IjcGtu\$ kl/rfng u/L o:tf] ;]f ;/n, ;dGjofds tyf s[fsf] ;f / ;Dkbfcgsh agfp]nlug5 .
 @= s[lif kpfnnf0{:j:klt{?kdf cl3 a9fpg / klt:kwf{ds agf0{nfut ;lfid ;d] kfbInfg s[fs ;dX, ;xsf/L ;yf jf lghl pBdlx?nf0{pGgt alp, la?jf, pGgt gZn, bfgf, cf]flw, dnvfb cflb pTkfbg ;fwgsf] cfct/s pTkfbg, cfoft / laqml lj t/Ofdf ljgf /f\$tf\$;mUg u/f0g5 . ;/sf/L lqnf0{ dft[;f (Parental) alp, la?jf, gZn cflbsf] JoJ:yf, uOf:t/ lgoGqOf / cgludgh:tf sfo\$?df dfq s]bbl ubInlug5 .
 #= /f;folgs dnvbsf] dNoeGbf ;dodf cfl't{xg g;s\$] ;d:ofnf0{b[6ut u/L ;fdlos cfl't{ a9fpg kltjif qmdzll cgbfg x6fp5} nul ofhgsf] cGt;Dddf kOf{?kdf k/n dNodf laqml lj t/Of xg] JoJ:yf nfu" ul/g5 . cfoft / laqml lj t/Ofdf lghl lqsf] ;xflutnf0{vhf /flvg5 .
 \$= lghl lqsf] ;xflutnf0{a[4 ug{cfjZos ePsfh] ;/sf/L lqaf6 pGgt alp, kmjkth la?jf, pGgt gZn cflbsf]dNo / 9jfgldf cgbfg lbg]glit ln0g5} . o:tf pTkfbg ;fwgsf]uOf:t/ ;wf/df kof{t Wofg lb0g5 / logsf] cfly\$ pkfbptfaf/] ldNb] v]L kpfnnl / pkoQm e"pkof]usf] cfjZostfcg?k thgf]ds nfesf v]L ofhgf (Profitable Farm Scheme) kltt u/L s[fsx?nf0{ cf:j:t u/fpg k;f/ sfo\$tfx?nf0{k]/t ul/g5 . ljz]f cj:ydf jf ljz]f

kl/l:yltdf cGo ljsNksf] cefjdf cgbfg lbgkgI l:ylt ePdf k6s] ?kdf
ljzJf lgOf6af6 dfq lbg ;lsq]JoJ:yf nfu"ul/g5 .

%= ;/sf/L lqaf6 ;~rflnt cg';Gwfg afx\$sf s[lif krfd{s}bk? jf logsf] s}L
c# ;DefJotf xJL lghL lfnf0{;f} laqL jf nfd] cjlwsf] salnotdf
x:tfct/Of ul/g5 . o:tf]x:tfct/Ofdf pkoQm ztOf s[lif :gfts (Argicultural
Graduate) nf0{klxfn] ktyldstf lb0{;DalGwt ljifosf] kljlws jf kljlwsx?
ePsf] ;vfnf0{ktyldstf lb0g5 .

^= ofhgjlwdf kz:jf:Yo ;Jf, afnL ;Af0f ;Jf / o:t} cGo pkoQm ;Jfids
sfo{?df klq ;DalGwt ljifosf] kljlwsnf0{ktyldstf lbg] u/L lghL jf
;xsf/L lqsf] ;xflutfnf0{klj] flxt ul/g5 .

&= s[lif cg';Gwfgnf0{:jtGg ?kdf sfd ug{kfpg] cj;/ lbg ljefulo bfo/faf6
x6f0{5\$} Pjccut\$ kl/ibbsf] ?kdf /fvl ;~rfng ug] JoJ:yf ut jif
ul/Pcg?k sfo{t ?kdf klq kfjsfl/tf Nof0g5 . kl/ibaf6 xg] cg';Gwfgn]
/fli6a cfjZostfcg?k ljleGg eufns kof] /Oflo lq / sbjsfrfdf /x\$
s[fsx?sf] ;t, ;Dkb / pknAw s[lif eldsf]e]ts cj:yf, lfdtf / ;Af0fsf]
cfjZostfsf] bfi6af6 xgkgI pkoQm nfeK e"pkofunf0{;d] bfi6ut u/L
s[lif cg';Gwfg kl/ibh] pkoQm kljlw kofshx?sf] ;kfl/z ug5g. o; qmddf
kxfl afnL / cl;lr-t lqsf] cfjZostfnf0{ktyldstf lb0g5 .

*= vfBfg, df; bW, kn, pmg, knknh, t/sf/L Pj+gub] tyf cBflus
afnlx?sf] pTkfbg tyf kpfvg kl4Gsf nflu s[lif cg';Gwfg kl/ibbsf]
;dGjodf cg';Gwfg u/fpg ePsf] vrOf sg} klq pBfl JoJ;fol jf
pTkfbnsf0{To:tf] nufgldf ePsf] vrOf cfos/ 56 lb0g5 .

(= vfBfg pTkfbg sfo{nf0{vfB ;/lffsf bfi6af6 ljutdf ktyldstf lb0{cfPsfh]
s[fsx?sf] cfo tyf /fhuf/ a9fpg kzkfng, knknh tyf t/sf/L, cBflus
afnL Pj+s[lfsf cGo ljljw klfd kof]t Wofg hfg ;sg. vfBfg
pTkfbgnf0{ktyldstf lb0{nfgkgI cfjZostf cfh klq /lx/x] tfklg thgfids
nfesf cj;/af6 s[fsx?sf] cfo tyf /fhuf/ a4 u/L ahf/df pknAw vfB
v/Lb ug{;Sg] lfdtf klq ljsf; u/f0{vfB ;/lff a9f0{nfg' h?/L ePsf]5 .
To;h] s[lif pTkfbgdf vfBfg afx\$sf] thgfids nfesf ljljw pTkfbg klfx?,
h:t} knknh, t/sf/L, kzkG5L kfng, df5f, cBflus afnlx?, sd jhg tyf
a9L dNo kgI afnlx?sf] Jofj;flos pTkfbg / kpfvg tyf ahf/ JoJ;fo
klfx?nf0{klq plQs} ktyldstf lb0{s[lfsf] ljljwLs/Of tyf Jofj;flos/Of
(Diversification and Commercialization) tkn[hf3 lb0g5 .

!)= pTkfbg a4sf nflu kljlw ljsf; ug{/ ljsl; t kljlw pkofu u/fpg cfjZos
kgI pRr, dWod / cfwf/et:t/sf hgziQm tof/ ug{h?/L xG5 . o; qmddf
pRr:t?lo s[lif hgziQmsf nflu klq yk ul/g5 / e0/x\$ cGo sf] {t:oQm
agf0g5 . Pd=P;;L nPnsf] k9f0 :jbZdf g};? u/L pRr:t/Lo hgziQmsf]
cfkl't{ug] JoJ:yf ug{/ pRr:t/sf] ;DkOf{s[lif ljZljBfnosf]:yfkgsf] nflu
kljlws / cfly\$ b}j}kifs] ;DefJotf cWooog u/f0g5 . xfd] v]L kOfnldf

s[if tyf jg l[fsf] cGof[of]>t ;DaGwnfO{ b[6ut u/L s[if tyf jg bj}
c[loog ;yfgsf kf7bqdx?df cfjZos kl/dfh6 ul/g5 . s[if
ljZjIjBfnosf]kl/sNkgfdf s[if / jg bj} l[fnfO{cfal4t ugI b[6sf] /fvL
s[if cg';Gwfg kl/ifb/ jg cg';Gwfg klfx?sf] cGt ;aGwx?af/] klg ljrf/
ul/g5 .

!!=: dWod tyf cfwf/et:t/sf] s[if hgziQm ljsf;sf nflu s[bllo s[if tfInd
s[blsf]JoJ:yf u/L xfn ljleGg ljefucGtu{ /lxcfPsf]tfInd s[blk?nfO{Pp6}
5fg[lg NofOg5 . o:tf] s[bllo tfInd s[blcGtu{ clw/fHosf] e[fn]ns
pkf[fx?nfO{ b[6ut u/LGogtd ;wofdf lfblo tfInd s[blk? /flvg5g/
o:tf tfInd s[blk?df cfjZos :t/oQm ;ljwfx? q[lds ?kdf h6fOg5g.
cuJf s[fs:t/sf]tfIndsf nflu ;AflGts klfsf]tfInd glhssf] lfblo tfInd
s[blbf / Jofjxf]/s tfInd ;Jf s[blbfk{ s[fsf] cf^g}3/v[tdf lbOg5 .
tfInd sfOfO{s[fsf] ;t, ;fwg / cfjZostfdvL u/fpg, s[ifdf ljIjwtf
Nofpgsf nflu pknAw eldsf] e[fn]ts cj:yf, df6[fsf] lfdtf / ;AfOfsf]
cfjZostfsf] b[6af6 ;d] thgf[ds nfesf nflu pkoQm e="pkofu klq[of
ckgfp[;Sg]u/fpg / s[if tyf jg l[fsf]cGt ;aGw Pj+Jftfj/Ofo klfx?
;d]nfO{ b[6ut u/L kpfjsf/L agfpg kf7b ;fdulx?df cfjZos
kl/dfh6x? klg ul/g5g. s[if ;~rf/ ;Jf / ;fdulx?nfO{klg o;g?k
ljIjwLs/Of ub[fnlug5 .

!@=: pTkfbgdf a[4 u/fpg a9sf] pTkfbgsf] nfesf/L pkofu xg ;Sg] cj:yf
xgkg5 . o;sf nflu pTkfbgk/fGt (Post Harvest) kf/Des k[fn]vg, ahf/
ljfsf; / ljtf/Of k[ffnlnfO{r:t / :jrfInt agfO{nfg Jofkfl/s l[fsf]lj:tf/
u/fO{ nfg' kg5 . t;y{ cGt/f[6a / ;ldfjtl{ dNox?sf] c[loog u/L
s[fsx?nfO{pTkflbt j:t'sf]ahf/af/]cfZj:t u/fpg Jofjxf]/s ;dy6 dNo
lgwf[Of ugI kl/kf6L / ltgsf] kpfjsf/L sfOfjog u/fpg] JoJ:yf ul/g5 .
lgwf[Of dNodf v/Lb ug[lg]hl jf ;xsf/L l[fsf] ;d] ;yfut JoJ:yf klg
ldnfOg5 . plrt dNo lgwf[Ofsf nflu cGt/f[6a / ;ldfjtl{dNoc gludg ugI
/ ljleGg s[if j:t'pTkfbg vr{ljZn]fOf u/L l;k[fl/z ugI s[if dNo cfOfusf]
u7g ul/g5 . ahf/ ;aGqsf]ljfsf; / lj:tf/sf]nflu ;xsf/L/ lghL l[fnfO{
kl:t:kwf[ds tyf kltk'sf[ds ?kdf kl/rfng ul/g5 . 7hf ;x/x?df lghL
l[fd] jIflgs yf\$ ahf/x?sf]:yfkgf / kxf8 Pj+t/fOsf ;Defljt l[fx?df
:yfgo cul/tfdf ufdlOf ahf/ :yfkgf / ;JoJ:yfsf nflu klIjws ;Jf
6Jfx? pknAw u/fOg5g. o;/L ;/sf/L l[fsf] s[if pTkfbgn]plrt dNokfpg
;s]g;s[fsf]cgudg ug[uOf:t/ xg{/ klIjws ;Jf 6Jf k[Ofpg]dVo sfOf
;m[ug/xg5 .

!#: s[if pkhx?sf]nflu kl:t:kwf[ds dNo kl:t u/fO{/fVg s[if pkhx?sf]cGt/
lhNnf cfjjudg / lgsf;ldf ;d] /f\$ nufOg5g .

!\$: ;xsf/L ;yfx? ;/sf/L lgbZg / lgoGqOfdVL eO{ljutdf ;xsf]/tfsf]
l;4fGtcg?k cl3 a9g ;sgg. t;y{JoJ:yfkgdf kOf{kpf[ftf]lq[k4lt

ckgfpq] / sf/faf/df kf/bz\$tf /xg]lsl;daf6 ;xsf/L ;yfx?sf] kbu?g
u/L k46 ;d] u/f0g5 . ufdLof lqdf 5l/P/ /x\$] art kl/rfng ugI/
cfly\$ lqmfnsnfkx?df :yfloTj Nofpg 6]f k%ofpg]u/L cf^gf] lqdf kljlws
;]f, pTkfbg ;fwg, COf / ahf/; DaGwL ;]fx? pknAw u/fpg] sfof o:tf
;xsf/L ;yfx?sf]dVo eldsf /xg5 .

!%= pTkfbg a[4sf nflu dNo afx\$sf cGo Joj:yfx? h:t}pTkfbstj a[4sf gofF
kljlwx?, kfjjsf/L df6f]ljZn]f0f tyf pkrf/ ;]fx? / afnl ;Af0f ;]fx?,
alp kljlw ;]fx?, pTkfbg kl5sf /fu, sl/f, r/f, d'f cflbaf6 jrfj6,
u0f:t/, u8E, ldlne, kofs]hE, e08f/0fh:tf kljlwx?sf] plrt ljsf; /
pkofu u/fpg]klfdf Wofg lb0g5 . o:t}jftfj/0fdf c;/ ugIvfnsf h]js
klqmfdf kf[ts tyf kEfl/s v]L jf Gogtd jfxo ;fduldf cfwl/t s[fssf]
cf'g}; [dvl v]L kffnlaf6 pTkfbg / pTkfbstjdf a[4sf ;fy}s[fssf]vb
cfodf a[4 Nof0{s[if ljsf;df lbufkgf Nofpg ;Sg]vfnsf]cwoog cg';Gwfg
Pj+k/Ll0f kbpu; DaGwL lqmfnsnfkx?df klq cfjZos Wofg k%of0g5 . o;}u/L
;E7gffds klfdf l56f]5l/tf/ lqmfzln agfpg ;wf/x? ul/g5g\.

!^= s[if tYofI e/kbf/ s[if sfoqndsf]kfjsfl/tf dNoflg ug{;lsg]lsl;dsf]
agfpg cfjZos ePsfh] s[if tYofI cgldg tyf ksfzg pk;ldltsf]
Joj:yfaf6 tYofI ksfzg k'f};f];ldltdfkl\cgldg u/fpg'kg]Joj:yf u/L
tYoflx?nf0{a9L ljZj;glo agf0g5 . s[if tYofI ;Ing ljZn]f0f ljlx?df
;wf/ ug\$];fy};yfut ;bpls/of klq ul/g5 .

!&= s[if pTkfbgsfof cfjZos kg]ljQlo nufgl ;]sf nflu s[if COf Joj:yfn]
7hf] ofubfg k%ofpg] x5 . clwsfz s[fsx? ;fgf tyf ;ldfet k[tsf
ePsfh] o:tf s[fsx?n] COfkkt ug{ ;Sg] cj:yf Nofpg s[if COfnufgl
klqmf?df ;nls/of ul/g5 . ;-;fgfCOf lng cft]hft];do/ vr\$fb[6af6
klrnt Joh b/ecbf a9L ef/ kg]l:yltnf0{b[6ut u/L a] sfofnox? jf
;xsf/L ;yfx? glhs gePsf 7pbf tflnd kkt shf{Ph]6x?sf]Joj:yfu/L
shf{;he u/f0g5 ;fy}jife/sf] COf cfjZostfsf]5fgljg ugIkl/kf6Lsf]
Joj:yfaf6 Psdl6 COf :jlsf u/L COf kf;as pknAw u/fpg] /
cfjZostfg';f/ COf lng ;Sg]Joj:yf klq ul/g5 . jf0fHo a]x?n] cf^gf]
lgf]ksf]sk cz kyldstf lqdf nufpgkg]kljwfg cg?ksf]pknAw /sd
To:tf lqdf nufgl ug{g;ls/x\$]l:yltnf0{b[6ut u/L To:tf]pknAw /sd
nufgl ug{Sg]lfdtf ePsf s[if ljsf; a] ;xsf/L ;y Pj+cGo u] ;/sf/L
;yfx?nf0{pknAw u/fpg ;lsg]Joj:yf ul/g5 .

!*= xfd] s[if kffnlfd s[if / jg lqsf]kf/:kl/s, kl/k's / kl/k]fs ;DaGw
/x\$] / k[ts jftfj/0f ;Af0sf b[6af6 klq ol lqn] ;] ;Af0f /
pkofudf lr/:yfol ljsf;sf nflu dxTjk0f{eldsf lgjfk ug{Sg]kbf s[if,
l;F0 / jg lqsf sfoqndx?sf] sfo{ofhgf agfpbf / sfof]jog ubf{
;dgjoffds b[6s0f ckgf0g5 . ;fy}jftfj/0f ;] ;Af0f, cfly\$ ljsf;df
:yfloTj, u/Lal pGdhgh:tf bl3\$fnlg p2xox? kl/kl't\$] b[6af6 hg;Wof,

lj sf; sf ; DefJotf / cGt/lfLo ; DaGwnf0{ ; d6] cy{JoJ:yfdf ; Argfids
kl/jt6x?sf nflu lbzfaV ug{ ; Sg]vfnsf]Ps bl3\$fnlg s[lif lj sf; ofhg
klg th6f ul/g5 .

!= s[lif sfox?df dlxfx?sf]7hfpufbg /lxcPsf] ; Gbedf pGgt kljIwdf kxF
a9fpg] / cg';/Ofdf pglx?nf0{ ; l/s u/f0{ ; lfd agfpg ; s]f s[fs
kl/jf/sf]g0f6 klqnofdf cgsh ; wf/ cfpg ; Sg]e0{ s[lif pTkfbstj a[4df
dxTjk0f{6]f k0g hfg5 . t ; y{s[lif sfo6mdx?sf] sfo6jogsf]dh kljfxdf
dlxf ; u]gtf a9fpg ljz]f hB lb0g5 . ; - ; fgf cfodhs sfo6md / klj0f
lj sf; sfo6mdx?df dlxf s[fs ; dxsf] dflodaf6 sfo6md cl3 a9fpg
kfyldstf lb0g5 .

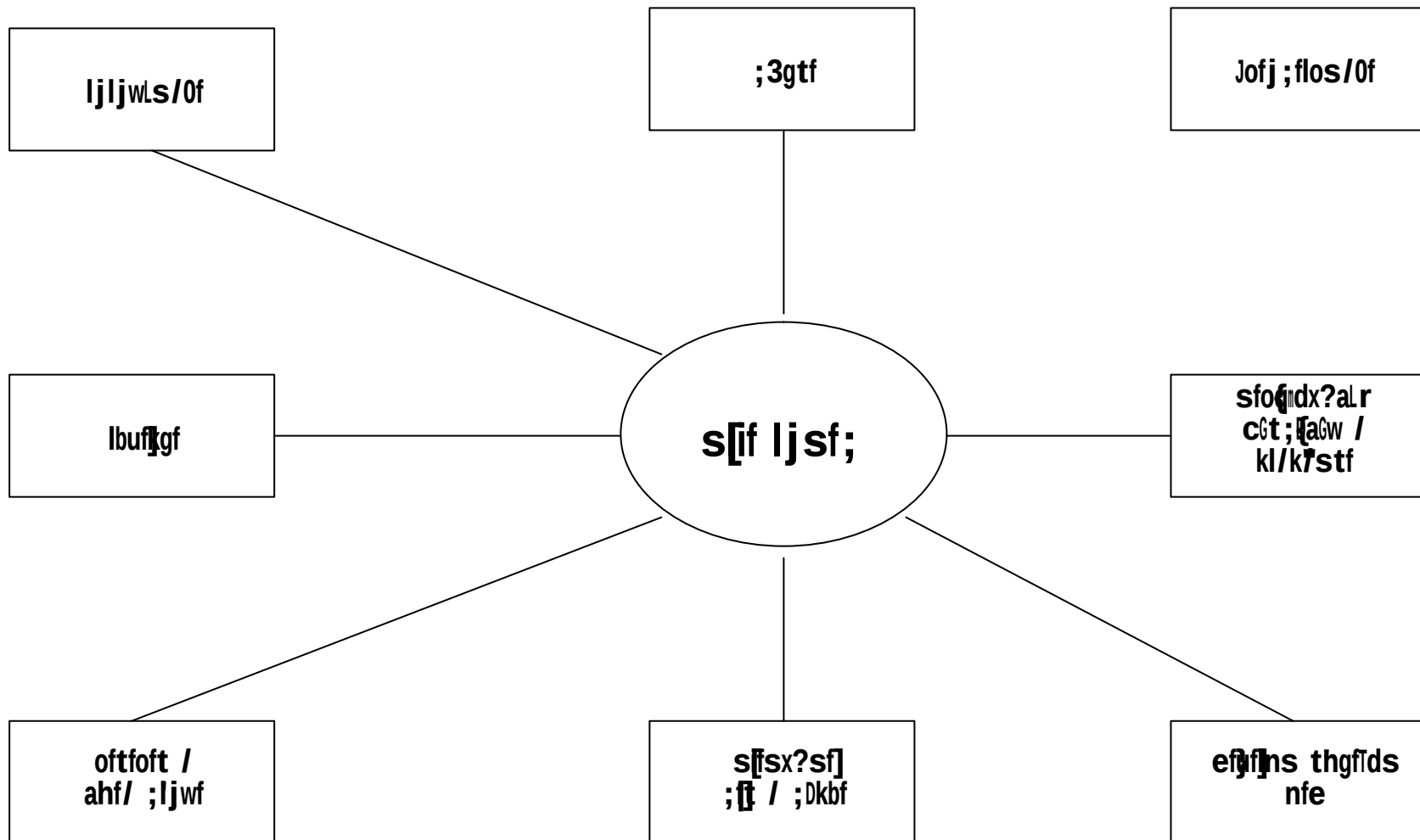
@)= ufpF3/df ljBdfg skf]f0sf]l:yltdf ; wf/ Nofpg kfi6s tTjoQm :yfglo
vfB j:tx?sf]klxrfg, pTkfbg, vfB kl/sf/ t6f/L / afnxf/df kpfu kl'ng
a9fpg 6]f k0g]vfnsf sfo6md ; ~rfng ul/g5 . ; fy}kf]f0f; DaGWL zHfs
; fdu]sf] pTkfbg u/L ljBfnosf] kf7b ; fdu]df ; dfjz u/fpg lzIf
dGqfnosf] kf7bqmd lj sf; sfo6md ; F plrt ; dGjo ul/gfsf] ; fy}To:tf
; fdu]x? dlxf juhf0{nllft u/L s[lif krf/ k;f/sf] cleGg cEsf] ?kdf
kpfu ul/g5 .

@!= ljutdf glttut JoJ:yf / sfo6md sfo6jog klfsf]lg/Gt/ cgludg / dNoflg
ug]JoJ:yf Hofb}sdhf] ePsf]s[lif lj sf; sfo6mdx? k6jfsf/L gePsf]
tYonf0{b]i6ut u/L cf7f;ofhgdf cgludg tyf dNoflg k0ffnlnf0{ ; zQm
u/fpg] /fli6a gltcg?k s[lif lj sf;sf ljleGg klfx?df pkoQm cgludg
; 'sf]lx? lj sf; u/L cgludg tyf dNoflg k0ffnlnf0{ljz]f ?kdf lqnofzLn
tNof0g5 .

@@= s[lif lj sf; sfo6mdf k6jfsf]/tf / lg/Gt/tf a[4 ubInhfg s[lif lf]sf]
lj sf; ; F k]olf ; DaGw /xsf]jg tyf e" ; hf0f, eld; wf/, l; Ff0, s[lif Cof,
s[lifhGo pBfu JoJ;fo, s[lif ; fdu] cfkl't{ hgziQm cfkl'th:tf klfx? ; F
s]b]v lhNnf / ; jf s]b]t/ ; Ddsf]ofhg th6f]v sfo6jog; Dd ; dGjo
sfod u/fpg ljleGg ; dGjo ; ldltx?sf]JoJ:yf u/LlqnofzLn agf0g5gl. s[lif
/ l; Ff0alr sf]cGof]ofl>t ; DaGwnf0{b]i6ut u/L ; E7gsf] ; Argdf kblj{f/
ul/g5 .

@#= s[lif lf, pklf, tyf ; DalGwt cGo ljleGg lgsfox?alrsf sfo\$nfkx?
s[fsf]6]fsf nflu :yfglo:t/df ; ~rfng xg]sfox? xgl. :yfglo ; DefJotf
/ thgfids nfesf klfx?nf0{:yfglo s[fsx?sf]cfjZostfcg?k nhfg kg]
x6f ofhg th6f sfo6jog, cgludg / dNoflgdf ljs]b]t JoJ:yf ckgf0{
hg; xeflutfsf cjwf/Offcf?k cl3 a9g'cfjZos xg5 . t ; y{lhNnf lj sf;
ofhgfsf] cjwf/Offnf0{ :yfglo hgtfsf] cfjZostf, ; d:of, cj; / /
; DefJotfsf]klxrfg ug\$ nflu tna6 p7sf] / /fli6a kfyldstf glttut
dfu]z6 pRr kljIwsf]cfjZostf / ; /sf/L ; fwgsf]ljt/Ofsf]hfgsf/Lsf

nflu dflyaf6 kltfljt s/ix?sf] ;dfofhg ljGb' (Converging Point) sf] ?kdf
x] ofhgf thd / sfotjog kl3 a9f0g5 .



nlo tyf sfodx?

cf7fjofhgjfwsf]kpv s[if ptkfbg tyf ptkfbsTj nlox?

afnl	ptkfbg			nllft jflif\$ ptkfbg a[4b/ k tzt	ptkfbstj -6g÷x\$6/_	
	Psfo{	cfwt/ jif\$[	@)%#÷%\$ sf]		cfwt/ jif\$[	@)%#÷%\$ sf]
vfBfg	)))			5.4		
d36g	"))	3392	4452	5.5	2.35	2.85
wfg	"))	1168	1476	4.7	1.57	1.93
ds}	"))	840	1258	8.4	1.40	2.04
uxF	"))	213	236	2.1	1.11	1.14
sfpf]	"))	27	32	3.4	0.93	1.14
hf}÷ pjf	"))	23	32	6.8	0.54	0.64
kmfk/	"))	124	186	8.4	0.60	0.82
bfnafnl	"))			9.1		
gub3fnl	"))	108	174	10.0	0.647	0.906
tjhxg -abfd	"))					
;lxt_	"))	1106	1530	6.7	33.56	38.25
pv'	"))	6.3	9.5	8.6	0.854	0.99
;tL{	"))	16.4	25.0	8.8	1.215	1.40
h8 /zf	"))			5.4		
afujfgl	"))	86	128	8.3	9.52	9.82
;Gtnfhf	"))	416	507	4.0	9.94	10.29
cGo kmnkth	"))	1075	1278	3.5	7.09	9.10
t/sf/L	"))	738	1033	7.0	8.68	10.76
cfm'	"))			3.8		
kz'ljst;	"))	865	1028	3.5		
bW	"))	369519	479791	5.4		
ktln	uf\$[					
df;'	)))	147	173	3.3		
pmg	d36g	767	814	1.2		
df5f	"))	12656	22311	12.0		
ljljw						
lrof	)))	1.5	2.57.1	10.7		
	d36g					
skf;	"))	1.7	400			
/zd -sfpf_	d36g	30	300			

Rofp	„	56	32.5			
cbjff	))) d36g	19.5	3540			
cnjfl	„	3002	153			
skml	„					

-s_ pTkfbg nlo tyf sfoqnd

afnl pTkfbg sfoqnd

vfBfGg afnl, gub] afnl, kknkth tyft/sf/L afnlh:tf ;flnGbf lewof0g] afnlx?n] ;Dk0f{ s[ifpTkfbgdf cfwfGbf a9L ofubfg ug[u/sf] 5. ;j{fwf/0fsf] blgs vfB ;Argdf klq ol afnlx?sf]ofubfg cTolws /lxcPsf]5. kknth Sofnf]L kll6g tyf cGo kffs tTjx?sf] ;:tf] / ;/n ckl'tdf klq d afnlx?sf]g}ofubfg /x[sf] 5. kTolf Pj+ckTolf bj}lsl;daf6 ;ah;f]gkfnl kl/jf/x?sf] 7hf] cznf0{ clwsfz /fhuf/ pknAw u/fpg] sfo{klg cem}o;} Ifaf6 pknAw xbgk5. t;y{ cf7f}ofhgdf afnl sfoqndx? /fhuf/L kl46 / cfoa4 bj}sf bl6af6 thgfids nfenf0{x/L cl3 a9f0g5g. afnl ;3gtf / cGt/afnl kl/k'stfnf0{ bl6ut u/L kl't0sf0{hdlgsf] pTkfbstjdf hfB lb0g5. sfoqnd sfoqjogsf nflu ;~rfng ul/g]ljsf; cfofhgfx? ltgsf]sfoqjog kZrft :yol ?kdf wfGg ;lsg]l:ylt / jftfj/Oflo kefjsf ;d] bl6af6 dNoflg ul/g5g. sfoqndsf nflu cfjZos kg] s[if ;fdu] Pj+kljws ;j]f 6]f :yfgljz]fsf]cfjZostf / s[ssfpknAw ;f]sf] lfdtnf0{d6] oyfydf s[ssf] cfjZostf ;dodf cfal4t ?kdf pknAw u/f0g5g. pTkfbgsf]plrt dNo / ahf/sf nflu dNo tyf ahf/ ;rgf ;jfx?sf] kefjsf]/tfaf6 ljlgo kffnlnf0{ pTkV/t ul/g5. ;xsf/L Ifq / lghL Joj;folx?nf0{s[if ;fdu] ckl't{/ s[if pkh v/Lb laqmL bj}klfdf pTkV/t u/L kefjsf]/tf Nof0g5. log} ;dli6ut bl6sf]fsf cwlgdf /xL afnl sfoqndx? ;~rfint xbg5g.

!= vfBfGg afnl¹

;j{fwf/0fsf] vfB cfjZostf kl/kl'tdf sXl kpV vfBfGg afnlx? wfg, ds} uxFSf]hf} / bfn afnlsf] ;jfk/ :yfg /x[sf] 5. ol afnlx?sf] pTkfbgl:ylt lgDgfg';f/ 5.

sXl kpV vfBfGg afnlsf] cf=j: @)\$&÷\$* / @)\$*÷\$(sf] pTkfbg tyf pTkfbstj l:ylt

Ifqknll xhf/

x\$6/df

pTkfbg ll xhf/

d36gdf

¹ cfwf/ jifsf]cÍ @)\$%÷\$^~@)\$&÷\$* sf]cf} t .

pTkfbstj ||

d36g÷x\$6/

afnlx?	@)\$&÷\$*			@)\$*÷\$(		
	lfqkn	pTkfbg	pTkfbstj	lfqkn	pTkfbg	pTkfbstj
wfg	1455	3502	2.407	1412	3222	2.282
uxF	593	836	1.410	571	779	1.364
ds}	758	1231	1.624	754	1205	1.598
sfpf]	199	232	1.166	198	229	1.156
hf}	30	28	0.933	30	28	0.933
bfn	268	161	0.601	262	155	0.592

cf7fofhgdf ol afnlx?sf]pTkfbg tyf pTkfbstj a9fpg afnlut sfogmd lgDgcg';f/ ;~rfng ul/g5g.

wfg

sh v]l hldgsf]s/La %\$ kltzt cz wgn]cfu6g]u/}f]/ rfdn ;a\$] ;jfw\$;lr sf]vfB j:t'ePsf]h]of]afnl sf]dxTj lgs}/x\$]5 .

cfwf/ jifdf wfg !\$ nfV \$^ xhf/ x\$6/df v]l e0{sh ## nfV (@ xhf/ d36g pTkfbg ePsf]5 . cf7fofhgdf l; Ff0 gePsf]gofFf]df l; Ff0 pknAw xg] lfqx? / l; Ff0 ;ljwfsf sf/of b0{afnl nlfq] lfq ;d]af6 yk ! nfV !* xhf/ x\$6/df wfg v]l u/f0{ofhgfjlwsf]clGtd jifdf clw/fHosf]sh !% nfV ^\$ xhf/ x\$6/ hldgdf wfg v]l xg hfg5 . o;af6 yk !) nfV ^) xhf/ d36g wfg pTkfbg u/L wfgsf]pTkfbg:t/ \$\$ nfV %@ xhf/ d36g k#of0g5 . cfwf/ jifsf]cf}t pTkfbstj:t/ @#\$^ d36g kltx\$6/af6 cf7fofhgfjlwdf wfgsf]pTkfbstj kltx\$6/ @=\$^ d36g k#of0g]nlo /x\$]5 . pGgt alpn]9flsg]lfq ofhgf sf]klxn]jif{% % kltztaf6 a9f0{clGtd jifdf &% kltzt k#ofpg]nlo /x\$]5 .

wfg afnl pTkfbg sfogmdnf0{l;l~rt Pj+cl;l~rt lfqsf]sfogmdsf] ?kdf ljefhg u/L ;~rfng ul/g5 .

l;l~rt lfq

gkfnsf] ;aeGbf a9L wfg v]l xg]t/f0\$]f@) lhNnfx?df dfq bzsf]sh wfg v]l hldgdw]s/La &# kltzt kb5 eg]sh wfg pTkfbgsf]&\$ kltzt xg]u/}f] 5 . t;y{ol lfqx?df kyldstf lb0{ ;3g sfogmd ;~rfng ul/g5 . ;fy} kxf8L e]udf :yfglo pTkfbgaf6 vfBfgsf]cfkl't{ a9fp5 nfhg tl lhNnfx?sf]udl{ xfjfkfgl xg]sd prf0sf -()) ld6/ prf0{Dd_ a3L 6f/ Pj+pkTosfx?df jifsf] b0{afnl wfg v]l xg] ;Sg]ePsf]o:tf lfqx?df ;d] ;3g ?kaf6 wfg afnl pTkfbg sfogmd ;~rfng ul/g5 . l;l~rt lfqx?df pGgt kljlw, l; Ff0 ;ljwf, s[lif Cof, pTkfbg ;fdul Pj+k]jlws ;Jf 6]f cfjl4t ?kdf k#of0g5 . kljlwtkm{ plNnlvt l;l~rt lfqx?df s[lif cg';Gwfaf6 l;kml/z ePcg?ksf]kljlwsf]kpf]udf hf3 lb0g5 .

cl;l~rt lq

clw/fHosf cl;l~rt ;DefJo lq?df ;~rfng xg] sfoddd vf; u/L pGgt
hftsf alpsf]kpfj / afnl ;Af0sf pkoQm klqnofdf hfB lb0g5 .

ds}

ds}gkfnsf]bf] j] dVo vfBf afnl xf] / o;n]b}zf] sh v]L hldgsf] s/La
@* kl'tzt lq cfu6b5 . ds}sf] sh pTkfbgdw] b0{t xf0{ kxf8L lqdf xg] /sfh]
vf; u/L kxf8L e]usf]vfBfGg cfklt{:yltdf ;wf/ Nofpgsf]nflu o; e]udf ds}sf]
pTkfbg:t/ clej[4 ug{h?/L ePsf] 5. ds}afnlsf]pTkfbstjdf b]vk/sf] xf];df
pGgt alpsf]kpfj / afnl ;Af0sf]dfwodaf6 qmlds ;wf/ Nof0{pTkfbstj a[4af6
pTkfbg a9f0g5 . To:t}u/L sh pTkfbgdf a[4 Nofpg kxf8sf ;dy/ a}Lx? /
t/f0{lqdf klg lxp5/ j;Gt]ds}afnlsf];3g v]Ldf hfB lb0g5 .

cfwf/ jifdf ds}& nfv \$\$ xhf/ x\$6/df v]L e0{sh !! nfv ^* xhf/
d}6g pTkfbg ePsf] 5 . cf7f}ofhgfsf]cGto;Dd pTkfbstj a[4 ;d]sf]dfwodaf6
yk # nfv * xhf/ d}6g pTkfbg a[4 u/LpTkfbg:t/ !\$ nfv &^ xhf/ d}6g
k%of0g5 . ds}sf]cf] t pTkfbstj:t/ kltx\$6/ !=%& d}6gaf6 j[4 u/L !=(#(d}6g
k%of0g5 . pGgt alpn]9flsg] lq ofhgfsf]klxnf]jif(\$) kl'tztaf6 clGtd jif{^}
kl'tzt k%ofpg]nlo 5 .

ds}pTkfbg sfoddnf0{l;l~rt Pj+cl;l~rt lqdf lje fhg u/L sfod
;~rfng ul/g5 .

l;l~rt lq

kxf8 / t/f0\$df ds}nufpg a9L ;DefJo offtoft Pj+ahf/ ;ljwf ePsf
l;l~rt lq?df pGgt alp, /;folgs dn, afnl;Af0f, s[if C0f Pj+kljlws ;]f
cfjl4t ?kdf k%of0{;3g ?kdf sfod ;~rfng ul/g5 .

cl;l~rt lq

cl;l~rt lq?df dVotl pGgt alpsf]kpfjdf hfB lb0{afnl ;Af0f kljlwsf
pkoQm klqnof ckgfpg nufpgdf hfB lb0g5 .

uxF

ljutsf]jif?df ux5f]lqkmin a9b}u0{of]Ps dxTjk0f{lxp5afnlsf]?kdf
b]vk/sf] 5. o;n]xfn sh v]Lof]o hldgsf] s/La Ps rfy0{efu cfu6b5 eg]
sh vfBfGg pTkfbgdf t]j]yfg lnPsf] 5. b}zf]v]Lof]o hldgsf];ldttnf0{
b[6ut ubf{afnl ;3gtf Pj+afnl nflu] lqkmin a[4 ug];DefJotf uxFv]Ldf g}
/x\$5 .

cfwf/ jifdf uxF% nfv ((xhf/ x\$6/df v]L e0{* nfv \$) xhf/ d}6g
pTkfbg ePsf]cgdfg 5 . cf7f}ofhgjlwdf lqkmin !^ xhf/ x\$6/ lj:tf/ u/L yk
pTkfbg \$ nfv !* xhf/ d}6g ul/g5 . o;af6 ofhgfsf]clGtd jifdf ^ nfv !%
xhf/ x\$6/ hldgdf uxFv]L u/L pTkfbg:t/ !@ nfv %* xhf/ d}6g klq5 . cfwf/
jifdf]cf] t pTkfbstj:t/ !=\$)@ d}6g kltx\$6/af6 cf7f}ofhgjlwdf @=)\$% d}6g

k|tx\$6/ k%ofpg]nlo /x\$]5 . pGgt alpn]9flsg] lfknn ofhgfsf]klxnf]jif{*)
k|tztaf6 clGtd jif{!)) k|tzt k%ofpg]nlo 5 .

uxFpTkfbg sfogndnf0{!;l~rt Pj+cl;l~rt lfd ljeffg u/L sfognd
;~rfng ul/g5 .

l;l~rt lfd

uxFpTkfbg sfogndnf0{l]z]f u/L t/f0{/ kxf8sf l;Ff0 tyf oftfoft ;ljwf
pknAw lfx?df s]bt ul/g5 . o:tf lfx?df pGgt alp, /f;folgs dn, afnl
;Af0f ;]f, k|ljws ;]f 6]f / s]f C0f cfjl4t ?kdf k%of0{;3g ?kdf pTkfbg
sfognd ;~rfng ul/g5 .

cl;l~rt lfd

kxf8 tyf t/f0\$cl;l~rt lfx?df uxFpTkfbg a[4sf]nflu dVotll pGgt
alpsf]kpfldf hf8 lb0{/f;folgs dnvfbtkn{df6ldf /x\$]lr:ofgsf]cj:yf x]L
kpfu u/f0g5 .

kxf8l afnl

kxf8l afnlx?df s]bf] kmfk/ / hf]n:tf vf; u/L cl;l~rt / ;ldfGt hldgdf
e0cfPsf]kxf8l afnl sh v]L hldgsf]s/la ^ k|tzt lfd v]L xg]ub5 . sh
vfBfg pTkfbgdf ol afnlx?sf]ofubfg klgn pNn]vglo 5 .

kxf8l e]usf] vfBfg cfkl'tdf ;wf/ Nofpg ol kxf8l afnlx?sf]
pTkfbstj:t/sf]clej[4df kpfjsf/L ;wf/ Nofpg' cfjZos 5. t/ ol afnlx?sf]
kljlw ljsf; 7f] ?kdf e0g;s]fn] pGgt alpsf] dflodaf6 g}pTkfbstj a[4
ul/g5 . ofhgjlwsf] clGtd jif{Dddf s]bf] @# xhf/ d]6g, hf}% xhf/ d]6g /
kmfk/ (xhf/ d]6g yk pTkfbg ul/g5 . s]bf]pTkfbstj cfwf/ jif\$]!:) (af6
!:\$) d]6g, hf\$])=(#! d]6gaf6 !:\$# d]6g / kmfk/sf])=%# d]6gaf6)-^\$
d]6g k|tx\$6/ k%ofpg]nlo 5 .

bfm afnl

v]L kpfndf bfm afnl]klg dxTjk0f{eldsf v]b}cfPsf] 5. o; afnl]sf]
v]L ugfd] hldgsf] p]f{ zIQm a9fpgsf] ;fy} ;j{fwf/0fsf] b]gs cxf/fdf k]6g
cfkl't{ugdf ;d] 6]f k%ofp5 . ljb]L dbf cfhdgdf klgn o; afnl]sf] dxTj
/xcfPsf]5 .

cfwf/ jifdf sh @ nfv ^& xhf/ x\$6/ hUufdf bfm v]L e0{! nfv ^) xhf/
d]6g pTkfbg ePsf]5 .

cf7f]ofhgdf s]L kdv bfm afnl]sf]bt ul cfwf/ jif\$]pTkfbstj:t/
k|tx\$6/)=^)@ d]6gaf6 j[4 u/L)= *@# d]6g k|tx\$6/ k%of0g5 . o; sf]lgldQ
:yfgljz]fsf] ;DefJotf cg';f/ kxf8l lfd e6df;; df;; d:of^a / af8l Pj+Heql
dwz tyf t/f0{ lfd d';/f] rgf, /x/ / e6df;sf] v]Ldf l]z]f hf8 lb0g5 .
s]fhGo k]fvg pB]ux?sf nflu sRrf kbty{cfkl't{ug{e6df;; lgof k]4g
nflu d';/f] rgf / /x/ h:tf sf]afnl]pTkfbgdf kyldstf lb0g5 . o; sf]nflu

p6gt alp / afnl ;Af0fdf kfyldstf lb0g5 . o;/L k6v bfn afnlx?sf] cfwf/
jif\$@ nfv ^ xhf/ x\$6/ lfknn / ! nfv @\$ xhf/ d36g pTkfbg:t/af6 ofhgfsf
c6tdf @ nfv @^ xhf/ x\$6/ lfknn / ! nfv *^ xhf/ d36g pTkfbg:t/ k6ofpg]
nlo 5 .

c6o ;-;fgf vfB afnlx?

vfB6g cfkl't{ ;{sf ?kdf /x\$ n\$} d/nl ds} sfubf] hg]hf] h:tf ;-;fgf
:yfglo k's vfB afnlx?sf] pTkfbg l:ylt / ;fdflhs cfly\$ l:yltaf/] clloog u/L
gj] ofhgfsf nflu ;-;fgf vfB afnl\$] ;{sf] ljsf; ug{cfwf/x? t6f/ ul/g5g\.

s[if ;fdu] tyf kljlws ;]f 6]f

vfB6g afnlx?sf] nflu cfjZos p6gt alp, /f;folgs dnvfb, /f] tyf
sl6gfzs cf]fw, s[if cf]f/, s[if C0f cf]b ;fdu]x? ;]f]ds sf0m dcGtu{ s[if
;fdu]sf] Joj:yf; Da6wL kl/R5]pdf lb0Psf]5 . kljlws ;]fx? s[if kl;f/ ;]f; Da6wL
kl/R5]pdf pNn] ul/Psf]5 .

kl'tt vfB6g afnlx?sf] pTkfbg nlo; Da6wL ljj/0f lgDg tflnsdf lb0Psf]
5 .

tflnsf g+! || cf7] ofhg]j lwdf vfB6g pTkfbg nlo

x\$6/df lfknn xhf/

pTkfbg || xhf/

d36gdf pTkfbstj ||

d36g÷x\$6/

afnl	cfly\$ jif{	ljj/0f	l;l~rt	cl;l~rt	hDdf
wfg	cfwf/ jif{ @)\$%÷\$^~ @)\$&÷\$*	lfknn	490	956	1446
		pTkfbg	1460	1932	3392
		pTkfbstj	2.979	2.021	2.346
	@)%#÷%\$	lfknn	570	994	1564
		pTkfbg	2171	2281	4452
		pTkfbstj	3.809	2.295	2.846
ds}	cfwf/ jif{ @)\$%÷\$^~ @)\$&÷\$*	lfknn	68	676	744
		pTkfbg	162	1006	1168
		pTkfbstj	2.382	1.488	1.570
	@)%#÷%\$	lfknn	74	687	761
		pTkfbg	221	1255	1476

		pTkfbstj	2.986	1.827	1.939
uxF	cfwf/ jif{ @)\$%÷\$^~ @)\$&÷\$*	lfqknn	223	376	599
		pTkfbg	427	413	840
		pTkfbstj	1.915	1.098	1.402
	@)%#÷%\$	lfqknn	248	367	615
		pTkfbg	702	556	1258
		pTkfbstj	2.831	1.515	2.045
sfbrj	cfwf/ jif{ @)\$%÷\$^~ @)\$&÷\$*	lfqknn			192
		pTkfbg			213
		pTkfbstj			1.109
	@)%#÷%\$	lfqknn			207
		pTkfbg			236
		pTkfbstj			1.140
hfj÷ pjf	cfwf/ jif{ @)\$%÷\$^~ @)\$&÷\$*	lfqknn			29
		pTkfbg			27
		pTkfbstj			0.931
	@)%#÷%\$	lfqknn			28
		pTkfbg			32
		pTkfbstj			1.143
kmfk/	cfwf/ jif{ @)\$%÷\$^~ @)\$&÷\$*	lfqknn			43
		pTkfbg			23
		pTkfbstj			0.535
	@)%#÷%\$	lfqknn			50
		pTkfbg			32
		pTkfbstj			0.640
bfnafnl*	cfwf/ jif{ @)\$%÷\$^~ @)\$&÷\$*	lfqknn			206
		pTkfbg			124
		pTkfbstj			0.602
	@)%#÷%\$	lfqknn			226
		pTkfbg			186
		pTkfbstj			0.823

* o;df df; , e6df; , d';/fj /x/ / rgf ;dfjž 5g.

@= **cfBflus tyf gub]afnlx?**

cfBflus tyf gub]afnlx?n] s[fhGo pBflx?sf] nflu sRrf kbfi{cfklt'cf
6Jf k%ofpgsf] cltl/Qm s[fsx?sf] cfo tyf /fhuf/ a9fpg / s[fidf ljljwls/Of
ugdf klg 6Jf k%ofpg5g. ol afnlx?df sxl kpV afnlx?sf] pTkfbg:l:ylt
lgDgfg';f/ 5 .

s]l kpV gub]afnl]sf]cf-j: @)\$&÷\$* / @)\$*÷\$(sf]pTkfbg tyf pTkfbstj l:ylt
lfqkn|| xhf/

x\$6/df

pTkfbg || xhf/

d]6gdf

pTkfbstj ||

d]6g÷x\$6/

afnlx?	@)\$&÷\$*			@)\$*÷\$(sf]k]/lDes cgdfg		
	lfqkn	pTkfbg	pTkfbstj	lfqkn	pTkfbg	pTkfbstj
pv'	33	1106	33.515	37	1291	34.892
;tlē	7	7	0.957	6	6	0.921
t]hxg	156	92	0.589	155	88	0.568

* pTkfbstj k/f cīdf cfwfl/t

t]h afnl

;j{fwf/Ofsf] b]gs cxf/df vfg]t]hsf] dxTjk0f{:yfg /x\$sf] 5. o; afnl]n]
cfGtl/s vfg] t]h pknAw u/fpgsf] ;fy}jg:klt fo"pBflx?nf0{klg sRrf kbfi{
pknAw u/fp5 / pk pTkfbgsf]lgsf;L Jofkf/df klg o;n]of]ubfg k%ofp5}cfPsf]
5 . g]kn t]h afnl]df cfdlge{ 5g / jif]l s/La ?- \$) s/}B a/fa/sf] t]h cfoft
ul/65 . ctll t]hsf]cfklt'cf cfdlge{tf xfl;n u/L t]f]lsf]lgsf;L k]4g ;d] ug{
t]h afnl]sf]pTkfbgdf clea[4 ug{cfjZos ePsf]5 .

cfwfl/ jif{-@)\$%÷\$^~@)\$&÷\$* df t]h afnl ! nfv ^& xhf/ x\$6/df v]L
u/L sh !)* xhf/ d]6g pTkfbg ePsf]-abfd ;d]_ cgdfg 5 . cf7f]of]hgfjlwdf
jbfd, t]f]L, /fof]/ ;:o]u/L sh ^^ xhf/ d]6g yk pTkfbg u/L sh pTkfbg:t/ !
nfv &\$ xhf/ d]6g k%ofpg]nlo /x\$sf]5 . o;sf nflu lfqkn lj:tf/ / pTkfbstj
a[4 b]j]df hf} lb0{of]hgfjlwdf k]tx\$6/ jbfddf)=* d]6g / cGo t]h afnl]df
)=@!! d]6g pTkfbstjdf a[4 ul/g5 . o;af6 t]h afnl]sf] cfwfl/ jif\$]cf; t
pTkfbstj)^\$& d]6g k]tx\$6/af6)=())^ k]g5 .

pTkfbstj a[4sf nflu pkoQm hfts]alp, dnvfb / afnl ;Hf0f ;J]df hf}B
lb0g5 . t/f0{leql dwž / kxf8L sxl a9L ;DefJo lfqx?df k]ljlws ;J]f, pGgt
alp, /f;folgs dn, s[if C0f, cf]flwx? ;3g ?kdf k%of0g5 . pGgt alpsf]

cfkl't{ s/la @) kltzt ;/sf/L ;yfut Joj:yfaf6 cfkl't{ u/f0{ af5L
s[fs:t/af6}5flgPsf a9L pTkfbg lbg] alpx? pkoFlu u/f0g5g. kZflwt t]hsf]
ahf/ lj:tf/ x6} uPsf] k[7elddf vfg] t]h nufotsf ljleGg pkoFludf t]hsf]
cfjZostf tyf g]kndf ltgsf] pTkfbg a[4 / kZflvg pBflux?sf] kj46
;DefJotfaf/] Ps cWooog u/f0{ 7f]; gltut cfwf/x? tof/ u/L sfot]ogdf
Nof0g5 . pTkflbt t]hft j:tx? plrt dNodf t]h pBfl tyf jg:kl't pBflux? /
tf]L lgsf;lstf{?af6 vkt u/fpg g]kn pBfl jfl0fHo ;3 ;d]sf] ;xof]udf
;dGjo ul/g5 .

pv'afnL

;ftf]of]hgfsf] cGtdf bZdf lrgLsf] jflif\$ dfu s/la %% xhf/ d]6g /xg]
cgdfg ePsf]f #) xhf/ d]6g dfq pTkfbg e0{ @% xhf/ d]6g lrgL Gog ePsf]
b]vG5 . d]hbf lrgL sf/vfgf / k]tfljt gofF:yfkgf xg] lrgL sf/vfgf ;~rfng
ePdf :yfglo pv' pTkfbgaf6 g]&! xhf/ \$)) d]6g lrgL pTkfbg xg ;Sg5 .
o;cg?k lrgLsf]cfkl't{ cfldge{tf xg ;Sg]b]vG5 .

bZdf :yflkt kfF lrgL sf/vfgfx? kOf{ lfdttdf ;~rfng u/fpg % nfv \$)
xhf/ d]6g, cf7f]of]hgfleq :yfkgf xg]k]tfljt yk sf/vfgfx?sf]nflu \$ nfv %)
xhf/ d]6g / !) vf8;/L pBflusf]nflu ! nfv !^ xhf/ d]6g u/L sh !! nfv ^
xhf/ d]6g pv'sf] cfjZostf xg]b]vG5 . o;}u/L ;Vv/ pTkfbg ugh:tf 3/h'
pBflusf]nflu jflif\$ nueu ^@ xhf/ d]6g pv'cfjZos xg5 . o;afx\$ s[fsx?sf]
cGo cfjZostfx?sf]nflu s]L yk pTkfbgsf]cfjZostf xg5 .

cfwf/ jif{ @)\$&÷\$* df pv'## xhf/ x\$6/df v]L e0{sh !! nfv ^ xhf/
d]6g pv'pTkfbg e0/x\$6/df k]t't cfjZostfnf0{AboEd u/L cf7f]of]hgfsf]clGtd
jif{Dddf yk & xhf/ x\$6/ hldgdf pv'-v]L u/f0g5 . pTkfbstj a[4 ;d]af6 yk
\$ nfv @\$ xhf/ d]6g pv' pTkfbg u/f0{sh pTkfbg !% nfv #) xhf/ d]6g
k#ofpg]nlo /x\$6]5 .

pv'sf]pTkfbg sfocmddf dVotof lrgL sf/vfgfx?sf kpfj lqdf kfyldstf
lb0{ ;3g sfocmddf ?kdf ;~rfng ul/g5 . clw/fHosf cGo pv' v]L ul/g]
lqdx?df :yfglo vf8;/L tyf ;Vv/, rfs' pBflux?nf0{kp'o lbg]p2Zon] ;fdfGo
?kdf sfocmddx? ;~rfng ul/g5 . pv'pTkfbgdf d]7ab]v slknj:t';Ddsf t/f0\$
!! lhNnfx?df sh pv'pTkfbgsf]*& kltzt xg]ePsf]h] ;3g sfocmddcGtu{ ol
lhNnfx?df pTkfbstj a[4df hf8 lbg pGgt alp, k]ljws ;j]f, l;Ff0, s[if Cof /
dnvfbx?sf] kl/rfngdf ljz]f hf8 lb0g5 . lrgL sf/vfgfx?df pv' k]lg] c]lw
a9fpgsf nflu pTkfbgs s[fsx?nf0{cuf6] pv'sf] pTkfbgdf k]l;flxt ug{ ol
sf/vfgdfk]f\yk lklodod ;ljwf lbg k]l/t ul/g5 . pv'sf]pTkfbstjdf a[4 Nofpg
pGgt hftsf]pv'sf]kpf] of]hgfsf]klxn]jif{&) kltztaf6 a9fP/ clGtd jif{()
kltzt k#of0g5 / s[fsx?nf0{pv' afnL ;DaGwdf tflnd kpf]g ug\$]f ;fy}s[if
;fdulsf] ;dodf kof{t cfkl't\$]nflu Joj:yf ldnf0g5 . alpsf] cfkl't{ pv'
afnLj sf; sfocmddf] ;dGjodf s[if k]f/ ;j]fdk]f\s[fs:t/sf]pTkfbgaf6 cfkl't{
u/f0g5 . lrgLsf]ljt/0fdf k]t:kwf{Nofpg lghL lqsf] ;mUgtfnf0{a9fjf lb0g5 .

pv' pTkfbS tyf lrgl pBfux?sf] ;xeflutdf s[fssf] pv' / sf/vfgfsf] lrglsf]lrt dNo / pv'v]L tyf lrgl pBfux k]f/f/ ljsf;sf nflu sf]f v8f ug{/ kl/rfng ug{pv' pTkfbS tyf lrgl pBfux?nf0{ k]/t ul/g5 . lrgl pBfuxsf] pkkbfy{pkofu ug]pBfux? k]46 ug{/ lrgl sf/vfgf j/k/ jftfj/Oflo kpf0f xg glbg ;DalGwt pBfux?nf0{g}clek]/t ul/g5 .

b7sf c6o pv' v]L xg] lhNnfx?df klg pTkfbS]j a[4 ug{p6gt v]L k]jwsf]kpf]udf lj:tf/ ub]nlug5 .

;lt{afnl

b7df :yflkt r/f6 tyf la8L sf/vfgfx?sf nflu sRrf kbfy{cfkl't{u/L r/f6 tyf la8Lsf]cfoft kl't:yfkg ug{ ;lt{v]Lsf] dxTjk0f{eldsf /x5f]5 . xfn ;lt{ v]Laf6 cf6tl/s pkefusf] nflu cfjZos ;lt{pknAw u/fpgsf] ;fy} r/f6 pTkfbgsf]nflu r/f6 ;lt5f] sh cfjZostfsf]s/La !^ kl'tzt cfkl't{ub]cfPsf] 5 . r/f6 sf/vfgfsf]nflu pkoQm hfts] ;lt{Pj+c6o ;lt5f]a9b]dfunf0{b]6ut u/L ;lt{pTkfbgdf cf6dlge{tf xfl;n ub]hfg ;lt5f]pTkfbg a[4df ljz]f hf8 lbg cfjZos ePsf]5 .

cfwf/ jif{-@)\$%÷\$^~@)\$&÷\$* df & xhf/ \$)) x\$6/df v]L e0{^ xhf/ #@) d]6g ;lt{pTkfbg ePsf]5 . cf7f]o]hngfsf]c6t;Dddf yk # xhf/ !*) d]6g pTkfbg u/L sh (xhf/ %)) d]6g pTkfbg:t/ k%of0g]nlo /x5f]5 . o;af6 r/f6sf] nflu cfjZos ;lt5f] %% kl'tzt cf6tl/s pTkfbgaf6} cfkl't{ xg5 . o]hngf]lwdf ;lt5f]pTkfbS]j:t/ cwf/ jif5f])=*%! d]6g kl't x\$6/af6 a[4 u/L s/La)=((d]6g kl't x\$6/ k%of0g5 . ;lt{pTkfbgsf nflu r/f6 Pj+la8L sf/vfgf s]b]t /x5f d]wdf~rnsf ;DefJolhNnfx?sf ;fy}lgs6 eljiodf :yfkgf xg]o:tf sf/vfgfx? j/k/sf lf]df ;3g sf6md ;~rfng ul/g5 . o:tf lf]df p6gt kl]lw, alp, kl]lws ;j]f 6]f Pj+s]f ;fdul cfa4t ?kdf k%of0g5 . cf6tl/s pkefusf] nflu a9b] ;lt5f]dfu cfkl't{ug{ ;lt{pTkfbgsf]nflu ;DefJo c6o lf]x?df ;fdf6o sf6md ;~rfng ul/g5 . o:tf lf]x?df p6gt alpsf]kpf]u a9f0{ ;lt{pTkfbgdf a[4 ul/g5 .

;lt{pTkfbgsf]nlo xfl;n ug5f]lgldQ ;lt{ljsf; sDkgLsf] cltl/Qm lghL lf]df :yflkt pBfux?n] klg salnotdf ;lt{pTkfbg u/fpg] k]f]vg ug] / s[fs:t/af6 v/lb ug{ kfp]g] Joj:yf nfu" ul/g5 . g]kndf pTkfbg xg] ;lt5f] u0f:t/ a9fpg k]Efl/s dnsf]kpf]udf hf8 lb0gsf] ;fy} ;fgf s[fs ;dxn] ;dx C0fdf ;lt{ ;sfpg]7fpF(Barn) agfpg rfxdf C0fkpf]g ul/g5 . o:t}u/L g]kndf pTkfbg xg]sd lgsf]6goQm ;lt5f] r/f6 pTkfbg u/L lgof{ ug] ;DefJotfsf]v]hL ul/g5 .

h6 afnl

k]f{rnsf t/f0{lhNnfx?df gub]afnl]sf] ?kdf /x5f]h6 afnl]sf] lf]k]n tyf pTkfbgdf x] ; cf0/x5f5 . s]L jif5]v l ;6]6sn] h6nf0{kl't:yfkg ug{yfn5f] / c6o kl't:kwf{ds afnlx? -wfg, ds} af6 nfutsf]lx;fan] h6ebf a9L cfly5

kmf0bf xg] u/ſf] sf/0fn] ubf{ hōsf ;fdg / hōn] cfsifſf udfpſf uPsf] 5. w]}
>ddhs afnl ePsfh]ljz]tll ;fgf s[fsx? of]v]ldf ;mUg xg]b]lv5g\.

cfwf/ jif{-@)\$%÷\$^ b]v @)\$&÷\$* df hō /ſf !^ xhf/ d]6g / pōgt
alp (! d]6g pTkfbg ePsfſf ofhgj]lwsf]clGtd jifſfDdf @% xhf/ d]6g hō /ſf
/ !!& d]6g alp pTkfbg ug]nlo /xſf]5 .

hō lj sf; ;yfgsf]cg';Gwfg 0sf0{/fli6& s[if cg';Gwfg kl/iblcōtuſf Nof0{
a9L pTkfbg lbg]hft / v]l klj]lwsf nflu cg';Gwfg sfoſf ;mUg u/f0g5 . hōsf]
alp cu]f s[fs ;dXdffkſf lghL lſſdf pTkfbg u/f0g5 . eljiodf hōsf] alp
pTkfbg Pj+gsgf;Ltkmſf;DefJotf x]l pkoQm sbd rſng5 . hō;DaGWL ahf/ /
dNoaf/]>L % sf] ;/sf/n]x:tllk gug]gl't lng5 . hōsf]k;f/sfo{s[if k;f/sf]
lgoldt sfoqndleq ;dijz ul/g5 / hō lj sf; ;yfgsf] ;E7gfids :j?knf0{
o;ſg';f/ ;dfo]hg ul/g5 .

skf; afnl

skf; pTkfbg ;DefJotfsf]pkofu u/L s[fsx?sf]cfo tyf /ſhuf/ a9fpg /
sk8f pB]ux?nf0{6}f kōfpg cfjZos ePsf]5 . xfn xſſf sk8f pB]u, a6jn
sk8f pB]u / Hof]t l:klgE ldN; u/L hDdf # kōv pB]ux?;~rſng e0/xſf 5g\.
ol pB]ux?nf0{kl'tjifſf/b/ # xhf/ !%) d]6g /ſf skf;sf]cfjZos kg]b]lv5 .
o;}u/L b]zdf a9b}u0/xſf]hg;wofcg?k nQf sk8fsf]dfu klg jifſf a9b}hfg]
kl/k]odf yk sk8f pB]ux?sf]lj:tf/ xſf hfg] ePsfh] ;f] pB]ux?sf] nflu
cfjZos kg]sRrf kb]y{skf;sf]dfu klg ;f]L cg?k a9b}hfg]b]lv5 .

cfwf/ jif{-@)\$%÷\$^@)\$&÷\$* sf] @ xhf/ x\$6/af6cf7f}k~rjifl6
ofhgj]lwsf]clGtd jifſf)%#÷%\$;Dddf yk @ xhf/ *) x\$6/ lſſknn lj:tf/ u/f0{
hDdf \$ xhf/ *) x\$6/df skf; v]l u/f0g5 . o; afnl]cfwf/ jifſf]pTkfbstj
)=*\$ d]6g kltx\$6/af6 ofhgfsf]clGtd jifſfDddf)=^@(d]6g kltx\$6/ yk a[4
u/L !=\$&(d]6g kōf0g5 . o;af6 ofhgfsf]clGt;Dddf cfwf/ jifſf! xhf/ &))
d]6gaf6 yk % xhf/ \$)) d]6g pTkfbg u/L pTkfbg:t/ & xhf/ !)) d]6g kōg5 .
ofhgj]lwdf skf;sf]dNo, v/lb / k]ſvgsfo{lghL lſſdf nul skf; k;f/ sfo{s[if
k;f/sf]lgoldt sfoqndleq /fvL ;~rſng ul/g5 / cg';Gwfg sfo{s[if cg';Gwfg
kl/iblsf]lhDdfdf /flvg5 . s[fsf]nflu]cfjZos pōgt alp, cu]f s[fs ;dXdffkſf\
alh a[4 sfoqnd ;~rſng u/L cfklt{u/f0g5 .

/ſd

/ſd v]laf6 cfodhs /ſhuf/Lsf cj;/x? l;hōf u/L s[fsx?sf]hljg:t/
;wf/ ug{vf; u/L ufdLof dlxnfjuſf]cfo tyf /ſhuf/ a[4 ug{jftfj/0f;Af0fdf
d2t kōfpg / kxf8L w/ftnx?df e'vngsf]ſſyfd ugſf ;d] ;3fp kōg]xſf
lsDa' / cſhdf cfwf/t /ſd v]l gk]nsf]nflu ljz]f pkofu xg ;Sg]b]lvPsf
5g\.

cf7f}ofhgdf xfn;Dd lj:tf/ e0;sſf]/ſd v]ldf cfjZos ;f]kōf0{
pTkfbgzln tNofpg]yk v]l lj:tf/ ug]/ pTkfbstj ;bſ u/L /ſd v]l]sf]lj sf;

ubInlug5 . cfwf/ jif{-@)\$&÷\$* df /zztk{lsDah]9fs\$] lfkkn s/La \$(^
 x\$6/ ePsf]/ *) x\$6/af6 pTkfbg k/De e0{#) 6g sf pf pTkfbg xg]cgbfg ePsf]
 5 . ofhgfsf]clGtd jif{-@)%#÷%\$ _ ;Dddf yk @ xhf/ !#! s[fs kl/jf/sf];mUgtf
 / ;xeflutfdf yk %## x\$6/df lSDa' v]L lj:tf/ ug]/ #)) 6g sf pf pTkfbg
 u/f0g5 . P/L /zd v]L -c8ndf cfwf/t_ tk{ofhgj]wdf %)) s[ssf];xeflutf
 u/f0{!)) 6g sf pf pTkfbg u/f0g5 . /zd v]L lj:tf/sf] nflu bl3\$fnlg
 sf0mdsf]bl6af6 Ps cWoog klg u/f0g5 .

kltflijt nlo xfl;n ug{/ bzdf /zd v]Lnf0{Pp6f e/kbf]cfodhs s[if
 kzf sf]?kdf kl:t:yfikt ug{cfjZos kg]cfwf/e't /zd ls/fsf]kn pTkfbg ug]
 kmfd{ s]b]/ k;/ k]w/x?sf]ljsf; u/L lqmfzLn ?kdf kl/rfng ul/g5 . /zd
 v]Lsf]kpf]fids cg';Gwfg, k;/, tfnd / pTkfbg lj:tf/ sf0mdx?nf0{l]z]f
 kfyldstf lb0g5 . /zd ls/fsf]dft[;]sf]Jo]y:f ug{cfGtl/s Pj+afXo ;]sf]
 kl/rfng u/L /zd ls/fsf]kn cfl'tdf cfdlge{ xg]kbf; ul/g5 . /zdsf]v]Lsf
 nflu sdhf] jg l]sf]pkof] xg ;Sg]:yfgdf jg Jo]y:fsf0mdsf];xof]udf
 salnotdf To:tf] l] s[fs jf s[fs ;dxnf0{pknAw u/f0{/zd v]L a9fpg hf
 lb0g5 . s[fs:t/df pTkfbt /zd sfpx? xfn ;/sf/L kmfdaf6 v/Lb Pj+kz]vg
 u/L cfPsf]of hgfsf]clGtd;Dddf o; sf0f0{s[fs ;dx Pj+ghl pBdLx?af6
 u/f0g5 . ;/sf/L kmfd{tfnd, gdfg kpxg / dft[;]sf];Af0fdf ;mUg /xg5 .

pTkfbg sf0mddf ufdLof s[ssf];mUgtf / ;xeflutfsf]clej[4 ug{s[fs
 ;dx jf lghl l]df g;L:yfkgf u/f0{cfjZos ! s/f % nfv ^% xhf/ la?jfsf]
 pTkfbg / laqml ljt/Of u/fpg hf lb0g5 . ;/sf/L kmfdaf6 /zd ls/fsf]kn
 pTkfbg / cfl'tsf]Jo]y:fldnf0g5 .

Irof

Irof pTkfbgsf];DefJotf gkfnsf]vf; u/L k]L{e]udf /lxcfPsf];Gbe]df ol
 l]df Irof /fk kg kl4g ubInul cfdlge{tf xfl;n ug{;lsg];Defjgfsf]clt/LQm
 kxf8l e]udf:t/Lo Irofsf]pTkfbgaf6 lgsf;L kl4g ;d] ug{;lsg];Defjgf /x\$]
 5 . gkndf Irofsf]jlfif\$ dfu s/La \$) nfv s]hl ePsf]cgbfg 5 . cfGtl/s
 pTkfbgaf6 s/La \$) kl'tzt cfl't{xg ;s\$]/ af5l cfoftdf g]lge{ ugkg]
 l:y]t/x\$]blv65 . a9bf]hg;wof / Irofkpg]cfbtdf e0/x\$]a4nf0{bl6ut
 ubf[Irofsf]dfu a9b}hfg]lg]Zrt 5 . o; }u/L Irof v]L Pp6f >ddhs v]L ePsf]
 s[fs tyf s[if >ldsx?sf]nflu cfo tyf/f]uf/sf] l] klg/x\$]5 . l]utdf Irof
 v]Lsf]ljsf;df Irof ljsf;lguddf cTolws lge{ /x\$];f]lgud Jo]y:fkSlo
 ;d:ofdf cNemPsf]/ vf; u/L kxf8l l]sf]Irof ljsf; ;DefJotfsf]pkof]u/fpg
 7f] ?kdf gltut :ki6tf klg gePsf]v]L lj:tf/ / pTkfbstj a4 kpf]sf/L xg
 ;ls/x\$]5g .

ca cf7f]ofhgdf log};d:of, cfjZostf / ;DefJotfnf0{d5] Irof /fk
 sf0mdnf0{l]j:tf/ u/f0{nfg]bl6af6 Irof pTkfbg tyf ljsf; sf0md ;~rfng
 ul/g5 .

cf7fjofhgdf cfwf/ jif{@)\$*÷\$(sf]lrof pTkfbg cgdfg:t/ ! xhf/%)
d]6g af6 ofhgfs]cGt;Dddf cfwf/ jif{Ddsf]lrof /fkq lfgsf]pTkfstjdf ;wf/
;dj u/f0{@ xhf/ \$*% d]6g k%of0g5 . v]L lj:tf/tk{ofhgjlwdf cfwf/ jif\$
thgdf yk ! xhf/ \$^@ x\$6/df lrof /fkq u/f0{sh lfgknn \$ xhf/ !*& x\$6/
k%of0g5 . of]nlodf jtdfg gkfn lrof ljsf; lgud, lghl lrof juvg / ;fgf
ls;fg lrof pTkfbx?sf]cz qmdzll pTkfbgdf cfwf/ jif\$]\$, %(/ ! kltztaf6
ofhgfs]cGtdf #(. %^ / % kltzt /xg hfg5 . o;}u/L lfgkndf cfwf/ jif\$]\$,
\$* / !! kltztaf6 ofhgfs]cGtdf \$\$, %! / !% kltzt klg5 .

kltt nlo xfl;n ug{lrof ljsf; sfoqmd lgDgad]nd ;~rfng ul/g5 .

!= lrof v]L lj:tf/df lghl ;xsf/L tyf ;fgf ls;fg lrof pTkfb
;dxnf0{ktyldstf lb0g5 . k]f{rnsf ;DefJo kxf8L e]udf lrof au]fsf]?kdf
v]L lug]nf0{lrof nufPsf] lfgdf xbaGldf 56 lb0g5 . ;fgf s[fs ;dxnf0{jf
;xsf/L ;yfnf0{lrof la?jf pknAw u/fpg cfjZos g;L :yfkf ug] lghl
g;Lnf0{g;L :yfkf vrdf -hUuf afx5_k6s]?kdf t]sPsf]kAut cgbfg
lb0g5 . o:tf]g;L ;xsf/L ;yf jf ;fgf s[fsx?sf]lrof /fkq lfgaf6 kpn !÷@
306fecbf a9L gnflug]:yfgdf xgkg5 . o:tf g;L wglx?nf0{cfjZos tflnd /
k]jlws ;jf ;dj k%of0g5 .

@= ;fgf s[fs ;dxnf0{x/of]lrof kQL laqml ug] ;d:ofaf6 dQm ug{o:tf
s[fsx?sf] ;dx jf ;xsf/L ;yfsf]cu;/tfd lrof kpfvg sf/vfgf :yfkf /
;~rfngdf k]jlws ;jf 6]f k%of0g5 . o:tf ;fgf s[fs ;dxsf] ;xsf/L ;yfsf]
kpfvg sf/vfgf jf ;fgf ls;fgsf]xl/of]lrof kQL v/lb ug]p2]on]:yfkf ug]
lghl lrof kpfvg sf/vfgfnf0{t]sPsf]cjw;Dd cGtlzNs / cfos/df 56 lbj]
Joj:yf ul/g5 .

lrof v]L lj:tf/sf nflu ;DefJo ;/sf/L sdhf] jg lfg jf cGo
;fjflgs lfgx? >L % sf] ;/sf/n] 56bf0{s[fs dhb/ ;dx jf ;fgf s[fs
;dxnf0{ktyldstf lb0{nfd]cj]lwsf]salnotdf pknAw u/f0g5 . lghl lfgdf
/xsf v]L ePsf lfgx? thgfids nfesf b]l6af6 lrof v]Ldf kl/oft ug{rfxg] /
pQm salnotdf ;/sf/L lfg lngk?nf0{lrof pTkfbgaf6 cfo-cfhg gxch] cyf%\%
jif{Ddsf]nflu ljQlo ;yfx?af6 cfjZostfg';f/ dfl;s ?kdf kf;assf]cfw/df
vfog COf (Consumption Loan) pknAw u/fpg]Joj:yf ldnf0g5 . To:tf]COf lrof
pTkfbg z? ePb]v ls:tfjGldf lknff{u/f0g5 .

\$= lrof v]L lj:tf/ u/lrof kpfvg pB]u :yfkf ug{ljb]L nufgl jf
:jb]L jf ljb]L b]j]sf];eQm nufglnf0{k] ;flxt ul/g5 .

%= lrofsf] pTkfstjdf a[4 ug{ ;lsg] ;Defjgf kpf:t /xsf]h] lrof
la?jfsf]u0f:t/ a[4, lrof v]Lsf]Joj:yfkg / lrof l6kg]kpfvg ug] / kofs]hE ug]
k]jlwdf ;wf/h:tf klfx?df Wofg lb0g5 . o;sf nflu cfjZos k]jlwsx? tdf/
ug] / tflnd kpfvg ug]sfoqmd s[if k]; sfoqddfk%\;~ring ul/g5 .

^= lrof kpfvgf nflu cfjZos bfp/f pTkfbg ug]sf nflu lrof v]L
lj:tf/ sfoqmd;EcfjZos j[ff/fkof lfg 56bpg] / j[ff/fkof u/fpg]sfoqf kof[t

Wofg k%of0g5 . xbjGbLdf 56 lb5f o:tf]bfp/f pTkfbgsf nflu kpflu xg]lfnf0{klg
;dfjz u/f0g5 .

&= lrof v]l lj:tf/, lrof pBfusf]k]46, lrof lfnaf6 s[fsx?sf]vf;
u/L ljkGg ju{?sf]cfo tyf/fhuf/ a9fpg] lrofsf]u0f:t/ a[4 u/fpg] / lrof
pTkfbxs?sf nflu plrt dNo / ahf/ Joj:y fugh:tf ljifox?df clwoog
cgludgx? u/L lrof v]l k]46sf nflu cfjZos gllt lgdf/ ;fdlos sbdx?
lng >l % sf] ;/sf/nf0{ ;Nnfx lbg] lgsfosf] ?kdf gkfn lrof ljsf; afBsf]
kgll:yfkgf u/L lqmfzLn tNof0g5 .

*= lghl lfnfd ;~rfng xg ;Sg] cfly\$ lqmfnsnfkx?nf0{lghl lfnfd g]
x:tfct/Of ug] glltcg?k pkoQm klqmf ckgf0{ jt0fg lrof ljsf; lgudsf]
Joj:yfkgnf0{ofhgjlwleq lghl lfnfd nlug5 .

skl

skl]sf]pTkfbg xfn clw/fHosf s]L ;ldt lhNnfx?df xB]cfPsf]eP tfklg
tl lfnfd skl v]l nfb]kx xB]u0/xB]5 . skl h:tf]gub]afnlsf]pTkfbg a9fpB
hfg ;sdf cfoft kl:t:yfkgdf 6]f kDgsf ;fy}s[fsx?sf]cfo tyf /fhuf/ ;d]
a9fpg ;lsgePsf]skl v]lfnf0{clw/fHosf cGo ;DefJo lfnx?df klk k]46 u/L
nfg]p2]on]skl v]l sfognd ;~rfng ul/g5 .

skl pTkfbg sfognd clw/fHosf]klZrdf~rn lfn]sf s]L lhNnfx?df
kfyldstf lb0{ ;~rfng ul/g5 . ofhgjlwdf skl]sf]sh !&) x\$6/df yk v]l
u/f0g]nlo 5, o;cg';f/ ofhgfsf]cGt ;Dddf -@)%#÷%\$ sh #%) x\$6/df skl]sf]
v]l e0{pTkfbgzLn s/La %! x\$6/af6 s/La !%# d]6g pTkfbg xg]cgdfg ul/Psf]
5 . pTkfbstj xfn]sf]kltx\$6/ @ d]6gaf6 # d]6g k%of0g5 .

skl afnl sfogndnf0{kfnkf, uNdL / c3f]v]fL lhNnfx?df ;3g sfogndsf]
?kdf ;~rfng u/L kljlws ;Jf skl ljsf; s]baf6 / dnvfb, Cof cflb pTkfbg
;fdulx? ;DalGwt ;yfut lgsfox?af6 pknAw u/f0g5 . pGgt alp÷la?jfx?sf]
cfkltsf nflu 5flgPsf s[fsx?nf0{alp÷la?jf pTkfbg / ljt/Of sfognd kl/t
ul/g5 . skl v]laf/]cGo ;DefJo lhNnfx?df krf/ k];f/ u/f0{OR5s s]L cu'f
s[fsx? 5gf5 u/L;3g sfognd ;~rflnt lfnx?df s[fs ed0fsf]dfllodaf6 skl
v]l / cfly\$ dxTjaf/]anv u/f0{cGo lhNnfx?df v]l lj:tf/u/fpg hfB lb0g5 .
skl]sf]hftlo ;wf/ tyf kljlwsf nflu s[lif cg';Gwfg kl/ib]sf] ;dGjodf k/Llfof
clwoogx? ul/g5gl. sdhf] jg lfnx?sf]pkofu xg ;Sg] lfnfd jg Joj:yf
sfogndsf] ;xofudf To:tf lfn skl v]l ug{OR5s ;dX jf ;xsf/L ;yf jf
pBfulx?nf0{nfd] cjlwsf] sjlnotdf pknAw u/f0{v]l k]46 u/fpg hfB
lb0g5 .

uBf skl]sf] ahf/sf nflu skl kzfvg pBfu / pTkfbxs?alr ;dGjo
u/f0g5 . skl kzfvg;DaGwl tflnd sfognd s]blo vfB cg';Gwfgzfnf / slftflnd
s]b];B ;dGjo u/L ;~rfng ul/g5 .

cn]l

gkfnsf] k'jLkxf8sf] s]L lhNnfx?df cn]L Ps gub] afnlsf] ?kdf v]L
ul/G5 . of]v] uO/x]sf] ; knf]v] ; f v]N ; L - ; LdfGt hldg df pTkfbg xg]sd jhg
ePsf] a9L dNolbg] afnL x]f. o ; sf] v]L n] s[fsx?sf] cfo tyf /fhuf/ a9f0{
cfly\$: t/df ; wf/ Nofpgsf] ; fy}lgofJ Jofkf/df klg of]ubfg k%ofp5}cfPsf] 5 .
t ; y{cf7f}of]hgdf cn]L v]L lj : tf/d fhfB lb0{of]hgj]lwe/df yk ! xhf/ !@&
x\$6/df cn]L v]L u/fpg]nlo /flvPsf] 5, o ; cg' ; f/ of]hgfsf] cGt ; Dddf sh &
xhf/ \$!! x\$6/df cn]L v]L e0{s/la # xhf/ %\$) d]6g pTkfbg xg]cgbfg
ul/Psf] 5 . cn]L v]Lsf nflu cfjZos lj?jf lghL g ; {Lx?af6 pTkfbgu/f0{
s[fsx?nf0{ pknAw u/f0g5 . cn]Lsf] u0f:t/ ; wf/sf nflu s]b]lo vfB
cg' ; Gwfgzfnfsf] ; dGjodf ; SfpG]klj]lw?sf]pkofu u/fpg hfB]lb0g5 .

cn]L s[fsx?nf0{cn]L Jofkf/Lx?n]ahf/ / dNof]ptf/ r9fjaf6 kf/]sf]
; d:ofnf0{ b]i6ut u/L s[fsx?nf0{pTkfbg ; dXdf ; E]7t xg k]/t ul/g5 .
pgLx?sf] cfjZostf kl't\$ nflu Cof Joj:yf u/L pGLx?sf] Jofkf/L ; Fsf] dfh
dfh0{lfdtf ; b0 ug{6}f k%of0g5 . d ; nfsf] ?kdf cn]Lsf]cfGt/s dfu, cfoft
/ cn]Lsf]lj]w pkofu kl'df c'ooog u/L cfGt/s ahf/ k]40 u/fpg hfB]lb0g5 .
k'jfrndf s]b]l /x]sf]cn]L v]Lnf0{clw/fh0sf cGo ; DefJo lf0x?df klg k]40
ug{to:tf lf0sf 5flgPsf OR5s cu]f s[fsx?nf0{k'jfrnsf cn]L v]Lsf]c'ooog
e0f u/f0g5 . jg Joj:yf sfoGdsf] ; dGjodf jg lf0sf ; DefJo ynf?df jg
; Hf0fdf kl'tsh c ; / gxb] u/L cn]L v]L ug{ ; fgf tyf ; LdfGt s[fsx?nf0{
k'jldstf lb0g5 .

cb]f

b]gs vfB kl/sf/df d ; nfsf] ?kdf kpfu xg] cb]f s[fsx?sf]gub] cfo
a9fpg] dxTj]k0f{afnL klg x]f. o ; sf] v]L kxf8sf] demnf tyf ; - ; fgf s[fsx?n]
cl ; l-r t hldgdf ug]u/L cfPsf 5g. afXo lgsf ; L afnlsf] ?kdf klg of]afnL n]
dxTj]k0f{ : yfg ln0{cfPsf] 5 . cb]f vf ; u/L ef/tdf tfhf tyf ; Sfp/ ; 7f]sf] ?kdf
lgofJ xg]u/]sf] 5 . o ; sf] v]L k]40sf]nflucl'7f}of]hgdf cb]f ljst ; sfoGdnf0{
d ; nf ljst ; sfoGdcGtu' k'jldstf lb0{ ; ~rfng ul/g5 . of]hgj]lwe/df
5flgPsf lhNnfx?df cb]f]sf]v]Lsf]lj : tf/ u/L cfwf/ jif\$]# xhf/ \$## x\$6/af6
of]hgfsf] cGt ; Dddf \$ xhf/ @@^ x\$6/ klg]nlo /flvPsf] 5. pTkfbstj a[4
; d]af6 s/la !# xhf/ d]6g yk pTkfbg e0f@ xhf/ %) d]6g pTkfbg : t/ klg]
cgbfg 5 . pTkfbstj a[4 Nofpg s[fcg' ; Gwfg kl/ib0sf] ; dGjodf hftlo ; wf/sf]
sfoX? ; ~rfng ul/g5g. cfjZos alpsf] nflu alp a[4 sfo{s[fs:t/df g]
; ~rfng ug{k]ljws ; jf k%of0g5 . cGo pTkfbg ; fdul / s[if Cof ; DalGwt
lgsfox?af6 pknAw u/f0g5 .

Rofp

; fgf s[fsx?sf]cfo:t/df ; wf/ NofpgRofp v]L klg k'/s v]L Joj ; fo xg
 ; Sg]ePsf]o ; sf]dxTj a9b}uPsf] 5 . ; x/L lf0df a9b}uPsf]Rofpsf]dfu cfkl't{
u/L pTkfbgd a[4 Nofpg cfjZos ePsf] 5 .

cfwf/ jif{@)\$&÷\$* df Rofpsf] pTkfbg %^ d]6g ePsf] cf7f] ofhgj] lwdf
 uf] sGo] k/fn] cflb Rofpsf] pTkfbg: t/ #)) d]6g k#ofpg] nlo/x\$] 5 .
 o;cg?k pTkfbg sfodnf0{;x/L lfg jl/kl/ s]b]t u/L ;~rfng ul/g\$. pTkfbg
 nlo xfl;n ug{Rofp pTkfbgsf nflu cfjZos @ nfv % xhf/ j] n alp cfl't\$
 nflu afnL/f] l]1fg sfoddsf] ;xofudf cu'f alp pTkfbs s[fs v8f u/L alp
 cfl't{u/f0g\$. o:tf alp pTkfbs s[fsnf0{Rofp pTkfbg k]f/ sfodf clek]t klg
 ul/g\$. /f;folgs dnvfb / afnL ;Hf0f ;fdu]x? lghL: t/af6 cfl't{u/f0g\$.

df]L k'fng

u]dlOf lfgdf df]L k'fngaf6 ;fgf s[fsx?sf] cfodf a[4 Nofpg ;3fp k#ofpg]
 ePsf] clw/fhosf ;DefJo lfgdf df]L k'fng Joj;fonf0{qmds ?kdf lj:tf/ ub]
 nhfg]nlolnOPsf]5 .

cf7f] ofhgj] lwdf yk \$ xhf/ \$)) Golsno; ufhf lj t/Of u/L ofhgj] lwdf yk
 %) d]6g dx pTkfbg ug]nlo /flvPsf]5 . of]sfodf kxf8L lhNnfx?df kfyldstf
 lb0{;~rfng ul/g\$. o;sf]lgldQ :yfgLo:t/d}pGgt 3f/ lgdfuf ug];lk ljsf;
 ug] / dfx% v]L ug{tflnd k]fg ul/g\$. dfx%L ufhfx? klg cu'f s[fsnf0{tflnd
 k]fg u/L :yfgLo:t/d}pTkfbg u/f0g\$. cf7f] ofhgdf yk *!% kl/jf/nf0{cfwlgs
 df]L k'fng Joj ;fodf ;Hf0f u/f0g\$.

s[if ;fdu] tyf kl]jws ;]f

cf]lus tyf gub]afnL?sf]nflu cfjZos /f;folgs dnvfb nufotsf cGo
 s[if ;fdu]x? ;]f]ds sfoddcGtu{ s[if ;fdu]sf] Joj:yf;DaGwL kl/R5]df
 lbOPsf]5 . kl]jws ;]fx? k]f/ tyf tflnd;DaGwL kl/R5]df pNn]v ul/Psf]5 .

s]L cf]lus tyf gub]afnL?sf]kl]kOf lgDg tflnsdf lbOPsf]5 .

tflnsf g+@ || cf7f] ofhgj] lwdf s]L cf]lus tyf gub]afnL?sf]pTkfbg nlo

lfgkn || xhf/

x\$6/df

pTkfbg || xhf/

d]6gdf

pTkfbstj ||

d]6g÷x\$6/

afnL		lfgkn	pTkfbg	pTkfbstj
tf]L, /fof] ;:o\$	cfwf/ jif{	155	96	0.619
	@)%#÷%\$	177	147	0.830
abfd	cfwf/ jif{	12	12	1.00
	@)%#÷%\$	15	27	1.8
	cfwf/ jif{	167	108	0.647

hDdf	cfwf/ jif{	167	108	0.647
	@)%#÷%\$	192	174	0.906
pv'	cfwf/ jif{	33	1106	33.515
	@)%#÷%\$	40	1530	38.250
;lt{	cfwf/ jif{	7.4	6.3	0.851
	@)%#÷%\$	9.6	9.5	0.990
h6 /zf	cfwf/ jif{	13.5	16.4	1.215
	@)%#÷%\$	17.8	25.0	1.404
skf;	cfwf/ jif{	2	1.7	0.85
	@)%#÷%\$	4.8	7.1	1.47
skf; /zf pTkfbg	cfwf/ jif{		0.577	
	@)%#÷%\$		2.4	

cfwf/ jif\$]pv' cf=j= @)\$&÷\$* / c?df cf=j= @)\$%÷\$^~@)\$&÷\$* sf]cf]ft .

tflnsf g+ # || cf7f]of]hgj]lwdf /zd pTkfbg sfof]d

lf]k]n|| xhf/ x\$6/df
pTkfbg || xhf/ d]6gdf
pTkfbstj || ;wofdf

cfly\$ jif{	lsda' /zd v]l			P/L /zd v]l	
	lf]k]n	pTkfbg	s]s	s]s	pTkfbg
cfwf/ jif{ @)\$&÷\$*	496	20	1984	98	10
@)%#÷%\$	533	300	2131	500	100

tflnsf g+ \$ || cf7f]of]hgj]lwdf Rofp pTkfbg nlo

pTkfbstj || ;wofdf

cfly\$ jif{	uf]]Rofp	sfo]Rofp	k/fn]Rofp	cfo hft
cfwf/ jif{@)\$&÷\$*	46	10	-	-
@)%#÷%\$	150	100	25	25

afujfglhco afnlx?

gk]nsf] ljlecg xjfkfgl tyf ef]l]ns kl/l:yltsf] sf/0fn] ljlecg ksf/sf] df]dl k]nk]h, t/sf/L Pj+cfn' pTkfbg ug{ ;lsg] ;Defjgf /x\$] 5 . a9bf] hg;wof, k]6s cxf/klt ;hut, ljb]L ko6sx?sf] ;wofdf a[4, ;x/l/s/0fsf] a9bf] k]l]Qsf s/f0f a9bf] yk dfux?sf] cfkl't{ ug{ afujfgl afnlx?sf] pTkfbg

a9fpg cfjZos ePsf]5 . kṁnkṁh v]l af6 u/L of s[fsx?sf] cfo cfhgdf :yfloTj
 Nofpg d2t kṁgfsf] ;fy} t/sf/L afnlx?af6 tTsf cfo cfhg a9fpg ;lsq
 ePsf] k/Dk/fut vfBfgdVL s[if kṁfnlnf0{ a9L cfo cfhg ug{ ;lsq
 sfo\$nfkx?df ?kfct/ ubInfg 6]f kṁg] b]vG5 . vf; u/L kxf8L lṁdf kṁnkṁh
 au}f ljsf; ubInfg ; s]f eTfo lgoGqOf / jftfj/Of ; Af0fdf ; d] 6]f kṁg hfg]
 xB jtdfg ; 8s k]w/ / ; x/L lṁsf] a9bf] dfunf0{ b]6ut u/L cf7f; ofhgdf
 afujfgl ljsf; sfoṁd cl3 a9fpg h?/L ePsf]5 .

afujfgl afnlx?sf] pTkfbg l:yltsf] 5fgjlg ubf{ cfnafx\$ cGo afujfgl
 afnlx?nf0{ tYof] ; íngsf] lgoldt kṁmofeq NofOPsf] b]vG5 . kṁnkṁh tyf
 t/sf/L Pj+cGo afnlx?sf] pTkfbg cgdg sfoṁd ; ~rfng ug[lgsfos} k]j]ws
 cgdgdf k]tt ug[ul/Psf] b]vG5 h;cg';f/ cf-j= @)\$&÷\$* ;Dd ;Gtnf hft
 kṁnkṁh ;d] sh pTkfbg % nfV @ xhf/ d]6g, t/sf/L !) nfV &% xhf/ d]6g,
 cfn' & nfV #* xhf/ d]6g, skṁL &% d]6g, cn}L # xhf/ ^%@ d]6g, cb}f !(
 xhf/ d]6g, a]f/ \$ xhf/ #*) d]6g, n;g # xhf/ \$\$ d]6g / vf]tṁ @ xhf/
 *& d]6g pTkfbg:t/ b]vG5 .

t/ ljleGg cṁoogx?n] kṁnkṁh tyf t/sf/L lṁsf] tYofÍx? oyfy{gePsf]
 egl kṁnkṁh ljsf; sfoṁdx?sf] cfoṁgf thṁfx?df ljleGg pkef] tYofÍx?sf
 cfwf/df k]fK0fx? ug[ul/s]kf0G5 .

jf:tjdf ljefulo sfoṁd sfoṁjog ug[0sf0f] cf^gf] sfoṁd sfoṁjog
 kṁltnf0{dfq cfwf/ agf0{lbq] ubf{klg tYofÍsf] cfwf/ g}e/kbf]gePsf] dx;,"
 ePsf]5 . t;y{afujfgl lṁdf tYofÍ Pp6f ;d:ofs] ?kdf /x\$]5 . o;}u/L
 kṁnkṁh Pp6f bl3\$fnlg afnl ePsf] ;~;fgf s[fsx?n]au}f ljsf;sf] ?kdf cl3
 a9fpg g;s\$ / 7hf s[fsx?n] pBdzIntsf] cfwf/df o;tk{gnfu\$] sf/Of
 kṁnkṁh lṁn]Jofj;flos ?k lng ;ls/x\$]5ḡ . kṁnkṁh v]ldf afnl ;Af0f ;j /
 afujfgl k]f/ ;j kfej\$]L xḡ ;ls/x\$]5ḡ . nfekḡ v]l ofhg / ahf/
 ;'rgfx?af6 s[fsx?nf0{cfjZj:t ug\$] ;\$;xlnot / cgbfgdVL agf0{nlo
 xfl;n ug[bl6sf] ljutdf /x\$] b]vG5 h;af6 sfoṁdsf] :yfloTjdf g}c;/
 ul//x\$]5 . xfn\$ jifx?df ahf/ / oftfoft ;ljwf lṁx?df ahf/ k]t dfun]
 kṁnkṁh tyf t/sf/L pTkfbgdf s]L k] ;fxg ldln/x\$] b]vPsf]5 . t/ o:tf lṁsf]
 dfunf0{klg cfoft k]t:yfkg ug{ ;ls/x\$]5ḡ . afujfgl sfoṁd sfoṁjogsf]
 cgludg klf Hofb}sdhf /lxcPsf]5 .

k]tt ;d:ofx?nf0{b]6ut u/L cf7f; ofhgdf afujfgl ljsf; sfoṁdnf0{
 s[fsx?sf] rfxgfcg';f/ kṁnkṁh]z]fsf au}f ljsf; t/sf/L v]l ksḡ lṁ ljsf;,
 skṁL, cn}L, cb}f tyf cGo d;nf afnl ljsf;h:tf sfoṁdx? s[fsx?sf] cfo
 tyf /ṁhuf/ a[4 u/fpg] p2]on] qṁlds ?kdf cfoft k]t:yfkg / lgof k]4ḡ
 ;d]sf]b]6af6 ;~rfng ul/g5g\.

kṁnkṁh v]l lj:tf/ sfoṁd

kṁnkṁh v]l sfoṁdcGtu{ ;Gtnf hft afnl\$] ;Gtnf, hg/, sfult cflb
 s/La %, ^) x\$6/ / cGo kṁnkṁhdf :ofp, cf]v/, gf:kftL, cfK, lnrl, s]f, e056x/

cfib &))) x\$6/ ;d] u/L hDdf Gogtd !@*^ x\$6/df la?jf nuf0{au}f ljsf;
u/fpg] nlo lgwf{0f ul/Psf] 5. o;afx\$ knf6kt6 ?kdf knkth afx? nufpg
rfxg]nf0{la?jf nufpg k]/t ul/g]klg nlo 5 .

knkth v]L lj:tf/ sfod ;3g tyf ;fwf/0f sfoddd ljeftg u/L
lgDgcg';f/ ;~rfng ul/g\$.

!= ;3g sfoddcGtu\$ cfKdf Gogtd % /fkgl / cGo knkthdf ! /fkgl\$
au}f ljsf; u/fpg hfB lb0g\$. au}f ljsf;df ! jf a9L s[fsx? ldnL
pQm lfkmsf]au}f ljsf; ug{rfx\$ To;nf0{klg ;3g sfodds}>0ldf
/flvg\$. pQm Gogtd lfkkn jf ;fGbf a9Lsf] au}f ljsf;df, ;dXd
;Elt e0{ cfp] s[fsx?nf0{ lgoldt ?kdf afnl ;Af0f ;]f nufotsf
kljlws ;]fx? k#ofpg] C0f ;xlnot Psdl6 :jLst u/L kofshsf] ?kdf
ynfuf g]pknAw u/f0g\$. o:tf] ;3g sfod clw/fHosf]ljleG lhNfx?sf]
euf]ns cj:yf tyf xfjfkgl ;xfp\$ l; Ff0, oftfoft, ahf/ ;ljwf tyf cGo
euf]s ;ljwf ePsf :yfgx?df s]b]t ug]b]6af6 /fhdfu\$]j]/kl/ 3gfa:tl
tyf cGo ;DefJo lfx?sf] 5gf\$ u/L cfofhgfsf] ?kdf sfod ;~rfng
ul/g\$. cfofhg ;~rfng ul/f /fhdfu{l]Gbaf6 ! lbg;Ddsf] kn ofqfn]
e\$g ;Sg] lfx? ;d\$]u/L To:tf lfd kfyldstf lb0g]knkthx? tflnsf
g+-% df / /fhdfu{lfd kg]afx\$:yfgljz]fsf ;DefJotfcg?k vf; vf;
knkthdf kfyldstf lb0g]lhNfx? tflnsf g+^ df lb0Psf]5 .

tflnsf g+%

	/fhdfu{lfd	kfyldstf lb0g]knkth
!=	k]fklZrd /fhdfu{	cfK, lnRrL, e0\$6x/, s]f
@=	sf7df8\$kf]/f-tfg;g /fhdfu{	;Gtnfhft, s]f
#=	sf7df8\$fh/L /fhdfu{	;Gtnfhft, s]f, cfK
\$=	pQ/-bllf0f hfB]dfu{	
\$=!	tfkn]E-lkmlbd-Onfd-lj tf\$ /fhdfu{	;Gtnf, hgf/, gf:kftL
\$=@	j ;Gtk/-wgs6f-w/fg-lj/f6gu/ /fhdfu{	;Gtnf, hgf/, cfK, s]f, e0\$6x/
\$=#	l;GwhL-albaf; /fhdfu{	cfK, lnRrL, s]f
\$=\$	s]f/L-nfd]f, f\$ /fhdfu{	;Gtnf hft
\$=%	;fdbfa-lqzhL-sf7df8\$ /fhdfu{	:ofp, gf:kftL, cfK, s]f, lnRrL
\$=^	sf7df8\$bfdg-x\$B-jl/u-h /fhdfu{	;Gtnf hft, e0\$6x/, s]f
\$=&	uf]vf-v]L-dulna-gf/fo0f3f6 /fhdfu{	;Gtnf hft, e0\$6x/, s]f
\$=*	a]; ;x/-8d] /fhdfu{	;Gtnf hft

\$=(	afUnE-sZdf-kfy/f /fhdfu{	;Gtnf hft
\$=!)	td3f;-tfg;g-l;4fygu/ /fhdfu{	;Gtnf hft, cfK, sJf
\$=!!	;lgvvs{uf?l;u}/fhdfu{	;Gtnf, sJf
\$=!@	;Nofg-tN;Lk/-ndlx /fhdfu{	cfK, sJf
\$=!#	;vI-gkfnu~h /fhdfu{	cfK, sJf
\$=!\$	wgu9L-88hw/f /fhdfu{	cfK, sJf, ;Gtnf hft

tflnsf g+^ M :yfgljzjsf];DefJotfcg?k ;3g knkth vjL lj:tf/df kjldstf lb0g]lhNfx?

	afnL		lhNfx?
	dVoafnL	;xfos afnL	
!=	:ofp	c? njsfnL knkth	- /fjkf, ?sd, hDnf, 8fjkf, d'tfE, sfnlsf, hfh/sf, 8fL
@=	cfy/, sfult, abfd	cGo njsfnL knkth	- bfrhf, aemfa, xDnf, du'
#=	;Gtnf	cGo ;Gtnf hft	- efhk/, ;wjf;ef, bhy, c5fd
\$=	hgf/	cGo ;Gtnf hft	- /fd5fk, l;GwhL, clyn9Ef, vtfE, efhk/
%=	tl/jn / ;kf/L	dl/r, e056x/, sJf	- emfkf, ;g;/L, d7E
^=	cu/		- afE] alb6f
&=	sknL	cGo ;Gtnf hft	- knkf, c3fyfL / uNdL

@= ;fwf/Of sfoqnd clw/fHosf] &% lhNnfd ;3g sfoqndn] g;d5sf lqdf ;~rfng xg5 . o; sfoqndaf6 s[fsx?nf0{ la?jf ;f / cGo kf/f ;fdulaf6 knkth vjL af/] hfgsf/L lbnf0{ ;xofu k%of0g5 . o; afx5 knkth vjLdf cgej a9b}u0{qndzll au}f ljsf; sfoqnddf clekVt ug{ d2t k0g5 . o; sf] ;fy} sXl gofFafujfgL afnLx? -Pef\$of8f] DofGuf]i6g Dofsfbdl0g6 cflb_ sf]krf/ k;f/ u/f0g5 .

#= xfn;Dd ljsl;t e0;s5f knkth au}fx?df kljlws ;Jf sfoqnd ;3g sfoqnds}?kdf pknAw u/f0g5 .

\$= alp la?jfsf]cfklt\$fnflu :yfgLo lqdf g}g;L :yfkf / ;b0Ls/Ofdf hfB lb0g5 . lghL g;L tyf alp pTkfbx?nf0{ ;f alp÷dfp af6 ;/sf/L sfoqndaf6 pknAw u/f0g5 . o:tf] ;f alp jf dfp af6 pTkfbg sfoqnd klg

qmdzll lghl lfnf0{g}; u/g u/f0g5 . l6:o' sNr/ kljlw pkoftl u/L :j:y
 la?jfx? pTkfbg tyf ljt/0f sfof klg lghl lfnf0{kl}; flxt ul/g5 .
 s[fs:t/sf]la?jfsf]dfusf]cfkl't{:yfglo g; {Lx?af6 u/f0g5 . o; sf nflu
 au}f ljsf; sfofmd / g; {L sfofmdalr ; dGjo u/f0g5 . g; {ldf pTkflbt
 la?jfx?sf]cgludg u/L u0f:t/ sfod u/f0g5 . cfjZos tflnd kpfq u/L
 g; {L wglx?nf0{kknkth v}L kl46 Ph06sf] ?kdf ljsl;t u/f0{;/sf/L
 lge{tf qmdzll sd ub}yfglo sfofmddf :yfloTj Nof0g5 .

%= kknkth, s[fs jf g; {L wglx?sf]nflu cfjZos /fj tyf sl6gfzs cfwl,
 /f;folgs dnvfb Pj+s[if cfnf/x? s[if ;fdul ;yfgsf l8n/ tyf ;femf
 ;yfx?af6 pknAw u/f0g5 . s[if C0f s[if ljsf; a} tyf cGo jf0fHo
 a}x?af6 pknAw u/f0g5JoJ:yf xg5 .

t/sf/L v}L ljsf;

t/sf/L v}L ; j{fwf/0fsf] klfof l:yltsf] ;wf/sf nflu / ;-;fgf s[fsx?
 ;d]sf]cfo tyf /fhuf/ a[4sf nflu dxTjk0f{ePsf]5 . cf7f]ofhgdf ;x/L tyf
 3gfj:tl lfnf]ahf/ kl/t dfusf]cfkl't{:sf nflu Jofj;flos v}L / ; j{fwf/0fsf
 blgs cfjZostfsf]nflu s/]faf/L v}L kl46 sfofmdsf]?kdf t/sf/L v}L sfofmd
 cl3 a9f0g5 .

t/sf/L v}L sfofmd kknkth sfofmdh:t} ;3g tyf ;fwf/0f sfofmddf
 ljeffg u/L sfofmd ;~rfng ul/g5 . ;3g sfofmd ;8s offtoft / ;x/L tyf
 3gfj:tl cf;kf; / ;fdfGo sfofmd cGo lfx?df ;~rfng xg5 .

;3g t/sf/L v}L sfofmd

;3g t/sf/L v}L sfofmd ljleGg lhNnfx?sf] efnf]ns cfjxjf ;xpf]f
 l;Ff0, offtoft, ahf/ ;ljwf / :yfgljz]fsf] ljz]f ;DefJotf ePsf :yfgx?df
 kfyldstf lb0{;~rfng ul/g5 . t;y{;x/L tyf 3gfj:tlx?sf] glhs} k}klZrd
 tyf pQ/-blIf0f /fhdfu{x?sf]jl/kl/ ;DefJo lfx?sf]5gf5 u/L cfofhgfsf]?kdf
 sfofmd ;~rfng ul/g5 . ol cfofhgf :ynx?df dVotof Jofj;flos ?kdf
 t/sf/Lx?sf] v}L ug{a9fjf lb0g5 . ahf/ ;Jf sfofmdcGtu{ ljleGg :yfgsf]
 t/sf/Lsf]dfu / ljleGg efnf]ns lfx?df ePsf]pTkfbg tyf pTkfbg ;DefJotfaf/]
 ;'gxf? pknAw u/f0{ahf/ kl46 ul/g5 . o;af6 b}zsf]cf0tl/s dfusf]cfkl't{:
 xg5f] ;fy}l5d}L lfnf]ad}ddf xdf]df}dl t/sf/L s[fsx?nf0{pTkfbg ug{k}/t
 ul/g5 . offtoftsf] ;ljwf gePsf]:yfgx?df vf; u/L sd jhg / a9L dNosf
 t/sf/Lsf]alp pTkfbgdf hfB lb0g5 . o;af6 klg bua lfx?df /fhuf/L;hg
 xg5f] ;fy}cf0tl/s dfu k'f u/L lgsf;L kl46 klg ug{;lsg5 . ljleGg tfhf
 t/sf/L tyf t/sf/L alp pTkfbg ug]/fhdfu{lfx? tflnsf g+& cg';f/ g}xg5 .
 tfhf t/sf/L pTkfbgdf kfyldstf lb0g]lfx? tflnsf g+& df lb0Psf]5 .

tflnsf g+&

!=	ad}dl t/sf/L	- dsjfgk/, g}fsf], wflbE, sfe] sf7df8f, eQmk/
----	--------------	--

@=	ufhep, epy';fL	- ;nfL, wglff, dxtQ/L, wflbE, sfe]lr t jg
#=	kofh	- ;kt/L, l; /xf, wglff, dxtQ/L, ;nfL
\$=	t/ahf	- wglff, dxtQ/L, ;nfL

t/sf/L pTkfbg sfoqndnf0{a9fjf lbg ;3g sfoqnd ;~rfng xg] lfx?df lgDgcg';f/sf]JoJ:yf ul/g5 .

-s_ alp÷abf]cfkl't{;f]sf nflu ;/sf/L afujfgl kmfd{s]bx?af6 t/sf/L alp pTkfbxsx?nf0{dh ;f]alp pknAw u/f0g5 / s[fsx?sf]nflu cfjZos alp÷abf]lghl g;{Lx?af6 pknAw u/f0g5 . o:tf] ;f]alp pknAw u/fpg] sfoqf klg qmdzll lghl lfxaf6 u/fpg kfyldstf lb0g5 . g;{L wglx?nf0{ cfjZos tflnd kpfu u/L t/sf/L vtl k]46 Ph06sf] ?kdf ljsl;t u/L ;/sf/L lge{tf sd ubf:yfglo sfoqnddf :yfloTj Nof0g5 . t/sf/L afnlsf] nflu cfjZos kg]dnvfb, /fu tyf sl6gfzs cfjwL / cGo ;fdulx? lghl lfx, s[if ;fdul ;yfgsf]l8n/ tyf ;femf ;yfx?af6 pTkfbg lfx glhsaf6 pknAw u/f0g5 . o:sf] ;fy} s[if Cof s[if ljsf; a] tyf cGo jfl0fHo a]x?af6 pknAw u/f0g]JoJ:yf xg5 .

-v_ t/sf/L tyf t/sf/L alp pTkfbg sfoqndsf]nflu cfjZos kg]k;f/ ;]fsf] nflu s[if k;f/ sfoqndcGtu{ k]ljwsx?sf] JoJ:yf ul/g5 . knkth sfoqnd ;~rfng xg] :yfgx?df ;f] sfoqndsf k]ljwsaf6 g} k]lw ;]f k*of0g5 t/ cGo :yfgdf cfjZostfg';f/ ;]f s]baf6 k]ljwssf] JoJ:yf ul/g5 .

-u_ t/sf/L alp pTkfbgdf ljleGg lhNnfx?sf]5gr5 u/L sfoqnd ;~rfng xg5 . ;fwf/Oftof ;/sf/L afujfgl kmfd{/ s]bx?df dh alp, j0f{ í/ alp / khgg alp pTkfbg u/f0g5 . alp pTkfb s[fsx?nf0{t/sf/L ljsf; sfoqndsf] l;kmf/;df dh alp pknAw u/f0{t/sf/Lsf]alp pTkfbg u/f0g5 . pTkfbt alpx? s[if ;fdul ;yfg, lghl Jofkf/L jf :yfglo s[fsx?af6 v/lb ug] JoJ:yf ldnf0g5 . s]l alp pBdlx?n]s[fsx?af6 ;fem]t/sf/L alp pTkfbg u/fp6] cfPsf klg 5gl. tl pBdlx?nf0{ofhgj]lwdf cem a9L k] ;flxt u/f0g5 . ljleGg t/sf/L alp pTkfbg kfyldstf lb0g] lhNnfx?sf] ;'L tflnsf g+* df lb0Psf]5 .

tflnsf g+* M t/sf/Lsf alp pTkfbgdf kfyldstf lb0g]lhNnfx?

dhf	- eQmk', ?sd, 88]w/f, wgs6f, t]yd, efhk', nln tk', sf:sl, ;nfL, d'tfE
knhufl	- 8f]kf, /f]kf, g'jfsf, wgs6f, t]yd, efhk', wglff
aGbfufel	- d'tfE
kofh	- ?sd, eQmk'
ufhep	- ;nfL

ePv'; f6L	- ?sd, wflbE
l; dl / af6L	- nlntk/, gJfsf6
d6/	- ;nf6L
t/ahf	- wglff

; fdf6o sfo6nd

; fdf6o sfo6ndc6tu6 clw/fHosf ljleGg lhNnfx?df krf/ k;f/ ; fduL / c6o ; ~rf/sf dfWodaf6 s/; faf/L t/sf/L v; Laf/] s[fsx?nf0{hfgsf/L u/fpg] / :yfglo t/sf/L g; {lx?sf] dfWodaf6 s/; faf/L t/sf/L v; Ldf k; ; fxg ugi u/L sfo6nd ; ~rfng ul/g5 . o:tf t/sf/L v; Laf6 s[fsx?nf0{t/sf/L v; Ldf cgej / ljZjf; a9f0{Jofj; flos v; Ltkm{cfs[6 u/fpg 5f6gPsf lf6df t/sf/L g; {L wglSf] 5g6 / t/sf/L s[fs; dx u7g u/L g; {L wgl / ; dxsf] cu'jnf0{ tflnd lbg] Joj:yf klg ul/g5 .

cfn'pTkfbg sfo6nd

bg6 cxf/df cfn'Pp6f dxTjk0f{v;B j:t'e0cfPsf]/ s;L lhNnfx?df cfn' k6v v;B g;ePsf]5 . cfn's[fsx?sf]cfo tyf /fhuf/ a9fpg]afnl ePsf]o; sf] v;L k;46 u/L nfg' h?/L ePsf] 5 . t;y{ cf7f; ofhgfdf cfn' afnl pTkfbg sfo6ndc6tu6 xfnf] s/La *% xhf/ x\$6/af6 a[4 u/L ofhgfdf] c6t; Dddf s/La (^ xhf/ x\$6/df cfn' v;Lsf] lj:tf/ ugi nlo /flvPsf] 5 . o;af6 cfw/ jif{ @)\$&-*\$ sf] & nfv #* xhf/ d;6gaf6 a[4 e0{!) nfv ## xhf/ d;6g cfn' pTkfbg:t/ k6g] cgd6g ul/Psf]5 . ofhgfjlwdf cfn'sf] pTkfbstj kltx\$6/ cf; t *-^* af6 !)-&^ d;6g k6g hfg] cgd6g 5 .

cfn'pTkfbg sfo6nd l;~rt lf6df ;3g ?kdf / cl;~rt lf6df ;fwf/Of sfo6ndsf ?kdf ; ~rfng ul/g5 . o; sfo6ndsf nflu cfjZos kg]s[if ; fduLx? s[if ; fduL ; yfgsf l8n/ jf ; xsf/L ; yfx?dfk; \ pknAw u/f0g5g s[if Cof s[if ljsf; a} tyf c6o jf0fHo a}x?af6 pknAw u/fpg]Joj:yf u/f0g5 . cfn'sf] alpsf nflu lghl alp pTkfbg s[fsx? klxrfg u/L ltglx?nf0{g}kljlws 6jf k6of0{alp cfklt{ u/fpg h6 lb0g5 . :j;y cfn' alp pTkfbgdf l6:o' sNr/ kljlwsf] pko; ugi lghl lf6nf0{klg k; ; flxt ul/g5 . sf7df8f; pkTosf / cf; kf; sf s;L lhNnfx?df l6:o' sNr/sf cfn' alp a6f?sf] k6; u/f0{pTkfbg sfo6nd ; ~rfng ul/g5 / o; sf] cgejn] c6o lf6x?df klg l6:o' sNr/sf la?jf pko; u/fp6;nlug5 .

cfn'sf] ahf/ pknAw u/fpgsf nflu pTkfbg s[fsx?nf0{dxdf ; E17t u/fpg] cfn'sf]ljleGg :yfgsf]df; dl dNo / e08f/Of ljLwsf]1fg lbnfpg] cfn'sf] lrK; tyf c6o ljLjw k6;vg pBfux? lghl lf6df :yfgf u/fpg pTk/t ugi:tf sfo6ndx? klg ; ~rfng ul/g5g.

d;nf afnl sfo6nd

d;nf afnlx?df a;f/ , n;g / vf;f;lsf] pTkfbg cftl/s cflkt\$] nflu
 dxTjk0f{/x\$]5 . ol afnlx? sd jhg / a9L dNof]ePsf]s[fss]cfo a[4 /
 lgsf/L kJ4g]klg kZ:t ;Defjgf /x\$]5 . a;f/ / v';f;lsf]lgsf;L clej[4 u/L
 s[fssx?sf]cfo:t/df a[4 Nofpg ol afnlx?sf]v]L lj:tf/ ug{hfB lb0g5 . cf7f;
 ofhgfsf] ;?df -@)\$(\$÷%)_ a;f/sf] v]L s/La ! xhf/ #%) x\$6/af6 a9f0{
 ofhgfsf]cGt;Dddf s/La ! xhf/ ^%) x\$6/ , n;g ! xhf/ @\$ x\$6/af6 @ xhf/
 @^) x\$6/ / v';f;lsf ! xhf/ \$)) x\$6/af6 !*%) x\$6/ k#ofpg]nlo lgwf(0f ul/Psf]
 5 . o;af6 ofhgfsf]cGt;Dddf a;f/ s/La * xhf/ #)) d]6g, n;g (xhf/ #^
 d]6g / vf;f;lsf % xhf/ %%^ d]6g pTkfbg xg]cgdfg 5 . d;nf afnl]pTkfbg
 a[4 ug{t/sf/L ljsf; sfoqndsf ;DefJo lfpx?df g};3g ?kdf sfoqnd ;~rfng
 ul/g5 . d;nf afnl]v]Ldf lTaat lfqdf lgsf;L ug{;lsg] ;DefJotfnf0{ ;d]g]
 u/L sf7df8f]sf/L /fhdfu{lfqdf ktyldstf lb0g5 .

d;nf afnldf kfg / dl/r v]L t/f0sf s]L :yfgdf kJ4g ug{hfB lb0g5 /
 lh/fh:tf] dxTjk0f{d;nf afnl]v]L kJ4g ;DefJotfaf/] s[if cg;Gwfg kl/ibsf]
 ;dGjodf k/Ll0f cll0ogx? klg ul/g5g\.

afujfgl k;f/ / tfInd Joj:yf

kknkth, t/sf/L Pj+cGo afujfgl sfoqndx?df ;mUg s[fsx?nf0{ kJlW
 k;f/ ug{;~rfng ug[kgIz]fs sfoqnd, tfInd cflb sfo? s[if k;f/ ;]fcGtu
 pknAw u/f0g5g\ . ghssf afujfgl kmfx?af6 klg kJlWws ;]f kl/rfng ul/g5 .
 tfInd sfoqndx? s]b]lo tfInd sfoqndcGtu ;~rfng ul/g5g\ . cujf s[fs
 tfindsf] ;4f]Gts klf ghssf] lfqlo tfInd s]b]f / Jofjxf]/s klf s[fss]
 au]f]df lb0g5 . jfujfgl k;f/ sfo{cGo s[if Joj;fo;E tfbfTDo /fvg]u/L Pslst
 ?kdf ;~rfng ug{ hfB lb0g5 . Jofj;flos au]f ljsf;df pBdlx?nf0{ /
 s/]faf/L, kknkth jf t/sf/L sfoqnddf dlxfju{nf0{ljz]f ktyldstf lb0{afujfgl
 k;f/ sfo? ;~rfng ul/g5g\.

k]o\$ lhNndf sfo{t lkN8 kJlWwsx?nf0{cf`gf]kpfj lfq t]s0g5 . kpfj
 lfqdf nufOPsf kknkthsf la?jfx?sf] cBfjlws tYofl /fvg nuf0g5 . la?jf
 ljtI/t k]o\$ Onsf lfqsf!) k]tzt lfqdf lgoldt ?kdf ;j]f0f u/L tYofl
 ;Ing ug[kgI Joj:yf ul/g5 . o;af6 kknkth la?jfsf]oyfy{l:ylt kQf nufpg
 d2t k]g]sf] ;fy}s[if tYofl sfoqndcGtu k]jknth tyf t/sf/L tYoflnf0{/fli6a
 tYofl ;Ing kl/lwleq Nof0g]sfoqdf 6]f k]g5 .

gkndf cfnifl/s kth / uR5fx?sf]kpfu x]6n Joj;fol;E a9b}cfPsf] /
 lghL 3/x?df ;d] kpfu xg yfn/x\$]5 . o:tf cfnifl/s kthx?sf]lgsf;L afXo
 ahf/df ;d] xg ;Sg] ;Defjgfnf0{b]i6ut u/L ofhgj]lwdf cfnifl/s kth pTkfbg,
 laqL / lgs;fldf lghL lfqnf0{k] ;flxt ul/g5 . lgofE ljGbx?df o:tf j:tx? /fvg]
 / lgsf;L ug]sfoqdf Po/nf0G;x?nf0{lgsf;L stf]vrd cfjZos ;ljwf pknAw
 u/fpg k]/t ul/g5 .

ahf/ Joj:yf

;3g sfoqnd ;~rfng xg] :yfgx?sf] pTkfbg laqL Joj:yf ;lgoflht ?kn] ;~rfng ul/g5 . o;sf] nflu pTkfbg lfgx?df s[if ahf/ sfoqnddfkn\ s[fs;dXsf] ;xeflutdf ;Ing s[bsf] :yfkf ul/g5 . ljeGg lfgdf pTkfbt t/sf/L Pj+kknkthsf] ahf/ dNof] ;'rgf s[fs;dXdf k%of0g5 . o;sf] ;fy} ;x/L ahf/ lfgx?df klq pTkfbs;dX, ;xsf/L jf lghl lfgsf] ;xgtdf ;Ing tyf laqL s[bsf?sf] Joj:yf ul/g5 . dVo dVo gu/kfnsf lfgx?df pTkfbx?s} ;dX jf lghl Joj;fol jf ;xsf/L ;yfx?af6 zlt e08f/ ;d] ePsf] yf] ahf/ ;~rfng u/f0g5 . kn kpfvg pBfux?sf] ljsf;df lghl lfgnf0{clek]/t ul/g5 . o;cGtu\ s[bllo vfB cg';Gwfgznfsf] ;dGjodf ;xsf/L tyf lghl lfgdf kpfvg tyf ;Af0f s[bl] :yfkf ug{cfjZos kljws ;Jf k%of0g5 . kxf8L bu\ lfgx?df pTkfbt knkthx? ;8s ahf/;Dd Nofpg plrt 9jfgL, kofs]hE tyf ;Af0f kljwx?sf] pkofu u/f0g5 . 9jfgL;d:ofnf0{b[i6ut u/L kn ;Svf ug[jf cGo o:t}tfn sd ug[jpkfox?sf] vfhL u/L kpfu klq u/f0g5g\ . cGo s[if j:t';/x ef/tdf alp lahq klq lgof\ ug[kfpg]Joj:yf ldnfpg kpf; ul/g5 .

afujfgL cg';Gwfg

afujfgL cg';Gwfg sfox? gkn s[if cg';Gwfg kl/ibdfkn\ u/f0g5 . kl/ibdcGtu\ xg] clwoog cg';Gwfgx?sf] nflu afujfgL lfgsf] ;d:of klxrfgd / cg';Gwfg sfoqnd afujfgL sfoqnd]cfjZos 6Jf k%ofpg5 .

g;{L tyf alp pTkfbg

knkth tyf t/sf/L alp afx?sf] pTkfbg / ljt/0fdf lghl lfg jf ;xsf/L lfgnf0{g}kyldstf lb0g5 . xfn gkn clw/fHodf #*) g;{Lx? lghl:t/df :yfkf e0;s[5g\ . logx?nf0{ ;b[ub]cfjZos k/df yk :yfkf u/f0{ rfxg] pRr u0f:t/sf] ?6:6sssf]alp, ;fog tyf cGo knkth dfp la?jfx? ;/sf/L kndf?af6 pknAw u/f0g5 . of] sfo{klq qndzll lghl lfgnf0{g} ;ldkg]u/L ;/sf/L kndf?sf] ;Wof ;ldt ul/g5 . o;af6 g;{Lx?n]u0f:t/sf]la?jf pTkfbg ugdf d2t k0g5 . g;{L wglx?nf0{kljws ;Jf afujfgL sfoqndaf6 k%of0g5 .

ofhgjfwdf cfnafx knkth tyf t/sf/L tYofl kl/dflht xB ljeFulo cgdgfsf]jt0fg tYofl sfod xg cPdf xg]kljkt pTkfbg lgDg tfnsdf kltt 5 .

tfnsf g+ (|| knkth t/sf/L tyf cfn'pTkfbg

lfgknll xhf/ x\$6/df
pTkfbg || xhf/ d]6gdf
pTkfbstj || ;Wofdf

afnl	cfwf/ jif{@)\$&÷\$*			@)%#÷=%\$		
	lfgkn	pTkfbg	pTkfbstj*	lfgkn	pTkfbg	pTkfbstj*
kpV knkth						
;ctnf hft	14	86	9.53	20	128	9.82

cGo	55	416	9.94	62	507	10.29
t/sf/l	141	1075	7.093	141	1278	9.10
cfn'	84	738	8.68	96	1033	10.76

* pTkfbstj cgdflgt pTkfbgzln afp la? jfsfjcfwf/df /flvPsfj5 .

kz'ljst; tyf kzhGo pTkfbg sfoqnd

slij pTkfbg kffnlsfj cleGg cEsj?kdf /lxcPsfj kzkfng Joj ;fon]/fli6x cy{Gqdf dxTjkOf{ ofubfg lb6} cfPsfj 5 . ;fy} ufdlof lqdf vf; u/L ;fgf s[fx?sf]cfo / /thuf/ j[4df ;d] o;sf]dxTjkOf{ofubfg /lxcPsfj5 .

ljutsf ofhgfx?df o; lqdn] ;dlrt kyldstf gkfPsfh] a9bf]hg;Wofsf] nflu cfjZos kzhGo kbfxsfkOf{t cfkl't{xg ;ls/xsf]5g . ;fy}cgTkfb / a9bf] kz';Wofsf] sf/Of jftfj/Oflo ;Gthgdf ;d] kl'tsh c;/ kfofpg] sf/s tTjsf] ?kdf of]lq /xg kl'sf]5 . cfly\$ jif{ @) \$ & ÷ \$ * ;Dddf kzhGo pTkfbg:t/ bW * nfv ^% xhf/ d]6g, kln #^ s/fB () nfv uf, df;'! nfv \$& xhf/ d]6g / pmg &^& d]6g /xsf]5 .

clws dfqdf cgTkfb kzx? ePsf] kz'cfxf/ ;l'sf]sdL, kz':jf;Yo ;]f kOf{t dfqdf kfofpg g;Sgsf ;fy}kz' tyf kzhGo kbfxsf?sf] ahf/ Joj:yf ljsl;t xg g;Sgh:tf s'fx? g}kz'ljst; lqsf kdv ;d:of /lxcPsf 5g. o;sf] ;fy}e/kbf{ tVof]sf]sdL / ofhg tyf sfoqndx?sf] thdf / sfof]ogdf lgoldt cgludg tyf dNoflg / ;d]jo klfsf]sdLn]ubf{ofhg thdfdf oyfy{f / sfof]og klfd kfjssf/tf cfp g ;sf]klg b]v6g .

ctll jftfj/Of ;Gthgdf kl'tsh c;/ gkgIu/L a9bf]hg;Wofsf]nflu cfjZos kgTkzkG5LhGo kbfxsf?sf]cfkl't{cfGt/s pTkfbgaf6 ubI;DefJo j:tx?sf]lgf;L ;d] ubIhfg pTkfbg tyf pTkfbstjdf clej[4 ubInfgkgI ePsf]5 . vf; u/L ufdlof lqdf s[fx?sf]cfo tyf /thuf/Lsf cj;/x? l;hgf ugI p2Zon] cf7f; ofhgdf kz'ljst; sfoqndsf kdv nlox? / nlo kl'tsf pkfox? lgDgad]nd kl/rfng xg5g.

!:- kzhGo kbfx{pTkfbg sfoqnd

kz'ljst; sfoqndsf]p2Zocg?k kzkG5LhGo kdv pTkfbg sfoqnddf bW, kln, df;' / pmg pTkfbgnf0{lnOPsf]5 . s[fs jf lghl Joj ;fol:t/df ;~rfng xg] ol pTkfbg sfoqndaf6 cf7f;ofhgdf cfwf/ jifsf] thgdf bW pTkfbg ! nfv ^# xhf/ d]6g, df;' @^ xhf/ d]6g, kln !! s/fB @ nfv &@ xhf/ uf / pmg \$& d]6g yk pTkfbg ul/g]nlo /xsf]5 . o;sf]lj:tll kl'kOf lgDg tflnsf g+!) df lbOPsf]5 .

tflnsf g+!) || kzhGo kbfx{pTkfbg kl'kOf

pTkfbg sfoqnd	0sf0	cfwf/ jif{ @)\$&÷\$*	@)%#÷%\$
s_ bW	xhf/ d]6g	865	1028

v_ kln	;wof xhf/	369519	479491
u_ df;'	xhf/ d36g	147	173
3_ pmg	d36g	767	814

k|t't /fli6æ nlo k|ktsf nflu kz' ljsf; sfoqndsfk|tsf| cfwf/df
s[fs:t/df ;~rfng xg] sfoqnd / ltgsf nflu 6]f k%ofpg] sfoqndnf0{lhNnf:t/df
/ lhNnf:t/sf k|ljws 0sf0{?nf0{6]f k%ofpg] sfoqndx? s|b|t/df ;`rfng
ul/g5g\ s|b| / lhNnf:t/df /xg] kz' ;j|f;E ;DalGwt 0sf0{?n] pTkfbg
sfoqndsf]nflu ljifo ljz|f1sf] ;j|f k%ofpgsf] ;fy} ;|t ;fdu| pTkfbg tyf lj t/Of
ug|sfoqnd 6]f k%ofpg5g\.

o; /L ;~rfng xg] sfoqndnf0{ ;x/L l|q j/k/sf] sfoqnd, offtoft k|f|f/df
ljsl;t l|qsf] sfoqnd / offtoft k|f|f/df ljsl;t gePsf] l|qsf sfoqndsf ?kdf
56b0f0{ ;~rfng ul/g5g\.

;x/L l|q j|/kl/sf]sfoqnd

;x/L l|qsf] cfo ufdLof l|qdf nul ufdLof ljsf;df 6]f k%ofpg ;x/L l|qdf
xg]kzhGo kbrysf] a9L dfunf0{b|i6ut u/L ;x/L l|q j|/kl/ lghl l|qdf kzhGo
pTkfbg kznvg / lj t/Of sfoqndx? ;~rfng ul/g5g\ o:tf l|qsf sfoqndx?df
b0w, kln / Ajfon/ sv7f pTkfbg kznvg / lj t/Of sfoqnddf kyldstf lb0g5 .
sfoqndsf nflu cfjZos;|t s|b|k?sf]lghl l|qdf :yfkf ul/sfoqnd klq ;~rfng
ul/g5g\ / z4 gZnsf kzk05L /fvL Jofj ;flos ?kdf ;~rfng ug{ kyldstf
lb0g5 . ;x/L l|qdf sfoqnd ;~rfng ubf{jftfj/Oflo k|f|f0f xg glbg|k|ljz|f b|i6
lb0g5 . o:tf sfoqndx? emkf, ;g; /L, d|E, l; /xf, ;kt/L, wglf, ;nfL, dxq/L,
dsjgk/, af/f, k;f| lrtjg, nlnk/, e/tk/, sf7df8f;sf:sL, bfa, ?kGb|L, ;v|,
shnl, af5/ sGrk/sf ;x/L l|q j/k/ ;~rfng ul/g5g\.

;8s offtoftsf]k|f|f/ ljsl;t l|q

;8s offtoft l|gbb|v !-@ lbgf]b7leqsf l|qx?df ;x/L l|qsf]dfu cfk|t{
ug{kzk05L tyf ;f|f6 pTkfbt pkef]o j:tsf]dVo u/L pTkfbg tyf ;Ing ug|
sfoqnd ;~rfng ul/g5 . o:tf l|qx?df qm;hftsf uf0{e}L, sv7f, v;L pTkfbg
sfoqnddf hf8 lb0g5 . o; l|qdf ;xsf/L l|qnf0{a9LeGb a9L kl/rfng ul/g5 .
o; |sl;dsf]sfoqndx? pbok/, l;GwhL, /f|x6, wflb^a, uf|v|f|l;Gwkfnrf], :of^ahf,
tgxFgjnk/f;L, kj|f, bfa, alb0f, ;v|, 88]hw/f, shnl, wgs6f, kfNkf, uNdL, sfel
gjfsf, slknj:t' h:tf lhNnf?sf ;8s cf;kf; l|qdf s|b|t u/L ;~rfng
ul/g5g\ o:tf l|qx?df klq lghl l|qdf ;|t s|b|k? :yfkf ul/g5g\.

;8s offtoftsf]k|f|f/ ljsl;t gePsf]l|q

o; l|qdf :yfglo ;|t tyf ;Dkbfnf0{bkofu u/L ufdLof kzhGo pB|unf0{
6]f k%ofpg] vnsf ljsf;dVL sfoqnd ;~rfng ul/g5g\ sfoqndnf0{ultlzntf

kpfg ug{kfljws ;]f 6]f kpfjsf/L ?kdf ;~rfng ul/g5g\ . o:tf lqdf :yfglo gZn ;wf/df 6]f kb; lqdf :yfglo ;] tyf ;Dkbfnf0{bkofu u/L ufdlof kzhGo pBfunf0{6]f k*ofpg] vfnsf ljsf;dVL sfogmd ;~rfng ul/g5g\ . sfogmdnf0{ ultlzntf kpfg ug{kfljws ;]f 6]f kpfjsf/L ?kdf ;~rfng ul/g5g\ . o:tf lqdf :yfglo gZn ;wf/df 6]f kbfg ;]f s]bleq Ps k6snf0{ ;] a[4 sfogmdsf nflu ;xlnotdf pGgt gZn k*of0g5 . o:tf sfogmdx? ;8s oftoft ljbblv kpnofq !-@ lbgeGbf a9L nflu]lqix?df ;~rfng ul/g5 .

pk/f0m sfogmdx? ;DefJotfsf] cfwf/df ;3gtfsf ;fy dfBnsf] ?kdf s[fs;dXdfk\ ;~rfng ul/g5g\ . dfBn sfogmdn]g;d6sf lqix?df ;fdfGo?kdf sfogmd ;~rfng ul/g5g\ . dfBn sfogmdsf] ?k/yf lqDgcg';f/ xg5 .

uf0{ ljsf; sfogmd æsÆ / ævÆ dfBnsf] ?kdf ;~rfng ul/g5 . æsÆ dfBndf ;/b/ ^) uf6f pGgt gZnsf uf0{xg5g\ / o;df ;/b/ @) s[fs kl/jf/ ;nlg xg5g\ / k]o6 dfBndf afR5afR5L nufot sh uf0{:tsf ;wof ;fwf/oftof !@) /xg5 . h;d\wo]\$) uf0{bxgf cj:yfdf xg5g\ . k]o6 dfBndf ! pGgt ;f6]jf s[gd uefwg sfo{ 8kr^a, EofIS;gZg, 8fnBfE pTkfbg, lghL bfgf l8kf] lghL cflwk;n, s[fs tflnd, kz' Cof tyf aldfs] Joj:yf xg5 . o;df dVotl bW ;Ing tyf cGo ahf/ Joj:yf PsLst ?kdf ;3gtfsf ;fy ;~rfng ul/g5 .

ævÆ dfBndf ;/b/ ^) uf6f :yfglo uf0{/xg5g\ . o;df gZn ;wfg]sfogmd klydstfsf ;fy ;~rfng ul/g5 . o;k6f/ k]o6 dfBndf afR5afR5L nufot sh uf0{j:tsf ;wof !@) /xg5, h;d\wo)#) j6f uf0{bxgf cj:yfdf /xg5g\ . o:tf kzX?nf0{ ;]f k*ofpg pGgt ;f6] 8kr^a, EofIS;gZg, 3fE v]L, 8fnBfE, lghL cflwk;n, s[fs tflnd, kz' Cofsf] Joj:yf, kz' aldf cflbsf] Joj:yf ldnf0g5 .

o;u/L e]L dfBndf \$) pGgt e]L, e6f dfBndf !)) blv #)) e6L, au/ dfBndf %) j6f au/, sv/f dfBndf @))) rNnf, vRR8 dfBndf @) blv #) vRr8 xg5g\ . ljleGg lqdf ;~rfng ul/g]kz' ljsf; dfBn ;wof tflnsf g+!! df k]tt ul/Psf]5 .

tflnsf g+!! M ljleGg lqdf ;~rfng xg]kz' ljsf; dfBn ;wof

sfogmd lq	uf0{		e]L	afv]	e6f	;w	sv/f	rf]L	vRr/
	s	v							
;x/L lq j]l/kl/	125	31	276	181	-	57	92	-	-
oftfoftsf]k]fwf/ ePsf] lq	97	46	185	146	27	60	85	7	-
oftfoftsf]k]fwf/ gePsf] lq	37	108	182	167	98	88	60	18	7
hDdf	259	185	643	494	125	205	237	25	7

@= **kz';]f sfogmd**

kz'k;f/

k;f/ sfoqndcGtu{ ktylds pkrf/, k/hljL lgoGqOf, EofS;lg]g, /f] lgbfg, 8fn3fE pTkfbg, l;Nekf:r/ (Silvipasture) ljsf;, r/g vs\$] Joj:yfkg, s[if pkkbfy{kz'fvg, pko]u, s[qd tyf k[s[ts uef]vg, s[fs tflnd ;]f, kz' d]hf k]p]zG, kz' tyf 3fE pTkfbg k]to]utf, s[if COf, aldf tyf ahf/ ;]fh:tf lqmo]snfkx? ;DefJotfs] cfwf/df ;~rfng ul/g5 . o;cGtu{cf7f}of]hgj]lwdf xg]kzkG5L ljt/Of, s[qd uef]vg, lghl:t/df ;]f s]b]l:yfkgfs]nlo tflnsf g= !@ df lbOPsf] 5. kz' k;f/ sfoqndsf k]t't lqmo]snfkx? lgDgfg';f/ kl/rfng ul/g5g\.

- != x/s lhNnfd ;DefJotfs] cfwf/df pkoQm ks\$ l]qsf]5g5 u/L To:tf l]qdf s[fs ;dXdfk\ df]ns] ?kdf ;3g sfoqndsf ;fy}cGo l]qdf ;fdfGo sfoqnd, h:t}kz'sf]gZn ;wf/, kz' cxf/, kz' :jf:Yo ;]f cflb sfoqndx? ;~rfng ul/g5g\.
- @= lhNnf:t/df pGgt gZnsf]kzkG5L, 3fE tyf 3E]afnlsf]alp lahg, a]f cflb pTkfbg ug{lghl l]qdf ;]f s]b]l? :yfkgf ul/g5 .
- #= pGgt gZnsf kzkG5Laf/f ufO{ e}L, e]f, afv], au/, sv]/fsf]gZn ;wf/ sfoqnd ;DefJotfs] cfwf/df ;~rfng ul/g5 . ;fy}afv], e]f, ofsgfss] khggdf e]f]ns l:yltsf] cfwf/df pkoQm hftsf]k]p]u ul/g5 .
- \$= ;x/L l]qsf] cf;kf;df sv]/f, xfE, aE/ tyf ufO]kng / kzhGo kbfi{kz'fvg;DaGWL pB]ux? jftfj/Ofdf c;/ gkg]u/L lghl l]qaf6 Jofj ;flos ?kdf ljsf; ub]n]ug5 .
- %= offtoftsf] ;ljwf gePsf] l]q?df /]huf/Ldhs pTkfbg sfoqnd, h:t} rLh, £o," /f8L, kfvL, un}f cflb pTkfbg ug] ufdLOf pB]u :yfkgf ug{k] ;fxg ul/g5 .
- ^= s[if k]ffnl / 9]fglsf] nflu cfjZos kz' z]Qnsf] ljsf; ug{:yfgljz]fsf] ;DefJotfs] cfwf/df pkoQm kzx?sf] ljsf; df 6]f k]ofog5 .
- &= offtoftsf] ;ljwfoQm l]qsf] cf;kf;df ;x/L l]qsf] kzhGo kbfi{\$] dfu cflk]t{ug] ahf/dvL pTkfbg Pj+Hjt/Of sfoqndsf] ;~rfng ul/g5 . o:tf sfoqnd s[fs ;dX / ;xsf/Ldfk\ ;~rfng ug{ktyldstf lbog5 .
- *= ufdLOf l]qsf dlxnf Pj+k5l8Psf ju\$]pTyfgsf] nflu 5f] ;dodf g]k]olf c]Dbfglsf] cj;/ l;h]f ug]afv], sv]/f, aE/kng cflb sfoqndsf] ;~rfng ul/g5 .
- (= kz' ljsf;sf ljljw klfx?df pkoQm kljlwsf] af]w tyf ;lk ljsf; ug{ s[fsx?nfO{kzkng;E ;DalGwt l]leGg d]hf, k]to]utf, k]p]zG, s[fsx?sf] c]loog, c]nf]sg ed]fh:tf sfoqndx? ;~rfng ul/g5g\ . kzd]hf k]to]utf tyf k]p]zG sfoqnd ;]f s]b]l:t/df ;ldt /flvg5 .
- != of]hgf th]df tyf sfof]jog klqmo]df ;dGjo ug{kz' ;]f sfoqnd;E ;Da4 Osfo? h:t} jg, e", AfOf, s[if ljsf; a], dlxnf ljsf; cflbsf]k]t]lgwTj

ePsf] lhNnf kz' ljsf; sfof]jog pk;ldlt u7g u/L sfof]dx? sfof]jt ul/g5g\.

!!= ufdlof:t/df cfjZostfg';f/ kz' ;Jf lj:tf/ ug{ ;Jf s]b| tyf pks]b]sf] lj:tf/ Pj+; b]ls/Of ul/g5 .

tflnsf g+!@ || lhNnf:t/df ;~rfng xg]sfof]dsf]lj j /Of

sfof]d	0sf0{	of]hgj]lwsf]nlo		
		hdDf	kz'lj sf; kfd{ sfof]da6 pknAW xg]	cGo ;f]
!= kzk65L lj t/Of				
- /f6f] ;f6] ofsgfs	;Vof	2507	470	2037
- ydf, af]sf, a6f/	"	31789	4686	27103
- rNnf	"	2335040	5771000	764040
@= s[qd uef]vg	"	150000	150000	-
#= lghl:t/df ;f] s]b]sf] :yfkGf	"	150	-	150
\$= jg g; {ldfk] \8fn}BfF la?jf lj t/Of	xhf/ u7f	6769	-	6769

kz':jf:Yo

kz' :jf:Yo sfof]dcGtu{ s]b|t/af6 cfjZostfg';f/ /fli6x:t/df ug[kg] ljleGg /f]lj?4sf k]tsf/f]ds Pj+gfbg]f]ds ;Jfsf] ;fy}0kl8d]h]h]sn sfof]d ;~rfng / ;dGjo ug]sfof]x? ul/g5g\ o; }u/L lhNnf:t/df ;~rfng xg]kz';Jf k];f/ sfof]dsf] kz' :jf:Yo sfof]d ;dGjo / k]lj]lws 6]f k'ofpg] sfof]x? klg ul/g5g\ lhNnf:t/af6 k];f/ sfof]dcGtu{ kz' :jf:Yo ;Jf pknAW u/fpg] sfof]x? ;~rfint xg]5g\ o; sfof]dcGtu{ of]hgj]lwdf # j6f lq]lo:t/df kz'/f] k]f]uzfnf yk ug]/ Pp6f k65L /f] lgbfg s]b|v]l]gsf] ;fy}Pp6f Eof]S;g u0f:t/ lgoGqOf 0sf0\$] :yfkGf ul/g5 . kz' :jf:Yo sfof]d ;~rfngsf cGo ljljw klfx? lqDgfg';f/ ;~rfng ul/g5g\.

!= ;a]ds /f]ux?sf] Eof]S;g :jb]zd} pTkfbg ug] tyf ltglx?sf] pTkfbg lfdtfd] a4 / u0ff]ds ;wf/ ub]nlug5 . o; cGtu{ Eofut]/f]usf]Eof]S;g *# nfV, r/r/ /f]usf]@) nfV, k8s]/f]usf]^% xhf/, u7f]6 /f]usf]!) nfV, /fglv] Eof]S;g @%% nfV / sv'/fsf]lakm/ *) nfV dfqdf pTkfbg u/L pknAW u/f0g5 . /ljh /f] lgoGqOf cfof]hgaf6 !& nfV %) xhf/ ldlnln6/ lkmg]h]f0\$8 / @@ nfV %) xhf/ ld= ln6/ la=lk=Pn /lah Eof]S;g pTkfbg ul/g5 . o:tf cf]wL pTkfbg sfof]dnf0{lghl lq]df ;~rfng ug]/ ;/sf/L

lq[n] u0f:t/ sfod /fvg] klfd ;m/g /xg] b[6af6 ;~rfngdf ;DefJotf
x/g5 .

@= kz' :jf:Yo ;Jfsf] a9bf] dfunf0{ b[6ut u/L lgjffg]sf cfw/df
kzlrIsT;fnox? lghl:t/df ;~rfng ug{k[;flxt ul/g5 .

cGo b7x?af6 cfoft xg ;Sg] /funf0{ lgoGqOf ug{Sjf/6g] ;Jf ;~rfng
ul/g5 .

\$= ufdLf lqdf kz' :jf:Yo ;Jf ;he Pj+lj:tf/ ug{ ufdLf kz' :jf:Yo
sfo\$tf?nf0{k[;flxt u/L pglx?nf0{kpfjsf/L ?kdf kl/rfng ul/g5 .
o; sfo\$ xfn;Dd tflnd kpf u/L ;lsPsf sfo\$tf?sf] cgludg u/L
pglx?nf0{lqmfzLn tNofpg kgtfhuL tflnd kpf ug{kfyldstf lb0g5 .

%= ;x/L lqdf ;fysf] nflu kflng]kzx?sf] pkrf/ ;Jf / cfwL cfl't[Jo]:yf
lghl:t/af6 pknAw u/fpg]Jo]:yf ul/g5 .

^= /fli6a b[6sf]af6 hg:jf:Yodf c;/ kgI dxTjkOf /fux?sf] lgoGqOf sfo\$nd
thdf tyf sfo\$og ugI u/fpg] Jo]:yf ldnf0g5 . o;c\$tu\$ kz'
awzfnf;DaGWL cWoog u/L pkoQm sfo\$nd thdf tyf sfo\$og ugdf
kfyldstf lb0g5 .

p\$gt kz' pTkfbg tyf khgg

kzhGo pTkfbg a[4sf nflu cfjZos p\$gt gZn pTkfbg ugI/ lghl lqsf
p\$gt gZn pTkfbx?sf nflu ;Jf gZn pknAw u/fpg] sfo{kzkhgg ;Jfc\$tu\$
;~rfng ul/g5 . o; sfo\$dc\$tu\$ ofhgjIwdf ;/sf/L kmfdx?af6 !% nfv &!
xhf/ rNnf, @!^ j6f ofsgfs, # xhf/ #^) j6f a\$ /sf] kf7kf7L, @\$! j6f af\$, !
xhf/ *% ydf, !&% ;f\$ / &(j6f /f\$) ;Jf gZnsf ?kdf pTkfbg u/L ljt/Of
ul/g5 . ofhgjIwdf s[qd uefwg sfo\$dc\$tu\$ @ nfv #) xhf/ ln6/ t/n
gf06hg, ! nfv &) xhf/ dfqf /f\$;f\$ jLo{pTkfbg klq ul/g5 . of]p\$gt kz'
pTkfbg tyfkhgg ;Jf sfo\$nd ;~rfngsf cfw/x? lgDgfg';f/ xg5g.

!= dnfbf kmfdx?dwo]clt cfjZos kmfdx? ;b\$ls/Of ug\$sf] ;fy}lileGg 3f\$sf]
alp, rNnf, ofsgfs, a\$, af\$, kf7L, ydf, e\$, ;f\$ uf0{ /f\$] kf8L cflbsf]
pTkfbg u/L lghl ;Jf s[bsf pTkfbg sfo\$ndnf0{6}f k\$of0g5 . cGo kmfdx?
lghl lqdf lb0g5 . 8fn\$F\$sf la?jf jg ljsf; sfo\$dc\$tu\$:yfgLo
g;Lx?af6 pTkfbg tyf laqL ljt/Of u/fpg kof't ;d\$jo ul/g5 .

@= ;Jf gZn pTkfbg sfo\$nf0{qmdzll lghl lqdf n\$fg dft[;Jf (parental Stock)
pTkfbgdf ;/sf/L lq ;ldt /xg] / kl5 dft[;Jf pTkfbgdf ;d] lghl
lqnf0{ ;m/g u/f0g]b[6sf]af6 sfo\$nd ;~rfng ubInlug5 .

oftoftsf] ;ljwfoQm lqdf ;DefJotfsf] cfw/df uf0{ tyf e}ldf s[qd
uefwg sfo\$nd lj:tf/ Pj+ofks ubInlug5 . o:tf] sfo\$nddf lghl lqnf0{
klq a9jf lb0g5 .

- \$= ełts ;ljwfsł cefjaf6 s[qd uewfg ;Dej gxb] lřdf pġgt gZnsf kzx? (male) ;ł s[łk?df ljt/Of u/L k[ts[ts khgg ;]f pknAw u/fpg] sfoġnd ;~rřng ul/g5 .
- %= ;x/L lř / oftfoftsł ;ljwf ePsl lřdf ljqlo ;yfgsl ;xofudf pġgt gZnsf kzkG5Lx?sl ;ł s[łsl lghl:t/df :yfkġf Pj+lj sf; ubłnlug5 . o;sf nflu kljlws ;]f sfoġdn]pknAw u/fpg5 .
- ^= /fli6a b[6słfn] cfjZos kgI pkoQm hftsł gZn tyf gZnsł pkoQm:t/df kzkG5Lx? pTkfbg ugI p2Ło ln0{lghl:t/df :yfkġf ePsl ;ł s[łhř0{6}f křofpg ;/sf/L:t/df /xsl křfdł?df ġolSno; x8{ sfod ul/g5 . o:tf] sfod lghl lřnf0{klġ kł;flxt ul/g5 .
- &= khgg ;]řnf0{Jofks Pj+lj:t/ ug{s[qd uewfg Pj+;dġ a}x?sl ;bġ ug5ł ;fy}t/n ġf06řng pTkfbġf lghl lřnf0{;dł kł;flxt ubłnlug5 .
- *= svřfsłdh dřp (Parental Stock) pTkfbg, lghl lřdf jf ljbZL sDkgLx?sl ;eQm ;xflutdf :yfkġf ug{cłoog u/L sfoġnd sfořjog ul/g5 .

kz' cxf/f

kz' cxf/f sfoġndcġtuł 8řnřF, pġgt eF3řF pTkfbg, bġf Joj:yf, r/g tyf vs{Joj:yfkġ, kř6s cxf/ kł4ġ h:tf sfoł? ;~rřng ul/g5ġ. o; sfoġndcġtuł pQ/L elusf !) lhNřx?df ;DefJotfsł cřwf/df s[fs ;xflutdf ġofřr/g vs{vřłġ] e0/xsl vsřslj sf; ugI tNřf eludf l;Nel kf:r/słlj sf; ugI / 8řnřF tyf cġo 3řF x? nufpg] sfoł? ul/g5ġ. ;fy}lhNř:t/df kz' křf/ ;]fcġtuł ;~rřng ul/g] r/g tyf 3řF pTkfbg / cġo kz' cxf/f pTkfbg sfoġndsł ;dġjo tyf kljlws ġf křofpg] sfoł? ul/g5ġ. kz' cxf/f ljsf; sfoġndsł cġo Joj:yfx? lgDġfġ;/ xġ5ġ.

!= jřřfj/Ofdf kłtsh c;/ ġġI u/L r/g3řF tyf 8řnřF ljsf; sfoġnd křfjsf/L ?kdf ;~rřng ug5ł nflu vs{ tyf r/g lřsl klxřfġ u/L pkeřřřx?řnf0{nřdł]cjlwsłnflu salnotdf (Lease) pknAw u/f0ġ5 .

@= kz' cxf/f ;łsl cřkl't{a9řpg afnl rġdf sl;]3řFafnl ;dřjZ ug5ł ;fy} cřnl.sřnřdf ax'jřl6 3řF pTkfbg ug{s[řsx?řnf0{kł;flxt ul/g5 . ;fy}kz' cxf/fdf ljleġg afnl pkkbřřslpkofu klřnf0{kł4ġ ul/g5 .

jġ lř;ř ;dġjo sfod /řvl ax'pkofu 8řnřF tyf e0F3řF pTkfbg ug{kł;flxt ul/g5 . 8řnřF la?jř pTkfbg tyf ljt/Of sfoġnd jġ ġ;ł sfoġnd;ř cfj4 ul/g5 . kz' ;]f sfoġdn] jġ lřslġ;łn] cřkl't{ug{ ġ;Sġ]7řpř dfġ 8řnřF lj?jř pTkfbg ug5ġ.

\$= 3řF pTkfbg ug{cfjZos ġġalp, aġf{cřlb s[řsdfkř\pTkfbg ug{kł;flxt ul/g5 / o:tf s[řsx?řnf0{cfjZos ġġdh alp, kljlw tyf cġo ;]řx? ;/sf/L křfdłkř\pknAw u/f0ġ5 / o:tf sfod lghl lřnf0{klġ kł;flxt ul/g5 .

- %= lghL lqdf kz' cxf/f pBfu (Feed Industries) sf]ljsf;df hfB lb0g5 . ;fy} vfb cg';Gwfgzfnf;F ;dGjo /fvL bfgfsf] u0f:t/ lgwf{0f tyf lgoGq0f ug] sfoGmd klG ;~rfng ul/g5 .
- ^= kzcxf/f pTkfbg;ldltN] dVo u/ Jj Joj;flos bfgf pTkfbg ubI cfpSfd, ufpB/df g}lghL:t/df ;~;fgf bfgf pTkfbgsf] nflu ;xofu k%ofpg ldg/n, x88lsf] r0f{ df;sf] whfh:tf kbfy{pTkfbg ug0f ktyldstf lb0g5 . kz' cxf/f pTkfbg ljsf; ;ldltnf0{lghL lqdf ;~rfng u/fpg] ;DefJotfsf] vfhl ul/g5 .
- &= kz' cxf/f sfoGmdnf0{6Jf k%ofpg kz' cxf/f kpfluzfnfsf] ;fy}/f0hflj od pTkfbg kpfluzfnfsf]Joj:yf ul/g5 .

ahf/ Joj:yf

kz' tyf kzhGo kbfy{pTkfbg Pj+Hjt/Of klqmfnf0{:j:kl't{?kdf kl/rfng u/fpg ahf/ Joj:yf sfoGmdx? lgDgfg;/ ;~rfng ul/g5gl.

- != bW Pj+bW kbfy{sf] cfjZos ahf/ Joj:yfsf nflu;8s offtoft ;ljwfn] ;d5sf] lfpX?nf0{/fli6a bW ;Djfxg k0ffnL (Milk Grid System) cGtu{ Nof0g5 . ;f] ;Djfxg k0ffnlnf0{ kpfjsf/L u/fpg ;xsf/L, lghL 8JL Pj+ ;/sf/L ;yfngnf0{ a9LeGbf a9L ;xeful agf0g5 . pTkflbt bW tyf bWwbkbfyf0{a9L ;]a9L dfqdf ahf/df cfpG kl] ;flxt ug{plrt dNo kpfG u/f0g5 . o;cGtu{ bW ljsf; sfoGmd lgDgad]hd ;~rfng ul/g5 .
- s= bW ljsf; ;yfGsf sfoGmdx? nfut ;lfdtfsf cfwf/df lj;tfl/t ul/g5gl/ Jofj;flos lqmfnsnfkx?df ;xsf/L jf lghL lqnf0{;xeful agf0g5 .
- v= bW ljsf; aBnf0{/fli6a:t/df bW ljsf; sfoGmdsf] nflu ofhgf th0f sfoGjog, cgludg tyf dNoflgsf ljljw klfdg gltut l;kfl/zx? lbg] bW ljsf; lqdf lghL lqsf] ;xeful a9fpg pTk]t ug]lgsfosf]?kdf kl/rfng ul/g5 .
- u= bW ljsf; ;yfGcGtu{ ^ j6f bW ljt/Of cfofhgfdk\ofhgsf] clGtd jif{\$ s/fB \$(nfV ln6/ bW ;Ing:t/ k%of0g5 . o;}u/L ofhgsf] cGtdf % s/fB @# nfV %) xhf/ ln6/ kZflwt bW pTkfbg tyf ljt/Of:t/ k%of0g5 . rLh @^* d36g / dvg ! xxhf/ @! d36g pTkfbg:t/ k%of0g5 . o;af6 ofhgfjlwdf cfwf/ jifsf] thgdf pTkflbt yk bW ;Ing @ s/fB &# nfV ln6/, kZflwt bW pTkfbg # s/fB ## nfV ln6/, rLh !@^ d36g tyf dvg %*^ d36g yk pTkfbg xg5 .
- 3= l:sd ldNs kfp8/ cfkl'tsf] nflu ofhgfjlwdf lj/f6gu/df blgs #=% d36g pTkfbg lfdtfsf] sf/vfgf :yfkGf ul/g5 . ;fy}dwo klZrdf-rn lqdf klG o:t} sf/vfgf :yfkGf ug] ;DaGwdf ;DefJotf cWooG ul/g5 .

a= a6jn / sfknk/df gofFbW kzfvg sf/vfgf :yfkf u/L kzfwt bW pTkfbg tyf laqML ljt/Of ul/g5 .

r= bW ; íng klqmfno{cem Jofks ug{/ o;df bW pTkfbg s[fsx?sf] ;xeflutf u/fpB} n}fg @* lhNnfx?df *@(yk bW pTkfbg ;yfx?sf]u7g ul/g5 . o;/L g}@* lhNnfx?df %& j6f bW lr;fpg] s]bk?sf]:yfkf ul/g5 .

5= sf7df8f}sf] bWsf] dfusf] cfkl't{ ug\$sf] nflu sf7df8f}+bW ljt/Of cfofhgfcGtu{ Pp6f %) xhf/ ln6/ lfdtfsf] sf]8 :6f]hsf] Joj:yf ul/g5 .

h= ;yfgcGtu{ /x\$sf] rLh sf/vfgfx?sf] lfdtf lj:tf/sf] ;fy} Onfd, kfFy/, bfhvf, 8f]kf / DofUbl lhNnfx?df yk rLh sf/vfgfx? :yfkf ug{ hfB lb0g5 . o:tf rLh sf/vfgfx?sf] lfdtf lj:tf/ / gofF :yfkf lghL Pj+;xsf/L lqnf0{ kfyldstf lb0g5 . bW ljsf; ;yfgcGtu{ lfdtf lj;tf/:yfkf ug{ k/] klg nfut ; lfdtfsf] cfwf/df dfq ul/g5 .

e= bW ljsf; ;yfgcGtu{ /x\$sf bW ljt/Of cfofhgfx?sf] :jfldTjdf bW pTkfbg ;yfx?nf0{;xeful u/fpg]p2]on];DefJotf cWooog u/L qmlds ?kdf ;xeful u/fpB}nlug5 .

@= kzkG5Lx?sf] dfu Pj+cfkl't{lr ;dGjo Nofpg ahf/ ;Jf sfoqmd;Esf] ;dGjodf pkoQm lfdf :yfglo cu{/tfdf kz'xf6 ahf/sf]Joj:yf ul/g5 .

:jR5 df;' pTkfbg, kzfvg tyf ; íng Pj+ljt/OfkOffnl ljsf; ug{;-;fgf :j:ys/ gdgf jwzfnfsf] ljsf;sf] ;fy} ;x/L lfdf j]flgs / Jofj;flos jwzfnfsf] ljsf;df lghL lqnf0{ k];flxt ul/g5 . kz'; íng Pj+ljt/Of Joj:yfnf0{;b0 ug{ahf/ ;'rgf / cG0 kfljws ;Jf pknAw u/f0{;xsf/L Pj+ lghL lqnf0{k];flxt ul/g5 .

\$= kz' Pj+kzhGo kbfsf]ahf/ lj:tf/ u/fpgsf nflu ;dlrt ahf/ Joj:yf, ahf/ glt th0f, cgludg tyf dNoflg / ahf/ ;'rgf kOffnl]ljsf; u/L lghL pBdlnf0{ahf/ ljsf;df a9L ;]a9L ;/Ls u/fpg ahf/ ;Jf sfoqmd / kz' ;Jf sfoqmdsf] ;dGjofTds ;Jf sfoqmd ;~rfng ul/g5 . sv/fsf] klnsf]pTkfbg ;~ro / ljt/Of Joj:yfsf ;fy}bfgfsf]u0f:t/ cgludg sfo0f sv/f pTkfbg ;3nf0{;lqmo u/f0g5 .

%= lghL lqaf6 kzkG5L pTkfbg tyf kzkfng Joj:yf;E ;DalGwt pBfu:yfkf u/fpg / kzhGo kbfsf]cfwf/t pBfu kl40 u/L ahf/ l;h0f u/fpg cfjZos C0f / aldf Joj:yf tyf kljws ;Jf 6]fx? ;DalGwt sfoqmd 0sf0x?áf/ k0f0g5 .

tflnd

kz' ;Jf sfoqmd ;~rfng ug\$sf nflu cfjZos sfo\$tf{Pj+s[fsx?nf0{ tflnd lb0{;lk ljsf; u/fpg tflnd sfoqmdx?nf0{lgDgfg';f/ ;~rfng ul/g5 .

- != kz' ljsf; ;]fsf] nflu cfjZos kgIdlod:t/Lo hgziQm pTkfbg ug[sfo{
lq=lj=lj=:; 6 ;dGjo /fvL s]b]lo tflnd s]b]sf] ;Argfleq /xL ;~rfng
ul/g5 .
- @= ufdLof kz' :jf:Yo sfo\$tf{ tflnd / cu]f (Group leader) s[fs tflnddf
klj]ws klf l]lo tflnd s]b]sf] / Joj]xfl/s tflnd s[fsf] 3/ uf]nf0{g}
cfwf/ agf0{;~rfng ul/g5 . o:tf tflnd ;~rfng ug[sfo\$tf lghL tyf u]
;/sf/L ;yfx?nf0{klg ;nug u/f0g5 .

df5f pTkfbg sfo\$nd

kfoL k]6gsf] sh pknAwtfdf df5fsf] of]ubfg klG dxTjk0f{/lxcfPsf] 5.
df5f l]n] s[fsx?sf] cfo tyf /fhuf/Ldf klG yk of]ubfg ub]cfPsf] 5. pknAw
kfs[ts hnfxzof] pko]u Pj+kv/Lx?sf] lGdf u/L cfo tyf /fhuf/Lsf cj;/x?
a9fpg ;lsg] l]ut cge]nf0{b]6ut u/L df5f ljsf; sfo\$nd ;~rfng ul/g5 .
cfwf/ jif{@)\$&÷\$* df sh df5f pTkfbg !\$ xhf/ \$&! d]6g ePsf] cgd]fg 5.
of]hgj]lwdf of]pTkfbg:t/nf0{jlif\$;/b/ !) kltztn]a[4 u/L sh @@ xhf/ #!!
d]6gdf k%of0g5 .

kl'tt pTkfbg nlo xfl;n ug{lgDgad]nd sfo\$nd ;~rfng ul/g5 .

s= lghL l]sf e'f pTkfbg saf6 df5f e'f l]t/Of xfn s/La &^ kltzt e0/x]sf]
of]hgfsf] cGtodf of]t/nf0{ *# kltzt k%of0g5 . o;sf] nflu cfjZos kgI
klj]ws ;xof] tyf Cof ;ljwfx? df5f ljsf; sfo\$ndaf6 k%of0g5 . x]f]sf]
rNnf pTkfbg sfo\$nddf klG lghL l]nf0{ k] ;flxt ub] nlug5 . df5f
pTkfbgsf] k]v ;fwgsf] ?kdf of]hgfsf] klxnf] jif{\$ s/f] *^ nfV %! xhf/
df5f e'f l]t/Of:t/af6 clGtd jif{% s/f] (* nfV %& xhf/ k%of0g5 .

v= df5f pTkfbg sfo\$nd df5f v]L Joj:yfkgdf j]l]gs Joj:yfkg pko]u
u/fpg ;lsg] l]ndf ;3g sfo\$nd, df5f e'f / dnvfb pko]uaf6 pTkfbg
u/fpg ;lsg] l]ndf cw{;3g sfo\$nd / df5f e'f l]t/Ofaf6 dfq pTkfbg lng]
l]ndf ;fd]co sfo\$ndsf] ?kdf ;~rfng ul/g5 .

u= lghL:t/df ;~rflnt j]t]df g;{L / Xo]r/Lx?sf] k'f lfdtfdf pko]u
u/f0g5 . o;sf nflu ;/sf/L l]af6 klj]ws ;]fsf] k]f]sf]l/tf a9f0g5 .

3= g;{L tyf Xo]r/Ljfnfx?nf0{pTkflbt e'f]sf] laq]L k]46 / ahf/; DaGwL 1fg
pknAw u/f0g5 .

a= kfs[ts hn;]df dT:o l]ifsf] k]f]uaf6 df5f dfqI k]l]Qnf0{lg?T;flxt ug{
e0/x]sf] sf]gbL Joj:yfx?nf0{ -hnr/ ;Af0faf/] lgodx? agf0{k]f]sf/L
u/f0g5 .

r= df5fsf nflu kfgL pko]udf kfgL k]f] v]BfGg afnLeGb] a9L xg] u/]f]h] kfgL
k]f]df Ps?ktf Nof0g5 .

5= ;fj]l]gs wf]h, kv/L, l;d, bnbn] wfkh:tf ;ldfGt hUufx? ;fgf tyf
;ldfGt s[fsx?nf0{k]yldstf lb0{df5f v]Lsf nflu salnotdf lb0g5 .

- h= clw/fHosf ljleGg lhNnfx?df ljzjf u/L dWlo kxf8L Pj+tf0\$sf sXl ;DefJo lhNnfx?sf] wfg v]df df5f kfng sfoGnd ;~rfng ul/g5 . ;fy} kxf8L pKtosf / cGo ;DefJo dWlo kxf8L ;~;fgf lqdf klG df5f pTkfbg sfoGndnf0{ ;fdfGo sfoGndsf] ?kdf lj:tf/ ul/g5 .
- e= vf; u/L xfnx?n] kbfu ug]a9L dNo hfg] sXl df5fx?sf] tfn / shx?df pTkfbg kljwsf] pkoQmtfsf] clWooG ul/g5 . ;fy} kfy/fdf kbfu ePsf] sh tyf OGsnfh/df dT:okfng kljwnf0{ qmdzll cGo ;DefJo tfn tyf/hEjtf/x?df lj:tf/ ul/g5 .
- `= k[s[ts hnfzox?df ljleGg p2fon] lGdfxf xg] afwx?df ;DalGwt lgsfox?af6 :yfglo df5fx?sf] cfjGudgsf nflu pkoQm l; (Ladder) lGdfxf u/fpg nufoG5 .
- 6= df5f rfB} laug] j:t' ePsfh] lglZrt ;doleq ;he tl/sfn] ahf/df pknAw u/fpg] p2fon] cfjZos COf tyf kljws ; jfãf/f k] ;flxt u/fP/ dVo ahf/ s]bK?df lghL lqdf zlt e08f/sf] Joj:yf u/L df5fsf yfB ahf/sf] Joj:yftk{ ljzjf hfB lh0g5 . ;fy} df5fsf k]6 xfe]6sf kljwx? lghL lqdf kbfu u/f0{ahf/ pknAwtf a9fpg klG hfB lb0g5 .
- 7= xfE rNnf pTkfbg / ljt/Of sfoGnd ;/sf/L kmfd{] gu/L lghL lqdf ;~rfng ug{ ;DefJo lqdf lghL ljB/x? tof/ ul/g5g.
- 8= o;/ ;~rfng ul/g] df5f ljsf; sfoGnd sf] ofhgfjwsf] pTkfbg nlo lGdg tflnsfcg;f/ xg5 .

tflnsf g+!# || df5f pTkfbg

dfGdf

q=;+	lj j /Of	cfwf/ jif{ -@)\$%÷\$^@)\$&÷\$*_		@)\$#÷%\$	
		pTkfbg	pTkfbstj	pTkfbg	pTkfbstj
!=	kfy/Ldf dT:o kfng	7162	1.57	12552	2.40
!=!	;fdfGo sfoGnd			2273	1.40
!=@	cw{ ;3g sfoGnd			6063	2.50
!=#	;3g sfoGnd			4216	3.40
@=	wfg v]df dT:okfng	12	0.21	125	0.38
#=	tfndf OGsnfh/ sNr/	24	2.00	45	3.00
\$=	cGo hnfzo	12	0.40	172	0.63
%=	tfndf sh sNr/	54	3.0	150	6.52
^=	tfndf 5f]8Psf] pGgt e/f	35	-	100	-
&=	; /sf/L kmfd{ s]bPsf] pk pTkfbg	76		134	

*=	k[s[ts hnfzo	5281		9033	
	sh pTkfbg	12656		22311	

-v_ ;]fids sfoqdx?

s[if k;f/ ;]f

s[if pTkfbg a[4 ug\$ f nflu cg';Gwfgaf6 l;kmf/z ePsf pGgt s[if kljlwx? s[fs;dlf k%ofpg cfjZos kg[xC5 . l;kmf/z ePsf kljlwx? s[sssf] ;d:of ;dfwgdhs ePdf dfq s[fs;dlf kljlw k;f/ ug{/ kljlw pkofu u/fpg ;lsg]xC5 . l;kmf/z kljlwx? s[fs;dlf k%of0{kpfu u/fpg]/ kpfu ubf{b}vPsf gofFgofF;d:ofx? kg[cg';Gwfgnf0{pknAw u/f0{kljlw / k;f/ b;}a9L Jofjxfl/s agfpg bxf7f] ;'rgf k0ffnlsf] (Two WayInformation Process) lj sf; ug{cfjZos xC5 .

ljutdf kljlw k;f/sf nflu ljleGg klqnofx? pkofu ul/P . o:tf k;f/ klqnofsf cf-cf^g}ljz]ftf b}vP . t/ sb}klg klqnof Jofks k;f/ k4ltsf nflu kpfjsf/L ePgg\ . sb}Hofb}sdhf /x] eg] sb}wfgg ;lsg]l:yltdf /x}gg\ . log} cgejsf] cfwf/df ;]f s}bhf0{:yfglok}ljlw k;f/ s}bbsf ?kdf ln0{s[fs ;dX 5gff ug[ltg} ;dXnf0{ tfInd lbg] / ufpFt/df kljlw pkofu u/fpg] ;Dks{s[fs;dXsf ?kdf o:tf ;dXnf0{ ljsl;t u/fpg] h}l6÷h}l6=P=x?af6 cgludg u/f0{pglx?sf]kljlw kpfu / cg';/Of klqnofnf0{;b0 u/L nfg]b}l6sf}f xfn}>L % sf] ;/sf/n] ln0;s}sf] 5 . log} k[7elddf cf7f}ofhgdf s[ifk;f/ sfoqndnf0{ lg0gfg';f/ ;~rfng ul/g5 .

s= kljlw k;f/nf0{a9L Jofjxfl/s agfpg s[fsf] ljleGg 0sf0{?sf] k;f/sfo{ Pp6}kzf;lgs Joj:yfcGtu{ /fvL k;f/ sfohf0{ ;3g ?kdf kl/rfng ul/g5 . o; Joj:yfaf6 ljleGg sfo{?df e0/x}sf]kzf;slo vrf pNn}vglo s6f]L xg hfg5 .

v= s[fs;dXx? -@)÷@% hgfsf] logx?n] rfx}sf] ljifocg?k u7g u/L log} ;dXx?nf0{kljlw k;f/sf] GolSno;sf] ?kdf kpfu ul/g5 . ufpFt/df kljlw k;f/sf] lgldQ h}l6÷h}l6=P=nf0{;xofu k%ofpg cu}f s[fsnf0{cfjZos tfInd Pj+k}ljlws ;]f pknAw u/f0{logx?af/f g} s[fs ;dXnf0{cfjZoskg[}f tyf ;ljwfx? pknAw u/f0g5 . ol ;dXx?df h}l6÷h}l6=P=af6 lgoldt ?kdf / cfjZostfg?k ljifo ljz]f1sf] ;Dks{u/f0g5 . o; Joj:yfaf6 k;f/ sfoqf :yfglo s[sssf] ;xeflutdf lj:tf/ e0{k;f/ sfo{ kpfjsf/L / sd vlr}f]xg5 .

u= kljlwk;f/ sfoqf s[fs tfInd/kljlws;Nnfx;]fsf]cltl/Qm gdbg k}bz0 a9L e/kbf / ljZjf; lbnfpg ;lsg]klqnof ePsfh] s[fs;dXsf] cu}f s[fs jf ;dXn]l;kmf/z u/sf] ;xeful s[ss}3/ v}nf0{gdbg k}bz0 ynf}sf] ?kdf kpfu ul/g5 . o:tf]gdbg k}bz0sf]qmddf kljlw / ;Nnfx ;]fsf]sf/Of gdbg k}bz0 ubf{xflg gr} ;fgl ePsf]f lftkl't{lbo}g5 .

- 3- k[os ;]f s[bd]f k[l]lws ;]f pknAw u/f0[;DefJotfcg?k pGgt alp, a[bf{ Pj+gZn pTkfbS (Breeder) s[fssf]ljsf; ubInlug5 .
- a- ljleGg vfBfg, gub]Pj+cfBflus afnL, k[nnk]h tyf t/sf/L, df5f / kzhGo pTkfbg sfo[m]dx?sf]kl/R5]bdf pInnlvt sfo{JoJ:yfcg?k k[f/ sfo[m]dx? ;~rfng ul/g5 .
- r- s[lif ahf/ tyf dNo ;'rgf, df6f] ;Af0f / dnvfb, k[nnk]h af5 / alp, a[bf{Pj+ pGgt kzkG5Lsf gZn ;DaGwL k[l]lwnf0{Jofks k[f/sf] (Mass Communication) k[l]q[m]ofeq ;dfjz ug{>Jo bZ0 ;fdulx?sf]k[bf]udf a[4 ul/g5 .
- 5- s[lif ljsf; sfo[m]f dlxnfx?sf] ;xeflutf clea[4 ug{s/; faf/L, sv/f k[ng, afv] k[ng, Rofp v]L, /Zd v]L, /Zd v]L, g;L ljsf; , df]L k[ng]h:tf 3/ cfGgdf g}klg pTkfbg a[4 ug{ ;Sg] l[fx?df ;dX u7g ubf{dlxnfx?nf0{ ljz]f ktyldstf lb0{sfo[m]d ;~rfng ul/g5 .
- h- s[lif ;fdul Pj+;]fx?sf]pknAwnf0{e/kbf]agfpg s[lif ;]f s[bfk?nf0{ ;bP Pj+; ifd kfbIn]hfgsf ;fy}djZostfcg';f/ yk ;]f s[bfk?sf]:yfkf ubInlug5 .
- e=- s[lif cg';Gwfg kl/ifbsf]afXo cg';Gwfg sfo[m]ddf ;mUg /xL k[f/ k[l]lwnf0{ a9L e/kbf]agfpg ;xof]u k[foG5 .
- `- lhNnf:t/df s[lif ljsf; sfo[m]dsf] ;~rfngdf ;mUg ;a}lgsfosf k[plvx? ePsf]lhNnf s[lif ljsf; ;dGjo ;ldtsf]dfllodaf6 sfo[m]dsf] ;~rfngdf ;dGjo Pjkefjsf/tf NofG5 . o;}lsl;dsf] k[l]q[m]of ;]f s[bf]t/df klg ;~rfng ul/g5 .
- 6- s[lif k[f/ sfo[m]dcGtu{ cfj4 ?kdf s[fs; lfd hfgkg]cGo pTkfbg;]fx? lgDgfg';f/ kl/rfng ul/g5g.

alp / alp k[l]lw ;]f

- pTkfbg a[4df :j:y / a9L pTkfbg lbg]alpsf] dxTjk0f{of]ubfg /xg]ub5 . xfn;Dd s[lif s[bf] / k[ndf? ;]f alp tyf pGgt alp pknAw ug]f /lxcfPsf 5g\ . s[lif ;fdul ;yfgn]vfBfg afnLx?sf]nflu alp a[4 sfo[m]dcGtu{ pGgt alp s[fs ;xeflutfdf pTkfbg u/f0[agmL ljt/Of u/fp5]cfPsf]klg 5. t/ o:tf pGgt alpsf] cfklt{ sh alp cfjZostfsf] s/Lj @ kltzt dfq /lxcfPsf] b]vG5 .Pp6}pGgt alpx? k[oz] #÷\$ jif\$]lg/Gt/ k[bf]kl5 pGgt g/xg]ePsf] alp k[bf]sf nflu alp cfjZostfsf] s/La @% kltzt ;flnGbf k[bf]kg]xG5 . o:tf pGgt alp a/fa/ k[bf]kg]k[7elddf xfn cgdff ul/P klg %÷^ kltzt dfq xg cfp5 . t;y{pGgt alpsf] cfklt{f0{ ;/n / Jofks u/f0g' kg]cfjZostf 5 eg] o;sf]u0f:t/af/] s[fsx?nf0{cfZj:t u/fpg klg h?/L 5. oftfof]sf]s7gf0[h] ubf{yfglo l[fd]alp pTkfbg u/fpg klg h?/L 5 . t;y{cf7f]jof]hgdf alp lahg ;]fnf0{k[bf]sf/L u/fpg of]sfo[m]d lgDgfg';f/ ;~rfng ul/g5 .
- s- s[fs:t/df k[bf]loft pGgt alpsf] k[bf]u a9fpg / alp cfklt{df :yfglo cfdlge{tf xfl;n ug{alp pTkfbS s[fsx? :yfglo l[fd]g}tof/ ug{hfb lb0g5 . o:tf alp pTkfbg sfo[m]dnf0{ vf; u/L vfBfg alp pTkfbgdf

oftfoftsfl ;ljwf gePsf kxf8L lhNnfx?df ktyldstf lb0{ ;~rfng ul/g5 .
 ;a} afnlx?sf] alp pTkfbg, kznvg / ljt/Of sfof ofhgjfwleq cu'jf
 s[fs ; xsf/L ;yf jf lghL Joj ;folx?nf0{k/}?kdf ;mug u/f0{cfjZos
 alp laqml ljt/Of ;]f pknAw u/f0g5 .

v= lghL lfnf0{alp lahg Joj ;fo ug{cfjZos COf ;he / ;/n u/f0g5 .
 lgsf ;L Joj ;fodf o:tf alp pTkfbx?nf0{k/};flxt klq ul/g5 .

u= ;/sf/L lfnf0{alp kznvg, e08f/Of tyf alp k/Llfof Pj+kpf0fs/Ofh:tf
 ;ljwfx? lghL lfnf0{klq pkoQ ug{kfpg]pkoQ Joj:yf ldnf0{alp pBf]usf]
 ljsf;df 6]f kfof0g5 .

3= s[if ;fdul ;yf alp pTkfbx?nf0{pGgt alp pTkfbg ug{f nflu
 cfjZos ;]f alp pknAw u/fpg cg';Gwfg kmfd? ;E ;dGjo u/L ;]f alp
 pTkfbg Pj+ljt/Of ug]sfof ;mug /xg5 . of]sfof qmlds ?kdf lghL
 lfnf0{ ;mug u/fp]f nul ofhgfsf] cGt ;Dddf k0f{ ?kdf lghL lfnaf6
 ;~rfng u/fpg]kpf; ul/g5 .

a= s[if cg';Gwfg kl/fbCgtu'f kg{uPsf] alp kljlw tyf ljsf; sfoqmdsf]
 cg';Gwfg klfafx' ;]fdhs sfo? s[if ljsf; ljesusf] s[if k/f/
 sfoqmd ;E cfj4 ul/g5 . alp pTkfbx?sf nflu tfld ;]f kpfq ul/g5 .
 alp afnl lg/Llfof / alp u0f:t/ k/Llfofx? u/L alp kpf0fs/Of ug] ;]fx?
 pknAw u/f0g5 . ;fy}u0f:t/af/] s[fsx?nf0{cfZj:t klq kfl/g5 . o ;sf
 nflu ahf/df cfpg] alpx?df xbkgl u0fx?sf] 6]dfs{nen :ki6 pNny
 ug[kgl Joj:yf ul/g5 / lgoldt ?kdf alp kofs]sf] gbgf k/Llfofsf]
 Joj:yfaf6 u0f:t/sf]cgludg u/f0g5 .

r= cgbfg Joj:yfaf6 lghL lfn kl:t:kwf0f cfpg g;s]fh] lghL alp
 pTkfbx?nf0{k/};flxt ug{/ ;dodf alp cfkl't{u/fpgdf 6]f kfofpg
 ;/sf/L lfnaf6 laqml ljt/Ofdf dNo cgbfg lb0g5 . t/ :yfglo lfnf0{
 alp pTkfbg ug]pTkfbx s[fsx?nf0{k/};flxt ug{gofFlfnf0{gdbf kpfz6
 sfof]nflu k6s]?kdf s[if sfoqmdaf6 cfjZos ;]f alp pknAw u/fpg]
 Joj:yf ul/g5 .

5= alp lahgsf] lfnf0{cgludg u/L >L % sf] ;/sf/nf0{alp lahg ;DaGWL
 ;fdlos glt lgwf0fdf 6]f kfofpg /fli6 alp lahg ;ldt'nf0{lqmfzLn
 tNof0g5 .

afnl ;Hf0f ;]f

afnl s6fgl cl3 / kl5sf ljleGg lqmfnsnfkx? (Pre and Post Harvest
 Operation) df jif]L sL/f, /fu, d';f, r/f, emf/kft, r6g] ;'sfpg] e08f/ ug] kznvg
 ug]h:tf s'f'df v] hfg] ubf{7hf] dffqf'df vfB j:t'gf ;fgl e0/xsf] 5. o:tf]
 lqmfnsnfkdf hDdf !%-@) kl'tzt ;Dd vfBj:t'gf ;flg xg]u/sf]cgdfg 5. o ;sf]
 cltI/Qm ahfavtdf ljleGg :yfgx?df ;mfds l:ylt ;d] b]vfkgl u/sf] 5. ol
 vfB ;/l'f'df 7hf] of]ubfg klg] xG5 . afnl ;Hf0f ;]f'df kpfu xg] ;- ;fgf xft]
 cf]p/, pks/Of lgdf0f Pj+kpf]usf]nflu lghL lfnf0{k/};fxg u/f] u'ldof:t/df

/f/huf/L a9fpg d2t xg5 . ;fy}xflgsf/s /f/ , sl/f, d';f, emf/kft lgoGqOf ug{ kpfu xg] hflvdKOf{ljiffbsf] al4dQfkOf{ kpfuaf6 jftfj/Of tyf hg:jf:Yodf ;d] ;sf/fds kpfj kg]x6 afnl ;AfOf ;Jfnf0{uOfds agfpg cfjZos ePsf]5 . ol jf:tljstfnf0{dWogh/ /fvL ofngfjldf afnl ;AfOf ;Jfsf] sfod lgDgfg';f/ ;~rfng ul/g5g.

s= vfBfg, gub] afnl, t/sf/L, kknkth, thxgh:tf afnl df nflu] /f/ tyf sl/fx?sf] h]sl ultljw ;d] ;j]fOf / cWooog u/L sfodjog u/fpg] kpfjsf/L ;le6] ; (Surveillance) l;id ;~rfng ul/g5 .

v= b7sf]kof /Of / hg:jf:Yo ;d]nf0{Wofgdf /fvL ljiffbsf]b?kofu xg glbq gkfnleq k7f/L ul/g] jf pTkfbg xg] s]fthGo ljiffbsf] /lhi67g, nf0 ;J;LE, uOf:t/ lgwf{Of÷hfF, al4dQfk]5 kpfu / whfpg] lgoldt klqnofaf/ /fli6:t/df lglZrt dfu6zg ug] lgsfosf] ?kdf o; sfodn] lhDdjf/L lng5 . o;sf nflu ljiffb Joj:yfkg;DaGWL Pgnf0{ cfjZos kl/dfhg ul/g5 .

u= jftfj/Ofdf klts h c;/ gkg] "Post Management" ljwnf0{ kpfu ug{ krf/ k7f/sf ljleG dfWodaf6 a9fj lb0{ kpfustf s]fs / Joj;fostf lghL lgnf0{k]t ul/g5 .

3= vfBfg, t/sf/L tyf kknkthsf kf]6 xfe]6 lqofsnfkdf xg] lft sd ug{ pGgt ;~ro ljw, kofs]ha ljw, xft] c]hf/ pks/Of pko]u, pGgt esf/L, r/f, d';f, sl/f, 9';L cflbsf]/f]syd kljlwh:tf s7sf] kpfunf0{krf/ k7f/sf ljleG pkfo tyf tflndsf]dfWodaf6 a9fj lb0g5 .

a= /f/ tyf sl/fsf] cfls:ds kpfksf] ;fdg ug{ e]fOf÷;le6] ; kpfjsf/L tNof0g5 . cfjZos cWooog k/LIfOf, dlG6l/E u/L kpfk lgoGqOfsf]nflu ;J, ;fwg, c]hf/, pks/Of, ljiffbsf]Joj:yf ug{ ;DalGwt lgsfo;F ;dGjo /fvL sfod ;~rfng ul/g5 .

r= s]fsnf0{afnl ;AfOf ;Jf :yfgo txaf6}pknAw u/fpg :yfgo:t/df pkoQm :yfgx?df lkN8 :6zg t]sg5 . tflndk]t hgzlQmsf]Joj:yf u/L kpfjsf/L ?kdf ;Jf pknAw u/f0g5 . s]b] tyf lqlo kpfuzfnaf6 kljlws ;kl/j]fOf tyf cgldg ul/g5 .

df6f]ljZn]fOf / Joj:yfkg ;Jf

jif6L v]L ubf{ df6f]sf] pj{fzlQmdf x] ; cf0{ pTkfbgdf klts h c;/ kg] ub5 . ljleG afnlx?sf] nflu cfjZoskf]fs t]jx?sf ljleG ;Jx? h:t} k]Efl/s, /f;folgs tyf h]js dnx?af6 cfkl't{ ug{ cfjZos kg] kl/dfOf df6f] ljZn]f0sf] cfwf/df l ;knf/z xg' cfjZos 5 . df6f]sf] uOf:t/df ;wf/ u/L pj{f zlQmsf] lg/Gt/tf sfod /fVg df6f] Joj:yfkg ;Jfnf0{kpfjsf/L ?kdf s]fs:t/df k%ofpg'h?/L 5 . t;y{df6f]Joj:yfkg ;Jfnf0{lgDgfg';f/ ;~rfng ul/g5 .

s= df6f]ljZn]fOf a9L kpfjsf/L agf0{ ;Jf k%ofpg xfn ljleG :yfgdf /x]sf]df6f] ljZn]fOf 0sf0x?nf0{ ;b0 u/L df6f]ljZn]fOf ;Jf cfjl4t ?kdf s]fs;dlf k%of0g5 .

- v= df6f] l]Zn]f0f ;j]sf nflu xfn;Dd l]sf; ul/Psf e]ts ;ljwfx? s[if l]sf; ljefucGtu /fvL df6f]l]Zn]f0f ;j]sf]l]j:tf/ ul/g5 . of] ;ljwf s[if cg';Gwfg sfo\$ nflu klg cfjZostfg';f/ pknAw u/f0g5 . xfn pknAw kpf]uzfnfsf] ;j]fn] Eofpg g;s]f kpfj l]qsf lhNnfx?df :jfon 6]i6E sl6sf]Jo]j:yfáf/f df6f]sf gdbgfx? l]Zn]f0f u/L ;j]f k%of0g5 .
- u= /f;folgs dnvfbsf]c]olws kpf]uaf6 df6f]df kg]gsf/f]ds kpfjnf0{b]i6ut u/L dnvfbsf]dfqdf l;k]mfl/z ubf{j]ftfj/0f ;A]f0f / df6f]pkrf/sf b]i6af6 ;d] l]jrf/ k%of0g5 . cfofltt vlr[f] dnvfbsf] pko]unf0{k]t:yfkg ug{ ;Sg] sd vlr[f] :yfgo k]Efl/s dnvfbsf] pko]u u/fpg h]B lb0g5 . k]Efl/s dnsf] pko]udf ;/sf/L k]fd{x?n] pbfx/0f aGkg5 . ;fy}xfn;Dd /f;folgs dnvfbn] sd kpf]jt t/ pTkfbgdhs l]q? klxNof0{To:tf l]q ;A]f0f ug] vlr[f]afXo pTkfbg ;fdfu] sd ub]k]s[ts tyf k]Efl/s dndf cfwf/t v]L ug] / o; ;DaGWL ;'rgf ;j]fx?sf] k]f/ ug] sfo\$ klgh]B lb0g5 . o:tf]sfo\$ u] ;/sf/L ;yfx?sf] ;m]gtfnf0{k] ;fxg ul/g5 .
- 3= :yfgo ;]af6 k]t xg] k]Efl/s dnx?df lglxt k]s t]jnf0{h]fufpgsf nflu j]l]fgs tl/sfaf6 sDkf]6 dn agfpg / k]f]s t]j g] ;fg gx]pko]u u/fpg s[fsx?nf0{pkoQm k]j]waf/]t]fnd lb0g5 .
- a= pkoQm tfkq]d ePsf l;l~rt l]q?df xl/of] dn pTkfbg Pj+kpf]u u/f0{ df6f]sf]p]j{fzlQm a9fpg s[fsx?nf0{k]t ul/g5 . df6f]sf]p]j{f t]j h]fuf0{ /fvG df6f] :vng e0{hfg] jf af9L klx/faf6 afn]f el/g hfg] klq]ofx?sf] ;Defl]jt ;dfwfgsf nflu hnfwf/ l]qsf] ;A]f0f / ;Da4G]tkm] s[fsx?nf0{k]t ul/g5 .
- r= x]jfaf6 gf06]hg l:y/Ls/0f ug] vfnsf s]f]afnl tyf cGo afnlx?sf] kpf]uaf6 df6f]sf]u0f:t/ a9f0{pTkfbg a]4 ug{s[fsx?nf0{k] ;flxt ul/g5 . o:tf afnlx?sf]pkoQm afnl kpf]fnl / afnl s6fgl k]j]waf/]s[fsx?df k]rf/ k]f/ ul/g5 .

s[if ;~rf/ ;j]

s[if cg';Gwfgaf6 l]sl;t s[if k]j]lwX?, s[if j:t]sf]ahf/ ;'rgf, s[if glt cflb hfgsf/Lx? s[if sfo\$tf s[fs Pj+s[if pBdLx?;dlf kpf]sf/L 9Edf k%of0{ s[if pTkfbgdf a]4 ug{tyf s[if j:t]sf]ahf/ k]4G ug{6]f k%ofpg]p2]on] s[if l]sf;sf] nflu (Communication for Agricultural Development) ;~rf/ sfo\$md lgDgfg';f/ ;~rfng ul/g5 .

s= s[if ;~rf/ l]jifoj:t';DaGWL ;fdlos sfo\$lt tyf dfu]zG agf0{s[if ;~rf/ ;j]nf0{a9L ;lq]mo / ;dG]jof]ds ?kn];~rfng ug{l]jeGg lgsfox? ;dfj]z ePsf]Pp6f s[if ;~rf/ ;dG]jo;ldltsf]:yfkgf u/L lq]mfzLn kfl/g5 .

v= s]b]t/df dxzfxf kpf]v, l]q]lo:t/df ;xfos s[if ;'rgf clwst / lhNnf:t/df Ps hgf k]f;=nf0{;~rf/;DaGWL sfo{t]sL ;~rf/sf]l]jifoj:t' ;a]t/df ;íng ug] Ps csf]t/df pknAw u/fpg]/ k]rf/ k]f/ ul/g5 .

s[af6 krf/ k/f/ xg] ;~rf/ ;fdulsf] ;bko[u xg] u/L ;Jf s[bfk[\
ljt/Of Joj:yf ul/g5 .

u= s[if sfodsf]nllft ju[VL (Target Group) k/f/ ;fdulx? agf0{k[sfzg,
bzo ;fdul, lel8of]lkmNd / /8of]k/f/Of df\odx?af6 ;~rf/ ;jf pknAw
u/fog5 . vf; lsl;dsf] k[sfzg tyf tfnd ;fdulsf] ptkfbg ug{k/f/
;DalGwt lgsfo jf cfo[hgf cflbnf0{ ;~rf/ sfod[dn] cfjZos kljlxw?sf]
;xofu pknAw u/fpg5 .

3= ;~rf/ j:tx?sf] ptkfbg ug{ cfjZos :6l8of] / pks/Ofx? ;~rf/
sfod[dcGtu[/xg] Joj:yf ldnfOg5 / ;~rf/ df\odsf pks/Ofx?, h:t}
k[h]6/x? ;DalGwt ljefu, cfo[hgf, tfnd s[bfk?df /flvg5g.

a= s[if tyf jg ;fwg lgsf]of[hgf th[tsf kdv cfwf/x?nf0{d\ogh/ u/L s[if
;rgf ;fdulx?df klg ljljwls/Of NofOg5 . xfn;Dd s[if ;~rf/ ;Jfn]
ptkfbg;DaGWL kljlws hfgsf/Lx? a9L dfqdf lbg]u/s[if cf7f;of[hgf]v
;~rf/ ;Jf ljljwls/Of ubf{ cGo s[fsf cltl/Qm lgDg ljifo:j:tx? klg
;dfjjzul/g5g.

- s[if;DaGWL cfo[hgf tyf sfod[dx?, ltgsf] sfod[jog glt, s[fsx?n]
kfpfg] ;Jf ;ljwf cflbsf] hfgsf/L lb0{cfo[hgf jf sfod[sfod[jogdf
s[fsx?sf]a9L ;xflutf h6fpg].

- vf; lq÷:yfgljzJf kljlw tyf s[if pko[uL ;rgfx?sf] k/f/ /8of]af6
qm[ds ?kdf a9fp[5nfg].

- ljzJf s[if j:tx? -h:t}skmL, /zd, :ofp, hgf/, cfv/_ sf]ahf/ kl4g
u/fpg]/ s[fs tyf s[if pBdl÷Jofkf/Lalr ;DaGw :yfkf ug{;xofuL xg]
hfgsf/Lx? .

- ;fgf tyf ;Ldfct s[fsx?n] :j/f[huf/ (Self Employment) sf ?kdf
ckgfPsf ;kmn s[if sfod[nfx?sf] v[hL u/L nllft ;dXdf ;DalGwt
s[ssf]cGtj[f{k/f/ u/f0{k]Offbol agfpg].

- s[if ljsf;df :yfloTjsf nflu thgf[ds nfesf ;fy}pkoQm e"pko[u /
v[L k[ffnl;E ;DalGwt cGo lq[sf] ;Af0faf/; hu u/fpg];rgfx? .

s[if lzlf tyf tfnd ;Jf

s[if lq[sf] ptkfbg / ptkfbstj a[4sf ljleGg sf/sx?d\o] dfgjLo ;f
kdv sf/s xg. clwsfz ;~;fgf / ljkg ls;fgx? /x[sf]xdf] dh[sdf tl ;~;fgf
ljkg ls;fgx?sf] dfgjLo ;f a9L bltf / szntfsf ;fy s[if ptkfbg / 7fpF
;xpf[5]s[ifhGo pB[udf nufpg ;s]b[5sf]s[if ljsf; tlj]?kdf cl3 a9g ;S5 .
oxL tYonf0{d\ogh/ /fvL ax";Wos s[fs, s[if pBdl, Joj;fol / s[if ;Jf lfqdf
;mUg hgziQmnf0{cf-cf^gf lq[sf ;d:ofx? klxrfg ug] ;dfwfg v[hg]/ lg/fs/Of
ug] tyf gofF;DefJotfx? klxNofpg ;r] / ;lfD agg 7f; ofubfg k[ofg] s[if
lfqdf pBdzLntf (Entrepreneurship) kl4g u/L pknAw k[ts[ts / dfgjLo ;f af6
clwstd kmObf lng cfjZos bltf / sfod[znthf a9fpg] sfddf 7f; ofubfg

kʰofpg] s[if lʰɪdf ;xsf/ʔf / lghl lʰɪsf] ;mʉgtfnf0{qmdz|| Jofks agfpɤnʰfg
d2t kʰofpg] s[if lʰɪsf;sf ;/sf/L ;xsf/L tyf lghl lʰɪsf ;a} ;ʔrgfx?sf]
sfo{fdtf a9fpg ofubfg kʰofpg] / s[fs, s[if pBdl÷Joʒ ;foL, s[if cgʰ;Gwfg, s[if
kʰf/ cflb lʰljw klʰalr kh (Bridge) sf]elɪsf lgefpg]p2ʔon]cf7ʰofʰgdf s[if
lzlff tyf tʰlnd sfoqmdnf0{lgDgfgʰ;f/ ;~rfng ul/gɤ .

s= s[if tʰlnddf xfn kʰrInt PstkmL{ ;ʔgf klʰflxt ugʰkl/kf6Lnf0{klʰj tʰg u/L
s[if tʰlndnf0{ʔs[fs s[ɪb]tʰE (Farmer Oriented) ubʰp;sf ;d:ofx? / ;ʰt
;Dkbɪdf cfwf/t ;DefJotfx? ;ʔufʰL Jofjxfl/s cgej xfl;n ugʰdfʰodsf]
?kdf lʰsl;t ubʰnlugɤ .

v= s[if tʰlnd sfoqmd xfn klʰtklbt ahf/dvL cyʰoj:yfsf ;fy} ;fdflhs
Gofodf cfwf/t ul/gɤ . lʰkGg ls;fgnf0{pkoQm lʰjifocɪtuʰsf] ;dʰxdf
cfa4 u/f0{ ;dʰxsf] klʰtlglwsf] ?kdf 5gʰɤ u/L tʰlnd lb0gɤ . s[if
Jofj ;flos (Commercial Farmer) / s[if pBdlx?nf0{pglx?sf]cfjZostf /
rfxgfcg?k nfut ;lʰdtʰsf cfwf/dʰvʰl ofʰhgf ugʰ{ ;Sg]u/L tʰlnd lbʒ]
Joʒ:yf qmdz|| lʰsl;t ul/gɤ . s[if tʰlndsf] lʰɪdf ;/sf/L elɪdsfsf]
;fyʰghl lʰɪnf0{o ;sfoqɪ nfʰg klʰ;fxg lb0gɤ .

u= s[if tʰlnddf tʰlndx?nf0{ s[fs jf pBdlʰsf] ;ʰt / ;fwg tyf tbʒsh
pʰtkfbgzln /ʰhuf/LdvL jf:tljstʰdf cfwf/t / 7fpʰF ;xʰpʰɪ]
cfjZostfcg?k agfpɤsf] nflu pkoQm ;dʰxdf /flvgɤ . klʰzlffylʰ?sf]
cflyʰ:t/ / lʰjifo lʰɪ, cfj t hʰjt / ahf/ ;ʔsf]glhs bʰLcgʰ;f/sf]sfo{ lʰɪ
-;x/, ahf/, buɪ cflb / s[if eʰhnjʰosf]cj:yfcgʰ;f/sf poQm eʰɪlʰns
0sf0cg?ksf] juʰʰ/0ʰaf6 cfjZostf klʰxrfg u/L ;dʰxdf /fvL tʰlnd
lb0gɤ . o:tf] tʰlndsf nflu klʰ7oqmd klʰg tbʒ?k gʰklʰ/dflhʰ ul/gɤ . o:tf]
klʰ/dʰhʰgdf tʰlnd sfoqmdsf]p2ʰo, s[ifdf lʰljwtf Nofpg kgʰcfjZostf /
s[if tyf jʒ ;fwg lʰsf;sf cfwf/x?nf0{kʰofʰlʰofg lb0gɤ .

3= s[fsx?nf0{tʰlnd lbɪ ;dʰxdf cfa4 u/f0{ ;f] ;dʰxnʰf0{g} ;Dks{0sf0ʰf]
?kdf lʰsf; ugʰ bʰlʰ6stʰf ln0gɤ . ;dʰxaf6 5fgL cfPsf cuʰjʰf
s[fsx?nf0{ʰf] cʰjʰwsf] lʰgoldt tʰlndx? lbP/ sgʰ}Ps jf Pseɪbʰf a9L
lʰjifodf uʰdlʰof:t/Lo s[if cuʰjʰsf] ?kdf blʰf agfpɤnlugɤ . ;dʰxsʰf cʰgo
;xeful s[fsx?nf0{cuʰjʰf s[fsdʰfkʰtʰ tʰlnd kʰfg u/f0gɤ . o:tf cuʰjʰf
s[fsx? uʰpʰtʰ/Lo klʰljw kʰf/ blʰksf] (Extension Lamp) ?kdf lʰsl;t
xʰgʰgʰ/ uʰpʰtʰ/Lo s[if sfoʰtʰfʰf]yk cfjZostf logʰaf6 klʰtʰ{u/f0{ ;/sf/L
vrʰfʰ]art uʰfpʰɪnlugɤ .

a= kʰoʰs s[if tʰlnddf dlʰxnʰf?nf0{ ;xeful agfpɤnlugɤ . dlʰxnʰf? clws
dʰfɪdf ;mʉg xʒ ;Sg]lʰjifodf tʰlnd lbɪ kʰyldstʰf dlʰxnʰf?nf0{lb0gɤ .
o:tf] tʰlnd ;~rfng ubʰf{kʰzlʰffylʰ{dlʰxnʰf?nf0{pkoQm xʒ]lʰsl;daf6 tʰlnd
sfoqmd ;~rfng ul/gɤ . xʰdfʰ] ;fdflhs cflyʰ cʰj:yfcgʰ?k 3/ʰf/af6 aflx/
Nofpg gʰ;lsʒ] cʰj:yfsʰ dlʰxnʰf s[fsx?nf0{pglx?sf]lʰ5dʰdf 3ʰtl tʰlnd
;~rfng ugʰklʰ/kf6Lsf]klʰg kʰLlʰof u/L pkoQmʰtʰ / kʰfjʰsfʰlʰtʰfcgʰ;f/ lʰj:tʰ/
ubʰɪnlugɤ .

- r= s[if klijlw1x?nf0{tflnd lb~~ff~~ pglx?nf0{ ;DalGwt ljifosf]1fgsf] ;fy;fy}
Ps k|zlfs / tflnd Joj:yfkssf] ?kdf ;lfd xg cfjZos lzlf0f ljlw,
;~rf/ ljlw / Joj:yfkg ljlwsf] tflnd klglb0g5 .
- 5= tflnd sfo~~md~~ th~~ff~~sf] dh cfwf/ nllft ;dxx?sf] rfxgf / cfjZostfsf
;fy}pglx?sf] nflu pkoQm 7xl/Psf gofFklijlw / 1fgsf] pko~~ff~~ xg5 . s[if
klijlw1x?sf] tflnd sfo~~md~~ ;DalGwt k|zlffyl~~ff~~? sfo{t sfoffnosf]
cfjZostfcg';f/ lgw~~ff~~/t ul/g5 . o:tf cfjZostfx? klxrfg ugI sfd,
;DalGwt sfoffnosf];xflutdf ;DalGwt tflnd ;yfsf]xg5 .
- h= tflnd sfo~~md~~ ;~rfngsf nflu s|b|t/df s[ifsf ;a}pklt~~ff~~x?sf] Pslst
s|blo tflnd s|b| / o;cGtu~~ff~~ ljleG e~~ff~~ns pkl~~ff~~x?sf]
cfjZostfcg?k Gogtd ;Woidf l~~ff~~lo tflnd s|b|? /xg5g\ . k|zlfs
tflnd, ljifoljz]fsf] tflnd / clws[t:t/Lo klijlws tflnd s|blo:t/df /
d\od:t/Lo klijlwssf] ;Dk0f{ tflnd / s[fs ;dxxsf] cujf s[fs tflnds]
;xflGts / klijlws klf l~~ff~~lo tflnd s|b|df tyf k~~ff~~ffids klfsf] Jofjxfl/s
tflnds]nflu ;DalGwt ;Jf s|b|sf klijlwsdfk~~ff~~\cujf s[ssf]3/v\nf0{g}
tflnd ynf5f] ?kdf k~~ff~~ff ul/g5 .
- e= pRr:t/Lo hg;fwg s[if tyf kz' lj1fg c\oog ;yfg;~~ff~~ / j|lzs
5fqjQ;~~ff~~ ;dGjo u/L pTkfbg u/f0g5 . dfly s[if ljsf;sf] gltut
Joj:yfdf pNn~~ff~~ ul/Pcg?k :jbzd}pRr:t/Lo hgziQm pTkfbgsf nflu 58}
s[if ljZjljBfno :yfkgsf] ;DefJotfaf/]c\oog u/f0g5 . o:tf c\oog sfo{
ubf{lzlff dGqfno / lqe'g ljZjljBfno ;~~ff~~ kof{t ;dGjo ul/g5 .

s[if ahf/ tyf dNb Joj:yf ;]f

ljutdf s[if ljsf;sf k~~ff~~;x? pTkfbg a9fpg]k~~ff~~ dfq s|b|t /xsf] x~~ff~~
pTkfbgsf] nfesf/L pko~~ff~~ u/fpg]k~~ff~~ kof{t Wofg hfg ;s~~ff~~ . k~~ff~~n:j?k s[if
ljsf;df lj ;Eltx? b|yfk/] . ahf/sf] plrt ;ljwfaf6 pTkfbx? clek~~ff~~/t xg
gkfp~~ff~~ pTkfbg a[4sf]ult dGb dfq x~~ff~~g xtf] ;fxl klgl xg k\of]. Psflt/ pTkfbgn]
ahf/ kfp~~ff~~ ;s~~ff~~ eg]cs[ff]t/ cfjZostf ePsf :yfgx?df s[if j:t5f]cefj eof].
k~~ff~~nt~~ff~~ pTkfbgn] plrt dNo kfp~~ff~~ cj:yfx? ag~~ff~~ . t;y{ cf7f+of]hgjlwb]v
cj;/x?sf] clwstd pko~~ff~~ u/f0{hgtfsf] hljg:t/ psf:gkg] ePsf] 5 . o;sf]
nflu b~~ff~~zsf] cfly\$ ljsf;df 6]f lbg s[if ahf/ / dNosf]Joj:yf k~~ff~~fj sf/L u/fpg'
cfjZos 5 .

kltt k[7elddf s[if ahf/nf0{ k|t:kw~~ff~~ds ?kdf ;~rfng u/f0{
pTkfbx?nf0{plrt dNo lbg]/ pke~~ff~~ff ju~~ff~~nf0{s[if j:t' ;he u/fpg] jftfj/0fsf]
l;h~~ff~~ ug{cfjZos k~~ff~~ff/ ;]fx? k~~ff~~ofpg] pTkfbg]v pke~~ff~~ff ;Dd j:thf0{ ;xh
?kn] klijlxt u/fpg ;/sf/L ;yfg, ;xsf/L / lghl l~~ff~~nf0{ k|t:kw~~ff~~ds tyf
k|tk/sfids ?kdf kl/rfng u/f0{ ;zQm / lj:tfl/t Jofkfl/s l~~ff~~sf] k|4~~ff~~ ugI
ljt/0f k~~ff~~ffnlnf0{:jrfnt / lgk0f u/fpg] 5flgPsf s[if j:tx?sf] lgsf;L k|4~~ff~~
Pj+cfoft k|t:yfkg ugI k/Dk/fut ?kdf lgsf;L xg] j:tx?df dNo clea[4 u/f0{
lgsf;L ug{ tyf lgsf;L j:t5f] cflkt5f] pkoQm kl/rfng u/fpg s[if
pBdx?nf0{k~~ff~~ ;fxg ugI s[if ljsf;nf0{lg/Gt/ ?kdf :jrfnt agfpg ahf/ k~~ff~~Q

cj;/x?sf]clwstd ;bkofu u/fpg]vfns fpTkfbg sfo{x? ug{k];fxg ugI /
:ynut / ;dout ?kdf b]yf kgIpTkfbg art / Gog cj:yfalr ;Gthg sfod u/L
s[if ahf/nf0{dli6ut ?kdf ljsf; ug{ahf/ tyf dNo ;'rgf k4ltsf]ljsf; ugI
h:tf p2Zon] cf7f]o]hgdf s[if ahf/ tyf dNo Joj:yf sfoqmd lgDgfg';f/
;~rfng ul/g5 .

s= s[if j:tx?sf]yfs v/Lb laqmlnf0{;ldt kl/lwaf6 vhf Pj+a9L klt:kwf{ds
u/fpg ufdLof Pj+;x/L lfx?df s[if yfs ahf/ :ynx?sf]lghl jf ;xsf/L
lfxdf ktyldstf lb0{ljsf; ul/g5 . lghl lfx jf ;xsf/L lfxsf]cu; /tf
gePsf]t/ /li6a b[6s]faf6 dxTjk0f{xg]:yfgdf dxTjk0f{j:tx?sf]nflu
s[if ahf/ sfoqmdsf];o]hsTjdf :yfgLo; lqno ;xeflutdf s[if yfs ahf/
:ynx?sf]ljsf; u/L:yfgLogsf/ lghl lfxnf0{ ;mug u/f0{ ;~rfng
ugIJo:yf ldnf0g5 . o:tf lfxdf e]ts k]fwf/ ljsf;sf nflu bft];yf,
a]x? / cGo u] ;/s/fl ;yfx?sf] ;t kl/rfng u/f0g5 . lfxLo tyf
:yfgLo:t/df o; kpf/sf]ahf/x?sf]ljsf; u/fpg sfqgl k]fwf/x?sf]
Joj:yf ldnf0gsf];fy}:yfgLo lgsfox?nf0{ kljlws ;Jf 6]f pknAw
u/f0g5 . sfoqmdsf]cu;/tfd ;x/L lfx?df cfjf; tyf e]ts kl/of]hg
dgqfno ;d];E ;dGjo /vL ol sfoqmdx? ;~rfng ul/g5g.

v= t/f0{Pj+kx8sf]ufdLof:t/df :yfgLo cu;/tfd ;~rfnt xf6 ahf/ Pj+cGo
ahf/x?sf]lj:tf/ Pj+;Jojl:yt u/fpg/ gofFufdLof ahf/x?sf] ;~rfng
ugI :yfgLo cu;/tfnf0{cfjZos ;Jf 6]f k%of0g5 . ol ahf/x?dwo]
pkoQm ahf/x?nf0{;Ing s]bpf]?kdf lj:tf/ u/L s[if yfs ahf/;E cfj4
u/f0{ ;~rfng ug{klg :yfgLo pTkfbg ;dxnf0{ ktyldstf lb0{ :yfgLo
Joj;folx? ;d]nf0{cfjZos ;Jf 6]f k%of0g5 .

u= vf; u/L oftoft tyf ahf/sf]k]fwf/x?sf]ljsf; gePsf lfx?df pTkfbg
s[fs ;dx jf j:t]z]fsf];xsf/L ;yfdf s[fsx?nf0{;E7t u/f0{ s[if
j:tsf]a]lavg ug{k];flxt ul/g5 . o:tf ;E7t s[fsx?nf0{ s/f/df
pTkfbg a]lavg ug{cfjZos sfqgl k]fwf/sf]Joj:yf;d] ldnf0g5 .

3= s[if j:tx?sf]vbf laqml Joj:yfnf0{a9L klt:kwf{ds agf0g5 . l56f]gfz xg]
s[if j:tx? dVotl df5f, afujfgl / kzhGo j:tx?sf]vbf laqml Joj:yfdf
a9L ;]a9L laqmlfx?nf0{ ;mug u/f0{;lgof]ht Pj+j:ys/ cj:yfdf laqml
u/fpg k];fxg ul/g5 . o;sf]nflu ahf/ sfoqmdaf6 cfjZos kljlws ;Jf
6]f kpf ugI ljleGg :yfgsf]ahf/ ;'rgfx? pknAw u/fpg]ljQlo ;t sf]
kl/rfng ug{;'rgf ;Jf kpf ugIh:tf sfoqmd ;~rfng ug\$];fy}sfqgl
tyf gltut k]fwf/x?sf]Joj:yf ;d] u/f0g5 .

a= ;x/L lfx?df s[if j:tx?sf]pkerQmf ;dx u7g ug{k];fxg lb0{
;xsf]/tfsf]efjgfnf0{k]kml/t u/f0g5 . ;xsf/L lfxnf0{s[if j:tx?sf]
a]lavgdf pkoQm tj/n]vf; u/L afujfgl Pj+kzhGo j:tx?sf]a]lavgdf
;mug /xg k];flxt u/f0g5 .

r= s[fsx?nf0{sd dNoaf6 xg]xtf];fxaf6 /fxt lbg 5flgPsf kpV vfBfGg tyf
gub]afnLsf]Gogtd ;dygdNo afnL nufpg' cufj]lgwf{Of ul/g5 . pQm

dNonf0{ cfjZostfg';f/sf] :yfg Pj+;dodf kefjsf/L Pj+oyfydf Nofpg
s[fhGo pBfu, ;xsf/L, lghL lfh / ;/sf/L lfh ;d]sf] ;yfut v/lbsf]
JoJ:yfsf] ;fy}cGo pkoQm JoJ:yf ldnf0g5 .

5= pTkflbt s[if j:tx?sf] l6kg] ;sfpg] u]8E tyf Kofs]hE ugI klj]lwx?af/]
vf]hL u/L pkoQm klj]lwsf] hfgsf/L u/f0{plrt dNo k]t ug{/ gf] ;fgl sd
ug{6}f kfof0g5 .

h= pTkfbg vr{ cGt/f]6a dNo / ;ldfjtl{dNo l:yltsf] ljZn]f0f tyf ahf/
cgludg (Market Surveillance) u/L >L % sf] ;/sf/nf0{pkoQm s[if dNo glt
lgwf{0f ugI sfof] ;Nnfx lbg / ltgsf] sfof] ogdf klj]lws ;j] ;Nnfx k]fg
ug{Ps s[if dNo cfof] u7g ul/g5 . o;af6 s[fsx?nf0{dNoaf6 k] ;flxt
u/fpg pkoQm dNo lgwf{0f ugI kl/kf6lsf] :yfkf xg5 . s[if j:t]sf] dNodf
cgfjZos ef/ kg{glbg pTkfbg]v ahf/ ;Ddsf lj]jw r/0fdf xg] u] dNo
(Non pricing factors) vr{?df sdL Nof0{nfut g} sd ugI vfnf pGgt
pTkfbg klj]l, 9jfgL, ;~ro, k]v]vg cflb lfhx?df klj]z]f hf8 lb0g5 .

e= s[if j:tx?sf] pTkfbg]k/fGt (Past harvest) pkoQm s[if Jofjxfl/s klfx?sf]
cg';Gwfgaf6 pkoQm klj]lwx?sf] ljsf; u/L s[fs, Jofkf/L, s[if pBdl /
;xsf/L ;yfx?nf0{lj]sl; t klj]lwx? k]fu ug{k] ;fxg ul/g5 . o;sf] nflu
s[if ;~rf/ sfof]d;Esf] ;dGjo ;d]df s[if ahf/ k]f/ ;j]f ;~rfngsf]
;fy}cfjZos gltut k]f]v/x?sf] lj:tf/ klj] ul/g5 .

`= s[fs, Jofkf/L, s[if pBdlx?nf0{ s[if ahf/ JoJ:yfkg tyf pTkfbg]k/fGtsf
klj]lwx?sf] pkoQm af/] tflnd lbg] sfof]d ;~rfng ul/g5 .

6= s[if j:tx?sf] cfGtl/s cfj]fudgnf0{ vhf Pj+:jtGq /fvg] / o;;DaGwL
sfGgl klj]wfgx?sf] ljZn]f0f u/L pkoQm sfGgl Pj+glutut k]f]v/x?sf]
JoJ:yf ul/g5 .

7= s[if ahf/ tyf dNo JoJ:yfnf0{ :jtGq, k]t:kwr]ds / lbuf] tNofpg s[if
ahf/ ;'rgfx?sf] ;Ing ugI clen]v /fvg] / lg/Gt/ cgludg Pj+ljZn]f0f ugI
vfnf s[if ahf/ ;'rgf ;j]f sfof]dx? thdf u/L ;~rfng ul/g5 .

8= clw/fHosf lj]leGg ahf/df k]rint dNo ;'rgf Pj+afxo ahf/ ;DaGwL
;'rgfx?sf] hfgsf/L pTkfbg sfof]dn]ljz]f hf8 lbPsf] lfh]dvl agf0{cfd
;~rf/ / :yfgLo k]f/ b]j}kl]mofaf6 lgoldt ?kdf k]rf/ k]f/ ul/g5 .

9= ahf/k]Q cj ;/x?sf] klxrfg lg/Gt/ ?kdf ul//xg ahf/ cgludg k]ffnl
(Market Intelligence) sf] JoJ:yf u/L lgof]dhs tyf cfoft k]t:yfkg ugI
s[ifhGo pBfu]x?sf] klxrfg, ltgsf :yfkf / lj:tf/sf nflu cfjZos gltut
Pj+cGo ;ljwfx?sf] ljsf; ub]nlug5 .

0f= ;DefJotfsf] cfwf/df lghL Pj+;xsf/L lfh]df pkoQm lfdtfsf] zlt e08f/x?sf]
:yfkf Pj+;~rfng u/fpg k] ;flxt ul/g5 . yf]s ahf/x?df o:tf] zlt
e08f/ :yfkf]df k]yldstf lb0g5 .

t= s[if j:tx?sf] a]rlavg sfof]d dlxfn ;dbfonf0{a9L lgk0f u/f0{pglx?sf]
;m]gtfdf kefj sf] /tf Nof0g5 .

y- s[if ahf/ tyf dNo Joj:yf;DaGWL ;Jf Pj+sfoqndx? ljeGg pTkfbg sfoqnd Pj+0sf0x?df ;fgf] ;fgf] ?kdf 5/ / /Vbf Ps kOf{ Pj+;H7t kl:t:kwf{ds s[if ahf/sf] ljsf; gxb] / ;dGjosf] cefjdf ;ldt ;fwgsf] cTolws pkoftu ;d] gxb] xbf o; sfoqndnf0{Ps}lgsfo÷0sf0af6 ;~rfng ul/g5 . pQm 0sf0Gtu{ cfjZostfg';f/ j:tut, lmut tyf sfoet?kdf lizjftf (Specialization) xfl;n ug[u/L s[if ahf/ tyf dNo Joj:yfsf sfoqnd ;~rfng ul/g5 . pTkfbg sfoqnddf ;mug 0sf0Glsfof?sf] cgejaf6 kl/slnkt ahf/ tyf dNo Joj:yf;DaGWL cfjZostfx? pQm PsLst 0sf0df k#ofpg] / pQm 0sf0G] kOf nufPsf ahf/kbQ cj;/x? pTkfbg sfoqnddf ;mug 0sf0Glsfodf k#ofpg] bxf]f] ;rgf kOfnlsf] kl/kf6L a;fng cfjZos Joj:yf ldnf0g5 . o;n]ahf/ pGdv pTkfbg sfoqndsf] rog / ;~rfng ug[kl/kf6Lsf] ljsf; Pj+lj:tf/ ug{d2t k0g5 . o;sf nflu jtdfg vfB tyf dNo, ahf/ cg';Gwfg tyf ljsf;; cfly\$ lizn]fOf, s[if tyOf;DaGWL jtdfg 0sf0x?sf] ;Argfdf ;wf/ u/L 5l/tf] blf / kzfut ;Argfsf] ?kdf ljsl;t ul/g5 .

s[if ;fdul Joj:yf

v]Lof]o hldgsf] ;ldttfnf0{b]i6ut ubf{s[if pTkfbg a[4sf nflu ljeGg afnlx?sf] pTkfbstjdf a[4 Nofpg' g}kdv p2zo ePsfh] pTkfbstj a9fpg rfxg] /f;folgs dn, pGgt alp, a9f pGgt gZn, s[if COf Pj+/flu tyf sl6gfzs cfjflwh:tf ;fdulx?sf] plrt cfkl't{Joj:yf xg' cToGt cfjZos 5. xfn o:tf ;fdulx? ;dodf / kof{t dfqdf cfkl't{xg g;Sg' Pp6f 7hf] ;d:ofsf] ?kdf /x\$]f 5 .

bzleq /f;folgs dnsf] pTkfbg gxb] e0{ljbzaf6 cfoft u/L dfq cfkl't{xg] xbf ljut jifx?df cfkl'tdf lgoldttf cfpq g;sl s[if pTkfbgdf kl'tsh kefj kg{ uPsf] cgej ul/Psf] 5. o:tf] xgdf ljbzL ;xofucGtu{ kkt xg] /f;folgs dn slxn] sg lsl;d / slt kl/df0fdf kkt xg] eGg] lglZrt gxb] e0{e/kbf]gePsf] / a9L dfh kg[ePsf] b]vG5 . ;fy} ljbzLCOf ;xotfcGtu{ kkt xg] /f;folgs dn lgwfl/t dh5x?af6 dfq v/Lb ug{ ;Sg] ePsfh] cGt/f6a kl:t:kwf{ds ahf/ dNoeGbf a9L dfh ltgkg[e0/x\$] b]vG5 . cf'gr] l]Qlo;f]af6 dn cfoft ug{s[if ;fdul ;yf;F kflsf] sdl xg' /f;folgs dn ;~rosf] nflu u9fd Joj:yf ckof{t xg' /f;folgs dn laqL tyf ljt/Of kOfnL kefjsf/L gxb' dn cfoftaf/] bl3\$fnlg glt tyf ofhgf gxb' / clud ;~ro tyf huBfsf] Joj:yf gxgh:tf ;d:ofx?n] ubf{ ;dodf dn cfkl't{xg sl7gf0{e0/x\$] kf0Psf] 5 .

o;} u/L cfGt/s pTkfbg ;f]x?sf] kof{t ljsf; e0g;s\$fh] pGgt kzkG5Lx?sf] cfkl'tdf uoffids:t/ / ;woffids cfkl't{kof{t xg ;ls/x\$]f 5g . pGgt alpx?sf] cfkl't{klg kefjsf/L e0/x\$]f 5g . s[if COf nufglsf] nflu cfGt/s ;f]sf] artsf] pkoftu xg ;ls/x\$]f 5g eg] csf]t/ ljbzL COf ;xofu kl/rfng ug[kl//x\$]f 5 . o; kl/k]odf s[fsx?nf0{ s[if ;fdul ;he u/fpg gltut ;wf/ ug\$;f ;fy}ljt/Of kOfnldf klq ;wf/ Nofpg'lgftGt cfjZos b]vPsf]

5. t;y{cf7f}ofhgdf s[fsf ljleGg vfBfGg tyf gub]afnLx? / kknkth v]Lsfj nflu rflxg]/f;folgs dn, s[if rg nufot pGgt alp, pGgt gZnsf kzkG5L, df5f e/f, kknkth af{ /fu tyf sL6gfzs cfjfw / s[if C0fh:tf s[if;fdulx?;dodf s[fsx?nf0{pknAw u/f0{pTkfbg tyf pTkfbstj a[4 u/fpg s[if ;fdulsf]JoJ:yf sfoGdx? lgDgfg';f/ ;~rfng ul/g5g\.

/f;folgs dnvfb

- s= /f;folgs dnsf]pTkfbg :jbzd}u/fpg ;DefJotfsf]cWooog u/L lghL Ifqsf] ;xeflutdf cfjZos k]fw/ tof/ ul/g5 .
- v= /f;folgs dnsf] cfoft tyf cfkl'tdf ;xsf/L tyf lghL Ifqsf] ;xeflutf a9fp6} nul ofhgfsf] cGt;Dddf lghL tyf ;xsf/L Ifqsf] ;xgfdf kOf{ vhfkg ckgf0g5 .
- u= /f;folgs dnsf] cfkl'tdf lgoldttf tyf lglZrttf Nofpg b0{ jif\$] nflu clud v/Lb JoJ:yf ldnf0g5 . jflif\$ ljt/Of nlosf]@% kltzt dn huBf dffbfstf] ?kdf ;l~rt /xg]u/L JoJ:yf ul/g5 . ;fy}dn cfkl'tdf lglZrttf a9fpg Ps l;hg cufj}dnsf]clud ;~ro ul/g5 . ;~ro ;ljwf ljsf;tkm{ lghL Ifq / ;xsf/L Ifq;F ;dGjo u/L pkoQm :yfgdf yk lgdfOf ugIkm{Wofg lb0g5 .
- 3= /f;folgs dnsf] ljt/Of ubf{l;Ff0 ;ljwf ePsf] Ifqnf0{lJzJf ktyldstf lb0g5 .
- a= ;Ldfjtl{Ifqdf xg] ;Defljt Jofkf/ ljrngnf0{lg?T;flxt ug{cgbfg JoJ:yf nfu' /xGh} /f;folgs dnsf] laqml dNolgwf{Of ubf{ef/tsf] ;Ldfjtl{ Ifqsf] laqml dNoeGbf sDtLdf @) bJv @% kltzt a9L xg]u/L lgwf{Of ul/g5 .
- r= /f;folgs dnsf] dNodf lb0cfPsf] cgbfg /sd qmlds ?kn] 36fp6} nul ofhgfsf] cGt;Dddf k7} x6f0{ clw/fHoe/ ;dfg dNodf dnvfb laqml ugI jtdfg gltsf]cGt ul/g5 . cgbfg JoJ:yf gx6bf;Dd dnvfb cfoft / laqml ljt/Ofdf k/}sf]vrdf s[if ;fdul ;yfgn]kfpj]xb;Ddsf]cgbfg / ;ljwfx? lghL Ifq÷;xsf/L Ifqnf0{klg pknAw u/f0g5 .
- 5= kxf8L Ifqsf]vfBfGg cfjZostf ;se/ :yfglo ;DefJo Ifqsf]pTkfbgaf/f g} kl't{ug{ ;3g v]L kOfnLsf]ljf; ug[kg]ePsf]df/ af6f]gePsf kxf8L lhNnfx?sf] ;b/dsfd;Dd lb0cfPsf]9jfgl cgbfg sfod}/flvg5 . cGodf6/ rNg]lhNnfx?df 9jfgl cgbfg lb0g5g .
- h= /f;folgs dn ljt/Ofdf ;xsf/L ;yfx?sf] ;xeflutfnf0{ktyldstf lb0g5 . t/ dnvfbstf]laqml ljt/Ofdf kfpj] ;ljwf / ;xlnotdf lghL Ifq / ;xsf/L Ifqsfalr eDefj ul/g5g .

pGgt alp, la?jf, af{tyf pGgt gZn

- s= pGgt alp, gZn, la?jf h:tf alp=lahgx?sf] pTkfbg, cfoft Pj+ laqml ljt/Ofdf lghL Ifqnf0{ ;xg u/fp6}nul ofhgfsf]cGt ;Dddf of]sfo{k7} lghL Ifqaf6 u/fpg]kpf; ul/g5 .

- v= ;/sf/L lqaf6 lghL lqdf alh a[4 ug{ ;f sf] ?kdf alp, a[4 gZn cflb pknAw u/fpgsf ;fy}cfjZos tflnd kpf ul/g5 .
- u= cgbfg Joj:yfaf6 lghL lq klt:kwf df cfp g ;sf] lghL alp, la?jf, gZn pTkfbx?nf0{k} ;flxt ug / ;fdlos cflkt{ df 6]f k%ofpg cgbfg Joj:yf qmdzll x6f0g5 .
- 3= pGgt alp, la?jf, gZn cflbsf] dNo / 9jfgLeGbf ;fdlos cflkt{ u0f:t/ / Joj:yfkg a9L dxTjk0f{ ePsf] ;fdGott dNo / 9jfgL cgbfg lb0g5 . ljjzjf lqdf ljjz sf/0fjz cgbfg ax0kgI:ylt ePdf k6s]?kdf ljr f/ ug ;lsg5 . :yfglo cfjZostf kl/kl{ df 6]f lbg] pTkfbg ;f s]bsf] ljsf; sf nflu kpfjsf/ tf x/L k6] ?kdf alp kF: j?k ;xlnot lbg] k{ eg] ljr f/ ul/g5 .

afnL ;#f0f / kz':jf:Yo cflwx?

afnL ;#f0f / kz':jf:Yo cflwx?sf] cflkt{/ laqL ljt/0f ;xsf/L jf lghL lqaf6 u/f0g5 . :yfglo pTkfbg sfoGmdx?df o:tf] ;fdul / cflwx?sf] ;he cflkt{sf nflu ;~;fgf laqL]fx? tof/ ug{ tflnd lbg] sfo{ ;DalGwt sfoGmdx?df kF\ u/f0g5 . logLx?sf] Joj ;fo kF: sf] nflu ljqLo ;yfx?af6 ;/n ?kdf C0f ;xofu pknAw u/f0g5 .

s[if cfl/ / oflGQs/0f

- s= s[if pTkfbg / s[if >ldsx?sf] pTkfbstj a[4 ug{ 6]f k%ofpg] vfnsf] ;~ ;fgf oGq cfl/x?nf0{g} ktyldstf lb0g5 . t/ w]}>d klt:yfkg ug] vfnsf 7hf oGqx?sf] kpfunf0{k} ;flxt ul/g5 .
- v= ;ldfjtl{ lq x?df df; dl ?ksf] >lds cflkt{ ;d:ofnf0{ b]i6ut u/L lghL lqdf pkoQm s[if>lds cflkt{/ ;rgf kpfnsf] nflu Ps cwoog u/f0{ pkoQm sbd rflng5 .
- u= s[if cfl/ pTkfbg / laqL ljt/0f Joj:yfnf0{lghL lqdf nfg s[if cfl/ sf/vfgfnf0{ ofhngsf] cGt ;Dddf lghL lqaf6 g} ;~rfng u/f0g5 .

s[if rg

- s= /f;folgs dnvbsf] cTolws kpfuaf6 df6f df kg] kltsh c;/ / df6f df xg] clDnokgsf] pkrf/sf nflu s[if rgsf] pko]utfnf0{ b]i6ut u/L df6f] Joj:yfkg ;f sfoGmdn]l ;kmf/z u/sf ;Dj]bgzn lq x?df ktyldstf lbg] u/L To:tf lqdf laqL ljt/0f u/fpg hfB lb0g5 .
- v= s[if rgsf] laqL ljt/0f s[if ;fdul ;yfgsf] laqL ltj/0f sfoGmd ;f cfa4 u/L s[if ;fdul ;yfg÷lghL lq÷ ;xsf/L lqdf kF\ laqL ljt/0f u/f0g5 .
- u= s[if rgsf] kpfudf df6f] Joj:yfkg sfoGmdn]l ;kmf/z u/sf ;Dj]bgzn lqdf s[is r]gf hufpgkg] cfjZostf ePsf] v08df dfq s[if k;f/ sfoGmdn]l gdbg kpfzsf nflu cfjZos 9jfgL cgbfg Joxf]L s[is ;dlf k%ofpg5 . t/

s[if rg pBf[un] cf^gf] pTkfbg k/n dNosf] cfwf/df dNo lgwf{Of u/L laqL ug5 .

3= s[if rg pBf[unf0{ ofhgfsf] cGt ; Dddf lghL Ifdf ; ~rfng u/fpg] kpf; ul/g5 .

s[if ; fdu[sf] cfjZostf klfkOf / cfkl't{

s[ssf] cf^gf] ; f[blv afx\$sf ahf/ v/Lb ugkg[s[if ; fdu[x?sf] cfkl't{ Joj:yfsf nflu klfkOf ubf{a9L pTkfbg nlo / pQm a9L pTkfbgdf s[ssf] cfGt/s ; f[Pj+ahf/ v/Lbsf pTkfbg ; fwgx?n] k%ofpg ; Sg] cgdflgt ofubfgx?nf0{ Wofgd f/flvPsf] 5. Ijutdf o:tf ; fdu[x?sf] klfkOf / kltfljt pTkfbg nlosf] alrdf tfndh / x\$[f] blv5 . o; fkgdf pTkfbg ; fdu[/ pTkfbgalrsf] cGtlGt ; DaGwnf0{ kpfu ug[kof't cfwf/x? ljsl; t gxb'klg xf]. o:tf cfwf/x? kpfu ug[kl/kf6L ljsf; geP; Dd ol cfwf/x?sf] ljsf; / lj:tf/ xb ; Sb5 / ofhgf thdf klqnof klg kl/dflht xb ; Sb5 . t; y{cf7} ofhgf thdf ubf{pknAw clwoogx?af6 s}L cgdflgt cfwf/x? ln0{pTkfbg ; fdu[sf] klfkOf ug[sfo\$[f] yfngl ul/Psf] 5 . ofhgfn] kpfu u/\$f cgdfgsf cfwf/ / klfkOfx? lgDgfg'; f/ 5g\.

pGgt alp

vfBfg afnlx?df pGgt hfts[wfgs[alp] 9flsg] Ifpknnf0{ xfnstf] %% kltztaf6 jif5L % kltztn] a[4 ub{ nul &% kltzt; Dd k%ofpg] ux\$ *) kltztaf6 zt kltzt / ds}afndf \$) blv ^) kltzt k%ofpg] nlonf0{ cfwf/ dfgl wf, ux\$ ds\$[f] alpsf] cfjZostf klfkOf ul/Psf] 5 . To:t} u/L sf[] / hfdf ofhgfsf] klxn[if{qmdzll @) / !# d[6s 6g pGgt alp kpfu xg]l:yltaf6 ofhgfsf] cGto; Dddf ^) / %^ d[6s 6g k%of0g5 . gub] afnl ; DaGwdf cfjZos pGgt alpsf] Joj:yf s[fs:t/ / ; DaGwt lgsfoaf6 :yfgljz]df sfogmd ; ~rfng u/L kl't{ ul/g] ePsf] fli6a:t/df klfkOf ul/Psf] 55 . kdv alpx?sf] cfjZostf o; kpf/ 5 .

tflnsf g+!\$ || kdv vfBfg afnl[sf] nflu cfjZos kg[pGgt alp

-d}6gdf_

cfly\$ jif{	wfg	uxF	dsI	sf[]	hf}	hddf
@)\$(-%)	42488	56064	5952	20	13	1045537
@)%#÷%\$	58725	73800	9132	60	56	141773

alpsf] cfjZostfdllo] xfn s[if ; fdu[; yfgn] s/la @ kltztdfq k%ofpg] u/\$f] 5 . ofhgfsfndf o; ; yfn] alp pTkfbg u/L afnl pTkfbgsf] nflu laqL ug[ebf cg'; Gwfgaf6 dh alp klt u/L lghL jf s[fs:t/df pGgt alp pTkfbg ug[f[alpx? pTkfbg ug[lj t/Of ug[sfogmd ; ~rfng ug5 . pQm pGgt alpsf] cfkl't{:yfglo alp pTkfbgs s[fsx?af6}u/f0{laqL lj t/Of u/f0g5 .

s[if ; fdu[; yfgn] pknAw u/fpg] ; f[alpsf] nlo o; kpf/ 5 .

tflnsf g+!% || s[if ; fdu[; yfgaf6 laqL lj t/Of xg]; f[alp

-d}6gdf_

cfly\$ jif{	wfg	uxF	dsf	sfj]	hf}	hddf
@)\$(-%)	265	2500	150	42	95	3052
@)%#÷%\$	320	3050	185	50	135	3740

:yfglo h3]6÷h3]6=P-x?dfkmf\sfif ;fdul ;*yfgaf6;f alp kft u/L p6gt alp pTkfbg tyf ljt/Of sf6md :yfglo alp pTkfbg jf sfjs ;dXdkmf\ ;~rfng xg5 .

/f;folgs dn

sfif ;fdul ;*yfgaf6 ljleGg ofddf laqml ePsf]dnst]kl/df0nf0{cfwf/ dfgl xg]xf]eg]sh dn laqmlsf]#) kltzt wfgdf, @& kltzt ux#f, !% kltzt ds#f, !# kltzt cfn' tyf t/sf/Ldf / af6L !% kltzt gub]afnl tyf c6o kpf]hgdf kpf] ePsf] cgdfig 5 . dnst] kpf]nf0{ dfu tyf cfkl't{ klaf6 x#f{ xfnsf] /f;folgs dnst] kpf]udf dVo jfws cfkl't{klf g]x#f] 5 . ;dodf /f;folgs dn pknAw u/fpg g;Sg' tyf ;Gtf]fhgs kl/df0df pknAw u/fpg g;Sgdf /f;folgs dn slt cfoft ug{ cfjZos5 eGg#f/] of]hgf ug{ ljleGg afnlx?sf] cfjZostf klxrfg ug]Jofjxf]/s cfwf/ tof/ gxgaf6 klx xf].

o; of]hgdf /f;folgs dnst] cfjZostf klf]kf ubf{of]hgfsf] pTkfbg nlo, dnafx\$ c? pTkfbg ;fdulx?af6 xg ;Sg]of]ubfg / sf]sx?sf] cf6tl/s ;f]af6 pTkfbgdf xg ;Sg] of]ubfgnf0{ wofgdf /fvL ul/Psf] 5 . dnafx\$ c? pTkfbg ;fdulx?af6 xg ;Sg]of]ubfgsf] cgdfig ubf{oj:yfkg klfnf0{ d] d\oggh/ u/L s]L ;slrttf ckgf0Psf] . /f;folgs dnst] cfjZostf klf]kf ubf{wfg, uxF ds#f kpf] ul/Psf cgdfigsf cfwf/x? o;k#f/ 5g.

- p6gt alpsf]pTkfbst] a[4df of]ubfg @) kltzt
- klxn] jiff6df e/ k/]sf] 7p#f l;Ff0;l]wf k'ubf l;Ff0;l]wfsf] pTkfbst] a[4df of]ubfg @) kltzt
- nllft a9L pTkfbg a[4df afnl ;Af0f, krf/ k]f/ Pj+s[fssf] cf6tl/s ;f]sf]of]ubfg #) kltzt
- /f;folgs dnst]vfB tTj / cgfhalrsf];Da6w !||* xg]

gub]afnlx? vf; u/L pv' r/f6sf]flu ;lt{/ skf; v]Ldf ;DalGwt lgsfoaf6 a/fa/ cgludg xg] kljlws ;j]f pknAw u/f0g]/ sf]sx?nf0{l;kmf]/z ul/Pcg';f//f;folgs dn xfnG kl/t ul/g]x#f dnst] cfjZostfsf] klf]kf ubf{afnl nufPsf] lqkmln / l;kmf]/z ul/Psf]dnst] cfwf/df ul/Psf] 5 . cGokpf]ux? h:tf] tf]L, bfn, /zd v]L, :ofp v]L, kmkthh:tf afnlx?df thgfids ?kdf sd dn kpf] xg] ePsf] l]jutsf kpf]nf0{ g} cfwf/ dfgl dnst] cfjZostf klf]kf ul/Psf] . of]hgjlwdf cg';Gwfgstf\$] kltlqnof / ;emfj tyf of]hgfsf] cgludg / dNof]gaf6 ol cfwf/x?nf0{ eljiosf] lgldQ ;wf/ ug{ d2t ldNg5 . dnvfbsf] klf]kt cfjZostf o;k#f/ 5 .

**tf]nsf g+!^ || cf7f]of]hgdf /f;folgs dnst]cfjZostf
-k]fs t]jdf_**

0sf0{ d36gdf

jif{	wfg	uxF	ds}	gub3fnl -pv; skf;, ;lt{	;/sf/L / c6o*	hDdf
@)\$(-%)	38800	35600	20000	8100	34380	136880
@)%#÷%\$	82600	54200	34700	9900	60466	241866

* o; kpfhgdf o; ofhgfsindf s/La @% kltzt dnvfb kpfu xg] cgdfgdf klfkt .

ljut tlg jifsf]dnstf]kpfudf gf06fhg, kmf]km/; / kpf;sf]cgkft qmdzll &^-\$ kltzt, @!=% kltzt, @=! kltzt b]v65 . t/ df6fsf]uof:t/ ;wf/sf]b[6af6 ;d] kmf]km/; / kpf; dnstf]kpfunf0{a9fpg'jf-5glo ePsfh]ofhgj]lwdf ol b0{ dnstf]cfgkft s[kf]f/dfkmf\ ;GtInt a[4 u/f0g]lx;fadf gf06fhg, kmf]km/; / kpf;sf]cgkft qmdzll ^^ kltzt, @^ kltzt / * kltzt k%ofpg]u/L cfklt{oj:yf ldnf0g5 .

dnvbsf]cfklt{df lghL Ifgnf0{klg qmdzll ;nUg u/fp6]nfhg]glitcg?k cfjZos dnvfbdlw]s[if ;fdu] ;yfg / lghL Ifgsf] ;nUgtf lgDgfg';f/ xg]u/L Joj:yf ldnf0g5 .

tflnsf g+!& || dnvbsf]cfklt{nlo

d36gdf

lj j/Of	@)\$(-%)	@)%#÷%\$
/f;folgs dnstf]cfjZostf -vfB tTjdf_	136880	241866
s[if ;fdu] ;yfgdfkmf\cfklt{ul/g]	112400	168000
lghL Ifgdfkmf\cfklt{ul/g]	24480	73866
lghL Ifg ;nUgtf kltzt	18	31

s[if rg, afnl ;Hf0f ;fdu] Pj+-s[if cfhf/

s[if rg, afnl ;Hf0f ;fdu] Pj+;fgf s[if cfhf/sf]cfklt{df lghL Ifgsf] ;xeflutfnf0{a9fjf lbg]glit /xsfh]ofhgj]cjlwdf o;sf]pTkfbg tyf laqmdf ;/sf/L jf cw{;/sf/L lgsfox?nf0{cgbfg kpfu ug[u/L sfogmd agf0g5g .

s[if rg pBfu / s[if cfhf/ sf/vfgn]ofhgj]lwdf laqmd lj t/Of ug[k]tfljt nlo tnsf]tflnsdf lbOPsf]5 . ofnlo ol lgsfosf]cf^gf]lfdtdf cfwf/t 5 .

s[if ;fdu] ;yfgn]lghL Ifg guPsf] Ifg / ksfk k/sf]ahdf afnl ;Hf0f ;fdu] laqmd lj t/Of ug[u/L ;fljs enjcf^gf]sfogmd lgwf{Of ug5 .

tflnsf g+!* || s[if rg / s[if cfhf/ sf/vfgsf]nlo

lj j/Of	0sf0{	cfwf/ jif{ @)\$&÷\$*	ofhgfsf] cl6td jif{
s[if rg laqmd lj t/Of	d36g	686	1200

s[jf c]hf/ laqml -kDk ;\$;d]_	?=nfv	600	815
--------------------------------	-------	-----	-----

p0gt kzkG5L, k1nk1h la?jf, t/sf/L alp / df5f e7f ljt/0f

kz' ;Jf ljsf;, afujfgl ljsf; / df5f ljsf; sfodcGtu{ pTkfbg
;fwgsf] ?kdf ;/sf/L:t/df laqml ljt/0f xg] kzkG5L, df5f e7f, k1nk1h a]f{
t/sf/L alpsf]ljj/0f lgDgfg';f/ xg]5 .

pTkfbg ;fwg	ofhgj]lwsf]hDdf
/f[	&(uf\$
;f[uf0{	!&% uf\$
ydf÷e\$	!)*% uf\$
ofsgfs	@!^ uf\$
af\$	@\$! uf\$
;[	##^ uf\$
sv7f rNnf	!%&! xhf/ uf\$
xf	!() xhf/ uf\$
s[qd uef]fg	!,%),))) ;vof
p0gt 3fFsf]alp	(\$=\$ d]6g
p0gt r/g 3fFsf]alp	@=# d]6g
jg sfodddfk\8fn\$F la?jf	^&^(xhf/ uf\$
k1nk1h a]f{ - afujfgl kmfd{	@!!! xhf/ uf\$
- lghl g;{	&\$*\$ xhf/ uf\$
	@)%#÷%\$ sf]ljt/0f :t/
t/sf/L alp - ;/sf/L kmfd{	!&=^ bd]6g
- s[fs:t/	!^\$ d]6g
df5f e7f - ;/sf/L kmfd{	!)\$ nf v uf\$
- lghl Xofr/L	\$(\$ nf v uf\$

vfB k]f]vg k]j]lw, u0f lgoGq0f tyf k]f]0f ;Jf

b]zdf vfB j:t]sf] sh pkn]awdf a[4 u/L ;j{fwf/0f hgtfsf] kf]f0f:t/df
jf~5]t ;wf/ Nofpg pkoQm ;Af0f, ;#og tyf k]f]vg k]j]lwsf]ljsf;, ;wf/ Pj+
lj:t]f/ ugk/]sf] 5. csf]t/ kf]f0foQm vfB kb]f]sf] klxrfg / k]f]l l]lwsf] ;fy}
k]f]lwtf vfB kb]f]sf] u0f lgoGq0f u/L vfB ahf/df xg ;Sg] c]f]l-5t ld ;f]6sf]
lgoGq0f / laqml ljt/0fdf l]z4tf sfod u/fpg 6]f k%ofpgk/]sf] 5. oxl

cfjZostfnf0{ b[6ut u/L cf7f+ofhgdf vfB k[7vg, u0f lgoGq0f tyf kf0f
;wf/sf l[7sf]sfoGmd lgDgfg';f/ ;~rfng ul/g5 .

s= 3/h' ?kdf /x[7f k/Dk/fut ;Af0f Pj+k[7vg kljwx?nf0{ ;wf/ u/L a9L
;Af0f ;/lft / dNo clea[4 ePsf k[7wt j:t' pTkfbg ug{ ;lfd agf0{
/fhuf/L Pj+cfodf ;wf/ Nofpg s[fs tyf pBdx?nf0{clek[7t ug[7vfnf]s]
sfoGmd ;~rfng ul/g5 .

v= s[if pB[usf] ljsf;df ;xofu k[7ofpg kljw tyf pks/0fx?sf] cBfjlws
hfgsf/L /fvl ;lkdh[kljwx? pBdx?nf0{ pknAw u/fpg ;]fdhs
sfoGmdx? ;~rfng ul/g5g.

u= jfor[7sg[7h[kljwaf6 OGhf0dx?af/]c[7oog cg';Gwfg u/L s[if pB[ux?nf0{
kljws 6]f k[7of0g5 .

3= hDnfdf /x[7f]ofp k[7vg s[7bhf0{lg[7l l[7j f ;xsf/L l[7nf0{salnotdf
x:tfGt/0f ul/g5 .

a= pTkfbg ynf[7v pke[7t: / / lgo[7l]Gb';Dd klG vfB tyf k[7 j:tx? /
bfgf kb[7x?df l[7z4tf, :j:ytf Pj+plrt u0f:t/ sfod ug{Jojl:yt Pj+
lgoldt ?kn] pTkfbg, ;~rog, cfoft l[7Gb' (Import Points) tyf ahf/sf]
lg/Llfof, ;kl/]f0f, cgludgsf] ;fy}cfjZos gdbg hf[7 l[7Zn]f0f u/L k[7t
glthfsf]cfwf/df u0f:t/ sfod u/fpg 6]f k[7ofpg5 .

r= vfB tyf k[7 pB[ux?sf]cgludg u/L :t/oQ[7 kb[7f{pTkfbg u/fpg kljws
;]f tyf k/fdz{kb[7f ug[7 sfoGmd 3DtL 6[7h[7sf] ;d[7 Joj:yfaf6 ljleGg
l[7gdf kl/rfng ul/g5 .

5= s[ifdf k[7u e0/x[7f]/u tyf sL6gfzs c[7flwx?af6 xg]k[78 sG6fldgfg6 ;sf]
c[7oog l[7Zn]f0f u/L :jf:Yostf b[6s[7faf6 ;[7f] ;/lft cfwf/x? af/[7f]
hfgsf/L s[if k[7f/ / ;~rf/ ;]fdk[7]s[fs;dlf k[7of0g5 .

h= ;/sf/L, u[7] ;/sf/L, ;3, ;yfg tyf lghl l[7nf0{vfB tyf k[7 j:tx?sf]
u0f:t/ l[7Zn]f0f ;]f k[7ofpg]sfoGmd ;~rfng ul/g5 .

e= vfB, k[7 tyf bfgf kb[7x?sf]u0f:t/ l[7Zn]f0f Pj+cgludg ug[7 sfo{lg[7l
l[7faf6 ;d[7] ;DkGg u/fpg cfjZos gltut, sfggL tyf cG[7 k[7wf/x?sf]
:yfk[7f ug{;DefJotf x[7]g5 .

`= kf/ljfl/s k[7f0f:ylt / vfB ;/lfd 6]f k[7ofpg :yfglo pknAw vfBfGg,
bfnhft, t/sf/L cflbsf] ;GtInt ;ld>0faf6 ;:tf]tyf k[7]6s afnfx/ kl/sf/
agfpg] ;/n l[7wx?sf]ljsf; / k[7f/ u/L k[7u u/fpg k[7f/ k[7f/ ul/g5 .

6= k[7]f0fsf]b[6s[7fn]a9L dxTjk0f{j[7s[7s[7], ule[7l dlxf tyf bW v[jfpg]
cdf / u[7dLof hgtf vf; u/L ;fgf ls;fg tyf eldxlg s[fs kl/jf/sf]
k[7]6s:yltdf ;wf/ Nofpg ;:tf]kl/sf/sf]vfB ;Argf tof/ u/L k[7f/
ul/g5 . o:tf]k[7f/ ;fduldf l[7z[7t[7 dlxfj[7u[7f0{nllft u/L t[7f/ ul/g5 .
;fy}u[7dLof kl/jf/sf]k[7]f0fdf ;wf/ Nofpg u[7dLof 3/h' k[7]6s vfB pTkfbg
tyf pke[7u ;wf/ sfoGmd ljleGg lhNnfx?df qmlds ?kdf lj:tf/ ub[7
nlug5 .

- 7- cwf/e't kŋfs ;'sx? Pj+tYofíx? ;Íng Pj+HjZnŋf of u/L kŋf of glt lgwf{Of, sfoqnd thŋf, sfofjog ljlw ;wf/ / kŋfj dNofíg ug{ kŋf of cgludg tyf dNofíg ugJ Joj:yf (Nutrition Surveillance, Monitoring and Evaluation System) nfu"ul/g5 .
- 8- ;:tf] t/ kŋ6s cxf/x?sf] Jofj;flos ?kdf pŋkfbg / laqml ljt/Of ug{ lghl lŋnf0{kŋlws ;}f pknAw u/f0{kŋ;flxt ul/g5 .
- 9- afnaflnsf?nf0{kŋf of l:yltaf/ ;~;fgf pdŋbŋv g} hfu?s u/fp5 nfg lJBno:t/sf] kŋ7ok:tsx?df kŋf of lJifodf pkoQm kŋ7b;fdulx? ;dfjz u/fpg lzlf dGqnosf]kŋ7bqnd ljsf; sfoqnd;F ;dGjo Nofog5 .

sŋf tYofí tyf lJZnŋf of sfoqnd

sŋf ljsf; sfoqnd thŋf, sfofjog Pj+dNofíg klfdf ;d;fdlos tYofísf] dxTj a9b}u0/xŋf]kl/kJodf sŋf tYofísf]lJzj;glotf, kl/lw lJ:tf/ Pj+HjJwtdf kŋfjsf/ tf Nofpg cfjZos ePsf]5 .

tYofí ;Íngdf pknAw Jofjxf/s ljlwsf]kŋfudf sdL, sŋf tYofí hgziQmsf] sdL, lhNnf:t/Lo tYofí ;Íng Osf0sf] kŋfjsf/L Joj:yf gxb' tyf ;dlrt ;kl/jŋf of k4ltsf] sdln] ubf{ tYofí ;d;fdlos, lJzj;glo / lgoldt xg ;sŋf 5gg\ sltko ;~;fgf vfB afnlx? tYofísf]kl/lwleq Nofpg klq ;lsPsf]5g . o;} u/L sŋf sfoqndn]hŋf lbPsf lŋx?sf]vfBfg, gub] tyf cfBŋus afnl]sf] tYofí l;l~rt / cl;l~rt, pGgt / :yfglo kljlwsf]kŋfjsf] cwf/df tYofí ;Íng xg ;sŋf]5g . kzkG5L tyf ;f6 pŋkfbt j:tx?sf] tYofí ;Íng kŋfnl ;? ePsf] 5 t/ ;Jojl:yt ?kdf cl3 a9b ;sŋf]5g eg]kŋkŋh tyf t/sf/L afnl]sf] tYofí jtdfg jflif sŋf tYofí ;Íng Joj:yfleq ;dfjz g}xg ;sŋf]5g / kljlws cgdgdf dfq ;ldt 5. sŋf tYofídf Ps?ktf Nofpg ;lsPsf]5g . kŋn:j?k cf~cf'g}9En] tYofíx?sf] pkoŋu xg hŋf pknAw tYofísf]lJzj;glotdf c;/ ul//xŋf]5 / ;Ínt tYofísf]u0f:t/sf]t6:y dNofíg ugJ Joj:yf klq 5g .

cf7f}oŋgdf sŋf tYofílfudf log} ;d:ofx?nf0{bŋ6ut u/L glt lgdfŋf, oŋgf thŋf, dNofíg Pj+cg';Gwfg sfoqnd kŋfjsf/L ?kdf pkoŋu ug{u/fpgsf nflu sŋf tYofínf0{a9L lJzj;glo Pj+kŋfjsf/L agfpg] sŋf tYofísf]kl/lw lJ:tf/ ugJ sŋf tYofídf Ps?ktf Nofpg] sŋf tYofí ;Íng Pj+HjZnŋf of ugJ / o:tf] ;Íng / lJZnŋf of sfof]lgoldt ?kn] t6:y dNofíg ugJ p2Zon] tYofí ljsf; ;DaGWL sfoqnd lgDgadf]hd ;~rfng ul/g5 .

s= Jofjxf/s sŋf tYofí ljlwcz/Ofsf nflu sŋf tYofí ;Íng, kznvg Pj+ lJZnŋf of sfoqnd ;do;fk]f ;wf/ ug{cŋoog cg';Gwfg u/L pkoŋu ;f6slo ljlwsf] ljsf; Pj+kŋfjsf/L ugJ sfd cfoŋgfsf] ?kdf ;~rfng ul/g5 . kŋfudhs cŋoog / lgisifsf] cwf/df l;kŋf/z ul/Psf sŋf tYofí ljlw qmlds ?kdf Jojxf/df Nofp5xŋf e0/xŋf]sŋf tYofí ;Íng, kznvg, lJZnŋf of tyf kŋfzg sfoqnd ;bŋls/Of ul/g5 . ;fy} sŋf tYofí ljlwsf] pkoQm kŋfjsf nflu tYofí ;Íngstf?nf0{ tŋnd lbg] sfoq? klq ;~rfng ul/g5g\.

- v= s[if tYofídf Ps?ktf Nofpg ;DalGwt Osfoaf6 k[kt xg] tYofí g} s[if sfoqnd thof Pj+dNofíg lgldQ kpfu ul/g5 / pknAw tYofínf0{;~fvg ug[kg]eP ;DalGwt Osfo{ f lgs6td ;Dksdf /xl ;~fvg ul/g5 .
- u= lhNnf:t/Lo s[if tYofí Joj:yfnf0{;bP Pj+tofks ubInlug5 .
- 3= s[if tYofínf0{a9L ljZj;gLo agfpg lkN8 ;jIfof, ;kl/j]fof tyf cgludg sfof0{ kpfjsf/L agf0{ tYofí ;Ingnf0{e/kb] agfpg klydstf lb0g5 . lkN8 ;jIfof / ;kl/j]fofs] cfwf/df dVo vfBfGg afnLx?sf] k]f0dfg sfof0{;d;fdlos agf0{cGo afnLx?df ;d] lj:tf/ ubInlug5 .
- a= afnL tYofítkn{kdv vfBf afnLx?df wfg, uxFds} sfp] hf] pjf, kmk/ / bfnafnlnf0{ ln0g5 . ol afnLx?sf] lhNnfut cf;t tYofísf] cltI/Qm l;~rt÷cl;~rt, pGgt÷:yfglo kljwsf] kpfusf] cfwf/df s[if sfoqndn] klydstf lbPsf] Ifnf0{ cfwf/ agf0{ sfoqndsf] pknAw dNofíg ug{;lsq] u/L tYofí ;Ing kznvg, ljZn]fof tyf ;~ro ul/g5 .
- r= t/sf/L tyf knknh Ifdf knknh tYofí ;Íngsf]ljw ljsf; ul/g5 / ;f] ljwgcg?k klxnf] b0{ jifdf kf0n6 ;jIfofx? ul/g5g. t/sf/Ltkn{ ofhgj]lwdf 5flgPsf gf]6f dVo t/sf/Lsf] /fli6a:t/sf] tYofí ;Ing ul/g5 . knknhtkn{ klxnf] b0{ jifdf kf0n6 ;jIfof u/L bf] jifk5 /fli6a:t/df cfK, s]f / :ofpsf] tYofí ;Ing ug] sfo{;? ul/g5 . ;Gtnf÷hgf/sf] tYofí klg klxnf] b0{ jifdf kf0n6 ;jIfof u/L t] jif6lv /fli6a:t/df ;Ing ul/g5 .
- 5= kzkG5L tYofídf uf0{ e]L, afv], eBf, ;B/, sv/f / xfFnf0{g} xfnnf0{ /fli6a pTkfbg tYofísf] cfwf/ agf0g5 . kpfudhs cwoogaf6 tYofí ;Ing ljw ljsf; u/L kzkG5L Pj+kzhGo pTkfbgsf] tYofí ;Ing ug] kljw kl/df]h, ul/g5 . tYofí ;Ing ubf{Jofj;flos kmfd{;d]af6 xg]pTkfbgsf] tYofí ;Ing ul/g5 .
- h= dT:o tYofítkn{kfy/L / kfy/Ldf df5kfng tYofídf klydstf lb0g5 . ;fy} df5f pTkfbgsf cGo ;f]x?af6 xg] pTkfbgsf nflu pkoQm kljw ckgf0{ To:tf If]sf]pTkfbg tYofí ;Ingtkn{klg Wofg lb0g5 .
- e= cfly\$ tYofíCtu{ s[if j:tx?sf]yf\$ tyf vb] pTkfbg nfut, s[if ;fdul Pj+s[if dNo, s[if pkh, s[if j:tx?sf] cfoft lgoft / s[if j:tx?sf] cGt/lhNnf cfjfudg klfx?df tYofí ;Ing sfo{lj:tf/ ubInlug5 . ;fy} s[if sfoqnd Pj+s[if gltx?af6 s[ssf]cfo tyf /fhuf/df k/]sf]kpfj, s[if Joj;fosf]cfly\$ ljZn]fof, ljleGg pTkfbg pks/ofx?sf]pTkfbg a[4df b]sf] cgkft Pj+nfut;Ts (Coefficient) olsg ugh:tf If]x?df cwoog u/L ljZn]foffds hfgsf/Lx? tP/ ug{klg hfB lb0g5 .
- `= s[if tYofíCtu{ ;Ínt pTkfbg tyf cfly\$ tYofíx?sf] cfwf/df s[if If]sf] glt Pj+sfoqndaf6 /fli6a s[if cy{Gqdf k/]sf] kpfjsf] ljZn]fofx? u/L kl]jif[klt]j]g kpf]zt ul/g5 .

t= ;a} lhNnf?sf] lhNnf ljj/Of (District Profile) /Vg] Joj:yf ul/g5 .
 lhNnf:t/df ljbdfg k'f'f/ tyf ;f ;Dkbf emNsg] u/L gS;fut tYofI /
 pTkfbg ;f Pj+pTkfbg l:ylt nufotsf cGo ljj/OfTds tYofIx? /fvL
 lhNnf ljj/Of cBfjlws ul/g5 . log} ljj/Ofx? /fli6x tYofIsf cfwf/
 agfOg5g\ . s]blo:t/df s[if 8f af /flvg5 / cBfjlws tYofIx?
 /fli6x:t/df ksfzg ul/g5 . o:t] tYofI ksfzg k'f' Ps?ktf /
 lJZj;glotfsf nflu s[if tYofI cgludg tyf ksfzg pk;ldtsf]Joj:yf u/L
 ;f] ;ldtaf6 cgdh]g u/fpg] Joj:yf ul/g5 . o; qmddf ;-;fg] gdf
 ;Ing kljlwsf] cfwf/df s[if tYofI ;Ing sfof] t6:y dNoflg
 (Independent Assessment of Field Work) ug[u/fpg]Joj:yf ul/g5 .

s[if cg';Gwfg

eldsf

lj1fg tyf pGgt kljlwsf] k'f'f'af6 s[if lf]sf] cfwlgsls/Of ;Dej xg] tYo
 ljbtf}5 . o;sf nflu gk'nsf] ljljw cfjxjf Pj+;fdlhs cfly\$ j:tl:yltsf]
 jf:tljstfnfO{g}cfwf/ lnO{pkoQm kljlwsf]ljsf; xg'cfjZos 5 . l56f]cf l56f]
 / w]eGbf w]o:t] pkoQm kljlwsf]ljsf; ug{Pp6f ultzln, ;zQm / ;ld /fli6x
 s[if cg';Gwfg k'offnl g}xg' kg] tYo ljsl; t Pj+ljsf; zln l5d]l /fli6x?sf]
 cgejaf6 klg kltklbt ePsf]5 . ;dli6ut ?kdf, s[if ljsf;df s[if cg';Gwfgn]
 lgDg eldsf v]b5-

- /fli6x Pj+Hf]lo k'f'ldstfsf]cfwf/df kljlw ljsf; ug].
- cfg]f]zsl ;f (Genetic materials) pTkfbg / ljt/Of ug].
- v]L k'offnl c]wf/Of cg?k ;~rfng xg]afxo cg';Gwfg sfoqmddf s[if
 k';f/nfO{;xeful agfO{kljlw x:tfGt/Of klqmf ; lfd tNofpg].
- s[if lf]df b'f'k/]sf] jftfj/Oflo c;Gthgsf] lgoGqOfsf nflu pkoQm
 kljlwsf]ljsf; ug].

s[if cg';Gwfgsf];E7gfTds ljsf;

s[if cg';Gwfgsf];E7gfTds ;wf/sf]qmddf ;ftf]k~r jifl6 of]hgfsf]kl/Dedf
 s[if ljefucGtu{ /fli6x s[if cg';Gwfg tyf ;]f s]b]sf] :yfkf eof. o;nfo{g}
 xfnsf] gk'f' s[if cg';Gwfg kl/ib]sf] k'f'ksf] z?cft dfGg ;lsG5 . s[if;DaGWL
 ;DkOf{cg';Gwfg lqmfnsfkx?sf] sfof]jog cgludg Pj+;dGjo ug{lj=;+@)\$#
 b]v o; s]b]fO{ s[if dGqfno /fli6x s[if cg';Gwfg ;dGjo ;ldtsf] glt
 lgb]gcg?k rNg] u/L dGqfnos} dftxtdf /flvor]. o;nfo{ jtdf]g kl/ib]sf]
 l;hgftk'f'f]bf] r/Of eGg ;lsG5 .

; lfd s[if cg';Gwfgsf nflu kl];fxgdhs sfo{Joj:yf cg';Gwfg cgsh
 hgziQm kl/rfng tyf nlrnf]cfly\$ lgodh:tf k'f'f'/x?sf]Joj:yf ug{cfjZos
 7fgl >L % sf] ;/sf/n]lj=;+@)\$* df gk'f' s[if cg';Gwfg kl/ib] P] , @)\$*E
 hf/L u/L Ps :jfoQ kl/ib]sf] :yfkf u/]sf]5 . t/, pQm P]df k'f'jwfg ePcg';f/

kl/ibbs} cf'g} kzf;lgs, cfly\$ tyf ;E7gfTds lgod ljlgodx?sf] Joj:yf
e0g;s}f]x}f s[lif cg';Gwfgsf]sfo{k}ffnldf ck]lft ultzLntf cfpq ;s}f]5g .
t;y{ s[lif cg';Gwfgdf b}f/k/}f] jtdfg ult/fv dx6fpg o; ofhgfsndf s[lif
cg';Gwfg kl/ibbsf] sfo{oj:yfdf cfjZos ;wf/ Nof0{ /fli6e nlocg?k clwsfz
gkfnl s[ssf]hljg:t/ a9fpg cfjZos kljlwsf]ljsf; sfo{df hf} lbgkg5 .

jtdfg s[lif cg';Gwfg sfo{ndsf];dli6ut ;dli6f

xfn ;~rflnt ljleGg j:tIjz}f, ljifoljz}f Pj+:yfgljz}fsf cg';Gwfg
sfo{ndx?af6 dVo vfBfGg afnl, vf; u/L wfg, ux}Fds} bfn, th, cfn' / t/sf/L
afnlx? Pj+pv' skf; tyf ;lt{t:tf gub}afnlx?df s}L pNn}vglo pGgt kljlwsf]
ljsf; e0{s[fs:t/;Dd pko}u xg yfn}f] kf0G5 . ;ftf}ofhgfsndf o:t}f pGgt
kljlwx?sf]ljsf; afnldf dfq ;ldt ge0{kzkG5L, afujfgL, dt:oh:tf l}x?df
klg xg yfn}f] kf0G5 . pQm ofhgfsndf s[lif cg';Gwfgsf] ;E7gfTds ljsf;tkm{
ljz}f hf} lboPsfh]g}kl/ibbsf]jtdfg :j?k k}fpg ug{ ;Dej ePsf]5 . t}klg,
ljBdfg s[lif cg';Gwfgsf]ljZn}f0ffTds ;dli6f ubf{ ;lfd s[lif cg';Gwfgsf nflu
;E7gfTds, Joj:yfkg, kljlws / ;dGjo;DaGWL ljleGg ult/fv? b}fkb5g\.

p2}o

æs[lif ljsf;sf]glutut ?k/vfE cg?k s[lif ljsf; ;DaGWL >L % sf] ;/sf/sf]
b/ufdl nlo tyf ;f}f] kl/kl't{ ug{ s[lif dGqfnon] tf}f}f kyldstfx? g} s[lif
cg';Gwfg sfo{ndsf]dVo cfwf/ xg5 . o; cfwf/df pkoQm s[lif kljlwsf]ljsf; u/L
s[lif pTkfbstj / pTkfbg a[4df 6]f k}ofpg'g] s[lif cg';Gwfgsf]dVo p2}o xg5 .
;f}cg?k, ofhgdf s[lif cg';Gwfgsf vf; vf; p2}ox? lgDgfg';f/ xg5g\

- kl/ibbsf] sfo{k}ffnldf b}f/k/}f ljBdfg ult/fv? x6f0{ ;lfd Pj+
ultzLn /fli6e s[lif cg';Gwfg k}ffnlsf]hu a;fng]
- xfn kyldstf gkfPsf cl;l-r t kfvl}tyf v} Pj+xf8L l}f]sf nflu s[lif
k}ffnl lbuf]tNofpg pkoQm kljlwsf]ljsf;df hf} lbg]
- ;ld, l;l-r t tyf pTkfbgzLn l}f]df clwstd s[lif pTkfbg xfl;n ug{
;3g v}L, afnl ljljlws/Of tyf gub] tyf cf}f]us afnl;DaGWL pkoQm
kljlw ljsf;sf]cfwf/e't:t/ sfod /fv]
- s[lif kl/l:yltsLo (Agro-ecological) k}ffnlsf] ljljwtfnf0{ b}i6ut u/L
s[lifhGo pBf] / s[fsju\$} thgfTds nfesf]cj ;/sf] ;bko}u ug{f}
;fy}jtdfg s[lif cg';Gwfgnf0{ahf/dhs / pTkfbg klq}ofdvL agfpg]
- jftfj/Of ;Gthg sfod /fv] ;ldfGt eldsf] ;Hf0f, ;Da4G tyf s[lif
pTkfbgnf0{lbuf] tNofpg v}L k}ffnlsf] cjwf/Offcg?k s[ssf] ;f /
;Dkbf ;xfp}f]pkoQm kljlwsf]ljsf; ug{/ cljj}sk0f{l}iffib / /f;folgs
dnvfb k}f] Pj+cJojl:yt vfnsf kzkfng tyf s[lif k}ffnlnf0{
lg?T;flxt ug}vfnsf pkoQm kljlwsf]klg ljsf; ug}.

- s[if cg'; Gwfgsf ljleGg lfhqalr ljbdfg c; dfgtf Pj+e; fd-h:otf x6f0{ ; Gtlnt kljlw ljsf; sfof]hu a; fng].

sfofnd sfof]og glt

cf7f} ofhgfsf nflu lgwft pk/fQ p2ocg'; f/ thdf ul/g] cg'; Gwfg sfofndx? sfof]og ug{lgdglnlvt sfo{Jo: yfx? ckgf0g5g\ -
;E7gfids ;wf/ ||

gkfn s[if cg'; Gwfg kl/ibnf0{ Ps k0f{ : jfoQ t/ s[if ljsf; sf] /fli6a nlo; f cfal4t ; yfsf] ?kdf kl/rfng ug{cfly\$ Jo: yfkg, hgziQm Jo: yfkg, ; fdfco kzf; g, sfofnd ofhg thdf cgludg / dNoflg klqnofdf cfjZos ;wf/ Nof0g5 . ; fy} kl/ib\ dftxtsf lgsfox? sf] cgt/lgsfo ; dgjo/ cfj4tnf0{ ; b0 tNofpg; E7gfids ;wf/x? ul/g5g\ . ol lgsfox? nf0{ j: tljz]f tyf lqlo cg'; Gwfg sfofndsf nflu ; f s[if] ?kdf klq kl/rfng ul/g5 . o; } qmddf, cg'; Gwfgn] l; kmfl/z ug] kljlwx? sf] jftfj/oflo pkoQmtfaf/] cgludg ug] jftfj/oflo cg'; Gwfg; DaGWL Ps pkoQm lgsfo klq : yfikt ul/g5 .

kyldstf lgwft0f ||

; lldt /fli6a ; f/ ; fwgsf] ; bkofu ug{ s[if cg'; Gwfgsf nflu kyldstf lq? lgwft0f ug] klqnofnf0{ cen} a9L j] flgs tNof0g5 . ; fcg?k lqlo kyldstfx? s} cfwf/ ln0{ /fli6a kyldstf tflsg] kl/kf6L a; flng5 . lqlo kyldstf sl6fg klqnofdf s[fs tyf s[if pBdlnf0{ ; xeful u/f0g5 . s[if cg'; Gwfgsf kyldstf lqsf] sl6fgsf nflu j] flgs klqnof ckgf0g5 .

cg'; Gwfg g5js{/ sfof] ljeftg ||

lqlo kyldstf qmdfg'; f/ kljlwsf] ljsf; sf nflu cg'; Gwfg g5js{ ckl/xfo{ ePsf] lgdglnlvt afx? nf0{ b[6ut u/L o: tfg5js{ : yfkgf ul/g5 ||

- afnl jf j: tsf] euf]ns cfjZostf
- s[if kl/l: yls k0ffnLsf] ljljwtf (agro-ecological diversity)
- kl/ibafix/sf ; yf jf ljeftg? ; f pknAw ; ljwf, ; f / ; fwgsf] ; bkofu ug] ; DefJotf .

o; /L lgwft/ t cg'; Gwfg s[if] ?sf] sfof]sf] bfo/f s[if k0ffnLsf] ; Dk0f{ cfjZostf kl/kl't{ ug{qmlds? kn] km/flsnf] ub]nlug5 .

gkfn s[if cg'; Gwfg kl/ibsf] g5js{ sfof] tflnsf ! (df kl't't ul/Psf] 5 .

ofhg thdf klqf ||

cg'; Gwfg sfofnd thdf klqnofnf0{ cen} a9L j] flgs tNofpg ljsf] b]t ofhg thdf k0ffnL ckgf0g5 . ; fcg?k ofhg thdf sfof s[fs tyf s[if pBdlnf0{ ljz]f ?kn] ; xeful u/fpg] klqnofsf] kl/kf6L a; flng5 . cg'; Gwfg sfofndx? 7f] nlo, lglZrt cjlw tyf dVo lhDd]f/ j] flgs : ki6 xg] u/L cfof]hg (Project) sf] ?kdf thdf ul/g5 .

ljifoljzj kñnsf]Joj:yf

pk/fQmadf]hd ljleGg cg';Gwfg sfocñdx?áf/f ljsl;t kl/ofñhg kltfjx?
/fli6α Pj+ñlo ktyldstfg';f/ 5g+5gg\ kljlws b[6sfñ]pkoQm 5g+5gg\tyf
kpfjsf/L 5g+5gg\ol s/fx?nf0{snfpg ljleGg lfñsf]kltlgwtj xg]u/L ljleGg
ljifoljzj kñnx?sf] Joj:yf ul/g5 . ol kñnn]gkfn s[if cg';Gwfg kl/ifbñf0{
ofñhg thñf, dñofñg / cgudg sfocñf] glttut klfdf ;3fp kñofpg] Joj:yf
ldnf0g5 .

cñtl/s tyf cñt/fñ6α ;dGjo

s[if cg';Gwfg sfocñf0{kpfjsf/L tñofpg kl/ifbñ tyf kl/ifbñx/sf ;ñyf Pj+
ljefux?alrsf] ;dGjo ckl/xfo{ePsfñ] sfocñt/bñv glttut:t/;Dd ;dGjo ñofpg
kl/ifbñ] pkoQm klqñof ckgfpg5 . gkfnh:tf] ;ldt ;ñt/ ;fwgoQm bñsf nflu
ldq /fi6α? , vf; u/L l5dñL blñf0f Plzofñl dhñx? tyf s[if cg';Gwfgsf lfñlo
Pj+cñt/fñ6α ;ñyf?df ljsl;t cñwlgstd kljlwsf]cfoft u/L :yfglo cfjxjfdf
cg';/of ul/g] sfddf ktyldstf lbg ckl/xfo{ePsfñ] o:tf ;ñyf jf dhñalr
;dGjo sfod ug[lgDg klqñof ckgf0g5 #

- ;DalGwt ;ñyf?;ñf kl/ifbñ] ;Lwf ;Dks{/fvL cñkrfl/s ?kdf ;Demñf
b:tfjñh (MOU) ;XL ug5 .
- lñklflo ;/sf/L:t/df kl/ifbñ] s[if dGqñnodfñ\ ;DalGwt ;ñyf;ñf
cñkrfl/s ;Demñf ug5 .
- ljleGg ;ñyf?alr cñkrfl/s tj/df ;Dks{sfod ug[ñ]flgsx?nf0{
kñ] ;flxt ul/g5 .

cñofñhg cgbñgsf]Joj:yf / ;ñt kl/rfng

/fli6α jf lfñlo ktyldstfcg?k pñs[6 cg';Gwfg cñofñhgx? kñt u/L
sfocñjog u/fpg JolQñut jñflgs jf blf JolQñljz]ñnf0{cñofñhg ;~rfngsf nflu
cfjZos cgbñg /sdsf] Joj:yf ul/g5 . kl/ifbñsf] :jLst lgod ljlgodcg';f/
pknAw ;ñt / ;fwgsf]kl/rfngsf nflu lgDg añx?df ñofg lb0g5 .

- ljBdfg hgziQñsf]clwstd ;bkofñ ug[.
- qñlds ?kdf kl/ifbñ] cñg}kbx?sf]l;ñhg u/L kl/ifbñx/ klg /xñf
pkoQm hgziQñsf] ;ñf lng ;Sg]kñjwfg /ñvg]. o;}u/L kl/ifbñdf ljBdfg
cg';Gwfgsf nflu cgkoQm hgziQm cGo lfñtkñ{kl/rfng ug[.
- dññbf eñts ;fwgx?sf]ddñ, ;Def/ tyf ;wf/ sfocñf ljzjñ hñb lbg].
- xfn lk5l8Psf] lfñsf] cg';Gwfgsf nflu cfjZos eñts lfdttsf]lj:tf/
ktyldstf qñdfg';f/ ug[.
- kl/ifbñ]cñg}Ps 5ñ}sf]sf]Joj:yf ug[.
- kl/ofñhgdf tñsPsf] cjlwe/sf nflu 56bf0Psf] /sdsf] cñwf/df ahñ
kl/rfng ug[.

- k[ɔ]ʃ lgsfon] cfhɔ u/ʃ] cfo; [t]s] s]l cʒ cifo s]f]s] ?kdf To; lgsfodf cfs]ds vrʃ nflu /fvg]Jo]y: yf ldnfpg].
- s[if cg'; Gwfg ljsf; sf nflu >L % s] ; /sf/nf0{ kg] cfly\$ cgbfgsf] bflot]s] ef/ sd ug{ lākflō tyf axklfō bft[; [t]x?sf] pkof] klg ug].

cf7f]o]hgfsf nflu cg'; Gwfg sfoqndsf] ?k/yf ||

ljleGg lfqdf ul/g] cg'; Gwfg sfoqnd dVot|| b0{ls]dsf xg5gA -!_ s]b]ut cg'; Gwfg (on-station) tyf -@_ s[fsut afXo cg'; Gwfg (outreach research based on farmers field). ol b]} y/Lsf cg'; Gwfg sfoqndx? s[ssf] ; d:ofdf cfwf/t xg5gA. s[ssf] ; d:ofsf] klxrfg cg'; Gwfg s]b]k?sf] kpfj lfqsf] ; fdf]hs cfly\$; j]f]of tyf s[if k]f/ Pj+s[fsaf6 k]t hfgsf/Lsf] cfwf/df ul/g5 .

s]b]ut cg'; Gwfg dVot|| b0{k]f/sf xg5gA -!_ ; dGjof]ds cg'; Gwfg / -@_ :yfgljz]f cg'; Gwfg . ; dGjof]ds cg'; Gwfg /fli6α ktyldstfdf cfwf/t xg5gA / /fli6α:t/sf j:t]ljz]f jf ljifoljz]f cg'; Gwfg sfoqndx?āf/f ; dGjof]ds ?kdf ; ~rf]nt xg5 . :yfgljz]f cg'; Gwfg lfqlo ktyldstfdf cfwf/t xg5 / s[if cg'; Gwfg s]b]k?āf/f ; ~rf]nt ul/g5 .

s[fsut afXo cg'; Gwfg s[ssf] ; d:of ; dfwfg ug] tyf kljlw kpf]of]s/Of ug] vfnsf xg5gA. ol sfoqndx? ; ~rfng ug]Vo pQ/bflot] s[if cg'; Gwfg s]b]k?n] jxg ug5gA. o:tf sfoqndx?df s[ifcg'; Gwfg, s[if k]f/ tyf s[ssf] ; dlr]t ; xeflutf /xg5 . s]b]lo:t/af6 ol cg'; Gwfg s]b]k?nf0{k]jlws 6]f v]L kpf]nl tyf afXo cg'; Gwfg sfoqndn] /fli6α afXo cg'; Gwfg ; dGjo ; ldlts] glt lgb]gcg?k k]ofpg5 .

kljlw x:t]t/Of klq]ofdf t]lj]f Nofpg t]lnd tyf ; ~rf/ sfoqndx?df s[ifcg'; Gwfgsf] ; xeflutf a9fpg] nlo /xg5 . ; f] cg'?k kl/ibh] ; [t] k]z]fs pknAw u/fpg] tyf lgisifdf kl]sf cg'; Gwfg glthfx?sf] cfbfg kpf]g sfoqnd kpf]sfl/tf Nofpg5 .

t]lnsf @) df o; of]hgj]wsf nflu lgwff/t dVodVo cg'; Gwfgljifox? (Research AGenda) k]t't ul/Psf 5gA.

cgldg tyf dNbfĠ ||

cg'; Gwfg sfoqndx? nlocg?k ; ~rf]nt ePePggl'o; s]j]l]lgs dNofĠgsf nflu cgldg / dNofĠg Jo]y: yf ; b] kfg{sfo{t/b]v gltut:t/ ; Dd lgDgfg'; f/sf] klq]of ckgf0g5 ||

sfo{t/df ||

- k[ɔ]ʃ cfo]hgfsf nflu cfo]hgk]v t]g]/ lghaf6 cfo]hgfsf] cfjlws k]lt lgwff/t k]d]ad]lnd sfoqnd k]vnf0{k]z ug].
- k[ɔ]ʃ sfoqndk]v]n] cfk] dftxtsf cfo]hgx?sf] cfjlws k]t]j]g lgwff/t k]d]cg'; f/ tof/ u/L kl/ibdf k]z ug] ; [sf]Ps k]t ljifoljz]f k]hdf klg k]z ug].

- afxo cg'; Gwfg sfoqndsf] cgludg / dNoflg cg'; Gwfgstf{ k{f/stf{/ s[fs ol ltg} klfnf0{ ; xeful u/f0{ ; fdLxs eD0fdk\ kpfjsf/L tNofpg].
- cwflif\$÷jflif\$ uf7Lx?df kltt sfo{kq jf kplt kltjhg] cfwf/df klq dNoflg ug].
- kto\$ lgsfon] clgjfo{?kdf jflif\$ kljlws kltjhg tof/ ug].

gltut:t/df

- kto\$ ljifoljzlf kphn] ^^ dlxgdf cf^gf] ljifo;E ; DalGwt cfohgfx?sf]kplt kltjhg sfoqnd pk;ldltdf k\$ ug].
- sfoqnd pk;ldlt] kto\$ ^^ dlxgfsf] cwflif\$ kltjhg kl/ifbdf k\$ ug].
- othgfsf] rfyf] jifdf s[if cg'; Gwfg kl/ifbdf] cg'; Gwfg sfoqnd, kfyldstf / Joj:yfkg klfsf] t6:y lgsfoaf/f kpfjsf/tfsf] dNoflg u/f0g\$.

tflnsf g+!(

g]fn s[if cg'; Gwfg kl/ifbdf]cg'; Gwfg g]js{

cg'; Gwfg s[if]	cg'; Gwfgsf lfx?
s_ ;d-pi0f (Sub-tropical)	
1. t/x/f	wfg, ds} uxFbn, t]h, pv', cfn' / lxpB] 3fFafnlx?, s]f, e0E6x/, d]f / lnRrLh:tf kinkthx?, ;7f] kfg, d/Lrh:tf d;nfx?, t/sf/L-afnlx?, d]L, sv/f, aE/ tyf uf0{Pj+hl} s dn
2. 06x/L	h6afnl*
3. a]hfrfkL	;tLafnl*
4. hgsk/	kfy/Ldf dI:okfng*
5. hltk/	pvafnl*
6. k/jfglk/	wfg*, ds} uxFbn / cfn'afnlx?, cfE, s]f, lnRrLh:tf kinkthx? tyf t/sf/L afnlx?
7. /fdk/	ds}, wfg, uxFsfb] kfk/, bfn, t]h tyf lxpB] 3fFafnlx?
8. o1k/L	s]f, e0E6x/ / d]fh:tf kinkthx?
9. e]xjf	uxF, wfg, bfn, t]h, pv', cfn' / lxpB] 3fFafnlx?
10. g]kfnu-h	wfg, dsI uxFbn, t]h, ;lt{ skf; / cfn'afnlx?,

cg';Gwfg sbl	cg';Gwfgsf lfx?
	cfk, s/f, d/f, c/fh:tf kinkthx?, t/sf/L afnlx?, h/s dn, e/L tyf 3fFafnlx?
11. wgu9L	afv/f, e/f tyf ;LNeLkf:r/
12. /fgl3f6	s/f cf/f/ tyf kzzlQmaf6 rNg]pks/Ofx?sf] cg';Gwfg
v_ ;dzltf/f (Warm Temperate)	
13. vdn6f/	ljifoljz]f cg';Gwfg*, cfn* / t/sf/L afnlx?*, kz' cg';Gwfg*, wfg, dsI s/f] k/fk/, h/s n/s] bfn / t/hafnlx?, cfg'f/zsL ;f/ ;Hf0f tyf h/s dn*
14. slt/f	gf:kftL, c/f, cf?, cf?av8fh:tf kinkthx?* tyf ;Gtnfhf/sf k/fkthx?
15. lqk/fj/	kz':jf:Yo cg';Gwfg*
16. uf/fj/L	k/s[t/s hnfzodf dT:okfng -lr ;f/kgl/sf nflu_
17. sfe]	kxf8L afnL, wfg, dsI/ uxFafnlx?
18. kfvlj/f;	wfg, dsI uxFkxf8L afnL, bfn, cfn' / t/h afnlx?, s/f, e056x/, gf:kftL, cf?, c/f, cf?av8fh:tf kinkthx?, t/sf/L afnlx?, cn/L, uf0{ a/f, l;LNeLkf:r/ tyf vs{JoJ:yfkg
19. sGofd	lrof
20. lk/sn	cn/L / ;7f]
21. v/gL6f/	ds}awfnL / ds}afnLdf cfwlf/t afnL k/ffnL
22. lgufn]	cfnafnL
23. aGblk/f	afv/f*, jifI3fFafnL / ;LNeLkf:r/
24. kf/f/f	tfndf dT:okfng, ;Gtnf, t/sf/L / cfnafnlx?, ;7f] e/fafv/f*, e/L, a/f, sv/f, ;LNeLkf:r/ tyf vs{JoJ:yfkg, jifI3fFafnlx?
25. nDn]	wfg, ds} uxFkxf8LafnL, bfn, t/h, t/sf/L tyf cfn' afnlx?, ;Gtnf, gf:kftL, cf?, c/f, cf?av8fh:tf kinkthx?, uf0{ ;LNeLkf:r/, vsf r/g JoJ:yfkg, h/s dn
26. ;v/f	ds} uxFkxf8LafnL, bfn, t/h, t/sf/L Pj+ cfnafnlx?, h/s dn, jifI3fFafnlx?

cg';Gwfg s]b	cg';Gwfgsf l]x?
27. wgs6f	;Gtnf tyf t/sf/L afnlx?
28. ;Nofg	cb]f
29. uNdL	sknL
30. ?sd	t/sf/L afnlx?
31. 88hw/f	t/sf/L afnlx?
32. b]v	;Gtnf / gf:kftL
33. a]8L	:ofp / cf]v/
34. lqzhl	gbl gfnfdf dT:okfng
u_ zltf]f (Cool Temperate)	
35. dfkrf{	kxf8lafnl, t/sf/L / cfnafnl, :ofp / cf]v/*, r/g tyf vs{Jo]y:fkkg, Rof] / EofunE e]f
36. :ofuaf]]	r]f, Rof] tyf vs{Jo]y:fkkg
37. u7Lrf]	e]f tyf r/g, vs{Jo]y:fkkg / j?jfn e]f
38. hDnf	wfg, ux]kxf8lafnl tyf cfnafnlx?
3_ l]ljw	
39. s]blo vfB cg';Gwfgzfnf	vfB k]f]usL (Food Technology)
40. b]w l]sf; ;ldlt	b]w l]1fg
41. jg tyf jg:klt cg';Gwfg l]efu	s]if, jg, ;Lnekf:r/ tyf e";Af]f
42. s]if tyf kz'l]1fg cl]oog ;yfg	l]ljw l]ifodf cfwf/e't cg';Gwfg

* t]sPsf]afnl ÷ j:t]sf nflu dVo cg';Gwfg s]b|.

;b/ klZrdf~rn l]sf; l]df xfn /x]f]8f]L -lbkfon_ s]if s]b]h]; dzlt]f]of
l]sf]k]tlglwTj gug]ePsf]pQm s]b]sf]; Sf kf6g -a]8L_ df Ps gofFcg';Gwfg
s]b]v]f]g'kg]cgej ePsf]5 t/ cGo l]df hxf]k]f]d{s]b]5g Toxf]s]b]v]f]geGbf
glhssf kmf]d{s]b]sf]afXo cg';Gwfg ynf]sf]?kdf s]fssf]v]af/L, uf] jf ;/sf/L
jf u] ;/sf/L pknAw lgsfosf]; l]wfnf]0{pkof] ug]kg]klg cgej ePsf]5 .

cg';Gwfg l]f]	cg';Gwfgsf dVo l]jifox?
! afnl cg';Gwfg	-s_ kxf8L l]f] Pj+cl; l~r t kfv] tyf v]sf nflu pkoQm hftsf]l]sf;

	-v_ ;ud, l; l-r t / pTkfbgzln t/f0{Pj+{f0{ ;dfg lftx?sf nflu Joj; flos v]L; DaGWL pkoQm kljlwsf]ljsf; -u_ afnl Joj:yfkg tyf Gogtd nfut nflu kljlwsf]ljsf; -3_ Pslst /f] sl/f Joj:yfkg -a_ s6fgLkltsf]gf; fgl lgoGQOf; DaGWL kljlwsf] ljsf; -r_ cfoft kltyfkgof]o gub]Pj+cf]lus afnl; DaGWL pkoQm kljlwsf]ljsf; -5_ lgoftsf nflu uOf: t/oQm hftx?sf]ljsf;
@= afujfgl cg; Gwfg	-s_ ljljw s]if kfl/l:yslo kOfnlsf nflu pkoQm hftsf]ljsf; -v_ sd jhg Pj+a9L dNo (Low weight high value) hfg]afnl df pkoQm kljlwsf]ljsf; -u_ au}f Joj:yfkg tyf afujfgl afnl Joj:yfkg- ; DaGWL pkoQm kljlwsf]ljsf; -3_ s6fgl tyf kpf]wgl5sf; Af0f kljlwsf] ljsf; -a_ ;v/v08sf]hft tyf cGo pkoQm kljlwsf] ljsf; -r_ lgoft kl4gsf nflu afujfgl afnlsf]pkoQm alp pTkfbg kljlwsf]ljsf;
# kzkG5L cg; Gwfg	-s_ kff]0f tyf cxf/f; DaGWL kljlwsf]ljsf; -v_ kzkG5L Joj:yfkg; DaGWL kljlwsf]ljsf; -u_ pTkfbgzln lftsf nflu gZn ;wf/ -3_ /f] lgoGqOf kljlwsf]ljsf; -a_ un}f pB]usf nflu cfjZos kg]uOf: t/oQm pmg pTkfbg ug{pkoQm kljlwsf]ljsf;
\$= dT:o cg; Gwfg	-s_ g; L Joj:yfkg tyfkhhg kljlwsf]ljsf;
	-v_ dT:o cxf/f; DaGWL pkoQm kljlwsf]ljsf;
	-u_ ljleG hnfo lftsf nflu dT:okfng kljlwsf] ljsf;
	-3_ /f] sl/f lgoGqOf

% jftfj/Oflo cg';Gwfg	-s_ ljiiflb tyf /f;folgs dnvfbsf]kpfjaf/] cll'oog
	-v_ 3f;afnlsf]JoJ:yfkg / k0ffnl;DaGwL klj]wsf] ljsf;
	-u_ s[if jg (agro-forestry) cg';Gwfg
	-3_ kxf8L Ifqdf ;LNeLkf:r/ cll'oog cg';Gwfg
	-a_ cfgj]flzsl ;f] ;Af0f tyf ;Da4g
	-r_ ;ldfGt eldsf] ;Af0f ;Da4g tyf df6f]sf] p]f]fzlQm a9fpg]/ ;f]f]x] ;lgoGqOf ug{ pkoQm klj]wsf]ljsf;
	-5_ ;x/L Ifqdf lJBdfg cJoJl:yt kzkfngsf] jftfj/Ofdf k/]sf]kpfjaf/]cll'oog
^ ljljw	-s_ lbu]v]L k0ffnl]sf]nflu cfjZos klj]wsf] ljsf;
	-v_ uf?n]rNg] ;fgf tyf dWod vfn]sf]s[if oGqs] ljsf;
	-u_ h]j]s klj]w (Bio-technology)
	-3_ vfB klj]w tyf bWw k]z]vg
	-a_ ;fdflhs cfly\$ Pj+s[if kl;f/ klj]wsf]cll'oog
	-r_ Rofpv]Lsf]pkoQm klj]wsf]ljsf;

;xsf/L ljsf;

k7eld

khftflGqs tyf;dtfdhs ;s[ts]l]gdf]ftk{ pGdv ;dfhdf ;xsf/L cfGbf]ngsf] dxTj cfly\$ hljgdf dfq ;ldt xB; ;fdflhs tyf g]ts dNox?nf0{yflkt ugdf ;d] ;xof]u k#ofPsf] xG5 . ufdLof Ifqsf] afxNottf /x]sf] xfd]h:tf] dh]sdf ;xsf]/tf l]z]f u/L ufdLof ;dbfosf] ;jklflo ljsf;sf] dfWod aGg ;S5 . ;fy}ufdLof u/Lal lgjf/Of sfoGmddf klG ;xsf]/tf Pp6f ;zQm dfWod xg;S5 .

;ftf]of]hgj]lw;Dd &@ lhNnfd *#) j6f s[if ;xsf/L ;yfx? ## lhNnfd lhNnf ;xsf/L ;3x? / ltgsf]sf/]f/:t/ of]hgfsf cGt;Dd ^& s/f] a/fa/ /x]sf] b]vG5 . o;afx\$ u] s[if tyfj:tljz]fsf ;xsf/L ;yfx? %\$ j6f /x]sf b]vG5g.

ljutdf khftflGqs ;sf/sf] kl]4g ug]sf] sf ;xsf]/tf] dh efjgfljk/Lt ;/sf/L lgoGqOf / lgb]z]gdf o;sf] ljsf; ug] kpf;x? eP . vf; u/L kf]F] of]hgfsndf clgjfo{ jrtsf]sd ;xsf/L ;yfx?sf] z]p/df kl/Of ul/Pkl5 ;xsf]/tdf clgjfo{;b:otfsf]l:ylt pTkGg e0{7hf7fnx?sf]kpfj a9g uof]. u]

s[if ;xsf/L ;yfx? klg :ki6 lbzfsf] cefjdf kpfjsf/L xg ;sg\ . ;/sf/L sfognds}?kdf klg ;xsf/L sfognds]kpfjsf/L cgludg / lbzflgbzg xg ;sg / of] lfg kfol pk]lft g]xg kfof]. kmn:j?k kof{t ;Defjgxf? eP/ klg ;xsf/L cfGbf]hgn]hg:t/df sg]f] kpfj kfg{; sg .

o; k[7elddf ;xsf/Ltfsf] cfjZostf / dxTjnf0{ b[6ut u/L cf7f] of]hgflwdf ;xsf/L cfGbf]hgnf0]utsf]lbzfljxlg cj:yfaf6 dQm u/L o;sf dflns cfbz{tyf l;4fct / dfGofcgc?k khftflGqs 9En]ljsf; ug[kg]ePsf]5 .

p27o ||

1. hgtfs} ;lqmotf / ;xeflutdf hgrfxgf / cfjZostfcg?k khftflGqs l;4fctdf cfwfl/t ;xsf/L ;yfx?3x?sf]k]4g tyf ljsf; u/L vf; u/L ufdLof lqsf ljkGg ju\$] ;fdflhs tyf cfly\$ ljsf;df tlj]tf Nofpg 6]f k%ofpg].
2. :yfglo cfly\$ lqofsnfkx? a[4 u/L /li6x cy[Gqdf 6]f k%ofpg].

glitx? ||

1. ;xsf/L cfGbf]hgnf0{hgtfsf]:j-k]/t, P]R5s / :jfoQ cfGbf]hgsf]?kdf cl3 a9f0{khftflGqs / cfly\$;fdflhs ;E7gx?sf]ljsf;df 6]f k%of0g5 .
2. ;xsf/L cfGbf]hg / cfly\$ lqofsnfkx?nf0{:jR5 ?kdf cl3 a9fpg ;b:otf lzlff / krf/ k]f/nf0{ Jofks agf0{ hg:t/df ;xsf/Ltfsf] efjgf hfult u/f0g5 .
3. vf; u/L ufdLof lq]df 5l/P/ /x\$] ;~;fgf kFL tyf ;lk kl/rfng u/L cfly\$ lqofsnfkx?df :yfglo hgtfs} clwstd ;xeflutf h6f0{ Psls]t, ;bP / kpfjsf/L ;xsf/L koffnl :yflkt ug{xof]u k%of0g5 . o:t] ;xsf/L-koffnldf dlxf-;xeflutfnf0{ktyldstf lb0g5 .
4. ;xsf/L ;yfx? Joj:yfkgdf k0f{ khftflGqs k4lt ckgfpg] / sf/faf/df kf/bz\$ xg]lsl;daf6 :yfglo slblo tyf /li6x:t/df cf-cf^gf];3 ;yfx? cfjZostfg';f/ u7g ug{k] ;flxt ul/g5 .
5. ;/sf/L tyf u] ;/sf/L ;yfx?n] cf^gf] sfognd ;~rfng jf sf/faf/ ;~rfngdf ;xeful agfpg kb{k]xnf]ktyldstf ;xsf/L ;yfx?nf0{lb0g5 .
6. pTkfbg ;fwgsf]cfkl't{ pTkflbt j:t\$]v/Lb, laqML Pj+cGo s[if pTkfbgdhs, pBfu Joj;fodhs Pj+o:t}ljljw lqofsnfkdf ;xsf/L lfg ;mUg xg] xBf slbblv :yfglo / ufdLof:t/;Dd of]hgf thdf krf/ k]f/ / sfogjogsf klqnofx?df ;xsf/L lqnf0{;mUg u/f0{nlug5 .

sfoqdx? ||

kl'tt p27o tyf glitcg?k cf7f]of]hgdf ;xsf/L lqsf ljsf; sfogndx? lgDgfg';f/ ;~rfng xg5g\.

;xsf/L lzlff tyf tflnd sfognd ||

:yfglo hgtfsf]:j-k]/t ;xeflutf / g]l]jsf] cfwf/df ;xsf/L cfGbf]hgnf0]sl;t ug{xsf/L lzlff tyf tflndsf] 7hf] eldsf /xg] ePsf] of]hgfsndf o; sfogndnf0{lgDgad]hd ;~rfng ul/g5 .

1. ;xsf/L lzIf tyf tflnd / Joj:yfkg ljsf; sfof0{kpfjsf/L agfpg tflnd kljlwdf ;wf/ ug5f;fy}kzfut ;d} agf0g5 .
2. dlxfx?sf] ;xflutfnf0{kfyldstf lbg] u/L 3Dtl klzIf0f ;d}sf cfwf/df ;xsf/L ;yf tyf k}{;xsf/L ;dXsf ;b:ox?nf0{;xsf/L lzIf, lzIj/, clloog eD0f, uf7L cflbsf]df\odaf6 ;xsf/tfsf];f]Gts Pj+ofjxf/s klfx?sf]1fg lbnf0g5 .
3. ;xsf/L klzIf0f s]bpfk\3Dtl klzIf0f ;d}sf cfwf/df ;xsf/L lfgdf ;uG ;xsf/L ;yfsf cujfx?, ;yfsf ljleG txsf sdff/Lx? / ;/sf/L lfgsf sdff/Lx?nf0{pgLx?sf] kzfut ;lk / blftf clea4 ug{ tflndsf ljleG kljlwx?sf]pkofu u/L cfjZos cfwf/elt tyf pRr:t/Lo tflndx? lb0g5g.
4. ;xsf/L ;3 ;yfx?sf] sfoqndsf] kstcg;f/ art tyf shf{kl/rfng, s]f ;fdul tyf s]f pTkfbg] ;Hf0f Pj+kzfwg, zlt e08f/, kzfwg ;0G cflbsf] pkofu / ;/lffh:tf kljlws klfx?df sdff/L tyf ;yfsf kbflwsf/Lx?nf0{ ;xeful u/f0{ljifoljz}sf klzIf0f sfoqndx? ;d} ;~rfng ul/g5g.
5. k/Dk/fut ljz]f ;lk / blftf ePsf t/ cfly\$?kn] ;ld xg g;sl x/fpB] uPsf] ;-;fgf lzNkl / sflnu9x?nf0{dXdf ;E17t e0{ ;xsf/tfsf] cfwf/df cfly\$ lqmofofnk tyf Joj;fo a9fpg / ;lk;F ;DalGwt pBfu jf Joj;fo ;~rfng ug{ ;lk kl4G tyfJoj;fo ljsf; u/fpg] vfnsf] sfoqngf agf0{ tflnd kpf] ul/g5 . o:tf ;dXnf0{tflnd lbg] sfoqngfdf ljQlo ;yfx?;F ;dGjo u/L shf{;ljwf ;d} pknAw u/f0g5 .
6. klzIf0f kft ;xsf/L g]f tyf Joj:yfkg sdff/Lx?nf0{cf-cf^g}sfo{f]df gofF 1fgsf] pkofu ug{ ;xofu kfofpg] Pj+tfndsf] ljifoj:thf0{ ;xefulx?sf] cfjZostfcg;f/ lg/Gt/ kl/dflh{ ubI nfhg] x]h] tflndsf] ljleG klfsf] cgludg tyfJoj:yfkg k/fdz{sfoqnd ;~rfng ul/g5 . ;xsf/L ;yfx?sf] cg/f]vdf Joj:yfkgf ljljw klfx?df ;xsf/L klzIf0f s]bh]k/fdz{;j}f ;d} pknAw u/fpg5 .
7. klzIfsx?sf] zlk / blftf ljsf; ug{k]zIfs klzIf0fsf] klG Joj:yf ul/g5 . ;fy}nllft ;dXsf cfjZostfcg;f/ tflnd tyf z]f]s ;fdulsf]ljsf; ul/g5 . klzIf sfoqnd kpfjsf/L agfpg clloog tyf zfw sfo{? ;d} ul/g5g.

;yfut k]f/f/x?sf]ljsf; tyf ;b]ls/of ||

1. Joj:yfkgdf k0f{ khftflGqs k4lt ckgfpg] / sf/faf/df kf/bz\$tf /xg] lsl;daf6 ;xsf/L ;yfx?sf]kbu7g u/L kl4G ;d} u/f0g5 . ufdL0f lfgdf 5l/P/ /x]f]art kl/rfng ug]/ cfly\$lqmofofnkx?df :yfloTj Nofpg 6]f kfofpg]u/L cf^gf]lfgdf kljlws ;j}f, pTkfbg ;fwg, C0f / ahf;DaGWL ;j}fx? pknAw u/fpg]sfof o:tf ;xsf/L ;yfx?sf]dVo eldsf /xg5 .
2. ;xsf/L ;3 ;yfx?nf0{cfjZos kg]shf{;/n klqmoaf6 pknAw u/fpg tyf ufdL0f:t/sf ;yfx?af6 g} ;b:ox?sf] art kl/rfng sfoqnd ;~rfng ug{xofu kfofpg ljz]f a]E ;j}f ;~rfng ug{k]cfjZostf cgej ul/Psfh] clw/fHoe/sf OR5s ;a};xsf/L ;3 ;yfx?, >L % sf] ;/sf/ tyf ljQlo

- ;yfx?sf] ;d] z] / ;xflutf /xg] u/L s]blo:t/df Pp6f ;xsf/L a]sf]
:yfkf ul/g5 . ;xsf/L a]n] u/dl0f:t/df art tyf shf{ ;xsf/L ;yfx?sf]
k]46 sf0g5 / eljiodf log} ;yfx?sf] s]blo lgsfosf] ?kdf ;f] a]df
;xsf/L ;3 ;yfx?s]k0f{:jfldTj /xg]Jo]j:yf ul/g5 .
3. ;xsf/L l]f] sf/faf/df kf/bz\$tf /fvg] l]f]sf] ?kdf cl3 a9b]xBf ;xsf/L
cfb]hngdf an k%ofpg /fli6a:t/df Pp6f ;xsf/L l]sf; sf]f v8f u/L ;f]
sf]faf6 ;xsf/L ;yfx?sf] k]46, l]sf; tyf k]f/f/ lgdf0df ;xof] k]fpg
ul/g5 .
4. cfly\$ b]l6n] cfldlge{ xg g;Sg] tyf lgliqmo d]hbf ;xsf/L ;yfx?sf]
5fgjlg u/L lj36g ul/g5 . pkoQm ;wf/af6 cfldlge{ xg ;Sg] ;xsf/L
;yfx?nf0{tbg?k cl3 a9f0g5 . gofF;xsf/L ;yfx?sf]:yfkfdf cfly\$
;DefJotfnf0{k0f{:llofg lb0g5 .
5. u/dl0f cfly\$ lqmo]snfkdf ;xsf/L ;yfx?n] dxTjk0f{eldsf lgjfk ug{ ;Sg]
ePsf]h] ;xsf/L ;yfx?nf0{ u/dl0f u/Lal lgjf/0fsf] ;yfut ;Argfsf] ?kdf
l]sl;t ub]nlug5 .
6. ;xsf/L cfb]hngnf0{g]l]j k]fpg ug{ cGt/ ;xsf/L ;DaGwsf]l]sf; ug{ ;xsf/L
;yfx?nf0{cfjZos dfu]z6 ug{/ cf'gf ;b:ox?nf0{k]l]lws Pj+Hofj ;flos
;Jfx? k]fpg ug{ cf7f+of]hgfjlwdf ;xsf/L ;3 ;yfx?s} ;lqmotfdf /fli6a
;xsf/L ;3sf]:yfkf / k]46 ul/g5 . o;af6 ;b:o ;yfx?sf]l]sf; , k]46
/ sf/faf/ a[4df 6]f k%ofpg 7hf] ;3fp k]g5 .
7. ;xsf/L cfb]hngnf0{k]f]sf/L ?kdf cufl8 a9fpg >L % sf] ;/sf/ tyf ;xsf/L
cfb]hngsf]alrdf ljz]f1 lgsfosf] ?kdf /fli6a ;xsf/L l]sf; af]f0{l]sl;t
u/f0g5 . ;f] af]f] >L % sf] ;/sf/nf0{ ;xsf]/tfsf]l]sf;sf nflu ;xsf/L
ultljwx?sf] cgludg u/L ;d;fdlos glltx?sf] lgdf0f, sf0f]og tyf
kg/fjnf]sg ug]sfof] ;3fp k%ofpgsf]cltl/Qm ;xsf/L cfb]hng tyf >L % sf]
;/sf/sf lgsfox?alr ;dGjo Nofpg]s/fdf / ;xsf/L l]sf; sf]f ;~rfng ug]
ljifodf k/fdz{lbg]sf]cltl/Qm ;xsf/L ;3 ;yfx?sf]sfof]d ;DefJotfsf]
dNof]g u/L pkoQm gltut sbd lngsf nflu k/fdz{lbg]lgsfosf] ?kdf sfo{
ug5 .
8. ;xsf]/tfsf] l]f] klg 5\$}k]zfut l]f] ePsf]h]o; l]f]sf] tflndsf]u0f:t/nf0{
k]46 u/L n]hfg jtdfg ;xsf/L l]sf; k]zlf0f s]b] (Training Centre for
Cooperative Development) nf0{qmdz k]l]s lgsfosf] ?kdf l]sl;t u/fp6
nlug5 .
9. ;xsf/L ;3 ;yfx?sf]n]yf k/Llf0f /lhi68{n]fk/LlfSX?af6 u/f0g5 . / k]tt
;yfut l]sf;sf] k[7elddf ;xsf/L ljefusf] d]hbf ;E7gf]ds :j?kdf
kgljff/ ul/g5 .

ef]ts k]f/f/ l]sf; ||

;xsf/L l]f]df u]f]d, sf]8 :6f], :yfglo yf\$ ahf/ tyf; lng s]b] k]f]vg
pB]ux?sf]:yfkf / ;b]ls/0fh:tf k]f/f/af6s]f Pj+cG0 l]f]sf] cfly\$

lq̄ofsñfx? ljsl;t u/f0{hfg 6jf klg] ePsfh] ;xsf/L lq̄sf] eñts k]fwf/
 ljsf;df klg hfbl0g5 . o;sf nflu6s] ?kdf kFlut ljsf;sf nflu;ljwfoQm
 C0f;xofu,k]ljws 6jf, hdfgtdf C0f;xofucflb ;ljwfx? ;xsf/L ljsf; afBsf]
 k/fdz0f kfyldstf ;fypknAw u/f0g5g\ . t/ o:tf] ;ljwf pknAw u/fp0f lghL
 lq̄nf0k]t:kwf0f cfpq c;/ gugI/ ufdl0f u/Lal pGdhg sfoq̄ddf k]olf 6jf
 k%ofpg]vfñsf sfoq̄d / sfo{lfq?df s]b]t ul/g5 .

s[if tyf ufdl0f shf{

k]7eld ||

s[iftyf ufdl0f ljsf;df tlj]tf Pj+ultzLntf Nofpg ;yfut shf{JoJ:yfsf]
 7hf]elbsf /x\$fxG5 . ax';Wos ls;fgx? ;fgf ls;fg tyf ljkGg ju\$fePsf]x0f
 pglx? ;F pTkfbgzln ;fwg tyf ;f]sf]sdL ePsfh]pGgt v]L k0ffnL ckgfpg /
 /fhuf/L tyf cfo a[4sf cj;/ a9fpg sl7ge0/x\$fx] ;Gbe0f pTkfbgzln ;fwg
 h6fpg rflxg]kFlsf]cfkl't{ug0f shf{JoJ:yfaf6 7hf]of]ubfg klg ;S5 .

gkñdf ;yfut shf{JoJ:yf ;? ePKl5 ls;fgx?nf0{pTkfbg a9fpg rflxg]
 pGgt ;fwg, ;fdul / kljlw k]t ugI / cfoj[4 ugI cj;/x?sf]lj:tf/ ePsf]
 b]vG5 . shf\$fx] ;dlrt JoJ:yf ePsf]cj:yfdf ;fgf ls;fg tyf pBdlx? / ljkGg
 kl/jf/x?n] klg pTkfbgzln ;fwgsf]JoJ:yff/f cf^gf] ;lk / >dsf] ;bkofu u/L
 plrt cfly\$ nfe xfl;n u/L hljg:t/ p7fpg ;s\$fx]pbfx/0f ;fgf ls;fg ljsf;
 sfoq̄d tyf dlxnfx?sf] nflu pTkfbg shf{ sfoq̄dáf/f plrt ;Jf k%ofPsf
 7fpK?df k]olf cgej ug{ ;s\$fx]b]vG5 .

clwsfz ls;fgx? vf; u/L ;fgf ls;fg, dfxL ls;fg, lzNksf/ tyf u/La
 >ldsx?sf]ju0f ;yfut shf{;ljwf Hofb}G0g dfqdf dfq k]flxt xg ;s\$fx]5 .
 o;}}ju\$fcfly\$ ljsf; ge0{;dli6ut ?kdf cfly\$ ljsf;df ultzLntf Pj+tlj]tf
 cfpq g;Sg]tYonf0{b]i6ut u/L o; ju0f /x\$fx]>d ;f]nf0{pTkfbgzln sfo0f
 k]flxt ug{ ;dlrt shf{JoJ:yfsf]dfwodaf6 cfjZos kFl pknAw u/fpg' k]v
 cfjZostf ePsf]5 . t;y{cf7f]of]hgdf s[if tyf ufdl0f shf{sfoq̄nds]p2]o,
 glt tyf lq̄ofsñfx? lgDfgf;f/ xg5g\.

p2]o

!:= pGgt v]L k0ffnL ckgf0{v]Lsf] cfwlgsLs/0f ug{ s[fsx?nf0{ rflxg] kFl
 pknAw u/f0{pTkfbg tyf pTkfbstj a[4df ;3fp k%ofpg]

@= u/Lal lgjf/0f sfoq̄dcGtu0f ;fgf ls;fg, dfxL ls;fg, lzNksf/, ;fgf pBdl
 Pj+cGo eldxlg ls;fgx? tyf >ldsx?h:tf ljkGg tyf sdhf] ju0f0{
 ufp0f/fhuf/L tyf cfoa[4sf]cj;/ a9fpg rflxg]ljQlo kFl h6fpg]

#= s[ifhGo pBfu tyf JoJ;fosf]k]40 tyf lj:tf/ ug{Pj+0zdf ljBdfg pñhf]
 ;f]sf]clwstd pkofu ug{pBdl tyf JoJ;folx?nf0{cfjZos kFl ;he
 u/fpg] tyf

\$= a]sE l;4fGtcg?k shf{sfoq̄ddf :yfloTj (Sustainability) Nofpg].

glIt

!:= u{dlOf l{f}sf]:yfgLo ;{ kl/rfng cTofjZos ePsf]x{f ;fgf ls;fg ljsf;
sfo{nd, dlxfn ljsf; sfo{nd, ;xsf/L ;yfx? tyf u} ;/sf/L ;yfx?af/f
;~rfInt ;fdbflos ljsf; sfo{ndx?sf] dfwodaf6 jrt kl/rfng u/fpg
ljz{f hf{ lb0g5 . o:tf] shf{ k{fxdf ;3g sfo{nd ;~rfInt l{gdf
ktyldstf lb0g5 .

@= ;fgf ls;fg tyf ljkGg ju{df ;/n tl/sfaf6 shf{k{fx ug{xfn ;~rfng
eo/x{f ;fgf ls;fg ljsf; sfo{nd / ;3g a{E sfo{ndh:tf ljz{f shf{
sfo{nd ;b{ Pj+lj:tf/ ul/g5 . ljz{f shf{sfo{ndx?af6 ;}f gku{f
7fp{f shf{ ;}f lj:tf/ ug{Pp6f 58}ljkGg ju{dvl ljQlo ;yfsf]?kdf
Pp6f gof{a} klg :yfkf ul/g5 .

#= u/lal lgjf/Of sfo{mddf tlj{f Nofpg o:tf a{x?af6 ufp7fp{f 5l/Psf
;fgf s[fsx?nf0{sd nfutdf ;/n / l56f] shf{ ;ljwf pknAw u/fpg a}
sfo{fo tyf ;xsf/L ;yfx? gePsf] 7fp{f shf{Ph06x? klg lgolQm u/L
shf{k{fx a9fpg] sfo{nd ;? ul/g5 . o:sf] sfo{fw a{x?n] g}lgwf{Of
ug5g/ To:tf]Ph06x?nf0{tfInd lbg]JoJ:yf klg ul/g5 .

\$= cf{tl/s ljQlo ;{ kl/rfngdf jflOfHo a{x?sf] 7hf] eldsf /x{f] ;Gbedf
To:tf] ;{ kl/rfng c? a9fp{f nUgsf ;fy} ;{f] pko{udf ljkGg ju{f]
cfly{ ptyfgsf nflu a9fp{f nUgkg{ePsf] jflOfHo a{x?af6 ul/g] nufglsf]
!@ kltzt s[if tyf u{dlOf pBfu{df nufgl ug{k}JoJ:yfnf0{ofhgfsf] cl{td
jif{f !% kltztdf k{of0g5 . jflOfHo a{x? cfk{f] To:tf] nufgl a9fpg
g;s{f ;f]/sd To; l{gdf ;nUg cGo a{x?nf0{tyf u} ;/sf/L ;yfx?nf0{
plrt Jofh b/df shf{:j?k pknAw u/f0g5 .

%= s[if, 3/h' tyf u{dlOf pBfu{ Pj+cGo JoJ;fox?nf0{cfjZos shf{tyf ufp{f}
pTkfbg tyf a{lavg sfo{f nflu shf{ ;he u/fpg ;xsf/L ;yfx?sf]
dfwodaf6 6]f k{of0g5 . ;fy}ufp5f]ljQlo ;{ kl/rfng ug{;xsf/L ljQlo
k{ffnlsf]k{f4gdf ;d{ 6]f k{of0g5 .

^= s[fsf]pTkfbg tyf pTkfbstj a9fpg l;Ff0 ;ljwf a9fpg'cfjZos ePsf]
ls;fg:t/af6}l;Ff0 ;ljwf lj:tf/ ug{/ l;Ff0 ;ljwf ePsf] 7fp{f ;3g
afnl k{ffnl ckfpg ktyldstf lb0{shf{nufgl ul/g5 .

&= s[if pTkfbg k{ffnldf ljljwtf Nof0{s[ifnf0{JoJ;fols/Of ub{Infg s[if :gfts
(Agricultural Graduates) nf0{ktyldstf lbg]u/L s[if k{fjwxs?nf0{ljz{f Cof
;xofu pknAw u/f0g5 . o;df ;/sf/L k{fdx?sf]lghls/Of tyf lghl l{gdf
e{f]g/L ;}f ;~rfng ug{pGgt alp lahg pTkfbg tyf laq{L ljt/Of, jg tyf
afujfgl g;{ ;~rfng, pGgt ;{ gZn pTkfbg ug{ sfo{f OR5s
:gftsx?nf0{ktyldstf lb0g5 .

*= cf{tl/s ;{ kl/rfngnf0{k{fjsf/L agfpg / ljQlo ;yfx?nf0{cfly{
?kdf ;lfd tNofpg lgl{k tyf shf{f Jofh lgwf{Of ug{sfo{f ltglx?nf0{
k{f{:jtGqtf k{fg ul/g5 . shf{f lb0g]Jofh cgbfg JoJ:yf x6f0g5 .

(= pkh a{lavgsf] plrt JoJ:yfsf] cefjn] ubf{ ;fgf tyf dem{f s[fsx?n]
cf^gf] pTkfbgsf] plrt dNo k{fg g;s{f] cJ:yfnf0{b[6ut u/L ;xsf/L

;yfx?dfk\pkh kn]hE -w/fL Ino{To;sf]s}L kltzt shf{;ljwf ;d] pknAw u/fpg] u/L ;xsf/L ;yfx?dfk\pkh a]lavg sfod ;~rfng u/fpg 6]f kfof0g5 .

!)= ufpFufp# 5l/P/ /x}f s[fsx?nf0{;-;fgf C0f lng klg k6s k6s wfpkgg] e0{C0fsf]w]}c# C0f lng, hfg cfpqdf g}vr{xb]ePsfh]ljQlo ;yfx?n] ls;fgx?nf0{kfos kg]7fp# kflfs jf dfl;s ?kdf C0f lsnlgs jf 3dtl ;]f pknAw u/fpg] Joj:yf ul/g5 . ;fy} C0f :jls[t ubf{ s[fsx?sf] jife/sf]ljleGg afnl jf s[if sfosf nflu rfxg]C0f cfjZostf dNoflg u/L Ps}k6s sh C0f (Total Credit) :jls[t u/L cfjZostfcg';f/ ljt/of ug]u/L kf;as ;d] lbg]Joj:yf kfjsf/L tyf Jofks ?kdf sfotjog ul/g5 .

!!= s[if tyf ufdLof C0f sfodddf ;mUg sdxf/Lx?sf] sfobltf a[4 ug] lgoldt ?kdf tfindx? lbg]Joj:yf ldnf0g5 . s[if ljsf; a]cgtu{ /x}f] s[if shf{ tfind tyf cg';Gwfg s]bhfo{c? kfjsf/L agfo{ s[if shf{ sfodddf ;mUg cGo a]x? tyf lgsfox?nf0{;d] tfind lbg] klGw ldnf0g5 . o;sf nflu pQm s]bhfo{glt lgbzg lbg Pp6f kaGw ;ldlt agfo{ ;f]ldltdf c? a]x?sf] ;d] kltglwtj u/f0g5 .

shf{sfod

u/Lal lgjf/of shf{sfod

-s_ ;fdflhs tyf cfly\$ b[i6sf]n]lk5l8Psf ;fgf tyf ;ldfct ls;fg, eldxlg ls;fg, ufdLof lzNksf/, sflnu9, >ldsx?h:tf ljkgg kl/jf/x?nf0{pglx?sf] ;lk / blttf ePsf hg;s} lqdf :jo+fhuf/L Pj+cfoa[4sf cj ;/x? kpfq ug]p2]on];fgf ls;fg ljsf; sfoddnf0{c? kfjsf/L agfo{qmdzllj:tf/ ub]nlug5 . ;fgf ls;fg ljsf; sfoddcgtu{ dlxfx?sf] nflu ptkfbg shf{sfoddnf0{;b9 ul/g5 . dlxfn ljsf; sfoddaf6 ;lk / blttf clea[4 tfind klt u/sf dlxfnf0{;/n ?kdf C0f ;ljwf pknAw u/f0{pglx?sf] cfocfhg sfodf 6]f kfof0g5 . ;fgf ls;fg;dx a9fp5]nul o; cgtu{ ul/g]nufglsf]@% kltzt dlxfn;dxdf hfg]Joj:yf ul/g5 . o; sfoddaf6 ofhgf cjlwdf yk ! nfv \$) xhf/ ljkgg kl/jf/nf0{;]f pknAw u/f0g5 . o; sfodddf s[if ljsf; a]sf] shf{sfoddsf]cf;t @% kltzt shf{ klflxt u/f0g5 . sfod lj:tf/ xb]gofFhx?df u] a]E sfoddx?df u] ;/sf/L ;yfx?sf] ;d] ;xflutf a9fp5]nlug5 .

-v_ b}sf]cfgtl/s ljQlo ;] kl/rfngdf jflofHo a]x?sf] cufl eldsf /x}f] x# jflofHo a]x?sf]kyldstf shf{sfoddcgtu{ kpfq xb]s[if / ufdLof tyf 3/h'pBfu shf{?sf^} kltzt ljkgg kl/jf/nf0{kpfq ul/g5 .

-u_ u/La tyf eldxlg lwtf]lbg g;Sg]s[fsx?nf0{?!) xhf//Dd ljgflwtf]shf{ kpfq ug]Joj:yf a]x?af/f ul/g5 . t/, o:tf]C0f ;fdlxs bflotj / sfod ofhgf (Scheme) sf] ;DefJotfdf dfq kpfq ul/g5 / a]x?n]shf{pkof]uaf/] lgoldt ;k/Lj]f0f kfofpg]Joj:yf ug]5g.

-3_ u/La tyf lgll;xf0 kl/jf/nf0{ shf{ ;]f ;he u/f0{ :jfjndal cfly\$ lqofsnfkdf cu];/ u/fpg :jfjndag ;dx? / ;xsf/L ;yfx?k]46 u/L

jrt tyf shf{ sfo{dx? ;~rfng ul/g5 . o; sfo{f u} ;/sf/L
;yfx?sf] klg ;xeflutf a9fp6] n]fng tl ;yfx?sf] ifdtfsf] cfwf/df
a}x?sf] shf{ ;ljwf k]flxt ug{dllo:y stf{ <(Intermediary) sf] ?kdf
;d] sfo{u/fpg]Jo]y:yf ul/g5 .

afnl pTkfbg tyf ;fdu] a]lavg shf{sfo{d

v]BfGg, t/sf/L, gub]afnl tyf cGo afnlx?sf]pTkfbg / pTkfbstj a[4sf
nflu pGgt alp tyf /f;folgs dn v/lb ug{/ >ldsx?nf0{Hofnf dnb/L lbg
s[fsx?nf0{cNksfnlg shf{ ;ljwfsf] v]Ff] xg] x6 a}x?af6 ;/n tl/sfaf6 shf{
pknAw u/fpg]Jo]y:yf ul/g5 . o; ksf/sf] shf{I; Ff0 ;ljwf k]t Ifqdf ktyldstf
lb0{kfbg ul/g5 . ;xsf/L ;yfx? /fd/L ;~rfng ePsf] Ifqdf tl ;yfx?dfk] \
s[fsx?nf0{shf{kfbg ul/g5 . ;yfx? gePsf]7p6 a} sfo{fox?af6 ;fem]jf
3ldt a]a ;]f jf a} Ph06x?dfk] \ s[fsx?nf0{shf{kfbg ul/g5 . ufpF3/d}
dn, alp cflkt{ug{ ;xsf/L ;yfx? tyf lghL l8n/x?nf0{dn, alp pTkfbg tyf
a]lavg b]j}Ifqdf shf{pknAw u/f0g5 .

s[if oG, c]hf/ tyf I; Ff0 ;ljwf shf{sfo{d

v]Lsf]cfwlgsls/0fsf]nflu s[fsx?nf0{cfjZos xft]636/, y] /, cGo c]hf/
/ kDk; \$ a]Eh:tf I; Ff0 ;fwgx? v/lbsf nflu ;DefJo Ifqsf s[fsx?nf0{shf{
;ljwf pknAw u/f0g5 . cl;l~rt Ifq{x?df IjBdfg kfgLsf] ;]sf] ;DefJotf clwoog
u/L ;~;fgf ;tx I; Ff0 cfofhgf, /f/ kDk, jf/E 6b]jjh, l8k 6b]jjh,
l:kEsnh:tf I; Ff0 ;fwgx?sf]Jo]y:yf ug{ktyldstf lb0{JolQmut tyf ;fdlxs
?kdf shf{kfbg ug{Jo]y:yf ul/g5 . o; sfo{daf6 ofhgfjlwdf s/La ! nfv @)
xhf/ x36/ hUufdf yk I; Ff0 ;ljwf kfof0g5 .

pnhf]jsf; shf{sfo{d

cfly\$ ljsf;sf]ultdf tlj]tf Nofpg ;~;fgf tyf sd nfutdf k]t xg]pnhf{
zlQmnf0{Jofks ?kdf lj:tf/ ug{OR5s s[fs tyf pbdlx?nf0{cfjZos shf{ ;ljwf
pknAw u/f0g5 . jg hEsnf]ljgfsf]l:yltnf0{lgoGqOf ug{/ ufdLof Ifqsf nflu
j]s]Nks pnhf{ ;]sf] ?kdf uf] / UofF knf06 h8fg ug{t/f0{tyf sd prf0{ePsf
kxf8L Ifqdf ;fdlxs tyf JolQmut ?kdf Cof ;ljwf pknAw u/f0g5 . ufdLof Ifqdf
s[if tyf 3/h'pB] / Jo]y:fox? k]46 ug{IjBdfg gblgfnfsf] ;dlrt pko]u u/L
;~;fgf hnljBt\ ljsf;sf] nflu lghL Ifqnf0{ktyldstf lb0{dlwosfnlg tyf
bl3sfnlg shf{ ;ljwf pknAw u/f0g5 . o;af6 kxf8L Ifqdf s[if pkh k]z]vgdf
;d] 7f] ofubfg k]g5 . ;f0{tyf cGo j]s]Nks pnhf{ ;] pko]u ug{ ;fwg k]46
ug{sfo{f nflu klg cfjZos shf{ ;ljwf pknAw u/f0g5 .

s[if Jo]y;fo tyf 3/h'pB] shf{

s[if pTkfbg a[4df s[fsx?nf0{plrt dNo lb0{k] ;flxt ug{/ ufdLof Ifqdf
/fhuf/Lsf]cj ;/x? a9fpg s[if tyf 3/h'pB]ux?nf0{lj:tf/ ug{cfjZos shf{
;ljwf pknAw u/f0g5 . s[if pTkfbgsf nflu cfjZos ;fdu] dn, alp tyf
s[ifpkh ;~ro ug{rflxg]uf]fd ;ljwf lj:tf/ ug{/ knk]h, cfn', df5fh;tf
j:tx? ;~ro ug{rflxg]zlt e08f/x? lgdf] ug{/ s[if Jo]y;fo ;~rfng ug{f]

nflu klg ;DefJo Ifqdf lghL tyf ;xsf/L Ifqnf0{ cfjZos shf{ ;ljwf pknAw u/f0g5 .

kzk5L tyf dT:o kfg shf{sfoqnd

ufdLof Ifqdf /fhuf/Lsf cj ;/ a9fpg / bW, df;; df5f, kln cflbsf]pTkfbg a[4 ug\$nf nflu pGgt uf0Kfng, e}Lkfng, sv/fkfng, df5fkfng tyf ;Da4 pGgt ;f gZn pTkfbgh:tf Joj;fox? k[46sf nflu shf{ ;ljwf ;he u/f0g5 . ;fdbflos r/g tyf vs{ ljsf;sfox?df klg COf nufgl u/f0g5 . o:tf Joj;fox?sf nflu shf{kbfq ubf{kfljws ;Jf ;ljwf ku}sf] Ifqdf / cfk}kfljws ;Jf kYofpg ;Sg] Joj;folx?nf0{klyldstf lb0g5 . o; sfoqnd ;~rfngdf s[if dGqfnocGtu{sf ;DalGwt lgsfox?;E kof{t ;dGjosf]Joj:yf ldnf0g5 .

kinkth v]L shf{sfoqnd

ljleGg xjfkfgLdf xg]kinkth pTkfbgsf]/fd[] ;DefJotfsf]afahb klg b}zsf] kinkthsf]cfjZostf kl't{clwsfz ef/taf6 ul/g]cfoftaf/f g}xg] tYonf0{b[6ut u/L b}zleq kinkthsf] pTkfbg a9fpg kinkth v]Lsf] lj:tf/ ug[kg] ePsf] s[fsx?nf0{o;tk{k[];flxt ug{bl3\$fnlg shf{ ;ljwf pknAw u/fpg] sfoqnd /flvPsf]5 . o;}u/L kinkth tyf t/sf/L g;{lx?sf]ljsf;sf nflu cfjZos COf ;ljwf klg pknAw u/f0g5 . o;kbf/sf]shf{ ;ljwf pknAw u/fp} kfljws ;Jf pknAw xg] Ifqdf s[if dGqfnosf] ;DalGwt lgsfo;E ;dGjo u/L sfoqnd ;~rfng ul/g5 . ;fy} ptkfibt kinkthsf] e08f/, k}fvg tyf plrt a}lavg ug{ Joj;folx?nf0{rflxg]k}L klg shf{?k kbfq ug{Joj:yf ul/g5 .

Irof, skL tyf /zd v]L shf{sfoqnd

b}zsf]kxf8L tyf t/f0{Ifqdf pRr sf]sf]Irof, skL tyf /zd pTkfbgsf] /fd[] ;Defjotf /x}sf] tYonf0{b[6ut u/L o:tf v]Lsf nflu lgwf{Of ul/Psf Ifqsf Joj;fol, pBfuL tyf s[fsx?nf0{ cfjZos shf{ ;ljwf pknAw u/f0g5 . ol p2}ox?sf nflu shf{kbfq ubf{kfljws ;Jf /a hf/ Joj:yf ;he /x}sf]oslg u/] dfq kbfq ug{Joj:yf ul/g5 .

hUuf v/Lb tyf cfjf; shf{sfoqnd

hUufsf]ay :jfldTjn]ubf{pTkfbg a[4df kl'tsh c;/ k/}sf] tYonf0{b[6ut u/L dfxL jf hUufwgl s[fsx?nf0{ay :jfldTj cGt ug\$nf nflu hUuf v/Lb ug{shf{ ;ljwf Joj:yf ul/g5 . ;fy}cGo eldxlg ls;fgx?nf0{klg ;lldt dfqdf eP klg hUuf pknAw u/fpg ;sd} ;3g v]L u/L cf^gf]kl/jf/ kfng kf]f0sf]nflu cfoa[4 ug{;knn ePsf]k]olf cgej ;fgf ls;fg ljsf; sfoqndsf Ifq}df ePsf]x} eldxlg s[fsx?nf0{klg hUuf v/Lb ug{shf{ ;ljwf pknAw u/f0g5 . o:tf] ;ljwf ;fgf ls;fg ljsf; sfoqnd ;~rfng ePsf]tyf cGo lgwf{/t Ifq}df dfq ;~rfng u/L ljQlo ;f]sf]pknAwsf]cfwf/df qndzll lj:tf/ ub}nlug5 . ;fy}pk/Qm Ifqsf ljkGg kl/jf/x?nf0{shf{eQmfgL lfdtfsf]dgg u/L ;~;fgf sd nfutsf]cfjf; lgdf}sf nflu klg shf{ ;ljwf pknAw u/f0g5 .

jg ljsf; shf{sfoqnd

a9bf] jg hEns] l]gfzsf] sf/0af6 k[s[ts jftfj/0fdf k/3f] kltsh
c;/nf0{sd kfg{/sf/L l]sf;fy}lghl tyf;dbfo l]af6 klg j[ff/fk0f u/L
jgljsf; sfoqmd;~rfng ug{ctoGt cfjZos ePsfh]Jofj;flos ?kdf cf^gf]
hluufdf jf;/sf/af6 salnot u/L lnPsf hluufdf jg nufpg s[fs jf;dbfonf0{
cfjZos shf{;ljwf pknAw u/f0g5.;fy}hl8a6lh:tf lghl jg kbfj/ pTkfbg
sfoqmdf klg C0f klfu ul/g5.

shf{c;hl sfoqmd

a]x?af6 nufgl u/3f] shf{?sf]c;hldf sdl cf0{efvf gf33f] shf{af a[4
xgaf6 a]x?sf]shf{k]fx ug{ifdtf klg sl07t xg]ePsfh];dodf shf{c;h ug]
sfoqmd l]z]f h[8 lb0g5. shf{c;hl kpfjsf/L agfpg a]x?n] shf{sf]u0f:t/df
;wf/ Nofpgsf;fy} shf{ln0{;~rfng u/3f] cfofhgxf?sf];kl/j]f0f tyf
cgludgdf l]z]f ktyldstf lb0g5.;fy} shf{ln0{;dodf aefpg] ufxsnf0{
Jofhdf 56 lbg]/;dodf gaefpg]/ shf{b?kofu ug]ufxsnf0{xfhf / clws
Jofh nufpg]glt a]x?n]cg;/0f ug5g.

ljQlo; yfx?sf]shf{Jo]y: yfkg;DaGWL lgoldt tyf lg/Gt/ cwoog,c gludg,
dNoflg / shf{eQmfglx? cflbsf]nyfhf]yf ug{gkfn /fi6<a}, cy{dcqfno, /fli6<
ofhgf cfofh]usf];lrjfn tyf;DalGwt a]sf kltlgwx? ePsf] Pp6f shf{
Jo]y: yfkg cgludg tyf dNoflg;ldtsf] Jo]y: yf ul/g5. k]o3 ^÷^ dlxgdf
;lditn];dlff u/L kltj]bg lb0g5. o;af6 ofh]gfsf]cGt;Dddf shf{eQmfgl b/ &)
kltzt k#of0g5.

nufgl tyf c;hl nlo

s[if l]sf; a]af6 pk/f0 sfoqmdx?df ul/g]shf{nufgl, c;hl nlo tflnsf
g+@1 df lbOPsf]5. jf0fHo a]x?af6 ul/g]shf{nufgl tyf c;hlsf]nlo tflnsf
g+@@ df lbOPsf]5.

tflnsf g+@! || ofh]gfj]lwdf s[if l]sf; a]sf]shf{nufgl tyf c;hl nlo

-?=xhf/df_

qf;#	p2]o	nufgl		c;hl	
		klxnf]jif{ @)\$(\$÷%)	clGtd jif{ @)%#÷%\$	klxnf]jif{ @)\$(\$÷%)	clGtd jif{ @)%#÷%\$
1.	;fgf ls;fg l]sf; cfofh]gf*	471470	1158718	278000	950400
2.	afnl l]sf;	467032	1804149	566758	1849685
3.	s[if ofGqls/0f tyf l;Ff0 l]sf;	210800	583791	158500	491787
4.	pmhf{l]sf;	73400	224072	15422	105750
5.	s[if tyf 3/h' pBfj	209200	807169	167932	584193

6.	kzkG5L tyf dT:o kfng	211200	564114	286889	665843
7.	kinkth v]L	62300	212450	23108	102651
8.	lrof tyf skL v]L	8600	111299	6703	52126
9.	hUuf v/lb tyf cfjf; lgdf	2500	7500	5629	23765
10.	jg ljsf;	500	3500	0	200
	sh hDdf	1717002	5476762	1508941	4826400

* o;afx\$ cGo zlif\$ x?af6 klg ;fgf ls;fgx?df COf kjfx xg\$.

**tflnsf g+@@ || cf7f)ofhgjldwf jflOfHo a]x?af6 kpfq ul/g]kfyldstf lfq shf{
nufgl / c;HL nlo**

q;+;	p2Jo	nufgl		c;HL	
		@)\$(÷%)	@)%#÷%\$	@)\$(÷%)	@)%#÷%\$
1.	s[if lfq	282840	696480	159240	480480
2.	;Jf Joj ;fo	122040	309360	73800	210960
3.	3/h' tyf ufdLof pBfu	140400	245640	132840	349560
	sh hDdf	545280	1251480	365880	1041000

dlxnf s[fs ljsf; sfoqnd

s[if pTkfbgdf dlxnf s[fsx?sf] ofubfg Hofb} dxTjkOf{/x\$} 5. t/ s[if pTkfbg j]4sf nflu ;~rfng ul/g]kljlw ljsf; , kljlw kf/f / tflnd sfoqndx?df dlxnf s[fsx?sf] ;xflutf a9fpg kof{t Wofg klg g;SgSf ;fy}pTkfbgsf ;f / ;fdulx?df dlxnf s[fsx?sf]kx\$ kpfj sf/L u/fpg ;ls/x\$}5\$.

dlxnf s[fsx?sf] jt{dfg cj:yfnf0{ ;wf/ u/L dfly p7fpg dlxnf juhf0{ nllft u/L s[if sfoqnd th{df ug] ltgsf] cgludg ug / dNoflg ug] kpfjsf/L ;yfut Joj:yfx? klg xg ;s\$ 5\$g\ . ;/sf/L tyf u} ;/sf/L lfqx?df ;~rflnt s[if sfoqndx? klg ;dGjosf cefjdf kpfjsf/L xg ;s\$ 5\$g\ . o;} u/L s[if lfqdf ;~rfng ul/g] cWooog cg ;Gwfgx?df klg dlxnf s[fs ;dbfonf0{ nllft ug{ ;lsPsf] 5\$. h;n]ubf{ 7f ?kdf s[if sfoqndx? th{df ug{ dlxnf s[fs ;\$;DalGwt cfwf/et tYoflx?sf] g} cefj /xg uPsf] 5 . ctll log} j:tl:yltsf] k]7elddf cf7f)ofhgdf dlxnf s[fs ljsf; sf] cfjZostfnf0{ b]6ut u/L ;dli6ut s[if sfoqndf dlxnfsf] eldsf a9fpg lgDg s/fx?df ljzJf hfB lb0{ s[if sfoqnd ;~rfng ul/g\$.

s= dlxnf s[fsx?nf0{s[if ljsf; cleofgsf] dh kjfxdf ;nUg u/L s[fs ;dXsf] dfllo datf6 s[if ljsf; sf kpf ;x?df pglx?nf0{klg nllft ub}nlug\$.

- v= s[if pTkfbgsf ;t / ;fdulx?df dlxf s[fsx?sf] kxF a9fpg ;/n klqmfxf? ckgf0{s[if pTkfbstjdf clej4 u/f0g5 .
- u= dlxf s[fsx?sf] eldsf / ofubfgaf/] cBfjlws tYofax? pknAw u/fpg cfjZos cwoogx? ;~rfng ul/g5g.
- 3= s[if k;f/, krf/sf] k4lt tyf ;fdulx? dlxf s[fsx?sf] vf; cfjZostfcg?k tof/ u/L k;f/ ul/g5 .
- a= s[if lqdf ;~4rfng ul/g] tflnd sfoqndx?df dlxf s[fsx?sf] ;xeftutdf a4 ug{pglx?n} efgk/sf] Jofjxf/s ;d:ofx?nf0{ ;d} klxrfg u/L tflnd sfoqndx?nf0{kpfjsf/L tNof0g5 .
- r= s[ifdf cfwf/t dlxf s[fsx?sf] a9L ;nUgtf /xg] cfodhs Joj;fox? h:t} knkth au+f tyf g;L ljsf; t/sf/L vL, lrof, dfL, Rofp, /Zd, df5f vLlsf] ;fy} xff; sv/f, afv, au, v/fofkingh:tf kzkfng Joj;fox? / kfffoQm vfB j:tx?sf]pTkfbg / kznvg sfoqndx? ;~rfng u/L pQm j:tx?sf]pTkfbg klqmfdf ahf/pGdv agfpg ktyldstf lb0g5 .
- 5= clw/fHodf ;~rfng e0/xsf] s[if lqdf cfwf/t dlxf s[fs ljsf; sfoqndx?alr ;dGjo, ;kl/jffof tyf cgludg ug] sfoqnd s[if dGqfnodf /xsf]dlxf s[fs ljsf; 0sf0nf0{;b0 / ;lqmo kfl/g5 .
- h= o;/L cf7f;ofhgjldf ljleGg vfBfGg afnL, gub]tyf cBflus afnL, knkth tyf t/sf/L, kzkG5Lkfng, alp lahg pTkfbg cflb sfoqndx?df u7g xg] s[fs;dxd ofhgfsf]cGt;Dddf #) klztz ;dx dlnf;dx xg] u/L sfoqnd sfoqjog ul/g5 . tflnd sfoqndx?df cfjZos kffw/x? tof/ u/L ofhgfsf]cGt;Dddf %% klztz dlxf s[fsx?sf] ;xeftut kfof0g5 .

ofhg, cgludg tyf dNoflg

- s[if ljsf; sfoqndsf] ;kn sfoqjogsf nflu ofhg thdf ;xL tYofl ;ing / ljZn]f tyf :jlsL gllt tyf sfoqndx?sf]sfoqjogsf]lg/Gt/ cgludg u/L sfoqjog klf bl/nf] agf0{ nfg cfjZos 5 . t;y{ ;Dkbf] s[if ljsf; sfoqndx?sf] kpfjsf/L sfoqjogsf nflu ofhg, cgludg tyf dNoflg klfnf0{ lgDgadflnd kl/rfng ul/g5 .
- s= s]b]v :yfgLo:t/;Dd ofhg cgludg tyf dNoflg klqmfnf0{ lqmfzLn agfpg pkoQm:t/sf]ofhg cgludg dNoflg 0sf0sf] ;yfut ljsf; u/f0{ nlug5 .
- v= lhNnfsf] jf:tljstfdf cfwf/t lhNnf s[if ljsf; ofhg thdf ug] / cfohgfsf] ?kdf sfoqjog ug]k4lt ckgfpg pkoQm lfdtf ljsf; ug] sfoqnd ;~rfng ul/g5 . o:tf]ofhg thdf :yfgLo ;t / ;Dkbfsf]cfwf/df :yfgLo hgtfsf] cfsfVfnf0{ ;dGg] / /li6a bl6sf] / s]b]t/af6 pknAw xg;Sg] ;t / ;xofusf] hfgsf/Lsf ?kdf s]b]af6 kl't dfuZbx?nf0{ ;dfofhg ug]u/L kofit wofg kfof0g5 .
- u= ofhg thdf, cfofhg tyf sfoqnd / glltut klfx?sf] cgludg tyf dNoflgsf nflu eljiodf ofhg tyf cfofhg thdfdf dfuZg xg ;Sg]

cgej lbgj fnsj cfwf/ / ;'sfix? (Norms and indicators) ljsf; u/L
 tbgsh sfofjog klfsj cgludg tyf dNoflg ugI kl/kf6L a;flng5 . o:tf
 cgludg sfof pTkfbg ;fwgx?sfj cflkt{/ laqL Joj:yfdf klydstf
 lb0g5 . :ynut cwoog ep0faf6 sfofjogsfj oyfy{klxNof0{To;sf cfwf/df
 :ynut ;d:of l56f] ;dfwfg u/fpg]/ lgoldt ?kdf klut ;dLff, pknAw /
 kpfj dNoflg ul/g5g\.

3- lghls/0fsfjglltdf 6Jf k*ofpg lghls/0fsf ljljw klfx? h:t} ;xsf/ tf,u]
 ;/sf/L lfh, lghl pBdL, tyf Joj;folx? / ;eQm nufgl cflbsf dfwodaf6
 lghl lfhnf0{a9L; a9L ;xeful u/fpg] b[6sf/f /flvg5 . ;/sf/L:t/df /xsf
 kmdf{ :6zgx?nf0{ jf cGo lqofsnfkx?nf0{ glhl lfhdf lbg ;lsg] hlt
 lJzn]f0f u/L lghl lfhnf0{ lbg pkoQm cfwf/x? ePsf] sfo{kqx? tof/ ugI
 lghl lfhnf0{cfxjfg ugI vf/h ugkg] sfo\$nfkx? vf/h ugI/ ;/sf/L lfhdf
 ;~rfng ugkg] sfo\$nfkx?nf0{ ;b0 u/L nhfg] ljifodf cfjZos cwoog
 lJzn]f0f ugI sfo{x? klg ul/g5g\.

a- un}f pBf]usf]a9bf]dfunf0{b[6but u/L b7leq un}f pTkfbgsf nflu rfxg]
 pmg pTkfbg u/fpg pkoQm ePfhft, ;wof / pknAw r/g lfh tyf logsfj
 ljsf; Pj+lj:tf/;DefJotf ;d] x/L pkoQm sfoqnd ;~rfng ul/g5 . o:tf
 ;DefJotf xg]sfd ofhgfslklxnflj jifd}ug{hfb lb0g5 .

r- ;/sf/L lfh]lghl lfhnf0{cl3 a9fpg 6Jf k*ofpg pTk]ssf] ?kdf/xgkgI/
 lghl lfh]sf ultljwx?sfj/fdf]cgludg u/L To:tf ;Jf 6Jf k*ofpgkgI lfhx?
 klxNofpg]h:tf s/fdf a9L ;mug xg'cfjZos xBf o:tf]sfof s[lif glltx?sfj
 kpfjx?sfj lgoldt cgludg ugI nufgl blftf a9fpg] pkfox? vfh]l ugI
 tbgsh jflif\$ sfoqnd thdf ugI/ sfofjogdf ;mug ljleGg 0sf0{x?sfj
 sfo{ ;Dkfbgsf]lgu/fgl /fvL cf; / qf; ba\$]b[6faf6 s[lif sfo\$tf{x?sfjklg
 ;xL dNoflg ugIJoJ:yf ul/g5 .

hgziQm Joj:yf

ofhgf sfofjogsf nflu cfjZos hgziQm]sf]nflu jtdfg ghziQm / ;7gsf]
 ;Arginf0{l56f]5l/tf]/ blf agfpg]ljsf; kzf;g glltcg?k kblj}f/ ul/g5 . yk
 cfjZostfnf0{kl/klt{ugkbf{ jtdfg hgziQm]sf] ;dfot]hgaf6 gku ePdf dfq yk
 ul/g]b[6sf/f /flvg5 .

ljsf; vr\$]JoJ:yf

ofhgfjlwdf s[lif ljsf;sf nflu ?- !) c/a (\$ s/fB &) nfvsf]ljsf;
 vr\$]kl]k0f ul/Psf]5 . kl]tfljt ljsf; vr\$]s[lifsf ljleGg pklf]ut afBknfBsf]
 kl]k0f tflnsf g+@# df lb0Psf]5 . vr{axf]j ;l]df j]lzs ;xof]usf]c# xfnf]
 s/La ^) kl]tzt sfod /xg]cgbfg 5 .

tflnsf g+@# || ofhgfjlwdf s[lif ljsf;sf]sh ljsf; vr\$]afBknfB

-?:nfvdf_

sfoqnd lfhx?	hddf
!= s[lif kl;f/ tyf cgbfg -s[lif ;fduL	50356

!=! vfBfGg / gub]afnl	14341
!=@ kz'	9195
!=# kmnkth	2736
!=\$ df5f	11823
@= s[if cg';Gwfg	4378
#= s[if lzIff tyf tflnd	4378
\$= s[if ahf/ tyf dNo Joj:yf	1642
%= s[if tYofÍ tyf ljZn]f0f	1315
^= ;xsf/L ljsf;	1095
&= ofhgf, cgludg tyf dNofÍg	548
*= vfB klj]lw	7663
(= s[if tyf ufdL0f shf{	109470
hDdf	14341

sfofjog Joj:yf

s[if ljsf; sfofjog Joj:yf/ dflj ljeGg glttut tyf sfofjog dut cgR5]x?df pNny e0;sf 5g\ ltgsf;Hkt lj j/Of lgDgfg';f/ /x]sf 5.

!= s[if pTkfbg sfofjog Joj:yf/ s[if pBdL Pj+Joj;folx?sf] ;lqmotfdf sfofjog xg5g\ ;/sf/L lfn]pGgt klj]wsf]krf/ kl;f/, tflnd / klj]ws ;]f 6]f k%ofpg5g\.

@= s[if pTkfbgsf nflu cfjZos pGgt alp lahg, a]f]a?jf, gZn cflb pTkfbg ;fwgx?sf] pTkfbg / ljt/Of sfo{ lghL lfn, kultzln s[fs Pj+Joj;folx?áf/f u/fpg ktyldstf lb0g5. ;/sf/L lfn To:tf] lghL lfn, kultzln s[fs jf pBfu Joj;folx? cfpq g;s]f]cj:yfdf 6]f k%ofpg, o:tf Joj;folx?af6 pTkfbg ;fwgx? pTkfbg u/fpg / ltgsf] u0f:t/af/] cgludg u/L ;]f 6]f k%ofpg ;mUg /xg]u/L sfofjog ul/g5g\.

s[if cg';Gwfg klfnf0{gkfn s[if cg';Gwfg kl/ifb\ P]cGtu{ :jfoQ lgsfosf] ?kdf ljsl;t u/f0g5 / kl/ifb\ /fli6a ;d:ofdf cfwfl/t e0{s[if cg';Gwfg sfofjog ;~rfng ug5.

\$= s[if pTkfbgsf] plrt dNo / ahf/sf] nflu pTkfbg ;fwgx? / pTkflbt j:tx?sf]ahf/ Joj:yfdf lghL lfn / ;xsf/L lfn]sf] ;mUgtfnf0{ktyldstf lb0g] u/L sfofjog ul/g5g\ ;/sf/L lfn s[fsx?n] cf^gf pTkfbgsf]plrt dNo kfpq ;s]g;s]f]cgludg ugI/ ljZn]f0fx? u/L plrt glttut sbdx? ln0{dfu]z\$sf]?kdf /xg5.

%= s[if pTkfbg sfoqmd ;~rfngsf nflu lghl jf ;xsf/L lfnf0{ljQlo 6}f
k%ofpg s[if ljsf; a} tyf cGo ljQlo ;~yfx?sf] nufgl sfoqmdx?
kl/rfng ul/g5g\.

^= :yfglo ;d:of,;DefJotf / cfjZostfaf/] tnb}v p7}f] / /fli6a cfjZostf,
dfuf6z6 / ;/sf/L ;f]sf] hfgsf/Lsf ?kdf dflyaf6 klftljt s%/fx?sf]
;dfot]nt sfoqmdsf] ?kdf lhNnf s[if ljsf; of]hg tyf sfoqmd
ljs}b]s/ofsf]Joj:yfcg?k kl/rflnt xg5g\.

&= s[if ljsf; sfoqmdx?sf] ;knn sfof]jogsf nflu s}b] lhNnf /
;f]sf]b]t/;Dd klg ;DalGwt lgsfox? ePsf] s[if ljsf; ;dGjo ;ldtsf]
Joj:yf u/L sfoqmd th}fb}v sfof]jog Pj+dNoflg;Ddsf ultljwx?df
;dGjo NofOg] Joj:yf ul/Psf] 5 . cg';Gwfg afx}sf ;DkOf s[if ljsf;
sfoqmdx?nf0{ Pp6} kzf; slo 5fgf}lg /fvL ;~rfng ug] Joj:yf klg
ldnfOPsf]5 .

*= s[if ljsf;sf pNn}vt ;DkOf sfoqmdx?df ;/sf/L lfnaf6 xg] sfoqmdx?
s[if ljsf; ljefu, ;xsf/L ljefu, ljleGg ;ldt, gkfn s[if cg';Gwfg kl/ifb\
/ ;/sf/L :jfldtj ePsf ;~yfgx?dfknt\cgo ;/sf/L lgsfox?, lghl lfn,
;xsf/L lfn tyf cGo u} ;/sf/L lfnx?;F cfjZos ;dgjo u/L sfof]jog
ul/g5 . s[if dGqfnoaf6 ;dli6ut ?kdf sfoqmdx?sf];dGjo u/L sfof]jog
xg5 .

cf- jg;fwgsf]ljsf;

jtqfg ;@be{

a9bf]hg;wof, ljut s}L bzsx?sf]cJojl:yt pko}u tyf cltqmdOf, sd hg;xeflutf / cgo ljljw sf/Ofx?af6 dxTjkOf{/fli6a ;Dkbfsf] ?kdf /x}sf] jg l}gsf]l:ylt gfh's x}u0/x}sf]5 . jg l}g cltqmdOf xg' / glzgd f jg ;dkbfsf] dxTjaf/}df hgr}gfsf]sdl / jg ;/lff kOf{?kdf ;/sf/L:t/af6 g}ug{;lsG5 eGg] wf/Off ;/sf/n]lng' klg x}l. o:t}u/L :yfglo l}gaf6 jg ljsf;df ;xeflutf x/fp} hfgsf] sf/Of klg jg l}g pTkfbgdhs epkl5 ;/sf/n] xft xfn5 eGg] wf/Off hgdg;df kg{ hfg' / jg ;fwgnf0{ pko}u ubf{ ;fdflhs ljsf;sf sf/Ofegbf /fhg]ts sf/Of clud kl}mdf kg{ hfg' x}l. ol ;a}gsf/fids klfx?nf0{ d}L ;sf/fids hgljZjf;sf]l;hgf gu/;Dd jgsf]l:yltdf ;wf/ Nofpg ;Dej b}lv5 .

cJojl:yt ?kdf hEn dfl;gaf6 kfl/l:ylts ;Gthg qmdzll laug ug0{b}zdf e"lfo, af9L, klx/f] kfglsf]dxfg ;Sg] tyf s}l pTkfbgd f x}l; cfpgh:tf l:yltx? b}lvg yfn}f 5g. cs}k}hgtf, kxF / hEns] ;@be} x}l x}l eg] tyofin]b}zsf] sh eefusf]PsItxf0}egbf a9L v08 hEnl}gn]9fsf]b}vfp tklg j:tlsf]/ hEns] alr tfnd} 5g. km:n:j?k 3gfj:tl l}gdf hEn lgs}6f9f x}u0 jftfj/Ofdf klts h c;/ kb}u0/x}sf]5 eg]sb}7fp}f jg hEns]pTkfbg pko}u g}xg g;sl v} u0/xg];d:of klg 5. ;dli6ut ?kdf jg l}gsf] ;Af0f, ljsf; / pko}ualr ;Gthg sfod ub} hgljZjf; / hg;xeflutfsf] dflmodaf6 cfjZos ljljw jg k}jif/x?sf] lr/:yfol (sustainable) cfkl}sf] Joj:yf tyf pkoQm e"pko}u g} clxn}sf]k}lv cfjZostf x}l.

;ftf}of}hgf tyf cf-j: @)\$&÷\$*-@)\$*÷\$(sf]kult

;ftf}of}hgsf]jg l}gsf]kult vf; pT;fxjw\$ b}lv5 . o; of}hgsf]ljz}f hf} j}lff/fkOf ug}k}l}yof]t/ of}hgfjlwleq ;/sf/L jg, ;fdbflos jg, lghl jg / salnotl jgdf ;d}u/L ;a}lgsfox?af/f j}lff/fkOf s/La ((xhf/ !&# x\$6/ dfq xg ;Sof]. To:t}k}f/n]pGgt rNxf]l}t/Of s/La %) xhf/, v}f}sf]k}z}vg &=\$ xhf/ d}6g, lghl l}gdf h8La6L v}l lj:tf/ \$#% x\$6/ / /f}hg tyf 6k}6f0g pTkfbg ^=\$ xhf/ d}6g ePsf]b}lv5 . e";Af0f /fli6a lgs}h / jGohGt' ;Af0f cflb ;lldt sfog}ddf klg kult lgs}sd 5. ;DalGwt sfog}mdx?af6 3ff; /fkOf *^ x\$6/, uxt ;wf/ @^! x\$6/, uN5L dxfg ;Af0f !^ j6f Pj+kfgl dxfg ;Af0f !@* j6f ePsf]b}lv5 .

;ftf}of}hgsfnsf]cGtolt/ jg ljsf; u? of}hgf tof/ e0{o;nfo{nfu"ug{ >L % sf] ;/sf/n]:jLs[t k}fg u/sf]b}lv5 . t/ To;kl5sf]cjlwdf -@)\$&÷\$* / @)\$*÷\$(_ klg lgwff/t sfog}ddf vf; kult xfl;n ePsf]kf05g . o; cjlwdf j}lff/fkOf s/La @#,%^ x\$6/, pGgt rNxf]l}t/Of &=% xhf/ j6f, h8La6L k}z}vg ^*# 6g, v}f}k}z}vg %=! xhf/ 6g, /f}hg tyf 6k}6f0g pTkfbg \$=% xhf/ 6g, lghl l}gdf h8La6L v}l lj:tf/ !&=% x\$6/, uxt ;wf/ #!&=& x\$6/, 3ff; /fkG \$#=# x\$6/, kfgl dxfg ;Af0f (& j6f / uN5L lgoGqOf %(j6f xg]cgdfg 5 .

;d:of tyf ;DefJott

k~rjifl6 ofhgfx?sf]nfd]cjlw kf/ ul/;Sbf klq jg, slf, kzkfng, pnhf{ glt / hgtfsf]c6o pko]u klfa]r ;dgjo 5. pbfx/0fsf]nflu upFj:tlx? s]b]t e0{a9L sf7 bfp/f 3ff;sf]cfjZostf xg]7fp6f hEn 5. / ePsf hEn klq dfl;6}u0{hEnx? lbgf]lbg 6f9f x6}uPaf6 e]fo, af9L, klx/f] kfglsf]dxfg ;Sg] cflb ;d:ofx? cf0/x]sf 5g\eg]sg}7fp6f hEnx?sf]pTkfbgsf];dlrt pko]u xg g;sl v] u0/x]sf]5, /fi66ofkl ?kdf 8fn]P]f;sf ;f]x?sf]/ r/gsf]ljf; ug] lhDd]f/ ; lfd lgsfosf]cem}cefj 5, e"pko]usf]lxf;an]sxfFjg sxfFv]l/ sxfF r/g ljf; ug]e6]bl36fnlg glt ag]sf]5. / /fli66 lgs'hx? /x]sf 7fp6f hgtf / lgs'half dgf]flnGottf b]vk/]sf]5. To:t}jg l]qsf]hg;xeflutf glt ;xeful JolQnnf0{ k]tolf kmf0bfsf] b]l6sf]af6 sd cfsif6 5 / ahf/sf] dVo;Ís]nf0{ xNsf ?kdf lnOP cflk]t{Jo]y:f ;~rfng ug]ljutsf]gltaf6 cf]l-5t ?kdf jg kmf]Bgsf];fy}jg k]fj]f/ Pj+pnhf{6 cf]4 ;yfg tyf pB]ux? sdh]7 agg ku]sf 5g\ ;fdbflos jgdf klq x]fn' ;/sf/L:t/af6 lbg] klqnofn]ubf{;fdbflos jg l]q ljf; ug]{of]w]}v]r{f]e0 cfk]afaws agg ku]sf] 5. o:t}ljb]L ;3 ;yfx?sf] sfod]dalr ;dgjo gxg] sf/0fx?n] klq jg ljf;df c;/ kl//x]sf]cgej x65 .

jg ljf; ;DefJotf x]f{xfn jg÷r/g ljf; ug]{;lsg]a6bfg / gff l]q? em08}# nfv x]6/egbf a9L 5g\ ol l]q?nf0{;fdbflos tyf salnot jg, r/g / kzkfngsf] ?kdf ljf; u/L jg k]fj]f/ slf pTkfbg tyf pTkfbstjdf pNn]vglo k]lt ug{ ;lsg] u'hfo; 5. cs]f]k] salnot jgnf0{ ;fgf Pj+ljkGg ju]df s]b]t u/fpg]gl]t ckqfP/ pglx?sf] /f]huf/L / lhpg]pkfodf dxTjk0f{ ;wf/ Nofpg ;ls65 . /fli66 jgsf]p]hgfj4 Jo]y:fkf Pj+ahf/dvL pko]uaf6 jgdfl]ysf] rfk 36fpg d2t x65 / ;/sf/L /fh:jdf klq nrstf cfp]gsf ;fy}pNn]vglo a[4 xg]x65 . o:t}u/L e"tyf hnfwf/ ;Af0af6 jftfj/0f ;Af0fdf 6]f k]g u0{xfn]sf] slf pTkfbstjdf b]vf kg{yfn]sf]x];sf]ultnf0{lgogq0f ug{d2t ldN5 eg] /fli66 lgs'hx?sf] ljf;af6 ko6s Jo];fodf 6]f k]g] x65 . cf7f}of]hgdf log} ;DefJotfx? / ;d:ofx?sf]k[7elddf jg l]qsf]p2]ox? tof/ ul/Psf]5 .

p2]o

- != blgs ?kdf hg;wf/0fnf0{ cfjZos kg] sf7, bfp/f, 3fFkftnufotsf jg k]fj]f/x?sf]pknlawdf :yfloTj Nofpg].
- @= jgh6o pB]ux?nf0{sRrf kb]y{pknAw u/fpg jg k]fj]f/x?sf]pTkfbstjdf a[4 u/L c]lGqdf 6]f kyofpg].
- #= jg l]qaf6 ax';wos ;fgf tyf ;ldf6t kl/jf/x?sf nflu cfo tyf /f]huf/sf c] ;/x? a9fpg].
- \$= h]js ljljwtf]sf] ;Af0f tyf ;Da46 / dgf]d k]s[ts :ynx?sf]l;hg]f ug{ /fli66 lgs'h, cf/lf / ;/lft l]q?sf]ljf; ug].
- %= e"lfo / hnfwf/ l]q?sf]lau]f]l:ylnf0{ ;Af0f u/L hldgsf] pj{fzlQm sfod ug{6]f k]ofpg].

glit

jg glit thof ubf{jg Joj:yfkg / ljsf;nf0{klg dfu / cflkt{klaf6 x}g' pkoQm xG5 . efunf0{ahf/dvL klqnof ckgfP/ jf ljsNk pnhf\$} ; f ljsf; u/ lgoLqat u/L sf7 bfp/fsf] ldtJool pkoftk{sb}let ug{ ;lsG5 eg] cflkt{km{ kpfjsf/L ?kdf ;fdbflos, salnot tyf lghLjg ljsf;sf] klqnof ckgfP/ sf7 bfp/fsf] pkoftudf ldtJolotf xg] kljw ljsf; u/ kpfjsf]/tf Nofpg ;lsG5 . o;/L dfu / cflkt{b}nf0{ ;femf ljGbtkm{Nofpg] u/L kl/nlftp27o, ljutdf :jlsf jg u?ofhg tyf ;DalGwt ;/sf/L / u} ;/sf/L ;3 ;yfx?n] xfn dx;" u/sf ;d:ofx?sf] cfwf/df o; ofhgfsf] jg glit lgDgfg';f/ to ul/Psf]5 .

!= ;fdGo kpfusf] lgldQ jg / hgtfsf] b'tf glhs kfbInhfg] u/L sfoGnd ;~rfng ul/g5 . hgtfsf cfwf/et cfjZostf kl/kl'tGf 7f] ofubfg k%ofpg] vfnsf] jg kpfj/sf] ljsf;df ktyldstf lb0g5 . o;sf] lgldQ j:tl;G glhs /xsf] lfx?df l56f] a9g] vfnsf ?vx?, bWaw\$ af\$ af / 3fEx? / s[lif cfnf/ lgdtGf ug{pkoQm xg] jg kpfj/sf] ljsf;df Wofg lb0g5 .

@= ;#lft jg / pTkfbgdhs jgsf] b[6sf]af6 clw/fHosf] dthbf ;/sf/L jg lfnf0[/fli6a jg, ;fdbflos / salnotl jgdf jul\$Of u/L lghL, ;fdbflos / u} ;/sf/L ;=3 ;yfgnf0{klg jg ljsf; / Joj:yfkgdf ;ldlnt u/f0{ sfoGnd ;~rfng ul/g5 . o;sf] nflu jg pkh kpfu ug]Jofjxf]/s lgodx? oyfzl3]lgdtGf ul/g5 .

#= ;fdbflos jgdf ;/sf/L:t/af6 x}fn' kpfu ubf{jg ljsf; sfo{vlrnf] e0{ cl3 ga9g] x}fnsf] sf/Ofn] jg cem} ;/sf/sf] cwlGdf 5 eGg] dgf] j]flgs kpfj hgtfdf /lx/xg] / ;fdbflos jgsf] ;DkOf{lhDd]f/L pkefQmf ;dxdf x:tfGtl/t xg] ePsf] ;/sf/L:t/af6 jg x}fn' /fVg] Joj:yf pkfbGtfxlg xg hfg]sf/Ofn] ubf{vf/h ul/g5 .

\$= jg Joj:yfkgfsf] vrGf ldtJolotf Nofpg jg ;/lffsf] b[6sf]nf] clt ;Dj]hgzn lfg dfq zfxL ;Gf ;/lff uf8{pkoftu ul/g5 .

%= s[lif jg kpfnl (Agroforestry, farm forestry) af/f ;x/L lfnf0{rflxg] sf7 bfp/fsf] cflktGf d2t k%ofpg t/f0{/ kxf8sf pBfu lgs6jtl{ lfx?df cfnus b[6sf]af6 kmfObfhgs xg] g hEn nufpg] / s[lif afnl;G cfnl sfGnf?df j]fx?nufpg k/t ul/g5 . kzljf; sfoGndsf nflu cfjZos 8fnBfEsf la?jfx? jg Joj:yf sfoGnds};dgjodf pknAw u/f0g5 .

^= jghGo pBfux?sf] nflu cfjZos kg] sRrf kbfy{ ;DalGwt pBfux?n] g] salnot jg jf lghL jgsf]dfWodaf6 cflkt{ug]klqnof ljsf; ug]/ ;/sf/L jgdflysf]lge{tf qmdzll 36fpB]nlug5 .

&= jg lfnaf6 jg kpfj/x?sf] a[4 tyf jg;Da4 kzf]sf] ljsf;u/L ax';Wos s[fsx?sf] cfo tyf /fhuf/ a9fpg ;fg tyf ;ldfGt s[fsx?nf0{ktyldstf lbg]u/L nfd]cjlwsf] salnot jg kpfu ul/g5 . cGo juX?df salnot jg kpfu ubf{jg tyf jg:kl't pBfg (Resort):yfkgf, h8la6L v]L, jgdf cfwf/t sl6 ktE pBfux?sf] nflu sRrf kbfy\$] ?kdf rflxg] sf7, bfp/f pTkfbgtkm{ ktyldstf lb0g5 .

*= :yfgljzjfsf] ahf/dvL dNo gltsf] cjnDag / j\$lnks ;f] ;fwgsf]
ljfsf;af6 pkef]nf?nf0{ jg kpfj/sf] vktdf lskmfot Pj+;bkof] ug{
clek]t ul/g5 .

(= lghL, ;fdbflos / salnotL jgcGtu\$ sf7 bfp/f h8la6L nufotsf
kpfj/sf] laqL ljt/Ofdf ;DalGwt pTkfbx?n] cfmV';L ahf/ jf lgsf;L ug{
kfpj]JoJ:yf cjnDag ul/g5 .

!)= af9L klx/faf6 hgwgsf] lflt;DaGwL;Af0f ug] sfo\$?df hg;xeflutnf0{
k]f]flxt ul/g5 / ;f] :yfloTjdf 6]f k\$ofpg ePsf tyf ;Defljt 7hf
hnljBt\Pj+;Ff0 cfofhgfsf hnfwf/ lq / gbl lsgf/f lq\$?sf]j]ff/fk0f
Pj+;Af0fdf kfyldstf lb0g5 .

!!= /li6\$ dxTj]sf]b]i6sf]fn];Af0f cf/lf / lgs\$hx?sf]JoJ:yfkgdf tbf?stf
Pj+hgcf:yfsf]ljfsf; ug{>L lgsfox?sf]5\$}sf]f v8f u/L cfosf]s\$ lx:;f
:yfglo /fhuf/Lsf]ljfsf;df / s\$ lx:;f lgsfos}ljfsf;df nuf0{loglx?sf]
JoJ:yfkgdf :yfglo ;mUgtf u/f0g5 .

!@= d?elddf kl/Of t x\$uPsf lq\$?nf0{ptkfbgzLn elddf kl/Of t ug{To;
lqsf]jg:klt lfo klqmf / dfj Pj+hgj/af6 cTolws kpf] klqmf sd
u/fpg]sbdx? rflng5 .

!# xfnf]jg;DaGwL tYofI e/kb]gePsf]/ tYofIljgf ofhg th\$ cgludg Pj+
dNoflg kpfjsf/L gxb]ePsf]jg tYofI ;Ing klqmfnf0{kl/dfh\$ ug{jg
;j]f0f tyf tYofI 0sf0nf0{;b\$ls/Of ul/g5 .

!\$= jg;DaGwL cg';Gwfgnf{hgtfsf]cfwf/e\$ cfjZostf kl/klt{ug]vfnf jg
kpfj/sf]ljfsf;df kfyldstf lb0{cfo / /fhuf/ al4dhs agf0g5 .

!%= jg 89hfaf6 e0/x\$]jg ;fwgsf]gf\$;fgl lgoGqOf ug{o;sf] k\$[t /
jxklfo sf/Ofx? clwoog u/L hgr]gf clej4 ug] sfo\$mdx? ;~rfng
ul/g5g\.

nlo tyf sfo\$nd

jg JoJ:yf sfo\$nd

;fdbflos jg JoJ:yf

:yfglo jfl;Gbf\$?sf]jg kpfj/sf]cfjZostf :yfglo JoJ:yfkgaf6 cfmkt{ug{
/ cfo tyf :yfglo /fhuf/L al4 ug{:yfglo;dbfosf]vby / JoJ:yfkgdf ;fdbflos
jg sfo\$nd ;~rfng ul/g5 . o; sfo\$mdaf6 ofhgj]lwdf %))) j6f pkef]nf ;dx
u7g ul/g5g/ @ nfV %@ xhf/ x\$6/ yk ;fdbflos jg x:tfGt/Of xg5 . ;fdbflos
jg, hEn ljfsf; / JoJ:yf ug{cfjZos kg]klj]lws / JoJ:yfkg;DaGwL ;Nnfx jg
ljefust lhNnf / Onfsf jg sfo\$mdx?af6 pknAw u/f0g5 . ;fdbflos jgsf]
cfDbfgl vr\$]k0f{lhDd]f/L / clwsf/ klg ;DalGwt ;dbfo jf pkef]nf ;dxnf0{g}
kpfj ul/g5 .

salnotL jg JoJ:yf

;fdbflos jgsf] ?kdf sb} ;dbfo jf pkef] ;dxn] ux0f gu/}sf ufpF
 3/ghhssf jg hEnx? jf /fli6a jgsf] sb} pkoQm v08 nfd] cjlwsf] salnotdf
 ;fgf ls ;fg Pj+JkGg juX?nf0{kyldstf lb0{pknAw u/f0g5 . o;af6 eljiodf
 qmlds ?kdf jg kzkfng / jg lqdf cfwf/t cGo /zd, cn}lh:tf v}lnf0{
 kpfjsf/L ?kdf cufl8 a9f0{ljkgg juX?sf] /fhuf/L a9fpg] ;/sf/sf] jt}dfg
 glldf e/kbf] cfwf/lznf tof/ xg ;Sg5 . o:t}u/L cGo juX?nf0{salnot jg
 pknAw u/fp5 jghGo pBfusf]yfkf, h8la6L v}L, jgdf cfwf/t sl6 ktE / cGo
 hljx?sf]kfng Joj;fo :yfkf / salnot lng] ;yf;E cfa4 pBfusf]nflu rflxg]
 sRrf kbfi{pTkbfg sfof0{kyldstf lb0g5 . salnot jgnf0{cufl8 a9fpg
 sfggdf cfjZos ;wf/ ul/gsf ;fy}o; sfof]dsf] lj:tf/sf] nflu u} ;/sf/L
 ;yfnf0{;d} ;mug u/f0g5 . ofhgj]wdf @% xhf/ kl/jf/nf0{o; sfof]ddf
 ;mug u/f0g5 .

/fli6a jg Joj:yf

;fdbflos / salnotl jgsf] ?kdf x:tf0t/Of gePsf af5L ;Dk0f{/sf/L jg
 hEnnf0{/fli6a jgJoj:yfCtu} >L % sf] ;/sf/ jg ljefuaf6 g}ljsf; / Joj:yf
 ul/g5 . o; sfdsf]lgldQ kyldstfsf]cfwf/df t/f0{/ leql dwz lqsf dxTjk0f{/
 pTkbfgzn jg hEnx?df kljlws / ;/lff sd}f/Lx? :jod ;DalGwt jg lqleq
 g}/xl sfd ug]u/L %-!) jifsf]jg sfo{ofhgj (Forest Working Plan) agf0{;3g
 jg ljsf; / Joj:yfsf sdx? ;~rfng u/f0g5 . ofhgj]wdf \$) lhNnfsf]sl/a
 ^@* xhf/ x}6/df of]sfof]nd ;~rfng ul/g5 .

lghL jg Joj:yf

s[lif / a:tl ljsf; xg ;Sg]clwsfz t/f0{/ d}lo kj}Lo lqdf pTkbfgzn
 jg hEn gtf e0;s}fh]ol lqX?df pBfu ;3 jf JolQm:t/af6 lghL hldgdf ?v
 la?jf nufo{lgLjg Joj:yf sfof]nd ;~rfng u/f0g5 . lghL jg Joj:yfnf0{lj:tf/
 ug5f]lgldQ >L % sf] ;/sf/sf]tkm}af6 jg Joj:yf;DaGWL tfind tyf pGgt alp
 la?jfsf]cltl/Qm kljlws ;Nfnx, ;xofu pknAw u/f0g5 o;sf] ;fy}jg jfl6sf
 nufPdf jg /x}f] hluufdf hldgsf] xbaGbL gnflg] / o;L cf^gf] lghL hluufdf
 xsf0Psf jg kpfj/sf]laqL lj t/Of cfk}V;L ug{kf0g}Joj:yf ul/g5 .

e"tyf hnfwf/ Joj:yfkg sfof]nd

e"lfo, af9L, klx/fh:tf kfs[ts kpf]knf0{o}yfzSo lgoGqOf ub}fhfgsf] ;fy}
 kfglsf] ;~ro / hn ;Gthgdf ;wf/ Nofpg 7hf hnljBt\Pj+J;=rf0 cfofhgfsf]
 hnfwf/ lq / gbl lsgf/fx?df j[ff/fk0f ub}fhfgsf ;fy}hnfwf/ lqsf]cfwf/df s[lif
 tyf l;Ff0 sfof]nd;E ;dgjo /fvL PsLst e"tyf hnfwf/ ;Af0f sfof]dx?
 hg;xelutdf :yfglo ;T kl/rfngnf0{kyldstf lb0{;~rfng ul/g5 . o;sf
 nflu ghhssf]e";Af0f cfofhgfsf cltl/Qm lhNnf jg sfof]no, s[lif sfof]no tyf
 l;Ff0 sfof]nox?af6 ;d} kljlws 6}f k%of0g5 . o;sf] ;fy} pknAw u/f0g]
 kljlws ;Jfnf0{kpfjsf/L agfpg lqut cfwf/df lqnofut cg';Gwfgx? ug5f ;fy}
 hg:t/df e"lfo tyf hnfwf/ ;Af0f;DaGWL r]gf clea4 ug]sfof]nd ;~rfng
 ul/g5 .

rl/of efu ;fx}sdnf]ePsf] / s[lfsf]nflu klg Tolt pkoQm gePsfh]o;
 lfnf0{æljz]f ;7lft lfbE 3lft u/L o; lfd e" jg:klt / k[s[ts hljsf]
 ;#f0f ug{5s}sfogmd ;~rfng ul/g5 .

/fli6æ lgs-h tyf jGo hct' ;#f0f sfogmd

jftfj/Oflo ;#f0fdf jg, jg:klt / jGo hljsf] dxTjkOf{eldsf /x\$fn]b}zsf]
 ljleGg euf]ns :yfgx?sf]klglwTj xg] u/L 7fpF7pF /fli6æ lgs-h, cf/lf /
 ;#f0flfgx? :yfgf u/L ltgsf];#f0f ul/g5 / ;Da4Gsf]nflu clwoog cg';Gwfgx?
 ul/g5g\ :yfglo afl;Gbf / Joj:yfkgalr kg{;Sg]dgrf]nGo x6fpg o:tf ;#f0f
 lfgx?sf] cfoaf6 :yfglo /fhuf/L ljsf;df klg vr{ugI / af5L lx;f lgsfos}
 ;Da4Gdf vr{ug\$;fy}ltglx?sf]Joj:yfkgdf :yfglo ;#Jgtf Nof0g5 .

jg kpfj/ pBfu ljsf; sfogmd

jftl s/la @-# ca{?kpf]hltsf] sf7, bfp/f, :ofpnfkit, afE, jgs;;
 hl8a6L cflb jg kpfj/ gknleq}pkefu e0/x\$]cgdfg 5 . sltko ol kbv{x?sf]
 kpf]vg u/L pBfuwGbf ;~rfng ug{;lsPdf /fli6æ cfDbfgl tyf /fhuf/Ldf pNn]vglo
 ofubfg klG ;Sg]b]vG5 . ctll jg hEnaf6 pknAw ug{;lsG]kpfj/ / ;Jdf
 cfwl/t ;fgf 7hf pBfu Joj;fox? lhNnf lhNnfd ljsl;t ug{lghL lfnf0{Cof /
 tflnddflk\ kI;flxt ul/g5 . lghL lfg cfpG g;s\$]7fpF /;sf/L:t/df klG
 pBfu :yfgfsf] ljsNk x/g5 . o:tf pbfux?sf] nflu rflxg] jg kpfj/x?sf]
 cfkltdf salnot tyf lghL jgsf] dfwodaf6 pBfuux? cfk\Jo]y:uf ug{nuf0{
 ;/sf/L jgdflysf]lge{tf qmdzll x6fp5nlug5 .

jg tyf jg:klt cg';Gwfg

k[s[ts jghEn / j]ff/fkOf pTkfbstj a9fpg] tyf jg:kltsf] vf]h /
 pkfbpft;DaGWL cg';Gwfgdf s}L pknAw xfl;n ePsf]eP tfklg jg, jg:klt / jGo
 hljsf];#f0f;Da4G;bkofu / o; lfnaf6 s[lfsf]cfo / /fhuf/ a9fpg]DaGWL
 ljleGg klfx?sf]Jojxfl/s clwoog cg';Gwfg vf; cuf]8 a9g ;s\$]5g . t;y{
 xfnsf] cg';Gwfg Joj:yfnf0{ kl/OffdVL agf0g5, cg';Gwfg kl/Offd pkefu ugI
 lgsfox?nf0{a9L pkofu xg] ljifox?df hfB lbog5 / cGo clwoog cg';Gwfg
 ;3÷;#yfgx?;E ldnLhhl ljleGg pksfogmdx? ;~rfng ul/g5 .

jg cg';Gwfg / kljlwljsf;cGtu{sf sfogmdx? dhtll lgDfgf;f/sf afx?df
 s]bft xg5g\.

s= laup]uPsf] jg, a6bfg, r/g lfgx?sf]kg\ :yfgfsf nflu pkoQm cg';Gwfg
 ugI.

v= lj]jw kpf]ngsf nflu jg ljsf;sf]lgldQ tyf cfly\$ Pj+/fhuf/L a[4sf]
 b[l6sf]fn]dxTjkOf{xgx?sf]ljsf;sf]lgldQ kljlws hfE / ljsf; ugI.

u= la?jf khgg;DaGWL clwoog ugI.

3= v]L kpf]nl;E ;Da4 dxTjkOf{s[lif, jg, jgvs{ (Silvi pasture) sf]ljsf;sf
 nflu cg';Gwfg ugI.

a= lgo{sf}b[i6n] dxTjk0f{hl8a6L, ;UlGwt tñ / sž/h:tf jg kðjff/ /
cñflwsf] nflu pkoQm jg kðjff/;DaGWL cg';Gwfg u/L ;Defljt l:sdx?
kšflzt ugI.

k[s[ts jftfj/0f sfoqnd

jftfj/0f ;Af0f axklflo ljifo eP tflkg o; k~rjifl6 ofhgfsndf k[s[ts
jftfj/0f ;Af0fnf0{dWogh/ /fvL jglfocGtu{ sfoqndx? ;? ul/g5g\ dGqfno,
cGo;/sf/L tyf u};/sf/L ;3 ;yfx? ;dI;E ;DaGw / ;dGjo /fvL jg / jg;E
;DalGwt k[s[ts jftfj/0fsf] ;Af0f ug{kyldestfcg';f/ cWooG, cg';Gwfg tyf
;wf/sf sfd sfafL lgDgadflnd ;`rfng ul/g5g\.

s= jg hĒn / a6bfg lñx?af6 eldxlg / ;ldfct ju\$] cfly\$ l:ylt
;bðls/0fdf 6jf k#ofpg To:tf ju{x?sf] ;xeflutf /x\$ jg lñx?df jGo
hljg hgfj/ / sl6 ktEx? -xl/0f, dU, agh, ktñL / /žd sl/f cflb_ v]L
ug{nufpg cfjZos kñwf/x? tof/ ugIt/ sbd rfng].

v= d?elddf kkl/0ft e0; s\$] / xg]klqmofdf /x\$ lñx?sf] ;jIf0f u/L To:tf
lñx?sf] klxrfg ugI / kgll :yfkgsf nflu ofhg tof/ kf/L sfoqjogsf
kf/De ugI. ;fy}To:tf lñx?sf] nflu tof/ ePsf sfgyx?sf] kñjsf/L
sfoqjog ugI.

u= Jojxfl/s j\$lnks pñhf; ;I sf] DefJotf cWooGsf] dflwodaf6 ofhg thdf
u/L pkoQm kljlw ufpE;dlf k#ofpg]. o:tf sfoqndx? ;`rfng ubf{hn; ;I
dGqfnonufot cGo ljleGg lgsfox?;E ;dGjo /fvL ugI.

3= ;b/ lrl8ofvfgfdf vñx? :j:ys/ / km/flsnf]kfbInul a9L cfsif\$ agfpg].

lñut 6]fdhs sfoqnd

ljleGg ;/sf/L tyf u};/sf/L lgsfo / ;3 ;yfgx?af/f ;~rfng ul/g]
pkoQm ;a}sfoqnd tyf To;cGtu{sf lqmoGsnfkx?nf0{;rf? ?kn]sfoqjog ug{
>L % sf] ;/sf/ jg tyf jftfj/0f dGqfnoaf6 lgDg 6]fdhs sfoqndx? ;~rfng
ul/g5 .

;jIf0f / tYofÍ ;ofhg

xfn jg hĒn / jg kðjff/;DaGWL tYofÍ lhNnf lhNnfdf dfq /xg]/ lgoldt
?kdf s]bdf ;dfofhg xg]/ cBfjlws xg]kl/kf6L gePsfh]s]blo:t/df jg / jg
kðjff/;DaGWL tYofÍ kðffnL ;bðls/0f ug{ cfjZos 5 . jg tYofÍ ;Ing Pj+
;ofhg ugI;Gbedf lgDglnlvt sfoqnd ;~rfng ul/g5 .

-!_ jg dGqfnosf] ;jIf0f tyf tYofÍ dxzfvcGtu{ 5\$} tYofÍ 0sf0{:yfkGf
ul/g5 .

-@_ jg ;Dkbf / pkoñu;DaGWL tYofÍnf0{SDko6/ kðffnlleq NofOg5 / u0ffleq
gk/\$f jg kðjff/sf] pkoñunf0{ cgludg ugI cfwf/x? klG kg/fjnf\$g
ul/g5 .

-#_ jg ;Dkbf tyf pkoñu;DaGWL tYofÍ jflif\$?kdf kšfzg ul/g5 .

kñf/ kñf/ tyf jg 89ñf]lgoGq0f

klrf/ klrf/nf0{;fdbflos jg, lghl jg, salnot jg 89hf/ /f\$yfdtk{a9L
 sfbt u/L ;dGjofds ?kdf sfod ;~rfng ul/g5 . 89hf xfn jg ljgfzsf
 kdv sf/0fsf ?kdf bvf kbI cf0/xsfh] o;sf /f\$yfdsf nflu /fli6a ;d:ofs
 ?kdf 5\$}sfod cufl8 ;fg{cfjZos e0;sf]5 . o:tf sfodsf thd]sf nflu
 ofhgfsf klxnf b0{ jf0f 89hf; DaGwL ljleGg klfsf lj:tt cwoog u/f0g5 /
 cwoogsf; emfj sf cwf/df 89hf lgoGq0fsf nflu 5\$}sfod ;~rfng ul/g5 .

tfnd

gofF jg gltgcg?k jg ;fwgsf ljsf;df ;mUg hgZlQmsf ablnPsf
 eldsfcg?k pglx?sf 1fg, lzk / wf/0ffdf Jofkstf Nofpg / sfblo:t/df
 ;jfsnlg tfndsf ;fy} lfg Pj+hnf:t/df ;dGjo cgludg tyf dNoflg tfnd
 ;~rfng ul/g5 . o;sf cnfjf hg:t/df klG gofFglT cg?k ;fdbflos, salnot
 / lghl jgljsf;nf0{pkoQm xg] u/L tfnd ;~rfng ul/g5 . pk/f0m tfndx?sf
 nflu cfjZos kf70 ;fduL lbUbz0 tof/ u/L ;xofu k%ofpg sfod klG
 ofhgjldf ;~rfng ul/g5 . ;fdbflos / salnot jgnf0{lj:tf/ ug{a9L ;xofu
 kG]u/L tfnd sfod ;~rfng ul/g5 .

kdv efts nlox?

jg ;fwg ljsf; sfodsf sX kdv efts nlox? tfnsf g+! cg;/
 /xsf]5 .

tfnsf g+! || sfodsf nlox?

kdv sfod	@)\$*÷\$(;Ddsf]kplT*	ofhgfsf]nlo	
		sfblo	lhNnf:t/lo
s= pkefQmf ;dX u7g / sfot			%))\$ j6f
v= j[ff/fk0f	!)*)!@)	@!^#% x]	\$\$*\$ \$ x]
u= la?jf lj t/0f	j[ff/fk0fdf ;dfjZ		!!!@\$@ xhf/ j6f
3= jg Joj:yfkg sfod ;~rfng			
- ;fdbflos jg	-	-	@% !&%) x] %)) ;dX
- /fli6a jg	-	^@*#)! x] -\$) lhNnfdf_	-
- salnotl jg	-	@%))) kl/jf/	-
a= hnfwf/ lfg ;Hf0f tyf ljsf;			
- e"pkofu ljsf;	\$	% :yfG- hnfwf/	-

- ljsf;sf k'lf/f/nf0{6}f	#	% lf	-
- k[s[ts kpfk /fpyd	#) lhNnf	@! lhNnf	#(lhNnf
- pTkfbg pTkfbstj ;Af0f	#) lhNnf	@! lhNnf	#(lhNnf
- ;fdbflos e";Af0f ;j	#) lhNnf	@! lhNnf	#(lhNnf
r= /fli6a lgs'h tyf jGohGt' cf/lf, lzsf/ cf/lf, ;Af0f lf JoJ:yfkg tyf ;~rfng	-	!@ j6f	-
5= jg tyf jg:klt cg';Gwfg	-	% lf,df	-
h= jftfj/Oflo sfoqmd			
- jftfj/Oflo kpfj cll oog	-	% j6f	-
e= sf7f hl8a6L kpfvg	!%\$(6g	!)) *^ 6g	-
`= lghl lf,df hl8a6L vjL lj:tf/	\$*&= xj	-	!@%* xj

* o;df ;ftfjofhg / cf-j= @)\$&=\$* sfjklut ;dfjz ul/Psfj.

cgldg tyf dnbfig

jg ;fwg ljsf;sf nflu ;~rfng ul/g] sfoqmd / ltgsfj cfGtl/s tyf
cGt/dGqfnoalrsfj ;dGjo klfx? ;d]sfj ;zQm cgldg tyf dNoflgsfof?
ul/g]5g. o;sf nflu ljBdfg cgldg tyf dNof9g dxzfzvfnf0{;b]ls/Of u/L
lqmfzLn tNof0g5.

hgzlQ JoJ:yf

jg ;fwg ljsf; sfoqmd ;~rfngsf nflu cfjZos hgzlQm jtdfgdf pknAw
hgzlQmsfj ljsf; kpf;g gultcg?k ;dfotng u/L gku ePdf yk JoJ:yfaf6
kl/rfng ul/g]5.

ljsf; vr{

jg ;fwg ljsf;sf nflu ofhgjlwe/df % c/a #& s/f] @) nfV vr{xbj
klfkof ul/Psfj5. ljsf; vr{axf] ;lf,df xfnfjs/La %) klztzsfj j]z ;lf
sfod /xg]cgdfg 5.

ofhgjlwdf jg ;fwg ljsf;sf]sh ljsf; vr{afBkf

-?:nfvd_f

sfoqmd lf,x?	hddf
1. ;fdbflos tyf lghl jg	25007
2. /fli6a tyf salnotL jg	8833
3. sf7df cfwfl/t pBfj	238
4. hl8a6L tyf ;ulGwt la?jf	1716
5. kfl/l:yslo kffnl tyf jzf0f' ;lf	5068

6. e"tyf hnfwf/ ;#f0f	9000
7. glttut tyf sfgbl / ;#yfut ;wf/	100
8. hgziQm ljsf; tfInd	548
9. jg cg';Gwfg tyf krf/ k;f/	2554
10. jg ;Dkbf ;'rgf tyf ofhg thdf	350
11. cgludg tyf dNoflg	200
12. jftfj/Of	106
hDdf	53720

sfofjog Joj:yf

cf7f;ofhgjlwdf ;~rfng xg] ljeGg sfofjog Joj:yfaf/] ;DalGwt kl/R5px?df gpnNly e0;sf 5g\ oxfFpQm Joj:yfaf/] dli6ut ?kdf 5f6s/Ldf kltt ul/Psf]5 .

1. cf7f;ofhgj sfofjog ug]qmdf jg lft;E cfa4 ljeGg sfofjog s]blo tyf lhNnf:t/df;~rfng xg]5g\ ;fdbfos jg, lghl jg, /fli6a jg, salnotl jgh:tf jg ljsf; sfofjog? / e" tyf hnfwf/ Joj:yfkg sfofjog? lhNnf:t/lo sfofjog?sf] ?kdf / cg';Gwfg tyf krf/ k;f/, jftfj/Oflo sfofjog, glttut, sfgbl / ;#yfut ;wf/, hgziQm ljsf; tfIndh:tf sfofjog? s]blo:t/sf]sfofjog?kdf ;~rfng ul/g5 .
2. ;fdbfos jg, salnotl jg tyf lghl jgh:tf jg Joj:yf sfofjog? kof;of :yfglo hg;dfo jf lghl cu;/tfd ;~rfng xg]5 eg]cfjZostfg;/f/ tfInd, kljlws / Joj:yfkg;DaGWL ;nnfx, ;xofu h:tf sfofjog? ;/sf/L:t/af6 ;~rfng ul/g]Joj:yf ldnfOPsf]5 .
3. e"tyf hnfwf/ ;#f0f;DaGWL sfofjog? :yfglo ;ft / ;fwgsf] kl/rfngnf0{ kyldstf lb0{hg;xeflutfsf]cfwf/df sfofjog xg]/ ;/sf/L:t/af6 kljlws 6jf k'ofpgdf hf8 lbg]u/L ;~rfng ul/g5 .
4. /fli6a lgs'h tyf jGo hgt' ;#f0f, jg tyf jg:klt cg';Gwfg, kts[ts jftfj/Of tyf 6jfdhs sfofjogdcGtu{sf ;jIf0f / tYofl ;ofhg, krf/ k;f/, tfIndh:tf sfofjog? ;/sf/L cu;/tfd ;~rfng xg]5g\ .
5. jg ;fwg ljsf;sf sfofjog?df ;/sf/L lftaf6 sfofjog ul/gkg] sfofjog?df cGo ;/sf/L lgsfox?, lghl lft, ;xsf/L lft tyf cGo u; ;/sf/L lft;E cfjZos ;dGjo u/L ;DalGwt ljefux?af6 sfofjog ul/g5g\ jg tyf jftfj/Of dGqfnoaf6 ;dli6ut ?kdf sfofjog?sf] ;dGjo u/L sfofjog xg]5 .

0= eld;wf/ tyf Joj:yf

jtqfg ;Gbe{

bzsf] pTkfbgsf] dh cfwf/ s[if lfj xj. gkfnsf] u/Lal klg dVotll s[if lfj;EufF;Psf]5 . bzdf %) klztz s[fs kl/jf/;E cfwf/ x\$6/eGbf sd hUuf 5 / pglx?sf]cfly\$ l:ylt lgs}sdhf] 5 . s[if lfj]sf]pTkfbg a[4sf nflu pTkfbgsf ;f] Pj+ptkfbgdf Gofof]rt ljt/Of klqmf]sf]l;hgf ug{cfjZos xg cfp5 . eld bzsf] pTkfbgsf]kdv ;f] ePsf] s[if pTkfbgdf a[4 Nofpg' tyf u/Lal x6fpg] s'f]df eldnf0{ klg kl/rfng ug{eld Joj:yfdf ;wf/ ug{kgl s'/f :ki6 5 . t/ eldsf] ;wf/ ug] ;DaGwdf eld;DaGwL tYofl lgs}sdhf] 5 . b0{bzseGbf klxn] ;? ul/Psf] lsQf gfkL cem] !# lhNnfd ;dfkt xg af5 5 . dfnkf] /\$8af6 JoIQmx?sf] gfpE /x\$] hUufsf] sRrAf/L blvg] eP klg clw/fHoe/ s;sf] slt hUuf 5 eGg] ;dli6ut tYofl pknAw 5g / o:t] tYofl pknAw geP;Dd eld;wf/ ;aGwL sb}klg kpfjsf/L ofhgf nfu"ug{ufx] 5 . csf]k[eld Ps lgs} ;Dj]pgzLn klx xj. t;y{eldJoj:yfdf ;wf/ NofpE ;/sf/sf] zIQm / x:tlfk ;s]Dd sd kpfu u/L hg:t/af6}:jfe]ls ahf/dvL klqmf / hgtfsf] ;Ugtfdf cfwf/t sfogmd ckgfpg a9L Jofjxf/s xG5 .

eldJoj:yfdf ;wf/sf]sfogmd cfkmd kOf{xG . eld;wf/ sfogmdsf] ;fy;fy} s[if ljsf;sf ;xofufds ;]fx? h:t} s[if k]f/; tflnd, cg;Gwfg, s[if ;fdul, s[if Cof, l;Ff0, ahf/ cflb s'/fx? klg ;E;E;k#ofpgkg{xG5 . csf]klf xG]xf]eg] eld;wf/dfkmf\hUufsf]xbagbl t\$bd / hUuf hf]gdf df]Lsf]clwsf/ :jtll :yflkt xg] kl/kf6L ckgfpgE klg ljkGg juhf0d2t kU5 eGg] s'/f ;f/sf] cgejn] lal]wf:kb g}b]vPsf]5 . xbjGbl sfgn]dfq 36fpE hUufsf]:jfldTj hUuf w]}xg] JoIQmaf6 cfly\$ lfdtsf]sf/Ofn]ubf{ ;fgf s[fsdf eGbf dWod:t/sf]JoIQmdf ;g] ;Defjgf a9L xG5 . To:t}hUuf hf]fxdf df]xofg clwsf/ :jtll sfod xg]Joj:yf ubf{dfhdf clglZrttf l;hgf e0{hUuf afE]/xg]/ ljkGg jf eldxlg s[fsn]huf hf]l] vfg kfp]g] ;fdflhs ;DefJotfaf6 jl~rt /xgkg] kl/l:ylt klg l;hgf xg;\$5 . To:t}u/L pTkfbg a9gsf] ;sf eldk]tsf]clglZrttf]ubf{pN6}s[ifdf nufgl lg?T;flxt xg u0{pTkfbstj / /huf/Ldf gsf/fldstf cfp]g]kl/l:ylt klg xG5 .

b] u7Lx?sf] ;DaGwdf klg o:t}k]E? 5g. df]L s[issf]dfq klx xG]xf] eg]cfdbfglsf]cefjdf ;gftg ?kdf rfn'/x\$ kfh cfh tyf u7L ;~rfng xg g;Sg]kl/l:ylt l;hgf xG5 eg]u7L klfnf0{dfq x]f{df]Lx?nf0{w]}afE k/\$f] / afE}s/sf/Ofn]tl/f]gp7\$]l:ylt klg 5 . cf7f]ofhgsf]thdf ubf{log}s'/fx?nf0{ dWogh/ /fvkgk]cfjZostf 5 .

;ftf]ofhgf / @)\$&÷\$*-@\$)\$*÷\$(sf]kpllt

;ftf]ofhgfclwdf dhTll btf{ ePsf df]Lx?sf] /\$8{ cBfjlws /fv]g] / d2fdfldnf k5bf ug]h:tf klqmfut sfd dfq ePsf] kxf8L lhNfx?df df]Lsf] ;wof Hofb}sd / xbaGbleGbf a9L hUuf ;d] gb]vPsf]sf/Ofn]kzf;lgs vrdf

ldtJolotf Nofpg \$) j6f lhNnf eld;wf/ sfofnox? dfnkf] ljefudf uflePsf] eld;wf/ nfu"x~~ff~~ p7f0Psf] jrt ?= !\$ s/f~~B~~ cf=j= @)\$%÷\$^ blv lkntf{ug{;? u/L ofhgfsf] cGto;Dddf ;f~~ff~~ / Aofh u/L hDdf ?= (/sf~~B~~ *# nfv \$@ xhf/ lkntf[ul/Psf] rSnfjGblnf0{ k~~ff~~;fxg ug{ rSnfjGbl ubf{ /lhi6~~ff~~g b:t/ gnfUg] Joj:yf nfu"ul/Psf] d~~ff~~xofgl;DaGWL ph/Lx? ofhgf cjlwdf \$),%!) k/~~ff~~df !%,(&) k~~ff~~5~~ff~~ ePsf] / u7Ltk~~ff~~{kxf8df !#,^(/fkgL hUuf / t/f0~~ff~~ @#! laufxf hUufnf0{/f~~ff~~g gDa/Ldf kl/Of t ul/Psf] blv~~ff~~5 . To:t}gfkLtk{%) xhf/ x\$6/df yk gfkL e0{gfkL ;dfkt lhNnf %& ku~~ff~~] # \$ xhf/ #* \$ l6~~ff~~ laGb' :yfkf ePsf] gfkL tfInddf cldg tfInd, l;lgo/ tfInd / hlgo/ tfInd u/L %\$) hgfn] tfInd k~~ff~~ t u/~~ff~~] / cGo s~~ff~~XL ; j~~ff~~f0f tyf g\$;fsf]sfd ePsf] blv~~ff~~5 .

cfly\$ jif{@)\$&÷\$* / @)\$*÷\$(sf]kulttk{~~ff~~art sfod~~ff~~dsf];f~~ff~~ / Jofh u/L hDdf ?= % s/f~~B~~ @ nfv %& xhf/ lkntf{ul/Psf] #* (\$ /fkgL hUuf u7Laf6 /f~~ff~~g gDa/Ldf kl/Of t ul/Psf] yk k~~ff~~ lhNnfdf gfkL ;dfkt u/L c/ ^ lhNnfdf ;? ul/Psf] ##* laufxf xbaGbLeGb' a9L hUuf k~~ff~~ t u/L laq~~ff~~ ljt/Of ul/Psf] \$(,)\$\$ d~~ff~~xofgl ph/L k/~~ff~~df @*,\$)@ k~~ff~~5~~ff~~ ePsf] ljutdf jrt COf glt/~~ff~~fx?af6 ?= @\$ nfv COf c;hl ul/Psf] / !%^ hgfnf0{cldg=hlgo/ tfInd tyf !! hgfnf0{l;lgo/ tfInd k~~ff~~fg ul/Psf] blv~~ff~~5 .

p2~~ff~~o

pNn~~ff~~vt k[7elddf cf7~~ff~~;ofhgdf eld;wf/ tyf Joj:yfsf] dh p2~~ff~~ox? lgDgfg';f/ lgwf{Of ul/Psf 5g\.

1. s[if eldsf]Gofofl]rt ljt/Of u/L pTkfbg tyf pTkfbstj a[4 ug].
2. s[ifdf a9L hUuf cf~~ff~~6~~ff~~]k~~ff~~[Qnf0{lg?T;flxt u/L nufgl ux]s[if l~~ff~~df k~~ff~~]flxt ug].
3. hUufsf]z4 l~~ff~~kmn oslg u/L g\$;f tyf e":jfldTj sf]cBfjlws cf~~ff~~8fx? /f/b} hfg].

glIt

kl/nlft p2~~ff~~ox? xfl;n ug{lgDgfg';f/sf]glItx? to ul/Psf 5g\.

1. xfn d~~ff~~xofgl btf{ePsf eldx?df b~~ff~~7~~ff~~]:jfldTj sfod e0{pTkfbg sd xg] / vf; h~~ff~~fxf d~~ff~~XL s[fsnf0{v~~ff~~]Ldf nufgl ug{pT;fx gxb] x~~ff~~ Ps Gofofl]rt klq~~ff~~nof ckgf0{b~~ff~~7~~ff~~]:jfldTj ;bfsf]nflu cGto ul/g~~ff~~5 .
2. b~~ff~~] u7L hUuf / d~~ff~~XLsf] ;DaGwdf klg hUufwgl / d~~ff~~XL;/x g}x~~ff~~/g~~ff~~5 . u7L ;~rfng ug{d~~ff~~XLsf] j08f afx~~ff~~sf] hUuf d~~ff~~XLn] lSg rfx~~ff~~df krint d~~ff~~hdf p;~~ff~~nf0{laq~~ff~~ u/L k~~ff~~ t /sd / lSg grfx~~ff~~df c?nf0{laq~~ff~~ u/L k~~ff~~ t /sda~~ff~~6 nufgl tyf clfo sf~~ff~~ v8f u/L u7L ;~rfng ul/g~~ff~~5 .
3. hUufsf]jf:tljs l~~ff~~kmn tyf :jfldTj sf]cBfjlws hfgsf/Lx? pknAw u/fpg / ljleGg dfg gksf g\$;fx? pTkfbg u/L pknAw u/fpg]sfodf gfkL sfod~~ff~~dx? s[~~ff~~bt ul/g~~ff~~5 . o; sfodf lghL l~~ff~~qnf0{klg ;nUg u/f0g~~ff~~5 .
4. eld;DaGWL ;e~~ff~~6 k~~ff~~ t ;Dk0f{;'rgf tyf hfgsf/Lx?nf0{PsLst~~ff~~ u/L lg0f6 klq~~ff~~nofdf ;xofu k~~ff~~ofpg PsLst~~ff~~ e";'rgf k~~ff~~ffnlsf]lj sf; ul/g~~ff~~5 .

5. b7sf]eld ljt/Of Gofon]rt lsl;dn]xb]kl/l:ylt l;h6f ug{/ a9L hUuf /fvL v]L ug]Jofj;flos ?kdf v]L ug]klqnof l;h6f ug{j t6fg c;dfg ljt/Of l:ylt / xbaGbl Joj:yfsf]cf]rToaf/]5fgljg u/L klultzn s/ k0ffnlaf6 a9L hUuf cf]u6g]k]Q lgoGqOf ul/g5 .
6. x5d kpfElaf6 kkt hUufnf0{klg j t6fg xbaGblsf]bfo/fleq /flvg5 .
7. dfnkf] Itg]klqnofnf0{/nls/Of ug{/ klultzn s/ Joj:yf nfu"ug]k]f/f/ tof/ ug{ eld;DaGwL :jfldTjsf /\$8{?nf0{ oyfzl3| sDko6/ k0ffnlleq Nof0g5 . o;af6 clw/fHoe/ sf]E slt hUuf 5 eGg] s/f ;lhnf]E blvg] ePsf]ljkGg ju{56bpg / pglx?nf0{d2t ug]u/L of]hgf agfpg klg ;/sf/nf0{7hf] ;xof]u k0g5 .
8. rSnfjGblnf0{k]f;flxt ug{/ ;fgf s[fs:t/df hUufsf]:jfldTj hfg]klqnofnf0{k]f;flxt ug{/DalGwt /lhi6zg b:t/df ;xlnot lbg]klqnof ckfg0g5 .

nlo tyf sfoqnd

ay :jfldTj cGto ug]

xfn ay :jfldTjdf /x5f df]L nfu5f hUufx? Ps Gofon]rt j08fsf]dfllod ckfg0{ df]L / hUufwglalr a6f/f ul/g5 . o;/L a6f/f ug]l3 df]Lx?n] hUufwgltkm{k/sf]lx:;f lgvGg rfxdf hUufwgl;E ;Demf]f u/L lgvGg ;Sg]dfsf kpf]g ug{s]L ;do lb0g]u/L of]hgsf];?df g}sfgg agf0g5 / t]sPsf]cjlwdf df]Ln]hUuf glgvGg dfq a6f/f ul/g5 . o;kl5 s[fsx?n]hUuf sdfpg lbg]E ;Demf]f u/L v]L ug{kfp]g:ki6 / laljwf/lxt jftfj/Of l;h6f ug{df]xofgl Joj:yf ;bfsf nflu cGto ul/g5 . o;af6 eldxlg s[fsdf /huf/L a[4 Nofpg klg d2t xg5 .

u7L hUufsf df]Lnf0{klg hUufwgl / df]L;x g}x/g5 . b] u7Lx?sf] ;DaGwdf df]Lsf]lx:;f s6f0{afE hUuf df]Ln]g]lsGg rfxdf krint dNodf lsGg lb0g] / p;n]lsGg grfxdf cGo JoIQmnf0{laq]L ul/g5 . o;/L laq]L e0{kkt /sddw]s]L /sdaf6 clfo sf]f v8f ul/g] / s]L /sd ahf/ sDkn\$; ;.6n lgd]fh:tf cfo k]4g ug]s/fx?df nufgl u/L kkt cfbf]glaf6 u7L khf, ddE ;Def/, kblgdf] cf]lb sfoqnd ;~rfng ul/g5 .

hUufsf]:jfldTj /\$8{nf0{sDko6/ k0ffnlLf Nofpg]/ dfnkf] sfo{/nls/Of ug]

cfufdL b0{ jif]eq} ;a} lhnNfsf] hUuf;DaGwL :jfldTjsf] /\$8{nf0{sDko6/ k0ffnlleq Nof0g5 . cf]y\$ jif{@})\$(÷%) df @% lhnNfdf sDko6/ k0ffnl ;? u/L @)%÷%! ;Dddf ;a} gfkL ePsf lhnNfsf] hUuf;DaGwL :jfldTjsf] /\$8{ ug] / dfnkf] Itg]sfo{sDko6/ k0ffnlLf Nofpg] tyf ;/nls/Of ug]sd k'f ul/g5 . s]blo:t/df hUufsf] /\$8{ cBfjlws xb] Joj:yf ug{s]blo:t/df ldgldg k]d sDko6/sf]klg Joj:yf cf-j= @)%÷%! df ul/g5 .

Jofjxf]l/s xbjGbl clít ug]

hUufsf] tYofÍ sDko6/ k0ffnlleq cf0;s]k5 klultzn s/ nuf0g5 . o; } dfllodaf6 Jofjxf]l/s tj/df Ps lglZrt lfk]kneGbf a9L hUuf cf]u6] dfq a:g vlr[f]xb] jftfj/Of sfod xg5 . sfo{?kdf xfns}xbjGbl sfod u/L Ps klultzn

s/sf]b[6af6 Jofjxf]/s xb clít ul/g5 . ;f]xbeGbf a9L hUuf xg]JolQm]lglZrt
lqkneGbf sd hUuf xg]nf0{a]g rfxdf /lhi6zg b:t/ sd nfu]Jo]y:f ul/g5 .
o; k]qnofaf6 klultzln s/ lt/L hUufdf Jofjxf]/s xbeGbf a9L hUuf /fv]
Jofj;flos ?kdf v]l ug{afwf gkg]x5 eg]cgTkfb s ?kdf hUuf /fv]x?af6
tNnf]juGf hUuf a]rlavg xg]l:ylt agfpg yk of]ubfg k]g]x5 .

hUufsf]rSnfaGbl ug]/ v08ls/Of /f]g]

hUufsf]rSnfaGbl u/L pTkfbstj a9fpg rSnfaGbl ubf{/lhi6zg b;t/ gnfu]g
Jo]y:f ul/g5 . To:t}hUufnf0{Ps lglZrt cfsf/egbf sd xg]u/L 6lqmg g]bg
v08ls/Of xg ;Sg]Ps Gogtd cfsf/ t]sg5 / of]cfsf/ slt t]sg'plrt x5
eGg] ;DaGwdf ;fdlhs cfly\$ klfsf]c]oog cf-j= @)\$(\$÷%) df g]u/fog5 .

gfk gS;f tof/ ug]

j]flgs tl/sfn]gfk]gS;faf6 hUufsf]vb lqknn oslg u/L eld;DaGwL glt
lgwf{Of / sfof]jogdf ;3fp k]ofpg ljleGg kpfngsf nflu cfjZos kg]ljleGg
dfg gfk]sf gS;fx? :jbzleq tof/ ug]gfk ;dfkt xg af6. lhNnfx?sf]sQf gfk
;dfkt ug]gfk gS;fsf]nflu cfjZos ef]l]ns ljGbx? :yfk]f ug] / gfk
sfoq]dsf]nflu cfjZos hgziQm pTkfbg ug]sfoq]dx? ;~rfng ul/g5g.
gfk] ;DaGwL :gfts:t/sf]sf] \$f nflu ;DalGwt klfx? ;Fs] ;dGjodf ;DefJotf
c]oog ul/g5 . gfk]gS;f;DaGwL sfoq?df lghL lqnf0{klg ;mUg u/fpg ;lsg]
ePsf] ;DefJo lqdf pglx?nf0{ ;d] ;mUg u/fpg] u/L jflif\$ sfoq]dx?
;~rfng ul/g5g. cf7f]of]hgdf gfk]tk\$ k]v nlox? tflnsf g+! df lbOPsf]
5 .

cgludg tyf dNbfíg

eld;wf/ tyf Jo]y:f;DaGwL sfoq]dx?sf] ;zQm cgludg tyf dNofíg
sfoq? u/L sfoq]dnf0{k]f]sf/L agf0g5 .

hgziQm Jo]y:f

eld;wf/ tyf Jo]y:f sfoq]d sfof]jogsf lglD cfjZos hgziQm kl/kl't\$
nflu ljsf; k]f;g gltgc?k kl/rfng ul/g5 .

ljf; vr{

eld;wf/ tyf Jo]y:f sfoq]dcGtu] ;/sf/L lqaf6 cf7f]of]hgfc]lwsf nflu
&(s/f]!) nfv ljf; vr{k]f]kOf ul/Psf]5. o;d]w]eld;wf/ sfoq]ddf @#
s/f] Ps]s]t e~;rgf k]ffnl :yfk]f / ljf;sf nflu ^ s/f]!) nfv / gfk]
sfoq]dsf nflu %) s/f] k]f]kt 5. vr\$] ;l]df ;Defljt lqdf ljbzL ;xof]
klg pko]u ul/g5 .

sfof]jog Jo]y:f

kl'tfljt eld;wf/ gfk] tyf Ps]s]t e~;rgf k]ffnl :yfk]f sfoq]dx?
;/sf/L:t/df ;DalGwt ljefux?af6 ;Da4 klfx? ;F cfjZos ;dGjo u/L sfof]jog
ul/g5g. eld;wf/ tyf Jo]y:f dGqfnoaf6 ljefulo sfoq]dx?sf] ;dli6ut ;dGjo
ul/g5 .

tflnsf g+! || gfk]tk\$ k]v nlox?

sf0qd	0sf0{	nlo
1. lsQf gfkL	x\$6/	200000
2. k7fgf]gS;f ;wf/ u/L 6} ugI	uf6f	5000
3. df0qm7kNd ugI	„	2500
4. 8f6f sf8{0lGsE	„	35000
5. l6x ljGb':yfkgf	„	35000
6. tf/f ;eIf0f	;dX	500
7. e"cfSif0f gfkL	ljGb'	500
8. ;dtn gfkL	ls=ld=	600
9. dWlo dfgsf]gS;f tof/L 5kf0{ugI	l;6	215
10. :sh P6n; tof/ u/L 5kf0{ugI	l;6	19
11. 7hf]dfg gfksf]gS;f tof/ ug{; jIf0f	x\$6/	50000
12. eld;7f gS;f tof/ ugI-6k;kf/7; l;6_	l;6	154
13. xjf0{k7f6f]lng]	ju{ls=ld=	57980
14. tflnd- cfwf/et	;Wof	150
- hlgo/	„	175
- l;lgo/	„	30
15. nldagl c~rn 67k7f7k7sn cfwf/gS;f tof/ ugI		k7} c~rnsf]

I; 'rfo

kl/ro

bZsf]cy{Gqsf]dPb08sf]?kdf /x\$]s[iflqsf]lj sf;df l;'rf0sf]cToGt dxTjk0f{eldsf /x\$]5 . bZsf]sh /fli6e pTkfbgdf s[if lqsf]ofubfg ;jfkws /x]tklg l;'rf0 lqdf ck]lft lj sf; ePsf]5g . l;'rf0sf]nflu c' }klg s[iflq jiffdly lge{ /xgk/\$]5 . cgfj[6, Pj+clt-j[6h:tf sf/0fn]s[ifpTkfbgdf vf; a[4 xg ; s\$]5g eg]hg; wof a[4 tljlt/ ePsf]h]vfBfcg cfkl't\$]nflu cfoftdf lge{ /xgkg]l:ylt cfPsf]5 . o; k[7elddf bZdf pknAw gblgfnf Pj+ elbut hn; f]nf0{; d] pkoftu u/L ;ldt eldaf6 clwstd s[ifpTkfbg ug{; 'rf0 lj sf; sf]nflu ljz]f hfB lbg'cTofjZos ePsf]5 .

l;'rf0 lj sf;sf ofhgf thdf ubf{clwstd nfe kkt ug{b[6sf]faf6 l;'rf0 tyf s[if pTkfbgsf sfoddx? alr ;fd~h:otf sfod ug{klg h?/L 5 . l;'rf0 k0ffnlx?sf]klxrfg, ;DefJotf cll0og, 5gfb / sfodjogdf ; d] s[fsx?sf] ;E17t ;xeflutf h6fP/ l;'rf0 k0ffnl\$] ;~rfng / Joj:yfkgst]k0f{lhDdf pkeft] s[fsx?nf0{lbkg]s/f klg dxTjk0f{ePsf]5 .

;ftf]ofhgfsf]kpllt

;ftf]ofhgj]lwdf l;'rf0ljefu Pj+ilif lj sf; a]dfkkt jnn ! nfv &(xhf/ # ;o #& x\$6/ hdlgdf l;'rf0 ;ljwfsf]lj sf; ul/Psf]5 .

o; }u/L cf-j= @)\$& . \$* / @)\$* . \$(sf]b0{jif\$]cgTl/d cj]lwdf yk sh \$* xhf/ # ;o #& x\$6/df l;'rf0 ;ljwf pknAw ePsf]5 .

cf-j=)\$* . \$(sf]cgT;Dddf sh % nfv (* xhf/ * ;o \$ x\$6/df l;'rf0 ;ljwf kkt xg ;Sg]cgdfg 5 . lj:t[lj j/Of tn tflnsf ! df lbOPsf]5 .
tflnsf !

qll=;#	ofhgj]lw	pknAw -x]
!	5]f]ofhgj]lw ;Dddf	#&!#)
@	;ftf]ofhgj]lwdf	!&(#&
#	cf-j=)\$&÷\$*	@)*!)
\$	cf-j=)\$*÷\$(-cgdf]gt_	@&%@&
	hDdf %(**)\$	

ljBdfg ;d:ofx?

!:= 7hf cfofhgfaf6 w]} hdlgdf l;'rf0 ;ljwf k%ofpg] kl/sNkgfcg?k ;dodf lgdf]sf0f ;DkGg gxb] u/\$] / lgdf]sf0f ;DkGg e0; j]sf cfofhgfx? k0f{lfdtfdf ;~rfng xg g; s\$]

@= l; 'rf0sf]nflu cfjZos kfgl ; dodf pknAw gePsf] / kfglkf] sf]c ; hldf lg/fzfngs l:ylt
xg\$; fy}dd\$; Def/sf]nflu ; /sf/L:t/af6 jif] 7hf] nufgl ug{kbf{> l % sf] ; /sf/sf]
cfly\$ ef/ a9b}uPsf]

#= ; /sf/L:t/df lgdf] ePsf cfofhgfx?sf]k|tx\$6/ nfut a9l ePsf]

\$= ; fgf / d%ofnf -@))) x] ; Ddsf cfofhgfnf0{pket]nf ; ldltnf0{x:tf/t/df ug]gltsf]
k|tkfbgdf l9nf0 ePsf]h] ; /sf/L bflotj k|of jif{a9b}uPsf]

%= nlodf ; dfjz ul/Psf aa0{ l; S6f cflb cfofhgfx? ; f] h6g g; sl ; dodf z? ug{
g; s\$]jf lgdf]sf0{ylut ug{k/}sf]

^= l; 'rf0 cfofhgf sfof]jogdf u} ; /sf/L / lghl lf]sf] ; mUgtf kof{t dfqdf gePsf]

&= sfof]jog ug] ; /sf/L lgsfosf]hgtfk|t k|olf pQ/bflotj gePsf]h]cfofhgfa6 j[ifsx?n]
ck]lft nfe k|t ug{g; s\$]

*= ; /sf/L lgsfon] sfof]nd sfof]jog ubf{ ; yfut klfk|t cfjZos Wofg gk%ofpbf l; 'rf0
cfofhgfx?df lbuf]kg cfpg g; s\$].

cf7f}of]hgfsf] cjlwdf l; 'rf0 cfofhgfx? lgwf/t ; dodf ; DkGg ug{ cfjZos
sbdx? rlng\$g\ . ; DkGg cfofhgfx?sf] ; ~rfngdf lbuf]kg Nofpg pknAw ; f]sf]
clwstd kl/rfng u/L ; /sf/L Pj+cw{ ; /sf/L ; yfsf] ; fy}lghl / u} ; /sf/L lf]sf]
; xeflutfdf sd nfutsf cfofhgf lgdf]sf0{kfyldstf lb0g\$. pkoQm k|jlwsf]k|4g
/ l; tf/sf ; fy}l; 'rf0 Joj:yfkgdf ; wf/ sf0{sf]kof{t Joj:yf xg\$.

cf7f}of]hgfsf]k|7eld

j[lif pTkfbgdf a[4 Nof0{cfly\$ lj sf; df clea[4 ug\$; fy}vfBfGgsf]cfklt'df ; /lff kpf]
ug\$ nflu l; 'rf0 ; ljwf?sf]lj sf; / l; tf/ cToGt cfjZos 5 . l; utdf o; lf]df 7hf] nufgl
ul/P tklg xfn; Dd clwsfz v]l jif]df g}cfwfl/t ePsf] b]vG5 . o; sf ; fy}xfn; Dd l; sl; t
ul/Psf l; 'rf0 cfofhgfx?sf]pkof]u kof{lfdfdf ug{; l; Psf]5g .

7hf cfofhgfx?sf]dd\$; Def/ / ; ~rfngsf]nflu x/} jif{7hf]/sd nufgl ug{kgl:ylt
/x\$] 5 . t/ , tl cfofhgfx?af6 cfjZos k/}sf] j]hdf s[fsx?nf0{l; 'rf0 ; ljwf kpf] ug{
; l; Psf]5g\ . ; fy}w]}jif]v lgdf]fwlg cj:yfdf /x\$ s] 7hf l; 'rf0 cfofhgfx? ca cfly\$
b[6sf]nf]nfut kpf]sf/L (Cost effective) Xg g; Sg]k|n ; Defjgf ePsf]h]To:tf cfofhgfx?sf]
sfof]jogsf] cf]rTotfdf zlf pTkGg ePsf] . l; 'rf0 eGf ; fy lgdf]sf0{ cfofhgfsf]laluf]
l:ylt / To;kl5 kb] lgdf]sf]k|qnof Ps rqm]sf] (cycle) ?kdf b]v k/}sf] 5 . o; l:yltn]ubf]
nufgl u/}g?k k|tkm k|t gxg]ePsf]h]b}sf]cfly\$ l:yltdf g}k|tsh c ; / kg{hfg]b]vG5 .

clwsfz ; fgf l; 'rf0 kpf]nx? s[fsx?af6 g] ; ~rfnt ePsf]h]s[fsx?af6 g]Joj:yfkg
Pj+; ~rfng ug{; l; sg]vfnsf]cfofhgfx?df ljz]f Wofg k%ofpg jf-5glo b]vG5 . ; /sf/L:t/af6
lgdf] ul/Psf l; 'rf0 cfofhgfx?dwo]s] cfofhgfx?sf]nfut k|tx\$6/ s/La ?- ^) xhf/ b]v
? ! nfvebf klg a9l ePsf]b]vPsf]5 . s[fsx?s] ; xeflutfdf lgdf] xg]cfofhgfx?sf]nfut
k|tx\$6/ s/La ?- * xhf/b]v ?- @% xhf/ ePsf]klg b]vg cfPsf]5 . o; ksf/sf cfofhgfx?df
dd\$; Def/ Pj+; ~rfng pket]nf?n]g]ug]xbf cfofhgfsf] ; ~rfngdf lbuf]kg cfPsf]b]vG5 .

efu]ns agfj6n]ubf{xfd] dh'ssf] l]leGg efudf l]leGg lsl; dsf] hn]fo' /x]sf] kf0G5 .
t;y{ jfn]sf] 5gf / l; 'rf0 ; l]wf pknAw u/fpgkg] sfodf ; fd~h:otf sfod ug{ lgtfGt
cfjZos ePsf] 5. o;} u/L kof] /0fdf Gogtd gsf/flds c; / kfg] / efu]ns l:ylt ; xfgp]
vfnsf ; fgf l; 'rf0 k0ffnlx?sf] l]sf; / l] :tf/ ug{cfjZos xg cfPsf] 5 .

p2]o

cf7]fo]hgj]lwdf l; 'rf0 cfo]hgfx? lgDg p2]o k]kt sf]nflu sfodf]og ul/g5g\

!:= e"jgf, l]l]w lsl; dsf xjfkfgl ; xfpbf] Pj+kof] /0fdf Gogtd gsf/flds kpfj kg]
vfnsf pkoQm l; 'rf0 k]l]w kpf] u/L j]l]fpTkfbgdf a[4 ug]

@= l; 'rf0 Joj:yfsf] l]Zj; glotfdf a[4 ug] j]t]dfg l; 'rf0 k0ffnlx?sf] Joj:yfkgdf ; wf/ u/L
s]f pTkfbg / pTkfbst]df a[4 ug]

#= j]f]sx?sf] ; xeflutdf cfly, k]l]ws Pj+kof] /0fLo b[i6sf]fn] wfGg ; lsg] Pj+nfut
; lfd cfo]hgfx? sfodf]og u/L clwsflws hdlgdf l; 'rf0 ; l]wf pknAw u/fpg].

p]Nnlvt p2]o k]kt ug{lgDg k]yldstfsf] cfwf/df l; 'rf0 Joj:yfsf] l]sf; tyf l] :tf/
ul/g5\

!:= k]tx\$6/ nfutdf sd xg] / dd] ; Def/sf] nflu ; /sf/L l]gsf] ; m]Ugtf Gog xg]
cfo]hgfx?,

@= a9L hg; xeflutf pknAw xg] pkef]mfx?af6 g} sfodf]og, ; ~rfng Pj+dd] ; wf/ sfo{
xg] / ; /sf/L nufgl Gog xg] lsl; dsf cfo]hgfx?,

#= ; fgf ls ; fg Pj+k5l8Psf] ; dbfonf0{k]mfobf k]g] lsl; dsf cfo]hgfx?,

\$= 5f] ; dodf k]tkn lbg] vfnsf cfo]hgfx?,

%= l]jut j]f?df lgdf] ePsf / xfn ; ~rfngdf gcPsf sd nfutdf s]f]sx?sf] ; El7t
; xeflutdf kg] lgdf] xg ; Sg] vfnsf cfo]hgfx?,

^= /fli6a cfjZostfcg'; f/sf ax2]olo cfo]hgfx?,

&= lgdf]ffwlg c] :ydf /x]sf l; 'rf0 cfo]hgfx? .

gl]t

l; 'rf0 sfod]dx?sf] nlocg'; f/ pkn]Aw xfl; n ug{lgDgad]hdsf gl]tx? ln0g5g\

!:= s]f]sx?sf] dfucg'; f/ ; DefJo cfo]hgfx?sf] ; a] u/L k]tx\$6/ nfut sd xg] vfnsf
cfo]hgfx? 5gf ul/g5g\ . sg}klg l; 'rf0 cfo]hgfx? th]df ubf{cfo]hgfsf] k]f]of; b]v g}
pkef]mfx?nf0{k]o]s r/0fdf ; m]Ug u/f0g5 . dd] ; wf/sf] nflu klg ; f]lcg?k Joj:yf
ul/g5 .

@= l; 'rf0 l]sf; sfod]ddf ; xeful xg ; a]f0{ ; df]g c] ; / k]kt xg ; sf] \eGg] p2]on]
sfod]d nfu'ubf{hg; ~rf/sf df]lodx?sf] kpf] ul/g5 .

w} jifv lgdfwlg cj:yfdf /xsf / kltx\$6/ nfut a9L ePsf cfofhgfx?df kgll dNoflg u/L dfq yk nufgl ul/g5 .

\$= jifsf shfx?sf] cj:yf pkefQmf?sf] ; xeflutdf ; wfbInlug5 . o ; sf] nflu cfjZos kfljws ; ljwfsf] Joj:yf ul/g5 . ; fy}ljut jifx?df lgdfw ePsf 66äj] / 0gf/x?sf] cfjZostfg ; f/ kgll lgdfwfsf] Joj:yf ul/g5 .

%= ; fgf l ; 'rf0 k0ffnLx?af6 ; DefJo ePdf ljbT\ / k0 hn ; d] pknAw u/fpg cfjZos Joj:yf ldnf0g5 .

^= l ; 'rf0 ; ljwfsf] ljsf ; Pj +j : tf/sf] nflu lghL lqnf0{ ; lqmo u/fpg k] ; fxg lb0g5 .

&= axp27olo, axtPj+d%ofnf l ; 'rf0 cfofhgfa6 pknAw xg] l ; 'rf0 ; ljwfsf] Joj:yfkgdf pkefQmf?nf0{ ; mUg u/fpg ; 0Qm Joj:yfkg k0ffnL nfu' u/L l ; 'rf0 Joj:yfkg ; GaGWL tflnd, jifsf: t/df l ; 'rf0sf] ; yfut ljsf ; Pj +kfljws ; jf pknAw u/fpg] sfof l jz] f hfB lb0g5 .

*= t/f0(f @))) x] tyf kxf8df %) x] eGbf a9Lsf cfofhgfx? ; /sf/L: t/df lgdfw e0 ; s]sf ; /sf/L lgsfo / pkefQmf ; ldltsf] ; 0Qm Joj:yfkgdf ; ~rfng ug{ k] ; fxg lb0g5 .

(= t/f0(f @))) x] tyf kxf8df %) x] eGbf 36Lsf ; /sf/L: t/df lgdfw ePsf ; fgf l ; 'rf0 cfofhgfx? pkefQmf ; ldltx?nf0{x: tft/Of ubInlug5g\.

!)= ; fgf l ; 'rf0 cfofhgfx?sf] lgdfwfsfof cw{ ; /sf/L ; a8÷ ; yf, pkefQmf ; ldl, lghL lqsf ; fy}u} ; /sf/L lgsfo ; mUg u/fpg k] ; flxt u/f0g5 .

!!= ; tx l ; 'rf0 k0ffnLx?af6 jife/ l ; 'rf0 pknAw xg g ; Sg] lqdf eldut hnsf] ; f' f pko]u ug{k] ; flxt ul/g5 .

!@= ; fgf Pj+d' bnf cfofhgfsf] lgdfw vr{>L % sf] ; /sf/ / pkefQmf?af6 ; 0Qm ?kdf axf/g5 .

!#= cfofltt Gwgsf] lge{tf 36fpg lahhL, afof] Uof+ Pj+jfozIQmaf6 ; ~rfng ug{ ; lsg] lsl ; dsf ln^6 l ; 'rf0 cfofhgfx? ; ~rfng ug{k] ; fxg lb0g5 .

!\$= ; /sf/L: t/ / ; 0Qm Joj:yfkgdf ; ~rfng xg] cfofhgfx?df cfdlge{tf Nofpgsf] nflu kfglkf] sf] ; lngdf pkefQmf ; 3/ ; ldltnf0{clgjfo{?kn] ; xeful agf0g5 .

!%= jifsfx?nf0{ ; jf pknAw u/fPdf dfq kfglkf] c ; h ul/g5 .

!^= :ofnf] Pskm/ ; DefJo ePsf] lqdf :ofnf] 66äj] h8fg ug{ kfyldstf lb0g5 . ; /sf/L: t/af6 66äj] h8fg sfof0{lg?T ; flxt ubInul qmdz 66äj] h8fg sfof lghL lqnf0{ ; mUg u/f0g5 . eldut hnsf] cgj]fof ; DefJotf cwoog tyf cgludg sfof0{ kfyldstfsf] cfwf/df ; ~rfng ul/g5 . e"hn ; DaGWL hfgsf/L lhNnf ljsf ; ; ldl, lhNnf l ; 'rf0 sfofno tyf cGo lgsfox?nf0{pknAw u/f0g] Joj:yf ul/g5 .

!&= xfn;Dd ;DefJotf cWoog ul/Psf kltjlgx? ;DalGwt lhNnf l;‘rf0 sfonf0{pknAw u/f0g5 / To:tf kltjlgx?sf; ;‘rl lhNnf ljsf; ;ldlt / pkef0mf ;ldltnf0{pknAw u/f0g5 .

!*= kxf8l lfgdf ;DefJotfsf] cfwf/df Jofks ?kdf l:kpn/ h8fg u/L l;‘rf0 ug{kf];fxg lb0g5 . ;DefJo lfgdf ;fgf hnljBt\ cfofhgaf6 kft xg] lahhlaf6 ln^6 l;‘rf0 cfofhgfx? ;~rfng u/f0g5g\.

!(= ;fgf l;‘rf0 cfofhgf sfotjog ubf{ ;DalGwt lgsfon] pkef0mf ;ldltaf6 axfkg]gub /sd, hg>d / dd{ ;Def/ vr{f/]:ki6 JoVof ugkg5 / ;fxcg?k pkef0mf ;dx;‘u lnltv ;D’ f;f u/L cfofhgf sfotjog u/fpgkg5 . cfofhgfsf]lgdf{sfosf]vr{pkef0mf ;ldlt] tf]jsf] JolQm / sfotjog ug] lgsfosf] ktljws kltglwsf] ;eQm b:tvtaf6 u/f0g5 . cfofhgfsf]jtg}czsf]lgdf{7]bf/af6 u/fpg cfjZos ePdf pkef0mf ;ldtsf] lgof6 clgjo{xb5 . ;a}txdf vr{sf]x/ lx;fa kl6 xg]u/L /fvkg]Jo:yf ul/g5 .

@)= l;‘rf0 sfomd æl;‘rf0 glt @)\$(Æ cg’f/ sfotjog ul/g5 . cf7f+ ofhgdf hg;xeftutnf0{a9l ktyldstf lbOPsf]5 . sb}klg cfofhgf sfotjog ubf{hg;xeftut :ki6 ?kn]ls6fg ug]Jo:yf ul/g5 . sfotjogdf Nof0g]sb}klg cfofhgdf Ps lglZr t /sd >L % sf];/sf/n]/ afsl /sd pkef0mf ;ldltaf6 axf/g nuf0g5 .

@!= cw{ ;/sf/L ;yf, u} ;/sf/L ;3÷;yf Pj+lghl lfgsf] a9l ;xeftutsf] ck]ff ug{ sfotjog xg] cfofhgdf t]sPcg’f/ Jo:yfkg vr{pknAw u/f0g5 . l;‘rf0 lfgsf] ljsf; ug]qddf u} ;/sf/L ;yf, lghl lfg, Pj+pkef0mf?sf]elbsf xfn Gog /xsf]5 . ofhg sfndf ;/sf/L / cw{ ;/sf/L lgsfox?sf] ;yft ;d:ofx?n]ubf{s[fsx?sf]dfu cg’f/ ;j k%ofpg g;lsq] lfgdf u} ;/sf/L ;yf, lghl pBdl, / pkef0mf?af6 ;d] l;‘rf0 cfofhgf sfotjog ug{Pj+;‘rf0 kljwsf]cg’;Gwfg, kl4g / lj:tf/ ug]sdfs] yfngl ul/g5 . o; kpfhgsf]nflu-

@@= /fli6æ jf lhNnf:t/df btf{ ePsf u} ;/sf/L ;yf, lghl pBdl, knd{ Pj+pkef0mf ;yfx?nf0{;‘rf0 lfgsf]ljsf;df ;mJg xg kf];fxg ul/g5 .

@# l;‘rf0 kljwsf]cg’;Gwfg, kl4g / lj:tf/df ;/sf/L Pj+cw{ ;/sf/L ;yfx?nf0{u/f0g5 .

nlo tyf sfoid

o; ofhgjlwdf ;dfjz ul/Psf lgdf{fwlg cfofhgfx?sf]sh efts nlo ! nvf #% xhf/ @ ;o %) x\$6/ /xsf]5 ;f{wo})%\$/%% ;Dd ! nvf @) xhf/ ^ ;o () x\$6/df l;‘rf0 ;ljwf kft xg5 . ofhgjlwdf sfotjog ul/g]kftljt gof“cfofhgfx?sf]sh efts nlo *! xhf/ \$;o x\$6/dwo]#(xhf/ @ ;o (@ x\$6/df l;‘rf0 ;ljwf kft xg]u/L sfotjog ul/g5 . o; }u/L ;DefJo / cGo rfn' cfofhgaf6 !!%) x\$6/df l;‘rf0sf]Jo:yf xg5 . s[if ljsf; a]dfknt sfotjog xg]l;‘rf0 sfomdaf6 ! nvf !(xhf/ & ;o x\$6/ elddf l;‘rf0 ;ljwf kft xg5 . ;fy}u} ;/sf/L ;yf / lghl lfgaf6 sfotjog xg]sfomdaf6 !# xhf/ ^# x\$6/ elddf l;‘rf0 ;ljwf kft xg5 . o;/L lgdf{fwlg / gof“cfofhgfx?af6 ofhgjlwdf s/La @ nvf (# xhf/ * ;o (% x\$6/df l;‘rf0 ;ljwf pknAw xg5 .

5f6f] ;dodf ;DkGg xg]l;‘rf0 cfofhgfx?af6 s/La ! nvf #@ xhf/ & ;o ^# x\$6/df l;‘rf0 ;ljwf pknAw u/f0g5 .

d%ofnf / ;fgf cfofhgfx?af6 -cf0{Pn=;L=/cf0{P;=lk_ %@ xhf/ ^ ;o %) x\$6/df l; 'rf0 ;ljwf k{k't xg5 .

7hf cfofhgfx?af6 sh ! nfv * xhf/ \$;o *@ x\$6/df l; 'rf0 ;ljwf pknAw xg5 .
d%ofnf / ;fgf l; 'rf0 cfofhgfx?af6 ! nfv *% xhf/ \$;o !# x\$6/df l; 'rf0 ;ljwf k{k't xg5 .

;txut ;{af6 s/La @ nfv \$ xhf/ (;o %%, eldut ;{af6 *& xhf/ & ;o () /
;{ 56bf0g g;lsg]!!%) x\$6/ u/L ofhgflwdf s/La @ nfv (# xhf/ * ;o (% x\$6/df yk
l; 'rf0 ;ljwf k{k't xg5 / hDd}l; l~rt hUufs} l{qkn s/La * nfv (@ xhf/ ^ ;o ((x\$6/
k%of0g5 .

plNnlvt nlo xfl;n ug{lgDgfg';f/sf]sfoqnd ;~rfng ul/g5

rfn' cfofhgf

;6; /L df]a l; 'rf0 cfofhgf -bf] r/Of_

;6; /L / df]a lhNnfx?sf] ^^,))) x\$6/ hUufdf l; 'rf0 ;ljwf k%ofpg] nlo eP tfklg
sdf08 l{q ljsf; e0{g; Sg' / cGo ljleGg kljlws ;d:ofs]sf/Of o; cfofhgfn]s/La @) xhf/
x\$6/df dfq cflzs l; 'rf0 ;ljwf k%of0/x\$5 .

gblsf] dxfgaf6 gx/ k0ffnldf cTolws dfqdf lyu]l k:g]xbf o; cfofhgfsf] kpfj sfl/ tf
36g uPsf]xbf lyu]l sd ug] / r t/f dh gx/df yk ;wf/ sfo{ul/g5 . kyd r/Ofsf] sfoqnd
cGtu{ lgldf (&%) x\$6/df l; 'rf0 ;ljwf pknAw u/f0g5 . rfn' bf] r/Ofsf] sfoqndaf6 u/L
!^&)) x\$6/ l{qdf l; 'rf0 ;ljwf pknAw u/f0g5 .

afldtl l; 'rf0 cfofhgf -kyd v08_

afldtl l; 'rf0 cfofhgfsf] kyd r/Ofdf af/f, /f]x6 / ;nf{L lhNnfx?sf] hDdf ^*,))) x]
df df] dL l; 'rf0 ;ljwf k%ofpg sfd z? ul/Psf] lyof]. kyd v08df /f]x6df !^,))) x] /
;nf{Ldf !\$,) x] u/L hDdf #,) x] df l; 'rf0 ;ljwf pknAw u/fpg] nlo eP tfklg nlo
cg';f/ u\$ lgdf]sf] sfo{xb g; Sbf o; sf] sfo{k/f xb ;j]sf] 5g . xfn o; ofhgfsf] klZrdl
gx/ k0ffnldf zfvf gx/sf] lgdf]sf] sfo{/ u\$ h8fg sfo{afsl /x\$5] ol sfo{ofhgfsf] bf] j] ifdf
k/f ul/g5g\ / klZrdl gx/ k0ffnldf c? yk ^ xhf/ x\$6/ l{qdf l; 'rf0 ;ljwf pknAw u/fpg]
k]f/f/ tof/ ug] ;d] nlo /x\$5] 5. o; /L klZrdl gx/ k0ffnldf @@ xhf/ x] / k]L{gx/
k0ffnldf !\$ xhf/ x] u/L hDdf #^ xhf/ x] l{qdf l; 'rf0 k%ofpg] sfo{ofhgfsf] t] j] ifd
k/f u/fpg] nlo /flvPsf] 5 .

gf/fo0f l; 'rf0 ofhg -t] r/Of_

o; cfofhgfsf] kg/fjnf\$g u/L ;f]sf] cfwf/df lg0f6 ePcg';f/sf] lgdf tyf Joj:yfkg
;j]sf]sfdx? u/L a9L e/kbf] ?kdf l; 'rf0 ;ljwf pknAw u/f0g5 .

drf]f/ ln^6 l; 'rf0 cfofhgf -latlo r/Of_

o; cfofhgfaf6 ?kGb{L lhNnfsf]%^)) x] hdlgdf ltgfp gblaf6 kDk k0ffnlaf/f l; 'rf0 ug]
nlo /x\$5] 5. lgdf]sf]sf] ljleGg sf/Ofn] l9nf0 xb uPsf]xbf cfofhgfsf] ;Dk0f{sfdnf0{b0{
r/Ofdf ljefhg u/L kyd r/Ofsf] sfoqnd kDk xfp; , dVo gx/ , 6k;ldzg nf0g tyf @@

ls=dl= lkm8/ /fB lgdf(f u/L @))) x} lqdf l; 'rf0 pknAw u/f0Psf]lyof]. l4tlo r/0fsf]sdf08
lq ljsf; tyf gx/ lj:tf/ u/L #^)) x} df l; 'rf0 ;ljwf pknAw xg5 .

e}xjf nldagl eldut hn kl/ofhgf -t} r/Of_

o; cfofhgfcGtu{ ?kGbXL / gjnk/f;Lsf] j}XL efu ;dfjz u/L yk *@)) x} hdlgdf
eldut hnaf6 l; 'rf0 ugInlo /xsf]5 . ofhgfjlwdf o; cfofhgfaf6 yk \$)) x} lqdf l; 'rf0
;ljwf pknAw u/f0g5 .

aa0{; 'rf0 ofhgf -kyd r/Of_

jlb6f lhNnfsf]aa0{gblsf]k}L[e]udf kg[l]leGg !) uf-lj:= sf]s/La !#,@)) x} hdlgdf
l; 'rf0 ;ljwf pknAw u/fpg]p2Zon]o; cfofhgfsf]kyd r/Of cGtu{ aa0{gblsf jo/ sd lah
lgdf(fsf{>L % sf] ;/sf/sf]cf^g}; l}af6 ;~rfng ul/Psf]5 . jo/ sd ljhsf]sfo{k/f ePk15
dh gx/, zfvf gx/x?sf] ;fy} cGo ;Argfx?sf] lgdf(fsf{ k/f ePk15 ofhgfjlwdf !#,@))
x\$6/df l; 'rf0 ;ljwf k}t xg5 .

dxfsfnl l; 'rf0 ofhgf -bf} r/Of_

gkfn-ef/t ;D' f}fg;f/ pknAw u/f0Psf]!# Sod\$; kfglaf6 \$^)) x\$6/ l; 'rf0 e0/xsf]/
kfglsf]lx;fan]yk ^,*)) x} df l; 'rf0 ;ljwf lj:tf/ ug{;lsg]xbf bf; r/Ofsf]sfd z? ul/Psf]
5 . bf; r/Ofsf]sfd ofhgf]t; j}jif{Dddf ;DkGg ul/g]nlo /xsf]5 . o; cfofhgfsf]kOf{
ljsf; ePk15 sGrgk/ lhNnfsf]!!,\$)) x} hdlgdf Joj:yt l; 'rf0 ;ljwf klg u0{;3g
j}lfljsf; ug{;lsg]cgbfg 5 .

;j6/ sfoqnd -k}f{rn / dWodf{rn_

cfofhgljz]fsf]lj:t} cWooogkZrft\;xofu pknAw u/fpg]bft{;yfx?sf]k/Dk/fdf gof"
kl/jt6 Nof0{l; 'rf0 ljsf;nfo{;j6/ sfoqndsf] ?kdf ;~rfng ug[p2Zon]of] sfoqnd z?
ul/Psf]5 .

o; sfoqndcg;f/ k}f{rn tyf dWodf-rn ljsf;lqsf #% j6} lhNnf?df j}ifs
j}nf?sf]kq: yfkgaf6 !&,)) x} / gof'l; 'rf0 ofhgf?af6 *))) x} df l; 'rf0 ;ljwf pknAw
u/f0g5 . @@ j6f lhNnf l; 'rf0sfoqndnf0{;bPls/Of u/L cfofhgf ;~rfngdf ;lfdtf a9f0g5 .
ofhgfjlwdf k}f{rndf !!,@)) x\$6/ / dWodf~rndf (*)) x\$6/ lqdf l; 'rf0 ;ljwf pknAw
u/f0g5 .

0l/uZg nf0g ck qjB6 tyf a[t\l; 'rf0 ;j6/ cfofhgf -klZrdf~rn, dWoklZrdf~rn / ;b7klZrdf~rn_

klZrdf~rn ljsf; lqsf] & j6f lhNnf -ufv{ ndhE, tgx+sf:sl, :of^nf, gjnk/f;L,
slknj:t'-eldut / ;txut / dWoklZrdf~rn ljsf; lqsf]@ lhNnf af{s]/ bf^nf-eldut hn
l; 'rf0 u/L hddf (j6f lhNnf?df 0l/uZg nf0g ck qjB6 sfoqnd cGtu{ cfofhgf ljz]f
gtf]sL ;tx l; 'rf0 / eldut hn l; 'rf0 k}ofpg]nlo u/L kf0n6 k}h\$6sf] ?kdf ofhgf z?
ul/Psf]lyof]. xfn o; cfofhgfcGtu{ klZrdf~rn, dWoklZrdf~rn / ;b7 klZrdf~rn lqsf
cGo lhNnf?df kf0n6 sfoqndsf] ?kdf of]cfofhgf lj:tf/ ul/g]sfoqnd 5 .

kf0n6sf]?kdf ;~rflnt cf0=Pn;L= sf0mdcGtu{sf cfofhgix?sf]sfo{cf-j=)%) .%!
;Dddf k/f ul/g]nlo /x\$]5 . of]kf0n6 sf0md k/f ePkl5 a\$tl;\$6/ l;'rf0 cfofhgfsf]?kdf
of] sf0md rfn' /flvg\$. o; of]hgjlwdf kltfljt a\$tl;\$6/ l;'rf0 cfofhgfcGtu{ Ol/u\$g
nf0g ckm qm]86 nfu'ePsf lf]sf ljleGg lhNnfx?df ;DefJo ;tx tyf eldut hn l;'rf0sf];fy}
k]f{rn / dWodf~rn ljsf;lf]sf t/f0{lhNnfx?df eldut hn l;'rf0 cfofhgix? ;d]
;~rfng ul/g\$g\ . o; sf0mdcGtu{ of]hgjlwdf ;tx l;'rf0af6 klZrdf~rn lf]df (,#)) x]
dWoklZrdf~rn lf]df ^,*) x] ;b' klZrdf~rn lf]df ^*) x]\$6/ u/L hDdf @@,()) x] /
eldut hn l;'rf0af6 qmdz# ,)) x] / @,)) x] / !,%) x] tyf dWodf~rndf !@%) x] /
k]f{rndf !))) x] u/L hDdf *,&%) x] df yk l;'rf0 ;ljwf k%ofpg]nlo /x\$]5 .

/;j]f g]jfsf\$ PsLs\$ u]dLof ljsf; kl/of]hg -l;'rf0 sf0md

/;j]f / g]jfsf\$ lhNnfd ;fg tyf d%of]hf ljleGg l;'rf0 of]hgix? ;~rfng u/L @\$)) x]
lf]df l;'rf0 ;ljwf pknAw u/fpg]u/L of] sf0md ;~rfng ul/Psf]lyof] of]hgjlwdf @)) x]
lf]df yk l;'rf0 pknAw u/f0g\$.

wjnflul/ c~rn l;'rf0 cfofhg

wjnflul/ c~rnsf]kj\$, Dofubl, d'tfa / jfun^a lhNnfsf]s/La !^\$) x]\$6/df l;'rf0 ;ljwf
pknAw u/f0g\$.

bf] [kxf8L l;'rf0 cfofhg

;j]L c~rnsf 8f\$L, a' fE, afh/f c5fd lhNnfx?df yk *) x]\$6/ l;'rf0 ;ljwf pknAw
xb\$.

s]L rfn'cfofhgix?sf ;DaGwdf

o; of]hgjlwdf l;Gsnfd, s0ffL e]L PsLst, Pj+ch\$ vnf cfofhgfaf6 e/kbf]?kdf
l;'rf0 ;ljwf pknAw u/f0g\$. o;}u/L ;j]L Pj+s0ffL e]L u]dLofljsf; kl/of]hgfcGtu{sf
l;'rf0 sf0md / vl6of bf] [j]l;'rf0 cfofhgix?sf]kg/fjnf\$g u/L Joj:yfkg ;j]f k%of0g\$.

gof";DefJo cfofhgix?

klGgf shf]

/fkL gblaf6 ;lgof]ht lsl;daf6 l;'rf0 pknAw u/fpg :yfol lsl;dsf]dxfg lgdf\$ u/L
gx/x?sf];wf/ tyf 7fp=7fpdf :6&r/ lgdf\$ ul/Pdf o;af6 s/La &))) x] lf]df l;'rf0 pknAw
u/fpg ;lsg]cgdfg ul/Psf]5 . of]hgfsf]kyd b0{jif\$ o; sf]cwoog k/f u/L of]hgfsndf
&))) x] lf]df Jojl:yt l;'rf0 pknAw u/fpg]nlo /x\$]5 .

cGo axp2]olo l;'rf0 cfofhgix?

;gsf\$ZL sdnf cfofhgfaf6 k]f{rn tyf dWodf~rn ljsf;lf]sf l;/xf, ;kt/L, pbok/,
wgiff, ;nf\$ / dx\$ /Lsf hDdf !&%))) x] / sGsfo{cfofhgfaf6 'fkf lhNnfsf ^&))) x] df
l;'rf0 ;ljwfsf] nflu cfjZos k]?k tof/ ug{ o; of]hgjlwdf cwoogy{ cufl8 NofO{
sf0f]jogtk{nlug\$.

;DefJotf cwoog

;DefJotf cWooogsf]cfwf/df ;DefJo b]vPsf cfofhgxf? sfof]og:t/df NofOg5 .

gof“k]tfljt cfofhgf

dxrQ/L 8lk 6bajh l;’f0 cfofhgf

o; cfofhgfcGtu{ dxrQ/L lhNnfsf]l;’f0sf]nflu cGo sg}ljsNk gePsf]pQ/L efusf] *))) x] hdlgdf l8k 6bajh h8fg u/L eldut hn l;’f0 pknAw u/f0g5 . of]cfofhgf cf7f} of]hgfjlwdf z? u/L g]f}of]hgfjlwdf k’f ul/g5 . of]hgfjlwdf o; cfofhgfaf6 %) x] hdlgdf l;’f0 ;ljwf pknAw xg5 .

;G;/L, df] , ´fkf 6bajh l;’f0 cfofhgf

o; cfofhgfcGtu{ ;G;/L, df] . tyf ´fkf lhNnfsf];txut l;’f0 ;DefJo gePsf !!,))) x] l’gdf eleut hna6 l;’f0 ;ljwf pknAw u/fpg] sfoGmd 5. o; cfofhgfsf]lgdf{sfo{ of]hgfjlwdf z? ul/g]/ o; cfofhgfaf6 %) x] hdlgdf l;’f0 ;ljwf pknAw xg5 .

jL/u~h ulp08 jf6/ k]h36

jf/f tyf k;{lhNnfsf]gf/fo0fl l;’f0 of]hgfaf6 l;’f0 ;ljwf pknAw gxb]pQ/L efusf] s/La *))) x] hdlgdf eldut l;’f0 pknAw u/fpg] lj:t]t ;DefJotf cWooog u/L o; } of]hgfjlwdf cfofhgfsf]sfof]og z? ug]sfoGmd 5. o; of]hgfjlwdf yk %) x] df l;’f0 ;ljwf pknAw xg5 .

sDol6 6bajh k]h36

s[fsx?sf]dfusf]cfwf/df s[fsx?af6];~rfng tyf dd{ ;Def/ xg]u/L ;b’ klZrdf~rn tyf dWo klZrdf~rnsf] t/f0{ l’gdf l;’f0sf]lgldQ 6bajh pknAw u/fpg] sfoGmd /xsf]5 . cGt/f]6a s[fljsf; sf]faf6 cf=j- @)\$ (.%) df o; cfofhgfsf]k’{dNoflg xg]/ o;kl5 o;} of]hgfjlwdf cfofhgfsf]sfof]og z? u/L !))) x] hdlgdf eldut hn l;’f0 ;ljwf pknAw u/fpg]nlo /xsf]5 .

k]L{t/f0{-df]u_ l;’f0 cfofhgf

df]E lhNnfsf]k]L{ efudf l;’f0sf]nflu jqmxf, gblx?sf]dl/of aqmf, s]sf / 8fG; gblx?sf];tx hn / eldut hnsf];oQm pkofuaf6 &))) x] hdlgdf l;’f0 ;ljwf pknAw u/fpg]p2]on]o; cfofhgfsf];DefJotf cWooog k’f ul/Psf]lyof]. o; of]hgfjlwdf ;f];DefJotf cWooogsfof]0{cWofjlws u/L cfofhgfsf]sfof]og z? ul/g]/ &%) x] df l;’f0 ;ljwf pknAw u/f0g5 .

/fhfk/ l;’f0 cfofhgf

jbl6f lhNnfsf]/fhfk/ 6Kk’ eGg]:yfgdf u?j]f / sOff6L gblaf6 @@ j6f j]ifs j]nfx? lgsfnl o; 6Kksf]s/La !%,))) x] hdlgdf xfn j]g}g j]g}k}sf/sf]l;’f0 ;ljwf pknAw xg} cfPsf]5 . @@ j6}j]nfx? / ;DkOf{/fhfk/ 6Kkhf0{;d] sOff6L gblaf k]o} ;fn cfp]c]olws af9lsf]k}sf]kn]lgj} 7hf]lft k’ofpg]u/s]h]o; cfofhgfnf0{gblgoGqOf tyf j]ifs j]nfx?sf] kbl :yfk]g ug]cfofhgfsf]?kdf ljsf; ug]nlo 5 / of]hgfjlwsf]kyd jif6lv o; sf]lgdf{sfo{ z? ul/g]nlo /flvPsf]5 . o; of]hgfjlwdf !) xhf/ x]6/ l’gdf Jojl:yt l;’f0 k’ofpg]nlo /xsf]5 .

/fgl, hd/f / shxl/of jlnf]

sOffnL gblaf6 jlfisx?n]cf`g}tl/sfaf6 gx/ Nof0{/fgl, hd/f / shxl/of jlnf]sf]gfpaf6
jlnfnL lhNnfdL jlxL lfgdf l;`rf0 u/\$f]5 . o; jlnf]sf]Jojl:yt ?kdf dxfg tyf 7fp=7fpdf
cfjZos :6&r/ gxbf kft kfglsf]k/f ;bkofu jlfisx?af6 ug{;lsPsf]5g . pQm l;`rf0 k0ffnL
o; ofhgj]lwdf Jojl:yt ?kn] ;~rfng u/L &))) x\$6/df l;`rf0 ;ljwf pknAw u/fpg]nlo
/x\$]5 .

k]L{/fkTL l;`rf0 cfofhgf

k]L{/fkTLdf afw afwL k]L{lr t jgsf](%)) x\$6/ hdlgdf l;`rf0 ug]sfoqmdf ;zfwg u/L
() j6f 00ajhaf6 !*) x\$6/ / *\$ j6f jlfis jlnfx?sf] ;wf/ u/L hDdf &))) x\$6/df
l;`rf0 k%ofpg]sfoqmd c0tu`df ofhgj]lwdf \$@\$ x\$6/df l;`rf0 ;ljwf pknAw u/f0g5 .

lqzhl l;`rf0 cfofhgf

\$@\$ x] lfgdf l;`rf0 ;ljwf pknAw u/fpg]nlo /x\$] æf/ ln^6 l;`rf0 cfofhgfaf6
kf6khsf]cefjdf s]n @) blv #) x] lfgdf dfq ;Jf lbg ;lsPsf]5 . o; ln^6 cfofhgfnf0{
;txut cfofhgdf kl/Of t ug{lqzhl hnljBt\cfofhgfsf]kfj/ Rofghaf6 ljBt cfofhgfnf0{
c;/ gkg]u/L ljb/ / æf/sf !@)) x] lfgdf l;`rf0 ;ljwf pknAw u/fpg ;DefJotf cwoog k/f
u/L lgdffsfo{ofhgj]lwdf g};DkGg ul/g5 .

e]L-aa0{8f0e;f cfofhgf

ofhgj]lwdf o;sf] ;DefJotf cwoog z? ul/g5 . e]L-aa0{zf/bf aa0{ axp2Zolo
cfofhgxf?af6 af\$] / jlb0f lhNnfdL yk ^),,)) x\$6/ l;`rf0sf] lj:tf/ ug{ ;lsq] xbf
ofhgj]lwdf o;sf] ;DefJotf cwoog ul/g5, tyf ;DefJotf cg?k sf/afxl cufl8 a9f0g5 .

pkNnf]dxfsfnL

dxfsfnL gblsf] 6gsk/ Jof/haf6 gkinn]l;`rf0sf] nflu kfg] kfglaf6 xfn ;~rflnt
dxfsfnL l;`rf0 ofhg lfb]lv pQ/ e]sf] hdlgdf l;`rf0 k%ofpg pkNnf] dxfsfnL l;`rf0
cfofhgfaf6 cf7pofhgj]lwdf s/La #,))) x\$6/ lfgdf l;`rf0 ;ljwf klq hfg]cgdfg ul/Psf]5 .

nlDagl PsLs[l;`rf0 -/fhs8jf l;`rf0_

klZrdf~rn ljsf; lfsf]slknj:t'lhNnfdL /x\$] sf]b} /fhs8jf vfhx?df afw agf0{
gx/ lgsfng] ufPl;uof / /fhk/ nufot To; lfgdf /x\$] cGo kf]v/Lx?sf]gljs/Of/ ;wf/ u/L
lfdtf a9fP/ lxpblafnlsf]nflu klq kfgl ;~ro ug]p2Zon]thdf ePsf]/fhs8jf l;`rf0 ofhgfn]
w]sdf{gbl / j]hjf u?Abf gblsf]alrdf kg]s/La %,))) x] lfgdf Jojl:yt l;`rf0 k%ofpg ;Sg]
blvPsf]5 . ofhgj]lwdf s/La @\$)) x\$6/ lfgdf Jojl:yt l;`rf0 xg]cgdfg 5 .

d]L lxn bf]]cfofhgf

Onfd, tfkn]h' / kf+y/df d]L lxn bf]] r/Ofsf]sfoqmd z? u/L !,^)) x] lfgdf l;`rf0
k%of0g]cgdfg ul/Psf]5 .

afxg 8f8f .knsfk7 l;`rf0 cfofhgf

ol ofhgfx? /fktl c~rnsf] bfa\lhNnfd kbf5g\ . o; sfoqmdaf6 pQm lhNnfsf] *) xj
lfqdf l; 'rf0 ;ljwf pknAw xg5 . o; cfofhgfsf] ;DefJotf cWoog k/f ul/Psf]5 . ofhgj]lwdf
o; sf]lgdf]sfo{k/f u/L nlocg';f/ l; 'rf0 ;ljwf pknAw u/f0g]k%ofpg]sfoqmd /x5]5 .

j]lif ljsf; a]af6 ;~rfng ul/g];fgf l; 'rf0 cfofhgfx?

j]lif ljsf; a]n];fgf l; 'rf0 cfofhgfx? kpfjsf/L ?kdf ;~rfng ub]cfPsf] tVonf0{
xpEd u/L o; ofhgj]lwdf 6bajh, ;txut, l:kpn/ k0ffnl cflbaf6 j!n ! nfv !(xhf/ & ;o
x56/df l; 'rf0 ;ljwf pknAw u/fpg]nlo /x5]5 .

u] ;/sf/L ;yf Pj+ghl lfaf6 ;~rfng ul/g]; 'rf0 sfoqmd

;/sf/L lgsfo / s]if ljsf; a];Dd ;Dks{/fv g;Sg]buq Pj+kl5l8Psf]cj:yf /x5f
ljkg ;dbfonf0{l; 'rf0 ;ljwf k%of0{s]ifpTfbgdf a[4 u/L cfo a9fpg u} ;/sf/L ;yf Pj+
ghl lfqnf0{l; 'rf0 cfofhgfx?sf]sfof]ogdf ;mug u/f0g5 .

e"agf5 Pj+ef]ns cj:yf x]L l:kpn/, l8k nfo0g;{kDk cflb kljw kpfu u/L l; 'rf0
;ljwf k%of0g5 . t/f0df h8fg ul/Psf :ofnf] 6bajhx?dwo] !,@%) j6f :ofnf] 6bajhdf
ljBt]s/of u/L sfof]dtfdf a[4 Nof0g5 . kxf8l lfqdf kfgl ;~ro u/L (water
harvesting) l; 'rf0df kpfu ul/gsf] ;fy}lahhl pknAw ePsf lfqdf ;~;fgf kDkx? l; 'rf0
;ljwfsf]nflu pknAw u/f0g5 . o;/L ljleGg k4ltaf6 s/La !# xhf/ ^# x56/df l; 'rf0 ;ljwf
pknAw u/f0g5 .

c6o sfoqmd

;~rfng tyf ddq ;Def/

k/f ePsf cfofhgfx?sf]pkfb]tfnf0{36g glbg k]o5 jif{o:tf cfofhgfx?sf]ddq ;Def/
tyf ;wf/ ub]hfg'cfjZos ePsf]j]ifs ;dxx?nf0{x:tfGt/Of gePsf clw/fHosf ljleGg l; 'rf0
ofhgfx?sf]ddq ;Def/ tyf ;~rfng sfo{rfn'/flvg5 .

l; 'rf0 Joj:yfkg, cfofhgf x:tfGt/Of / tfnld tyf cg;Gwfg

l; 'rf0 ljsf; tyf Joj:yfkg;DaGWL lj]lw klfd b]zleq ;yfut ?kdf tfnld sfoqmd
;~rfng ub]hfg]p2]on]l; 'rf0 ljefun]ljut j]xl jif5]v ljbx]L ;xofuaf6 l; 'rf0;DaGWL tfnld
lbg] sfoqmd ;~rfng ub]cfPsf]5 . o; tfnld j]Gbnf0{qmds ?kdf l; 'rf0 ljsf; tyf
Joj:yfkg;DaGWL ljifox?df /fli6a:t/sf] tfnld lbg] ;yfsf] ?kdf ljsl; t ub]nlug5 . o;
;yaf6 ;/sf/L lgsfox? tyf hn pkef]mf ;3nf0{ ;d] ;lfid agf0{l; 'rf0 k0ffnl
Joj:yfkg]sfof]Jofks ;wf/ ul/g5 . l; 'rf0 ;56/ k]f]dcGtu]sf ;Dk0f{tfnldx?sf]pQ/bfloTj
;d] o;hf0{lb0g5 . tfnldsf ;fy}l; 'rf0 k0ffnlx?sf] ;Dkfbgdf ;wf/ ug{c6o kpf]udhs
;f]vsfo{tyf cWoogsfo? klg ub]hfg]sfoqmd /x5]5 .

;/sf/L:t/af6 lgdf]sfo{k/f ePsf ;fgf tyf d' ofhf l; rf0{cfofhgfx?nf0{-t/f0{k%
)}) / kxf8tkm{ %}) x56/_ cfjZos lgdf] ;wf/ u/L qmdzll ;Dk0f{bfloTj j]ifs
pkef]mf;dxxnf0{g} x:tfGt/Of ub]hfg] sfoqmd /x5]5 . o;sf] ;fy}7hf tyf d%ofhf

ofhgfx?sf] ;~rfng tyf dd{ ;Def/ sfo\$fnflu :yfglo pkefQmf;dxnf0{;mug u/f0{l;‘rf0
;xeflutf / Joj:yfkgklfnf0{a9L ;E17t / kpfjsf/L u/fpg]sfoqmd /flvPsf]5 .

eldut hn cGj]f cfofhgf

;tx l;‘rf0sf] ;DefJo gePsf lfx?df kyldstfsf] cfwf/df eldut hncGj]f of tyf
;DefJotf cwoog u/L eldut hnl;‘rf0 ofhgfsf] lgdfQf Pj+ljsf; ug{ cfjZos ePsfh]
ofhgfsfndf cGj]f offds l8kE / k/Llfof ug]tyf eldut hncGj]f of ug]sfo{rfn’/flvg5 . ;fy}
l;‘rf0sf] nflu eldut hnsf] ljsf; sf]ljleGg ljsNkx? cwoog u/L eldut hnl;‘rf0 ljsf;
/ofglit tyf u? ofhgf tof/ ug]sfd ;d] o; ofhgfjlwdf ul/g5 .

gbl-LgoGqOf cfofhgf

gblcf cPsf]af9Ln]gblsf lsgf/f s6fg u/L hUuf tyf j:tlsf] lflt k%ofpg]/ j]lif of]o
eldsf] s6fg /f]g gbl LgoGqOf sfo{ ;fna;fnl ?kdf rfn’/flvg5 . :yfglo hg;xeflutfnf0{
kf] ;flxt u/L cTojZos 7fpX?df gbl LgoGqOf ul/g]sfoqmd 5 . gbl LgoGqOf sfoqmdcGtu{ x/s
l]qdf dVo–dVo Ps b0{gblsf] u? ofhgf tof/ u/L Joj:yt ?kdf LgoGqOf sfo{ul/g5 .
o; cGtu{ /E]hlsf] ;fy} ;g; /L vhf LgoGqOf cfofhgf ;d] sfof]jogdf Nof0g]5 .

hnpTkGg ksf] LgoGqOf

hnpTkGg ksf] LgoGqOf;DaGWL tfInd ;~rfng tyf hnpTkGg LgoGqOf;DaGWL tYof] ;Ing
u/L hn pTkGg ksf] LgoGqOfsfof] ;3fp k%ofpg5 . ;fy} hn lj1fg kpf]uzfnfsf] lgdfQf,
pks/0fx?sf]h8fg Pj+ljeGg tfInd ;~rfng ul/g5 .

sfof]jog klqiof

cf0Pn=;L÷cf0P;=lk=

s[is pkefQmf ;dxaf6 lhNnf l;‘rf0 sfofhodf gof“l;‘rf0 cfofhgfsf] nflu dfu ug{
;Sg5g\ lhNnf l;‘rf0 sfofhoaf6 s[fsx?nf0{cfofhgf sfof]jog;DaGWL glt, hg;xeflutfsf]
lsl;d / kl/df0f, dd{ ;Def/, lgdfQfsfo\$sf]/vb] cflbaf/]hfgsf/L k]t u/f0g5 . lhNnf l;‘rf0
sfofhon]cfofhgfsf] ;a] l8hf0g Pj+nut Oli6d5 u/L l/hgn ckf0hn sld6Ldf :jls[tsf]nflu
k7fpg5 / pQm sld6Ln]l;‘rf0 cfofhgfx?sf]5gf5 kyldstfsf]cfwf/df ug]Joj:yf ul/Psf]5 .

l/hgn ckf0hn sld6Laf6 ofhgf :jls] eP kl5 s[fsx?af6 u7g xb] pkefQmf;ldtsf]
k]rInt P]cg;f/ btf{xb5 . lhNnf l;‘rf0 sfofho / pkefQmf ;ldtsf alr vr{axf]cfwf/
hg>dbfgsf]lgwf]/ dd{ ;Def/ Pj+gdf]sfo\$sf]/vb] cflbaf/] ;D’f]f xb5 . pkefQmf ;ldtn]
axf]kg]sk] gub /sd cf^g} ;f] jf a]sf] ;xof]af6 glhssf]a]df bflvnf ul/g5 . lhNnf
l;‘rf0 sfofhosf]k]tlglw Pj+pkefQmf ;ldtsf]k]tlglwsf] ;eQm b:tvtaf6 a] vtf ;~rfng
ul/g5 . cfofhgf lgdfQf hg>dbfg ;d] pknAw ePkl5 lhNnf l;‘rf0 sfofhon]cGo ;f]x?sf]
Joj:yf ug5 .

cf0Pn=;L . cf0P;=lk= cGtu{ ;fgf, d%ofnf / 7hf l;‘rf0 cfofhgfx? sfof]jog ul/g5g\.

s[if ljsf; a]

sb}klg ;fgf l; 'rf0 cfofhgfsf]nflu ;fdlxs ?kdf s[if ljsf; a]sf]glhssf]sfofnodf
dfu ug{ ;lsg5 . cfofhgfsf] dfu kkt ePk15 a]n]lj:tlt ;a] l8hf0g nut Oli6d6 u/L
s[fsx?nf0{hfgsf/L lbg]JoJ:yf /x}sf]5 . cfofhgf sfof]jog ug[lgwf]ePk15 s[fsx?dwoaf6
pkefQmf ;ldltsf]u7g xg5 . cfofhgfsf]nfut, vr{axf]jcfwf/, hg>dbfg, dd{ ;Def/ cflbaf/]
a] / ;ldltsf alr ;D'f}f xg5 . cfofhgfsf]nflu >L % sf];/sf/n]pknAw u/fpg]/sd / sh
nfutdf pkefQmf ;ldltn]axf]jkg]/sd ;DalGwt s[if ljsf; a]sf]sfofnodf bflvnf ul/g5 .
cfofhgf lgdf]sf] nflu rfxg] /sd pkefQmf ;ldltsf] kltlgw / a]sf] kltlgwsf] ;Qm
b:tvtaf6 vr{ug]JoJ:yf 5 . o; sfoqmdcGtu{ %)) x] ;Ddsf cfofhgfx? sfof]jog ul/b}
cfPsf]5 .

cfofhgf ;DkGg ePk15 pQm cfofhgf pkefQmf;ldltnf0{x:tfGt/Of ul/g5 .

JolQmut cfofhgfsf]xsdf s[fsx?n]cfkmh]OR5fPsf]l; 'rf0 k4ltsf]nflu a]df ;Dks{/fvL
dfu ug{ ;Sg5 . s[fsf]cfofhgf ;DefJo ePdf s[if ljsf; a]n]C0fsf];fy}>L % sf];/sf/af6
kkt ePsf]cgbfg /sd pknAw u/fpg]JoJ:yf ul/g5 . cfofhgf ;DkGg eP jf gePsf]a]
sd{/Ln]kpfloft ug[kg]k]jwfg /x}sf]5 .

sfoqmd sfof]jog tyf cgludgsf]JoJ:yf

!= l; 'rf0sf]ljsf; Pj+lj:tf/sf]nflu /fli6a sfoqmdsf]thdf, sfoqmdsf]cgludg Pj+sfoqmd
sfof]jog ug[lgfsox?sf alr ;dGjo ug{ dfgglo hn;f] dGqlsf]cwoIftdf Ps
pRr:t/lo ;ldltsf]u7g ul/g5 .

@= u} ;/sf/L ;yf / lghL lqaf6 sfof]jog u/f0g]sfoqmdsf];fy}cfly\$;f]sf]JoJ:yf
pk/tQm ;ldltn]ug5 .

#= ofhgjlwdf ljleGg cfofhgfx?sf]sfof]jogdf kpfjsf]/tf Nofpg lgoldt cgludgsf]
JoJ:yfdf hfB lb0g5 . ;a}sfof]jog ug[lgfsox?n]ktoB r/Ofdf ePsf]kult ;DalGwt
dGqinodf k7fpg'clgjfo{ul/g5 .

vr\$fljj/Of

>L % sf];/sf/af6 sfof]jog ul/g]ljleGg l; 'rf0 cfofhgfx?af6 ! nfv ^! xhf/ ! ;o
#@ x\$6/df l; 'rf0 ;ljwf pknAw u/fpg ?= & c/a ^% s/fB #^ nfv / cGo ;xofuL sfoqmdsf]
nflu ?= ! c/a @& s/fB () nfv u/L hDdf ? * c/a (# s/fB @^ nfv nflu]cgbdfg 5 .

s[if ljsf; a]dfkkt ;fgf l; 'rf0 sfoqmdaf6 s/La ! nfv !(xhf/ & ;o x\$6/df l; 'rf0
;ljwf kfofpg >L % sf];/sf/n]?= &\$ s/fB ^# nfv vr{pknAw u/f0g5 .

u} ;/sf/L ;yf / lghL lqaf6 sfof]jog xg]sfoqmdaf6 !# xhf/ ^# x\$6/df l; 'rf0
;ljwf kfofpg >L % sf];/sf/af6 ?= ^@ s/fB (nfv vr{xg]cgbdfg 5 . o;df !@%) j6f
:ofnf]6ba]j]hdf ljBtLs/Of ug[sfoqmd ;d] ;dfjz 5 .

pkoQm nlo xfl;n ug{ ;/sf/L:t/af6 sfof]jog xg]cfofhgfx?sf]nflu ?= *(s/fB ##
nfv, s[if ljsf; a]nf0{JoJ:yfkg vr{? !% s/fB, u} ;/sf/L ;yf=lghL lqnf0{JoJ:yfkg
vr{? !% s/fB %@ nfv Pj+slG6Gh];L jfkt ?= \$^ s/fB && nfv u/L hDdf ?= ! c/a ^^ s/fB
^@ nfv vr{xg]cgbdfg 5 .

cf7f;ofhgfjldwf lgdf;ffwlg / gof“cfofhgfx? sfof{jog ug{Pj+cGo ;xofuL sfoqmdsf] nflu sh ?= !! c/a (^ s/fB ^) nfv vr{xb] cgdffg ul/Psf] 5. o;sf] nflu >L % sf] ;/sf/af6 ?= \$ c/a *) s/fB !) nfv / jB]zs ;xfotfaf6 ?= & c/a !^ s/fB %) nfv aXf]/g5 . sfoqmdsf]nflu sh ! c/a @ s/fB *^ nfv a/fa/sf]hg;xeflutf ;d] kft xg5 .

tflnsf @

l;rf0df ul/g]sh nufgl

-?=: nfvdf_

qm;=;	lj j /0f	l; -rt lfgkn	jn vr{ hg;xeflutf	
!=	>L % sf] ;/sf/af6 sfof{jog xb]l;rf0 Pj+cGo sfoqmd	x\$6/df	-?=: nfvdf_	
@=	j]lif ljsf; a]af6 sfof{jog xb] sfoqmd	!^!!#@	* (#@^	\$@#^
#=	u} ;/sf/L ;yf / lghL lfnaf6 xb] sfoqmd	!!(&))	&\$^#	%\$@(^@!
\$=	j]lif ljsf; a]nf0{ Joj:yfkg vr{ u} ;/sf/L ;yf	!#)^#	^@)(	-
%+=	/ lghL lfnf0{ Joj:yfkg vr{ s/La @%Ü n]	-	!%@@	-
^=	slG6gh] ;L	-	\$^&&	-
&=	>L % sf] ;/sf/af6 sfof{jog xb] sfoqmddf kzf; lgs Pj+Joj:yfkg vr{!)Ü n]	-	* (##	-
	hDdf	@ (#* (%	!!(^)	!)@*^

hgzlQsf]lj j /0f

cf7f;ofhgfjldwf hg;xeflutfsf]kdv eldsf /xb]Pj+;rf0 lfnf0{qmdzll :jfoQ ?kdf Joj;fols/0flt/ pGdv u/f0g5 . ;/sf/L:t/df lgdf; ePsf cfofhgfx?sf] qmdzll ;eQm Joj:yfkgdf ;~rfng ul/g] jf x:tfGt/0f ub]nlug] gltgcg?k ljs]b& / :yfglo ?kdf a9L

cfTdlge{?kdf l; 'rf0 sf0dx? ;~rfng ug{;/sf/l lgsfodf ;dofg]n ;wf/ u/l cfjZos
hgziQsf]Joj:yf ul/g5 .

cg'; 'rL !

l;rf0 cfof]hgfx?df ul/g]sh nufglsf]ljj /0f

$$vr\{\parallel\} \text{?} = \text{nfvd}f$$

q= ; ±	cfofhgf l j j /0f	hDdf	
		cgdflgt vr{	l; -rt lfqkn -x\$6/-
!=	rfnll !=! ;G;/L dfjE l;'rf0 cfofhgf !=@ ;\$6/ l;'rf0 cfofhgf !=# afudtl kyd v08 !=\$ gf/fo0fl l;'rf0 ofhgf !=% /;jf g'fstf bf>f] !=^ drff/f l;'rf0 bf>f] !=& e}xjf nldagl t}>f] !=* wjnflu/L c+n l;'rf0 cfofhgf !=(cf0= Pn= ; = tyf akt ;\$6/ l;'rf0 sfoqmd -s_ ;txut hn -v_ cf0{ Pn= ; = tyf akt l;'rf0{ ;\$6/ cfofhgf -eldut_ !=!! aa0{l;'rf0 cfofhgf !=!@ dxfsfnl bf>f] !=!# kxf8L l;'rf0 bf>f] !=!\$;]L Plsst uf j=k= !=!% vl6of l;'rf0 cfofhgf goff' @=! klUgf shf @=@ d]r lx n bf>f] @=# k']L{/fk tL @=\$ /fhfk/ l;'rf0 cfofhgf @=% afxbg 8f8f .k mnsfk/ l;'rf0 cfofhgf @=^ /fgL, hd/f / shxl/of shf] @=& pkNnf]dxfsfnl @=* sDolgl6 6bäj h cfofhgf @=(dxfr/L l8k 6bäj h @=!) ;G;/L, dfjE, ' fkf 6bäj h l;'rf0 cfofhgf @=!! jL/uh up08 jf6/ kf h \$6	&^) (@\$) !#\$@ !() &^% @)%# ^(!@ ^^\$!)#)% #!%) (((\$* ^%!\$ %@* #! @ !%&! @\$% \$)^) @*%^ (& ^** !\$@% #*) @& #^) #^)	- @!))) #^)) - @))) #^)) \$))) !^\$) ! - - @@()) *&%) !#@)) ^*)) *)) - - &))) !^)) \$\$@\$!)))) *)) &))) #))) !))) %)) %)) %))

	@=!@ k'l{t/f0{-df}E_ l;'rf0 cfofhgf	\$%)	&%)
	@=!# /fhs8jfl;'rf0 cfofhgf	&*#	@\$))
	@=!\$;DefJo cfofhgfsf]sfof{Jog Pj+ sxl rfn'cfofhgfx? h:t} l;Gsfndf s0fffl e]L Plsst, chg vfhf cflb	@)#&	!!%)
	@=!% lqzhL-jf/, e]L aa0{8f0e;g / ;gsfzL sdnf cflbsf ;fy} cGo cfofhgfx?sf] ;DefJotf cWoog, Pj- sfof{Jog, gbl lgoGqOf, ;*yfut ljsf;, l;'rf0 Joj:yfkg Pj+tfInd, ddt ;Def/, hn pTkGg kpfk s]b<<yfkgf cfl lJleGg cfofhgf tyf sfoGdx?	!@&()	-
	@=!^ s[if ljsf; a}	&\$^#	!!(&))
	@=!& u} ;/sf/L ;*yf	^@)(	!#)^#
#	cGo vr{		
	#! slG6ghj;L	\$^&&	-
	#=@ kpf;lgs Pj+Joj:yfkg vr{	!!(*%	-
	sh hDdf	!!(^)	@(#*(%

cg';rl @

hn;[sf]lsl;dcg;f/ efts nlo

j;≠	sfog ul/g] lgsfo	ljsf; lfg -x\$6/df_										sh hddf nlo -x\$6/df_	
		k'jfrn		d\lodf~rn		klZrdf~rn		d\lo klZrdf~rn		;b' klZrdf~rn		; txut	eldut
		; txut	eldut	; txut	eldut	; txut	eldut	; txut	eldut	; txut	eldut		
!=	>l % sf];/sf/ rfn- gof"	!!@)) !^))	!))) !@%)	\$&*)) #!%@	!@%) @)(	!\$%) @\$))	&))) -	@))) !&*)	@))) %)	!\$%) !)))	!%) %)	!)&(\$) #\$(%@	!@&%) \$#\$)
@=	j[if ljsf; a\$ gof"	!)*)@	!&)#)	!!%^\$	!*&#%	!#^#(	!)&!)	(#@&	!)(@%	#^!*	!##))	\$()))	&)&))
#=	u} ;/sf/L / glh lfg	@(@#	-	@#(*	-	@&!)	-	@(#*	-	@)(\$	-	!#)^#	-
		@^%&%	!(@*)	^\$(!\$	@@)&%	##@*(	!&&!)	%)^%	!#\$@%	#)!!@	!%#))	@)\$(%%	*&&())

;DefJo / rfn' cfofngfx?sf]5\$ofpg g; s\$]!!%) x] ;dfjz 5g.

cg';rl @

hn;[sf]sl;dcg;f/ efts nlo

j ;≠	sfotjog ul/g] lgsfo	ljsf; lfg -x\$6/df_										sh hDdf nlc -x\$6/df_	
		k]f{rn		d\\odf~rn		klZrdf~rn		d\\o klZrdf~rn		;b/ klZrdf~rn		;txut	eldut
		;txut	eldut	;txut	eldut	;txut	eldut	;txut	eldut	;txut	eldut		
!=	>l % sf] ;/sf/ rfn'- gof=	!!@)) !^))	!))) !@%)	\$&*)) #!%@	!@%) @)(()	!\$%) @\$))	&))) -	@))))) !&*))	@)) %)	!\$%) !)))))	!%) %)	!)&(\$) #\$(%@	!@ \$
@=	j lif ljsf; a\$ gof=	!)*)%@	!&)#)	!!%^\$	!*&#%	!#^#(	!)&!)	(#@&	!)(@%	#^!*	!##))	\$()))	&
#=	u] ;/sf/l / glh lfg	@(@#	-	@#(*	-	@&!)	-	@(#*	-	@)(\$	-	!#)^#	
		@^%&%	!(@*)	^\$(!\$	@@)&%	##@*(	!&&!)	%)^%	!#\$@%	#)!!@	!%#))	@)\$(%%	*&

;DefJo / rfn' cfof]hgfx?sf]5\$ofpg g; s\$]!!%) x] ;dfjz 5g.

pnhf{

kl/ro

sb}klg dhssf];d[4 To; dh'ssf]kltJolQm pnhf{vr\$]cfwf/df cf5g ;lsG5 . ;d[4zfnL
dh'sx?sf]kltJolQm pnhf{vkt u/La dh'sx?sf]kltJolQm pnhf{vkteGbf a9L /x\$]bjvG5 .
gk'ndf kltJolQm pnhf{vkt cGo dh'sx?eGbf lgs}sd /x\$]eP klg ;Dk0f{pnhf{vr\$]s/La \$
kltzt cfoltt OGwgaf6 ax}b{dh'sn]cfoftaf6 chl sh cfosf]\$ kltzt;Dd k0fmod OGwg
l' sfpqdf vr{u/\$]kfOG5 . ;Dk0f{e"d08nsf]pnhf\$]dh ;f} ;f{pnhf{eP tfklg ;f]
pnhf{f0{cfwlgS pBfu, offtoft ufx{Vo Pj+cGo ;fwf/Of cfjZostfsf]kl/kl't\$]nflu lJBt\/
cGo lsl;dsf]pnhf\$]kl/dfhg Pj+e08f/ ug[kl]lof xfn;Dd lgs}vlr{f]/x\$]kfOG5 . t;y{
b}zdf lJBdfg pnhf\$]k0v ;f}x? h:t}jg hEn, jfofuf; / hnlJBt'sf];dlrt ljsf; /
kl/rfngaf6 lg/Gt/ a9b}u0/x\$]pnhf{cfjZostfsf]kl/kl't\$];fy}hnlJBt'sf]lgof / cfoltt
pnhf\$]lj:yfkg cfGtl/s pnhf\$]jldzll ubInug' cfhsf]68sf/f]cfjZostf ePsf]5. cf7f+
ofhgf -pnhf{lf] sf]thf log}tYox?nf0{wofgdf /fvL ul/Psf]5 .

;ftf}ofhgf tyf ofhgf /lxt cjlwsf]kult

;ftf}ofhgf -@)\$@-\$&_ / cGtl/dcjlwdf -@)\$*-\$(_ lJBt\ j}INKs pnhf{DaGWL kult
lgDgfg';f/ /x\$]lyof]

	;ftf}ofhgf	cGtl/d cjlw
	-@)\$@-@)\$&_	-@)\$&-\$(_
lJBt\		
!= pTkfbg -ls= jf_		
s= hnlJBt\ !,)#,)%%	^^()	
- d' fhf jf 7hf cfofhgfx?	!,)!)))	%!))
- ;fgf cfofhgfx?	@,)%%	!%(
v= vlgh tjh ;~rflnt	-	@^,)))
@= klf/Of nf0g -ls=dl_ !@@^	!(&	
- !#@ j]el	&@#	-
- ## j]el -; j-ul8_ %)#	!(&	

```

# j$lnks pnhf{
#! n3'hnljBt\ls=jf_ !!$% @#(
#@ ufa/ UofF KnfG6 -;Wofdf_ #*%^ #)(
## ;f{pnhf{ - -
###! pnhf{pTkfbg -ls=jf_ *) #)
* ##=@ ;fhf/ jf6/ lx6/ -;Wof_ !%)) !)))
##=# ;fhf/ kDk % !
#$ jfo'pnhf{ -ls=jf_ @) -
#% jfofDf; kljlw ljsf;
#%=! 8j;Lkn$zg -;Wof & !
#%=@ pCgt rNxfj-;Wof_ $(( $) &%%$

```

```

ljBt\pnhf{ DaGwdf pkoQm tflnsfdf b\vfOPsf]e]ts kultsf ;fy}eljiodf cftl/s vkt
/ lgsf;Lsf nflu ;~rimg ug{ ;lsg] cfofhgfx?sf] ;j]f0f, ;DefJotf / lj:tt OGhllogol/
cWoogx?tk{ dflyNnf] s0ffnl -@$) dufjf6_ dflyNnf] c?Of -#%) dufjf6_ ef$sfzL -$*
dufjf6 lvDtL vfhf ^) dufjf6_ cfofhgfx?sf] kf/Des cWoog ;DkGg ePsf] 5. o:tf
cWoogj6 cfsif$ b\VPsf c?Of t]f dflyNnf] c?Of, klZrd ;jL hnljBt\ cfofhgf /
klZrdf~rn Pj+dWo klZrdf~rn lfx?sf skL kxf8L lhNnf? -c3{vffL, uNdL, Ko7fg, /fkf
cfib sf] ;b/dsfdx?df ljBt\cfkl't{ug{leid?s gblDf!) dufjf6 lfdtfs]Ps cfofhgfsf]
;DefJotf cWoog k/f ul/Psf]5. s]blo lu8sf]klfkt dfusf]cfkl't$fnflu c?Of t]f hnljBt\
cfofhgf -$)@ dufjf6_ sf]lgdfQf z? u/fpg lj:tt OGhllogol/ cWoog ;d] k/f e} s$fd
xfnnf0{pQm lfdtfsf] cfofhgfnf0{cfjZos /sd pknAw xg dlZsn b\VPsf]h] ;f] cfofhgfsf]
lfdtnf0{36f0{@)! dufjf6sf] lfdtdf lgdfQf ug{u/fpg ;f$fnflu gofHj:tt OGhllogol/
cWoogtk$sf] sfo{cufl8 a9b}5 ;fy}!)) dufjf6 lfdtfsf] sfnl u08sL cfofhgfsf] ;DefJotf
cWoog cBfjlws u/L lj:tt OGhllogol/ cWoogsf] nflu o:og=8L= lk= dfkn$ cfjZos /sdsf]
Jo:yf ;d] e0; s$fh] !)) dufjf6sf] sfnl u08sLsf]lj:tt OGhllogol/ cWoogsf] sfd klg
rfn'/flvPsf]5 .

```

```

lgsf;L ;d]sf] ;DefJotf ePsf jkt\hnljBt\cfofhgfsf] ;DaGwdf s0ffnl -lr ;fkfgL pRr
afW hnljBt\cfofhgfsf]lj:tt cfofhgf tof/L;DaGwL cWoog tyf cGt/ii6a ;ldfdf cij:yt
dxfsnl -k~rZj/_ hnljBt\cfofhgfsf] ;DefJotf cWoog u/fpg cfjZos lkN8 ;j]f0f sfo{k/f
ePsf]5. o:tf ofhgfx? sfofjog u/fpg ef/t / gknsf ljleGg clwsL:t/df jftf$]jld
rfn'/flvPsf]5 .

```

* cg'dflgt

ljBdfg pTkfbg klti7fgx?d\lo] vf; u/L lqzhl-b]L3f6 hnljBt\sl]bk?sf]k']{:ylt jf lfdtf clea[4 ug] DaGWL sfo[? klg ul/g5 .

ljBdfg ;d:of

/fli6 p\hf\$ b0{k\pV ; t]x? Jofkfl/s p\hf{/ k/Dk/fut p\hf{/x\$ 5g\ . Jofkfl/s p\hf/ lfgdf vf; u/L hnljBt\lj sf;n] cfly\$ a[4df gofFcfwf/ lbg5 . k/Dk/fut p\hf\$]pkof]unf0{ lg/Gt/tf kpfq ug\$;fy}jftfj/Oflo ;Gthg sfod /fvG o; sf]j]flgs Joj:yfkgdf ljz]f Wofg lbg'cTofjZos 5 .

k/Dk/fut phf{

! sf7, bfp/fdflys] cTolws lge{tfl clgolGqt jg km8fglaf6 sf7-bfp/fsf]lbuf] cfl't{xg g;Sg] tYo :ki6 e0; s\$] 5 . jg ljgzsf]oxl klj]of hf/L /x\$ lgs6 eljiodf g}b\$df bfp/fsf]pknlAw bh\$ xg hfgsf ;fy}jleGg k\$ /sf yk jftfj/Oflo ;d:ofx? ;d] pTkGg xg hfg5g\ . j]flgs jg Joj:yfkg; DaGWL sbdx? k\$jsf/L ?kn] rfNg g;Sgfn]g}o:tf] cj:yfsf]; hgf ePsf]xf].

jg ljgzsf] cfl'k\pV sf/Of jg :jfldTj] ; t ; DalGwt 5 . cl3/fHodf ePsf] jg ; Dkbfsf] lgoGqOf >L % sf] ; /sf/sf]lhDdfdf /x\$] 5 / o; sf] :jfldTj klg sfggL lx; faaf6 ; /sf/df g}lgxt /x\$] 5 . lbuf] ?kaf6 jg k\$jf/sf] cfl't{xg ; Sg]lsl; dn] jg pkof]utkm]ljz]f Wofg ku\$] b]v5 . bfp/fsf] tTsfng / plr t klt:yfkg ug]sb}lj sNk gePsf]kl/k]odf jg ; Dkbfnf0{ hf]ufpgsf ;fy}bfp/fsf] vfF]6fg{ jgsf] :jfldTj lghL / ; dbflos lfgdf x:tfGt/Of ug]Ps dfq lj sNk /xg uPsf]b]v5 .

@ cGo k/Dk/fut OGwgaf/f bfp/fsf]klt:yfkg

bfp/fsf] cfl't\$] sdl xh}cfPsf] cGo OGwgx?sf]kpf]udf a[4 xh}cfPsf] 5 . ufdlOf lfgdf bfp/fsf] klt:yfkg s[ifhGo cjiF / uf0{ j:tx?sf] ufa/af6 a9bf] ?kdf xg yfn\$] 5 . o;n]ubf{s[ifof]o elddf h]js pj{sf]sdlaf6 eldsf]pj{fzlQmdf kltsh c; / kg{uPsf] 5 . zx/L lfgdf wgl ju\$] bfp/fsf] ; sf cfofltt Jofkfl/s OGwgx? pkof]u ug{yfn\$ 5g\ . OGwgsf nflu lahhl kpf]u ug\$] ; Wof c' }gu0o 5 . To:t}pBfux?n]bfp/fsf] r sf]dNon] ubf{s[ifhGo cjiF x? / d]st]h kpf]u ug{yfn\$]kf0G5 .

Jofkfl/s OGwg

! ljBt\

xfn]sf]ljBt\pTkfbgsf]hl8t lfdtfnf0{b]i6ut ubf{cfp\$ jifx?df ljBt\dfu / cfl't\$] alrsf]cGt/ 'g\ 'g\ a9b}hfg]s/f cg;'rL @ df b]v0Psf]ljBt\lfdtf / ;f\$] ;Gthg tflnsfaf6 :ki6 xG5 . cfufdl cfly\$ jif{@})%÷%! b]v g}cfjZostfsf]thgdf ljBt\ cfl't{Go\$ xG5 . dfl;s cfwf/df t ljBt\Go\$ttfsf]cj:yf pNn]vt cfly\$ jif\$Gbf cufj}g} pTkGg e0;s\$] 5 . cfufdl @# jifdf gofFpBf]lfgsf]ljBt\dfu %) d]ufj6 yk xg] cgdff 5 . kltjif{xg} Go\$ttfsf]l:ylt sfnl u08sl -!(((*÷((tKZrft\c?Of t]f] hnljBt\cfof]hgf -@))!÷)@_ ;~rfngdf gcfP;Dd /xg]b]v5 . ljBt\dfu / cfl't\$] sf]

;Gthg gxb'g}o; lfgsf]kdv ;d:of /xsf]b]vG5 . o;cltI/Qm lGdg lnlt ;d:ofx? kl
xfn lJBdfg 5g\.

-!_ xfn lJBt\ZlQm jf:tljs dfeebf sd b/df pknAw u/f0{cfPsf]b]vG5 . o;n]ubf{
klg lJBt\lfgdf lghl lfgsf]nufglnf0{cfsifff ug{cK77]f]e0/xsf]5 .

-@_ lJBt\koffnldf kljlws tyf cGo sltko sf/0fx?n]ubf{rxfj6sf]kltzt lgs}g}a9l
5 . o;n]ubf{;~rfng / lJQlo klfdg gsf/flds kefj kg\$;fy}ufxsjuhf0{;d]
a9l lJBt\dx;hsf]afj kg{uPsf]b]vG5 .

-#_ lgoldt ?kdf ug{kjddt tyf ;ef/ sfo{gePsf]x\$ xfn ;~rflnt sltko hnlJBt\
slbx?af6 hl8t lfdtf cg?k pTkfbg xg g;s\$fh] pRrtd lJBt\dfusf]ahf
;d:of kg{uPsf]b]vG5 .

-\$_ jtdfg lJBt\ljt/Of koffnlsf]nfB ^ofS6/ (Load Factor) \$*Ü dfq 5 . ofck]lft
:t/eGb sd /xsf] b]vG5 . pRrtd dfusf] plrt Joj:yfkgaf6 xfnsf] nfB
^ofS6/nf0{a[4 ug{;Sg]kz:t u~hfo; b]vG5 .

-%_ lJBt\pTkfbg, k;f/Of ljt/Of koffnlsf]nufglfd ;Gthg sfod gePsf]h]nufglsf]plrt
kltkmn kkt ug{;lsPsf]5g .

-^_ lJBt\lfgdf sfo{t sdf/L ;wofsf] lx;faaf6 lJZn]f0f ubf{g]kndf kltsd/L
lJBt\pTkfbg / jflif\$ laqml Plzofnl dh\$df ;a\$Gb sd /xsf]b]vG5 .

-&_ lJBt\lfgdf ;mUg lgsfox?sf]alrdf kefjsf/L ;dGjosf]sdln]ubf{hnlJBt\bfhg
th\$ oyf]rt lsl;daf6 xg g;s\$fb]vG5 .

-*_ hnlJBt\DaGwl cWoogx?sf]kg/fjnf\$g ug{koffnl / cfofhgix? 5gf\$ ug{pkoQm
klj]of kefjsf/L gePsf]x\$ hnlJBt\cfofhgix?sf]5gf\$;xl ?kaf6 xg g;s\$fb]
b]vG5 . o;n]ubf{cfofhg sfocjogsf nflu oy]6 ljsNkx? kkt ug{;lsPsf]5g .

-(_ ljleg hnlJBt\DaGwl cWoog / cfofhg sfocjog ubf{;DalGwt lgsfox?nf0{g}
sfocjog lgsfo lgoQm ug{/ gkfnl kljlws lgsfox?nf0{g}cfofhgfsf]lhdd]f/ /
pQ/bfol u/fpg g;Sgn]hnlJBt\lfgsf]ljsf;df lg/Gt/tf sfod ug{;lsPsf]5g .

@ cfofltt OGwg

vlgh t]o j:t'/ sf0nf h:tf jfl0fHo OGwgsf]cfjZostf cfoftaf6 kl't{ug]u/sf]pNny
e0;s\$F . cf-j= @)\$&.\$* df vlgh t] j:t'/ sf0nfsf]cfoft sh jfl0fHo pmhf\$]
*%Ü /xsf]5 . xg t cfofltt t] kbty{/ sf0nf cf-j= @)\$@.\$# df sh Jofkl/s OGwgsf]
(!Ü ePsf]df of]xfn sd xg cf0{*%Ü df ' /sf]5 . bzn]cfoftaf6 clh\$ sh cfof]
\$)Ü k\$fnod OGwg l' sfpgdf pkof]u u/sf]kf0G5 .

a\$lnks pnhf{DaGWL pkoQm sfof{dx?sf]sdl

a\$lnks pnhf{sfof{dcGtu{ afof]UofE, n3' hnljBt\ ;wfl/Psf] rNxf] ;f{ jf6/ lx6/, cflbsf]pkoQm ?kdf kl4g ug{;lsPsf]5g . o; ;DaGWL ljut ;/sf/L gltx? e/kbf{lyPgg\ . ol kljwx? hg:t/;Dd krf/ k;f/ u/]tfklg Jofjxf/s kpfjdf cfpq ;s\$fb]v6g\.

nufgl;DaGWL ;d:ofx?

nufgl\$]xsdf ljBt\lfqsf]lj sf;n]pRrtd kfyldstf / To;kl5 jg lfqn]kfpEcfPsf]5 . t/ kfs[ts UofE / j\$lnks pnhf\$]lj sf;df eg]nufgl kl/dfof vfnl gfd dfqs]b]v65 . jg lfqdf ul/Psf]nufgl klq ;f{eGg]xf]eg]bfp/f cfl't\$]nflu dfq /x\$]5g . ljut bzssf] tYofl ljZn]fuf ubf{sh pnhf{f]sf]lj sf;s]nflu ul/Psf]vrdf ljBt\lfqdf ePsf]vr{^#=@Ü b]v *&=%Ü /x\$] kf0G5 . ljBt\lfqdf nufgl\$] kl/dfof cfufdl jifx?df klq oxl :t/df /lx/xg] b]v65 .

l;4fGttll 7hf ofhgfx? 5gfg ug{;s] u?Tjdf cfwfl/t cfly\$ nfe (Economies of Scale) kl/rfng u/L ljBt\lfqsf]a[4 b/ dflyNnf]:t/df sfod ug{;lsg]lyof]. t/ o;f]ug{cTolws nufgl\$]cfjZostf xG5, hg clxn\$]cy{Gqdf ;Dej 5g . 7hf cfofhgfsf]sf]sfof{og clxn];Dd cGt/fi6a ;dxsf]ljQlo nufgl (International Consortium Financing) sf]kl/rfngaf6 ul/Psf]5 t/, o; Joj:yf cGtu{ cg]lGwt nufgl (Tied Financing) n]ubf{cfofhgfsf]vr{a9l e0{ u?Tjdf cfwfl/t cfly\$ nfe (Economies of Scale) 36g] ;Defjgf xg hfG5 . o:tf 7hf vfnsf ljBt\cfofhgfsf]sf]lj sf;df ljBzL nufgl w]}nflu]xGf Pp6}bft{;yf;E ;Dk0f{nufgl /sd kft ug{lg\$}ufx]xG5 . ljeGg nufgl stf?sf];0Qm ;xof]uaf6 nufgl /sdssf]Joj:yf ug{w]} ;do nflu]xGf cfofhgf sfof{ogdf l9nf0{xg u0{ck]lft ;do / dfhdf ljBtpTkfbg ug{ g;s\$fb]v65 .

k[7eld

lbuf] cfly\$ lj sf;s]nflu pnhf\$]dxTjk0f{eldsf /x\$]xG5 . t/, pnhf{DaGWL dfu tyf cfl't{Joj:yfsf]nflu tf]sg]kfyldstf / nufgl\$]kl/dfofh:tf ljifox?;DaGWL lgOf0nf0{b}zsf] cfly\$ a[4b/, j}bz nufgl\$]pknAwtf, /fi6sf]nufgl lfdtf / pkef]mf?sf]dfu Pj+;JfzNs ltg{;Sg]lfdtfn]lg\$}g]kpf]jt kf/\$]xG5 .

pnhf\$]dfu / o;s]lbuf]cfl't\$]alrdf 7hf]cGt/ /x\$]b]v65 . gkfndf pknAw ljeGg pnhf\$] ;f]x?dwo]hnljBt\g}cuKlaQmcf cfp5 . t/ hnljBtpTkfbg tyf lj t/of cfofhgfsf]sf] nflu eg] z?df g}kz:t nufgl\$]cfjZostf kb5 . ljut jifsf pko]nf0{b]i6ut ubf{sf7, bfp/f, uGf, s]fhGo cjz]fh:tf k/Dk/fut OGwgsf ;fwgx?n]g}bzsf]pnhf{cfl'tdf dxTjk0f{ :yfg cfly6sf]b]v65 . bzsf]sh pnhf{vktdf k/Dk/fut OGwgsf]of]ubfg (% kltzt /x\$]5 eg] s]n ! kltzteGbf sd pnhf\$]dfu hnljBt\h]cfl't{u/\$]5 . jtGfg tYofl cg';f/ xfn;Dd hDdf (kltzt hg;wofn]dfq ljBt\;Jf pknAw ug{;s\$]5 .

cf7f]ofhgfsf]p2Zo dhTll /fi6a pTkfbgdf a[4 u/L lk5l8Psf]hg;dbfonf0{cfly\$ Gofolbnfpg]xf]. o;sf nflu s]f / cfB]us pTkfbgsf]kl4g / ljljwls/0fsf ;fy}jtGfg ;Jf lfqsf] ;wfl/ tyf lj:tf/df lghl lfqnf0{k] ;flxt ug{cToGt cfjZos 5 . jf:tjdf plr t dfhdf pnhf\$]

pknAwtf / o; sf]kpfjsf/L pko]uaf6 dfq s[if / cfB]us If]sf]IjIjwLs/Ofdf ultzLntf cfp5
eGg'cTolQm gx]hf .

xfd] cy{Gqdf p]hf\$]eldsf 3/h' pko]u tyf lgoft b]sf nflu dxTjkOf{b]vG5 . b]zdf
kz:t h]s tyf hn p]hf{t eP tfklg Ijutfd p]hf\$}sdlaf6 cfB]us/Ofsf]ult dGb ePsf]
xf]. p]hf{pknAwL;DaGWL cj/f]v gx6fOP;Dd cfB]us Ijsf;sf]ultnf0{tlj]tf k]fg ug{;lsG5 .
;fy}ln^6 l;FfO, s[if pTkfbgsf]k]f]vgh:tf s/fdf p]hf\$]cefjn]s[if If]s}pTkfbga[4df
cj/f]v cfOKg{;S5 . ufdLof If]df cfjZos p]hf\$]nflu kfgL38, l8h]oGq tyf jfo]of; nufot
n3' hnljBt\cfof]hgfsf]k]wG ug{;lsPdf vfB k]f]v tyf 3/h' pB]usf]Ijsf;df ;d] lgs}
;3fp k]g5 .

thgfTds lx;fan] ;:tf] kg]gkfnsf]a]t\hnljBt\cfof]hgfsf];~rfngaf6 kz:t kmfObf
pknAw u/fpg ;lsG5 . sd nfutfd ;~rfng xg]hnljBt\ p]hf{pTkfbg;DaGWL cGo ;t]x?sf]
Ijsf;nf0{Plss]t ug{;s]df pTkfbstj /fli6a pTkfbg a9fpg5f ;fy}IjBt\lgoftaf6 Ijb]L dbk
klg cfhG ug{;lsG5 . o;sf cltI/Qm :jb]L p]hfaf6 Ij:yfikt ug{;lsG]vlgh OGwgsf]cfotdf
vr{xg]Ijb]L dbk]f] kl/dfOf klG 36fpg ;lsG5 . ol ;DkOf{tYox?n] p]hf{Ijsf;nf0{pRr
kfyldstf lbgkg]s/f :ki6 u/]f]5 .

b]zd}pknAw xg]p]hf\$;t]x?sf]Ijsf; u/L lg/Gt/ a9b}hfg]p]hf\$]dfunf0{cfkl't{ub}
n]hfg kz:t dfqdf dfgjlo ;fwg / IjQlo nufglsf]h?/t k5{. o;h]b]zsf]jtdfg cfly\$
cj:yf, pknAw kljLw / /fli6a kfyldstf ;d]nf0{b]i6ut u/L /fli6a p]hf{cfjZostf k/f ug]
lsI;d]f6 p]hf{DaGWL sfogmd / /Ofgltx?sf]thdf ul/Psf]5 . Ijutsf jif?df ;/sf/L If]af6
g}cy{Gqsf]IjleG If]x?sf]Ijsf;sf]nflu sh nufglsf]&) kltztecbf a9L nufgl u/]f]
kfOG5 . t/ o; lsI;dsf]nufgl ;/sf/L If]af6 dfq u/fpg]k/Dk/fnf0{kl/Tofu ug{cy{Gqsf]
lxtsf]nflu h?/L ePsf]5 . /fli6a pTkfbg lfdtdf a[4 ug{ tyf ;/sf/L ;fwgnf0{ufdLof
Ijsf;tkn[a9L ;]a9L kl/rfng u/fpg p]hf{If]sf]Ijsf;df lghL If]sf]nufgl cfs[6 ug{plr t
k]f]fxg lbg'cfjZos 5 .

p]hf{dfu cfkl't{;Gthg

If]ut p]hf{dfu l:ylt

cf-j= @)\$&.\$* -!((. (!_df cy{Gqsf ;a}If]x?sf]sh p]hf{dfu @,^*,&)),)) hl=
h} -uLufhPn_ /x]f]lyof]. o;d]w]s/lj (# kltzt ufx{Yo If]n]pko]u u/]f]lyof]. j]s p]hf{
d]w]cfB]us If]n]\$ kltzt / oftfoft, j]f]ofHo / cGo If]x?n]# kltzt pko]u u/]f]b]vG5 .

ufx{Yo If]sf]p]hf{cfjZostfsf](* kltzt k/Dk/fut OGwgj6 cfkl't{xg]u/]f]5 . sh
/fli6a p]hf{vktdf Jofkl/s p]hf\$]lx:;f Hofb}Gog /x]tfklg sh Jofkl/s p]hf\$]@* kltzt
ufx{Yo If]n]g}pko]u u/]f]b]vG5 . cf-j=@)#&.#* b]v Ps bzssf]alrdf Jofkl/s p]hf\$]
vkt ;/b/ j]lif\$!) kltzt]a[4 e0/x]f]5 . cfB]us If]sf]sh cfjZostfsf]^^ kltzt
k/Dk/fut OGwgaf6 / * kltzt hlt dfq IjBt]n]k/f u/]f]5 . Ijut bzsd IjBt]sf]dfu ;/b/
j]lif\$!% kltzt]a[4 xB]cfPsf]b]vG5 . oftfoft If]df eg]vlgh t]h OGwg (Petroleum fuels)
df g}k]v lge{tf /x]f]b]vG5 . vlgh t]hsf]pko]u ;/b/ j]lif\$ % kltzt]a[4 e0/x]f]5 .
To:t}j]f]ofHo If]sf]sh p]hf{cfjZostfsf]&) kltzt Jofkl/s p]hf{f6 g}kl't{xg]u/]f]5 . o;

lqdf ljBt\zlQmsf] ofubfg @! kltzt /xsf] blvG5 . To:t}sf lqsf] s/La (% kltzt Jofkl/s pnhf\$] cfjZostf vlgh thaf6 / afB. ljBt\zlQm] k/f ul/Psf] 5 . Ijut bzsd sf lqdf Jofkl/s pnhf\$] vktsf] jflif\$ a[4 b/ s] n * kltztdf ; ldt /xsf] blvG5 . bzd sf lqsf pTkfbgdf cf0/xsf] ljljwls/Of, koGg pBfusf] ljsf; / cfBuls/Ofsf] lj:tf/, cflb sf/Ofx?n] ubf{cfufdl jifx?df Jofkl/s pnhf\$] vktdf c' a9L tljtf cfpj]:ki6 5 .

ufdLof lqsf hgtfn] k/Dk/fut pnhf{lgzNs pknAw u/L /fv\$fh] o:tf OGwgsf] dfu eljiodf a9b}hfg': jfefljs xf]. o;n]ubf{jg hEns] km8fgL tljtf/ xg uO{jftfj/Oflo ;d:of c' }uDeL/ xg hfg\$.

jtqfg pnhf{cfkl'tl:ylt

! ljBt\zlQm

bzsf] hnljBt\pTkfbgsf] hl8t lfdtf s/La @## dufjf6 ku\$] 5. of] sh ;xflGts lfdtfsf])=# kltzteGbf sd 5. xfn !@ dufjf6 hl8t pTkfbg lfdtf ePsf] ko7fgsf] lemd?s hnljBt\cfofhgf lgdffwlg cj:yfdf 5 . o;afx\$ tfkLo (thermal) ljBt\ s]bk?sf] sh hl8t lfdtf %% dufjf6 /xsf] 5 . buq lqdf cjl:yt ;fgf hn tyf l8h] ljBt\s]bk?sf] pTkfbg lfdtf !^ dufjf6 /xsf] 5 . ;g\!((! sf]dWo;Dddf #@ ls=jf= blv @\$% ls=jf= ;Dd pTkfbg lfdtf ePsf] ;fgf hnljBt\cfofhgf?af6 yk \$=@ dufjf6 ljBt\zlQm pknAw ePsf] 5 . xfn lgdffwlg # ;fgf hnljBt\cfofhgf?af6 sh @,))) lsn]f6 ljBt\pTkfbg lfdtfd yk xg\$. cf=j= @)\$* .\$(df bzsf] pRrtd ljBt\dfu (Peak load) !() dufjf6 ku\$] lyof].

cGtl/d ofhgf cjlwdf -@)\$&-\$(_ d:ofB. hnljBt\cfofhgf -^(dufjf6, cfl vfhf hnljBt\cfofhgf -%=! dufjf6 / ;fgf hnljBt\cfofhgf? -!=%(dufjf6 sf] lgdffsfo{ ;DkGg ul/Psf] 5 . ;fy} !(& ls=dl= k; f/Of nfOgsf] lgdffsfo{klg ;DkGg ul/Psf] 5 . pk/fQm elts kultsf ;fy} eljiodf cGtl/s vkt / lgsf; lsf nflu ;~rfng ug{ ;lsg] cfofhgf?sf] ; j]fOf, ;DefJotf / lj:tl OGhlgol/ cwoogx? ;DkGg u/L cofhgf tof/L sfo{ul/Psf] 5 . ol cwoog ePsf cfofhgf?sf] ;Hft lj j/Of cg';tL ! df lbOPsf] 5 .

lgsf;L ;d]sf] ;DefJotf ePsf a[tl hnljBt\ cfofhgf?sf] xsdf sOfnl - lr;fkfgL pRr afw axp2Zolo cfofhgfsf] lj:tl cfofhgf tof/L;DaGWL cwoog tyf cGt/li6a ;ldfdf cjl:yt dxfsnl -k~rZj/ axp2Zolo cfofhgfsf] ;DefJotf cwoog u/fpg :ynut ; j]fOf;DaGWL cfjZos sfo{ k/f ePsf] 5 . o:tf cfofhgf? sfo{og u/fpg ef/t / gkfnsf ljleGg clwst:t/df jftf\$] jld rfn'/flvPsf] 5 .

lghL lqdf klG n3' hnljBt\ cfofhgf?sf] lgdff ePsf] 5 . lghL lqdf ;~rfInt n3' hnljBt\s]bk?sf] sh ljBt\pTkfbg lfdtf (@) lsn]f6 /xsf] cgdg 5 . bzd o:tf n3' hnljBt\s]bk?sf] ;wof (! 5 .

@ bfp/f

clwsfz ufdLof 3/ kl/jf/n]bfp/fsf]cfjZostf glhssf]jg hEnjf6 lgLzNs k/f
 ug[u/šf]b]vG5 . zx/L Ifsf 3/ kl/jf/n]cf^gf]cfjZostf bfp/f vl/b u/L k/f ub5g\.
 of]sh /fli6x cfjZostfsf]!) kltztebf sd g}/xšf]5 . kxf8L ešsf upFahf/x?df
 ljz]f u/ lrof k;n, /16/16 / ;/sf/L sdf/Lx?n]dfq bfp/f lsGg]u5g\ kfol h;f]c?
 ;ah]jg hEnaf6 bfp/f ;Ing u/L cf^gf]vfFf]6f5g\ . zx/L Ifdf bfp/f lajl ljt/Of
 lghL Jofkl/x?n]8Lkf] / l8n/sf]dfllodaf6 u/šf 5g\ / gkfn l6Dj/ skf]zg -6L-;L-Pg- n]
 klg s]L dfqdf bfp/f lajl ug[u/šf]kfOG5 .

ljutsf]clgolqt jg k8fgLn]ubf{bžsf]3gf jg Ifg lgs}ljgfz ePsf]5 . cf-j=
 @)@! .@@ b]v cf-j= @)#% .#^ sf]cjlwdf jg ljgf; kltjif{@=! kltztsf b/n]cyf{\
 @&))) xš6/ kltjifšf b/n]ePsf]cgdfg 5 . o; cjlwdf bžn]udfPsf]sh jgsf]Ifg
 #,*@,))) xš6/ cgdfg ul/Psf]5 .

xfn bždf bfp/fsf]jlifš vkt ! s/fš !& nfv dšs 6g /xšf]5 / dwo kxf8L
 tyf k]L{t/f0šf Ifgx?df bfp/f cfkltšf];d:of ´ g\´ g\udeL/ xg yfnšf]5 . dwo klZrd
 / ;b/ klZrdsf Ifgx?df eg]of];d:of Tolt ;fx]udeL/ e0;šf]b]vG5 .

cglws] 9Eaf6 ?vx? s6fgl u/L bfp/f lajl ug[sfddf ljz]f u/ kžfut bfp/]
 tyf kxf8jf6 em/šf JolQm g} ;mJg b]vG5g\ . ;fy} /fhdfušf] 5p5pdf a;f]f; ug]
 upm{x?n]klg cf^gf]3/fo;L pkof]usf]nflu egl kž:t sf7-bfp/f hEnaf6 ; Ing u/L a]g]
 u/šf]klg kfOG5 . jf:tjdf o; lsl;dsf]cglws] s6fgl / laqm upm{x?sf]u} s[if
 /fhuf/L (Off-farm employment) agg kušf]b]vG5 .

cGo h]js pnhf{

cGo h]js pnhf{ s[ifhGo cjz]f / uf0{j:tšf]uf]a/sf]afxNo /xšf]b]vG5 .
 OGwgsf]?kdf kof]u xg]u/šf]s[ifhGo cjz]fsf]kl/df0f ^ nfv dšs 6g /xšf]cgdfg 5
 h;dwo]k/fnsf]lx:;f %) kltzt 5 . ;fy} @# nfv dš6- uf]a/sf]u07faf6 pnhf{cfklt{xg]
 u/šf]b]vG5 .

\$ Jofkl/s pnhf{

Jofkl/s pnhf{km{dVotll vlgh t] cyf{\kš]anod kbfy{/ kTy/ sf]nfsf]pkof]
 ul/G5 . ol j:tX?sf]kfol ;Dkof{dfu cfotaf6 g}klt{ul/Psf]5 . bždf sh pnhf{pkof]udf
 kš]anod kbfyšf]lx:;f \$ kltzt / sh Jofkl/s pnhf{ o;sf]ofubfg &@ kltzt /xšf]
 b]vG5 .

vlgh t] kbfy{?sf]cfklt{JoJ:yf

bždf vlgh t] kbfy{lajl ljt/Of ug]Psf]lwsf/ gkfn cfon lgudnf0{kšfg ul/Psf]5 .
 o;n]ljZj-ahf/jf6 dšt] / 8Lh] vl/b u5{/ ol t] kbfy{? ef/tnf0{pknAw u/f0{;šf]
 abnfd df / l:kl/6, xjfo{OGwg, Pn=kl=hl- ;d] ljeGg t] kbfy{? klt ug]JoJ:yf u/šf]5 .

o; lgudn]sf7df08f} cDn]yu-h, lj/f6gu/, e}xjf, gkfnu-h / wgu9lsf] ;~ro e08f/x?df ol
t} kbfx? ;~ro u/L cfjZostfcg';f/ laqML lj t/Of ug]JoJ:yf u/}sf]5 .

sf]nf cflkt}JoJ:yf

gkfn]df sf]nf]sf] vfgl gu0o x} b}zsf]cfjZostf cfoftaf6 k'f ug]ul/Psf]5 . of]sfo{
gkfn sf] Inld6}nf0{lhDdf nuf0Psf]5 . clw/fHosf kpV :yfgx?df ;~ro / laqML lj t/Of ug{
lj/uh, lj/f6gu/ / e}xjfdf o; lgudsf l8kf]sfof}ox? /x}f 5g\.

% lJBt\cfoft .lgoff JoJ:yf

gkfn-ef/taLr /x}sf]xfnsf]lJBt\cfbfg k}fg JoJ:yfcGtu{ %) d}ufj6;Ddsf]lJBt\ZlQm
ef/tl; t lsga} ug{; lsg]eP tfklg xfnsf]lJBt\k}ffnlsf]cGt/ hf}f0sf]ckof{t lfdtfn]
lJBt\cfbfg k}fg @) d}ufj6df ;ldt /x}sf]5 . gkfn-ef/t ;ldfjtl{l}f}df s}L :yfgx?df
gkfn] ef/taf6 lJBt\pknAw u/}sf]5 eg] s}L 7f}df gkfn] ef/tnf0{lJBt\pknJw
u/fPsf]5 .

lgoffsf nflu a}t\axp2}olo hn;f} cfof}hgfx?sf]lj sf; ug{dh'ssf]cj:yf cgsh
/x}sf]5 . o; ;DaGwdf axp2}olo k}t}sf s}L a}klf}lo tyf axklf}lo a}t\ hn;f}
cfof}hgfx?sf]lj sf; af/]5nk}n e0/x}sf]5 .

cf}tl/s p}hf};fwg

gkfn]sf]p}hf};f}sf]agf} k/Dk/fut / Jofkl/s p}hf};f} -jg k}fj/, s}f}hGo cjz}f,
uf}a/; f}f} / lJBt\ZlQm sf]; lDd>Ofdf cfwfl/t 5g\ b}zdf j}l}f} !*^ s/f} hL=h} (GJ) j/fj/sf]
p}hf}{lg/Gt/ ?kn]p}tkfbg ug{;Sg]lfdtf lJBdfg 5 . of]xfnsf]cgdf]gt p}hf}{pkef]usf]%)
u0ff a9L 5 . b}zdf laBdfg p}hf};f} ;f}x?sf]plr t tl/sfj6 pkofu ug]u/fpg]JoJ:yf ePdf
p}hf};f]l}f}df b}z cf}dlge{ x} ;Sb5 . pknAw u/fpg ;lsg]p}hf};f} ;f}x?df hnlJBt'sf]lx; ;f
&(k}tzt /x}sf]x} o;n]ljz}f :yfg cf}u6}sf]5 eGg'c}olQm gx}hf} .

! hnlJBt\

gblsf]jxfj]sf]cfwf/df n}yf hf}yf ubf{gkfn]df *#,)) d}ufj6 ;}f}Gts hnlJBt\ZlQm
lg]xt /x}sf]cgdf]gt ul/Psf]5 . o;d}wo]xfn;Dd ul/Psf c}woogaf6 cfly} ;DefJotfsf]
cfwf/df sl/a \$@,)) d}ufj6 lJBt}p}tkfbg ug{;lsg]b}vPsf]5 . kxf8L e}w/ftn ePsf]
x} g}oxf}P}Rr af}x? lgdf}f ug{;lsg]vfnsf]jx'p2}olo hn ;f}cfof}hgfx?sf]lj sf;
ug{;Sg]k}z:t u}hfo; /x}sf]tYo c}woogaf6 k}f}l0ft ePsf]5 . xfn;Ddsf]c}woogaf6 !)
d}ufj6 lJBt}p}tkfbg lfdtfeGbf a9lsf] hnlJBt\cfof}hgfx?sf] ;wof (# 5g\ . loglx?d}wo]
#) :yfgdf p}Rr af}w lgdf}f ug{;Sg];Defjgf /x}sf]5 .

@ bfp/f

b7sf]**=%) nfv x\$6/ hldgdf pTkfbgzLn jg h·n ljsf; ug{;lsg] cgbdfg 5 . xfn
 clw/fHosf]^&=#) nfv x\$6/ hldg jg / enf8Ln]9fsf]cgbdfg 5 . jg / ´f8Ln]9flsPsf]
 lfgdWof6 %) klztz cyf{\##-\$) nfv x\$6/af6 bfp/f ;Ing ug[ul/Psf]5 . o ; jg
 lfgaf6 lbuf]lsl;djf6 %& nfv d6s 6g kl{jif{bfp/f cfkl't{xg ;Sg]cgbdfg 5 .

p27o

- != /fi6sf]pTkfbgzLn lfgnf0{a9LeGbf a9L cf6tl/s ?kdf pknAw xg]pmhf{ ;f] ;E ;Da4
 ug\$;fy}pmhf{pTkfbg nfutnf0{sd ubf]nf0{a9L cf6dlge{ agfpg].
- @= b7df pknAw pmhf\$ ljeGg ;f]x?sf] ;dlr t ljsf; tkn{l]z]f hf8 lb0{cfofltt OGwgnf0{
 j]lds ?kdf :yfglo ;f]sf]kl/rfngaf6 kl:t:yfkg ubf]nf]fg].
- # jftfj/0fnf0{cgfjZos kl'tsh c;/ gkfg]lsl;daf6 pmhf\$]ljsf; / pkof]u ug[.

/fli6x pmhf{/0fglt

k/Dk/fut pmhf\$]dfE / cfkl't{Jo]y:fkqdf jg h·n / cGo h]js pmhf\$;f]x?sf]
 ;fdbflos txdx xg]j]lfgs Jo]y:fkq / pmhf{pkf]usf]szntf (efficiency) a9fpg]kljwL
 kl]4G;DaGwL sfo{? ul/g5g\ . of]sfo{jgpkf]Qmf ;dxsf]dfWodaf6 ul/g'cfjZos 5 . Jofkl/s
 pmhf\$;DaGwdf qmlds ?kdf pmhf{lge{tf / pmhf{;Af0ftk]cl3 a9b plrt jftfj/Of ;hgf
 ug]kn{glltut hf8 lb0g5 . eQmfGL ;Gthgsf] ;d:ofnf0{ ;dfwfg ug{ :yfglo k]tsf pmhf{
 ;f]af6 cfofllt pmhf{nf0{kl:t:yfkg ug]kn{l]z]f kfyldstf lb0g5 . ;:tf]b/sf]OGwg cfjZos
 xg]l;Ff0 ;8s / pmhf{kvf]g pBfux? ;E hnljBt\sf]l]dnf0{cfa4 ul/g5 .

ljBt\lfgsf]ljsf;nf0{lg/Gt/tf lbnfpg ljBt\lfgleqaf6}o; }lfgdf nufgl kl/rfng ug{
 clgjfo{5 . o ;f]ugnf0{cTolws dgfkf sdfpg]/ o;af6 ;Dej jrt kl/rfng ug{ ;Sg]lsl;dsf
 kl/of]hgf?sf]5g5 ul/g5 .

dfly pNn]vt tYonf0{dWlo gh/ /fvL lgDg /0fgltx? cf7f]hgf cjlwdf c]nDjg ul/g5

- != kl]lws / cfly\$;DefJotf b]i6ut u/L :jb7L pmhf\$;f]x?nf0{b7sf]pmhf{cfkl'tdf
 l6sfpkg cfp]u/L ljsf; ubf]nf]fg pkoQm sbd rfng5 .
- @= cfly\$?kn] ;lj]o /xsf]pTkfbg lfgsf]pmhf{vkt]sf]Jo]y:fkq / pmhf{;Af0fsf ljeGg
 dfWodx?nf0{ jftfj/Oflo ;h]gzLntfsf]klf ;d]sf]plrt cWooog u/L ;zQm kfl/g5 .
- # 7hf, d´ of]f / ;fgf vfnsf ljBt\cf]hgf ;dfj7 u/L b]j} ;/sf/L / u} ;/sf/L lfgnf0{
 nufgl df ;xeful agfpg cfjZos Jo]y:f ldnf0g5 . ;fy} nufgl kl/rfng ubf{Jofkl/s
 tyf cGo ljQlo ;f]x?sf]lj]wLs/Of ul/g5 .
- \$= cf^g}Jo]y:fn]wfGg g ;Sg]ePdf dfq cNksfnlg / bl3\$fnlg pmhf{cfkl'tdf xg cfp]g]
 Gogtfnf0{cfoftsf]Jo]y:yaf6 kl't{ul/g5 . /fli6x lxtnf0{ ;jfk] /fvL a9L ;]a9L nfe k]t
 ug]lx;faaf6 pmhf\$ cfoft÷lgof ;DaGwL ;D´ f]fx? ul/g5g\.

%= /fli6e ljsf; glltsf]p27o kflktdf kltsh c;/ kg7df afx3 c6o ;a}cj:yfdf ;a}kpf/sf
 OGwgx?sf]df]h lgwf{0f ubf{;fdilhs dNo / df6otfnf0{klg Wofgdf /flvg5 .

^= pmhf{ cfkl't{ / dful;t ;DalGwt jftfj/Oflo ;d:ofx?nf0{ lgo6qt u/fpg ;mUg
 lgsfox?nf0{ ;ljlo u/f0g5 . pmhf{ljsf; / jftfj/Of ;Hf0f tyf kl46 sfodf c6t/
 ;Gthg sfod ul/g5 .

&= lghls/Ofsf] glltcg?k ;/sf/L Ifqdf pmhf{ljt/Of tyf pTkfbgsfodf ;mUg ;yfx?sf]
 :jfldTj lghL Ifqdf x:tfGt/Of ugI ;DefJotf xI/g5 . pmhf{ljsf;sf]cg';Gwfg sfodf ;mUg
 l/sfi6, 0~hlgLol/u OGi6LRO6, jfof]UofF sDkgL / o:t}c6o pmhf{pTkfbg / pkof]usf ;fwg
 pTkfbg ugI pBf]ux?nf0{ Gogtd nfutdf pkoQm / ;7lft pmhf{kljlwsf] ljsf; ugI
 cfjZos 6Jf k%of0g5 . ;/sf/L:t/af6 pmhf;t ;DalGwt tYofI tyf ;'rgfx? lzlf0f ;y
 / ;fj]hgs ;~rf/ tyf :ynut kpz6Lh:tf sfodf]dx?sf]dfWodaf6 hg;dIf k%of0g5 .

pmhf{gllt

pmhf{ Ifqsf] dfu tyf cfkl't{ Joj:yfsf] nflu djZos kgI bl36fnlg glltx? / pkoQm
 ;yfut ;Argfsf]kf?k lgwf{0f u/L bl36fnlg pmhf{of]hgf -u? of]hgf th6f ul/g5 . Jofkfl/s
 pmhf{sf] Ifqleq ;yfut ;wf/ klfsf] cWoonf0{ ;jfw s dxTj lbg' cfjZos ePsf]o; Ifqdf
 vf; u/L hnljBtIfqdf ;yfut kl/jt6sf pkfox? klxNofpgI k%u? of]hgsf]Wofg hfg5 . cf7f
 of]hgfjldf pmhf{gllt lgDg cg';f/ xg5g\

!= bl36fnlg pmhf{of]hgf vf; u/L hnljBtIfqdf ljle6g lfdtfsf ljBt\cfof]hgfx? kQf
 nufpg kpbf ul/g5 . o;af6 kof{t ;Wofdf ljle6g lfdtfsf ljBt\cfof]hgfx? ;DefJotf
 cWoon nufglsf]nflu pknAw xg5g\.

@= 7hf hnljBt\cfof]hgfx?af6 pknAw xg]ljBt'sf nflu lgof{dhs gllt ckgf0g5 . o;af6
 ljsf;sf]nflu cfjZos kgIj]z s dbkcfh6 xg ;Sg5 . o:tf cfof]hgsf]ljsf;df lalkflo
 tyf axklflo ;xof]usf]a9L ;]a9L dfqdf kl/rfng ul/g5 .

#= d%of]h hnljBt\ cfof]hgfx?sf] ljsf; thgf]ds ?kdf w}] nfe ePsf pmhf{Wfg
 pBf]ux?sf]ljsf; ;F cfa4 u/L kl46 ul/g5 .

\$= ;fgf tyf d%of]h hnljBt\cfof]hgfx?sf]ljsf; / nufglsf nflu afxb, cf6tl/s Pj+;eQm
 ?kdf lghL Ifqsf] ;xflutf a9f0g5 . ;fy}ljBt\pmhf{sf]cfbfg kpf / dNo lgwf{0fnf0{
 6Jf k%ofpg]vfnsf]sfg9L tyf ;yfut Joj:yfx? th6f u/L nfu'ul/g5 .

%= hnljBt\ Ifqnf0{I;Ff0 sfodf]d;F cfj4 ul/g5 . o;}u/L ljBt'sf] rfk 36L xg] ;dodf
 rNg]pBf]unf0{ljz]f ;xlnotdf ljBt\pknAw u/f0g5 .

^= k/Dk/fut pmhf{sf] cfkl'tdf lg/Gt/tf sfod /Vg jg kpfj/sf] pTkfbg a[4;DaGwl
 sfodf]dx? pkefQmf ;dx dfk% ;~rfng ul/g5gV jg eld salnotdf pknAw u/f0{lgHL
 Ifqnf0{jjff/fkofsodf kI ;flxt ul/g5 .

- &= pnhf{ dfu Joj:yfkg] zx/L lfgsf] pnhf{ cfjZostfnf0{ lgoldt ub5 . ljleGg pnhf{ ;t{x?sf] dNo lgwf{0fn] z4 ;fdlfs nfutnf0{kltglwTj ugkb5 . t;y{3/ kl/jf/nf0{ pnhf{pkf] blyt a9fpg] pkfo cg';/Of ug{/ To:tf pks/Of kpfu ugdf k]/t ul/g5 . oftoft pks/Of / d]zg/Lx?sf] ;DaGwdf cfjZos pnhf{sf nflu pkoQm / kl/k's cfoft gltx? thdf ul/g5g\.
- *= cfb]us, Jofkfl/s tyf oftoft lfgsf] bfp/f tyf vlgh pnhf{nf0{:yfglo ljbT'pTkfbgaf6 jldzll klt:yfkt ul/6Inlug5 . Jofjxfl/s b[6n];Dej eP;Dd cfofitt OGwgnf0{ljbT'af6 klt:yfkg ug{k];flxt ul/g5 .
- (= k/Dk/fut tyf cfofitt OGwgdflysf] jtdfg lge{tf 36fpg gjls/Oflo pnhf{klijlw?sf] ljsf;nf0{k];flxt ul/g5 . lghl lfgnf0{klijlw x:tfGt/Of, cg';/Oflo (Adoptive) cg';Gwfg tyf ljsf;; hnljbT'\zIQmsf] d]nsls/Of (Indigenisation), h]js (Biomass) tyf cGo gjls/Oflo pnhf{f]sf]ljsf;df k];flxt ul/g5 . ufdLof lfgsf]pnhf{dfunf0{:yfglo ?kdf ljsl;t klijlw / pks/Ofsf] dflodaf6 (Cross-Flow Turbines, Induction Generators and Gasifiers) ljsl;Bk Joj:yf cg?k cfl't{ul/g5 .
- !)= pnhf{pkof]udf lskmfot ug]vfnsf cfb]us tyf cGo lfgdf ;~rflnt ljleGg sn khf{tyf d]zgl/, lahl vkt ug];Gg tyf d]st]sf :6fph:tf ;fwgx?sf] cfofddf ;ljwf lbg] Joj:yf ul/g5 .
- !!= ax';Wos ofqx?nf0{ ;jf/L k'ofpg ;Sg] vfnsf ;fj]hgs oftoftsf ;jf/L ;fwgx?nf0{k];fxg lb0{a9L OGwg nflu] ;jf/L ;fwgsf] kpf]unf0{b?T;flxt ul/g5 . ;/sf/L ;jf/L ;fwgx?sf] kpf]unf0{Gogtd ug5f ;fy}cfjZoseGbf a9L lfdtf ePsf df6/ uf8Lx?sf] cfoftnf0{lg?T;flxt u/L cfofitt OGwgsf]pkf]udf sdL ul/g5 .
- !@= Goflos tyf sfgbl ;Jf, /fDN6L / k606;DaGWL klqnof tyf ltglx?sf] Joj:yfsf] ;fy} pnhf{DaGWL pks/Ofx?sf] pTkfbgsfo(df 6]f k'ofpg] p2]on] s]L ;eQm nufgl / klijlw kl46 ;yfx? :yfkgf ul/g5g\.

hnljbT'\glLt

- != ljbT'pTkfbgsf]of]hgf dfu kl]k0fsf]cfwf/df tof/ kfl/g5 / pTkfbg 0sf0df sd nufgl xg] tyf thgf]ds 9En]a9L jf:tljs cfly\$ kltkmn lbg]cfof]hgfx?sf]sfot]ognf0{kfyldstf lb0g5 .
- !=! dWosfnlg / bl3\$fnlg ljbT'\cfjZostf kl't{ug{ljlleGg :t/ / lfdtfsf hnljbT'\cfof]hgfx?sf] ;~rfng ul/g5 .
- !=@ kxf8 / t/f0{lfgdf s]if pTkfbg tyf 3/h' / ;fgf pB]ux?sf] ljsf;df ;3fp k'ofpg ufdLof ljbT'ls/Of sfof]lddf hfB lb0g5 .
- !# k64nod kbfsf] klt:yfkgf] nflu hnljbT'\zIQmaf6 rNg] oftoft koffnlsf] ljsf;df hfB lb0g5 .

!=\$ hnljBt\ljsf;sf]nflu :jbZL >d, ;lk / ;f]sf];fy}ljbZL nufgl tyf kljlnf0{ klg pkof] ul/g5 .

!=% pTkflbt hnljBt\af6 bZleqs]dfu k/f u/L a9L xg]hnljBt\lgof ul/g5 .

!=^ ljbT\sf]kpf]unf0{lj:tf/ u/L bfp/fsf]vkt sd ub]jg tyf jtfj/0fsf];Af0fdf ;3fp k%of0g5 .

!& ljbT\sf]pkof]unf0{ljljwls/0f ul/g5 .

!=* ljbT\sf]cfkl't{/ ljt/0fnf0{lgoldt / e/kbf]tNof0g5 .

!=(pTkflbt ljbT\sf]rxfj6df clwstd lgoGqOf ul/g5 .

!=!) hgtfnf0{kof]t ljbT\;Jf pknAw u/f0g5 / ljbT\dxzh b/nf0{a9L Jofjxfl/s tNof0g5 .

@= ljbT\pTkfbg, k];f/0f / ljt/0fsf]df :yfglo :jozfl; t lgsfo / lghL lfh - :jbZL Pj +jbZL sf];xflutfnf0{k];flxt ug{lgDgcg';f/sf]glit sfod ul/Psf]5

@! !)) lsnf]f6 ;Dd lfdtf ePsf]hnljBt\cf]hgsf]nflu sg}cgdltkq lngkg] 5g . t/ !)) lsnf]f6b]v !)) lsnf]f6;Ddsf]lfdtf ePsf]hnljBt\cf]hgsf] nflu sfo{z? ugeGbf cufl8 ;DalGwt lgsfonf0{cfjZos ljj/0f;lxtsf];'gf lbgkg5 .

@=@ !))) lsnf]f6eGbf a9L lfdtf ePsf]hnljBt\cf]hgsf]nflu hn;f] dGqfnodf lgjbg] lb0{cgdltkq lngkg5 . cgdltsf]nflu b/vf:t ;fy cf]hgsf];DefJotf clwoog tyf cGo cfjZos hfgsf/lx? kZ ugkg5 / To;/L ;Dk0f]ljj/0f kZ u/f] !@) lbg]eq To:tf]cgdltkq lbg]glbg]lg0f6 lb0g5 . cgdltkqsf]cjlw a9Ldf %) jifsf]xg5 .

@# ;/sf/L lfhaf6 lgdf]f k/f e};/sf/L :jfldTjdf /x]f hnljBt\cf]hgx? / k];f/0f tyf ljt/0f nf0gx?nf0{ cBfjlws, sd vlrf] / a9L pTkfbgzln tNofpgsf]nflu k'}jfcf]zs ?kn]lghL lfhaf6 ;~rfng u/fpg cfjZos ;D'f]f ug{;lsg5 .

@=\$ Ps jf a9L lghL :jbZL nufglstf?af6 PSnf] jf ;@Q nufgl ug{u/fpg ;lsg5 .

@=% ;/sf/ tyf sg}Ps jf a9L :jbZL jf ljbZL nufglstf?af6 ;@Q nufgl u/fpg ;lsg5 .

@^ Ps jf a9L ljbZL nufglstf?af6 zt kl'tzt nufgl u/fpg ;lsg5 .

@& :jbZL tyf ljbZL nufglstf?af6 ;@Q nufgl u/fpg ;lsg5 .

@=* gkfn IjBt\kflws/Of -o;kl5 kflws/Of elgPsf] sf]kffnl;F ghfBL c;Mug /xl :yfgLo kffnlCgtu{ sg}Ifqdf IjBt\cfkl't{ug{;lsq5 .

@=(sg}vf; Ifqdf IjBt\ls/Of u/L a9L ePsf]IjBt\zIQm kflws/Ofsf]kffnlDf cfkl't{ ul/g]5 .

@=!) hnljBt\cfonhgaf6 pTkflbt ;DkOf{IjBt\zIQm kflws/Ofsf]kffnlDf Psdl6 cfkl't{ ul/g5 .

@=! cgdltkq kft gu/L c;Mug ;~rfngdf /xl sg}vf; Ifqdf IjBt\jt/Of ul//x]sf]To:tf]Ifqdf kflws/Ofsf]IjBt\kffnl Ij:tf/ ePdf / lghL Ifqn]Toxf ;~rfint hnljBt\sb<k;f/Of tyf Ijt/Of nf0g laqML ug{OR5s ePdf kflws/Of / lghL Ifqsf alr ;xdl ePadf]hd kflws/Ofn]pQm hnljBt\sb<k;f/Of tyf Ijt/Of nf0g vl/b u/L lbq5 .

@=!@ :jbZL lghL Ifqn]ufdLo{ :t/df !))) Isnff6;Dd hnljBt\sb<gdff u/L IjBt\pTkfbg tyf Ijt/Of ug{OR5s ePdf IjQlo ;*yfx?n]Ijz]f ;xlnot zt{df COf pknAw u/fpg5g\.

@=!# lghL pBdlx?n]pTkfbg u/}sf]IjBt\k;f/ ug{sf nflu kflws/Ofsf]kffnl kpf]u ug{ kfpg5 .

@=!\$ cgdltkqsf]cjlwel/ sg}klg lghL Ifqaf6 :yflkt hnljBt\cfonhgf /fli6as/Of ul/g55 .

@=!% sh nufglsf]%) kltzteGbf a9L IjbZL sDkglsf] nufgldf :yfkf ul/Psf] cfonhgf cgdltkqdf tflsPsf]Dofb ;dfkt ePkI5 :jtll >L % sf] ;/sf/df x:tf{t/t xg5 . ;/sf/n]To;sf]nflu sg}fltkl't{lbq'kg55 . t/ To:tf]nufgl ug{IsDkgLn]g}To:tf]hnljBt\sb<vl/b ug{rfx]df >L % sf] ;/sf/I; t vl/b ug{ ;Sg5 .

@=!^ !))) Isnff6;Ddsf hnljBt\sb<*af6 pTkflbt IjBt\zIQmDf /fN6L nflu55 . !))) Isnff6eGbf a9L lfdtfsf hnljBt\sb<*af6 pTkflbt IjBt\zIQmsf]xsdf pTkfbgstf]Jofkfl/s pTkfbg z? ePsf]!% jif{Dd kltlhl8t Isnff6 jflif\$?- !)) tyf kltolg6 -Isnff6 306f_ ;/b/ laqML dNosf]@Ü sf b/n] ;/sf/nf0{ /fN6L a' fpgkg5 . Jofkfl/s pTkfbg z? ePsf]!% jif{I5 kltlhl8t Isnff6 jflif\$?- !))) . tyf kltolg6 -Isnff6 306f_ ;/b/ laqML dNosf]!)Ü sf b/n] pTkfbgstf]Jofkfl/s ;/sf/nf0{ /fN6L a' fpgkg5 . kflws/Ofsf] IjBt\kffnlaf6 IjBt\zIQm vl/b u/L k;f/Of / Ijt/Of ubf{lghL Ifqn]sg}klg /fN6L Itgkg55 .

@=!& !))) Isnff6 lfdt;Ddsf hnljBt\cfonhgaf6 IjBt\pTkfbg u/L Ijt/Of ug{lghL Ifqsf cfonhgx?sf]nflu cfof/ 56 lb0g5 .

@!* lghl lfhaf6 lgdfuf ul/Psf !))) lsnfj f6e6bf a9L lfdtfsf] hnljBt\ cfofhgxf?sf xsdf Jofkl/s ljbtpTkfbg ePsf]ldltb]v !% jif{Dd cfos/ 56 lb0g5 .

@!(ljbT\ ; j :6zg] lgdfuf jf kl;f/Of Pj+ljt/Of nf0g ljbT\ ug] lghl lfhaf pBdlx?nf0{!) jif{Dd cfos/ 56 lb0g5 .

@=@) >L % sf] ;/sf/sf] :jfldTjdf /xsf hnljBt\ s]b*? jf kl;f/Of tyf ljt/Of nf0gsf] ;~rfng, ;ef/ Pj+JoJ:yfkg lghl sDkgLx?n] 7\$sd f lnPdf jf vl/b u/df To:tf sDkgLx?nf0{% jif{Dd cfos/ 56 xg5 .

@=@! cfos/sf]xsdf ;/sf/n] ;do ;dodf nufpg] skf]6 cfos/e6bf !) klztz sd xg5 .

@=@@ nufglstf] hnljBt\cfofhgdf kb|| nufgl u/L hnljBt\cfofhgfsf]lj]wLs/Of jf @%% jf ;f6bf a9L hl8t lfdtfd ljbT\, kljw]sf] cfwlgsLs/Of jf ;xof]ul pBf]usf] ljsf; u/df To:tf] hnljBt\cfofhgfsf] vb cfo (Taxable Income) af6 gofFyk l:y/ Hoyfsf] dNosf] %) klztz s\$ ug{ kfp]g5 . o:tf]56 Psdl6 jf k6s k6s u/L tlg jif{eq s\$ ug{lb0g5 .

@=@# :yfgLo pBf]ux?af6 pTkfbg tyf laqL ul/g]lgdfuf pks/Ofx? d]zg/L cf]h/x? tyf ;~rfng ;ef/sf]lgldQ cfjZos kg]pks/Ofx? / ltgsf kf6k]h? cfoft u/df klrInt b/a6blcg';f/ e6;f/ / laqLs/ nfu]g5 . g]kndf pTkfbg gxg]pQm ;fdgx?sf]xsdf ! klztz dfq e6;f/ dxzh nfu]g5 . To:tf] cfoft Ohfht kq b:t/ laqLs/Of cflb nfu]g5 .

@=@\$ lghl lfhaf6 lgdfuf ul/g]ljbtpTkfbg kl;f/Of tyf ljt/Of cfofhgfsf]lgldQ nufgl ug]lj]bzL JolQm, km{d{ jf sDkgLnfo{lj]bzL nufgl Pj+Psa/ glt c6tu6 k]pg ul/g]lj]bzL dbksf]ljlgdo;DaGwL ;a};ljwf pknAw u/f0g5 .

@=@% hnljBt\cfofhgfsf]nflu C0f jf z]p/ k]f]sf]?kdf ljb]zL dbk;nufgl u/]eP C0fsf] ;f]f jf Aofh eQmfgL ug{jf nufgl lkntf{(repatriation) ug{f]nflu cfjZos ePdf To:tf]lj]bzL dbk>L % sf] ;/sf/n]pBdlnf0{k]rInt ahf/ ljlgdo b/df pknAw u/f0g5 .

@=@^ lghl lfhaf/f ;~rflnt !))) lsnfj f6;Dd lfdtfsf hnljBt\cfofhgaf6 pTkflbt ljbT]sf]laqLb/ lghl pTkfbgstf]cfk]lgw]t u/L laqL ljt/Of ug{;Sg5 .

@=@& !))) lsnfj f6e6bf a9L lfdtfsf hnljBt\cfofhgxf?af6 pTkflbt ljbT]zIQm sg} vf; lfhdf kl]ws/Ofsf] k]ffnLb]v c;u]g /x] laqL ljt/Of u/df lghl pTkfbgstf]dfly k]s/Of -!_ df pNn]v ePadf]hd laqLb/ lgw]tOf ug{;Sg5 . t/, To:tf]b/ lgw]tOf ug{f nflu lghl pTkfbgstf]z]p/ k]f]df @% klztz ;Dd nfefz xg]u/L lx;fa ug{;Sg5 .

- @=@* lghl lfgsf]hnljBt\slbaf6 pTkfbg xg]ljBt\zlQm lghl pTkfbgstf{/ kflws/0fsf] cfk;l ;xdltdf vl/b laqml ug{;sg5 . To:tf]ljBt\laqmlb/ b]j}klfnf0{dfGo xg] u/L lj:yflkt nfut (Avoided cost) sf]lgZrt klztz jf pTkfbg vrQf yk (cost plus) jf kflws/0fsf] cf; t ljqlb/sf]lgZrt klztz (Fixed percentage of the average selling price) sf]cfwf/df lgwf{0f ul/g5 .
- @=@(pkoQm adf]hd laqmlb/ sfod ubf{lghl nufglstf{?n}cf; t @% jifQf ;Dk0f{ nufgl kmf{e}Sg] u/L hnljBt\lj sf; sf] nflu nufPsf] nufglsf] x{; s8l ug{ ;Sg5 .
- @=#) ljBt\ljqlb/ sfod ug{Pp6f 56ljBt\laqmlb/ lgwf{0f cfof] (Electricity Tariff Commission) sf] :yfkf ul/g5 . /fli6e jf kflws/0fsf]ljBt\k0ffnldf kpf]u xg] ljBt\sf]laqmlb/ pQm cfof]sf]l; kmf/;df lg0f6 ul/g5 . ljqlb/ sfod ubf{ki6 ?kn]nfut vr\$]cfwf/df sfod ul/g5 . o;f]ubf{ljbzL dbtQf ul/Psf]nufglsf] laqmlb/df kg]ef/sf]klg lx;fa ul/g5 .
- @=#! bzdf pTkflbt ljBt\zlQm ljbz lgof{ ug{k/df lgof{stf{/ >L % sf] ;/sf/alr ePsf];D' f]fadf]hd lgof{ xg5 / lgof{ s/ (Export tax) >L % sf] ;/sf/n] tfs]adf]hd xg5 .
- @=#@ hnljBt\ cfof]hgfx?df lghl ;xeflutfnf0{ kf];flxt ug{ / hn;f]sf] pTs[6 pko]u ug{u/fpg, !))) lsnf]f6 a9L lfdtsf hnljBt\cfof]hgfx?sf]:jls[t lbg, cfof]hgf ;~rfngdf lghl lfnf0{cfjZos ;xof]u lbg tyf cgudgsf nflu hn;f] dGqfnodf Pp6f hnljBt\lj sf; 0sf0{/xg5 .
- @=## lghl lfn]bzsf] sg}efudf pTkfbg u/}f]hnljBt\ljBdfg ljBt\k0ffnlsf]To; efudf /x}sf] sg}ljGbd cfklt{u/L bzsf] csf]efudf /x}sf]ljBt\k0ffnlsf] sg} ljGbaf6 kfljws b[6sf]fn]pkoQm ePdf lng ;Sg5 jf ljbzdf lgof{ ug{;Sg5 . o:tf]JoJ:yfsf]nflu nfUg]zNs Itgkg5 .
- @=#\$ lghl lfgsf] nflu cfsif\$ hnljBt\ cfof]hgfx?sf] ;'L ;do ;dodf hn;f] dGqfnon]pknAw u/fpg5 .
- @=#% hnljBt\cfof]hgf lgdfQf ug{cfjZos hUuf kfkt u/L lbg lghl lfbaf6 cg/f]w e} cfPdf >L % sf] ;/sf/n]hUufkfkt P0, @)#\$ adf]hd ;yfnf0{hUuf kfkt u/; /x lghl lfnf0{ hUuf pknAw u/f0lbg5 . ;/sf/L hUuf ePdf cgdltkqs] cjlw;Ddsf]nflu k\$ (Lease) df pknAw u/f0lbg5 .
- @=#^ hnljBt\ cfof]hgf lgdfQf jf ;~rfng ug{cgdltkq kfkt JolQmn] a9L ;] a9L :yfglo >d / ;ksf]pkof]u ugkg5 .
- @=#& hnljBt\ cfof]hgsf] lgdfQf jf ;~rfng ug{cgdltkq kfkt JolQm ljbzL ePdf glhn] cgdltkqadf]hdsf] sfd ug] l;nlnfd gkfnl gful/sx?df kljlw x:tfGt/0f xg]u/L sfd ug]u/fpg5 .

- @#* hnljBt\cfonhgf ;~rfng ubf{To:tf]cfonhgaf6 :yfglo hgtf klg k[olf ?kn] nfeifcjt xg ;Sg]JoJ:yf ul/g5 .
- @#(hnljBt\cfonhgfsf]lgdf0f jf ;~rfng jftfj/0fdf Gogtd kltsn kpfj kgIu/L ul/g5 .
- @=\$) lghL :jbZL, ljbZL nufglsttf{nf0{kpfj ul/g] ;ljwf cGo pBfux?nf0{kpfj ul/g] ;ljwfeGbf a9L g}xg5 .
- @=\$! ljbT\ hn;ft, aMË, ljbZL nufgl, ljjjGbs/Of, / :yfglo lgsfo;DaGWL ljeGg Pgx? kltfjt gltsf]sfofjog cfjZostfnf0{wofgdf /fvL ;zft ul/g5g\.
- @=\$@ ;:yfut axjflbtf (Institutional Pluralisation) sf]l;4fGtsf] ;ljlo sfofjogsf nflu hn;ft dGqfno, hn tyf zIQm cfofu / gkfn ljbT\klws/0fsf]cGt;DaGwdf pkoQm kl/jtGsf]JoJ:yf ul/g5 . gkfn ljbT\klws/0fnf0{jozfl;t ;:yfsf] ?kdf ljsfz ug{;~rfns ;ldtsf]agf] lgwft ul/g5 . pmhf{glit ljsf; sfof hn tyf zIQm cfof]un]/fli6G ofhgf cfof]unf0{;xofu kpfj ug]JoJ:yf ldnf0g5 .
- @=\$# eljiodf ljsf; ug{;lsg]hnljBt\cfonhgf :ynx?;Dd ;8s / cGo k'fwt/x?sf] JoJ:yf ;DalGwt lgsfox?af6 ofhgfj4 tl/sfn]u/f0g5 .
- @=\$\$ >L % sf] ;/sf/n] lghL nufglsttf{nf0{hnljBt\cfonhgfx?df ;mUg u/fpg cfjZos hnjfo' (Hydrological), efuls (Geological) / e"w/ftn agf] (Topographical) ;DaGWL pknAW tYofl / gS;fx? cfjZostfcg';f/ pknAW u/fpg5 .
- @=\$& ufdLof ljbTls/Of sfof]ld ;Dej eP;Dd j]Gbko luBaf6 cfkl't{xg]u/L ;~rfng ul/g5 / cfly\$ b[i6sf]fn] ;f]pkoQm gePdf ;fgf hnljBt\cfonhgfsf]dfwofaf6 ul/g5 . lhNnf ;b/dsfdx?sf]ljbTls/0fdf kyldstf lb0g5 .
- @=\$* ljeGg cfly\$ lfx?sf]ljbT\cfjZostf / cfkl'tdf ;Gthg / ;fd~h:o sfod /fvG cfjZos JoJ:yf ul/g5 .
- @=\$ (hnljBt\zIQmsf]lgof{af6 clwsflws ljbZL dbkcfhG ug[x]h]ljeGg axt\Pj+ axp2Zolo hn ;ft cfonhgf?;DaGWL rin/x]f 5nknn / cGo cfjZos sfo{hf/L /flvg5 .

j}lNks phf{glit

- != :yfglo ufdLof lfx?df ePsf ;~;fgf vfhf gnfxf? ;d]af6 n3'hnljBt\s]bx? :yfkgt ug{/ ;wfl/Psf 3\$ tyf 6/jf0gx?sf]ljsf; ug{cfjZos sbdx? rflng5g\.
- @= vfBfGg kpf]vg, 3/h' pBfu ljsf;; ufdLof ljbTls/Of cflbaf6 ufdLof lfxsf]ljsf;df 6]f kfofpg gbl gnfxf?sf] ;Da4G u/L d]flgsn kfj/ / On\$6ksn kfj/ ptkfbg ug{pkoQm

klj lwsf] ljsf; / cfjZos nufgl cfsif ul/g5 . o; sfof lghl lqsf pBdlsf ;fy}ufpF
tyf lhNnf ljsf; ;ldltx?nf0{;d} kl/rfng ul/g5 .

#= ufa/ UofE, ;p{pmhf{/ jfozIQmsf] ljsf; Pj+ j:tf/sf] nflu cfjZos klj lws hgziQmsf]
pTkfbg / cfwf/e't tYofl ; lng ul/g5 . ;fy}o; ;Gbedf pkoQm :yfgx?sf] klxrfg u/L
sfof]ldx? ;~rfng ul/g5g\.

\$= j}INks pmhf{klj lwsf pks/of / sRrf kbfx?sf] cfoftnf0{s/, e+f/h:tf ;ljwf kpfq
u/L kfl; flxt ul/g5 . cfjZos blvPdf j}INks pmhf{ DaGWL ;fwgx?sf] kpfustf?nf0{
cfly\$ cgbfg pknAw u/f0g5 . ;fy}u} ;/sf/L ;yf tyf lghl lqnf0{klj lws tyf cfly\$
6}f k%of0g5 .

%= j}INks pmhf{ lgsfosf] :yfkf u/L ufdlof lqsf] nflu ljleGg pmhf{ DaGWL sfof]ld
sfof]jog tyf ;dGjo u/fpg] ;yfut Joj:yf ul/g5 . ;fy} j}INks pmhf{sf] ljsf;nf0{
cfjZos krf/ k;f/sf] Joj:yf klq ldnf0g5 .

^= bfp/fsf] nflu xg] jg km8fglnf0{ Gogtd ug{ ufa/ UofE knf06x?sf] ljsf; u/L Jofks
kpf]udf Nofpg 7f] sbdx? rflng5g\ . ;fy}ufdlof :t/df bfp/fsf] vkt 36fpg pGgt
rhfsf] Jofks kpf]u; DaGWL kpfjsf/L Joj:yf ul/g5 . ;p{zIQmdf cfwfl/t ;fhf/ ss/
;fhf/ jf6/ lx6/ ;fhf/ 8k0/, cflbsf] ljsf; sfof klq hfB lb0g5 .

&= j}INks pmhf{klj lwx?sf] pkfbp tf / pkofu ug{hgr]gf hufpg ;/sf/L / u} ;/sf/L
;yfx?, lghl lq tyf lzlf0f ;yfgx?nf0{kl/rfng ul/g5 .

*= j}INks pmhf{sf] ljsf;sf] nflu lghl lqnf0{ cxd\ eldsf vllg nuf0g5 . lghl lqnf0{
cg';/OfLo cg';Gwfg (adoptive research) klj lw x:tfGt/Of, klj lw ljsf; , ljt/Of, h8fg tyf
dd{ ;ef/df ;mUg u/f0g5 .

(= j}INks pmhf{sf] bl3\$fnlg u? ofhgf thof ul/g5 .

pmhf{lq; DaGWL sfof]ld

ljBt

cf7f+ofhgsf] pNnlvt p2zo / glttx?nf0{xfl;n ug{ljBt\lqsf] ljsf;sf] nflu lgDg
sfof]ldx? ;~rfng ul/g5g\

-s_ ljBtpTkfbg, ;b}ls/of tyf cfkl't{Joj:yf

b}zdf a9b} uPsf] ljBt\dfnf0{ cfkl't{ ug{ gofFhnljBt\ cfofhgxf?sf] lgdfqf,
e0/x}sf hnljBt\ s}bx?sf] ;b}ls/of tyf dd{ ;ef/ / gkfn-ef/t alr ljBt\cfbfg
kpfq ;D' f]fcg?k ljBt\pknAw ugh:tf sfof]ldx? ;~rfng ul/g5g\.

gofHnIjBt\cfofhgfsf]lgdf Ko7fgdf lgdf e0/xsf] !@=% dufjf6 hl8t lfdtf ePsf] l' d?s hnljBt\cfofhgfsf] ; DkOf{lgdf sfok/f ul/g5 . klZrdf~rn ljsf; lqdf /xsf] sfnL u08sl gblaf6 ljbT\pTkfbg ug{!)) dufjf6 lfdtfsf] sfnL u08sl P' sf]lgdf kf/De ul/g5 . o; sf] ;fy} c?Of gblaf6 ljbT\pTkfbg ug{c?Of t}f] hnljBt\cfofhgfsf] klxnf] r/Of; DaGwl sfokf/De ul/g5 . klxnf] r/Ofsf] pTkfbglfdtf @)! dufjf6 xg5 . t/ o; ofhgfcjwdf lqzhl b]l3f6 hnljBt\slb*?sf] ; b0ls/0faf6 !@@)) ls=jf-, l' d?s hnljBt\ofhgaf6 al9df !@%)) ls=jf- / ljeGg ; fgf] hnljBt\ofhgfx?af6 %)) ls=jf- u/L hDdf @(&)) ls=jf- yk ljbT\zlQm kft xg5 .

hnIjBt\zlQm pTkfbg sfokf lghl lfnf0{ ; mUg ubI nUg] gltcg?k cf7f+ ofhgfcjwdf lvdTL / dfl vfhf:tf cfofhgfsf] sfokf og lghl lqsf pBdx?af6 u/fpg]JoJ:yf ul/g5 .

ljbT\slb*?sf] ; b0ls/0f e0/xsf] hnljBt\pTkfbg lfdtfd a[4 ug] gltcg?k gjfstf lhnndf /xsf] lqzhl hnljBt\slb</ b]l3f6 hnljBt\slb*?sf] xfnf] pTkfbg lfdtfd a[4 ul/g5 .

o; ofhgfsndf lqzhl / b]l3f6 hnljBt\slb*?sf] ; wf/ tyf ; b0ls/0f u/L ljbT\pTkfbglfdtfd a[4 ul/g5 . o; sfokf xfn pTkfbg e0/xsf] jlfif\$!*%)) lsnf]f6 306f ljbT\pmhf sf/a (%) lsnf]f6 306f ljbT\pmhf{-%! klztz_ yk e0{ sh @*))) lsnf]f6 306f ljbT\pmhf{ pTkfbg xg hfg5 . o; af6 sl/a !@=@ dufjf6 lfdtf a[4 xg5 .

j\$Inks ljbT\cfkl{JoJ:yf sf7df8f pKtosfleq sl/a !@*) s/fB 3gld6/ kfs[ts UofF (Nature Gas) pknAw xg] cgdg ul/Psf]5 . kfs[ts UofFsf] pKofu xfn ; lldt dfqdf 3/h' OGwgsf] ?kdf ul/Psf] 5 . ;f] UofFaf6 ljbT\pTkfbg ; d] ug{ ; lsg] ; Defjgaf/]lj:t cWoog ul/g5 . UofF kl/ofhgfsf] ; ~rfng, cfly\$ b[i6n] ; DefJo ePdf, lghl lqaf6 u/f0g5 .

ef/taf6 ljbT\ cfkl{ JoJ:yf gkfn ef/taLr ljbdfg ljbT\ cfbg kbf]g JoJ:yfcGtu\$ %) dufjf6; Dd ljbT\zlQm ef/tl; t lsga] ug{ ; lsg] JoJ:yf sfod eP tfklg xfnf] ljbT\k0ffnsf] cGt/ hfB0sf] ckoft lfdtn] ljbT\ cfbg kbf]g @) dufjf6df ; lldt /xsf]5 . o; y{ bxlj -gkfn_ s6p -ef/t k; f/Of nf0g lgdf ug\$; fy} yk ljbT\pknAw ug] JoJ:yf klg ldnf0g5 . o; cltl/Qm gkfn-ef/t alrsf] ljbT\kft ug] ; d' bf/Lcg?k ef/tsf]6gsk/ hnljBt\cfofhgaf6 jlfif\$! s/fB olg6 ljbT\zlQm kft xg5 .

cfpB jifx?df ljbT\zlQmsf]dfu cfkl{; yltf xg ; Sg]G0gtfnf0{sd ug{cg'; rL @ sf] b[6fjln V' df pNnlvt hnljBt\cfofhgfsf] -lqzhl-b]l3f6, l' d?s, dfl, lvdTL, sfnL u08sl P' afxs ljbT\ef/ JoJ:yfkg -!% dufjf6_ , j\$Inks ljbT\JoJ:yf -kfs[ts UofF- sl/a @) dufjf6_ / ; fy}af\$ %) dufjf6 ef/taf6 cfoft u/L k/f ul/g5 .

-v_ ljbT\k;f/Of nf0g lgdf, lj:tf/ tyf ; b0ls/0f

clw/fHosf ljleGg ljBt\slb*?af6 pTkflbt ljBt\zlQmnf0{dfusf] cfwf/df ljleGg
:yfgx?df jf a:tlx?df Gogtd rxfj6 xg]u/L ljt/Of ug{u/fpgsf] nflu ljBt\k;f/Of
nf0gsf]lgdfQf, lj:tf/ tyf ;wf/ sfof]ld ;dfjz ul/Psf]5 .

ljBt k;f/Of nf0G lgdfQf tkn{gkfn-ef/t alrsf] ljBt\cfbfg kpfG Joj:yfcGtu{
ljBt\zlQm cfoft ug{;Sg]cj:yf ;hgf ug{\$@ ls=ld nfd] b'xl-s6}f !#@ ls=dl= k;f/Of
nf0gsf]lgdfQf k'f ul/g5 .

To:t}lgdfQf fwlG cj:yfdf /x}f j]Gb< ul8sf]afEL clGtd v08 af]f -sf]nk' b]v
sGrGk' -dx]bgu/_ ;Ddsf]@)) lsnf]dl6/ nfd] !#@ j] el k;f/Of nf0g, !)% lsnf]dl6/
nfd] c6l/of-88}w/f-lbkfon ^^ j] el k;f/Of nf0g / !)) lsnf]dl6/ nfd] ljleGg ##
ls=dl= ;aul8 nf0gx?sf]lgdfQf klG k'f ul/g5 . o ;sf]cltl/Qm clwsfz ljBt\vkt xg]
Onfsf ljz]f u/L j]Gb< ul8sf]lj/f6gu/, sf7df8f}pkTosf / x}f}f-e/tk' jL/uch /
a6jn-e/tk' v08x?sf] !#@/^ s]el= k'offnl;t ;DalGwt k;f/Of nf0gsf] ;b0ls/Of
ul/g5 . pRr e]f]6h k;f/Of nf0gsf ul8 ;j:6}gx?sf]kl]kt dfucg';f/ jt}dfg lfdtfd
;d] a4 ul/g5 . ef/t ;E ljBdfg ljBt\cfbfg kpfG sfof]ldnf0{kpf]sf/L 9En]kl/rfng
ug{u/fpg k;f/Of k'offnl]sf]cGt/hf}f0{ul/g5 .

-u_ lj t/Of k'offnl]sf];b0ls/Of

ljBdfg zx/L vkt j]Gb<Onfsfx?df :t/Lo ljBt\;Jf pknAw u/fpg lj t/Of k'offnl]sf]
;b0ls/Of tkn{lj/f6gu/, hgsK', k'f}f / gkfnuGhsf]lj t/Of ;b0ls/Of sfof]f0{ ;DkGg
ul/g5 . o ;sf]cltl/Qm w/fG, x}f}f k/jfglk' jL/uch / a6jn l;4fygu/ -e}xjf_e]usf]
a9b] zx/ls/Of tyf c}f]lus Jofkl/s Joj;fosf] nflu kof]t :t/Lo ljBt\;Jf pknAw
u/fpg ljBdfg lj t/Of k'offnl]sf] ;b0ls/Of Pj+Jofks lj:tf/ ul/g5 . clw/fHosf] ;a}Gbf
a9L ljBt\vkt xg]sf7df8f}pkTosfsf]lj t/Of k'offnl]sf]ofhgfj4 ;b0ls/Of sfof]ld th}f
u/L sfof]jog ul/}nlug5 . ;b0ls/Of sfof]ldx?af6 cf7f}ofhgfleq ;ldi6ut ?kdf ^)
xhf/ pkef]Qmf yk xg ;Sg] e0{ zx/L lf}df ljBt\;Jf pkef]u ul//x}f] hg;wof ^@
kltztaf6 a9] &% kl tz t k'lg5 .

-3_ ufdLof ljBt]s/Of

b}zdf clwsfz ufdLof lf}x?df lj hhl k'ofpg afEL g}5. t;y{ ax';wos hgtf
a;f]f; u/}f ufdLof lf}x?nf0{j]lds ?kaf6 ljBt]s/Of ub]nug of] sfof]ld ;~rfng
ul/Psf] 5 / ufdLof ljBt]s/Of sfof]f0{dt}k lbg slb< ul8 k'offnl / n3' hnljBt\
cfof]hgfx?nf0{pkof]u ul/g5 .

j]Gb< ul8 k'offnlaf6 ljBt]s/Of Plzofnl ljsf; a}dfkn{ pknAw ;xfotf :j?ksf]
/sdaf6 kl/rfng ul/Psf 5}f+tyf ;ftf}ljBt]s/Of cfof]hgfcGtu{ EofP;Dd cfly\$ jif{
@)%\$/%% ;Ddsf]ljBt]s/Of sfof]ldad]hd hg;wofsf]3gTj a9L kfOPsf Onfd, 'fkf,
;g;/L, df]u, wglff, dx}Q/L ;nf}L, l;/fx, /f}xt, lrtjg, gjnk/f;L, ?kGb}L, slknj:t;
sf:sl, uNdL, c3f}v}FL, bf^, afE] jlb6f / ;v}h:tf lhNnfx?sf sl/a !@)) ufpK?sf]
kl/rflnt ljBt]s/Of sfo{;DkGg ul/g5 . o;af6 To; e]usf s/La (nfV %) xhf/ hgtf

nfeſſſj t xg5g\ . o ;sfj cltl/Qm !) jifl6 u? ofhgfn] klxrfg u/ſfj cG0 lJBt\ls/Of
kl/ofhgfx?sfjkl/rfng ugJJoJ:yf ldnf0g5 .

k\ſ\ pTkfbg ;fgf hnlJBt\ cfofhgfa6 lJBt\ls/Of kxf8L tyf lxdfnl eſſſj uſdlOf
lJBt\dfunf0{cfkl't{ug{ ;fgf hnlJBt\cfofhgfx? ;~rfng ul/g5g\ . rfn' tyf kl'tfljt
cfofhgfx?af6 ofhgfcjwdf #,@^) ls=jf- lJBt\pTkfbg lfdtfd a[4 xg hfg5 . ;ftf
ofhgfcjwdf lgdf0ffwlg /xſf gfdR] ^ ;o lsnfj f6_ c5fd -\$;o lsnfj f6_ / tftfkgf
bf>f] r/Of -!))) lsnfj f6_ cfofhgfx?sfjlgdf0f k/f ul/g5 . o ;sfj cltl/Qm vſ6fu -%)
lsnfj f6_ ſfnlsf6 ^ ;o lsnfj f6_ / 8f]kf -!^) lsnfj f6_ cfofhgfx?sfjlgdf0f ul/g5 .
;fy} hn lJBt\pTkfbg ſfo6f lghL lſaf6 klq ofubfg kfofpg nufpg kſoſ kxf8L
lhNnfſj nflu ſldtdf % j6f n3'hnlJBt\ſldx? ſfoſjog xg ;Sg]lſl;daf6 tof/ u/L
pknAw u/f0g5 .

-a_ ; jJf0f, ;DefJotf cWooog tyf OlGhglol/ 18hf0g

cf7f]ofhgfcjwdf lgDg cfofhgfx?ſf nflu ; jJf0f, cWooog tyf l8hf0g ſfoſ? ul/g5g\

;Kt u08sl hnlJBt\cfofhgf -@@% dſj f6_ nf0{1;Ff0 ;d] ;dfjz u/L axp2Zolo
cfofhgſfj?kdf / klZrd ;JL hnlJBt\cfofhgf
-#^) dſj f6_ x?sfjlgdf0f kf/De ug{ ;sg]lſl;daf6 lj:t 0Ghllgol/ . l8hf0g ;DkGg
u/L lJQlo JoJ:yſſjvſhl ul/g5 .

lj=;# @)^) ſf bzſſj z? / tTkZrftſf kl]kt lJBt\dfunf0{bf6ut u/L hnlJBt
cfofhgfx? 5gf5 xgkg]cfjZostfnf0{Wofgdf /fv] k'j{;DefJotf jf ;DefJotf cWooog
;DkGg ePſf dſlyNnfj ſoff6L -@ nfV \$) xhf/ lsnfj f6_ afUdtL -! nfV \$) xhf/
lsnfj f6_ ſdnf / a9L u08sl ^ nfV lsnfj f6_ h:tf yk jf cBfjw cWooog ul/Pſf
cfofhgfa6 jJG60 ul8 k0ffnlſf lJBt\ef/ kl]t ;F ldnG]pkoQm cfofhgfx?sfj lj:t
OlGhglol/ 18hf0g cWooog ul/g5 .

;ftf]ofhgdf kf/ldes jf k'j{;DefJotf :t/;Dd cWooog ePſf ef6ſZL, lvdtL vſhf, gſd/]
/ tNnf]c?Of hnlJBt\cfofhgf ;DefJotf cWooog klq ;DkGg ul/g5 .

kxf8L Pj+bu6 lhNnfſf ;b/dſfd tyf cG0 dVo-dVo :yfgx?df xfn ;~rfng ul/Pſf
;fgf hnlJBt\ jJG60?ſ] pTkfbg lfdtſf k/f tſ]n] pkeſj ePſf jf xg nfuſſj ol
:yfgx?ſf nflu yk lJBt\pTkfbgſf JoJ:yf ug{ pkoQm ljsNkſf cWooog ul/g5 . ;fgf
hnlJBt\u? ofhg tof/ kfgſf ;fy}cfjZostf cg';f/ yk cWooog / cfofhgf ſfoſjog
ul/g5 .

-r_ lJBt\dfF JoJ:yfkg

dſly plNnlvt ſfoſldx?sfj cltl/Qm lJBt\ rxfj6 /ſpydnf0{c´ a9L kſjſſ/L ug{
cfjZos ;ſfut JoJ:yf ul/g5 . o ;sfj ;fy}lJBt\dfu (Load Management) ſf JoJ:yfkg
tyf Efficient energy devices / cG0 lJBt\pks/Ofx?sfj kſjſſj nflu Joſks kſf/ kſf/
ſfoſldx? ;~rfng ul/g5g\.

-5_ gkfn ljBt\kflws/0fsf]; yfut ;b0ls/0f

gkfn ljBt\kflws/0fnf0{ :jozfl; t ; yfsf] ?kdf ljsf; ugI gltgcg?k o; kflws/0fdf
ljQlo Joj:yfkgsf]; b0ls/0f tyf ; fdfco kpf; lgs Joj:yfkg ; wf/x? cTofjZos ePsf
5g\.

o; ; Gbedf g]lj=kf sf] ; ~rfns ; ldltdf klg cfjZos kl/jt0x? ul/g5g\ . gofF
cfofhgxf? tbf?stfsf ; fy sfof]jog ug{ klg o; kflws/0fnf0{ ; lfd / sfo\$zn
agfpgkg]b]v05 . kpf; lgs Joj:yfkg ; wfg{ tyf kpf; lgs vr0f s6ft ug{ cTofjZos
ePcg?k, o; ; yfn] sdbf/sf] ; wofdf qmdzll s6ft ub]nfg] sfof]ld z? ul/Psf]5 . o;
kljlofnf0{c' cufl8 a9fP/ n]hfg k] ; fxg lb0g5 .

ljQlo Joj:yfkg alnof] kfg{ g]lj=kf nf0{ clgjfo{?kn] jflifs{ n]yf k/Llf0f sfo0f cu] ;
u/f0g5 . cgfjZos vr0? s6ft ug{ g]lj=kf n] cfjZos kljlof ckgfpg5 . ; fy} cfd0fgL
/ dgfkmf a9fpg cfjZos sbdx? rfn05 . af0L aSof]f p7fpg] cgfjZos Inventory
36fpg] / jrt ljBt (Surplus electricity) lalqm ugI sfof]ldx? ckgfP/ cf^gf] cfo-a[4
ug]t/ kflws/0fnf0{ cu] ; u/f0g5 . ; fy} vr{ s8L u/L, cfo-a[4 ugI kljlofx? ckgfP/
ljBt\dxzh jf ljBt\laqm b/df cfjZos j[4b/ ; s] Dd Gog ul/g5 . o; kljlofnf0{clu
a9fpg Pp0f sfo0nsf] : yfkgf ul/ ; lsPsf] 5 . ; fy} clwstd dfu (Peak Load) 36fpg /
ljBt\ rxfj6 36fpg, g]lj=kf n] ljBt\df0sf] Joj:yfkg ugI Pp0f kpfjsf/L sfof]ld
sfof]jog ug5 .

ljBt\pmhf0f] pTkfbg / lj t/0fdf lghL lf0nf0{ cu] ; ugI gltgcg?k g]lj=kf nf0{ ljBt\
pmhf{k] ; f/0f ug{ ; lfd agf0g5 . o; p2fonf0{ ; knn kfg{ cfjZos xg] g]lj=kf sf] ; yfut
; b0ls/0f klg sfof]jog u/f0g5 .

-h_ ljBt lgoff

ef/tl; t ljBt\lgoffdhs cofhgfx?df s0ff0L -lr; fkgL tyf k~r]j/ axp2]olo
cfofhgf, a9L u08sl pRr afw cfofhgf Pj+; Kt sfzL axp2]olo cfofhgfsf ; DaGwdf b0{
b7alr dfhbf ljleGg : t/sf sld6Lx?df 5nknnx? e]fv0f 5g\ . ol cfofhgfx?sf
; DaGwdf lgDgadfhdsf sfof]ldx? ; dfjz ul/Psf 5g\

s0ff0L -lr; fkgL_ axp2]olo cfofhgf hn ; [t ;]8d]6, jftfj/0fLo Pj+kgjff ; DaGwL yk
cwoog ugI Joj:yf ldnf0g5 .

k~r]j/ axp2]olo cfofhgf ; DefJotf cwoogsf] nflu cfjZos : ynut ; j]f0f cwoog
; DkGg ePsf] k[7elddf o; cfofhgfsf] sfof]jognf0{ cufl8 a9fpg cfjZos lj:t]t
cfofhgf klt]bg tof/L sfo{ugI Joj:yf ldnf0g5 .

a9L u08sl pRr afw cfofhgf M o; cfofhgfsf]k']{ ; DefJotf cwoog ; DkGg e0; s0f]5 .
o; cfofhgdf ef/t ; /sf/sf] dly\$; xof]uaf6 yk ; j]f0f sfo{u/L lj:t]t cfofhgf
klt]bg tof/ ul/g5 .

;KtsfZL axp2Jolo cfofhgfl o; cfofhgf ;DaGWL gkfn-ef/t alr ljzlf1x?sf]sfo6fln
u7g u/L kf/Ides kltjhg (inception report) tof/L kfglsfdfs ;fy}lj:tlt ;DefJotf cll oog
ul/g]JoJ:yf ldnfOg5 .

j3lNks pihf{lj sf; sfo{ldx?

s= n3'hnljBt\cfofhgf ljsf;

ljleGg n3' hnljBt\ cfofhgfx?sf] sfof{jogaf6 ofhgfcjlwdf %,))) ls=jf-
hnljBt\pTkfbg lfdtfd a[4 ul/g5 . sh nlodwlo]k'f{rndf !@%) ls=jf- d\wdf~rndf
!@%) ls=jf- klZrdf~rndf !@%) ls=jf- d\wo klZrdf~rndf &%) ls=jf- / ;b'
klZrdf~rndf %) ls=jf- ljBt\zIQm pknAw xg5g\ . ol nlox? ;Defljt dfucg?k /xsf
5g\ t/ dfudf a[4 ePdf ;f\c?k pTkfbglfdtfd a[4 ul/g5 . pk/fQm lgwf/t nlox?
kflktsf nflu lghl lfnf0{kfl;flxt ul/g5 .

v= ufa/ UofF pihf{lj sf; sfo{ld

gkndf kz' wgd nlyfhf\ubf{;4flGts ?kdf !) nfv kl/jf/nf0{k'lg] lfdtfsf]
ufa/ UofF KnfG6 lgdf\ ug{;lsG5 / @\$)) d\ufj6 a/fa/sf]zIQm kfl't ug{;lsG]cgbfg
5 . cf7f\ofhgfc cjlwdf pknAw xg ;Sg] cgbfg ul/Psf] lfdtfd d\wo] # kltzt ;Dd
pkof\udf Nofpg]nlo /xsf]5 . o; cjlwdf #,))) ufa/ UofF KnfG6 h8fg ug[nlo /xsf]
5 . o; d\wo]kxf8L e3df !@))) KnfG6 / t/f0{e3df !*))) KnfG6 h8fg ug[sfo{ld 5 .
k'f{rndf ^%)) uf6f, d\wdf~rndf *%)) uf6f klZrdf~rndf *%)) uf6f, d\wo
klZrdf~rndf \$%)) uf6f / ;b' klZrdf~rndf @))) uf6f KnfG6 :yfkf u/fpg]nlo eP
tfklg dfu cg';f/ lfdtfd a[4 ul/g5 .

pINnlvt #,))) ufa/ UofF KnfG6af6 &@ d\ufj6 a/fa/sf]zIQm cfl't{xg ;Sg]
cgbfg 5 . ;fy} o;af6 pRr sf6lsf]kfl/s dn pknAw xg]x6f /f;folgs dnsf]kpf\udf
sdl Nofpg 6Jf k'lg hfg5 .

ufa/ UofF KnfG6;DaGWL pINnlvt nlo xfl;n ug{lghl lfdf k{0e3 sDkgLsf]
:yfkf nfnf0{kfl;flxt ul/g5 / kpfustf?nf0{cfjZos k/pf ljQlo lgsfox?af6 C0f ;ljwf
pknAw u/f0g5 . ;fy} o; sfo{lds] nflu cfjZos hgziQm pTkfbgnf0{6Jf k'ofpg]
sfo{x? ul/g5g\.

u= ;f{pihf{lj sf; sfo{ld

gkndf ;f{zIQmsf]pTkfbg ug{7hf]u6hfo; 5 . efjlns l:yltsf]sf/0fn]ubf{oxfF
jif6f #)) lbg 3fd nflu]u5{/ o;af6 kltju6d/ ;b/ &)) blv *) jf6 zIQm pTkfbg
ug[lfdtfd 5 . ljut sxl jif{otfb]v ;f{zIQmsf]pkofu ljleGg ufx{Yo tyf cGo kpfhgdf
;ldt dfqdf eP klz z? ul/Psf]5 . ;f{zIQm pkofu ug[;fwgx?df ;fhf/ jf6/ lx6/
;fhf/ 860/ ;fhf/ s5/ ;fhf/ kDk / ;fhf/ h6/6/ 5g\.

zx/L lqdf ;fhf/ jf6/ lx6/ nfbkpb xh}cfPsf/ o; lsl;dsf pks/Of laqml ljt/Of
 ugIpTkfbssstf{?sf];wof @) j6f cgdffg ul/Psf]5 . ;fhf/ 8fo/sf]kpfu k/Llf0sf]?kdf
 /xsf] / To:t};fhf/ ss/sf]kpfu klk k/Llf0sf]?kdf /xsf] / dfh klk rsf]/xsf]5 .
 ;fhf/ kDksf];Gbedf ljut jifx?df sf]f ljsf; a\$ n]k/Llf0sf]?kdf kpfu u/sf]5 .
 ;fhf/ hq/6/ (Solar photovoltaic cells) b/ ;~rf/ / xjf0{lqdf l;ldt dfqdf kpfudf
 NofPsf]b]vG5 . nfutsf]b]i6sf]faf6 z?sf]cj:yfdf of]sxL dxmf]kg]b]vP tfklg cGo
 pmhf{f] k%ofpg g;lsg]ufdLof lqdx?df of]nfekb xg ;S5 .

o; ofhgfcjldf ;fhf/ jf6/ lx6/ %,))) j6f ;fhf/ 8fo/ @,%) j6f ;fhf/ ss/
 %,))) j6f pTkfbg ugInlo /flvPsf]5 . ;fy} ;f{pmhf{sf]kpfudf ljljwLs/Of ug\$f nflu
 u? ofhgfc tof/ kf/g5 / ljleGg lqdx?df ;f{pmhf{sf]kpfuaf/]kljlw kpzg u/L lghL
 lqnf0{pTkfbgdf ;l/s u/fpg pkoQm jftfj/0sf]ljsf; ul/g5 .

3: jfozIQm pmhf{ljsf; sfo{ld

gkfndf jfozIQmnf0{pkofudf Nofpg]sfo{xfn;Dd klk cg';Gwfg cj:yfdf g}/xsf]
 5 . t/ oxfE]ef]f]ns agf\$, jfosf]j]u cflbnf0{b]i6ut ubf{jfozIQmsf]ljsf; ug{;lsg]
 ljZjf; ul/Psf]5 . d:tf^lqdf jfosf]pknAwtf af/]kf/Des cWoog k/f e0;s]f]5 /
 cf7f]ofhgfsf]kf/Des jifdf jfozIQm pmhf{sf]u? ofhgfc tof/ kf/L ;f]Lcg?ksf]sfo{ld
 ;~rfng ul/g5 .

a: jfof]f; pmhf{ljsf; sfo{ld

gkfndf jfof]f; pmhf{sf]lgs}7hf]dxTj 5 . sh pmhf{vktsf](% kltzteGbf a9L
 jg / afof]f; pmhf{af6 g}cfkl't{e0/xsf]dfly pNn]v ul/;lsPsf]5 . t/ bfp/f / cGo
 jfof]f; OGwgsf]pkofu cj]flgs tj/af6 e0/xsf]clwsfz pmhf{To; }v] u0/xsf]5 .
 pmhf{f0{v] hfg glb0{pkofu u/fpg]kljlwsf]ljsf; ePdf b]zsf]pmhf{vktdf dxTjk0f
 of]ubfg xg hfg5 . t;y{ ofhgfcjldf bfp/f / cGo afof]f; pmhf{f0{plrt tl/sfaf6
 kpfu ug{;wfl/Psf rhf]?sf]pTkfbg tyf laqml ljt/Of, 8]zlkmszg -lj]j]6E pTkfbg,
 Uof;Llkmszg, sfaf]f0h]zgh:tf kljlwnf0{ kpfudf Nof0{krf/ k;f/ ul/g5 . cf7f]
 ofhgfcjldf ;wfl/Psf rhf] @,%),))) -xf8df ! nfv / t/f0df !,%),)))_ ljt/Of
 ul/g5 .

sfof]jog Joj:yf

ljB'tdfu / cfkl'tdf a9b}uPsf]cGt/ g}dVo ;d:ofs]?kdf b]yf k/]sf]xgfn];f]sf];Sbf]
 ;dfwfgsf nflu ;/sf/L tyf u} ;/sf/L lgsfox?sf]kl/rfngdf tlj]tf Nof0g5 . gkf n ljB't\
 kl]ws/Ofn]@)! d]jf- sf]c?Of t]f]hnljB't\of]hgfc, !)) d]jf- sf]sfnl u08sl tyf #^) d]jf-
 sf]klZrd ;L hnljB't\of]hgfc?sf]sfof]jog ug5 / u} ;/sf/L lgsfox?af6 sl/a !@ d]jf-
 sf]l'd?s \$* d]jf- sf]lvDtl tyf !) d]jf- df]L hnljB't\of]hgfc?sf];fy ;fy}c? ;-;fgf
 hnljB't\of]hgfc?sf]sfof]jog u/fpg k];fxg lb0g5 . :yfglo:t/df lghL nufglstf{?nf0{
 ljleGg kxf8L lhNnfx?df n3' hnljB't\cf]of]hgfc?sf];~rfng u/fpg]Joj:yf ul/g5 . a\$Inks
 pmhf{f]klk klk jfof]UofE, n3' hnljB't\ ;wfl/Psf]rNxf] ;f{jf6/ lx6/ cflbsf]lghL :t/af6
 pkoQm ?kdf kl]4g u/f0g5 .

u/a/ UofE Knf06 :yfkf ugI sfoIIdnf0{ Jofks ?kdf lj:tf/ u/L jg hEn ljgzsf
lgoGqOf ug{ jg tyf jftfj/Of; HfOf sfoIId; E ;dGjo u/L s[if ljsf; a\$, cGo ljQlo ;*yf,
lghL Ifg Pj+u} ;/sf/L ;*ydfknt sfoIId sfoIjog u/f0g5 . Knf06sf] h8fg JolQmut, tyf
;fdbflos :t/df hg;xeflutfsf] cfwf/df xg5 . o; sf]nflu xfn >L % sf] ;/sf/af6 kl{Knf06
t/f0(df ? &))) .- / kxf8df ? !),,))) .- ;Dd axf0I/ af5L /sd pkefQmfx? af6 axf0{nuf0g]
Joj:yf ul/Psf]5 . pkefQmfx?n]axf0I/sdsf]nflu s[if ljsf; a\$sf];fy}cGo ljQlo ;*yaf6
COf ;ljwfsf]Joj:yf ul/Psf]5 . u/a/ UofE Knf06 h8fg sfoIId lghL Ifgnf0{a9L ;xeful u/fpg
kljIjws ;Jf, tfInd sfoIId Pj+cg';Gwfg / ljsf;sf]nflu u/a/ UofE tyf s[if oGq ljsf; kf
In= dfknt pknAw u/f0g5 .

o; }u/L ufdLof ljBtLs/Of sfoIIdsf]lj:tf/ ug{s[if ljsf; a\$, cGo ljQlo ;*yf, u}
;/sf/L ;*yfgsf] ;fy}lghL Ifgnf0{ ;d] kl/rfng ul/g5 . of] sfoIId klG JolQmut, Pj+
;fdbflos:t/df sfoIjog ul/g5 . o; sfoIIdsf]nflu >L % sf] ;/sf/af6 cfoIhgfsf] sh
nfutdf xfnnf0{dW0 kxf8L Ifg(df %)Ü / lxdfnL Ifg(df sh nfutsf]&%Ü axf0I/g]Joj:yf ul/Psf]
5 / af5L /sd pkefQmfx?af6 axf0{nuf0g5 . pkefQmfx?n]axf0I/sdsf]nflu s[if ljsf;
a\$sf];fy}cGo ljQlo ;*yfx?af6 COf ;ljwf pknAw u/f0g]Joj:yf ul/g5 . sfoIIdnf0{;3fp
kfofpg lghL pBdL Pj+ghL ;*yaf6 kljIjws ;Jfx? pknAw u/f0g]Joj:yf ul/g5 .

vr\$fljj/of

s= phf{f}sf ljlecg sfo{ld ;~rfng ug{ljQlo Joj:yf lgDgcg'f/ 5H-

j f;≠	sfo{ld	nufgl -?= nfvd_f		
		;sf/L lfq *	lghL lfq	hDdf
!=	ljBtpTkfbg / lj:tf/ cflb			
	s= ljBtpTkfbg, ;bpls/of tyf cfkl't{Joj:yf	!^*#))	&))))	@#*#))
	v= ljBtk;f/of nf0g lgdfqf, lj:tf/ tyf ;bpls/of	!^!\$)	-	!^!\$)
	u= lj t/of kffnlsfj ;bpls/of	!)(())	-	!)(())
	3= ufdlof ljBtLs/of	!*)))	-	!*)))
	a= ;jlf0f, ;DefJotf clwoog tyf 0~hlgLol/Ë l8hf0g	@)))))	-	@)))))
	r= ljBtdfu Joj:yfkg	%))	-	%))
@=	hDdf	@##*\$)	&))))	#)#*\$)
	j}lNks phf{lj sf;			
	s= n3'hnljBt\cfofhgf lj sf; sfo{ld	%))	@%))	#))
	v= ufa/ \ofF phf{lj sf; sfo{ld	@%))	*)))	!)%))
	u= ;f{phf{lj sf; sfo{ld	!))	!())	@))
	3= jfozlQm lj sf; sfo{ld	%)	@%)	#))
	a= jfof{f; phf{lj sf; sfo{ld	@))	%))	&))
#=	hDdf	###%)	!#!%)	!^%))
	sh hDdf -! +@_	@#&!()	*#!%)	#@)#\$)

nufgl\$]agf\$ -?: nfvd_f

-s_ j]zs !(%#%)

-v_ cfctI/s

- ;/sf/L \$!*%)

- lghL Ifg *#!%)

sh hddf #@)#\$)

* g]kfn IjBt\kf]ws/0fsf]nufgl klg ;dfjz 5 .

cg';!r !
;Defljt cfofhgfsf?sf]ljj/Of

j ;≠	hnljBt\kf?kx?	lfdtf -d]ufj f6_	cf} t pnhf{ pTkfbg -d]ufj f6_	cfofhgfsf] tof/L l:ylt
!=	<u>hnfzo ePsf]-axp2Zolo</u> lr ;fkfgl pRr afw	!),(%))	@)*#)	;DefJotf c\oog
@=	sfnl u08sl -@	^)	@^)	" "
#=	a9l u08sl	^))	@\$(%	" "
\$=	klZrd ;]L	#^)	@\$#&;DefJotf	c\oog
%=	gf9/]	@\$%	(##k/IDes	c\oog
^=	afUdtL	!\$)	^@%kyd	r/Ofsf] ;DefJotf
c\oog				
&=	s\$f0	^)	@)) ;DefJotf	c\oog
	<u>/g ck - l/e/ -hn ljBt</u>			
=	c?Of-#	\$)@	@&^ lj:t]t OlGhlgo/L· l8hf0g	
(=	tNnf]c?Of	#%)	@%\$*	k'}{;DefJotf c\oog
!)=	dflyNnf]c?Of	##%	@@&^;DefJotf	c\oog
!!=	dflyNnf]sOff6L	@\$)	!^%k'}{	;DefJotf c\oog

!@=	;kt u08sl	@@%	!^)(;DefJotf	cWooG
!#=	sfnl u08sl - P	!))	^)@	;DefJotf cWooG
!\$=	lvDtl	^)	\$)(	k'j{;DefJotf cWooG
!%=	ef6]sfzL	\$*	#%(	" "
!^=	shyvfgl - #	@@	@^	;DefJotf cWooG

cg';l'r @

ljBt\pnhf{dfu / cfklt{;Gthg

b[6fjln æsÆ

ofhgfcjlv	lj;± 0{;±	pRrtd ef/		ljBt\pnhf{		(-) Gog÷(+) Hofbf		rxfj6cgkft (%)	nfB^ofS6/ (%)
		dfu	cfklt{	dfu	cfklt{	pRrtd ef/	ljBt\pnhf{		
		MW		GWH		MW	GWH		
cf7fj+	@)\$(.%) !((@.(#	@#@	@#)	(((&	(&^	-@	-@!	@\$=*	\$(
	@)%).%! !((#.((\$	@^!	@\$@	!!@*	!)&!	-!(	-%&	@\$=)	\$(
	@)%!.%#@ !((\$(.(%	@**	@%\$	!@\$(	!!%&	-\$	-((\$	@#=@	\$(
	@)%@. %# !((%.(^	#!\$	@%\$	!#&)	!!^	-^	-@)\$	@@=%	\$(
	@)%#.%\$!((^.(&	#&\$	@%\$	!%@)	!!&&	-(#	-\$#	@!=&	%)
gjft	@)%\$.%% !((&.(*	#&(\$	@%\$	!^*^	!!**	-!@%	-\$*)	@!=)	%)
	@)%%.% ^ !((*(.((	\$!^	#%\$	!*#%	!&()	-^@	-\$%	@)=@	%)
	@)%^.%& !(((.@)))	\$%#	#%\$	@))^	!*^	-((	-@))	!(!=)	%)
	@)%&.%* @)))!)!	\$(*	#%\$	@@!%	!*@#	-!\$\$	-(@	!*=&	%)
	@)%*.%(@@)!)@	%\$&	%%&	@\$\$#	@*&%	*	\$#@	!*=)	%)
bzft	@)%(.^) @)@.)#	^)\$	%%&	@&!!	@())	-\$	!*(	!*=)	%!
	@)^.^! @)@)#.)\$	^^	%%&	#)!!	@())	-!!!	-!)!	!*=)	%!
	@)^!.^@ @)@)\$.)%	&#\$	%%&	##@)	@())	-!&(\$	-\$@)	!*=)	%!
	@)^@.^# @)@)%.)^	*!#	%%&	#^*(	@())	-@%*	-&*(	!*=)	%!
	@)^#.^\$ @)@)^.&	*(%	%%&	\$)&&	@())	-\$)	-!!&&	!*=)	%!

bi6Joll hnljBt\cfonhgfx?sf]lgdfrf ;DkGg xg];DefJo cfly\$ jif{lgDg lnltv 5g
sfnl u08sl - !((*(.((-@)%%.%^_

c?0f t} f] - @))! .)@ -@)%* .%(

b[6fjln ævÆ

cf7f†	@)\$(.%) !((@.(#	@#@	@#)	((&	(&^	-@	-@!	@\$=*	\$(\$
	@)%).%! !((#.((\$	@^!	@\$@	!!@*	!)&!	-(	-%&	@\$=)	\$(\$
	@)%!.%@ !(((\$.(%	@**	@%\$	!@\$	!!%&	-\$	-((\$	@#=@	\$(\$
	@)%@.%# !((%.(^	#!\$	@%\$	!#&)	!!^	-^)	-@\$	@@=%	\$(\$
gj†	@)%#.%\$!((^(&	#&	@^\$	!%@	!%@	-*#	-@^*	@!=&	%)
	@)%\$.%% !((&.*	#&(\$	#@\$	!^*	!^)\$	-%%	-^#	@!=)	%)
	@)%% .%^ !(((*.((	\$!^	\$@\$	!*#%	@@)^	*	#&!	@)=@	%)
	@)%^.%& !(((.@)))	\$%#	\$@\$	@))^	@@@@	-@	@!^	!=(=%	%)
	@)%&.%* @)))!	\$(*	\$@\$	@@!%	@@#	-&\$	@%	!*=&	%)
bzf†	@)%* .%(@)!.)@	%\$&	^@%	@\$\$#	#@(!	&*	*\$*	!*=)	%!
	@)%(.^)@)#.	^)\$	^@%	@&!!	##!^	@!	^)%	!*=)	%!
	@)^. ^! @)#.)\$	^^	^@%	#))!	##!^	-\$!	#!%	!*=)	%!
	@)^! .^@ @)\$.)%	&\$	^@%	##@)	##!^	-!)(	-\$	!*=)	%!
	@)^@ .^# @)%.)^	*!#	^@%	#^*(	##!^	-!*	-#&#	!*=)	%!
	@)^# .^\$ @)^.&	*(%	^@%	\$)&&	##!^	-@&)	-&^!	!*=)	%!

bi6Jo|| hnljBt\cfofhgfx?s]lgdf¶ ;DkGg xg];DefJo cfly\$ jif{lgDglnlv t 5gk

dfbL - !((^.(&-@)%#.%\$
lvDtl - !((&.*-@)%\$.%
sfnl u08sl - !((*.((-@)%% .%^-
c?0f t} f] - @))! .)@ -@)%* .%(

hnjfo'lj1fg

kl/ro

hn;f ljsf;sf lj1w cfofhgfx? ;~rfng ugcl3 ol cfofhgf;u ;DaGwt gbl
gfnfx?sf] kfglsf] jxfj, tyf kl/df0f, xjff kfglsf] tYofl, df;d Pj+af9L;DaGWL ljleGg
tYoflx?sf] ;Ing / ljZn]f0f xg' clt h?/L xg5 . ol cf\$8fx? s[lif / hn;f ljsf;sf] nflu
clgjfo{eP tfklg ljut ofhgfcjlx?df tYoflx?sf] pkoj u/L hn;f ljsf;sf cfofhgfx?
sf0f{jog ugclkm{ rflxP hlt dxTj lbOPsf] b]vbq . cgfj[i6 Pj+cltj[i6h:tf] df;dl
clgoldttfaf6 pTkGg xg]kfs[ts ksfkaf6 7hf] nufgl xg] cfofhgfx?sf] ;Af0fsf nflu pkoQm
Joj:yf hnjfo';DaGWL tYoflx?sf] ljZn]f0fsf] cfwf/df g} ug{ ;lsg] xbf s[lif / hn;f sf]
ljsf;sf] nflu o; lsl;dsf] tYofl sf] ;Ing / ljZn]f0fsf] cToGt dxTj k0f{eldsf /xsf] xg5 .

;ftf}ofhgfsf]kfl't

- != ;ftf}ofhgfcjldf jifdfks s]b<@ j6f, Snf0d}fhlsn s]b<@ j6f / P/f];gK6Ls s]b<
@ j6f :yfkf ePsf 5g\ . o:t}0=;+!(^ ;Ddsf] æSnf0d}fhlsn l/s8{dkm gkfnÆ
kl:tsf klg kpfizt ul/Psf]5 .
- @= hn;f ljsf; ;DaGWL ljleGg cfofhgfx?sf] nflu gblx?sf] tYofl ;Ing tyf ljZn]f0f ug]
p2Zocg?k ;ftf}ofhgfcjldf hnl:yltdfks s]b*?sf] ;Def/ / hndfksg sfo{rfn'
/xsf] ^) j6f hnl:yltdfks s]b*?sf] :yfkf / lgdf0f ;wf/sf] sfo{ePsf] !^ j6f tf/
dfu\$]lgdf0f ;wf/, !# j6f :jrng hndfks s]b*?sf]lgdf0f ;wf/ /!% j6f lyub]l gdbg
;Ing s]b*?sf] :yfkf / ;~rfng ul/Psf]5 .
- # cf=a=)\$&.\$* /)\$*.\$(sf]b0{jif0f ljleGg cjnf\$g Pj+dfks s]b*?sf] ;~rfng
rfn'g}/flvPsf] tYofl kl:tsf kpfizt ul/Psf]/ cGo lgoldt sfoqmdx? oyfjt\;~rfng
ul/Psf xg\.

cf7f}of}hgfsf]k[7eld

gkfnsl cy{Gq dh t s[ifdf cfwf/t /x}f] s[ifsf] nflu df; dsf] hgfsf/L / l; 'rf0{
lj sf; sf] nflu gbl gfnfx?sf] axfj sf] ; xl hgfsf/Ln] l; 'rf0{Jo j:yfnf0{e/kbf] tNofpg ; xofu
k%ofp5 . hn; [t g}b}zsf]kpv ; [t ePsf]o; sf] ; xl kl/rfngaf6 b}zsf]cy{Gqnf0{ljifz 6}f
k%ofpg ; lsg5 . ; fy}jfo' Pj+; f}zIQm tYofÍsf] cfwf/df jfo' tyf ; f}zIQm sf]lj sf; af6 s[if /
cGo lfx?df klg ; 3fp klg5 . b}zdf vf; u/L sf7df8f}pkTosfdf tlj] ?kdf a9b}uPsf]
hg; wof a[4, a9b}] zx/LsOf Pj+cf]f]ls/0faf6 jfo' kpf0fsf] gsf/fTds kpfj sf] :t/ o:tf
tYofÍx?s}cfwf/df lgwf/t ul/g5g\.

pj{f df6f}36b}uPsf] cfhsf]l:yltdf gbl gfnfx?af6 lyu}L jUg] klqnofdf kl/df0ffTds
n}vfhf}f xg}sf] ; fy}gbl gfnfx?df klg xfn b}f k/}sf]kpf0fsf]c\oog ug[kg]cfjZostf 68}sf/f]
?kdf b}vPsf]5 . hn jfo'lj1fg; DaGWL cf7f}of}hgfsf] th}df log}s/fx?nf0{wofgdf /fvL ul/Psf]
5 .

IjBdfg ;d:ofx?

- != IjleGg 7fpX?af6 InOPsf tYofÍ e/kbf]gxb', 7ls l; t dfk lng g; Sg' Pj+Hg/Lifof klfd
sdhf]L b}vg;
- @= InOPsf tYofÍx?sf] k}z}vgsf] nflu kof{t ;fwg tyf blf k}ljws k}t gxb' / tYofÍ
Jo j:yfkgdf kpfj sf/L 9En] ;wf/ gxb'. vf; u/L oPg=8=k- Pj+8An=Pd=cf] h:t}; ;yfsf]
; xofu ; dfkt ePkl5 tYofÍ k}z}vgsf]sfo}df cfjZos ; [t kl/rfng xg g; Sg';
- #= c}jnf}sg / dfks s}bx?df ePsf]pks/0fx?sf] ; dofg'; f/ cfwlgsls/0f gxb';
- \$= hnk}fx dfks oGqsf]u0ffTds l:ylt hfRg]kpf]uzfnf gxb';
- %= pks/0f dd} ; Def/sf]nflu js}ksf]Jo j:yf eP klg cfjZos dfqdf kf6{khf{pknAw xg
g; Sg';
- ^= pks/0fx?sf] ; ~rfng / lg/Lifof lbUzb}sf]kpfj sf/L ?kdf cg'; /0f xg g; Sg' / tfIndklf
sdhf] xg';
- &= tYofÍ ; íng ug]tfndk{k}t sd}f/Lx?sf]sdl xg';
- *= k}z}vg u/}f tYofÍx? ; lhnf] ; t pknAw u/fpg ; [t / ;fwgsf]sdl xg';
- (= hn; [t kl/of}hg kl/sNkgf tyf sfof]jog 0sf0{ú kpfj sf/L ; dGjo gxb'.

p2}o

- != s[if / hn; [t lj sf; sf] nflu cfjZos tYofÍ / df; d; DaGWL eljiojfofL pknAw u/fpg].
- @= s[if lfxsf] nflu cfjZos hn jfo'; DaGWL tYofÍx? / df; d; DaGWL clud ; 'rgf pknAw
u/fpg].
- #= hnljBt\pTkfbg, l; 'rf0{lj sf; sf] ; fy}vfg}kfgl cfof}hgfsf] nflu gbl gfnf cflbsf]k}t sf]
c\oog ug].
- \$= af9lsf]clud ; 'rgf pknAw u/fpg].

%= j}INks pnhf{lj sf;sf]nflu ;f{ljls/Of Pj+xfjfsf]kþ[t af/]hfgsf/L lbg].
 ^= jfo' kþf0f; DaGWL cwoogsf] cfwf/df :jf:Yo / cþf]us glt thdf ug{cfjZos tYofí
 pknAw u/fpg].
 &= gbl k]fxaf6 au] hfg]lyuþ]lsf]kl/df0ffTds n]vfhf]vtsf ;fy}hnu0f cwoog ug].
 *= lxdfR5flbt lfxaf6 kþt xg]lxd ung kl/df0f cwoog u/L hn;f] kl/of]hgf]sf]kl/sNkgfb]lv
 ;~rfng :t/;Dd 6]f k%ofpg].
 of]hgcj]wdf hn]fo' lj1fg; DaGWL sfoqnd sfof]jogdf lgodcg';f/ kfyldstf lgwf{/t
 ul/Psf]5
 != lxdfnl lfx lxdj tv08sf]cwoogdf ljz]f hfþ lb0g5 .
 @= hn;f] / s]lflf]sf]nflu e/kb]ftYofíx? pknAw u/f0g5 .
 #= jfo' kþf0f ; DaGWL cwoogsf]z?cft ul/g5 .
 \$= kþlv gblx?sf]af9lsf]el]ioj]f0fl lgoldt ?kdf ul/g5 .
 %= xfn;Dd hl8t ;a}:6]gx?sf];~rfngdf ;wf/ Nof0g5 .
 ^= kþt tYofíx?sf]ljZn]f0f / kþ]v]gdf u0ffTds ;wf/ u/L tYofí kl:tsf kþfzg sfo{hf/L
 /flvg5 .
 &= dVo dVo gbl j];gsf];dli6 ?kdf cwoog sfo{ul/g5 .
 *= lyuþ]l gdbg ;Íng tyf ljZn]f0f sfo{x?sf]lj:tf/ u/L hn;f] cfof]hgf]nf0{ ;3fp
 k%ofpg5 . ;fy}hnsf]/f;folgs u0fsf]ljZn]f0f sfo{klg z? ul/g5 .

glIt

!= hn;f]sf]lj sf;; af9L lgoGqOf tyf hnfwf/sf] Joj:yfkg ug{fi6}ofkl ?kdf hn]fo'
 tYofíx?sf];Íng ul/g5 .
 @= af9lsf]k]f0dfg u/L hg wgsf]lft sd ug]kþf;nf0{kþfj sf/L agf0g5 .
 #= ljleGg 7fpdf ln0Psf tYofíx? l56f] ;fwgaf6 tYofí kþ]v]g s]bdf k7fpg] Joj:yf
 ldnf0g5 .
 \$= jfo' tyf ;f}z]Qm lj sf; ug{cfjZos tYofí ;Íng ul/g5g\.
 %= l;'rf0{ pnhf{lj sf;df ;mUg ;a} ;/sf/L, cw{ ;/sf/L, u} ;/sf/L Pj+lghL lfxsf
 lgsfox?nf0{cfjZos tYofí pknAw u/f0g]Joj:yf ldnf0g5 .
 ^= ;Ílnt tYofíx? kþ]v]g u/L k]oþ jif{kþflzt ul/g5 .
 &= hn jfo'; DaGWL u0f Pj+kþ[tdfks oGqx?sf];wf/ Pj+cfwlgsLs/Of ul/g5 .
 *= hn jfo'; DaGWL cwoog ug{ :6]gx?sf] 3gTj cGt/{fi6} lgwf{0f:t/cg';f/ ;wf/ ub]I
 nlug5 .

(= hn jfo';DaGWL pks/Ofx?sf] ;~rfng, Pj+kzfvg;DaGWL lbUbzgnf0{ kpfj sf/L 9Eaf6 kl/dfhg u/L cg';/Of ul/g5 .

!)= xfn;Dd tYofÍ kzfvg sf] clwsfz sfo{ s]b<:t/af6 g} e0/xsf pQm sfo{ lfglo sfo{fox?af6 u/f0g]JoJ:yf ul/g5 .

!!= hn jfo' l]1fg;DaGWL kljlws ;xofu cGt/!i6a ;E7g / l]leGg dh'sx?af6 lng] sfo{ hf/L /flvg5 .

!@= jfo' hn / jftfj/OfLo kpf0f Pj+xfjfkfgl kl/jt6;DaGWL cWoog tyf tYofÍ ;Íngdf a9L hfB lb0g5 .

!#= cbIf / cw5lf sdf/Lx?nf0{pkoQm tflnds]JoJ:yf ul/g]5 .

!\$= pQ/fv08df lxdgbl, lxdfR5flbt lfg tyf ;f] lfgsf] jfo' d08nLo tyf jftfj/OfLo cWoog cg';Gwfgdf ultzLntf Nofpg b' ;Dj]g, eflns ;'rgf k0ffnl (Geographical Information System) h:tf cfwlgs kljlwx?sf]pkofu ul/g5 .

eflts nlosf]af8kf8

!= cf7f ofhgdf lxdfnl lfgdf %, kxf8df #) / t/f0df !% u/L hDdf %) j6f yk hnl:yltdfks s]b<?sf] :yfkf ul/g5 . o;/L ofhgfcjlwsf] cGt;Dddf hndfks s]b<?sf] ;vof !%) k%of0g5 .

@= clw/fHosf @) j6f kDv gblx?sf]lyuL tyf hnu0f;DaGWL cWoog ul/g5 .

#= clw/fHosf clwsfz lfgdf rfn' ul/Psf hndfkg tyf xfjfkfgl;DaGWL tYofÍ ;Íng hf/L /flvg5 .

\$= k]f{rnsf] lfgdf hn jfo' s]b< (!) :yfgdf jiff{dfks s]b<<yfkf ul/g5 .

%= sf7df8f]pkTosfsf] :yfgdf jfo' kpf0f dfks s]b<sf] :yfkf ul/g5 .

^= clw/fHosf]lxdfnl eludf /xsf hn jfo' s]b<af6 lxdgbl / lxd ung ;DalGwt tYofÍ ;Íng ul/g5 .

&= o; }u/L \$ pkoQm lfgdf jfo' rfk tyf ;f]zIQm;DaGWL cWoog s]b<?sf] :yfkf ul/g5 .

*= bl3sfnlg ofhg tof/ u/L qmdz sf]jog ul/g5 .

lfgut nlo / sfofid

rfn'

!= **hn jfo'tYofÍ JoJ:yfkf**

clw/fHosf s/La @%@ :yfgx?df :yfkf ul/Psf hndfkg tyf xfjfkfgl l]1fg;DaGWL s]b<?af6 lgoldt ?kdf hnkjfx tyf xfjfkfgl;DaGWL tYofÍ ;Íng tyf kzfvgx? ul/g5g\.

@= **hnu0f cWoog**

clw/fHosf @) kPv gblx?af6 Nof0g]lyuBL tyf hn u0f; DaGWL tYofI ; Ing u/L hn; f
tyf hnfwf/ ; #f0f cfof]hgfx?sf]nflu tYofI tyf ljj/Of pknAw u/f0g5 .

hnl:ylt k]f6dfg

jiff6ddf cfpq]jf9L jf ; Vvf ofddf xg]Gog k]fxsf]b]gs hnl:yltsf]k]f6dfg sfo{
ul/g5 . af9L tYofI ; lngsf] ; fy}af9L ; \$; k]f0f sfoaf6 hn; f ; DaGWL cfof]hgfx?sf]
nflu ; 3fp k%of0g5 .

k]tfij t

!= **cu[Nsf0d\$]nf]hsn hflg^u**

of] sfoqmd o; of]hgfcj]lwdf k]f{rn l]f]sf] ; Dk0f{ efudf ; ~rfng ul/g5 . o;
sfoqmdaf6 afnL ljljws/Of tyf s[if Joj ; fo ljsf ; sf]nflu afnLjz]fnf0{pkoQm xg]u/L
Nsf0d\$]nf]hsn hflg^u ul/g]nlo /x\$]5 . o; cgtu{ Nsf0d\$ s]b<= / jiff{dfks s]b<
!) : yfgx?df : yfkgf ul/g5g\.

@= **jfokp]f0f cWooq**

sf7df8f]pkTosdf a9b]hg; wof / qmdzll a9b}u0/x\$]cf]B]f]uLs/Ofn]ubf{jfo' kplf0af6
: jf:Yodf kg]gsf/f]ds kpfjaf/] ; j{fwf/Ofnf0{ ; r] u/fpg jfo' kplf0f; DaGWL pks/Of
h8fg ug]nlo /x\$]5 . jfo' kplf0f pks/Ofaf6 k]t tYofI sf]ljzn]f0f u/L hgtfnf0{
hfgsf/L u/f0g5 . sf7df8f]pkTosdf o; k\$]f/sf % j6f s]b<yfkgf ul/g]sfoqmd /x\$]
5 .

lxdgbl tyf lxdhnlj1fg

clw/fHosf kPv gblx?df lxd ungaf6 klq kfgl k]t xg]xbf pRr lxdfnl e]uaf6 lxd
ungsf] kl/df0fsf] n]yf hf]yf ug{ cfjZos ePsf] 5 . pRr lxdfnl e]usf hn]fo'
lj1fgs]b<?af6 xfjfkfgl tyf hn k]fx; DaGWL tYofI ; lng Pj+k]f]wg ul/g5 . of]
sfoqmd clw/fHosf ; a}pRr e]usf s]b<?af6 sfof]jog ul/g5 .

o; sf nful b/ ; D]hg k]ffnl tyf e]u]ns ; 'rgf k]ffnlh:tf cfw]gs k]j]wx? pko]udf
Nof0g5g\.

\$= **jfo' tyf ; f6ZlQm**

hn; f]sf]pko]uaf6 l]Bt]pTkfbg u/L ; Dk0f{kxf8L e]udf l]Bt]\cfkl't{ug{7hf]wg/flzsf]
cfjZostf xg]ePsf] jfo' Pj+; f6ZlQmkp]udf p]hf\$] ; l]wf pknAw u/fpg jf-5glo
b]vG5 o; af/]ul/g] ; DefJotfsf]pko]uaf6 cWooqnf0{ ; 3fp k%ofpg o; of]hgfcj]lwdf \$
j6f : jrf]nt jfo'/ ; f6ZlQm dfks oGqx? h8fg u/L tYofI ; lng ug]sfoqmd /x\$]5 .

	hDdf	!,!&))))
--	------	----------

cg';'rl !
cf7fjofhgfsf]lfout efjts nlo

j f;#	sfojld	k'jfrn lfq	dllodf~rn lfq	klZrdf~rn lfq	dll'o klZr- df~rn lfq	;b' klZr- df~rn lfq	hDdf
!:	hndfks s]b«yfgf	!@	!#	(	!)	^	%)
@:	lyuyl tyf hnu0f cll'oog	\$	%	\$	\$	#	@)
#:	hnjfo's]b«yfgf -S_	%	-	-	-	-	%
\$:	jiffdfks s]b«yfgf -V_	!)	-	-	-	-	!)
%:	jfo-kpif0f cll'oog	-	-u_ %	-	-	-	%
^:	lxd ung kl/df0f-cll'oog	@	!	!	@	-	^
&:	xfjf tyf ;f0fQm cll'oog	-3_ !	-	@	!	-	\$

j|f;# !, @, ^ sf]lhNnf 56bfpq g;|sg]

-s_ lhNnf|— df]au, vf]au, efhk/, ;v'jf;ef, ´ fkf

-v_ lhNnf|— tfkn]au @ j6f, df]au, kf~ry/, ;fhvDa' - # j6f, l;/fxf, t]yvd, Ofnd

-u_ lhNnf-

sf7df8fj

-3_ lhNnf-

;fhvDa,"d:tfa^u, dgfa^u, hDnf

cg';ŲL @
hn jfo'lj1fgsf]l:ytL

l;=g+	sfof]dsf]gfd	cf-a= @)\$* .\$(;Ddsf]cj:yf
!= hn jfo' tYofÍ Joj:yfkg s_ hnlj1fg v_ xfjfkfgl lj1fg		gkfn clw/fHosf ljleGg gblgfnfx?df hndfkg s]b*? :yfkgf u/L %\$ s]b*?af6 k]flxt hnsf]hnl:ylt tyf hnk]fx tYofÍ ;Íng tyf kz]vg ePsf]. s_ gkfn clw/fHosf ljleGg :yfgdf lgDgcg';f/sf df; dl s]b*? :yfkgf ePsf]. !_ jiff{dfks s]b<< @%# @_ Pu]Nsf0d] s]b<< @) #_ Nsf0{d]f]h]hnsn s]b<< ^^ \$_ l;gk6s s]b<< !\$ v_ df; d k]f]gdfg sfo{z? ul/Psf].
@= hn uOf cWooog #= hnl:ylt k]f]gdfg		!% j6f lyu]L gd]f ;Íng-s]b<<yfkgf ePsf]. jiff]dddf ljleGg gblx?sf] gf} s]baf6 l/on 6fod hnl:ylt sf7df8]f k]t xg] Joj:yf ul/Psf].
\$= cfuf]Nsf0d]f]h]hnsn hflg^u %= lxdgbl tyf lxdhn lj1fg		--- lxdfnl e]uf ^ :yfgdf xf08]sf0d]6s s]b*? :yfkgf u/L tYoflx? ;Íng kz]vg tyf k]fzg ;g\!(*& b]v e0/x]f].
^= jfo'-k]f]f-cWooog		---
&= xfjf / ;f]Q		---

cg';'rl #

lxd gbl tyf lxd hn cWoog :yn

jF;#	:yn	lhNnf	:6zgsf]lsl;d
!=	nf6fu vfhf - Sof]ulh ^{au} , nf6fu	/;jf	xf087nlhsn, ;]dc67d]6sn
@=	ODhf vfhf - l8 ^{au} af]r] vDa'	;fhvDa"	xf087nlhsn, ;]dc67d]6sn
#=	df]l vfhf - df5fkR5]kj] SofDk - au/, cGgkOf{	kj{	xf087nlhsn, ;]dc67d]6sn
\$=	j?Of vfhf - km]df6fg vs{ - lzk6g nf dsfn' - tfzl ufp+	;v]f;ef	xf087nlhsn, c67d]6s ;]dc67d]6sn
%=	6fsr]gbl - 6fs'r] - hf ^{au} - xfnhl	xDnf	xf087nlhsn, c67d]6s ;]dc67d]6sn
^=	;fg'e]L	8f]kf	;]d c67d]6s, c67d]6s

	- x/L sf		
	- dfg kn		

;8s tyf c6o oftoft

kl/ro

b}zsf] r}kml{ ljsf;df e}ts k}f}f/sf] dxTjk0f{ eldsf x65 . e}ts k}f}f/sf ;fwgx?sf]ljsf;n]s]n b}zsf]cfly\$ ljsf;sf]b/nf0{tlj}td kfg]dfq xf0g, o;n] ;fdilhs tyf c6o l}x?sf]ljsf;df bl/nf]6}f klg k}ofpg]ub5 . e}ts k}f}f/sf ;fwgx?dwo] oftoft cuk^aQmdf cfp65 . sf/of oftofts] ljsf;df g}~rf/ tyf lJBth:tf c6o e}ts k}f}f/x?sf]ljsf; lge{ /x}sf]x65 . s}if, pBfu, jfiofHoh:tf pTkfbgzln l}x?sf] ;fy}lzlff, :jf:Yoh:tf ;fdilhs ;}f l}sf] ljsf;nf0{ oftofts] ljsf;n] g} k}f}t kfb5 . o;} tYonf0{ dgg u/L ofhgfs]k/Desfnb]v g}oftoft l}sf]ljsf;df ljz}f wofg k}ofp6}cfPsf]xf].

/fli6α oftoft k0ffnlsf]l:ylt

g}knsf]jt6fg /fli6α oftoft k0ffnldf cfwlgs oftofts] ;fwgx? h:t} ;8s tyf kh, xjf0{ /f}kdfu{/ /hdfu{/x}sf 5g\eg]k/Dk/fut oftoft ;fwgx?df uf]6} 3f6} tyf rqn6} -uf?uf8f rNg] / k}n ofqlx8g]em}hEkh, l3lnE, 606, cflb cfp65g. /fli6α oftoft k0ffnldf cem}klg k/Dk/fut oftoft ;fwgx?sf]g} afxhotf /x}sf]5. clw/fHosf clwsfz efux?nf0{k/Dk/fut oftofts] ;fwgsf] ?kdf /x}sf]uf]6} 3f6} rqn6}dh af6fx?n]g};}f k}of0/x}sf 5g\ b}ze/ uf]6} af6} tyf 3f6}, vRr/ lx8g] ;fgf 3f6}af6fx?sf]nDaf0{@,))) lsnf]d6/ /x}sf] cgdffg 5. blu6 tyf kxf8L lhNnfx?df oftofts] ;}f log}k/Dk/fut oftoft ;fwgx?af6 g}kl/kl't{xg]u/sf 5g\ k/Dk/fut oftoft k0ffnlsf sltko ;fwgx? hf}vdk0f{/xg]u/sf 5g\ sf/of dh af6fd kgl sltko v}hfgfnfx? tg6f kpfu ug]u/sf 606, l3lnE, cflb ;}lft / :t/oQm /x}sf x65g\ uf]6} 3f6} ?kdf /x}sf dh af6fx? klg Hofb} ;f6} cyf{\ r}f0{cflb sd /xg]u/sf] kfOPsf 5g\ o;n]ubf{ol kxf8L tyf blu6 l}x?df vf; u/L jiff6ddf cfjt-hfjt ug{dlZsn xg]x65 . dfn;fdfg 9}fgl ug6f kpfu ul/g] ;fwgx?df el/of, 3f6}, vRr/, e6f, a}uf8f, cflb g}kpfu df Nofpgkg]afwotf]ubf{k/Dk/fut oftoft ;fwgx? nfut k}f]sf/L (Cost effective) tyf blf (Efficient) agfpg ;lsPsf]5g .

cfwlgs oftoft k0ffnlgctu{sf ;fwgx?nf0{bl6ut ubf{g}kndf ;8s tyf kh / xjf0{g}dxTjk0f{:yfg cfu6}sf 5g\ loglx? g}cfwlgs /fli6α oftoft k0ffnlsf]kpv cEsf]?kdf /x}sf 5g\.

cfwlgs oftoft k0ffnlgctu{sf ;fwgx?n]kpfu u/sf ofq' tyf dfn;fdfg 9}fgl ;}fsf]ljZn]f0f u/pf ;8s oftoftn]dxTjk0f{:yfg cfu6}sf]5 e6g'ctoIQm gxf}f . b}zsf ax';wos ofqx?nf0{uGtJo:yfgx?df k}of0lbg] / dfn;fdfgx?sf] 9}fgl ;}fdf ;8ssf] eldsf g} dxTjk0f{ blvPsf] 5 . o; tYosf] kli6 ;jf/L ;fwgx?sf]a9bf] ;wof, ;8ssf]ndjfo6f a[4 / ;fj}hlg oftoft ;}fdf a;, 6s, cflb ;}fsf]a9bf]ofubfgaf6 x65 . cf-j= @)\$*÷\$(sf]cGt;Dddf clw/fHodf btf{ ePsf]sh ;jf/L ;fwgsf] ;wof !,)#,&!* j6f klu;s}f6f klg ;8s oftofts] a9bf]dxTjnf0{:ki6 u5{ cf-j= @)\$* cfif9sf]btf6g';f/sf] ;jf/L ;fwgsf] ;wof !,)*\$! sf]lj j/of cg';*L-! df lbOPsf]5 . pkefQmfx?sf]3/b}f]Dd klg ;jf/L

;j f k%ofpg ;Sg]u0f ;8s offtoftsf]pLnivt ;fwgx?df ePsf]x6f cGo offtoft
k0ffnlsf] ;j f/L ;fwgsf]bf7df o ;sf]dxTj a9b}cfpg' :jfe]js g}x].

;ftf}ofhgfsf]kult

;8s offtofttkm{ ;ftf}ofhgf -@)\$@-@)\$& df snfkq \$#@ ls=dl=,
v08fl:dt &#\$ / sRrL *!% ls=dl= u/L sh !(*! ls=dl= ;8s lgdf0f ug]nlo
/fv\$7df qmdzll @)& ls=dl=, ^%(ls=dl / #)# ls=dl= u/L sh !!^(ls=dl= lgdf0f
ePsf]5 . o ;/L pQm cjlwdf nlosf]%(klztz ;8s lgdf0f ePsf]b]vG5 .

;8ssf]:t/cg';f/ /fhdfu{k{!,!^% ls=dl= ;8s lgdf0f ug]nlo /x\$7df
%%! ls=dl= lgdf0f e0{nlosf]\$&# klztz kult ePsf]b]vG5 . ;xfos dfu{k{
\$(* ls=dl= nlo lgw7of ePsf]df !(@ ls=dl= lgdf0f e0{nlosf]#*^ klztz sfo
ePsf]5 . PsLst ufdl0f ljsf;sf ;8sx? tyf cGo ;8sx? ;d] u/L !@* ls=dl=
;8s lgdf0f ug]nlo /x\$7df !*! ls=dl= ;8s lgdf0f ePsf]b]vG5 . dVo ;x/L
;8stk{!() ls=dl= lgdf0f ug]nlo /x\$7df @\$% ls=dl= ;8s lgdf0f ePsf]5g.
h;d]o]!)# ls=dl= snfkq / @#^ ls=dl= v08fl:dt / %\$# ls=dl= df6]t/sf]/x\$7df
5 . -;ftf}ofhgfsf]pknlAw cg';rL @ df kl'tt ul/psf]5 .

khx?sf] ;Gbedf ;ftf}ofhgdf @# j6f kSSL khx? lgdf0f ug]nlo
/x\$7df !% j6f khx?sf]lgdf0f sfo{ePsf 5g. emhE]khtk{ofhgj]wdf s]blo
tyf lhnf u/L #&# j6f emhE]kh lgdf0f ug]nlo /x\$7df s]blo lgsfo -;:k];g
j[h l8lehg_ af6 dfq !)% j6f khx? lgdf0f ul/of]. o ;sf]clt/Qm bu6 lfg
ljsf; ;ldltaf6 \$! j6f khx? lgdf0f ePsf 5g\.

cf-j: @)\$&÷\$* / cf-j: @)\$*÷\$(sf]kult

clw/fhodf ljleGg ;8sx?sf]nDaf0{ ;ftf}ofhgfsf]cGt;Dddf sh &##)
ls=dl= /x\$7df]yof]. ljut cGtl/d jif{@)\$&÷\$ df lgdf0f ePsf yk %)\$ ls=dl= /
o;cl3 lgdf0f ePsf t/ ;8s l:yltdf ;dfjz e0g;s\$7f ;8sx? ;d] ;dfjz
ubf{cf-j: @)\$&÷\$* sf]cGt;Dddf of]nDaf0{a[4 eP/ *#@* ls=dl= /x\$7df]yof].
cf-j: @)\$*÷\$(df yk %*! ls=dl= ;8s lgdf0f ePsf]cgdfg 5 .

o;/L cf7f}ofhgf ;? xgcl3sf]jif{@)\$*÷\$(sf]cGt;Dddf b7df sh
*()(ls=dl=eGbf a9L ;8s nDaf0{k0g]cgdfg 5 . -cg';rL # / \$ df lb0Psf]5 .

ljBdfg ;d:ofx?

;8s offtoftdf xfn;Dd ePsf pknlAwx?nf0{b]6ut ubf{b7sf ljleGg
efux?nf0{Ps bf]ll;t cfj4 ug]klq0fsf] ;?cft eP tfklg b7sf clwsfz
eefunf0{Ps csf]l;t cfa4 ug{cem}af6L 5 . xfn;Dd b7df *()(ls=dl= ;8s
lgdf0f e0;s\$7f]cgdfg 5 . k}{d]r]lb]v klZrd dxfsfnL;Dd cfjfudg cf]kg}
dhsaf6 ug{ ;lsg] ePsf]5 . b7sf]t/f0{ kxf8 / lxdfnl e\$7x?nf0{klg Ps
csf]l;t hf8g]sfd ;8sx?n]ug{yfn\$7f 5g. ;8s offtoft ;ljwdf ePsf]
ljsf;sf]kmn:j?k clw/fhosf s7L lfgx?df pTkfbg lq0fsnfx?sf]a[4 xg
yfn\$7f]5 tfklg offtoft ;DaGwL ljleGg /fli6a ;d:ofx? eg]cem;Nemfpg af6L
5g .

oftfoft lfgdf k0v ;d:ofx? lgDgfg';f/ /x\$7f 5g-

1. b7sf clwsfz efux? Ps csf; t cfa4 ugI sfo{ xfn; Dd klg k0f{ of
; DkGg e0g; s7f x7f Ps efua6 csf efudf jf t/f0{ l7f sf Ps : yfgaf6
kxf8L jf lxdfnl l7f sf csf : yfgx? df cfjfudg ug{ cen} klg kl; : t ; do
nflug] u/7f] 5 . o; n] ubf{ clw/fhosf clwsfz efux? cfly\$ tyf ; fdlhs
b7f6sf7f af6 Ps csf7f kl/k's xg ; s7f 5g\.
2. w7h; f] /fhdfu? sf] ; jf/L 3gTj sd /x7f] 5 / o; f] xgfsf] sf/Of klj lws
tyf cfly\$; DefJotf clloogljgf g} clwsfz cfofhgxf? sfof{ jog ul/g'g}
xf]. sltko ; 8sx? sf] lgdf7f k'f ug{ ; ls/x7f] 5g . k'f ul/Psf
; 8sx? nf0{ cfly\$ b7f6sf7f af6 s; /L ; DefJo agfpg] xf] eGg] k7g /fi6sf]
; fd'v8f 5 .
3. clwsfz ; 8sx? sf] dd7f ; Def/ lgoldt ? kaf6 ugI kl/kf6L ge0lbgn]
sltko /fhdfu{ tyf ; xfos dfu? sf] l:ylt /fd] 5g . sf7df8f7f : tf]
clw/fhosf] dxtjjk0f{ ; x/L l7f sf] ; 8sx? sf] klg lgoldt ? kdf xgkg]
dd7f ; Def/ sfo{ ge0lbgn] l:ylt Hofb} gfh's xg ku7f] 5 . w7h; f]
; 8sx? ; tx lau7f] cj: ydf /xg] u/7f] 5g\ . o; n] ubf{ ; jf/L ; fwgx? sf]
; ~rfng vr7f ck7f oflzt ? kdf a[4 xg yfn7f] 5 . of] Ps /fli6a ; d:ofs}
? kdf b7f7f k/7f] 5 .
4. cfwlgS offtoft ; ljwf k7fjsf/L xg] u/L u7f dLof l7f ; Dd lj:tf/ ug{
; lsPsf] 5g . g t ; 8s offtoftsf] ljsf; af6 lg/k]f u/Lal /v7f dlgf
hgtf a; 7f; ugI u7f dLof l7f sf] ljsf; nf0{ dxTjk0f{ ? kaf6 6] f k7fpg
; s7f] b7f7f 5 . o; ls; dsf] ; d:of uf7f ahf/ hf7f] v7fnsf ; 8sx? sf]
sdln] ubf{ p7fGg ePsf] xf].
5. ; 8s lgdf7f tyf ; Def/ pks/Ofx? sf] sld, 7\$ sfk6fdf xg] l9nf; : tl,
; dodf lgdf7f ; fdulpknAw xg g; Sg' 7\$ 7f/xn] ugI l9nf; : tl -lgld7f
pB7f] sf] ; rf? ? kdf ljsf; xg g; Sg' cflb ljleGg sf/Ofx? n] ubf{ clwsfz
; 8ssf] lgwf/t sfo7f d / nlo xfl; n xg g; s7f] b7f7f 5 . ; 8s sfo7f dsf]
th7f tyf sfof{ jog: t/df cen} sdhf] lx? 5g\ h; n] ubf{ 8s
cfofhgxf? sf] lgdf7f lgwf/t ; dofjlwdf xg ; s7f] 5g .
6. clw/fhosf ljleGg dxTjk0f{ : yfgx? / ; x/ a:tlx? nf0{ hf7f] w7h; f]
; 8sx? sf] nDaf0{ lgs} g} nfd] ePsf] / dd7f ; Def/ sfo{ klg ; dodf xg
g; s7f] /fi6sf] offtoft vr7f a[4 x7f] cfPsf] 5 . b7sf] ; fvg7f t/
l:yltnf0{ kl7fsh c; / kfg7f of] klg Ps k7f sf/s tTj aGg ku7f] 5 .
7. vf; u/L kxf8L tyf lxdfnl e7f df jftfj/Of cgSh ; 8sx? sf] lgdf7f xg
g; s7f] ubf{ / ; x/L ; 8sx? df rNg] ; jf/Lsf ; fwgx? n] klg jftfj/Ofdf
kl7fsh c; / kfg{ yfn7f] 5 . o; /L ; 8s offtoftsf] ljsf; n] jftfj/Of /
k7f7f ofsf] ; d:of k7f u/7f] 5 .
8. /fli6a offtoft k7f7f nldf ; 8s, xjf07f /7f, /7f, hndfu7f] ; fy} u7f] 7f]
3f7f7f : tf k/Dk/fut dfu? klg cfp7f 5g\ . o; kl/k]odf /fli6a offtoft
k7f7f nld; t cfa4 xg] u/L ; 8s offtoftsf] ljsf; xg' cfjZos 5 . o;
ls; dsf] sfo{ a7f t\ u7f ofhgfljgf ug{ ; Dej 5g .

cf7f] 7f] hgfsf] k7f eld

xfn;Dddf bẏdf *()(lsnld6/ ;8s lgdfef e0; s] tflkg cem}@# lhNnf
 ;b/dsidx?df ;8s offtoft ;ljwf k%ofpg afE g}/xsf]5 eg]ufdlOf cyfGqnf0{
 6]f k%ofpg kẏ:t ufpFahf/ hfBq] ;8s lgdfef ugkgI cfjZostf 5. df6/
 offtoft ;ljwf klg cem}w]}};do nflu]lxdfnl tyf kxf8L lhNnfx?sf buđ Ifđdf
 offtoft ;ljwf klg cem}w]}};do nflu]lxdfnl tyf kxf8L lhNnfx?sf buđ Ifđdf
 offtoft ;ljwf k%ofpg uf]6]3B6] tyf To;df kgIemfhE]khx? lgdfef ug{Tolt
 g}h?/L 5. bẏsf k]fwf/sf ?kdf /xsf cGo Ifđx?sf]lj sf;sf] nflu klg ;8s
 offtoftsf]dxTj k0f{eldsf xBf To:tf Ifđ, h:t}ljBt\ pBfu, ko6g, cflbnf0{6]f
 k%ofpg];8s lgdfef ugkgIbvPsf]5.

dfly pNnlvt aBf?nf0{ dWogh/ /fvL cf7f}ofhgfsndf bẏsf] lbuf]
 cfly\$ a[4sf] pRrb/ xfl;n ug] sfodf, u/Lal x6fpg] sfodf / Ifđlo c;Gthg
 36fpg]sfodf 6]f k%ofpg';8s offtoft lj sf;sf]dVo eldsf xg5.

p27ox?

- cf7f}ofhgdf ;8s offtoft lj sf;sf]vf; vf; p27ox? lgDgfg';f/ 5g\\
1. bẏsf vf; vf; efuf]ns tyf cfly\$ Ifđx?nf0{Ps csf\$]kl/k's ug]u/L
 ljleGg efux?nf0{Ps bf; Ifđ; t cfa4 ubI nul kfb]zs cv08tfnf0{ ;bđ
 kfb]nlu].
 2. bẏsf ufdLof Ifđsf ufpF?nf0{ahf/; F cfa4 ug\$;f ;fy}ko6g, s]if, ljBt\
 cflb ljleGg cfly\$ Ifđ; t ;DalGwt /fli6a dxTj sf cGo cfly\$ Ifđsf]
 cfofhgxf?df 6]f k%of0{;Gthg sfod ug].
 3. /fli6a offtoft vr{(Transport Cost) nf0{Gođtd u/L ;f]vgf6t/ l:yltnf0{
 cgSh agfpgdf 6]f k%ofpg].

glItx?

dfly pNn]v ePsf ;8s offtoft Ifđsf]p27ox? xfl;n ug{ckgf0g]kđv
 glItx? lgDgcg';f/ 5g\\

1. bẏsf ljleGg efux?nf0{Ps bf; Ifđ; t cfa4 u/L pTkfbg a[4 xg ;Sg]lfdtf
 /xsf clw/fHosf ljleGg :yfgx? / cfly\$ Ifđsf] lj sf;df 6]f k%ofpg
 ;8s, kh, dh af6fx?, /fkdfu{ hndfu{ xjfođfu:tf offtoftsf
 ;fwgx?sf]Ps csf\$]kl/k's xg]u/L /fli6a offtoft k0ffnlsf]lj sf; ul/g]
 o; ofhgfsf]dh nlo (goal) /xsf]5. /fli6a ;8s offtoft k0ffnLcGtu{sf]
 ;8s jul\$/Of cg';tL % df lbPcg';f/ xg5. pNnlvt dh nlonf0{xfl;n
 ug\$]nflu /fli6a offtoft k0ffnlsf]už ofhg (Master Plan) thđf ul/g5.
 o; lsl;dsf]už ofhgfn] cfpB jifx?sf nflu /fli6a offtoft k0ffnlsf]
 9fFfsf] lj sf;df ;xofu klg] vfnsf pkoQm vfsf (Model) klxrfg ug{
 ;lhnf]xg5. o; ksf/sf] /fli6a offtoft k0ffnlsf]9fF cg';f/ kfb]zs
 ;dfgtf tyf a[4df hfB lb0g5. ;fy} clw/fHosf] /fli6a offtoft k0ffnL
 lj sf; ubf{Ifđlo / cGt/f6a /hdfu{ hndfu{/ /fhdfu{; t cfa4 ug{ljz]
 Wofg k%of0g5. ;8sx?sf] ;lgof]ht tl/sfaf6 lj sf; ug{;8s offtoft
 k0ffnlsf]@) jif]už ofhg thđf ul/g5.

2. bu~~q~~ kxf8L tyf t/f0{e}sx?sf dh af6fx?sf cfjZos ;wf/ tyf :t/fjgt u/L kh kh]fx?sf lgdf~~q~~df hf~~8~~ lb0g~~5~~ . ;fy} :yfgcg';f/ cfwlgs ;wf/Psf 60g, l3ln~~E~~, cflbsf]lj sf; u/L u~~l~~dl0f oftfotfsf] ;}f cem a9L e/kbf] / ;/lft xg]u/L lj:tf/ ul/g~~5~~ .
3. lgdf~~q~~fflwg cj:ydf /x~~8~~sf k]kZrd tyf pQ/-blif0f /fhdfux{?sf] af~~5~~ v08x?sf]lgdf~~q~~ k'f ug{pRr kfyldstf lb0g~~5~~ .
4. /fli6~~α~~ tyf l~~q~~lo dxTjsf rfn' /fhdfux{?sf] dd~~t~~ ;Def/ sfo~~h~~f0{ljz}f kfyldstf lbog~~5~~ . o; lsl;dsf] sfo~~h~~sf] nflu Ps 30tl sf]f (Revolving fund) sf]JoJ:yf ul/g~~5~~ . ;fy} ;fwf/Of ah~~6~~df klg ;8ssf]nDaf0~~h~~f0{cfwf/ agf0{8sx?sf] lgoldt dd~~t~~ ;Def/ sfo~~h~~sf] nflu kof{t /sdsf] JoJ:yf ul/g~~5~~ . o; sf]cltl/Q~~m~~ ;8s l~~q~~af6 cfh~~6~~ xg]/fh:j sf]lgw~~l~~/t c~~z~~ ;8s dd~~t~~ ;Def/ sfo~~h~~df vr{ul/g~~5~~ .
5. ;8sx?sf]lgoldt dd~~t~~ ;Def/ sfo~~h~~df 6Jf k~~o~~fpg ;8s khx?sf]k~~o~~fu~~l~~df zNs (Toll) nufpg lglZrt cfwf/x?sf]lj sf; ul/g~~5~~ . o;cg';f/ ;jf/L zNs nufpg] JoJ:yf ul/g~~5~~ . o; lsl;dsf] ;jf/L zNs (Toll) af6 k~~o~~{t /fh:j ;8s khsf]dd~~t~~sfo~~h~~df p~~o~~fu ul/g~~5~~ .
6. hnljBt\ cfo~~h~~ngfx? h:t}cGo /fli6~~α~~ dxTjsf ljleGg l~~q~~l;t ;DalGwt cfo~~h~~ngfx? ;d]sf]lgdf~~q~~ tyf ;Def/ sfo~~h~~df ;3fp k~~o~~g]u/fpg tl cfo~~h~~ngf lgdf~~q~~:yn;Dd k~~o~~g]8sx?sf] lgdf~~q~~df kfyldstf lb0g~~5~~ . o:tf cfo~~h~~ngfx?sf] th~~6~~ tyf sfo~~h~~fjog ldNb~~h~~]xb;Dd ;DalGwt lgsfosf] sfo~~h~~md jf cfo~~h~~ngdf g};dfj~~z~~ ul/g~~5~~ .
7. clw/fHosf gu/x?sf]lj sf; / lj:tf/df ;x/L ;8sx?sf]dxtjk~~o~~f{eldsf /xg]x~~8~~ e0/x~~8~~sf ;x/L ;8sx?sf]dd~~t~~ ;wf/ ;t/fjgt sfo{ug~~5~~] ;fy} gu/ lj sf; of~~h~~ngfcg';f/ yk ;8sx?sf]lgdf~~q~~ ul/g~~5~~ .
8. u~~l~~dl0f l~~q~~df s[if pTkfbg s]b~~x~~? / :yfglo ufpFjf lhNnfsf ahf/ s]b~~x~~? cyf~~t~~\ufpF ahf/ (Farm to market) hf~~8~~g] ;8sx?sf]lgdf~~q~~df ljz}f hf~~8~~ lb0g~~5~~ . o:tf ;8s cfo~~h~~ngfx?sf]lgdf~~q~~ tyf ;Def/ sfo~~h~~df hg;xeflutf kl/rfng ul/g~~5~~ . a9L ;]a9L hg-;xeflutf k~~o~~{t xg]of~~h~~ngfx?nf0{ljz}f kfyldstf lb0{sfo~~h~~fjog ul/g~~5~~ . cfo~~h~~ngsf]5g~~6~~, th~~6~~ tyf sfo~~h~~fjogdf lhNnf lj sf; ;ldltnf0{ ;l~~q~~mo agf0g~~5~~ . ;8sx?sf]lgdf~~q~~ / lj:tf/ ubf{ jftfj/Ofnf0{kltsh k~~o~~fj gkg]lsl;daf6 u/f0g~~5~~ . ;8s cfo~~h~~ngsf]k~~o~~{t x]L ;8s cfo~~h~~ngfx? ;~rfng ug~~6~~l3 jftfj/Oflo klfsf]dNoflg c~~l~~oog ul/g~~5~~ .
9. b~~z~~sf]clwsf~~z~~ efux?df cem} ;8s oftfotf ;ljwf k~~o~~fpg af~~5~~ g}5. clxn]Dddf clw/fHosf %@ lhNnf ;b/dsfdx?df dfq ;8s;ljwf k~~o~~f0Psf] 5. t;y{ cfufdl cf7f}of~~h~~ngfsndf af~~5~~ lhNnfx?df q~~l~~ds ?kaf6 ;8s;ljwf k~~o~~fpg] sfo{xg~~5~~ . ;8sx?sf]lgdf~~q~~ r/0fa4 ?kaf6 ul/g~~5~~ . o; l;nl;nfd ;?sf]cj:ydf Gogtd:t/sf] ;8s oftfotf k~~o~~fpg] lx;fan]lgdf~~q~~ sfo{ul/g~~5~~ . ;fy} nufgl / pkfb~~h~~tsf]b[i6s~~h~~] ;x~~8~~pf] ;jf/L 3gtj Hofb}sd xg]pQ/-blif0f /fhdfux{?sf]v08df ;d] lxp~~6~~df

- dfq uf8L rNg] t/ yf} nufgldf xg] lsl;dn] ;8s :6f088{ 36f0{ ;/n klqnofaf6 lgdf uf{klqnof ckgf0g5 .
10. kxf8 / t/f0sf lhNnfx?df gbl gfnfx? vf; u/L jiff6fddf af9Ln] ubf{ cfjfdgfsf] afwssf] ?kdf /xg] x6f lskmfot kh kh] fsf] ljsf;df hf8 lb0g5 .
11. cfofhgf lgdf jf ;~rfngsf] 7\$sf-k\$fsf ;DaGWL krlnt Joj:yfdf ;wf/ ul/g5 . ;fna;fnl ah6sf] cfwf/df kpfq ugI 7\$sf-k\$fsf] abnfd sfodadfhnd ;fna;fnl ah6leq /xg] u/L k~rjif6 sfodleqsf dxtjk0f{tyf kfyldstf klt kfv cfofhgfx?sf] 7\$sf-k\$ # blv % jifsf] sfdsf]cfwf/df Ps}k6s ugIglit xg5 .
12. ufdLof oftfotfsf] ;Gbedf 3f86f] af6f lgdf lxdfnl lqnf0{ rqn6f] -6\$6/ 6\$ lgdf kxf8L lqnf0{ / t/f0{ lqnd uf?uf8f rNg] rqn6f] kfyldstf lbg]glit xg5 .
13. vf; u/L kxf8L e\$df lgdf ul/g]/fhdfu{;d} cGo;8sx?sf]kljlws:t/ (Road Standard) lgwf{of ubf{bl3\$fnlg ;jf/L klfk0f (long-term traffic projection), e":vngsf]ylt, jftfj/ofLo cj:yf / pknAw :yfglo kljlw ;d} cfwf/ dfgg5 . ;fy} ;8s lgefudf dfg66f] l/:s OGhlglol/E / jftfj/of 0sf0sf] :yfkf u/L ;8sx?sf] lgdf sfodf kxf8L ;d:of ;dfwfg dhs lhofhlsn tyf OGhlglol/E kljlw ckgf0g5 .
14. ljsf;sfodf zfxl ;8sf hjfgx?af6 dxtjk0f{ ofubfg xg ;Sg] tyonf0{ Wofgdf /vfl cf7f}ofhgdf ;8s ljsf; sfodf zfxl ;8sf hjfgx?nf0{ kl/rfng ul/g5 .
15. ;8s, kh tyf cGo oftfotfsf]ljsf; a9L ;]a9L xfl;n ug{cfofhgfx?nf0{ s]blo:t/ tyf lhNnf:t/df jul\$of ul/g5 . /fli6a bfi6sf]af6 dxtjk0f{ 7xl/Psf sfod tyf cfofhgfx?nf0{ s]blo:t/df /flvg5 . a9L lhNnf tyf:yfglo dxtj ePsf cfofhgfx? lhNnf:t/Lo sfod tyf cfofhgfsf] ?kdf s]baf6 6}f k\$of0{;`rfng ul/g5 .
16. clw/fhof t/f0{efudf / kxf8L e\$sf lhNnfx?df Gog ;jf/L 3gTj (low traffic density) / a9L ;jf/L 3gTj (high traffic density) xg] ;8s tyf kh cfofhgfx?df tyf s]blo / lhNnf:t/Lo ;8s cfofhgfx?df ;8s tyf khsf] :t/ (road & bridge standard), :k\$lk\$sg (specification), 7\$sf-k\$;DaGWL b:tfjh (Contract Document), 7\$sf kpfq ugI tf} tl/sf (Contract method), sf0sf]l;nl;nf (work sequence) 5\$5\$}xg]u/L dfufz6 (Guideline) thdf ul/g5 .
17. ;8ssf]cf;kf; e":vngsf]/f\$yfd ug{ tyf vfhfgnf]sf] s6fglaf6 ;8s tyf khx?sf]arfp ug{;8s ;ldf clwuk0f ugI ;8s ;ldf aflx/sf e":vng xg] ;Defjgf ePsf / uPsf lqsf] clwuk0f ugI / ;8s tyf gblgfnfx?sf] bfofFaf0f] ;fy}clwuk0f ul/Psf lqfx?df 3gf ?kdf ?v la?jf nufpg] sfo{ ul/g5 . o; sfodf s]blo lgsfox?sf] cltl/Qm hg;xeflutf a9L ;]a9L kl/rfng ul/g5 . hg;xeflutf kl/rfng ug{ u/fpg u} ;/sf/L ;8 ;yfx?nf0{ nlg u/f0g5 .

18. ;8s tyf khx?sf];DefJotf cWoog tyf lj:tlt ;jJfOf l8hf0gsf]xsdf /fli6a tyf lhNnfsf]nflu tof/ ul/Psf];8s sfohfnf] uż ofhgf (Road Network master plan) cGtu{ lgwf{Of ul/Psf]kyldstf qmcdcg';f/ kf/Des ;jJfOf tyf ;DefJotf cWoog ul/g5 . t/ clglZrt /x3f / k3:t lgdf{ ;do nflu];8s cfohgf?sf];Gbedf s]n jflif\$ lgdf{ sfoqmdf kg{ cfpg];8s v08sf]dfq lj:tlt ;jJfOf / l8hf0g sfo{ul/g5 .
19. uf]6f] 3f6f] tyf uf8f rNg] rmg6f] / ol af6f?df kg]gblgfnfx? tg] ;fwgx? h:t}kh, kh];f, emhE] kh, l3lnE, cflbsf] lgdf{ tyf ;Def/ sfof0{ cem a9L kefjsf/L ug{ ljefu:t/lo Ps 5\$} lgsfosf] :yfkf ul/g5 .
20. b3sf dxTjkOf{demf tyf 7hf gu/x?sf];x/L ;8ssf] ljsf;sf]nflu ;x/L ;8s uż ofhgf tof/ ul/g5 . gu/kflnsf lqsf ;8sx?sf];wf/ sfodf gu/kflnsfnf0{;lqmo agfpg cfjZos 6]f k3of0g5 . gu/ ljsf; ofhgf cGtu{sf ;8sx?nf0{ kyldstf lb0g5 . ;fy};x/L lqdf gofF ;8sx?sf] lgdf{ ubf{ k3n ofqx?sf];/lfnf0{ wofgdf /fvL k3kfy, ;f0snx?sf]nflu 5\$}nq,pkoQm :yfgx?df ;8s kf/ ug{qm;E khx? / a; la;f] tyf a; jhx? ;d]nf0{wofgdf /flvg5 .
21. ljz]f u/] /fhdfu?sf] lgdf{ ubf{ / rfn' /x3f /fhdfu\$] pkoQm :yfgx?df ;d] k3k kDk, uf8L dd{ ;Def/, 6]nkmg cflb ;ljwfx? (roadside facilities) sf] Joj:yfdf wofg k3of0g5 . /fhdfu\$] 5p5pdf o; k3f/sf ;ljwf pknAw u/fpg]sfo\$]nflu lghL lqsf] lgsfox?nf0{cfsli{ ug]sbdx? rflng5g\.
22. ;8s tyf khx?sf] lgdf{df lghL lqsf] eldsfnf0{ cem a9L kefjsf/L agfpg e0/x3} lgod sfgbdf cfjZos ;wf/ ul/g5 . ljz]f u/] ;8s ;ljwf pknAw ePsf :yfgx?df cfly\$;DefJotfsf] cfwf/df Go9td b/L sfod xg] ;?a ;8s tyf khx?sf] lgdf{ sfodf lghL lqsf] nufgl kl/rfngsf] nflu :jb3L tyf lj3L nufglstf?nf0{ cfsli{ ug{ a6 (BOOT) lgdf{ Pj+;~rfng u/L :jfldTj x:tf0t/Of k0ffnlh:tf tl/sfx? ckgf0g5g\ . o;sf] nflu pkoQm Joj:yfsf];qkft u/L cfjZos 7xl/Pdf ljz]f k];fxg (Incentive) ;d]sf]Joj:yf ul/g5 .
23. ;8s, kh tyf o:t}cGo oftoftsf ;fwgx?sf] lgdf{sfo{I56f] 5l/tf] / lgwf/t ;dofjlwdf ug{u/fpg :jb3Llgdf{ pBf]usf]ljsf;df hf8 lb0g5 . gkfnL lgdf{ pBf];DaGwL 75p/ sDkglx?nf0{ cGt/f6a:t/sf] lgdf{sfo{df kl:t:kwf{ ug{ ;lfid agfpg pkoQm jftfj/Ofsf]l;hgf ug{ cfjZos sbdx? rflng5g\.
24. emhE]khx?sf]lgdf{df kxf8L / lxdfnl lqnf0{kyldstf lb0g5 .
25. ;8s lgdf{ tyf dd{ pks/Of tyf c3f/x?sf];~rfng tyf dd{ ;Def/ ug{klg pks/Of dd{ ;Def/ tyf ;~r4fng 0sf0{ (equipment maintenance and operation unit) sf]:yfkf ul/g5 .

kyldstf

1. cf7f;ofhgdf ;8s offtoftsf]ljsf;df lgDgcg';f/sf]kyldstfqmd xg5 .
k'f{kIzrd /fhdfu{ / pq/-bllf0f /fhdfu\$ af5L v08x? tyf cGo rfn'
cf0fhgfx?
2. clxn];Dd ;8s offtoft gku\$fhNnfx? hf8g];8sx?,
3. /fhdfu{tyf clw/fHosf dxtjk0f{rfn' ;8sx?sf]d\$, ;Def/ tyf kglgdf0f
cf0fhgfx?,
4. jkt\ tyf demnf hnljBt\ cf0fhgfx?nf0{ 6]f k%ofpg] vfnsf ;8s
cf0fhgfx?,
5. cfly\$;DefJotf clwstd ePsf tyf cyfGqsfljsf;df dxTjk0f{?kaf6
7f]; ofubfg k%ofpg]l;CwhL agkfh:tf ;8s cf0fhgfx?,
6. ufdL0f lf0sf]ljsf;df kJolf nfe k%ofpg]ufpFahf/ hf8g];8s, uf76f]tyf
3f86f]h:tf dh af6fx?sf] ;wf/, emfE] kh, cflb ufdL0f offtoft ljsf;
cf0fhgfx?

kpv sf0mdx?

cf7f;ofhgfsf plNnlvt 3flft p2Zox? / lgwf/t efts nlox? xfl;n ug{
lgDg sf0mdx? ;~rfng ul/g5g\.

s= ;8s ;b0ls/Of, cfjlws dd\$;wf/ tyf kglgdf0f -lftult ;8s ;d]_
sf0md,

v= ;8s kh lgdf0f tyf :t/f]glt sf0md

u= ufdL0f offtoft ljsf; sf0md

3= ljljw sf0md

pkoQm sf0mdx? ;~rfng u/L cf7f;ofhgfsf]cjlwdf s]blo:t/af6 !&&*
ls=dl= / lhNnf:t/af6 !@)) ls=dl= u/L sh @(&* lsnfld6/ ;8s lgdf0f ugInlo
/x\$]5 . o;sf]cltl/Qm !)*# ls=ld= /fhdfu{tyf ;xfos dfu{;b0ls/Of / !\$&%
ls=ld= cGo ;8sx?sf] klg cfjZos v08x?sf] cfjlws dd\$;Def/ ul/g5 .
lftult ;8s kglgdf0f k%\$* lsnfld6/ ;8s lgdf0f ugIsf0md 5 .

ufdL0f offtoftsf]kpv ;fwgsf]?kdf /x\$ 3f86f] tyf rqn6f]k%{qmdz||
*#) lsnfld6/ / !@% lsnfld6/ lgdf0f ugInlo 5 . o;sf]cltl/Qm o; cjlwdf
bZsf]ljleGg efux?df %)) j6f emfE]khx? lgdf0f ugInio 5 . ;fy}/ @% j6f
df6/ rNg]khx?sf]lgdf0f k/f ugIsf0md /x\$]5 .

cf7f;ofhgdf ;~rfng ul/g]ljleGg ;8s cf0fhgfx?af6 ofhgjlwdf yk
!\$ lhNnf ;b/dsfddf df6/ offtoft k%of0g]nlo 5 .

s= ;8s ;b0ls/Of, cfjlws dd\$;wf/ tyf kglgdf0f sf0md

o; zLif\$ccTuf ;8s ;b0ls/Of, cfjlws dd\$;Def/ ;wf/ tyf kglgdf0f
sf0md ;d] u/L # j6f sf0mdx? ;dfjZ ul/Psf 5g\ . o; sf0mdaf6 /fli6x
offtoft vrnf0{Gogtd u/L ;fwgft/ l:yltnf0{cgsh agfpgdf 6]f k0g5 .

!:= ;8s ;b0ls/Of

bZdf rfn' /x\$ /fhdfu{ / ;xfos dfu{?nf0{ ;jf/L 3gTjsf] cfwf/df
:t/oQm agf0g5g\ . ofhg cjlwdf !)*# lsnfld6/ ;8sx?nf0{a9bf] ;jf/L ef/

jxg lfdtdf a[4 ug{ ;bPls/Of sfo{? ul/g5g. o; sfoqndcGtu{ lgDg
cfofjhgfx?nf0{ofjhgjlwdf ;bPls/Of ul/g5 .

tflnsf !

cf7fjofjhgdf /fhdfu{tyf ;xfos dfu{ ;bPls/Of sfoqnd, @)\$(-@)%\$

-lsnfjd6/df_

cfofjhgfsfjgfd	efjts nlo
/fhdfu{	
S= kJ{kLZrd /fhdfu{	
!= sf5/leQf-sdnf	237
@= sdnf-kynof	136
V= pQ/-bllf0f /fhdfu{	
!= hfujgL-w/fg / wgs6f-j ;Gtk/	85
@= jl/u-h-x6f9f	46
#= rf/cfnL-Onfd* -d}L /fhdfu{	76
\$= d=/df=-uf08f6* -;u/dfyf /fhdfu{	7
%= uufj/L-eftsf8f* -wgu9L-bfrhf /fhdfu{	101
^= eftsf8f-kf6g** -wgu9L-bfrhf /fhdfu{	59
&= tN;Lk/-;Nofg** -/fktL /fhdfu{	62
U= dW0 kxf8L kJ{kLZrd /fhdfu{	
!= k[jL /fhdfu{***	30
@= eftsf8f8fL*	74
;xfos dfu{	
!= d=/f-df- -ndxL_-tN;Lk/*	47
@= 8b[a]Lzx/**	40
#= d=/f-df- -albaf;_-l;GwhL**	37
\$= nDagL-tfjxjf*	22
%= gkfnu-h-uhf/of*	24
sh hDdf	1083

b[6J0ll

* ;bPls/Ofsfj ;fy}sfnf[kq]t/df :t/fjglt ;d] ul/g].

** ;bPls/Ofsfj ;fy}v08fl:dt:t/df :t/fjglt ;d] ul/g].

*** o;df gfa;]dnl^ / dln^d:ofEbl hnljBt\ cfofjhg;Ddsfj v08x?
dfq .

@= cfjlws ddf ;wf/ tyf kblgdfsf sfoqnd

b}sfj]t6fg ;8sl:yltnf0{ofgdf /fvl e0/x}f rfn' /fhdfu{ ;xfos dfu{
tyf cGo;8sx?sfj ddf ;Def/ tyf kblgdfsf u/L oftfoft ;Jf;aGWL vrnf0{

Gogtd ugI gltgcg?k o; sfogndnf0{ljzJf kyldstf;xt ;dfjz ul/Psf] 5.
ofhgjIwdf lgDg pInnlvt cfofhgix? sfogjog u/L sh !\$&% ls-dl= ;8ssf
cfjZos v08x?sf]cfjlws dd{ ;Def/ Pj+kglgd{ ul/g5 .

tflnsf @

cf7f]ofhgjIwdf ;8sx?sf]cfjlws dd{ ;wf//;DaGWL eflts nlo @)\$(-@)%\$

-lsnf]d6/_

qf;+ cfofhgfsf]gfd	eflts nlo
/fhdfu{	
1. xfbf-gf/fo0fu9 ;8s	78
2. lqe'g /fhky -xfb-gf]a;]	107
3. g]a;fygsg ;8s	17
4. yfgsg-sf7df8f; ;8s	9
5. sf7df8fagkf ;8s	20
6. sf7df8fshf/L ;8s	94
7. dlUnE-gf/fo0fu9 ;8s	36
8. k'fklZrd /fhdfu{-a6jn-wgvfhf v08_	88
9. k[jL /fhdfu{-dlUn ^a -kf/f v08	90
10. l;4fy{/fhdfu{-kf/f-a6jn-e]xjf-;gfhL	180
11. k'fklZrd /fhdfu{-wgvfhf-sf]nk/ v08_	151
12. gkfnu-h-sf]nk/ ;8s	20
;xfos dfu{	
1. 9NsJ/-hgsk/-leQdfb ;8s	43
2. sf7df8fshfj/L ;8s	9
3. sf7df8fbllf0fsfnL ;8s	15
4. sf7df8fssgl ;8s	20
5. ssgL-lqzhl ;8s	
6. lqzhl-wcrj;fbfE ;8s	105
7. nfdj;fb-lh/L ;8s	110
8. dnj'-wflbE	20
9. d=/f-df-uf]P;E] kTy/ sf]-;lgwvs{	57
10. tfg;g-l/l9-tfd3fE*	75
11. e]xjf-k/f;l*	56
12. l/E/fb -sf7df8fj	27
sh hdd	1475

* cfjlws dd{ ;wf/sf]cltl/Qm cllooogsf]cfwf/df :t/f]glT ;d] ugI.

lfltu]t ;8s kglgd{

af9L kx] cflbn] lftu|t agfPsf] 8sx? tyf khx?sf] kblgdff ugkg] ePsf] of] sfod ;dfjz ul/Psf] x]. ofhgjlwdf lftu|t \$* ls=dl= ;8ssf] kblgdff sfok/f ul/g5 . lftu|t ;8sx? lgDgcg';f/ 5g.

tflnsf #

cf7f] ofhgjlwdf kblgdff lftu|t ;8s cfofhgfx? @)\$(-%\$

-lsnf]d6/df_

qf;#	cfofhgfsf]gfd	ef]ts nlo
1.	yfgsf-gf]a;] ;8ssf] lftu t ;8ssf] kblgdff	22 ls=dl=
2.	c/lgsf]/fhdfu{lftu t ;8ssf]kblgdff	26 ls=dl=

b]6Jo || o; sfodcGtu{ k]fklZrd /fhdfu\$ ljeGg Ifgx?df gblgoGQof sfod ;df] xg5 . ;fy} lftu|t khx?sf] lgdf df/ rNg] kh sfodcGtu{ ;dfjz ul/Psf]5 .

v- ;8s lgdf tyf :t/rlt sfod

;8s lgdf sfod -s]lo:t/_ || ;8s oftoftsf] a9bf]dfunf0{ cfkl't{ug{ yk ;8sx?sf]lgdf tyf ljeGg:t/sf ;8sx?sf]:t/rlt ug]sfod /xsf]5 . o; sfodcGtu{ lgdf ul/g] ;8sx?af6 b]zsf ljeGg efux?nf0{ cfly\$ b]6s]n] ;df] Ps csf\$]kl/k's agf0{k]b]zs cv08tfnf0{ ;b] kfb]nug]p2]o xfl;n xg5 .

!- /fhdfu{lgdf

/fhdfu{k] ofhgjlwdf lgDg plNnlvt cfofhgfx? sfod]og u/L sh &^# ls=dl= ;8s lgdf ug]nlo 5. sh nlod]lo] \$* ls=dl= snfkq !\$(ls=dl=, v08fl:dt / %^^ ls=dl= sRRL:t/sf] ;8s lgdf xg5 . sfknk/-dxfsnl v08 k]f{ klZrd /fhdfu\$] dxTjk0f{ v08 ePsf] o;nf0{ pRrtd kfyldstf lb0{ k/f u/f0g5 .

dfly plNnlvt /fhdfu{x?sf]cltl/Qm ;DfJotfsf]cfw/df xgf-sf7df8f]k] j];?E h:t}5f]b/L sfod ug]vnsf ;8sx? lghl Ifaf6 lgdf Pjd\ ;`rfg u/L :jfldTj X:tft/Of (Build, own, operate and transfer) l;4fctsf]cfw/df lgdf]sf] nflu ;DefJotf c]oog ul/g5 .

@- ;xfos dfu{lgdf

;xfos dfu{k] ofhgjlwdf sh (!% ls=dl= ;8s lgdf ul/g5 . o;df snfkq *(ls=dl=, v08fl:dt @)% ls=dl= / sRrL ^@! ls=dl= ;8slgdf xg5 . ol nlo xfl;n ug]lgDg ;8s cfofhgfx? sfod]og ul/g5g.

o; ofhgjlwdf lgdf ul/g] ;xfos dfu{x?nf0{-s /fhdfu\$;xfos dfu{-v hnljBt\ljsf; ;DaGWL ;8sx? / -u cGo ;8sx? -l]leGg cfly\$ Ifgx?nf0{ 6]f k]ofpg] u/L # zLif\$ x?df jul\$ /of u/L k]tt ul/Psf]5 .

-s_ /fhdfu\$;xfos dfu{x?

clw/fh0df alg;s\$ / lgdf?fwlg /fhdfu{?nf0{ cem a9L cfly\$
b[i6s]af6 ;DefJo agfpg ;xfos dfu{?sf]lgdf ub[hfg]gl.tcg?k /fhdfu\$
;xfos dfu{ lgdf sfomdcGtu{ * j6f ;8s cfohgfx? lgdf ul/g5 .
o;cGtu{ lgdf xg]cfohgfs]e]ts nlo lgDg tflnsdf k|t't ul/Psf]5 .

tflnsf \$

cf7P]o]hgdf /fhdfu{lgdf;DaGWL e]ts nlo @)\$(-%\$

-lsnf]d6/df

q =;+	cfohgfs]gfd	sh nDaf0{	sfnf]q	v08fl:dt	slRr	sh
!=	k]fklZrd /fhdfu{					
!=!	sf]nk1-dxfsnL s0ffhL-dxfsnL	40	10	-	-	10
!=@	dWo kxf8L k]fklZrd /fhdfu{ klZrd /fhdfu{					
	j ;Gtk/-t]yD	26	-	-	16	16
	kfy/f-af]nht	73	38	-	-	38
!#	pQ/-bllf0f /fhdfu{					
!#=#	d]L /fhdfu{ lkmlbd-t]kn]hE	86	-	35	-	35
!#=@	sf]ZL /fhdfu{ lxn]vfBaf/L lxn]vfBaf/L-gD	149	-	-	149	149
	-c?0f k]Z dfu{					
!#=#	;u/dfyf /fhdfu{ uf08f6-lbSt]h s6f/L-cfy]n9hf-;fh'	83	-	-	83	83
	s6f/L-cfy]n9hf	76	-	-	76	76
!#=\$	/f]tL /fhdfu{ ;v]I-hDnf	215	-	-	101	101
!#=%	s0ffhL /fhdfu{ ;v]I-hDnf	215	-	-	60	60
!#=#^	wgu9L-bfr]hf kf6g-a]8L	36	-	36	-	36
	a]8L-bfr]hf	121	-	-	81	81
!=\$	c6o /fhdfu{					
!=\$=!	l;GwhL-ag]f	118	-	78	-	78
	sh hDdf		48	149	566	763

tflnsf %

cf7P]o]hgdf /fhdfu\$;xfosdfu{lgdf;DaGWL e]ts nlo @)\$(-@)%\$

-lsnf]d6/df

	cfohgfs]gfd	sh	sfnf]q	v08fl:dt	slRr	sh
--	-------------	----	--------	----------	------	----

		nDaf0{				
1.	afUn ^a abL-tftfkfgL	23	-	-	20	20
2.	l5Gr'hfh/sf6	92	-	-	61	61
3.	vf8k}aemfE	99	-	-	84	84
4.	dxlbbu/ -bhl -a8/	66	-	-	30	30
5.	;xhk/-lbkfon	110	-	-	99	99
6.	k[jl /fhdfu{ -uN5L_ -b]L3f6 -lqzhL	18	-	18		18
7.	a}8L-e\mf3f6	20	-	-	16	16
8.	bhlv ;8s*		-	-	16	26
	sh hDdf			18	336	354

* ;v~~i~~-bhlv / tNnf]8u7j/ bhlv ;8sx?sf] thgfids c\woogsf] cfwf/df
Pssf]lgdfrf ul/g5 .

-v_ dxTjk0f{]sf; cfofhgxf?df 6]f kfofpg];8s lgdfrf sfoqnd

b}sf]cy{Gqsf]bt t/ ljsf;sf]nflu dxTjk0f{ofubfg kfofpg]ljBt\tyf
cGo cfly\$ lfpx?;DaGWL cfofhgxf? sfof]jogsf]nflu cfjZos 7xl/Psf
;8sx?sf]lgdfrf ug{of]sfoqnd ;dfj}z ul/Psf]xf].

hnljBt\ljsf;sf]nflu ;~rfng ul/g]ljleGg cfofhgxf?sf]lgdfrf ug{
;8s offtoft ;ljwf xg'h?/L 5. ;8s ;ljwfsf]cefjdf ljz]f u/] akt\tyf
demf]f vfnf ljBt\cfofhgxf?sf]sfof]jog kfoll c;Dej g}xb]xG5 . t;y{c?of
t]f] lvDtl, sfnL u08sl, k~rZj/, lemd?sh;tf hnljBt\cfofhgxf?sf]nflu
c?of t]f]kij}z dfu{lvDtl ;8s, sfnL u08sl kij}z dfu{kf6g -a}8L-k~rZj/,
tyf efn'jf-b]L:yfg -ko7fg ;8sx?sf]lgdfrf ul/g]sfoqnd 5. ol ;8sx?nf0{
;xfos dfu{t/df lgdfrf ul/g]nlo 5. o;cGtu{ ljleGg cfly\$ lfql;t ;DalGwt
lgdfrf xg]cfofhgfsf]er]ts nlo lgDg tflnsfdf k}tt ul/Psf]5 .

tflnsf ^

**cf7f]f]hgdfrf dxTjk0f{]sf; cfofhgf tyf cfly\$ lfpx?sf]ljsf;df 6]f kfofpg]
;8sx?sf]er]ts nlo, @)\$(-%\$**

-lsnf]d6/df_

	cfofhgfsf]gfd	nDaf0{	sfnf]q	v08fl:dt	slRr	sh
c:	hnljBt\ lf]nf0{ 6]f kfofpg] ;8sx?					
1.	lvDtl ;8s	27	-	27	-	27
2.	sfnL u08sl ;8s	30	-	-	30	30
3.	efn'jfE-b]L:yfg -ko7fg	44	-	37	-	37
4.	kf6g-k~rZj/	60	-	-	60	60
5.	klZrd ;]L ;8s	25	-	-	25	25
	hDdf		64	115	179	
cf:	ko6g ljsf;df 6]f kfofpg] ;8sx?					
!=	kfFvfn-xhDa"hDdf	65	-	-	40	40

0:	c6o ;xfos dfux?					
1.	efhk' ;8s	80	-	-	72	72
2.	lj/f6gu/-/uhl-/t'f	38	38	-	-	38
3.	rt/f-rqm3sl-al/k'	51	51	-	-	51
4.	l;GwhL -vst6_-dGynl-/fd5fk_	18	-	-	18	18
5.	5x/46fyf	25	-	20	-	20
6.	a;l ;x/-rfd]	75	-	-	10	10
7.	3f/fxl-xf]n/L -bft	28	-	28	-	28
8.	86L -l;nu9L-;fkau/-dun;g	75	-	75	-	75
9.	kfl/kf]n]-sfut]	6	-	-	6	6
10.	gkfnu-h-a3f8f	50	-	-	24	24
	h0df		89	123	130	342
	sh h0df -c ± cf ±0_		89	187	285	561

;x/L ;8s lgdf0f

;x/Ls/0fsf]a9bf] rfk / ;x/L lf]nf0{Jojl:yt lsl;daf6 ljsf; Pj+lj:tf/ ubI n]hfg ;x/L ;8sx?sf] lgdf0f tyf ;wf/ ugI sfo6md /xsf] 5. sf7df8f+ nlnkt', lj/f6gu/, jL/uGh h:tf 7hf tyf demnf gu/lf]x?df a9bf] ;jf/Lnf0{ Wofgdf /fvl pkoQm vfnsf ;x/L ;8sx?sf] lgdf0f tyf lj;tf/ ul/g5g. ;x/L lf]sf] ;8sx?sf] lgdf0f, lj:tf/, :t/lf]gt tyf dd[-;Def/ sfo6f gu/kflnsfx?nf0{; mug / ;lqno agf0g5 .

clw/fHosf] /fhwfgLsf] ?kdf /xsf] sf7df8f+;x/ blt/ ultdf lj:tf/ xB] uPsf] 5. clgol6qt tj/af6 xg nfu\$sf] ;x/Ls/0faf6 gbl kblf0f / kl'tsh jftfj/0flo kpfjx? a[4 xB] cfPsf] 5. o; kl/k]odf gbl-kblf0f / c6o kl'tsh jftfj/0flo kpfjx?nf0{Gogtd kfg{gbl]sgf/fdf ;8sx? lj:tf/ ugI/ ;8sx?sf] ;wf/ ugI sfo{ul/g5 . of]hgj]lwdf sf7df8f+pkTosf ;x/L ;8s ljsf;sf]lj:t[cl'oog k'f u/L ;fad]nd pkTosf ;x/L ;8ssf]ljsf; sfo6md r/0fa4 ?kn] sfo6jog ul/g5 . sf7df8f+;x/L lf]df a9b} cfPsf] ;jf/L 3gTjaf6 pTkGg ;d:ofnf0{sd ug{ljiofdtl lns ;8ssf]lgdf0f ul/g5 .

cf7f+of]hgj]lwdf ;x/L ;8sx?sf] dd[-;wf/ tyf kblgdf]sf] ;fy}!)) lsnf]d6/ ;8s lgdf0f ugI nlo 5. sh nlodw0j%) ls=dl= snf]kq, @% ls=dl= v08f]dt / @% ls=dl= slRr:t/sf]xg5 .

\$: ufpFahf/ ;8s (Farm to market Road) tyf lhNnf ;8s lgdf0f -lhNnf:t/Lo_

clw/fHosf ljleGg efudf ;]f rfn'/xsf / lgdf0fwlg sltko /fhdfu{tyf ;xfos dfux?nf0{cfly\$ bl]6sf]0faf6 klg ;DefJo agfpB] nlg' h?/L ePsf] 5. t;y{ ;8s offtoft ;ljwf kl\$sf jf lgs6 eljiodf klg] lf]x?df slf pTkfbgdf ;d] ;3fp k\$ofpg] p2]oaf6 ufpF/ ahf/ (Farm to Market Road) hfB]g]:yf glo ;8s sfo{hnf] (Road Net-Work) a9fpg ufpFahf/ hfB]g]/ lhNnf ;8sx? lgdf0f ugI sfo6md kl'tfljt ul/Psf] xf]. o:tf ;8sx? :yf glo cfjZostf kl't{ugI u/L :yf glo ;xeflutdf Gogtd nufglaf6 lgdf0f ul/g5 . ;fy} ol ;8sx? kxf8L eljdf

lxp[5];8ss[?]kdf / t/f0\$fhNnfx?df sd vlr[?]kh kh[?]fx?sf]Jo[?]yf u/L
afx]dlxgf offtoft ;ljwf pknAw xg]lsl;daf6 agf0g5 .

o; ;8s sfoqmdcGtu[?]kxf8L e\$sf lhnnfx?df \$*) lsnf]d6/ / t/f0{
lf[?]lhNnfx?df &@) lsnf]d6/ ;8s u/L sh !@)) lsnf]d6/ yk ;8s lgdf[?
ug]sfoqmd /x\$[?]5. ol ;8sx? ;fwf/0ftof sRrL / v08fl:dt:t/df lgdf[?
ul/g5g\ . o; sfoqmdcGtu[?]sf ;8sx?nf0{ cfly\$;DefJotfsf]cfwf/df qmlds
?kaf6 loglx?sf]sfnfkq jf v08fl:dt:df :t/f]lgt ul/[?]nlug5 . ;fy} o;
ofhgj]lwdf cg';tL ^ df pNn]v ePsf k]tfljt ;8s cfofhgtx?sf]kl]lws tyf
cfly\$;DefJotf u/L (Techno-economic feasibility study) ;DefJo b]vPdf ;[?]sf]
pkn]Awtf]cfwf/df sfoq]og ub]nlug5 . o; sfoqmdaf6 ufdLof lf[?]ljsf;df
6]f klg u0{kbl]zs ;Gthg sfod ug]p2zo ;d] xfl;n xg hfg5 . ;fy}ufpFahf/
hf[?] ;8sx?sf]lgdf[?]af6 ;[?]f rfn'ePsf tyf lgdf[?]fwlg /fhdfux?nf0{ cfly\$
b[?]6sf]af6 a9L ;DefJo agfpg]gltnf0{xfl;n ug{d2t klug hfg5 .

% **df[?] / rNg]kh lgdf[?]**

ofhgj]lwdf lqzhl kh -wflb_ ltnfj] kh -k;f{ l;/l;of kh -jL/uGh-
/S;fhdf kg]k;f{ b]lgof kh emkf, aa0{kh -cd]nof-tN;Lk/ ;8s, bfE_ d/fdf
uf08f6 ;8sdf kg]# j6f khx?, sf7df8f]pkTosf \$ j6f khx? ;[?]L kh -sf:sL,
ljhok/ vfhf kh -sf:sL, /fktL l;wglf kh -af[?], bb]f gbl kh -af[?], ;fnl gbl
kh -sGrgk/_ ;d] u/L @% j6f khx? ;DefJotf cwoogsf]cfwf/df lgdf[?]ul/g5 .
;fy}cfjZostf cg';f/ cGo khx?sf] ;j]f0f tyf ;DefJotf cwoog sfo{ul/g5 .

u- **ufdLof offtoft ljsf; sfoqmd**

gkfnsf]cy{Gq cem]ufp[?]cfwf/t 5 . ax';wos hgtfx? ufdLof lf[?]df g}
a;faf; u/[?]5g\ . ufdLof lf[?]sf ;xL ?kaf6 ljsf; u/fpg g ;s]Dd b]zsf]cfly\$
ljsf; l6sfp xg]lsl;daf6 ug{dlZsn g}xg]b]v65 . ufdLof lf[?]sf]ljsf; eg]
oftfofts]cefjn]ubf{k]g xg ;ls/x\$[?]5g . t/ k]os ufpa[?]cfwlg ;8s
oftfoft ;[?]f kfofpg eg]xfdf]pknAw ;ldt ;fwgaf6 ;Dej 5g . nufgl]sf]
kl/df0nf0{ b[?]6ut ubf{k]os ufpa[?] ;8sn]hf[?] ;do nlug5 . k/Dk/fut
oftfoft ;fwgsf]kdf /x\$[?]uf[?]7[?]3f8[?]rqm[?] / gbl gfnf tg] ;fwgx?sf]kdf
/x\$[?]emfhE]kh, l3lnE, b0g cflbsf] ;wf/ dfq xg ;sd]f klg ;j{fwf/Of ufdLof
hgtsf]cfjjudg a9L ;ljwfghs / ;7lft xg]x65 . o; pfo{wofgdf /fvL ;8s
oftfoft ;[?]f kfofpg a9L ;do nlug]ufdLof lf[?]df uf[?]7[?]3f8[?]tyf rqm[?]sf]kdf
/x\$[?]dh af6fx? / cGo :yfglo af6fx?sf] ;wf/ Pj+ljf; ub]n]hfg]gltcg?k
ufdLof offtoft ljsf; sfoqmdnf0{ kyldstf lb0{ ;dfjz ul/Psf] 5 . o;
sfoqmdcGtu[?]lgdf[?]xg]emfhE]khx?dwo] dh af6fdf kg]emfhE]khx?
s]blo:t/af6 lgdf[?]ul/g5g\ . c? khx? lhNnf:t/Lo sfoqmdcGtu[?]lgdf[?]ul/g5g\.

!- **uf[?]7[?]3f8[?] / rqm[?]lgdf[?] ;wf/**

cf7f]ofhgj]lwdf dh af6]tyf :yfgo:t/sf]dxT]jk0f{af6fx?sf]kdf /x\$[?
*) Is=dl= uf[?]7[?]3f8[?]af6fx?sf]lgdf[?]tyf ;wf/ ul/g5 . o; c]lwdf 686/
uf]Puf8f rNg]vfn]sf rqm[?](Service Track) !@% lsnf]d6/ lgdf[?]ug]nlo 5 .

@= **eñhÉ]kh lgdfñ tyf ;wf/**

ljz]f u/] ufdLof kxf8L oftfotfs] ;fwgx?df eñhÉ] khsf] :yfg cuk^aQm^{df} /xg]u/š]5 . t ;y{cf7f}ofñhgfsfndf klg ufdLof hgtfsf]cfj fudgnf0{ ;ud / ;/lft kfb]nñhg eñhÉ] khx?sf] lgdfñdf hf8 lb0g5 . /fli6æ oftfot kñfnLsf]lx ;faaf6 dxt jkñf{/xšf dh af6fx?df pRR:t/sf]klj lw (High Technology Suspension Bridge) sf] eñhÉ] khx?sf] lgdfñ s]blo:t/af6 / :yfglo af6fx?df kgI sd nfutsf :yfglo:t/sf]klj lw kñfu xg] eñhÉ] khx?sf] lgdfñ lhNnf jf :yfglo:t/af6 ug]u/L ol sfoqmdx? ;~rfng ul/g5q.

cf7f}ofñhgj lwdf clw/fHosf]ljleGg efux?df %)) j6f eñhÉ] khx?sf] lgdfñ ug]nlo /xš]5 . sh %)) j6f eñhÉ] khdwo]!)) j6f eñhÉ] khx?sf] lgdfñ dh af6fdf kgI gbl gnfxf?df ul/g5 eg] af6L eñhÉ] khx? :yfglo af6fx?df kgI gbl gnfxf?df agf0g5q.

60q, l3lnÉ lgdfñ tyf ;wf/

gkñndf ufp8/sf kl/jf/x? 5l/P/ /xg]u/š] / v] jf cGo sfo{yn / 3/ vñf jf/ / kfl/ xg]xñ khx?sf] cfjZostf a9L kgIxc5 . t/ ;a}vñf gnfndf a9L nfut nfu] / pRr kljwš]eñhÉ]kh agfpg ;lsq] ;Defjgf /xš]5q . t ;y{ ;jf/L 3gtj Hofb}sd b]vPsf gbl gnfxf?df cwoogsf] cwf/df ;wfl/Psf wg, l3lnÉsf]lgdfñ ul/g5 .

cf7f}ofñhgj lwdf clw/fHosf buq :yfgx?df vñf gnf tg{ ;wfl/Psf 60q, l3lnÉ !)) j6f lgdfñ ;wf/ ug]nlo 5 .

ljljw

!= **cwoog, cg';Gwfg tyf ;j]f0f**

;8s tyf kh lgdfñ / lj:t/ tyf ;wf/ sfo{x?nf0{cfjZos 6}f kñofpg] vñsf cwoog sfo{x? ul/g5q. o;df ;Defjotf cwoog, lj:t ;j]f0f, 6kñis OGhlGol/É tyf jftfj/0f cwoog sfo{x? xg5q. -ofñgf cjlwdf cwoog ul/g]s]L ;8s cfoñhgfx? cg';tL ^ df k]tt 5_ .

@= **;8s kñuzfnf**

;8s tyf khx?sf] lgdfñdf u0f:t/ sfod ug{df6f] tyf lgdfñ ;fdul cflbsf]k/Llf0f sfo{xg'h?/L 5 . t ;y{ ofñhgfsfnd f;8s kñuzfnfnf0{ ;b]ls/0f tyf ;xlnotoQm agf0g5 .

lgdfñ cñf/, pks/0f, :k]/kf6{ pknAw

;8sx?sf]lgdfñ tyf ddt ;Def/sf]nflu lgdfñ cñf/ tyf pks/0fx?sf] cfjZostf k5{ ;8s ljefudf pknAw lgdfñ cñf/x? kof]t gePsf] / ePsf sltko cñf/ tyf pks/0fx? :k]/ kf6{x?sf]cefjdf k0f{pkof]udf cfpq ;š]f] b]v5q . lhNnf:t/Lo ;8s cfoñhgfx?sf] lgwfl/t ;dodf :t/oQm sfo{ ;DkGg u/fpg klg lgdfñ cñf/x? cfjZos ePsf]cgej ul/Psf]5 . hg ;xeflutfnf0{ kl/rfng ug{lgdfñ cñf/x? lhNnf:t/df pknAw u/fpg ;lsPsf]v08df a9L pknAw xg ;Sg] ;d]nf0{b]i6ut u/L aN8fh/, u8/,/8 /fh/, 6k/, 6s cflb lgdfñ

cfhf/ pks/0fx? / ltglx?sf] nflu rflxg] :k/ kf6{x? pknAw ugI sfoqnd
;dfjz ul/Psf]5 .

\$= ;yfut 6]f ljsf;

;8s ljsf;; DaGWL sfo\$fnflu cfjZos 7xl/Psf efls tyf cGo ;ljwfx?
(Support Service) sf] Joj:yf ul/g5 . ;8s ljeFusf] xfnst] ejg ckof(t ePstf]
Ps gofFsfotfo ejgsf] lgdfuf ugI nlo /xsf] 5 . ;fy} ;8s dd\$ cfhf/
pks/0fx?sf] dd\$sf] nflu sfozfnf (Work shop) ;]fsf] ljsf; ul/g5 .

%= cw/f cfofhgfx?

ljut jifx?df ;~rfng ul/Psf t/ sxl sfox? af5L /xl k/f xg g;s\$
cw/f lgdfuf cfofhgfx? k/f ul/g5 .

sfof]og Joj:yf

;8s tyf kh cfofhgfx?nf0{ /fli6a, lhNnf tyf :yfglo dxTjnf0{b]6ut
u/L, s]blo / lhNnf:t/af6 sfof]og ugI Joj:yf ul/Psf] 5. lhNnf:t/lo ;8s
ljsf; sfoqndf lhNnf tyf ufpF]jsf; ;ldtsf] ;fy} pkef]nf ;ldt / cGo
:yfglo lgsfox?nf0{klg ;lqno ?kdf ;mug ul/g5 . ;fy} ;8s lgdfuf sfof] lghL
lf]nf0{ ;mug u/fpg] Joj:yf ul/g5 . ;8s lgdfuf zfxL gkfnL ;]fnf0{klg
kl/rfng ul/g5 . ;fy} s]bl / :yfglo:t/df ;~rfng ul/g] sfoqndx?sf] sfo
kultsf]lg/t/ ?kdf ;dLff, sfo{dnoflg / cgludgsf]Joj:yf ul/g5 .

vr\$]lj j/0f

plNnlvt sfoqndx? ;`rfngsf] nflu ofhg cjlwdf ?=!@,#@,() nfv vr{
ugInlo /xsf] 5 . sh kltfjt vr\$]af8knf8 lgDgcg';f/ /xsf 5g.

tflnsf &

cf7]ofhgfsf] nflu kltfjt vr{@}\$(-%\$

l;-g+	sfoqndx?	vr{/sd ?-nfvdf	sh vr\$]kltzt
!:=	/fhdfu{ ;b0Ls/0f kglgdfuf tyf cfjlws dd\$;Def/	39410	31.96
s=	;8s ;b0Ls/0f	23256	18.86
v=	cfjlws dd\$;Def/	12985	10.53
u=	lftu]t kglgdfuf	3169	2.57
@=	;8s lgdfuf	65340	53.00
s=	/fhdfu{lgdfuf	25965	21.06
v=	;xfos dfu{lgdfuf	22300	18.09
u=	;x/L ;8s lgdfuf	2000	1.62
3=	ufpFahf/ hfBg] ;8s lgdfuf	15075	12.23
#	kh lgdfuf	4760	3.86
\$=	u]dL0f oftoft ljsf;	10580	8.58
%=	ljljw	3200	2.60

	sh hddf	123290	100.00
--	---------	--------	--------

cf7fjofhgfs[nflu k|tfljt vrc{w}o]>L % sf];/sf/af6 a|f|tyf j|z ;xfotfaf6
a|f|/sd lgDgfg;f/ 5gl

	vr{a f ;f	/sd ?-nrvdf	k tzt
!=	>L % sf];/sf/	78728	63.86
@=	j z ;xfotf	44562	36.14
	sh hddf	123290	100.00

cGo oftfoft

kl/ro

gkfnh:tf]clwsfz kxf8L e"efu /x]sf]dhsdf ;s8s oftfoftn]dfq b]zsf
;a}efunf0{;ljwf k%ofpg g;Sg]kl/k]odf oftfofts sf cGo ;fwgx?sf]klg ljsf;
xb' h?/L xG5 . csf]tk{cGo oftfoft ;fwgx? h:t}/hdfu{ /fkdfu{ hndfu{ tyf
ljBtZlQm]df cfwf/t oftfoft ;fwgsf]ljsf; u/L ;8s oftfofts sf kl/k'ssf] ?kdf
ljsf; ug{;sf] sh nfutdf ;d] pNn]vgLo ?kdf sdL Nofpg ;lsq]uGhfo;
/xG5 . o;af6 b]zsf]cy{Gq g}nfeflG]t xg ;Sg]ePsf]ol ;fwgx?sf]ljsf;df
Wofg lbOPsf]5 .

;ftf]of]hgfsf]klult

/fknf0gsf]lgdf, lj:tf/ tyf ;b]ls/Of sfoqndcGtu{ sf7df8P]xP]sf]
ifdtf a[4 ug] tyf o;nf0{cdn]yu-h;Dd lj:tf/ ug] sdfs] cWoog ug] nlo
/x]sf] qmdzll ;b]ls/Of ;DaGWL cWoog / k]/IDes cWoog;Dd ePsf]5 . o;sf]
cltl/Qm v]h]-dgsfdgf s]nsf/ ;~rfng;DaGWL ;DefJotf cWoog ePsf]5 .

/hdfu{;b]ls/Of tyf cWoogsfo{k}hgsk/-hogu/ v08sf];b]ls/Of ug]
/ /S;h-cdn]yughsf]kblgdf ug];DaGWL cWoog sfo{x? dfq xg ;sf]5 .
6kLa; ;Jf lj:tf/ tyf cWoog sfoqndcGtu{ lqk/7j/-zxlb uG, tlgsq] -
sf]7j/-rfjlxn / yfkfynl-kf6g9f]sf v08x? lj:tf/ ug] nlo ;ftf]of]hgfsf]
/x]sf] Itglx?sf]lgdf]sfo{;? xg ;sb . o;}u/L 6kLa; ljsf;;DaGWL uG
of]hg thdf ug]sfo{klg ;? xg ;sb . t/ of]hgn]nlo u/]sf]lj/f6gu/-w/fq /
e]xjf-a6jnsf] cltl/Qm ;b]jgfs-jgkf v08x?df 6kLa; ;~rfng ug] DaGWL
cWoogx? k'f ul/Psf 5g\.

;fj]hgs oftfoft ;Jf ljsf;cGtu{ nfd] b'l]sf a; 6ldGnx?
ljsf;;DaGWL cWoogx? u/L 7f] kl/of]hg thdf ug]sfo{k}sf7df8P]sf cltl/Qm
clw/fHosf c? % 7fpK?df sfs8leQf, lj/f6gu/, jL/u-h, e]xjf / gkfnuGhsf
a;kfs6ldGnx?sf]cWoog ePsf]5 .

s06h/f0H8 oftfoft Joj:yftk{ of]hgfsf] nlofg;/ dn6ldf]h
sG6h/f0h]g ;Jf;DaGWL cWoog sfo{k'f ePsf]5 .

hndfu{x?sf]ljsf;tk{sf]ZL, gf/fo0flh:tf kPv gblx?nf0{ hndfu\$sf]
?kdf kP]u ug{cWoogsfo{x? ug]nlo /x]sf]df hGjfh{;`rfng ug{k/LIf0fsf]
?kdf ;j]f0f ul/of] . o;}u/L sfnlu08sl / gf/fo0fl gbldf lj:t] ;j]f0f tyf
sOffl, ;]L, e]L, ;ktsf]Z, ;gsf]ZL, c?0f, tdf]/ bWsf]ZL gblx?df k']k]/IDes
;j]f0f ePsf 5g\ . t/ lghL lqnf0{6]f k%ofpg cfwlgs 8Efx?sf]kljlwsf]
ljsf;;DaGWL cWoogsfo{eg]xg ;sb .

ljBdfg ;d:ofx?

;ftf]of]hgjlwdf cGo oftfofttk{ePsf]klultnf0{x]f;Gtf]hgs dfGg
;lsGg . of]hg cjlwdf hn dfu{tyf 6kLa; ;Jftk{S]n cWoogsfo{g};ldt
/x]sf]b]vG5 . /hdfu{ tyf /fkdfu{tk{klg dd{ ;Def/sf]sdln]ubf{pNn]vgLo

?kdf ;wf/xg ;s\$]b]v5 . o ;sf]kdv sf/0fdf /hdfu{tyf /fkdfu{x?sf]lgoldt
 cfj]lws ddf ;Def/ ge0 lbgfn]k0f{lfdtfcg';f/ ;~rfng xg g ;s\$]b]v5 . o ;}
 u/L 6al a ;lj:tf/tk{g]kn offtoft ;yfgsf]ljQlo klf sdhf] xg' tyf ;dodf
 j]z ;xfotf pknAw xg g ;Sgsf]sf/0faf6 6al a ;lj:tf/ ug{g ;s\$]pNn]v
 5 . j]z Jofkf/tk{klg kf/jxg vr{f0{pNn]vglo ?kdf sd ug{ ;lsPsf]5 .
 ;x/L lqdf offtoftsf ;fwgx?af6 xg]k]f0fsf]dfqf a9b}u0/x\$]5 . t/ o ;sf]
 lgoGq0fsf]nflu 7f] ;sfoGnd ;~rfng ug{af6L g}/x\$]5 .

cf7f]jof]hgsf]k]7eld

offtoft lqdf ljutdf ePsf pknAw{x?nf0{x}f ;8s tyf xjfo{offtoftdf
 pNn]vglo ?kdf pknAw ePsf]kf0G5 . o ;sf]thgdf offtoftsf cGo ;fwgx?tk{
 k]lt yf]g}ePsf]b]v5 . cGo offtoftsf ;fwgx? h:t}hndfu{ /fkdfu{/hdfu{
 tyf6al a ; h:tf ;fwgx?sf] ;~fngsf]nflu cfjZos kg]p]hff{k}lj rf/ ubf{hn
 offtoftnf0{hofb}g}sd dfq t] kb]f{nfUg]xG5 eg]/fkdfu{/hdfu{tyf 6al a ;sf]
 ;~rfng ljBtZlQmaf6 ug{ ;lsG5 . o ;af6 k]fnod kb]f{ePsf]lge{tfdf sdl
 cfpq ;S5 . jftfj/0f]lo lx ;fan]x}f{ol ;fwgx?n]gu0o ?kdf dfq hn , jfo' tyf
 w]lg kb]f0f ug]ub5g . nufgl tyf Joj:yfkg vr{sf]lx ;fan] /hdfu{ 6al a ;,
 /fkdfu{x? a9L vlr{f xG5g . t/ klq ol ;fwgx?n]k]fg ug] ;ljwfn] ubf{
 ;f]h]lgs offtoft ;]fsf] ;dRrf lj sf ;df logLx?sf]b} sd dxTj sf]x5 .

g]knaf6 t] ;]dh\$df xg]lgsf ;L tyf t] ;]dh\$af6 xdf]b}zdf xg]k]f/L
 ef/tsf]snsQf agb/ufx eP/ xg]ePsf]Toxf]v xdf] ;Ldf ;Dd e/kb]f tyf ;ifd
 offtoft ;ljwf pknAw u/fpg' h?/L b]v5 . o ;} ;Gbe{ef ef/taf6 g]kn eG ;f/
 ;Ldf ;Dd cfpq] d]hbf /hdfu{x?d]w} kf/jxgsf]lx ;faaf6 dxTjk0f{xg] sb}Ps
 /hdfu{f0f{ef/t ;/sf/sf] ;xof]udf afBu]hdf kl/0ft u/fpg ;sd kf/jxgsf]lqdf
 7hf]pknAw xg]b]v5 . kf/jxgnf0{a9L k]fj sf/L tyf ;/lft u/fpg sg6b/f0H8
 offtoft Joj:yfsf]dxTjk0f{eldsf /xg] ;Gbe{ef o ;sf]lj sf ; ug{h?/L ePsf]5 .
 clxn]lj sl ;t dh\$ x? ;fdfgx?sf]p]tkfbgsf]nflu 7hf7hf e08f/df ;fdfgsf]6s
 /fvg]sf] ;6f p]tkfbgsf] cfjZos ;dodf dfq ;fdfg pknAw ug] (just in time)
 Joj:yftk{cuf]8 nflu/x\$]kl/k]odf ;fdfgx? lgoft ubf{lgwf/t ;dodf ;/lft
 c]j:yfdf k]ofpg]Joj:yf gePdf xdf]lgsf ;L j:tx? pglx?sf]nflu ;j]lsfo{gxg]
 xG5 . t ;y{ o ;sf]nflu ;?b]v cGt ;Ddsf] (Door to Door) kf/jxgs] lhDdf lng]
 lgsfo (Multimodel Transport operator) Pd=l6-cf]sf]Joj:yf ug{k]h?/L b]v5 .
 o ;af6 xdf]lgoft{df uhf]d2t k]g]u]hfo ;/x\$]b]v5 . ;fy} o ;af6 xdf]
 cfofts/nf0{lgs}g}sd ug{ ;d] d2t k]g]xG5 . log}k]7elddf o ; lqsf]lj sf ;
 tyf lj ;tf ;DaGWL p2]ox? , g]ltx? / sfoGndx? thdf ul/Psf]5 .

p2]o

!= clw/f]host] kf/jxg Joj:yfnf0{ ;/n Pj+ ;lgof]ht u/f0{k]fj sf/L ?kdf
 ;~rfng u/fpg]Joj:yf ug].
 @= /fk] /hj] hndfu{ 6al a ; ;]fh:tf ;fwgx?sf]q]lds ?kaf6 lj sf ; ug].
 # jftfj/0f]lo kb]f0fnf0{Gogtd ug]lsl ;daf6 ;f]h]lgs offtoft ;]nf0{
 ;Jojl:yt ?kdf lj sf ; ug].

glIt

1. kf/jxg Joj:yfnf0{pkoQm xg]:yfgsf] eG;/f/ ljGbhfo{ef/t sf] aBuh /hdfu{f/f hfBb]kpf;nfo{hf/L /fvg].
2. jB]zs Jofkf/nfo{;/lft / lskmfot ug{tyf 9jfgl sfo{df kpfjsfl/tf Nofpg sG6b/f0H8 oftfoft ;Jfsf]ljsf; ugI.
3. kB]nod OGwgsf] vkt sd xg] u/L :yfglo ?kdf pknAw xg ;Sg] ljBtZlQmaf6 ;~rfng xg]oftfoft ;fwgx?sf]:yfkf tyf lj:tf/ ugI.
4. bZsf kDv gblx?sf]kljlws cfwf/df pkoQm ePsf v08x?df hndfu{ ljsf; ugIsfo{hf/L /fvg].
5. cGtl/s hndfu{f0{I5dSL /fi6«ef/t ;Esf] hndfu{E cfa4 ug{sf To;sf]kof{t kmfObf lng ;lsg]xB o;sf ;Defjgfx? klxNof0{o;sf] ljsf; ugI.
6. ;fj]hlg oftfoft ;Jfnf0{a9L ;ljwfhgs, ;/lft tyf lgoldt u/f0g5 . o;sf]nflu cfjZos ;yfut Joj:yfsf]ljsf; ul/g5 .
7. oftfoft ;Jfnf0{6Jf kfofpg]vfnsf oftfoft pBfu (Transport Industry_ sf]ljsf;nfo{k]f]flxt ul/g5 . ;fj]hlg oftfoftdf kpfu xg]a; , 6s, cflbsf Body / 6fo/ cflb ;/;fdfg :jbZdf g}pTkfbg u/fpg nufgl jftfj/0fsf]l;hGf ul/g5 .
8. jB]zs Jofkf/ tyf kf/jxgsf]b[i6sf]faf6 dxTjk0f{/xsf] sG6b/f0h;g 6k;kfDaGWL ;Jfnf0{cem a9L e/kbf]ljZj;glo ;Jf pknAw ugI, sfo{ndx? ;~rfng ul/g5g.
9. hndfu{sf] ljsf;cGtu{ cGtl/s hndfu{k} xfd] dh\$nf0{ ;xpf] vfnsf]8Efx?sf]kpfu ul/g5 tyf afxo hndfu{sf ;Defjgfx? klxNof0{ sfo{nd ;~rfng ug{cfjZos sfo{? ul/g5g.
10. xfn rfndf /xsf /h, /fk tyf 6al a;nfo{;bDls/0f u/L k0f{lfdtfdf ;~rfng u/f0g5 .
11. ufeL /fkdfu{sf]ljsf;df hg;xeflutf kl/rfng ugItyf koGg ljsf;nfo{ 6Jf kfofpg]vfnsf 5f]f]fk dfu{sf]ljsf;df lghl lf]nf0{k44 ul/g5 .
12. ;fj]hlg oftfofts] ;Jfaf6 Gogtd kpf]0f xg]jftfj/0f l;hGf ug{6al a;x?sf]lj:tf/nfo{k44 ul/g5 .
13. ;fj]hlg oftfoft ;Jfx? ;rf? ?kn];~rfng u/fpg cfjZos sbdx?, h:t}lghl lf]sf] nufglnf0{cflif ugI 8f0leE :sh, dd{ ;Def/sf js{k cflb ;~rfngsf]nflu lghl lf]df ;d} jB]zs nufgl k]fx ugI lgodx?df cfjZos ;wf/ ugIh:tf sbdx? rlng5g.
14. gkfn oftfoft ;yfgnf0{xfnf] ablnB kl/k]fdf lghls/0f u/L jB]zs Jofkf/ tyf kf/jxg Joj:yfdf ;uug u/f0{a9L ;lqmo u/f0g5 .
15. ljz]f u/7 7hf tyf demBf ;x/L lf]df rNg];fj]hlg / cgo oftfoft ;Jfaf6 pTkGg kpf]0fnf0{ Gogtd ug{ ;jf/L;fwgx?sf] lgoGq0f tyf lg/Lf0f;DaGWL ;yfut Joj:yf ul/g5 . o; ;DalGwt lgsfox?nf0{ kpfjsf/L agf0g5 .

sfo{nd

cf7f}ofhgfsf] p1Nnlvt p27o, glltnf0{ b[6ut u/L cGo offtoft lfgsf] ljsf; ; DaGwL ljeGg cfofhgxf? lgDg sfoGndx? cGtu{ k|tt ul/Psf]5 .

-s_ /hdfu{ljsf;

gkfn offtoft ; yfgcGtu{ ; ~rfng e0/xsf] /fk nf0gsf] ; wf/ tyf ; bDls/Of u/L ; jnf0{ :t/Lo agfpg kfF}ofhgfsfnb]vkpf; xB}cfPsf]5 . cf7f} ofhgj]wdf kxf8L lqdf /fkj]lj:tf/ ug]gltcg?k ; vI-hDnf /fkj]sf] ; DefJo b]vPsf v08sf]lgdf / sf7df8f}x6f /fkj] ; bDls/Of u/L 9jfgl sfoGf0{ ; /n, ; ud tyf kpfjsf/L tNof0g5 . o ; sf]clt/Qm uZTjfsifaf6 ; ~rfng xg] -ulle6_ /fk dfu\$]clwoog u/L k/Llfof sfoGnd ; ~rfng ul/g5 .

-v_ /hdfu{ljsf;

/hdfu{k}xfn hogu/-hgsk/-ljhmk/f /hdfu\$] ; ~rfng gkfn offtoft ; yfgaf6 xB}cfPsf]5 . o ; sf] bDls/Of sfo{kF}ofhgfsfnb]v g}e0/xsf] eP tfklg xfn o ; /hdfu\$] l:ylt gfhS /xsf] /h ; jnf0{ a9L e/kbT ; /lft / ; jfdhs agfpg cf7f}ofhgdf hogu/-hgsk/-ljhmk/f /hj] nf0g ; bDls/Of cfofhg ; ~rfng ul/g5 . o ; sf] ; fy}e}xjf-a6jn tyf hogu/-hgsk/-jblf ; v08df dl6/u]aBu] /hj] nf0gsf] ; DefJotf clwoog ul/g5 . kf/jxgsf] b[6sf]af6 dxTjk0f{/xsf] /S ; h-jl/u-h /hdu{f0{aBu]hdf :t/f]gl u/L lgdf /ug]sfoGnd /xsf]5 .

-u_ 6ma; ; j]ljsf;

ljBtZlQmcf cfwl/t 6ma; ; j]sf] k/De cf:j= @)#@÷## df ePsf]xf]. kfF}ofhgfsndf lgdf k/f ul/Psf] sl/a !# ls=ld= nfd] sf7df8f}eQmk/ 6ma;af6 ; jf kpf] ug]sfo{xfn klg e0/xsf]5 .

ljBtZf/f ; ~rfint offtoft ; j]sf]lj:tf/ u/L OGwg cfoftdf sdL Nofpg] p27on]cf7f}ofhgdf lqk/7j/-sltk/ tyf ykfynL kf6g9f}sf-kNr} lqdf 6ma; ; j]sf]lj:tf/ ul/g5 . sf7df8f} rQmkylqdf 6ma; ; j]sf]lj:tf/ ubf{ ; x/L lqdf ; jf/L rfk sd ug{dxTjk0f ; xofu klg] b]vPsf]xB} rQmkysf] tlgsg] rfalxn-dx/fhu-h lqdf -!% ls=dl= nfd] 6ma; ; jf lj:tf/ ul/g5 . o ; sf ; fy} lj/f6gu/ / 06x/Lsf hgtf nufot To ; lqdf cfjt hfjt ug] ; Dk0f{ofqLx?nf0{ offtoft ; jf ; /n / ; he agfpg @@ls=dl= nfd]lj/f6gu/-06x/L 6ma; ; lj:tf/ cfofhg ; ~rfng ul/g5 .

-3_ cftl/s hndfu{

jif\$]afx}dlxgf kfgl alu/xg]gbLx?df hnofgsf] ; ~rfng ubf{dfn ; fdfg 9jfgl vr{lsk}fot xgsf] ; fy}hndfu\$]lgdf klg ck]ffst sd vlr}f]ug{ ; lsg] cgdfig 5 . o ; hf0{b[6ut u/L gblsf]lj:tt OIGHgol/E ; j]f0f u/L l/e/ kfk}on tof/ kfg] / pkoQm hnofgsf] klxrfg u/L hn offtoft ; ~rfng ug]lbzftk} cu] /xg] p27on] cf7f}ofhgfsndf cftl/s hndfu{ ljsf; cfofhgfcGtu{ /fdbl3f6-gf/fo0f3f6-e}fnfG !*& ls=dl= nfd] gblsf] kfk}on tof/ u/L pkoQm hnofgsf] klxrfg ul/g5 . ; fy}e}fnfGgecbf tnsf]uEf gbl ; Ddsf]u08ssf]l/e/

:6}kdf hn offtoft;DaGwL oyfy{ j:tl:yltsf] klxrfg ul/g5 . ;DefJo b]vPsf
:6}kx?df ;Jf ;~rfng sfo{ul/g5 .

-a_ **s66j/f0H8 offtoft Joj:yf**

gkfn ef/taIrsf] Jofkf/ / kf/jxg ;lgwcg';f/ ;dbkf/af6 k7f/L ul/Psf]
dfn;fdfgx? snsQf aGb/ufxaf6 /S;f] tyf b7sf ljleGg efudf ;dod}9jfgl
ugI sfof0{/n ;ud tyf Joj:yt ugI p2Ion] cf7f+ofhgfsndf dln6df8n
s66j/f0H8 g cfofhgf ;~rfng u/Ls66j/af/f ;fdfg cfoft lgoft ug{ ;? ul/g5 .
ofj;Jf ;~rfngsf]nflu cfjZos k]f/x?sf]klg Joj:yf ofhgj]lwdf ul/g5 .

-r_ **;jf/L kpf0f lgoGqOf Joj:yf**

;jf/L ;fwgx?af6 pTkGg ljleGg lsl;dsf] ljsf/x?n] ;x/L lfhsf]
jftfj/Ofnf0{kplift kfb]NofPs] 5 . t;y{clw/fHosf]/fhwfgl sf7df8f] cGo ;x/L
jftfj/Ofdf b]yf k/sf ;jf/L kpf0fnf0{ lgoGqOf ug{ ljz]f u/] offtoft
Joj:yf]jefunf0{;ifd agf0{;jf/L kpf0f lgoGqOfsfo{ul/g5 .

vr6f]lj j/Of

cGo offtoft;DaGwL ljleGg ljsf; sfoGmd tyf cfofhgxf?sf]nflu cf7f+
ofhgj]lwdf ?=!,@#,%) nfv /sd vr{ugI k]tfj ePsf] 5. logLx?sf] af8k]f8
tnsf]tflnsdf k]tt ul/Psf]5 .

tflnsf &

cf7f+ofhgfs]nflu k]tfljt vr{0w0]>L % sf];/sf/af6 af7f]tyf j]Nzs ;xfotfaf6

	sfoGmdx?	vr{/sd ?-nfvdf
S=	/f]dfu{]jsf;	1580
!=	;DefJotf c]loog tyf ;j]f0f	30
@=	lgdf0f tyf ;b0ls/Of	1550
V=	/h dfu{]jsf;	1250
!=	;DefJotf c]loog tyf ;j]f0f	50
@=	lgdf0f tyf ;b0ls/Of	1200
U=	6nla; ;]f ljsf;	4370
3=	cftl/s hndfu{	100
a=	s66j/f0H8 offtoft Joj:yf ljsf;	5000
r=	;jf/L kpf0f lgoGqOf Joj:yf	50
	hDdf	12350

cf7f+ofhgfs]nflu k]tfljt vr{0w0]>L % sf];/sf/af6 af7f]tyf j]Nzs ;xfotfaf6
af7f]tyf j]Nzs ;xfotfaf6

	vr{af7f]tyf j]Nzs	/sd ?-nfvdf	k]tzt
!=	>L % sf];/sf/	2470	20.00

@-	js ;xfotf	9880	80.00
	sh hdd	12350	100.00

cg;YL !
clw/fHosf];jf/L ;fwgsf]l:ylt, lsl;dcg;f/, glfn @)\$* rg

	;jf/L ;fwg	;wof	ef8fdf nufPsf];wof	sh ;wofdwofef8fdf nufPsf]k tzt
1.	a;	3283	2902	88.39
2.	ldlga;	1888	1360	72.03
3.	6s, 6s6/, nx/L, l6k/ / ldlg6s	9591	6335	66.05
4.	sf/, hlk, eg, lksk, n8/f/	26547	3983	15.00
5.	6kf]	4735	3991	84.29
6.	df/;f0sn, :s6/, ;g;f0sn	44854	-	0.00
7.	6s6/, kfj/ 6h/	7545	1927	25.54
8.	aN8fh/, 8fh/, u8/, qm8, 8Dk/, nf8/	128	-	-
9.	l/S;f, 7hfuf8f, 6fuf	16999	16539	97.29
	sh hddf	115570	37037	32.05

;f] lqdf tyf offtoft dGqfno, offtoft Joj:yf ljefu .
b|6Jo || o;df j]z lgox? ;eQ /fi6<3 ljsf; sfodcGtu{ btf{/xsf
;jf/L;fwgx? ;dfjz ul/Psf 5gg\.

cg;ŲL #
gŲfndf ;s8s ljsf;, @)!#-@)\$(-

-lsnflld6/_

;8ssf]lsl;d	cf-j: @)!#÷!\$	cf-j: @)^÷@&	cf-j: @)!÷#@	cf-j: @)^÷#&	cf-j: @)!÷\$@	cf-j: @)^÷\$&	cf-j: jflif\$ @)\$&÷\$*	cf-j: @)\$*÷\$(- yk cgdflgt*
!= sfnf[kq]	137	821	1549	2044	2724	2958	3083	107
@= ufeh	122	435	667	564	918	1658	2181	103
#= df6]	365	1474	957	2332	2283	2714	3064	371
hddf	624	2730	3173	4940	5925	7330	8328	581

;Ųl lgdfŲ tyf oftfoft dŲqfno, ;8s ljefu

* @)\$*÷\$(- sf]! jif\$Ųcgdflgt kŲlt

cg'rl \$
ljlecg ofhgfsndf lftut ;8s ljsf;, @)!#-@)\$*

-lsnflld6/_

ljst;lft tyf ;8s:t/		kyd ofhgf @)!#-!*	tj[]ofhgf @)@@-@&	kf[]ofhgf @)#@-#&	;ftf[]ofhgf @)#&-s&	c:tl/d @)\$&-s*
s:	kjffrn	48	705	1052	1789	1951
	!= sfnfkq		63	447	611	615
	@= ufeh		184	140	461	604
	#= df6]	48	458	465	717	732
v:	dWodf~n	450	1162	1905	2715	3181
	!= sfnfkq	137	515	887	1334	1323
	@= ufeh	116	228	291	674	844
	#= df6]	197	419	727	707	1014
u:	klZrdf~rn	120	493	946	1431	1572
	!= sfnfkq		237	607	711	744
	@= ufeh			39	227	249
	#= df6]	120	256	300	493	569
3:	dWo-klZrdf~rn	6*	370*	1037*	826	901
	!= sfnfkq		6	103	231	245
	@= ufeh		23	94	209	307
	#= df6]	6	341	840	386	349
a:	;b7 klZrdf~rn				569	723
	!= sfnfkq				71	146
	@= ufeh				87	177
	#= df6]				411	400
	sh hDdf	624	2730	4940	7330	8328

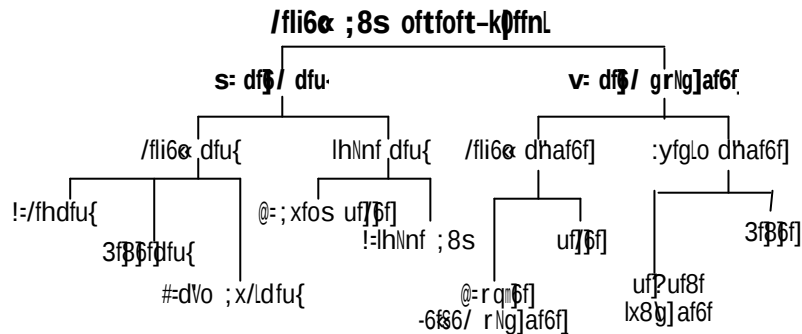
;ft || lgdf[] tyf oftfoft dGqfno, ;8s ljefu
! cf=j= @)\$&÷\$* df lgdf[] ePsf]yk %)\$ ls=dl= ;8s / o;cl3sf jifx?df lgdf[]
ePsf t/ ;8sl:yltdf ;dfjz e0g;s\$; ;8sx? ;d] ;dfjz ePsf 5g\.
b|6Jo || * ;b7 klZrdf~rn ljsf;lftsf];d] ;dfjz ePsf].

cg;Yl %
;8s-jul\$ /0f

/fli6α ;8s offtoft k0ffnLc0tu{ cfpg] ;a}kpf/sf ;8sx?nf0{dVotof
cfwlgS df6/ uf8L rNg] / grNg] cfwf/df ljut ofhgfsndf h:t}b0{ ;dXdf
jul\$ /0f ul/Psf]5 . tL xbl-! df6/dfux? / 3f8faf6 jf k0n lx8gkg]df6/ grNg]
af6fx?, df6/ rNg] dfux?nf0{ /fli6α:t/sf dfux? / lhNnfdfux?df lje fhg
ul/psf]5 / /fli6α;t/sf dfux?nf0{-! /fhdfu{-@ ;xfos dfu{/ -# dVo ;x/L
dfu{u/L # ju0f lje fhg ul/Psf]5 . /fli6α:t/sf df6/ rNg]dfux? h:t}/fhdfu{-
;xfos dfu{/ dVo ;x/L dfux? s]blo:t/af6 lgdf0f ul/g5 eg]lhNnf dfux?
s]bpf] klj lws ;NnfX -cfjZos k/df af6 lhNnf jf :yfglo:t/af6 g}lgdf0f
u/f0g5 . lhNnf dfux?c0tu{ lhNnf;8sx? / rql6f] (Serviceable Track) :t/sf
:yfglo dxTj sf ;8sx? /xg5gl.

k/Dk/fut df6/ grNg] af6fx?nf0{ /fli6α dh af6fx? / :yfglo dh
af6fx?df lje fhg u/L /fli6α dh af6fx?c0tu{ 3f8pf]af6fx? / uf?uf8f lx8g]
af6fx? u/L b0{!sl;ddf lje fhg u/L;dfjj ul/Psf 5gl. /fli6α:t/sf dh af6f
(National level mule, trail/cart track) X?sf] lgdf0f tyf ;wf/sfo{ s]blo:t/af6
ul/g5 . :yfglo:t/sf] dh af6fx?sf] dd{;Def/ tyf lgdf0fsfo{ :yfglo
hg;xefluttsf cfwf/df :yfglo lgsfox?af6 g}u/f0g5 .

/fli6α ;8s offtoft k0ffnLc0tu{sf ;8s jul\$ /0f tn kltt ul/Psf]5 .



cg; ʔL ^

cf7ʔoʃhgjɹwdf lgDg cfoʃhgfx?sfɹcfly\$ kʃɹɹws ;DefJotf cʈoog u/L
; ʃɹsfɹ pknɹawsɹ cfwɹ/df sfɹɹɹog ubɹɹ nɹugʃ . t/ ol cfoʃhgfx? pbfɹ/Of
(Illustrative) sfɹ ?kdf dfq kʃtt 5g. o; ;ʔldf cfjZostfcg;f/ yk36 xg
;Qm5 . ;DefJo bɹɹPsf ;8sx? ɹhNnf:t/Lo ;8s sfɹɹɹdcGtuʔ klg ;~rɹng
xgʃg. ;fɹ}o:tf ;8sx?sfɹlgdfɹ sfɹɹ sfdsɹɹnflu vɹBfGg sfɹɹɹdaf6 kʃkt
xgɹ; ʃɹ ;dɹ pkoʃɹ ul/gʃ .

s= ;DefJotf cʈoog u/L oʃhgjɹwleq g} lgdfɹsfɹ{ ;dɹ kʃDe ul/gɹ
cfoʃhgfx?

!= ;fɹau/-dftʃL -afh/f

@= :oʃaʃsfɹɹjɹɹnEaf6 kʃɹsfɹxʃf;-sZdf

#= :oʃaʃf gʃɹɹ-sZdf

\$= ;ɹGwvs{td3fɹ

%= tN;lkʔ-kʔgwɹ/f

^= tɹɹɹDofEna aʃf/-cf7/f0{

v= oʃhgjɹwdf cfly\$ tyf kʃɹɹws ;DefJotf cʈoog xʔL ; ʃɹsfɹ pknAwtfsɹ
cfwɹ/df kʃDe ul/gɹcfoʃhgfx?

!= tdfu9L-l; dɹu9

@= snɹf-s6xl/of

#= Onfd-lkɹɹbd-tʃkʃnɹE ;8s -sfɹɹkqɹugɹ

\$= tʃkʃnɹE-tɹɹɹ ;8s

%= hɹɹhlɹl-bfɹɹf dɹɹ/ af6ɹ

^= r t/f-jɹ6f/-uf03f6-s6f/L-7fɹ;Ln

&= kɹQkʔ/-uf03f6

*= jL/u~h-kʃɹɹ/of

(= rɹɹf/f-dɹɹɹl

!)= t3fɹ-kgfx-5TjL-bx-cɹnE

!!= bfdɹɹ/ afɹ -sfɹɹsfɹ /fɹkʔ -ndxL-sɹɹnfaf;

!@= Onfd ɹhtkʔ-l; ɹ4yɹsf-; ʔoʃa-zlgZr/ɹɹj tɹɹɹ

!#= Onfd -afɹɹ/-ɹj-dwdNnf-bds

!\$= d=/f-df-dɹ6cɹf{dfgdf/f

!%= gʃpɹɹ-sfslɹɹf-hɹnɹ

!^= cf? rɹɹ-k~rdh-b/ɹɹ; ftk; n-l; 4fɹ{/fɹhdfuɹ/favɹɹf

!&= e/tkʔ-7ɹɹl

!*= wfsɹeld9Eɹ-rqɹky ;?E dfuɹ{-sf7df8f}

!(= tɹɹxɹf-dxf/fɹu~h-vɹ/ɹbɹkʔ

@)= xɹɹɹ-lghu9 af0kf;

@!= jɹɹ6-bɹslɹf;

@@= d=/f-df-jgs6jɹ-vhʔf

@#= k/f;L-x/s6jɹ

;~rf/

kl/ro

lj sf; sf] ultnf0{ tlij t/ agf pb} o; nf0{ lg/ Gt/ tf lb0{ lbur] / vlg] sfodf ; ~rf/ sf] Hofb} 7hf] dxTj / x] sf] xgfn] ; ~rf/ lf] nf0{ lj sf; sf] ctofj Zos k] fvf/ sf] ? kdf ln0G5 . ; 'rgf k] fxdf o; lf] n] vlg ; Sg] ctoGt dxTj k0f{ eldsf sf] sf/ ofn] g} khftf] Gqs dNo / dfGottaf/] hgtfnf0{ c] jut u/ f0{ lj sf; sf] nlonf0{ hg; xeflutf sf] dfWodaf/ f xfl; n u/ fpg] sfodf ; ~rf/ sf] cx+ / ; Dj] hgZln : yfg / x] sf] xG5 . : jf: Yo, s] if; kl/ jf/ lgo] hg Pj+ zlfh: tf cfwf/ e' t lj ifox? sf] hfgsf/ L kpfj sf/ L ? kdf hg; dlf k% of0{ hgtfnf0{ ; ; 'l' rt Pj+ hfult u/ fpg ; xofu k% ofpg] / / fi6x tyf cGt/ fi6x ; d: ofx? sf] ; dfwfgsf] nflu ljleGg lj rf/ wf/ fx? sf] k] tlg] lwTj ug] bn / ; dXx? sf] / rgf] ds cledt sf] cfwf/ df alnof] hgdtsf] ; hg] ub] b] zsf ; d: ofx? sf] ; dfwfgdf ; 3fp k% ofpg] sfodf ; ~rf/ dfWodx? sf] ; zQm eldsfnf0{ gsfg{ ; lsGg . o; h] l] sl; t / fi6x? sf] ; d[4sf] nflu o; n] lgjfx u/] sf] eldsf / lj sf; zln b] zsf] lj sf; sf ultij lwx? nf0{ kpfj sf/ L Pj+ tlij t d kfg] sfodf / x] sf] o; sf] dxTj nf0{ lj rf/ ubf{ ; ~rf/ lf] sf] ; dlrt lj sf; k] t ljZj sf sb} kg / fi6x? pbf; lg / x] sf] kf0b} . xfd] h: tf] u/ lal / clz lffn] ubf{ Gogtd dfgjlo hljg: t/ df ; d] k] g g; ls/ x] sf] cj: ydf lj sf; sf] ultnf0{ ; GtInt ? kdf cufl8 a9fpg lj sf; sf] k] fvf/ sf] ? kdf ; ~rf/ lf] sf] dxTj c' a9L k] v/ xg cfp5 . t; y{ ; ~rf/ dfWodx? sf] lj sf; / fi6x sf] lj sf; k] qm ofsf] Ps clgjfo{ s8L ePsf] h] zsf] cfly\$ lj sf; sf ; fy} hgtfnf0{ r] gZln gful/ ssf] ? kdf k] ti7flkt u/ L ; Hwfgk] Q hgtfsf] cfwf/ e' t clwsf/ nf0{ ; he Pj+ ; ud tl/ sf] pknAw u/ fpg ; ~rf/ lf] sf] lj sf; df ; HgZlntfsf ; fy ; r] 6 / xg cfjZos 5 . log} b] i6sf] fx? nf0{ Wofgdf / fvl ; ~rf/ lf] sf] ; dlrt lj sf; Pj+ lj: tf/ nf0{ cf7f+ of] hgfdf pNn] yglo : yfg k] f] g ul/ Psf] 5 .

;ftf}of}hgfsf]kult

**;ftf}of}hgjldwf ;~rf/ l}sf] ljsf; / lj:tf/sf nflu ljeGg sfo\$px? ;~rfng
ul/Psf]df lgDgcg';f/ kult ePsf]5 .**

-s_ xhfs ;]f

!:= xhfs :yfkf -;wof_

- Onfsf xhfs

***)**

- cltl/Qm xhfs

@^)

@= 8f\$ /yf lj:tf/ -;wof_

@\$

#= ejg lgdf tyf lj:tf// -;wof_

- gof"ejg lgdf

#

- rfn'ejg lgdf

!@

- ejg lj:tf/

!

\$= ljQlo ;]f lj:tf//

() xhfsaf6

- wgf b} ;]f

@% xhfsaf6

- jrt a} ;]f

**dfly plNnlvt kultsf cltl/Qm ;ftf}of}hgjldwf xhfs ;]fsf] ;bPls/Ofsf nflu
xhfsx?nf0{cfjZos dfn;fdg ;Dkl't{ug\$;fy}%^@ hgf klzlfyL?nf0{xhfs ;]f;DaGWL
tflnd kpfq ul/Psf]5 . o;};Gbedf jL/uGhdf Pp6f ;l6E s]bsf]:yfkf ug[sfo{klg ;DkGg
ul/Psf]5 .**

-v_ b7 ;~rf/ ;]f

!:= :yfglo 6]nkmg lj:tf/ -nf0G ;wof_

%!(*)

@= 6h\$; PS; r]h lfdtf lj:tf/ -nf0G ;wof_

@%^

**pkoQm pknIAwx?sf cnfjf of}hgjldwf k]df Onfd / klZrddf dx]bg;/Dd
l8lh6n df0Gm]e 6s ?6 :yfkf u/L ;]f rfn' ul/Psf]5 tyf ;b/dsf tyf ufdLof b'
;~rf/tkm{@)) j6f kl:=;L=cf] / ;A;qmf0f/ sg\$;gsf nflu l;un Rofgnsf]pks/Of h8fg ug[
sfo{k/f ul/Psf]5 . o;};u/L b' ;~rf/ dfllodx?sf] ;Def/, Joj:yfkf tyf ;.7gdf ;wf/ Pj-
sfofho ejg, u]fd tyf sdff/L cfjf; ejg lgdf ug[sfo{? ;DkGg ul/Psf 5g\.**

-u_ /]8of]k}f/ ;]f

**b}zsf ;DkOf{hgtnf]/]8of]sf]k};f/Of /fd]/ ;lgLZrt tj/n];Gg ;Sg]cj:yfsf];hgf
ug{ldl8odj}e /]8of]k};f/Of :6zg?sf]:yfkf ug{;DefJotf c\oog u/L ldl8odj}e k};f/Of
clw/fHoJofkl u/fpg] sfo\$D nfu'e0;s}f]5 . o; sfo\$Dcg';f/ wgs6f, w/fq / albaf;af6
;ftf}of}hgjldwf}ldl8odj}e k};f/Of z? u/L ;lsPsf]tyf ;v} / blkfondf ldl8odj}e /]8of]
:6zg lgdf sfo{z? u/L ;lsPsf]5 .**

-3_ 6]hlehg k};f/Of ;]f

b7df 6]nlehg k;f/0f;DaGWL ;DefJotf cWooog ugI/ slds ?kdf k;f/0f lj:tf/ ubI
n]hfg] ;ftf}of]hgfsf] nlo /xsf}f of]hgj]lwed} sf7df8f}+lj/f6gu/, kfV/f / x6f}faf6
6]nlehg k;f/0f z? u/L ;lsPsf] 5 / lj/f6gu/ k;f/0f s]bxf0{sf7df8f}+s]b«ü cfj4 ugI
sfo{klg k/f ul/Psf] 5. o:t} kfV/f s]bxf0{sf7df8f}+s]b«ü k;f/0f;ü cfj4 ugI sf nflu ;DefJotf
cWooog k/f e0;s}f] 5. gkfn 6]nlehgsf] cf^g}:6l8of] ejg lgdf0f ugI sfo{klg k/f/De
e0;s}f] 5 .

-a_ **/fli6æ ;dfrf/ ;]f**

/fli6æ ;dfrf/ ;]fsf]lj sf;sf nflu 8f6L / e/tk7df hg-;xeflutfåf/f ejg lgdf0f
sfo{k/f ePsf] 5 . ;dfrf/ ;]fsf]u0f:t/ a9fpg]p27on]of]hgj]lwdf s]L sfof{o pks/0f /
;dfrf/ ;Ing tyf 5kf0{pks/0f /f-;:= nf0{pknAw u/fpg]p27o /flvPsf]0f ol pks/0fx?sf]
cfkl't{ePsf] 5 .

-r_ **dbæ tyf kpfzg ;]f**

;ftf}of]hgj]lwdf dbæ tyf kpfzg ljefucGtu{sf]5kfvgfsf]dbælfdttdf a[4 ug{
yk dbæ pks/0fsf] Joj:yf, lhG;L e08f/sf] lgdf0f, 3/ cflbsf] lgdf0f, tyf ;7lf0f dbæsf]
;DefJotf cWooog ugIsfo{? ;DkGg ul/Psf 5g\.

;rgf ljefuaf6 lgdf0f ul/g] jDlrq tyf ;dfrf/lrq db0f tyf kpfzg ljefuaf6
lgdf0f ugI Joj:yf ul/Pcg';f/ ;ftfj-ofhgjfwdf #* j6f ;dfrf/lrq lgdf0f ePsf 5g\.
ofhgfsfndf ljleGg dxfk?ifx?sfj# nfv %# xhf/ kfj6/ kpfzlt u/L ljt/0f ugIsfo{ul/Psfj
5 .

-5_ **k] ;rgf ;jf**

k] ;rgf ljefusf] jDlrq lgdf0f ;dfrf/lrq lgdf0f / kfj6/ kpfzg tyf ljt/0fh:tf
dVo sfdx? db0f tyf kpfzg ljefutk{ ;/sfj xbf o; ;DaGWL ;dLff db0f tyf kpfzg
;jfcGtu{ ul/Psfj5 .

-h_ **ufjvfkq**

ufjvfkq ;yfgsf kpfzgx?sf nflu db0f pks/0fx? yk ugI b]gs kpfzgx?nf0{
;dodf g}lasl ljt/0f ug{8]ne/L Eofg cflbsf] Joj:yf ugI tyf ;yfgsf] s]b0 ejgdf tnf
ykl lgdf0f ;wf/ tyf dd{ ugIsfo{? k'f ePsf 5g\ db0f pks/0f yk ugIk{ckm; 6 k] ,
sDkf]h+ d]zg, Sofd]f, kmf6f]n];, OGnfh/, sDkf]h^a P08 kh d]ck 8]s tyf sDko6/ vl/b
ul/Psf 5g\eg]kpfzgx?sf]zL3]ljt/0fsf nflu 6]kfj tyf ;f0snx? vl/b ul/Psf 5g\.

-^_ **rnlrq ljsf;**

zfxL g]kn rnlrq ;yfgn]ofhgjfwdf hDdf \$ j6f dfq syfgs rnlrq lgdf0f
u/sfj 5 . ;yfgn] cfdlge{ xg a]x?af6 shf{pknAw u/L rnlrq agfpg] tyf lgdf0ffwLg
/E]g kpf]vgzfnfsf]ejg k'f u/L Nofa :yfkf ugI;d] ofhgfsf]nlo /x]sf] Nofa :yfkf sf]
sfo{clGtd r/0fdf kl]sf]5 eg]a]x?af6 shf{k]t u/L rnlrq lgdf0f u/L ;yfgn]cfdlge{
xg]k{sb}sf ePsf]5g .

-^_ **/s]l8f ;jf**

ofhgjfwdf >L /Tg /s]l8f ;yfgn]#%\$ j6f ult, ehg cflbsf] /s]l8f ;DkGg u/L
l8:s /s]8{tyf Sof; 6 kx? pTkfbg u/sfj5 . >L /Tg /s]l8f ;yfg cfdlge{tftk{cu}; / xg
g;Sg]l:ylt b]vPsf]g]kn 6]nlehg ;yfgdf ;dfjz u/L ;lSPsf]5 .

-6_ **lk]Sj];L Joj:yfkg tyf /]8of]dlgl6l/+**

lk]Sj];L Joj:yfkg tyf /]8of] dlgl6l/ufsf] sfo{ ug{ ;~rf/ dGqfnodf lk]Sj];L
Joj:yfkg tyf kljw ljZn]f0f dxzfzvf u7g u/L ;f] cGtu{ b0{ zfvfx? /fvL cfjZos
HGZLQ]sf] Joj:yf u/L ;E7g ;wf/sf] sfo{ul/Psf]5 . cf0{6l-o^u sf] ;xof]udf s]l pks/0fx?
k]t u/L Gogtd lfdtf ;d] xfl;n ul/Psf]5 .

cfly\$ jif{@)\$&÷)\$* / cfly\$ jif{@)\$*÷)\$\$(sf]kpl

```

-S_      xhfs ;]f
        != wgfbz ;]f lj:tf/                @% xhfsaf6
        @= j r t a] ;]f lj:tf/            % xhfsaf6
        #- xhfs :yfkgn                    #)
        - cltl/Q xhfs                      @#!
        $- 8f$ kl/jxg ljsf;||
        - ;f0sn v/lb
          o;sf cltl/Q sflnsf / t]yd xhfs ejgx?sf]lgd]f sfo{klg k'f ul/Psf]5 .
-v_      b7 ;~rf/ ;]f
        != :yfglo 6]nk]f lj:tf/ -nf0g ;wof_      ^)$)
        @= P ;=6L=8L ;]f lj:tf/ -:yfg ;wof_      @
-u_      /]8of]k]f/ ;]f
        cf=a= @)$&÷$* / )$*÷$( sf]cjlwdf ;v] / blkfondf klg ldl8odj] /]8of]6zg
:yfkgn sfo{k'f u/L ;v]af6 k]f/0f cf/De ul/Psf]5 eg]e/kb]ljBtcfkl't{e0 g ;s]f]sf/0fn]
blkfonaf6 lgoldt k]f/0f xg ;s]f]5g .

```

-3_ **6]nlehg k;f/Of**

cf=a:)\$&÷\$* /)\$*÷)\$ (df kf/v/f s]bxf0{s]bko k;f/Of;ü cfa4 ug[sfo{k/f ul/Psf] 5. o;sf cnfjf >Jo bZo pks/Ofx? kkt ug[sfo\$pd pTkfbg; ;Ing, v/Lb tyf k;f/Of ug[:6l8of]ejg lgdfkf k/f ug[tflnd÷;]dgf/ ;~rfng ug[tyf pks/Of dd; Def/ ug[sfo{x? ;a}k/f ul/Psf 5g\.

-a_ **dbxf tyf kpfzg ;]f**

cf=a: @)\$&÷)\$* /)\$*÷)\$ (df dbxf tyf kpfzg ljefuáf/f \$ j6f jDlrq lgdfkf tyf kpfzg ul/Psf 5g\.

-r_ **/fli6x ;dfrf/ ;]f**

cf=a:)\$&÷)\$* df /f;:= s]lj sf; ;DaGWL sg} sfo\$pd /flvPsf] lyPg . cf=a:)\$*÷)\$ (df 8fs?d lgdfkf ug[tyf 6]n^ofs; d]zgx? h8fg ug[sfo{; DkGg ul/Psf 5g\.

-5_ **lk\$]j;L Joj:yfkg tyf /]Bof]dlg6l/+**

o; cfofhgfsf]lj sf; tk{cf=a:)\$&÷)\$* df sg}ljz]f sfo\$pd ;~rfng ul/Pg . cf=a:)\$*÷)\$ (df sDko6/ pknAw ug[cfjZos pks/Ofx?sf:]k]zlkmszg tbf/ ug[/ ljz]f1 ;]f pknAw ug[sfo{; DkGg ul/Psf 5g\.

-h_ **rnlrq lj sf;**

zfxL g]kn rnlrq ;yfgcGtu; Pp6f /Elg rnlrq kpf]vgzfnfsf] :yfkgf u/L kpf]vg;]f rfn' ul/Psf] 5. Pp6f d]zg ckl't{e0g; s]fh]ubf{lk6 lgsfn]g} sfo{eg}z? xg afSL /x]f]5 .

IjBdfg ;d:ofx?

b]lj sf;sf]spdf ;~rf/ l]gsf]eldsf cxd\ /xg]s/f Pp6f kpf]oft jf:tljstf eP tfklg xdf]b]zdf ;~rf/ l]g xfn;Dd lgs}lk5l8Ps}cj:yfdf /x]f]5 . zx/L l]gx?df ;~rf/sf ljleGg ;fwgx/sf]dfucg';/ ckl't{xg g; s]f]cj:yf /x]f]5 eg]clwsfz up"ePsf]xdf]b]zsf kfo ;a}ufpX? cfwlgs ;~rf/sf] ;ljwfaf6 6f9} /x]f]5 5g\ . xfn}dfq /]8of] g]kfn]sf]ldl8odj; k;f/Ofsf nflu b]zsf cfjZos :yfgx?df :6zg lgdfkf k/f ul/Psf] 5 / /]8of] g]kn cfd hgtfalr klg ;Sg]Ps dfq ;~rf/ dfwod xg ;s]f]5 . o;af6 sl/a () kltzt hgtfdf /]8of] k;f/Of ;'ki6 ?kdf klg]cgbdfg eP tfklg qmo zIQmsf]cefjn]ubf{;a]of] ;]f klg pkefu ug{ ;Sg]cj:yf 5g . /]8of]sf cnfjf xhfs, b' ;~rf/, 6]nlehg / kq klqsf cflb cfd hgtfsf] kx'fecbf lgs}6f9f /x]f]5 5g\ / ha;Dd ol ;fwgx? cfd hgtfalr klg ;Sb]gg\ta;Dd hgtfdf ck]lft dqfdf hfuf/Of cfpq ;Sb] / o;sf] ;Lwf kl/Ofdf b]zsf] /fhg]ts cl:y/tf / cfly\$ ljkggtfsf ?kdf kltljldat xg ;Sb5 . t;yf o; l]gdf IjBdfg ;d:ofsf] ;Id clwoog / ;]f] ;dfwfg xg lgtfct h?/L 5 . o; l]gdf b]vPsf dVo ;d:ofx?-

!= ;~rf/sf dfwodx?sf:]jfoQtfsf]clea[4 / :j:y kqsf]/tfsf]lj sf; ;~rf/l]gdf c' }klg rbf]ts} ?kdf IjBdfg 5g\ . kq klqsf]sf]lj t/Of (circulation) a[4 ug\$;fy}kq-klqsf]sf] uOf:t/df klg ;wf/ xgkg]b]vG5 . :j:y kqsf]/tf /sf/sf] ;Rrf dfu]z\$ / hgtfalr ;xl ;'rgf k'ofpg] ;jfxs xg]xbf ;/sf/L lgoGqOfdf /x]f] ;~rf/ dfwodx?nf0{ kOf{ :jfoQt kpf] ub]:j:y kqsf]/tfsf]lj sf; tk{cu;/ /xg'h?/L b]vG5 .

@= xhfsht:tf] cTofjZos ;Jfsf nflu xfn;Dd cfwf hlt ufpdf xhfs vflg ;lsPsf] 5. lr6Ylkqh:tf h?/L s'/f xdf ufp3/df klg lgs};do nflu]cj:yf ljBdfg g}/xsf]5. ;ftf]ofhgfsf] cGtsf] tYofInf0{xhf! xhfsaf6 sl/a ^^ ju{lsnf]d6/ lfknn / *!)) hg;Wofnf0{;Jf k%ofpg kpf ePsf] b]vG5 . of] xhfs, lfknn / hg;Wofsf] cgkftnf0{ pNn]vgo ?kdf g36f0{[56f]5l/ tf];Jf k%ofpg g;lsG]b]vG5 .

6]nlehgh:tf];zQm ;~rf/ dfWodsf]k];f/Ofn]s}L zx/L lfk dfq 9fSg ;s}sf]5 . of];Jf ljBt'cfkl't{ePsf] lfkdf dfq k%ofpg ;lsG]xbf b}zsf s/La &% kltzt hgtf 6]nlehgh k];f/Ofaf6 nfeff]t xg g;Sg]jf:tljstf clxn;Dd sfod g}5 . ljkG ju\$ hgtf cfknn] of];Jfsf] pkef] ug{klg g;Sg]xbf ljBt'cfkl't{ePsf lfkdf 6]nlehgh k];f/Of k%ofpb} nfhg\$;fy-;fy};fdbfos b}zo-s}b}x?sf]:yfkgtf/f ljkG ju\$ hgtfdf klk];f/Of ;Jf k%ofpg cfjZos 5 .

\$= b/ ;~rf/ ;Jfsf]ljsf; / lj:tf/tknlgs}pkn]Aw xfl;n ul/Psf]eP tfklg of]zx/L lfk / vf; u/L sf7df8f]pkTosfleq a9l ePsf]xbf ;dfgtfsf]b]i6sf]fn]o; ;Jfnf0{cGo lfk]tkn] a9l pGdv u/fpgkg]b]vG5 . cTofwlg b/ ;~rf/ ;Jf lgs}dxuf]xb]xbf o;sf]:yfkgtf / lj:tf/df nfe-nfutsf]l;4fGtljk/Lt hfg sl7g kg]xG5 . t;y{qnozlQm a9l ePsf hgtfdf of];Jf a9l klg]s'/f lglj}fb eP tfklg b/ ;~rf/h:tf]dxTjkOf];Jfnf0{cfd hgtf;dlf k%ofpg' ;/sf/sf]dxTjkOf]b]f]otjleq g}kg]xbf nfe-nfutsf]l;4fGtljk/Lt eP klk]s; ;A;l8lnf0{s}L xb;Dd pko]u u/L ufdLof lfkdf klk]qlds ?kdf of];Jf k%ofpg' cfjZos 5 .

%= cfd ;~rf/sf dfWodx?n]Jofkl/s ;Jfsf cltl/Qm ;fdflhs ;Jf k%ofpg' klk]h?/L 5, cGoyf hgtfdf ;fdflhs r]gf kn:6fpg sl7g kg]xG5 . t/ ;fdflhs tyf z]hfs ;Jf kpf]g u/]fkt ;~rf/ dfWodn]k]t ug[kl]tknnsf]cefj jf Gogtfn]ubf{o:tf];Jfdf sdL xg ;Sg] ;Defjgf b]vG5 . o;sf nflu lzlf, :jf:Yo, s]if cflb cfd hgtf;u ;DalGwt lfknn]/]8of] 6]nlehgh, kqklqs cflb;u ;dG]ofTds ?kdf sfo\$pd th]f ug[kl/kf6L a;fNgkg]b]vG5 .

^= /]8of] tyf 6]nlehgh:tf Hofb}Jofks dxTjsf k];f/ dfWodx?af6 k];f/t sfo\$dx?n] hgtfalr 7hf]c;/ kfg]xbf ol dfWodx?af6 k];f/t sfo\$dx? :t/oQm / kpfjkOf]xb' h?/L 5 . o;sf nflu pkoQm tflnds]bsf]:yfkgtf, blf hgzlQmsf] ljsf; / pkoQm pks/Ofx?sf]Jo]:yf u/L To;sf];Def/df klk]ljz]f Wofg k%ofpg' cfjZos 5 .

&= cfly\$?kn];lfd g/xsf ;yfgx?sf]vr{>L % sf];/sf/sf];ldt ;t / ;fwgaf6 xfk]g]ljBdfg cj:yfnf0{:j:y kl/kf6L dfG ;lsG . hgtfsf]lzlf, :jf:Yoh:tf cTogt ;Dj]hgzln ;Jfafx\$ cGo ;Jf;u ;DalGwt ;yfgx?sf]lgiklf cWoog u/f0{c;lfd b]vPsf ;yfgnf0{lj36g ug]jf lghl lfk]tkn]{x:tfGt/Of u/L ;lfdtk]}\$;~rfng ug]Jo]:yf ul/g' cfjZos 5 .

cf7fjofhgfsf]k7eld

xfd[h:tf]ef]ns ljs6tf Pj+oftfofts]ljsf; e0g;s]b]zdf ;~rf/lfn]jxg ug[kg] dxTjk0f{eldsfnf0{b[6ut ubf{ ;~rf/sf dfllodx?nf0{ ;j{he tj/n] ;j{fwf/Of hgtfalr k%ofpg'lgtfct cfjZos 5. ;~rf/lfn]df xfn;Dd ePsf]ljsf;af6 o; lfn]sf]cfwf/et ;Argf :yflkt eP tfklg ;+f/df lbg k[tlbg ljsl;t e]x]sf gof"Pj+ctofwls ;~rf/ kljlx?sf]ljsf; tyf xfd]cfjZostfnf0{x]] ;~rf/sf dfllodx?nf0{lbuf] e/kbf]/ ;j{he agfpg]k]spfnf0{lg/Gt/ ?kdf cufl8 a9fpgkg]cfjZostf clxn]klg plQs}68sf/f] ?kdf /x]sf]5. rf/bzsc13sf]thgdf o; lfn]sf]ljsf;df s]l pNn]vglo k[lt b]vP tfklg hgtfsf]cfjZostf Pj+dfusf]thgdf o;sf]kof[t ljsf; xg ;s]sf]5g. Psflt/ ljsf;sf]cfjZostfcg?k ;~rf/;]fsf]dfu lg/Gt/ a9bf]qddf /x]sf]5 eg];fwg / ;]sf]Gohtfsf]tuf/f]klg xfd] ;fd'5b}5. o;y{;ldt ;fwg / ;]sf]sf/Ofn]/fi6n]nufgl ug{ ;Sg]lfdtf sd xbf xb}klg o; lfn]sf];dlrt ljsf; ug[k]k{/fi6sf]wofg hfg'h?/L ePsf]5. o; kl/k]odf lskmfotl Pj+wfGg ;lsg];~rf/ dfllods] ?kdf /x]sf]xhfs ;]fnf0{Jofks ?kdf lj:tf/ u/L sd ;]sd k]o]s up" ljsf; ;ldltdf Pp6f xhfs :yfkf ul/g'cfjZos 5 eg]cfwls ;~rf/ dfllods] ?kdf :yflkt b' ;~rf/;]fsf]zx/L lfn]df a9bf]dfu / cfkl't{alr ;fdf-h:otf Nofpg h?/L 5 / b' ;~rf/;]fn] ;a}lhNnf ;b/d'sfd / dxTjk0f{ufdlOf lfn]x?nf0{ ;d]b'klg plQs}h?/L 5. 6]nlehg Ps ;zQm ;~rf/ dfllod eP/ klg xfn s]l zx/L lfn]df dfq o;sf]k];f/Of ;ldt /x]sf]5. 6]nlehg k];f/Ofn]hghfu/Ofdf kfg{ ;Sg]ulx/f]k]fjnf0{b[6ut u/L o;sf]k];f/Of ljBt'cfkl't{ePsf ;a}:yfgdf k%ofpg cfjZos 5. o; ;u/L /l8of]g]k]nsf]k];f/Of ;]fnf0{ ;b] / uOf:t/oQm agf0{/fvg cfjZos kpf; hf/L /xgkg]b]vG5. o;sf]cnfjf ;~rf/lfn]nf0{cfdlge{ agfpb}o; lfn]sf];dlrt ljsf;tkm{cul;/ /xg]qddf db]k]j]lw tyf kqsf]/tfsf]ljsf;; ;dfrf/ tyf ;'rgf ;]fsf];b]ls/Of / lj:tf/ tyf blf hgziQm]sf]ljsf; Pj+;]fsf]uOf:t/ ljsf;tkm{lg/Gt/ wofg k%ofpgkg]b]vG5.

p2jo

!= hgtfsf] ;'lr t xg] clwsf/nf0{k]ofet ub]hg r]gfsf] clea[4áf/f hgtfnf0{cf^gf] xs-
lxt / st]oklt hfuf? s agf0{b]z]jsf; sf]sfof ; #ug xg ptk]/t ug]
@= ;~rf/ If]nf0{b]z]sf] ; jf]f]l of lj sf; sf]dxTj kOf{k]f]f/sf]?kdf lj sf; / lj:tf/ ug]
#= cfwlgs klj]wsf]c]jndagáf/f ;~rf/ ;]fnf0{; j{he ?kdf ufdlOf:t/ ;Dd lj:tf/ ug]
\$= cfly\$ Pj +jQlo b[6sf]fn] ;~rf/ If]nf0{cfdlge{ agfpg].

glIt

- b]z]sf]Jofkf/, pBf]u Pj +koGg If]ndf ; 3fp k%ofpgsf ; fy}lj sf; sf a9bf cfjZostfx?sf]
kl/kl't{ub]n]hfg b' ;~rf/ / xhfs ;]fsf]lj sf; df ljz]f Wofg k%of0g5 .
- /fli6a Pj +cGt/f]6a If]ndf e/kbf] ; he / uOf:t/oQm ;]f pknAw u/fpg pkoQm klj]w
c]jndag u/L ljBdfg b' ;~rf/ ;]fsf]cfjZos ; wf/ tyf lj:tf/ ul/g5 . o; }l;nl;nfdf
; a}lhNnf ; b/dsfdx?df P; =6L=8L= / cf0P; =8L= ;]f pknAw u/f0g] 5 / ; DefJotfsf]
cfwf/df c]f]us, Jofkfl/s tyf zx/L If]ndf cfjZos b' ;~rf/ ;]f k%of0g5 .
- ;fdflhs ;]f; DaGWL ; /sf/L bflot]jnf0{Wofgdf /fvL b]z]sf]ef]f]ns cj:yfcg?k pkoQm
klj]w ckgf0{ufdlOf b' ;~rf/ ;]f pknAw u/f0g5 .
- ufdlOf:t/df xhfs ;]fsf]lj:tf/ ug5f ; fy}xhfs art / wgfzb]h:tf ljQlo ;]f ljz]ft||
ufdlOf If]ndf pknAw u/fpg xhfs ;]fnf0{a9L ; lqmo tNof0g5 . ; fy}afXo b]t xhfs ;]f
z? ul/g5 .
- xhfs j:tx?sf]lj t/Of kOfnlnf0{I56f]/ e/kbf]tNofpg cfjZos ; wf/ ul/g5 .
- /]8of]k];f/ ;]fsf] ; b]Ls/Of tyf lj:tf/ u/L ldl8odj]e kOfnldf bf] ;]f Rofgnsf] ;]f
pknAw u/fpg]k]cfjZos sbd rflng5 / lghL If]ndf lk]Sj] ; L df]h]zg (F.M.) kOfnldf
/]8of]k];f/Of z? ug]k]k]g cfjZos sbd rflng5 .
- pkoQm klj]wsf]df]odaf6 6]nlehg k];f/Of ;]fsf]lj:tf/ ul/g5 / z]fs If]ndf o; sf]
pkof]unf0{a9f0g5 .
- zfxL g]kfn rnlrq ; yfgnf0{cfdlge{ u/f0{eljiodf o; nf0{lghL If]ncGtu{ ;~rfng ug{
cfjZos sbd rflng5 .
- lgj]f ; 'rgf kl]fxdf ; ljwf k%ofpg k] ; 'rgf]jefunf0{ ; lfd / ef]ts ; ljwf ; DkGg
agf0g5 . ; fy}:j:y kqsf]/tfsf]lj sf; af/f hgtfalr kof]t ; 'rgf kl]flxt u/fpgsf nflu
lghL If]nf0{cfjZos k] ; fxg k]fg ul/g5 .
- ; /sf/L If]ndf /x]f ;~rf/ df]odx?nf0{c' a9L :jfoQt k]fg ub]n]lug5 .

- b' ;~rf/, 6Inlehg, /18of] xhfs nufot ;~rf/ lqdf sfo{t cGo lgsfox?sf] ;]fsf] u0f: t/ ljsf; sf nflu hgziQmsf]ljsf; df cfjZos hfB lb0g5 .

sfo\$

!: xhfs ;]f ljefu
xhfs :yfkf

xhfs ;]fsf]lj:tf/ u/L lskmfotL Pj+wfGg ;lsg]o; ;]fnf0{cfd hgtfalr ;he ?kn] k%ofpg]p27ocg?k cfufdL % jif(df \$)) j6f Onfsf xhfs / !*) j6f cltl/Qm xhfsx?sf] :yfkf ul/g5 . ol xhfsx? :yfkf ubf{sd ;]sd k[oB ufp“ljsf; ;ldltleq Pp6f xhfs xg] u/L :yfkf ul/g5 .

8f\$ kl/jxg tyf u0f:t/ ljsf;

xhfsaf6 kpfq ul/g] ;Jfnf0{156f] 5l/tf] / u0f:t/oQm agfpg] qmddf % j6f gof"8\$ /yfx?sf]lj:tf/ / #^ j6}gu/kflnsfdf cftl/s b1t 8f\$;Jfsf]lj:tf/ ul/g5 . dNobp ;Jf (Cash on Delivery Service) / afXo b1t 8f\$;Jfh:tf gof" ;Jfx? klg ;~rfng ul/g5g\ . o;sf] cnfjf 8f\$ kl/jxgsf ;fwgx? / cfjZos oGq, pks/0fx?sf] cftlt{f/f xhfs ;Jfnf0{;b0 agf0g5 . ;Jfsf]u0f:t/ ljsf;sf] ;Gbe0f cfufdL % jif(eqdf *)) hgf klZlffyl{nf0{klZlfof kpfq ul/g5 / !} j6f uf]7Lx?sf]cfot]hgf ul/g5 .

e]g lgdf0f tyf lj:tf/

xhfsx?nf0{ef]ts ?kn] ;b0 agfpg}n]hgf]qmddf cfufdL % jif0f # j6f lhNnf xhfs, !) j6f Onfsf xhfs, Pp6f klZlfof s]b<4 Pp6f s]b<0 l6s6 e08f/ u/L hDdf !% j6f ejgx?sf] lgdf0f ul/g5 . ol ejgx? k]f{rndf \$ j6f, dWodf~rndf % j6f, klZrdf~rndf @ j6f, dWoklZrdf~rndf @ j6f / ;b/ klZrdf~rndf @ j6f lgldf xg5g\ . ljhhl, kfgL, zlf]fno cflb gePsf xhfsx?df ol ;ljwfx? h6fpg] tyf s]L xhfs ejgx?nf0{lj:tf/ ug]sfo\$px? klg ;~rfng ul/g5g\ .

ljQlo ;Jfsf]lj:tf/

ljQlo ;Jfnf0{xhfsdfkmt ufdLof lfx?df lj:tf/t ug]l;nl;nfdf cfufdL % jif{leq \$)# j6f xhfsaf6 wgfbz ;Jf / %(^ xhfsaf6 jrt a) ;Jfsf]lj:tf/ ul/g5 .

uf]jif/f xhfs ;b0ls/0f

sf7df8f]yt uf]jif/f xhfs ejgsf]lj:tf/, sfp06/ ;b0ls/0f, cfjZos pks/0fx?sf] cftlt{ kf]6 aS; ejgsf]lj:tf/, yk #))) kf]6 aS;sf]Jo:yf tyf ;Nnfxsf/sf] ;Jf ;d] pknAw u/L uf]jif/f xhfsf]sfo\$zntfdf clea[4 ul/g5 .

xhfs u? of]hgf

xhfs ;Jfnf0{a9L :t/oQm, hgdVL / kpfjsf/L ?kdf ljsl;t u/L o ; ;Jfnf0{/fli6a ljsf;sf]cfjZostfcg?k ;~rfng ub]n]hfgsf nflu of]hgfjlwdf Pp6f xhfs u? of]hgf t0f/ ul/g5 .

@= **k] ;'rgf ljefu**

k] ;'rgf ;b0ls/0f

>L % sf] ;/sf/sf]glLt, sfo\$P Pj+fli6a Pj+cGt/fli6a dxTjsf ljifox?sf] ;DaGwdf hgtfsf] ;'lrt xg] clwsf/nf0{k]ofet ub]hfg]qmddf ;j{fwf/0f hgtf, :jbzL Pj+ljbzL kqsf/x?alr cfjZos ;'rgf k]flxt u/fpgsf nflu k] ;'rgf ljefunf0{;b0 agf0g5 . o; qmddf k] ;'rgf ljefusf nflu pkoQm ejg lgdf0f u/L cfjZos ;~rf/ pks/0fx?sf]Jo:yf ldnf0g5 / ldl8of ;j6/ Pj-k] ;sGm/] ;xnsf]:yfkf ul/g5 .

kqsf]/tfsf]lj:tf/

lj/f6gu/, al/uGh, kf]v/f, g]kfnuGh / wgu9L:yt ;'rgf s]b<?nf0{6]nkmt, 6]n^ofs;, kmf]6f]60;ldl6u d]zg cflb cfjZos pks/0fx? pknAw u/f0{lf]Qlo ;~rf/ s]b<<Regional Media Centre) sf] ?kdf ;~rfng ul/g5 . kqsf]/tfsf]u0f:t/ ljsf;sf] ;Gbe0f kqsf]/tf ljifodf 5fqj[Q kpfq ul/g5, !) j6f uf]7L÷;ldgf/x?sf]cfot]hgf ul/g5 / @)) hgf hlt kqsf/x?nf0{ bzs]ljleGg 7fpX?sf]c]nf]sg ep0f u/f0g5 .

db0f tyf kpfzg ljefu

e]g lj:tf/ tyf ;'lfof db0f

db0f tyf kpfzg ljefu /x]f]ejgnf0{lj:tf/ Pj+ddf ;wf/ u/L ;'lfof db0fsf nflu pkoQm agf0g5 / ;'lfof db0f (Security Press) sf]sfo{kf/De ul/g5 .

\$- lkm\$jj;l Joj:yfkg dxfzfvf
 /l8of] km\$jj;l Joj:yfkg tyf dlg6l/ufsf] nflu /l8of] km\$jj;l ;'tLnfo{sDKo6/f0#8
 ul/g5 / !=^ b]v !))) d]ufxh{dlg6l/uf lfdtfsf]dlg6l/uf :6zg]sf]yfkgf ul/g5 .
 %=**/l8of]k;f/ ;]f lj:tf/ ;ldlt**
;]f lj:tf/
 /l8of]k;f/ ;]f]sf]lj:tf/ / ;b]ls/0fsf]l;nl;nfdf ldl8od]e b]f]f]Rofgnsf]yfkgf /
 ;~rfng ug]sf nflu cflye ;DefJotfsf]c\oog ul/g5 .
hgziQm lj:tf/
 /l8of]/ 6]nlehg baf]sf nflu pkoQm xg]u/L Pp6f cfwlgs tflnd 0sf0e]sf]yfkgf ul/g5
 / cfjZostfcg';f/ ;DalGwt l]qsf ljz]f1x?sf] ;]f ;d] pknAw u/L tflnd ;~rfngsf nflu
 pkoQm Joj:yf ldnf0g5 .
 ^=**g]fn 6]nlehg ;*yfg**
g]s]f]j:tf/
 cf7f]of]hg]sfndf ljBt'cfkl't{ePsf clw/fHosf ;a}:yfgdf g]fn 6]nlehgsf]k;f/0f
 k#ofpg]kpf; ul/g5 .
:6l8of]:yfkgf
 g]fn 6]nlehg ;*yfgsf]cf^g}ejgdf s]bko :6l8of]sf]yfkgf ug]sfo{k'/f ul/g5 .

Soflnag tyf d**6**g; ;**6**/s]:yfkf
6]nlehg k;f/0fs] u0f:t/ a9f0{ sfod /fvg / pks/0fx?sf];dofgsh plrt dd{
;Def/ xg' h?/L 5. o;sf nflu ofhgfsndf Pp6f Soflna]g tyf d**6**g; ;**6**/s]:yfkf
ul/g5 .

ejg lgdff
s]bko kzf; slo ejg Ps tyf :yfglo sfo\$ pTkfbg s]bsf nflu ljleGg 7fpdf \$ j6f
ejg lgdff ul/g5 .

&= /fli6a ;dfrf/ ;ldlt -/f;::=-
/f;::= sf] ;jfnf0{ ;b p ug\$ nflu Ps /f;::= ;b pLs/0f cfofhgf ;~rfng ul/g5
h;cGtu{ sfs/le?f / jL/uch l:yt /f;::= ejgdf tnf yk ul/g5 / kfj/f tyf lj/f6gu/l:yt
ejgx?sf]lj:tf/ ul/g5 . o;sf cltl/Qm kmf] ;jfsf nflu pRr:t/sf Sofd]f @ yfg tyf /]8of
6k ;jfs]nflu 6k dlg6l/a / 6k /s]8a ;j # pknAw ul/g5 .

***=** zfxl g]kn rnlrq ;yfg
o; ;yfgnf0{ cftdlge{ u/f0{eljiodf o;nf0{lgbl lfncGtu{ ;~rfng ug]p2]on]
/.lg rnlrq kzf]vgzfnfnf0{k0f{?kn]:yflkt / ;b p u/f0{Jofj ;flos ;~rfngdf Nof0g5 .

(= g]kn b7 ;~rf/ ;yfg -k]f]b7 ;~rf/ of]hgf
lhNnf ;b/d\$fd b7 ;~rf/ cfofhgf -u]dL0f b7 ;~rf/_
6]knkf ;j gku\$ @& lhNnf -k]f]rnsf] t]kn]E, k]ry/, t]yD, ;v]f;ef, ef]hk/,
;fhvDa, c]vn9Ef, v]fa / pbok/ dWodf~rnsf] b]hv, l;GwkNrf\$ / /;j] klZrdf~rnsf]
dgfa, d]lo klZrdf~rnsf]8]kf, du' xDnf, hDnf, s]nsf, ko7fg, /]kf, ?sd, ;Nofg, hf]h/sf,
b]v tyf ;b' klZrdf~rnsf]afh/f, a' fE / c5fd sf ;b/d\$fd k]o\$df sdLdf ^ nf0g
6]knkf pknAw u/f0{]8lh6n 6k;ldzg lnsdf cfj4 ul/g5 / P;=6L= 8L= Pj+cfo{ P;= 8L= ;j
klg pknAw u/f0g5 .

Onfsf b7 ;~rf/ cfofhgf -u]dL0f b7 ;~rf/_
lgDg ^\$ lhNnfsf Jofkl/s Pj+cGo b[i6n] dxTjk0f{ sl/a \$)) u]dL0f Onfsfx?df
le=Pr=Pkm . o=Pr=Pkm . Pr= Pkm= d]o]pkoQm d]l]odaf6 lhNnf ;b/d\$fd;u ;Dks{/fvg ;lsg]
u/L kl=;L=cf]:yfkf ul/g5 / s]L 6]knkf nf0g klg lj t/0f ul/g5 . of]sfo\$ nfu'xg]u]dL0f
Onfsfx? ;j]f0fkZrft\olsf ul/g5g\ t/ lhNnf? eg]o; k]f/ xg5g\ - t]kn]E, k]ry/,
Onfd, 'fkf, ;v]f;ef, t]yD, ef]hk/, wgs6f, ;G;/L, d]fa ;fhvDa, v]fa, c]vn9Ef, pbok/,
;Kt/L, l;/fxf, wglff, dx]Q/L, ;nf]L, l;gwkNrf\$, s]e] eQmk/, sf7df8f;nintk/, g]jfs, /]x6,
af/f, k;f] dsjfg/, lrtjg, uf]f] dgfa, ndh^, tgx, sf:sl, :of^hf, kj, afun^E, k]nkf,
g]jnk/f;L, ?kGb]L, slknj:t, uNdL, c3f]vfrL, ko7fg, bfa, ;Nofg, /]kf, ?sd, b]v, ;v], af\$]
alb, hDnf, s]nsf, afh/f, a' fa, c5fd, 8fL, s]hnl, bfrf, a]8L, 88]hw/f / s~rgk/ .

k]f]rn 6]knkf cfofhgf
Onfddf @%), lj/f6gu/df !%)), w/fgdf !%)) / l;/fxdf !%) 6]knkf nf0g yk ul/g]
5 tyf lj t/0f bdf %)), whfaf/Ldf %)), /E]hdf @%) / k]f]rnsf]pkoQm cGo @ :yfg k]o\$df
!%) gof 6]knkf nf0gsf] PS;r]h :yfkf u/L hDdf \$(!) l8lh6n 6]knkf nf0g a[4 u/L
lj t/0f ul/g5 .

dWodf~rn 6]knkf cfofhgf
hgsk/df &%), dnEjfdf (, jL/uchdf !\$)), x]b]fdf #%), uf]df %), e/tk/df &%),
ag]kdf %)), sf7df8f]5fpgL PS;r]hdf \$)), r]j]h PS;r]hdf &)), g\$;fn PS;r]hdf
\$)), nintksf] hfjnf]h PSr]hdf \$)), eQmk/df !^\$) 6]knkf nf0g yk ul/g5 tyf
sf7df8f] ;j6andf !#)), jnDadf !%), uf]hdf @)), ebsfnl -a9fglns07_ df &%),

OGbfoofl -;fv' df &%), sltk/df &%), nlnrk/sf]7adf &\$), 7rddf !))), eQmk/sf]l7ldf
!%)) / dWodf~rnsf]pkoQm cGo @ :yfg k[osdf !%) gof"6lnkrf] nf0gsf]PS; r]h :yfgf
u/L hDdf \$^,*#) l8lh6n 6lnkrf] nf0g a[4 u/L lj t/Of ul/g5 .

klZrdf~rn 6lnkrf] cfofhgf

kf]/fdf @))), e]xjfdf !))), a6jndf @))), t]nxjfdf @%) 6lnkrf] nf0g yk
ul/g5 tyf bdf]ldf @%), dEnkf/df %)), k/f;ldf @%) / klZrdf~rnsf]pkoQm cGo @ :yfg
k[osdf !%) gof"6lnkrf] nf0gsf]PS; r]h :yfgf u/L hDdf ^%%) l8lh6n 6lnkrf] nf0g j[4
u/L lj t/Of ul/g5 .

dWoklZrdf~rn 6lnkrf] cfofhgf

g]knuGhdf %)) 6lnkrf] nf0g yk ul/g5 tyf dWoklZrdf~rnsf]pkoQm cGo @ :yfg
k[osdf !%) gof"6lnkrf] nf0gsf]PS; r]h :yfgf u/L hDdf *) l8lh6n 6lnkrf] nf0g a[4
u/L lj t/Of ul/g5 .

;b7 klZrdf~rn 6lnkrf] cfofhgf

dx]bgu/df ()), l;nu9ldf !)) tyf /fhk/ -lbkfon df !%) 6lnkrf] nf0g yk ul/g5
/ ;b7 klZrdf~rnsf]pkoQm cGo @ :yfg k[osdf !%) gof"6lnkrf] nf0gsf]PS; r]h :yfgf
u/L hDdf !\$%) l8lh6n 6lnkrf] nf0g a[4 u/L lj t/Of ul/g5 .

df0qrf] l8lh6n d] 6%;ldzg lns cfofhgf

^* d]f]xh[sf]l8lh6n 6%;ldzg lns :yfgf u/L lgDg :yfgalr sf]6s Rofgn lj:tf/ u/L
u0ffTds ;wf/ ul/g5 - sf7df8f]- kf]/f , sf7df8f]- e]xjf, sf7df8f]- g]knuGh, sf7df8f]-
e/tk/, sf7df8f]- t]nxjf, sf7df8f]- wgu9L, kf]/f - e/tk/, kf]/f e]xjf / e]xjf -
g]knuGh .

cGt/f]6a b7 ;~rf/;]f lj:tf/ tyf 8f6f 6%;ldzg cfofhgf

cy{:6zgdf ^(^ ;ls6x? a[4 ul/g5g\ /fhwfgldf 8f6f PS; r]h :yfgf ul/g5 tyf
g]kfn-ef/talr sf]6]l6on lnsdf ;ls6 lj:tf/ ul/g5 .

e]g lgdf cfofhgf

sf7df8f] s]bo sfoffo e]g, hfjnfvdhf sfoffo 3/, 5fpgldf kfj/ js{zk e]g,
lj/f6gu/df k]f]rn lf]lo sfoffo e]g, dEnkf/df klZrdf~rn lf]lo u]bdf, kf]/fdf sfoffo
e]g / dnEjfdf sfoffo e]g lgdf ul/g5g\ tyf gS;fn PS; r]h e]g / lj/f6gu/sf]
df0qrf] e]g lj:tf/ ul/g5 .

;E7g tyf Joj:yfkg ;wf/ cfofhgf

-s_ sd{f/lx?sf]sfo\$zntfsf]lj sf; ug{cfjZos sfo\$pd ;~rfng ul/g5 .

-v_ ljleGg sfoffox?alr sDko6/ g6js{:yfgf ul/g5 .

b7 ;~rf/ tfInd s]b4j:tf/ cfofhgf

ljBdfg tfInd s]bxf0{lj:tf/ u/L :t/oQm agf0g5 .

vr\$]lj j/Of

cf7f]f]hgf]lwdf ;~rf/l]hdf ul/g]vr\$]lj j/Of ;m]g cg';rLdf lb0Psf]5 .

cg;YL!
;~rf/
vr\$fi|jj/of

qll=;±		cfofhgfsflljj/0f	vr\$fljj/0f ?=))) df				
			hDdf vr{	>L % sf];/sf/	;#yfg	ljbzl cgbfg	ljbzl C0f
!:	@=	xhfs ;]f ljefu	!!,@&,&)	!!,)&,&)	-	@,))	.
		- 0nfsf xhfs :yfkqf -\$))	@,^*,))	@,^*,))	-	-	.
		- cltl/Qm xhfs :yfkqf -!*))	@,**,))	@,**,))	-	-	.
		- 8f\$ kl/jxg tyf u0f:t/ ljsf;	!,(^,@(	!,(^,@(	-	-	.
		- ejg lgdfqf tyf lj:tf/	!,@,(,))	!,@,(,))	-	-	.
		- wgfbz ;]f lj:tf/	\$*,#(	\$*,#(	-	-	.
		- art a} ;]f lj:tf/	&!,%@	&!,%@	-	-	.
		- ufzjf/f xhfs ;bpls/0f	!,@@,%)	!,)@,%)	-	@,))	.
		- xhfs u? ofhg lgdfqf	\$,))	\$,))	-	-	.
		k] ;rgf ljdfu	@,%#,))	@,%#,))	-	-	.
	#=	- k] ;rgf ;bpls/0f					.
		- hUuf v/Lb / ejg lgdfqf	!,%,))	!,%,))	-	-	.
		- ldl8of ;]6/ tyf sGkm/] ; xnsf]					.
		:yfkqf	\$,))	\$,))	-	-	.
		- ;~rf/ pks/0fsf]JoJ:yf	@,))	@,))	-	-	.
		- kqsfll/tf ljsf; sfogmd					.
		- ;~rf/ slbx?sf] ;bpls/0f	@%,))	@%,))	-	-	.
		- 5fqj]Q	%,))	%,))	-	-	.
		- uf]7L÷ ;]dgf/÷epl0f	!#,))	!#,))	-	-	.
		dbef tyf ksfzg ljefu	&),))	&),))	-	-	.
	\$=	- ejg lj:tf/ tyf dd\$;wf/ /					.
		;7lfof dbef ;DaGwL sfogmd	&),))	&),))	-	-	.
		lk\$jl;L JoJ:yfkq dxfzfvf	!,**,(#	@%,))	-	!,^#,(#	.
		- /]8of]lkm\$jl;L ;'rLsf]					.
		sDkoB/fof hzg					.

%=	- dlq6l/a :6zgsl:yfkgf	%,%^,!)	%,%^,!)	-	-	.			
	/Bof]k]f/ ;]f lj sf; ;ldlt								
	- ldl8odj]e bf; f]Rofgnsf]; DefJotf								
^=	cWooq	@),))	@),))	-	-	.			
	- tfInd s]bsf]:yfkgf / ;~rfng								
	g]fn 6]nlehg ;*yf						%),((,))	&,#*,%)	-
- 6k;ldl6u :6zgx?sf]:yfkgf tyf ;bplS/of									
	- s]bko :6l8of]sf]:yfkgf	!*),))	#,!^,%)	-	!\$,*#,%)	.			
	- Soflna]g Nofa tyf d]6lg];			!\$,!@,))	-	!@,^&,))	.		
	;]6/sf]:yfkgf								
	- 0=Pg=hl= tyf 0=Pkl=kl= pks/of	*,!),))	-					-	*,!),))
	pknIAw / h8fg								
	- ejg lgdfqf			*,(),))	(),))	-	*,),))		
&=	/fli6a ;dfrf/ ;ldlt	!,*&)amp;))	!,*&)amp;))			-			
- knf]f];]f	@!,%)		@!,%)			-		-	.
- /]8of]6k ;]f				!))	!))		-		
- ejg lgdfqf tyf lj:tf/		%)			%)		-		
	@),))		@),))		-	.			
		!))	!))		-	.			
			-						
			%)	%)		-	.		
		-							
		@),))		@),))		-	.		

[illegible]

pBfj tyf vfgl

kl/ro

/fi6sf] cfly\$ pTyfgdf pBfj lqsf] ljsf; n] dxTjk0f{eldsf vlg] s/f lglj{fb 5. o;
lqnf0{hj;Dd k]46f]ds ?kn]lj:tf/ ug{;lsb} tj;Dd bzsf] cy{Gqsf];dlrt ljsf; klg
xb ;Qm} . bzdf pknJw >d, khL / k[s[ts ;fwgx?nf0{ ;dlrt 9En] pBfjtk{ nufpg'g}
cfBfj us ljsf; sf] dVo p2Zo xb cfp5 . gkfnsf] ljsf; kpf; sf] qmddf ljut jifx?df ePsf
ljleGg kpf; sf] jfjhb xfn;Dd cy{Gq dVotof s[ifdfly g} cfwf/t /x}sf] 5. ljut bzsd
cfBfj us lqdf skL dfqdf ljljwls/Of tyf ljsf; ug] kpf; eP tfklg cfBfj us pTkfbgsf]
a[4b/df lg/Gt/tf cfpG ; s}sf] 5} .

ljutsf jifx?df pBfjux?sf] k]46df a9L lgoGqOf ug] glt Pj +pBfjux?nf0{cfjZoseGbf
a9L ; Af0f kpfG ug] glt n] ubf{bzdf sd dNo clea[4 ug] tyf c; lfd / klt:kwfGf pqg g;Sg]
pBfjux?sf] ljsf; xb uO{cy{Gqsf]; b}ls/Ofdf cfBfj us/Ofsf] kpfj Gog /xg uPsf] 5. ;fy}
cfoft klt:yfks pBfjnf0{kpfG ul/Psf]; Af0fn] ubf{ lgoGf dhs pBfj usf] jf-5glo:t/df ljsf;
xb g;Sg] k]6 ; l}x? b}vk/}sf 5g\ . ;/sf/L lqsf clwsfz pTkfbgdhs ; yfgx?df
;Gt]fhgs k]lt xb ; s}sf] 5} kn:j?k Psftk{ nufgl cgTkfbx xb uPsf] 5 eg] csf] k{lgL
lqsf]; xeflutfd ; d] kltsh c; / k/}sf] 5 .

ljutsf gltut lj;Eltx?af6 pBfj lqsf] ljsf; lbuf] ?kdf xb g; s}af6 cy{Gqdf
o; lqsf] ofubfg cem] Gogtd /x}sf] 5. kzf; lgs lgoGqOf, hl6n Ohfht / btf{koffnl tyf
cgfjZos l9nf; :tl cflbn] o; lqdf lghL lqsf] nufglnf0{xtf]; fx u/}sf] 5 eg] cTolws
lgoGqOf tyf ckf/bz{JoJ:yfn] ubf{ljbzL nufgl ck]lft tj/n] cfsli{f xb ; s}sf] 5} .

o; kl/k]odf /fi6a cy{Gqdf pBfj lqsf] ofubfgdf a[4 ug] ljutdf ePsf gltut
lj;Eltx?nf0{ x6f0{ cfly\$ glttx?df ;fd-h:otf :yfkGf ug]f ;fy} sfot] jogklfdf klg
; b}ls/Of ug] cfjZos xb uPsf] 5 .

;ft}ofhgfsf]k]lt

o; ofhgfsfndf ;Dkfbg ul/Psf pNn]vglo k]ltdllo] d]llofjlw tyf bl3\$fnlg cfBfj us
ofhgfsf] tof/L, cfBfj us Joj;fo Pj @)\$\$ sf] thdf / sfot] jog, cfBfj us tYofisf]; b}ls/Of,
dGqfno / ljefux?sf] ;E7gf]ds ;wf/x? cflbnf0{lng ; lsG5 . To:t} lgoGf k]46df ;fgf
pBfjtk{ljz]f u/ tof/L kzf]s / pgl skf]sf] lgsf; ldf a[4 xb uO{ ljbzL dbf cfhgdf
pNn]vglo ofubfg klg uPsf] 5 .

o; ofhgfsf] clGtd bO{ jifGf sRrf kbfi{Pj+cGo kfylds j:t' cfkltGf sdl cfPsf]
kn:n:j?k skL pBfjux?sf] pTkfbg Xf; xb uP tfklg ofhgj]lwdf pTkfbgdf ; sf/f]ds ?kdf a[4
(Positive Growth) ePsf pBfjux?df qmDzll nuf wg] kfp8/, 5fnf hQf pTkfbg, kzf]wt knknh,
Knfli6ssf ;fdGf, pml skf, jg:klt Eo" sfuh, ;ly]6s sk8f, lrgL , lao/, dlb/f, tof/L kzf]s,
rKn, kzf]wt 5fnf, g8N; , l/kmf008 jg:klt t]h:tf kftf, l; d]6, k]nlyg kfOk, kzkG5L bfgf
5g\eg] ;fdGf a[4 ePsf xn'sf k} kbfi{ /f]hg / 6k]6f0g, r/f, lrof, 8f; , h Jof6k, t]f/sf]
t]h -q]8 cfon, kzf]wt bW, ;nf0{/ :6a}Bh:tf cfBfj us pTkfbg b]vPsf 5g\ . o; cjlwdf
la:s6, ;lt sk8f, h6sf ;fdGf, knf068, knfd]58 tyf Paj] ; , l:6nsf ef8f, s[if cfh/ / hl
cf0 Pr la tf/ sf] pTkfbgdf xk; xb uPsf] 5 . ;ft}ofhgfsf] cGt;Dddf jg:klt Eo" g8N; ,
la:s6 / kzkG5L bfgf, dlb/f, lao/, xn'sf k} kbfi{ r/f, lkcl; l:nk/, nufwg] ;fjg / kfp8/
k]6\, /f]hg tyf 6k]6f0g, k]nlyg kfOk / cGo knfli6ssf ;fdGf pTkfbgsf] lgs}a[4 ug] ;lsPsf]

5 eg] tof/L kfzfs / pmggl sfkfdf pNn]vgo ?kdf lgof k]46 u/L ljbZL dbf cfh6 ug{ ;kntf xfl;n ePsf]5 .

cfBflus lfx?df kf6g, kf]/f, wgs6f / ;vL lfx?sf]lj:tf/ ug]sfo6mdx?df skL dfqfdf klnt ePsf]b]v65 eg]w/fq, a6jn, gkfnu~h, / eQmk/df gu0o dfqfdf klnt ePsf]b]v65 . ;ftf}ofhgdf klntfjt gof“ cfBflus lfx? qmdzll wgu9L, /fhla/fh, kfrvfn / 3f]fxL cfBflus lfxdwo]Pp6f /fhla/fh cfBflus lfx dfq ef/tlo ;xfotfcStut lgdfef e0/xsf]5 / c6o cfBflus lfx? z? g}xbg g;sf]b]v65 . gjfsf, emkf, ndxl -bf^a _ cfib :yfgx?df gof“ cfBflus lfx :yfgfsf nflu ;DefJotf cll oog ul/Psf]5 .

;/sf/L lfxdf ;~rflnt pBflx?sf] ;ftf}ofhgjfwdf cf}t lfdtf pko]u ^\$=* klzt dfq /xg uPsf]5 . jL/u~h lrgl sf/vfgf / hgsk/ r/f6 sf/vfgfn] ofhgjfwdf nllot pTkfbgebf a9L kl{tzn] pTkfbg u/sf] kf0of] eg] xl/l;la 06f 6fon sf/vfgf, eQmk/ 06 sf/vfgf, sffrf]5fnf ;Ing tyf ljsf; ;yfg, x6f6f sk8f pBfu, zfxL cf]fw ln= /3kl h6 ldN; / afnfh' sk8f pBfun]kl/nllot pTkfbg kl/df0fegbf sd pTkfbg u/sf] kf0of]. lxdfn l;d]6 pBfu, x6f6f l;d]6 pBfu / gkfn cf]/06 Dofug];f06sf]pTkfbg kl/df0f nloebf Hofb}Gog /xg uPsf]5 . ofhgjfwdf e6L sfuh sf/vfgf / nDagl lrgl sf/vfgfsf] lgdfef sfo{k/f ePsf 5g\eg]a6jn wfuf]pBfu / pbok/ l;d]6 pBf]sf]ofhgjfwdf cfhs ?kdf lgdfef sfo{ ;DkGg ePsf]b]vPsf]5 .

clwsfz ;/sf/L lfxsf pBflx? jfl-5t:t/df Jofkl/s 9f+fdf ;~rfng xb g;sf] tYonf0{b]i6ut u/L lghls/0f ug{ljutsf ofhgdf kl/nllot ul/P tfklg klnt eg]xb ;sf] 56 . o; ;Gb6df @# j6f ;/sf/L lfxsf pBflx?sf] ljQlo l:yltsf kb/fjnfsg ubf{ ofhgjfwdf gfkmdf ;~rflnt & j6f pBfu 5g\eg]af6L 3f6df ;~rflnt 5g\ >d pTkbsTj tyf sd{/L pTkbsTjdf klg clwsfz ;/sf/L lfxsf pBflx?df ;Gt]fhgs ?kdf ;wf/ ePsf]b]vb6 .

;ftf}ofhgdf pTkfbgzln pBflx?sf] cll ofjws tyf ljZj;glo tyofl ;Ing ug]tyf cll ofjws agf0{/fv]g] pBflx?nf0{kbfg u/L cfPsf ;ljwfx?sf]b?ko]u xb glbg pBflx?sf] lgu/fgl / dNoflg ug]/ bZdf ljBdfg pBflx?sf]l:ylt ;DaGwdf ofhga4 lsl;dn]lj:tll cll oog ug]p2]on]cfBflus ofhg tyf cgludg Joj:yfsf]yfngl ul/Psf]5 .

:jbZdf pBflx?af/f pTkfbt ;fdgx?sf]u0f:t/ ;wf/ ug{u/fpg, pRr u0f:t/ sfod /fv]g nufpg / kpf0f/s/0f u/fpg]p2]on]ofhgjfwdf @)) j6f j:tx?sf]u0f:t/ lgwf{0f ug] pkef0mf ju\$] ;Hf0f ug{u0f:t/ lgwf{0f;DaGwL P6 lgodsf]Joj:yf ug];k ljsf; tflnd kbfg ug] klj]ws tyf k/fdz{;Jf kbfg ug]!) kbfsf]kpf0f lrgx lbg]sfo{? ePsf lyP . cfBflus sRrf kbfsf]ljjsf; / cg';Gwfg ug];nl;nfdf ofhgjfwdf ;lt{ljsf; sDkgln]krf/ kl/f/ tyf kl]46;Jf k6of0 ^^(^ d]6g sffrf];lt{pTkfbg u/sf]tyf ^^(^ d]6g v/lb u/sf]/ #*%\$ d]6g ;lt{dfq l/86E koflsE Pj+laqll u/sf]b]v65 . sffrf]5fnfsf];Ing / ;Hf0f u/L :jbZL pBflx?nf0{ sRrf kbfsf]cfkl't{ug]p2]on]:yflkt sffrf]5fnf ;Ing tyf ljsf; ;yfgn] ofhgjfwdf sffrf]5fnf ;Ingtkll{ pNn]vgo klnt xfl;n ug{;sf]lyof].

vlgc cjj]f0ftkll{k6}nod cGj]f0f kl/ofhgfcStuf ofhgjfwdf #%*) ls=dl= ;fol:ds ;j]f0f, #))) dl6/ ulx/f0sf]Ps xfh l8k^a, ^)) ls=dl= lhof]hlsn ;\$;g dfkg / *) j6f k6}ldsn :ofDkln+ sfo{? k/f ePsf lyP .

wft' vlgh cGj]f0fcGtu{ r/] >[Vnfd f o/flogd vfhL ePsf] lqdf !#)) ju{ls=dl= lqdf /l8of]6s tyf lhof\$]dsn ;j[/ !^)) So"=ld= 6kru+ sfo{k/f ePsf] 5. efule\$;j]f0fj6 yxf xg uPsf] ;w]f;ef lhNnfsf] sfs'jdf l ; ;fh:tfsf] cGj]f0f sfo{z? ul/Psf] 5 . ;g vfhLtkm{ /fkTL c~rnsf] n^uldf ofhgj]lw e/ \$)) ju{ls=dl= df e"efule\$ tyf e" /f;folgs cGj]f0f / !) ju{ls=dl= lqdf lj:tlt cGj]f0f ug] nlo /x\$]df ! ju{ls=dl= lhof]kmlhsn ;j[#) j=ls=dl= df lhof\$]dsn ;j]ug]sfo{k/f ePsf] 5 eg]wft' vlgh cGj]f0f cfofhgfcGtu{ a}8L, aemfa lhNnfd kmf]kmf]f0f; DaGWL cWoogsf0{ul/Psf] / wgs6f lqdf ^% x\$6/df r]g Ef; DaGWL cGj]f0f sfo{k/f ePsf] 5 . o:t} d\$ssfnf cGj]f0f sfoqmdcGtu{ sf7df08f}pkTosfsf]ljlegg :yfgx?df d\$ssfnf]Jofks cGj]f0f ug]nlo /flvPsf]df d\$ssfnf lgDg sf]6sf]xg\$;fy}5l/P/ /x\$]b]vPsf] l]j:tlt cGj]f0f sfo{ul/Psf]5} .

lqlo efule\$ Pj+vlgh ;j]f0fcGtu{ blifof tyf dwo efusf]!!@%),))) :shdf /Eg efule\$ g\$;f, k]L{ efusf] !%%),))) :shdf snf] ;]f] efule\$ g\$;f, ;DkOf{ clw/fHosf] !!),))) :shdf efule\$ g\$;f tof/ ePsf] 5 . o; cjlwdf pQ/L v08 lxd /v;Dd !!,%) ju{ls=dl= lqsf] cWoog k/f ePsf] 5 . Nof08 :nf08 OGd06/L tyf l/:s DoflkE #(^) ls=dl= kzklt ljsf; lqsf nflu @^\$ x\$6/ lqsf] Olghlgol/E lhof]h g\$;f, / e\$Dkjf6 kpf]jt pbok/ tyf cf;kf;sf lhNnfx?df k/]sf]e\$DkhGo efule\$ tyf cGo c ;/x?sf] ;j]f0f u/L !%%),))) :shdf OG6] ;6L g\$;f tof/ kfl/Psf]5 .

o:t}e"ef]ts ;j]f0f tyf cGj]f0ftkm{sf7df08f} k]v/f / x\$]6sf] zx/L lqsf] df0qm] OG6] ;6L cWoog sfo{ nlo jdf]hd k/f ePsf] 5 eg] vfgl ljsf;tkm{ k]s[ts Uof; cfofhgfcGtu{ sf7df08f}df @^ ju{ls=dl= lqdf @,!#* ld6/sf]l8km+ sfo{k/f ePsf] l;d06 pBf]usf] ;DefJotf cWoogcGtu{ ;v]df # s/f]6g / wgs6fdf ! s/f]6g l;d06 rg9Ef kpf]lft ul/Psf]5 .

3/h' tyf ufdLof pBf]ux?sf]ljsf; Pj+lj:tf/sf nflu 3/h' tyf ufdLof pBf]u ljefu Pj+ ;ldltaf6 ljlegg ljifodf sflnu9 tyf Jofj ;flosx? tof/ ug{tyf sflnu9x?sf]blftf a[4 ug{! jif] @ jif] ;fwf/Of Pj+pRr tfInd !\$,& !\$ hjfgnf0{kpf]g ul/Psf]5 . ;fy}3/h' cBf]us ;j]f0f ug\$] ;fy} :sldx?sf] tof/L Pj+ljt/Of, pBf]ux?nf0{kfljws ;xof]u, pBf]ux?sf] ;DefJotf cWoog u/L kfOn6 k]h\$;~rfng ul/Psf] 5 . cBf]us tyof] Pj+k\$zfzsf] l;nl;nfd pBf]ux?sf]lg/Llfof / uf]7L cfofhg u/L k]k]mOn tof/ ul/Psf]5 . 3/h' lzNksnf ljql e08f/af/f ?=**=(s/f]sf] sRrf kb]f / c]h/ pks/Of pknAw u/fPsf] / ?=^=^ s/f]sf] cBf]us pTkfbgx? v/lb laq]L u/]f]b]vG5 .

ofhgj]lwdf 3/h' pBf]utk{ lgDgfg';f/ k]lt ePsf]b]vG5 ||

btf{ePsf pBf]u ;wof	%,\$#@
sh khl nufgl -?= xhf/df	@!,##,&%
jflif\$ pTkfbg lfdtf -?= xhf/df_	(^),(,!^
/fhuf/L	\$,(,@!

btf{ePsf pBf]ux?dwo] rfdn, bfn, t]h, lk7f]/ kmlgf/ pBf]ux?sf]afxNotf 5 .

cf:j= @)\$&÷\$* / @)\$*÷\$(sf]k]lt

cf:j=@)\$&÷\$* / @)\$*÷\$(df cBf]us pTkfbgsf]cf} t a[4b/ sl/a @# k]tzt /x\$] 5 . sRrf kb]f{Pj+cGo cfjZos ;fdfu]sf]kof{t cfk]t{ePaf6 ePsf pBf]ux? a9L lfdtfdf

;~rfng xg' / sxl gof' pBfux?af6 pTkfbg z? ePaf6 of] a[4b/ xfl';n xg uPsf] xfl. o;
cjlwdf cGo sltko j:t'sf]cnfjff lrgL, l;d06, 06 6fon / h6 lqsf] lfdtf pko]udf a[4 ePsf]
Kff06f]eg]hQf / lao/sf]pTkfbg lfdtf oyfj t}/Xof].

o:t}rfn' cf=j= @)\$*÷\$(sf]kyd g} dlxgfleqsf] tYofÍsf]cfwf/df ut jifsf] thgdf
vfB j:t', whf] ;fab, l;d06, lao/, Aof6k Knfli6ssf ;fdg, h6sf ;fdgsf]pTkfbg a9sf]5 eg]
sfuh, ;fjg, knfd] 58, r/f6, £o," l;Gy]6s sk8sf]pTkfbgdf vf; kn/s cfPsf] 5g . oxl
cjlwdf sh ?=%=%# cj{nufgl ug]u/L !,%%& j6f ;fgf, demnf / 7hf pBfux? btf{ePsf 5g\
eg]@^(j6fnf0{0hfht k6fg ul/Psf]5 .

cfBfus ljsf;sf nflu cfjZos glttut k]fwf/, tYofÍ cfwf/ (Data Base) ;E7gfÍds
;b[9s/of / ;wf/fÍds klqnofsf]yngl o;}cfly\$ jif]eq ul/Psf]5 . ;/sf/L lqsf pBfux?nf0{
qmDzll lghls/of ug] glttcg?k sxl pBfux?nf0{ lghls/of ug{ cfjZos glttx?sf] thdf,
JoJ:yfkg / sfof]jog klg ul/Psf]5. cf=j=@)\$*÷\$(sf]cGtl/ gof'cfBfus glttf ;fy}
ljbzL nufgl tyf Psaf/ gltt klg hg;dlf Nof0of]. tbg?k sxl ;ldt pBfux?df afx\$ cGosf
nflu 0hfht-kq grflxg]kyf z? eof].

IjBdfg ;d:ofx?

!:= b[zs]ax';wos hgtfsf]cfhg Pj+qnozlQm]df cfzftlt ?kdf a[4 xg g;s]sf]sf/0faf6
;ldt cfGtl/s ahf/nf0{lj:t} ug{;lsPsf]5g .

@:= gkfnsf] cfBfus/ofsf] kpf;df pBfux?nf0{ cyfGqsf] u} pBfu lq;ü kof{t?kn}
;Da4tf a9fpg ;lsPsf]5g h;n]ubf{cyfGqdf /fhuf/L / cfo (Multiplier effect) sf]
clwstd a[4 Psflt/ xfl;n ug{;lsPsf]5g eg]csf]t/ clwsfz pBfux? ljbzL sRrf
dfndf lge{ xg uPsf 5g\.

#= cfBfus ljsf;nf0{b}t/ ultn]a9fpg ljleGg efux?df pkoQm cfwf/e't ;Argf, h:t}
oftfoft, ;~rf/, ljBt;Jf cfib k]fwf/x?sf]kof{t ljsf; / lj:tf/ xg ;s]sf]5g .

\$:= cfBfus lqnf0{cfjZos khL h6fpg ljQlo lqsf ;fy}khL ahf/sf]ljsf; pkoQm
xb;Dd xg ;s]sf]5g .

%:= gkfindf pTkflbt cfBfus j:tx?sf]u0f:t/x?sf]clea[4 ug]k{ePsf kpf;x? ckof{t
e0{pTkflbt j:tx?nf0{cfGtl/s tyf afxo ahf/df k]t:kwf{ug{ufxfl]ePsf]5 .

^:= b[zeq pTkfbg xg] sRrf kbfsf]jfl-5t ?kdf ljsf; xg ;s]sf]5g eg] :yfglo
>ldsx?sf]pTkfbstjdf ;d] clea[4 ePsf]5g .

&:= cfBfus/ofsf]lgldQ pkoQm tyf cgSh glttut ;Argf tof/ xg ;s]sf]5g .

*:= ljutsf] ;Hf0f gltn]ubf{w]h;f] ;Hf0f pkefu ug] t/ dNo clea[4 eg] sd ug]
pBfux?sf]dfq ljsf; xg uPsf]h]cfBfus/ofnf0{lbuff]agfpg ;lsPsf]5g .

(:= 3/h' lqaf6 pTkflbt dfn ;fdgx? ahf/;Dd k'ofpg]plr t >Pvnf (Network) sf]ljsf;
xg ;s]sf]5g .

!)= 3/h' pBfufnf0{cfjZos kgIijQlo ;xfotf -khlut / rfn' nufglsf nflu_ kbfq ugI; Ël7t
;yfsf]cejf /xþf]5 .

!!= vlghhGo pBfux? kljlws b[6sf0fn]hl6n / nufglsf b[6sf0fn]a9L vlr{f]xb]ePsfh]
kljlw / nufglsf]kljfx kof{t ?kn]xb ;sþf]5þ .

cf7f]o]hgfsf]k[7eld

bþdf pknAw >d, khl / k[st[ts ;fwgx?nf0{ pBfuf]tkm{ kl/rfng u/f0{ s[ifdf
cfwfl/t cy{Gqnf0{ cfBfufs/0fsf]dfwoda{f/ljst; t ubI n]hfg ;sþf dfq cfly\$ ljsf; sf
;Defjgxf? a9L kljn xb ;Sg]b]vG5g\ . s[if tyf cfBfufs pTkfbgdf cfPsf]ultxgtf / dGblnf0{
cGto ug\$;fy}/fhuf/L / pTkfbga[4df tlj]tf kbfq ug\$ nflu cfjZos sbdx? rfnkgkI
cfjZostf b]vPsf]5 .

o:t}bþdf a9L dNo clea[4 ugI ; lfd / k[tkw{ds ppg ;Sg]pBfux?sf]klj4þ / ljsf;
u/L cy{Gqsf] ;bþls/0fdf cfBfufs/0fsf] kþfjnf0{ a[4 ubI n]hfg' kgI cfjZostf b]vPsf]5 .
;kmn cfBfufs/0f u/fpg ; lfdtf / thgfids nfesf cfwf/df k[tkw{ds pBfux?sf]klj4þ
u/fpgsf nflu glttut:t/df bþzn]ckgfp]eG;f/, Jofkf/, ljbþL ljlgo, pBfu / ljbþL nufgl
gltx?df Jofks ;wf/ / sfotfjog:t/df kþf; lgs 'G'6x?nf0{x6fpg cfjZos k[olf jf
ck[olf cfBfufs k'f]w/sf] ;bþls/0f tyf ;[hg u/fpg'lgtfót cfjZos xb cfp5 .

gltx?sf] ;kmn Joj:yfkg / sfotfjogsf ;fy}bþsf]cfBfufs/0f kþf;df lghL lfnf0{
;lqmotfk'\$;mug u/fpg' cTofjZos xG5 . lghL lfnf0{ ;xflutf lagf ;/sf/L kþf;df dfq}
bþsf]cfBfufs/0f ;Dej gxb]/ vhf ahf/ tyf :j:y k[tkw{lagf lghL lfnf0{cfsifdf ug{g; sl
bl3\$fnlg pBfu ljsf; ;Dej gxb]ePsfh]lghL lfnf0{nufgltkm{pGdv ug{pkoQm jftfj/0fsf]
;[hg ul/gkb5 . lghL lfnf0{ ;xflutfnf0{lg?T;flxt ug{;Sg] ;/sf/L lfnf0{pBfux?nf0{qmdzll
lghL lfnf0{g}x:tfót/0f ubI nfgkb5 . o; k[7elddf xfn;fn}nfu"ul/Psf]cfBfufs gltnf0{
;lqmotfk'\$ sfotfjog ul/g]5 .

gkfnh:tf]u/La Pj+k[st[ts ;f]sf]sdl ePsf]bþdf ljbþL nufgl / kljlw x:tfót/0fsf
dfwoda6 cfBfufs k'f]w/sf] :yfkgf u/L cfBfufs ljsf; xb ;Sg] ePsfh] o; lsl;dsf]
jftfj/0fsf] ;[hg ug{cfjZos sbdx? rfnkgkb5 . o; kl/k]odf xfn;fn}3flft ljbþL nufgl
tyf Psáf/ gltsf] ;kmn sfotfjogaf6 bþleq jþ]zs nufgl kljflxt e0{kljlwsf] cfoft,
Joj:yfkg / kljlws ;lksf] x:tfót/0f, cGt/f[6a ahf/df kx# / k[tkw{ds Jofj;flos
wf/0fsf]ljsf; tyf pTkffbsTjdfa[4 xb u0{; lfd / k[tkw{ds pBfufs]ljsf; cleofgdf 7hf]
of]ubfg xb]ljZjf; ul/Psf]5 .

gkfnf]ef]f]ns l:ylt, oftoftsf]cj:yf, kljlws 1fgsf]:t/ cfót/s ahf/sf] ;ldttf
cf]bsf]sf/0fn]3/h' tyf ;fgf pBfufs]lj:tf/ / ljsf; u/L cfBfufs/0fsf]klqmfnf0{ultzn /
;bþ ubI n]hfgkgIcfjZostf b]vG5 . /fli6a cy{Gqdf dxTjk0f{of]ubfg lbg ;Sg] ;fy};fglftg
cTofjZos j:tx?df cfdlge{tf ug{/ kþf/L k[tyfkg ;d] u/L eQmfgL ;Gthgdf ;d]
dxTjk0f{eldsf vlg]ePsfh]cf7f]o]hgfsfndf o; lfnf0{pBfux?nf0{pRr kfyldstf lb0{ljsf;
/ lj:tf/ ul/gkb5 .

gkfnf]e"ef]f]ns / ef]ule\$ jgfj6n]cgþ vfglhGo ;+fwgx?sf] ;DefJotf /xþf]5 .
o:tf ;+fwgx?sf] klxrfg u/L ltglx?nf0{ Jofj;flos kþfudf Nofpg' cfly\$ ljsf; Pj+
cfBfufs/0fsf] nflu cToót}dxTjk0f{xb hfg5 . o; ;Gbedf cf7f]o]hgdf vfgl tyf eüdf

pkofu; DaGWL plrt glt tyf sfoqnd thdf u/L p27ok/s 9En]; +fwgsf]pkofu ugIkn{sbd
rflng' kgIbv65 .

log}k[7elddf cf7f}ofhgdf pBfu tyf vfgltkn{lgDg p27ox? kl/nllot ul/Psf 5g\

p27o

!:= pTkfbgdhs pBfulf / /fi6sf cGo cfly\$ ultljw alr cGt; DaGw clea[4 u/L yk cfo
/ /fhuf/Lsf]; hgf ugI.

@:= lgsf; lof]o j:tx?sf] pTkfbg, pTkfbstj Pj+u0f:t/ a[4 u/L ljbZL dbf cfhg]sf]
dxTjk0f{dfwdsf ?kdf o; lfnf0{lj sl; t ugI.

#:= :yfglo ; f] tyf ; fwgnf0{pkofu u/L bZsf] cfGtl/s dfunf0{cfkl't{ug{3/h' tyf ; fgf
pBfunufot cGo dWod Pj+7hf pBfux?sf] kl46 u/L k7f/Ldhs j:tx?sf] kl:t:yfkg
ugI.

\$:= bZdf Jofj; flos ?kn] pkofu ug{ ; lsg] vlgh ; +fwg kQf nuf0{To; sf] pkofu ug{
cfjZos k'f]f/ tof/ kfgI.

%:= ljBdfg vlgh ; ~rodf cfwf/ t pBfux?sf]lj sf; u/L /fli6a pTkfbg a9fpg].

glt

!:= bZsf] thgfTds nfenf0{ (Comparative Advantage) pkofu ug{ kl:t:kwf{ds lfdtfsf
cfwf/df cfoft kl:t:yfkg Pj+lgof{ kl46 ugI pBfusf] lj sf; ul/g5 . ; fy}pBfusf]
:yfkgf, lj:tf/ Pj+ cfwgls/Of ubf{pBfusf] ; lfdtf / thgfTds knf0bfsf cfwf/df
kl46 ul/g5 .

@:= pBfusf]lj sf; / kl46df lghl lf]sf]; xeflutfnf0{ a9fpg pRr kfyldstf lb0g5 /
ljBdfg Ohfht, ljbZL ljlgdo, Jofkf/ tyf s/glltnf0{a9l pbf/ / kf/bz\$ xg] u/L
thdfsf]; fy}sfgbl :j?k lb0{sfoc]jog ul/g5 . ; fy}xfn ; ~rflnt ; /sf/L lf]sf pBfu
/ cfBfus lf]x? qmdzll lghl lf]df x:tfGt/Of ubInhfg cfjZos glt / dfu6Z6x?
thdf u/L kefjsf/L 9En]sfoc]jog ul/g5 .

#:= pTkfbgzln /fhuf/Lsf cj ; /x? a9f0{hgtfsf] cfo / qmozlQm a9fpg ; fgf 3/h' tyf
s[ifhGo pBfusf]lj sf; tyf lj:tf/df hfB lb0g5 .

\$:= bZleg pBfux?sf] kl46 ugI qmddf ljbZL khL, cfwgls kljlw, Joj:yfkg / kljlws
; lksf]clwstd pkofu ug{jb]zs nufgldf clea[4 ul/g5 .

%:= cfBfus pTkfbgdf u0ffTds ; wf/ u/L cGt/fi6a ahf/df bZsf] kl:t:kwf{ds lfdtf
a9fpg kljlws ; lk / cfBfus lfdtfsf]clea[4df hfB lb0g5 .

^:= pBfusf] :yfkgf, lj:tf/ Pj+Hljwls/Of ubf{kofI/Ofdf kgIkltsH kefnf0{GoB ug{
kofI/Of kplfOf lgoGqOf Pj lgod dfu6Z6 / :t/x?sf]thdf Pj+sfoc]jog ul/g5 .

&= /fi6nf0{pkoQm xbjkljwslf5gfb, dNof'g, cg';/Of ug{/ ;fgf pBflunf0{cg';Gwfg / ljsf; ;DaGwL ;xofu k%ofpg kljw tyf cg';Gwfg / ljsf; glt tof/ ul/g5 .

*= ?Uof cj:yfdf /x}sf pBflux?sf] kbll:yfkgf / ;b0Ls/Of Pj+k/fgf / cgTkfbS dZLg/L kpfu ePsf pBflux?sf]cfwlgsls/Ofdf cfjZos hfB lb0g5 .

(= PsLst ?kn]cfBflus k'f'f/x?sf]:yfkgf ug{ljleGg :yfgx?df cfBflus lf]sf]JoJ:yf ul/g5 .

!)= :jbZL sRrf kbfydf cfwf/t pBflux?sf]ljsf; ug{tyf c6o 3/h' / 7hf pBflux?;ü ;Da4 (backward and forward linkages) ePsf pBflux?sf]ljsf; ul/g5 . cgfkrfl/s lf] - 3/h'0sf0? nf0{;E17t lf] ;ü cfa4 ug{S/fnf0{k] ;flxt / ;b0 ug{cfjZos gltut sbdx? ln0g5g\.

!!= k0f'of lgsf;ldhs pBflux?nf0{klj40 ug\$f nflu ofhgfjlw leq lgsf;L kZfvg lf] :yfkgf u/L sfot]jt ul/g5 .

!@= /fli6a b[i6n]dxTjk0f{7xl/Psf pBflux?nf0{pRr kfyldstf / pko'tm ;xlnot kpfu u/L ljsl;t ug\$f ;fy}:jbZL / ljbZL nufglstf?nf0{ ;j}lsl;dsf ;/sf/L ;ljwfx? / ;Jfx? Pp6]lgsfosf]dfwodaf6 pknJw u/fpgsf nflu Psaf/ k0ffnlnf0{sfo?k lb0g5 .

!#= cfly\$;ljwf / ;xlnot kpfu u/L cfBflus/Ofdf lf]lo ;Gthg sfod u/fpg] kpf; ul/g5 .

!\$= pTkfbg Pj+pTkfbstj a[m]bnf0{cleofgsf]?kdf cufl8 a9f0g5 .

!%= pBdln]pBflu :yfkgfj6 cfhg u/}sf]cfDbfgl cf^g}pBflu jf ;f}L pBflu;ü ;DalGwt c6o (Ancillary Industries) pBfludf kgll nufgl u/}df To:tf] pBdlnf0{yk k] ;fxg lb0g5 .

!^= ;fgf tyf 3/h' pBflunf0{ahf/, kljw, ;lk cflbsf]hfgsf/L kpfu ug{ ;yfut JoJ:yf ul/g5 .

!&= cfBflus lf]nf0{ljQlo nufgl ug{ljBdfg ljQlo ;yf?nf0{;b0 ug\$f ;fy};fgf / 3/h' pBflunf0{cfjZos ljQlo JoJ:yf ug\$fnflu gof"ljQlo ;yfsf]:yfkgf ul/g5 .

!*= cfBflus lf]nf0{cfjZos khl kljx u/fpg ljQ sDkgL P0, (Security Exchange Act) ;zfyvg ug\$f ;fy}ljQlo Pj+khl ahf/sf]ljsf; ul/g5 .

!=(= cfBflus ljsf;df hg;xeflutf Jofks ug\$fnflu sDkgL P0 nufot ;DalGwt ;a}P0 sfggdf cgSh 9En] ;zfyvg ul/g5 .

@)= vlgh c6j]f0f tyf ljsf; / efyle\$ sfonf0{ ;;E17t / ;lgof]ht t/Lsfm] ;~rfng ug{ :jbZL / ljbZL nufgl tyf kljwnf0{cfslif\$ ul/g5 .

@!= vlgh c6j]f0f tyf To:tf ;Dkbfsf]ljsf;sf]nflu cfjZos kglljleGg kpfuzfnf ;Jf, kljwsl tyf ;Jf sfo{(Logistics) cflbnf0{JoJ]:yt u/f0g5 .

pklfut glitx?

/fli6α Pj+akt ofhgf;ü pBflfjsf sfoqmdx?nf0{;d6jo u/L cfufdl cf7f;ofhgfb|v
pklfut sfoqmd thdf u/L sfofjog ul/g5 . o;cg';f/ pBflf lfg c6tu{sf sfoqmdx?nf0{
j6f pklfjdf ljeffg u/L sfofjog ul/g5 .

dflf plNnlvt a6b p27ox? kl/kl'tsfj nflu pk/fQm sfo{ glitstf cltl/Qm lgdglnlvt
pklfj;DaGWL glitx? cjinDag ul/g5 . pk/fQm glt tof/ ubf{/fli6α b[6sfjfn]clt dxTjk0f{
dflgPsf / b7leq ;lfdtf tyf klt:kwf{ds cfwf/df pTkfbg ug{ ;lsg] s7L dVo cBflus
pTkfbgx?nf0{cfwf/ dflgPsfj5 .

vfB, k6 tyf ;lt{pklfj

o; pklfjsf pBflux?sfj cfly6 ljsf; Pj+/fli6α pTkfbgdf lbg ;Sg]b7nf0{b[6ut u/L
kfyldstf / ttDaGWL cfjZos sfoqmdsfj thdf Pj+sfofjog ul/g5 . k/Dk/fut pBflf -rfdn
ldn, th ldn cflb nf0{cfwlgsls/Of u/L pTkfbg / pTkfbstjdf a[4 Nofpg / pTkfbg vrd
;d7 s6f7L ug{ cfwlgsls/Of;DaGWL 7fj glit thdf u/L sfofjog ul/g5 . lgoft k746df
ofubfg x6 ;Sg]d;nf kbty{ k7fw7t kmn, Rofp, g8N;; kz' bfgf, df;; lrof, knfj/sNr/ cflb
j:tx?sfj pTkfbg / k7fw7gdf kfyldstf lb0{lgof7 ug{cfjZos Joj:yf ldnf0g5 . o; pklfjsf
pBflux?n]pTkflbt u/7sf j:tx?sfj u0f:t/df akt\;wf/ ug{;/sf/L tyf lghl lfjsfj;xeflutf
h6f0g5 / o; pklfjsf ;fgf tyf 3/h' pBflux?nf0{cg';Gwfg / ljsf; ;xfotf k7ofpg]ljBdfg
;7yfx?nf0{;b6ls/Of ul/g5 .

sk8f tyf klx/g pklfj

b7leq ;~rflnt sk8fldnx?nf0{;a7lsl;dsf sRrf kbty{kp7fj ug{/ ofg{ sk8f, wfufj
km]js; cflb pTkfbg ug{ lbg] / ;a7 sk8fx?df ;dfg ;7f0f kp7fj ul/g5 . o; pklfjsf
pBflux?af6 pTkflbt j:tx? lgsf;lof]o klg ePsfj sf/0fn] lgoft dhs pBflusfj ?kdf o:tf
pBflux?nf0{ljsl;t ub7nlug5 . /7d pTkfbg / k7fw7g, pRr u0f:t/oQm un7f pTkfbg, pRr
u0f:t/sfj 5fnf tyf 5fnfaf6 ag7f ;fdfgx?sfj pTkfbg / tof/L k7fsssf pBflux?nf0{
lgof7 dhs pBflusfj ?kdf ljsl;t ub7nf7fg lj:tt ofhgf thdf / sfofjog ul/g5 . ;fy}?u0f
h6 ldnf0{;b6ls/Of ug7sfoqmd ;~rfng ul/g5 .

/f;fog pklfj

o; pklfjsf dxTjk0f{pBflux?df ;/sf/L nufglsfjafxNotf /x7fj/ ol pBflux? clwsf7
k7ldhs tyf pRr kljldws ePsfh]o:tf pBflux?sfj lfdtf / blftfdf clea[4 u/L lghl lfjsfj
nufglnf0{k7j;fxg ub7nf7fgsf ;fy7lghl lfjsfj;xeflutf kof{t dfqfdf x6 g;s7f dxTjk0f{
pBflux?df lghl lfj / ;/sf/L tyf lj77L / lghl lfjsfj;oQm nufgl u/fpg k7j;fxg ul/g5 .
o; pklfjsf pBflux? pRr kljldws ePsfh]lj77af6 cfoft ul/Psfjkljlw ;d7nf0{;lfd?kdf
pkof7j ug{;zQm cg';Gwfg / ljsf;sfjcfjZostf kg7ePsfh]b7leq cg';Gwfg / ljsf;sfjcfwf/
dha7 ug{pkoQm sbd r7fng5 .

d7f7gsn Olchlgo7 - pklfj

bLf ;lkdhS hgZlQmsf]ljsf; ug{ljBdfg tflnd lbg] ; yfx?nf0{ ; bPls/Of ug\$; fy}
cfjZostfg';f/ yk ; yfx? v8f ug{ cfjZos sfok? ul/g5 . ; - ; fgf OlchlgoL/E pBflunf0{
kljlws ; xfof kpfG ug{fli6a:t/df Ps ; ljwfoQm OlchlgoL/E sDkn\$; v8f ul/g5 .

On\$6sn / On\$6gs pklf

o; pklfus pBflux? clwsfz khldhs tyf pRr kljldhs ePsf] lghL lffsf]
; xeflutf kof{t dQdf xg g; s\$ dxTjk0f{ pBflux?df ljbZL / lghL lffsf] ; eQm nufgl
u/fpg kl] ; fxg ul/g5 . blf tyf ; lkdhS hgZlQmsf]ljsf; u/L kljlws lfdtf a9fpg ; zQm
cg';Gwfg / tflnd lbg] ; yfx?sf] :yfkf / ljsf; ug{ cfjZos sfokdx?sf] thQf Pj+
sfok{og ul/g5 .

nlo tyf sfokd

!:= cfBflus pTkfbg

cf7f}ofhgdf cfBflus pTkfbgsf]cf} t jflif\$ a[4b/ !@=\$ klztzn]xg]cgdfg ul/Psf]
5 . klflkt cgdfgcg';f/ cf=j= @)\$*÷\$(sf]dModf ofhgfsf]cGtdf pTkfbgdhs pBflusf]
sh dNo clea[4 ?=!@=& c/a xg]cfwf/df jflif\$ dNo clea[4b/ !)=* klztzn]xg]cgdfg
ul/Psf]5 . /fhg, 6k06f0g, cfjfw, sfuh, tof/L kfzfs, ;lt wfuf]l;Gy]6s wfuf]g8N; , lrgL,
lrof / kzk65L bfgf pTkfbg ug[pBflux?sf]cgdfgt a[4b/ @)\$*÷\$& sf]cfwf/ jif{dfgl @)
klzteGbf a9L xg]cgdfg 5 eg] cGo pTkfbgdhs pBflux?sf]a[4b/ klG ;Gtffkpb g}xg]
cgdfg 5 .

@= /fli6a pTkfbgdf ofubfg

sh /fli6a pTkfbgdf -knb\$6/ si6_ pBfl lffsf]c\$ @)\$*÷\$(df ^=\$ klztzn]xg]cgdfg ul/Psf]
o; }jdflhd sh /fli6a pTkfbgdf (factor cost) jflif\$ \$=* n]a[4 xg]cgdfgsf]cfwf/df cf7f}
ofhgfsf]cGtdf pBfl lffsf]sh pTkfbgdf *=% klztzn]xg]cgdfg ul/Psf]5 .

lgoff kl4f

cf7f}ofhgfsf]cGtd jifdf pTkfbgdhs pBflux?af6 ?= !&=%& c/a a/fa/sf]pTkfbg
lgoff xg]cgdfg ul/Psf]5 . pklfut cfwf/df ; aGbf a9L sk8f pk;dXaf6 !%=# c/a /
; aGbf sd /f; fog pk;dXaf6 ?= &(s/fB lgoff xg]cgdfg 5 .

\$= /fhuf/L ;hgf

cfBflus pTkfbg Pj+cGo sfokdxsf]knn:j?k pBfl lffdf ; ftf}ofhgfsf]cGt;Dddf
cfkrfl/s lffdf @,!\$,))) /fhuf/L ;hgf ePsf]cgdfg 5 eg] of] ; wof cf7f}ofhgfsf]
cGt;Dddf #,(%,))) klL !,*,))) yk /fhuf/L pknAw xg]cgdfg ul/Psf]5 . yk /fhuf/L
; wofdwo] ; aGbf a9L sk8f pklfaf6 !,&^,@^^ / ; aGbf sd On\$6sn tyf On\$6gs
pklfaf6 xg ; Sg]cgdfg 5 . On\$6sn / On\$6gs pklfaf6 cf-a=@)\$*÷\$& df hDdf !)))
hgfnf0{/fhuf/L klkt ePsf]cf7f}ofhgfsf]cGtdf c? !&=% yk e0{@&^% hgf klG]cgdfg
ul/Psf]5 .

%= hgZlQmsf]dfu cfkl{

cf7fjofhgdf pBfu tyf vfgl lfnf0{cfjZos kg[hgzlQmsf]nflu kljlws klzlf0f sbl
 Olghlgol/E cll0og ; yfg / ljeGg 5fqa[Qaf6 ckl't{xg]eP tklg sxl pRr:t/Lo kljlwssf
 Gogtf /xg] kzf;lgs / Joj:yfkg ljifos hgziQmsf] ckl't{df sdl g/xg]/ cfwf/e't:t/sf
 hgziQmsf]cklt{3/h' tyf ;fgf ljsf; sbl kljlws lzlf lgbzgfn0 cflbaf6 ckl't{xg]cgbfg
 5 . o:t}gof"cfBfus glldf Joj:yf ePcg?k pTkfbstj a[4 Pj+blf tyf ;lfd hgziQmsf]
 Joj:yfnf0{/fli6a cleofgsf]?kdf ;~rfng u/L pBfu lfnf0{a9L ;lfd tyf pTkfbgzln agfpg
 Pp6f cfBfus hgziQm tyf pTkfbstj kl/lfbsf]u7g ug[ofhgf /xsf]5 .

^= nufgl

cf7fjofhgjlwdf pBfu tyf vfgl lfnf0{cfjZos kg[hgzlQmsf]nflu kljlws klzlf0f sbl
 ?=!% c/a nufgl xg]cgbfg ul/Psf]5 . o;cg';f/ ofhgfsf]cGtdf klrInt dNo cg';f/ hDdf
 ?=@@ c/a nufgl xg]b]v5 .

&= ljbZL nufgl

cfly\$ ljsf;sf]klqmf0{ultzlnf kpfug ug[qmddf gkfnn]eflg' k/3f ;d:ofx?dwo]
 plrt / cfjZos dfqdf kljlws lfgsf]sdl / ;[tsf]cGt/ kplv xg\ . ol sdlx?nf0{Jojl:yt /
 ;df0fht 9Eaf6 x6fpgsf]lgldt ljbZL nufglnf0{kl];fxg ug[kg]xG5 . o; }kl/k]odf ljbZL
 nufglngkfnh:tf]dhsssf]cfly\$ ljsf;sf]qmddf kpfjsf/L eldsf lgjfx ug{ ;Sg]s/f dgg u/L
 ;do;fk]f, pbf/, kf/bz\$ Pj+g/Gt/tf xg]glld agf0{ljbZL nufglnf0{cfsliif ug[glldsf]3f]f0ff
 klg e0;sbf] 5 . o; glldsf]sf0fjogaf6 khl, cfwlgs kljlw, Joj:yfkg / kljlws ;lk,
 cGt/fli6a ahf/df kx*, klt:kwf]hs Jofj;flos wf/0ffsf] ljsf; , pTkfbstj clea[4kl't
 hfuf?stfh:tf Jofj;flos u0fx? /fi6af lelqg hfg]ljZjf; ul/Psf]5 . gof"glldsf]sf0fjogaf6
 cf7fjofhgdf khlhds, kljlwdhs, lgof{dVL Pj+cTofjZos j:tx?df ;eQm nufgl jf ljbZL
 nufglaf6 s/Lj @)) j6f ljbZL nufgl kl/ofhgfsf] klj4g ul/g]/ To;df ?= @ c/a \$# s/fB
 a/fa/sf]j]bz s nufgl xg]cgbfg ul/Psf]5 . ljbZL nufglstfx?nf0{nufgl;DaGWL ;'rgf Pj+
 nufglstf cj;/ kpfug ug[p2fon]ljbZL nufglstfx?sf]a7s (Investors Forum) sf]cf0f]hgf klg
 ul/g5 .

*= cfof]hgf?

pBfu lfnf0{cfjZos kg[hgzlQmsf]nflu kljlws klzlf0f sbl
 ;xfotdf ;~rfng xg] ;fgf Joj;fo klj4g cfof]hgf, lgsf;L kpfvg lfn kl/ofhgf, kpf]nod
 cGj]f0f kl/ofhgf, ufdLof nfebfs tfld sf0md -6kf cfof]hgf, ;]fldS; klj4g cfof]hgf?nf0{
 sfod}/flvg5 . cf7fjofhgdf ;~rfng ul/g]cfof]hgf?sf kplv nlo tyf sf0mdx? o; kpf/
 xg5g\

s_ ;fgf Joj;fo klj4g cfof]hgf

pBdzlntfsf]ljsf; / ;fgf Joj;fosf]klj4gdf s]b]t of] cfof]hgf] cf7fjofhgjlwdf
 !&@% hjfgnf0{pBdl ljsf; tfld, !%!!% hgfnf0{cgludg tfld, &% hgf klzlfnsf0{klzlf0f
 tfld, !@) hgf k/fdz]ftfnf0{k/fdz{tfld, !&) hgfnf0{kljlws tfld lbg] tyf @^))
 pBfu lfnf0{k/fdz{]f kpfug ug[nlo /fvbf]5 .

v_ cfBfus ofhgf tyf cgludg cfof]hgf

cfBflus Joj:yfkgcGtu{ % j6f pBflusf]Joj:yfkslo cWooog klTjhg tof/ ugI phf{
 Joj:yfkgtk{ % j6f pklfhsf]cWooog, lghls/Of;DaGWL cWooog, cfBflus gltsf]glttut kpfj
 cWooog / cfBflus ;'rgfk0ffnL ;~rfng, ;jIf0fcflb sfo{? of]cfofhgfcGtu{ ;~rfng ugI
 nlo /xsf]5 .

u_ lgsf;L kpf]vg lTg kl/ofhgf

lgsf;L kl4Gsf nflu sf7df8f] :yfkgf ul/g]of]kl/ofhgfGtu{ ofhgfjldf cfjZos
 hUuf clwukOf ugI ;f06 ;jI l8hf0g nBfp6 tof/ u/L cfwf/et ;'rgf;xtsf] lgsf;L
 kpf]vg lTg :yfkgf / ;~rfng ugIsfoqmd /xsf]5 .

3_ kljlw ljsf; tyf x:tfGt/Of cfofhgf

ofhgfjldf dGqfnocGtu{ Pp6f kljlw ljsf; tyf x:tfGt/Of s]bpf] :yfkgf u/L
 kljlw;DaGWL ;'rgf ;'ing / ksfzg, kljlwsf]5gf6, dNofig / cg';/Ofsf]nflu kljlws ;xofu
 k%ofpg]/ kljlw x:tfGt/Of;DaGWL ;DkOf{sfo{lgoldt ugInlo /flvPsf]5 .

a_ cfBflus ;jIf0f tyf cWooog cfofhgf

cfBflus tYofÍsf] ;'ing / ;'rgf ;]fsf]nflu pBflu ljefucGtu{ ;~rfngdf /xsf]of]
 cfofhgn]!) j6f cfBflus l:ylt Pj+;DefJotf cWooog, % j6f klfmf0n ksfzg / % j6f
 cfBflus tYofÍ tof/ u/L ksfzg ugInlo /fv]sf]5 .

r_ 5fnf pBflu ;dGjo 0sf0{

cf7f]ofhgfdf o; 0sf0h] ;lkdhs hgziQm pTkfbg ugIqmdf 5fnf j:t'pTkfbg tflnd
 tyf hQf l8hf0g ljsf; ;DaGWL tflnd lbg]/ kz' jwzfnfsf]lgdf of ugIsfoqmd /fv]sf]5 .

5_ gkfn uOf: t/ ;dGjo 0sf0{

gkfn uOf: t/ tyf gfkth ljefuáf/f ;~rfnt o; cfofhgn] ofhgfjldf (j6f s]blo
 kpfuzfnf ejg lgdf of ugI #^ ljleGg lTgsf dfkg ;eGqnf0{ /fli6a kált;ü cfj4 ugI !% j6f
 pBflu sDkgL: t/d]dfkfíg ugI !&*) pTkfbgsf gdf ;mug u/L uOf: t/sf]ljZn]f of ugI, #&) j6f
 uOf: t/ n]v tof/ ugIcflb sfoqmd k'f ugInlo /fv]sf]5 .

h_ kof] /Of Pj+cfBflus kpf]of

gof"cfBflus glttdf Joj:yf ePcg?k a9bf]cfBflusls/Ofaf6 kof] /Ofdf kgIc;/ Pj+
 cfBflus kpf]of lgoGqOf ug{cfjZos gltt, dfu]zg /:t/ tf]sl kpf]of sd u/fpgsf nflu pBflu
 dGqfnodf Pp6f a]n}0sf0{u7g ul/g]/ tf]sPsf]pBflux?nf0{Ohfht kpf] ubf{jftfj/Of kpfj
 cWooog u/fpg]Joj:yf ul/g5 . o:t}gkfn uOf: t/ tyf gfkth ljefudf kpf]of;DaGWL:t/ tf]sl
 pBflux?n]kof] /Ofdf kf/]sf]kpfj / kpf]0fsf]cgludg ul/g5 .

vfgl tyf elle{

cf7f]ofhgfjldf #)) nf0g ls=dl= l/sgf0;I; ;f0l:ds ;jIf0f ugI @,))) nf0g ls=dl=
 ;f0l:ds ;jIf0f ugI *,))) dl6/ l8k^a ugI ^,))) ju{ls=dl=P/f]ofug]6s ;jIf0f ugI %) ju{
 ls=dl= ufle6L ;jIf0f, %) ju{ls=dl= lhof]lhn ;\$,g dh/d]6 %) uf] k]l]lhof]sdn
 :ofDkln^a ;DkGg ugInlo /flvPsf]5 .

kfs[ts Uof; cGj]f0ftk{sf7df08f}pkTosfdf \$,))) dl6/ l8k^a ugI sf0nfsf] nflu
bfa^adf @,))) ju{ls=dl= / ;vIdf #,))) ju{ls=dl= ; jI^fof ugI DofUbl, hf; f; / l; Gwkfn rfsdf
% ydfn :kl^a ; f0^fsfcGj]f0f ugI sfoqmd /flvPsf]5 .

!= efule\$; jI^fof

efule\$; jI^fof^{tk}{ ; DefJo vlgh ; Dkbfsf] klxrfg ugI p2Jon] klZrdf~rn,
dwoklZrdfGrn tyf ; b' klZrdf~rn ljsf; lfx?df efule\$; jI^fof !,))) ju{ls= dl=, kmf]f
lhofhhl ; jI^fof !!,))) ju{ls=dl= tyf lkmN8 rIs^a tyf sDkfOn]g ugI dwo klZrdf~rn /
dwodf~rnsf sf7df8f} / kfV/fdf @,))) ju{ ls=dl= OlGhlgol/E lhofhhl cwoog,
dwoklZrdf~rn / k'f{rndf !@ ; f0l:ds :6zg :yfkf ugInlo /xsf]5 .

@= vlgh cGj]f0f

vlgh cGj]f0ftk{dwoklZrdf~rnafx} gkfn clw/fHoe/ kI/Des ; gvtHl !))) ju{
ls=dl= / /f]kf ; gvtHl #@ ls=dl= lfxdf ugI u0fz lxdfn, hDnf / kfgtHf ; flnef/ lfxdf wft'
vlgh cGj]f0f \$))) ju{ls=dl= ugI klZrdf~rn / ; b' klZrdf~rndf !^,))) ju{ls=dl= df
lfxlo e"/f; folgs cGj]f0f ugI bfa^a ; Nofg, a}8L, / ; jf / wflbEdf cBflus vlgh cGj]f0f ugI
l8kE !^)) Id6/, DoflkE @)) x\$6/ / ; jI^fof @%) ju{ls=dl= df ugInlo /xsf]5 .

#= ; DefJotf cwoog

pBfl :yfkgsf] nflu bfa^a / sf7df8f % ; DefJotf cwoog ugInlo /xsf]5 eg]lghL
lfx?nf0{cfJxfg u/L pBfl kl4g ugI wgs6f, bfa^a, s6/L, kgfL, t/f0{lfx / kmN rfsdf u/L &
j6f vlgh pBflx? kl4g ugInlo /xsf]5 .

\$= kljlws, nlhli6s / ; 'rgf clenV

kljlws tyf nlhli6s ; jftk{cf7f+ofhgjldwf efule\$; jI^fof tyf vlgh cGj]f0fsf]
nflu cfjZos /f; folgs, ldg/nhl, 8k^a6L^a, l8k^a cflb lJzn]f0f tyf kl/lf0f / 8sd]6]g tyf
kpfzg ; jf pknAw u/fpg]nlo /xsf]5 . vfgl tyf elue{ DaGWL j]flgs, kljlws tyf cfly\$
tYox? ; DalGwt pkef]mf tyf cg'; Gwfgstf?nf0{pknAw u/fpg efule\$ Pj+vlgh ; DefJo
gS; fx?, kltj]gx? cflb ; 'rLs/Of u/L clenV /fvG / lgoldt kpfzg u/L ; jf kpfG ugI Joj: yf
ul/g\$.

3/h' tyf ; fgf pBfl

!= 3/h' tyf ; fgf pBfl lJefu

cf7f+ofhgdf o; lJefuaf/f @% xhf/ 3/h' / ! xhf/ ; fgf pBfl u/L hDdf @^ xhf/
pBflx? btf{ul/g\$g\ . ; fy}!) j6f tYofI kfkfOn tof/ ugInlo /flvPsf]5 . 3/h' tyf ; fgf
pBflxaf6 ufdLof lfxdf j}INKs /fhuf/L s/La # nfv hjfgnf0{kfk xg]cgdfg 5 .

ljbzL ; xfoTfdf o; lJefucGtu\$; ~rfngdf /xsf ufdLof nfebfos tflnd sfoqmd -6kf
cfofhgf_ dlxfnju\$] nflu 3/h' pBfl kl/ofhg / ; jfldS; kl4g cfofhgfcGtu\$ yk r/Ofsf
nflu ; Demf u/L sfoqmdx? lj: tf/ ubIrfn' /flvg\$g\ .

@= 3/h' tyf ; fgf pBfl ljsf; s]b]

of] s]bãf/f hDdf \$* lhNnfdf cf^gf] sfofno :yfkf u/L of]hgfjwdf !% lbgblv !
 jif{Ddsf ljleGg ljifosf ;lk ljsf; tflnd !@,))) hgfnf0{/ cGo ljifosf pBdl ljsf; tflnd
 @,%%) hgfnf0{u/L !\$,%%) hgfnf0{lbg] nlo /flvPsf] 5. o:t}#,) pBfux?nf0{kfljws
 ;xofu kpfu ugI \$,%)) kl/of]hgf sfofmd tof/ ugI !,%)) pBfux?nf0{k/fdz{;Jf k#ofpg]/
 &%) pBdnf0{alh khl (Seed Capital) pknAW u/fpg]sfofmd to ul/Psf]5 .

;/sf/L lfu]df ;~rflnt pBfu

of]hgfjwdf ;/sf/L lfu]df ;~rflnt pBfux?sf] e]ts nlo -cg';rl \$ _df pNny
 ul/Psf]5 . ol nlox? cgdflgt xg\/ oldwo]sltko cBfus klti7fgx? lghl lfu]df x:tfct/of
 ul/g5g\.

sfofjog Joj:yf

cf7]of]hgfjwdf ;~rfng ul/g]dfly pNnlvt sfofmdx? pBfu dGqnocGtu{sf ljefu,
 ;ldlt / cfof]hgfdfk{ Pj+sb}sfofmdx? :jo+pBfu dGqnoãf/f sfofjog ul/g5 . dGqnon]
 dhtl glltut, ;dGjofds Pj+lgbZg]ds eldsf lgjfk ug5 eg] cGo lfu]t sfofmdx?
 ;DalGwt ljefux?dfk{ g};~rfng ul/g5g\ k{nod cGj]f of kl/of]hgf tyf cGo vlgh cGj]f of
 / ljsf;;ü ;DalGwt sfofmdx? vfgl tyf el{ljefuãf/f g}sfofjog ul/g5 eg]3/h' lfu;ü
 ;DalGwt sfofmdx? kltfljt 3/h' tyf ;fgf pBfu ljsf; ljefu / 3/h' tyf ;fgf pBfu ljsf;
 s]bdfk{ sfofjog ul/g5 . 5fnf pBfu kl46 cfof]hgf, cBfus of]hgf tyf cgludg cfof]hgf
 / lgsf;L kZfvg lfu cfof]hgf dGqnoãf/f g};~rfng ul/g5 eg];fgf Joj;fo kl46 cfof]hgf 5S}
 cfof]hgsf]?kdf dGqnocGtu{ g}sfofjog xg5 . c? ljbZL ;xotf k{k cfof]hgfx? h:t}
 ;JfldS; kl46 cfof]hgf, ufdLof nfebfs tflnd sfofmd -6kf, sOffl e]L PslsL cfof]hgf,
 l;:df]hlsn g]js{cf]b cfof]hgfx? ;DalGwt ljefux?dfk{ sfofjog ul/g5g\.

pBfu lfu]sf ;/sf/L ;yfg Pj+klti7fgx?nf0{pTkfbsTj / sfo\$zntfs]cfwf/df qmdzll
 lghls/of ubInlug5 . o;sf nflu lghls/of cfof]us]lgbZgdf ul7t kfljws ;ldlt n]cfjZos
 klqmfut sfof? ug5 . pBfu lfu]sf;du]ljsf;sf]nflu cBfus gllt tyf ;ljwfx?sf]cgludg
 tyf sfofjogdf pBfu dGqno tyf cBfus kl46 afB] cGo ;/sf/L lgsfox?sf];xofu /
 ;dGjodf sfofjog u/fpg5 / kl/cfPsf glltut / klqmfut ;d:of klg ;N%ofOg5g\.

vr\$]lj/Of

pBfu lfu]cGtu{ ;~rfng xg]sfofmdx?nf0{of]hgfjwdf ?=@ c/a @\$ s/fB %) nfv
 56bfOPsf]5 . pQm /sds]lj:t[lj/Of tyf ljsf; lfu]t af8kf8 lgDgfg';f/ xg]cgdfg 5 ll

cg';'rl - !

cf7fjofhgfsf]cl6td jif4f ptkfbgdhs pBfjx?sf]
;Defljt ptkfbg sfo6id (Indicative Production Programme)

	pklfj / pBfj	0sf0{	pTkfbg nlo		cgdfjgt j[4b/
			@)\$^÷\$& -cfwf/ jif{	@)%#÷=%\$	
!:	vfB,kp kbfy{tyf ;lt{pklfj				
	kzfjw t bW	lsnf]ln6/	@^)))	\$@)))	*=#@
	kzfjw t kmnkmlh / t/sf/L d} 6g	@)))	%)))	!^=%)	
	ckzfjw t th	lsnf]ln6/	!%#))	@!)))	%=\$@
	kzfjw t th				
	kzfjw t vfB -rfdn / ux' xhf/ d} 6g	!^!@	@#))	^=!)	
	g8N;	d} 6g	!^\$&	&)))	@&=@&
	la:s6	"	\$ \$ #)	()))	!@=%\$
	lrgl	"	#!(@&	!#)))	@^=#&
	d;nf	"		@)))))	
	lrof	"	!#(#	%)))	@#=&\$
	kzkG5L bfgf	"	!!%\$#	\$%)))	@%=\$%
	dlb/f				
	cfwlgS	lsnf]ln6/	@\$^)	^)))	!^=)@
	:yfglo	"		!@)))))	
	lao/	"	^*#*	!#)))	!!=#)
	xn'sf kp kbfy{	"	!!%@)	#@)))))	!*=%^
	r7f6 :yfglo	lvNnl -bznfvdf	^!#&	!!)))))	!)=@!
@=	sk8f tyf klx/g pklfj				
	; 'tl wfuf]	d} 6g		&)))	
	sk8f				
	; 'tl	ld6/ -bznfvdf	!&=@(	&%	@&=&!
	l;Gyl6s	"	!%= % #	^)	@%=@^
	h6sf ;fdfg	d} 6g -xhf/df	&\$=&#	@)	-!(=&#_
	tof/L kfzfs	?-bz nfvdf	!\$!)	*@))	#\$=!)
	sfk6	xhf/ :Sjfo/ ld=	!!%@	#)))))	!&=@(
	kzfjw t 5fnf a6 JNo"	bz nfv ?Sjflk	&=!!	*=*	#=^@
	qm6 5fnf	"		^=)	
	lkm]g:8 5fnf	"		%=@	
	z'ck/	xhf/ hfBf		#))	
	hQf				
	5fnf hQf	xhf/ hfBf	&\$ \$	!!))	^=&#

	Sofgef ;	"		##))	
	lkle ;L :nlk/	"		!)\$))	
#=	/f;folgs pklf				
	sfuh	d] 6g	%#@!	@)))))	@\$-^!
	cfllw	?= bz nfvd	%@	\$))	\$)=%)
	;fag	d] 6g	!!(\$#	#!)))	!&=@#
	nlufwg]kfp8/	"	\$*(	!)))	!@=^^
	k]6;\	lsnf]ln6/	!%##	@@))	!)=!#
	kzflwt ;f/	"		@*	
	/f]hg	d]6g	!^	())	(\$=%%)
	6k]6f0g	lsnf]ln6/	#)	@%))	!)(=))
	c6f]f]f0n 6fo ;{	;6		*)))))	
	k]nlyg kf0k	d] 6g	!^(*	%#))	!&=^^
	knfli6ssf ;fdg	d] 6g	@*@(	%&))	!@=#*
	06f -dzLg	bz nfvd uf6f		@%)	
	06f -lrDgl eSL	"		())	
	l;d]6	d] 6g	!)!!&(	%^%))	##=@)
	l8= l] = Doflg] f06	"	%)))))		
\$=	d\$flgsn Olchlgo]E pklf				
	k]nfd tyf l:6n al;s	?= bz nfvd	#^##(	^%(&	
	pBfl	d] 6g=			
	s6n/L, x]8 6N; / xf8]o/	"		%))	
	d]flns k]lgf / / lkmS; r/	"		!)@%	
	:6sr/ d]n k]S6\	"		@#%%	
	ggdzLg/L k]ls6h d]n k]S6;\	"		!(%)	
	k]k]zgn / ;f0gl6lkm]s ;fdful	"	@		
%=	On]S6sn tyf On]S6gs pklf				
	cfB]us dzLg/L	?= bz nfvd		!)!)!	
	sDolgs]G;	"		!#*@	
	PlnoG;h	"		#%^	
	Jof6k<	"		#(#	
	sDk]6	"		!)^)	

sf/vfgfleg p]kflbt / kpf] ul/Psf 06/ldl8o6 0gk6 ;dfa] ul/Psf]5g .

cg';'rl @

cf7f;of]hgfsf]cl6td jif4f pBf] tyf vfgL lf4df ;[hgf xg]
/fhuf/Lsf]cgdfg

pklfq	hDdf /fhuf/L ; tyf		yk /fhuf/L ; Wof - @)\$^÷\$&-)%#÷%\$)	j[4b/
	@)\$^÷\$&	@)%#÷%\$		
vfB, k0 kbfi{tyf ;tL{	^^,)))	(!,@\$%	@%,@\$%	
sk8f tyf klx/g	*,)))	!,&^,!&)	(^,!&)	
/f;folgs	^@,)))	!,!^,(@	%\$,(@	
d\$flgsn OlGhlgol/Ë	%,)))	&,%)%	@,%)%	
On\$6ksn tyf On\$6fgs	!,)))	@,&^%	!,&^%	
hDdf	@,!\$,)))	#,(% ,)))	!,*!,)))	!#)%

cg';rl #

cf7fjofjhgjfwdf pBfj tyf vfgl lfjdf xg]
nufglsfjcgdfg

?;!) nfvdf -@)\$*÷\$(sfjdnbdf_

pklfj / pTkflbt j:t'

-@)\$ (÷%) -)%#÷%\$ sfjcgdfjgt nufgl

	vfB, k tyf ;lt{pk lfj	@&(!
!=	bW	#)=))
@=	kzfwj wt kmn / /;	#@)=))
#=	tfjlsfj th kzfwjg	%)=))
\$=	lj:s6 tyf g8N;	*)=))
%=	lrgl	!@&!)=))
^=	d;nf kzfwjg	!%=))
&=	lrof kzfwjg	!!)=))
*=	kzk65L bfgf	(=))
(=	dlb/f	!&&=))
!)=	lao/	&\$=))
!!=	xNsf k kbfy{	#%=))
!@=	r/f6	*\$)=))
!#=	rfdn ldn cfwlgsLs/Of	^*=))
	sk8f tyf klx/g pklfj	#(%\$=))
!=	sk8f / kmjjs;	@&^\$=))
@=	h6sf ;fdg	@%=))
#=	tof/L kfzfs	#(=))
\$=	sfk6	#^%=))
%=	kzfwj wt 5fnf	*%=))
^=	kl6 j6/	!))=))
	/f;fog pk lfj	&%%@=))
!=	sfuh	&*)=))
@+	cfjfwLx/m	#(=))
#=	;fag / kfp8/	@%=))
\$=	sldsn kbfy{	@\$=))
%=	knfli6s kbfy{	*=))
^=	lgdf6f ug106 / 6fon	@^)=))
&=	l;d6	%*\$=))

	d\$flgsn 0lchlgo/- pk lf	\$\$*:=))
!=	cfo/g / l:6n a]; s pBfu	#\$#)=)
@=	s6n/L, x086N; / xf8f0/	\$)=)
#=	dflns kmkgf/, lkS; r/	^)=)
\$=	:6s r/ d6n kfBS6\	&\$)=)
%=	gg\d\zg/L kllj s6B d6n kbty{	!%=)=)
^=	j\flgs cfhf/x?	^)=)
	On\$6ksn tyf On\$6flgs pk lf	!*):=))
!=	cfBfus d\zg/L	&%=)=)
@=	;~rf/sf ;fdu	#)=)=)
#=	Pkln0G;]	#)=)
\$=	aXL	#)=)=)
%=	sDkf006;\	\$@)=)
	hDdf	!\$,(@%=)=)
	k tzt	*=*

cg';rL \$

; /sf/L lfgdf ;~rflnt pBfjx?sf]cf7fjofhgfsf]efjts nlo*

pBfj / cfofhgf	nlo
!= lxdfn l ; d]6 pBfj	\$\$\$^(d]6g=
@= xfbf l ; d]6 pBfj	!)@&))) d]6g=
#= pbok' l ; d]6 pBfj	!,!))))) d]6g=
\$= af",af/L 5fnf tyf hQf sf/vfgf**	!&\$ s/fB jukm6 tof/L 5fnf !=%% s/fB hf] hQf ?= !=%% s/fB a/fa/sf]5fnfsf ;fdfg
%= jL/u~h lrgL sf/vfgf	(&,%)) d]6g= lrgL ^&=% nfvl n6/ l:k6,
^= nldjgl lrgL sf/vfgf	^!,&%) d]6g=lrgL, %@ nfvl /\$6kmf06 l:k6
&= 06 6fon sf/vfgf, xl/l;l4**	*=&% s/fB 06, #) nfvl 5fgf 5fpg]6fon / != nfvl e0"5fk]6fon
*= eQmk' 06 sf/vfg	(s/fB 06
(= hgsk' r/f6 sf/vfgf	!* c/a lvNnl r/f6
!= xfbf sk8f pBfj	#!) s/fB ld6/ sk8f
!!= afnfh' sk8f pBfj	%# nfvl ld6/ sk8f
!@= e\$6L sfuh sf/vfgf**	sfuh
!#= zfxL cf]flw lnld6B	?= (*=% s/fBsf]cf]flw
!\$= gkfn 9nf6 pBfj	!(%) d]6g= sfi6 cf0/g tyf l:6nsf ;fdfg pTkfbg .
!%= gkfn cf]/08 Dof]ug], f06 kf=ln=	(%))))) d]6g= l8=lj=Pd=!),))))) d]6= 6fNs kfp8/ pTkfbg .
!^= gkfn d6n sDkgL	#,^),))) d] 6g= sRrfh:tf ^\$,*) d] 6g=h:tf s0;G66&,@)) d] 6g= lzzf sG;G66
!&= gkfn cf]flus ljsf; lgud	?= @ c/j nufgl ?= @=!^ c/j c;hl ?= \$=)) c/j dr06 a]E ;~rfng
!*= ;lt{ljsf; sDkgL ln=	!^,))) d]6g ggl/868 ;lt{!^,^)\$ d]6g ;tl{ v/lb !\$,^)\$ d]6g ;lt{/868 Pj *ofls ^a u/L ljqmL #&% s]fsnf0{tflnd
!(= sffrf]5fnf ; lng tyf ljsf; ;*yfg ln=	!@=\$& nfvl yfg 5fnf ; lng Pj+jqmL
@)= 3/h' lzNksnf laqmL e08f/	!= pBfjnf0{cfjZos d]zg cf]fl/ tyf sRrf kbfx? pknJw u/fpg]
	@= pBfjlx?af6 pTkflbt ;fdgxx? v/lb u/L laqmL lat/of ug].

* tn pNnlvt pBfjx? dlo]lghLs/of sfogdcctu4 sltko pBfjx?nf0{lghL lfgdf x:tfct/of ul/g5g\ . o;/L x:tfctl/t pBfjx?sf]efjts nlodf kl5 c6t/ cfpg ;Sg5 .

** ol pBfjx?sf]efjts nlo s]n cgdflgt xg . loglx?nf0{lghL lfgdf x:tfct/of ug{cfjZos sf/afxL? rnf0b5

@!= /3kl t h6 ldN;	#% xhf/ d} 6g= h6 ;fdg pTkfbg
@@= cfly\$;}f s}b«	kl/of}hgfsf}c}loog kf}j lws dNofIg / k/fdz{ ; }f k%ofpg]
@#= cf}f}us lf} Joj:yfkg ln	cf}f}us lf}sf hUuf ;DalGwt pBdLx?nf0{a} lavg ug} lghLs/Of ug}/ gof“lf}df cf}f}us lf}sf}:yfkgf ug}.

jfl0fh0

kl/ro

cfly\$ ljsf;sf]kf/lDes sfndf gkfnsf]Jofkf/ kfoll ef/t / ltAat;F dfq ;ldt lyof]. To; ahf gkfna6 lgof{ xg]kplv j:tx?df rfdn, sf7, h8la6L Pj-x:tsnfsf ;fdg / cfoft ePsf j:tx?df nQf sk8f, gb, cflw, d8lt]h cflb /xsf] kf065 . gkfndf ljsf;sf]z?cft e/v/ dfq ePsf] dflg;sf]b]gs cfjZostfsf j:tx?sf]rfxgf ;ldt ePsf]/ ljsf; tyf lgdfqf sfodf ult gcf0;sf]h]cfoft ug[kg]j:tx?sf];wof klg ;ldt lyof].

gkfnn] of]hgfa4 9Eaf6 ljsf;sf]yngl u/k15 cfoft ug[kg]j:tx?sf]kl/df0f a9b yfNof]. kmn:j?k lgof{ clea[4 ug[x]h]@)!* ;fndf afb; ef]/ kyf (Exporter's Exchange Entitlement Scheme) nfu' ul/of]. o; Joj:yfaf6 sRrf h6nf0{klxnf]k6s t];f]dh's k7f0of]. Jofkf/sf]lf]ndf b]z?ut ?kdf skl dfqdf ljljwls/0f eP tfklg lgsf;Lsf]nflu gofFj:tx?sf] klxrfg xg g;sf]f/ lgsf;L e0/xsf j:tx?sf]pTkfbg a9fmg]k];sf/fds sbdx? c]nDag gul/Psf]s/La 8p bzs;Dd nfu' o; Joj:yfaf6 lgsf;L Jofkf/df eg]vf; a[4 xg ;sb]. lgof{sf]bf]ndf cfoft a9b]qmd hf/L g]/xl o; Joj:yfdf skl ljs[tx? ;d] b]yf k'of].

lgsf;L clea[4 ug[p2]on] @)#\$;fnb]lv ao ljlgdob/ k0ffnl nfu' ul/of]. o; k0ffnlc0tu{ kyd ljlgdob/ Ps cd]/sl 8n/ a/fa/ ?=!@ / bf];f]ljlgdob/ ?=!^ sfod ul/of]. o;/L klxnf]/ bf];f]ljlgdob/df @% kl'tzt km/s ul/P tfklg o; cjlwdf gofFgsf;Lof]o j:tx? gcf0{;fljsdf l5d]sl dh's lgsf;L xg]u/sf j:tx? h:t} sRrf h6, 5fnf, bfn, rfdn / u} gkfnl pTkfbgsf j:tx? cfoft e0{t];f]dh's lgsf;L ugh:tf ljs[tx? klg b]ykg{yfn]. ol ljs[tx?nf0{ skl sd ug[p2]on] ao ljlgdob/df skl kl/jt0 ul/of]. h;cg;f/ klxnf] ljlgdob/df sb]kl/jt0 gu/L bf];f]ljlgdob/ ;fljssf]Ps cd]/sl 8n/ a/fa/ ?= !^ af6 36f0{ ?=!\$ sfod ul/of]. o;/L ljlgdob/df kl/jt0 cfpf lgof{stf0{;flassf]thgdf sd kmf0bf k0g uPsf]o; cjlwdf gofFgsf;Lof]o j:tx? cfpmg ;sb. bf];f]ljlgdob/sf];ljwf ef/tafxs cGo dh'sdf pkefu ug{kf0g]xsf sRrf h6, 5fnf, bfn, rfdn:tf j:tx? t];f]dh's lgsf;L xg]qmd hf/L g]/Xof]. ao ljlgdob/ k0ffnlaf6 lgsf;Lstf0{cTolws ;ljwf lb]f klg lgsf;Lof]o j:tx? cfpmg g;Sgdf lgsf;L lf] / pTkfbg ug[l]sf]alr tfnd]h ldnfpmg] sfodmx? cfpmg g;Sg' Jofkf/s lf]ndf cfjZos szntf / blftf (Entrepreneurship) sf]sdl /xg' / ;fy}l5d]sl b]z?sf]cy]oj:yf a9L c0td/L /xgh:tf sf/0fn]ubf{of]Joj:yf ljs[t/lxt xg ;sb. ctll o; Joj:yfnf0{@)#* ;fnb]lv vf]/h u/L Ps]ljlgdob/ sfod ul/of].

ao ljlgdob/af6 kmf0bf kf0/xsf lgsf;Lstf0{nf0{thgf]ds ?kdf o; Joj:yfaf6 vf; kmf0bf gePsf]/ gkfndf lgsf;Lsf]nflu pTkfbg a9fmg]sfd e0g;sf]h]o; cjlwdf gkfnsf] lgsf;L Jofkf/ G0gtd xg uof]. >L % sf] ;/sf/n]cf=j=@)#*÷#(df ljz]f cfly\$ sfodmd ;~rfng u/]tfklg gkfnsf]z]vgf0t/ l:ylt C0ff]ds xg k'of]. k/Dk/fut ?kdf gkfna6 lgsf;L e0/xsf j:tx?d]w]h6sf]pTkfbg c0t/f]6 dNosf]sf/0fn]cl:y/ xg ynf]sf]cf0t/s vkts} lgldQ vfBfg cfoft ug[kg]l:ylt ;hgf ePsf]jg-hEns]cTolws ljgfzn]ubf{sf7 (Timber) lgsf;L gePsf] gofFgsf;Lof]o j:tx?sf]ljsf; e0g;sf]f/ 5fnf, unf, tof/L kfzfs Pj+x:tsnfsf ;fdgsf]lgsf;L ;ldt dfqdf dfq xg ;sf]sf/0fn]ubf{Jofkf/ c;Gthg a9b]uPsf] xf].

o; }kl/k]odf @)\$) ;fnb]v lgsf;L clea[4 ug{lgsf;L ePsf]j:t'sf]l;dfgf dModf !) -
bz_ kltzt gub cgbfg lbg]JoJ:yf ul/of]. lgsf;L k]46sf]nflu gf};qLo sfoqmdcGtu{
lgsf;lof]o j:tx?sf]ljsf; tyf lgof{ k]46sf]nlo, sfoqmd tyf k]ltsf]l; *jnf]sg u/L
;fdlos tyf pkoQm sbdx? tTsf]n]ng kwfgdGqlsf]cWolftdf lgsf;L j:t'ljsf; tyf lgof{
k]46 kl/ifb\ u7g ul/of]. o; }sfoqmdcGtu{, cfB]us k]ti7fgx?n]cf'gf]pTkfbg ;dbkf/ lgof{
u/L cfhg u{/sf]kl/jTo{ljbzL db]sf]!% kltzt ;f]L pB]unf0{rflxg]sRrf kbfi{ ;xfos sRrf
kbfi{tyf kFlut ;fdfg k]f/L ug{;6xl ;ljwf lbg] t];]dh'sdf lgsf;L xg]j:tdf /s8sf]nflu
Ps kltzt dfq eG;f/ lng] eG;f/ tyf laqms/ ;ljwf gkfpng]u/L tf]sf]pB]ux?n]klg cf'gf]
pTkfbg ;dbkf/sf b]zx?df lgsf;L u/df pB]un]kpfu u{/sf]sRrf kbfi{df nfu]sf]eG;f/ tyf
laqms/ lgsf;L u{/sf]cfwf/df lkmf{u/L lbg] ljbzL cfoftstf]l]lgof{stf]l]gddf vfh]sf]klt
kq tyf crn ;DklQsf]lwtfd lgof{ ul/g]j:tx?sf] ;lng, k]f]vg tyf lgof{sf]nflu k]l]lgof{
shf{lbg] lgof{pGdv pB]ux?sf]k]46 tyf ljsf;sf]nflu gkfn cfB]us ljsf; lgudsf]
nufgldw]!) kltzt To:tf pB]udf nufgl ug{k]g]/ clw/fHosf dVo lgof{ l]fx?df jf]ofHo
a]x?n]lgof{ sfoqmd nflu 5\$}a]E 0sf0{:yfkf ug[h:tf sfoqmdx? hg;dlf NofOPsf lyP .
ol JoJ:yfx? tTsf]nlg cy{oj:yfsf] ;Gbedf 7ls /x]tklg sfoqmdjogklf cToGt}sdhf] /x]sf]h]
Jofkf/3f6sf]a[4df sb]sdl cfPng .

o; }qmdf Jofkf/3f6f sd ug[p2]on]cfoftdfly nufOPsf]cTolws lgoGqOfn]ubf{Psflt/
Ohfht kqsf]jf:tljs dNo / ahf/ dModf 7hf]cGt/ kg{uPsf]jf:tljs cfoftstf]l]nfe klug
g;s]f]cfib sf/ofn]ubf{;dodf cfoft xgkg]j:tx? cfoft xg ;sg . ;fy}t];]dh'sdf lgsf;L
u/]jft gub cgbfg lbg]JoJ:yfn]t];]dh's;Fsf]Jofkf/ a9g uPsf]b]vP tklg ;du?kdf o;
JoJ:yfj6 lgof{ clea[4 ug{of]ubfg klug ;s]f]b]vPng .

;ftf]of]hgf -@)\$@-@)\$&_ sf]k]lt

;ftf]of]hgfsf]klxn]jif{cfly\$;dfofhg sfoqmdcGtu{ @)\$@ ;fn dfu{df gkfnl db]sf]
!\$=& kltztn]cjdNog ul/of]. @)\$# ;fnb]v lgsf;Ldf kOf{Pj+kl/dfoftds aGb]h nufOPsf]
j:tafx\$ gkfnf pTkflbt cGo ;j}j:t'lagfOhfht :jtl lgsf;L ug{kfpng]JoJ:yf ul/of]. To:t}
cTofjZos j:tx?sf]k]f/L ;ud Pj+JoJ:yt u/fpng j:tx?sf]jul\$of u/L af]hsaf]h
k]ycGtu{ cfoft ug{kfOg]JoJ:yf ul/of]. lgsf;L Pj+k]f/L Jofkf/sf]clea[4 ug{ ;Ldfjtl{
eG;f/l]fx?df cfjZostfg;f/ u]pfdx? lgdf{ ul/P .

;ftf]of]hg]lwdf klg Jofkf/3f6f a9g]qmd eg]hf/L g}/Xof]. of]hgfsf]klxn]jif{df ?=^
c/a @^ s/f]p #@ nfv Jofkf/3f6f ePsf]df clGtd jif{df ?=!# c/a !^ s/f]p ^) nfv Jofkf/3f6f
xg kluf].

of]hgfsf]kl5Nnf b0{jif{df gkfnf]j]l]zs Jofkf/3f6f a[4 xgdf gkfn-ef/talr /x]sf]
Jofkf/, kf/jxg Pj+cglws]l Jofkf/ lgoGqOf;DaGWL ;Dem]fx?sf]Dofb ;ls0{b0{b]zalr ;dodf
gofF;GWL ;Dem]fx? xg g;Sg'klg xf].

ef/ttkm{lgsf;L e0/x]f j:tx? t];]dh'sdf lgsf;L k]flxt ug[p2]on]lgsf;L Jofkf/df
% b]v #% kltzt;Dd gub cgbfg lbg]JoJ:yf ul/P tklg o; JoJ:yaf6 ;ldt j:tx? afx\$
cGo j:tx? t];]dh'sdf lgsf;L xg ;sgg\ . o; cjlwdf skl cTofjZoslo j:t' nufot @#
k]sf/sf j:tx?nf0{vhf cfoft OhfhtkqcGtu{ cfoft ug{kfOg]JoJ:yf ul/of]. o;/L Psflt/
gkfnf pTkflbt j:t'ef/tdf lgsf;L ug{sl7gf0 xg' t/ t];]dh'saf6 cfoft ;/n 9Eaf6 ug{
kfOg]JoJ:yfn]ubf{o; cjlwdf Jofkf/3f6f a[4 xg]qmd hf/L g}/Xof].

;ftf;ofhgjldwf gkfnsf] j}bz Jofkf/ agfj6df b}zut tyf j:tut b}b}b{6sfaf6
kl/jt6 ePsf] lyof]. b}zut Jofkf/ ljljwls/Ofnf0{ xbf{ ofhgjldwf gkfnsf] Jofkf/ ef/t;f
thgfids ?kdf 36g] / c6o dh\$?;f a[4 xg] qmd hf/L /Xof]. lgsf;L xg] j:tx?df eg]
kf/Dkl/s j:tx?sf] kltzt 36] a9L kpf]wt j:tx?, h:t}un}f / tof/L kpf]ssf] afxNotf
/Xof]. o;df pmgL un}f, tof/L kpf]s, 5fnf tyf x:tsnf -rf]sf uxgf ;d]_ sf] lgsf;L
kltztdf cTolws a[4 eof]. ol j:tx?sf] lgsf;L ahf/df eg]Tolt ljljwls/Of cfpmg ;s} .

gkfnsf] k}f/L Jofkf/ lbgfglbg a9b}uPsf] eP tfklg k}f/L xg] j:tx?sf] cj:yfnf0{xbf{
sh k}f/Ld}o] sRrf kb}f{ nufot c6o kfyds j:tx?sf] k}f/L cf-j=@) \$^÷\$& df @*÷& kltzt
dfq ePsf] lyof]. af]L &!# kltzt cfof]tt j:tx? kpf]wt jf pkef]o j:tsf] ?kdf cfof]
ePsf] lyof]. k}f/Lsf] ;Argdf kl; ;ftf;ofhgjldwf ef/tdf s}b}t k}f/L Jofkf/ lgs}xb;Dd
36g u0{sh k}f/Lsf] &) kltzt t}f] dh\$?af6 xg uof]. b}gs pkef]o ;fdgx?sf] cnfj
lj sf; tyf lgdf]sf ;fdgx?sf] k}f/L ef/taf6 x}uPsf] sdL cf0{t;f] dh\$?af6 kl; xg
yfn}sf] lyof]. t/ k}f/L kltzt 36b}uP tfklg To;sf] dNo tyf cfotg a9b}uPsf] / lgsf;L kl;
36b}uPsf] ef/t;f Jofkf/3f6f eg]lg/Gt/ ?kdf a9b}uof].

;yfut ?kdf ;~rfint sfoc}dx?sf] k}ult ;ftf;ofhgdf lgDg adf]hd b}v65 ||

Jofkf/ k}44 s}b]

Jofkf/ k}44 s}b}lgsf;lof]o j:tx? 5gf6 u/L tld}o]lrof, cn}L, x:tsnf, rf]sf
uxgf, /zd, t/sf/Lsf] alp, /fhlg tyf tf/klg, k}h tyf k}nk}hsf af]f{ cflb j:tx?sf]
pT}kfbg}v lgsf;L tx;Ddsf ljleGg klq}of Pj+j:tl:yltsf] c}oog u/}sf] 5. To:t}cn}Lsf]
kpf]vg tyf cb}fsf] pT}kfbg txd} b}vPsf ;d:ofx? ;dfwfg ug] p2}on] s}L c}oogx?
ul/Psf5g\.

;dbkf/sf /fi6*?df lgsf;lof]o j:tx?sf] lgsf;L a9fpmg ahf/ c}oog ug]l;nl;nfd
klZrd o/f}k}h dh\$?df e}l;Ln, ef/t / a}nf}zdf 9Ef / lu6L, ;oQm /fHo cd}f tyf
o/f}k}lo cfly\$;dbfosf /fi6*?sf] ahf/df rf]sf uxgf?, cn}L, ;7f] / s}L ;f/oQm t}h?sf]
lgsf;L l:ylt tyf ahf/ ;DefJotf c}oogx? ug]sfo{;DkGg ePsf5g\.

tof/L kpf]s, 5fnf / 5fnfaf6 ag}f ;fdg, rf]sf uxgfsf]lj sf; tyf ahf/ lj:tf/sf]
;DaGwdf c}oogx? ul/Psf5g\. ItAattk}sf] lgsf;L Jofkf/ clea[4sf] nflu k}v g}k}nl
lgsf;lof]o j:tx?sf] laBdfg Jofkf/s l:ylt / ;d:of tyf lgsf;L clea[4sf] nflu c}oog ePsf]
5 .

o; cjlwdf dxTjk0f{ cGt/fi6* Jofkf/d}hf tyf kpz6Lx?df gkfnsf] kltlgwTj /Xof].
lgsf;L Jofkf/sf] gltut s/fx?sf] lfg tyf cGt/fi6* ahf/af/] hfgsf/L lb0{ ;DalGwt If}nf0{
hfu?s agfpmg] / lgsf;Lstf{?nf0{lgsf;Lcj; / tyf lgsf;L klq}of, cGt/fi6* ahf/ tyf Jofkf/
;DaGwL ljljw klfx?af/] hfgsf/L lbg] p2}on] clw/fHo e/ ljleGg ljifodf sfof}nf uf]7L tyf
tflndx? ;~rfng ul/P. s}b}c}tu{ o/f}k}lo cfly\$;dbfoaf6 k}t ;xof]udf :6a\$; kl/ofhg
z? ul/of]. o; kl/ofhgfn] o/f}k}lo b}x?df 5fnf tyf 5fnfsf ;fdg lgsf;L ubf{kg{uPsf]
gf\$;fglnf0{lftklt{j?k 5fnf pBf]usf]lj sf;sf] nflu cfjZos cfly\$;xof]u h6f0g] sfo{z?
ul/of].

lgsf;L ;]f s}b]

Jofkf/ klf 46 s]bpc{tu{sf]lgsf;L ;Jf s]bh]of]hgj]lwdf krf/ k;f/tk{pTkfbg kl:tsf
(Product Catalogue) tof/L, sfo{fnf uf]7L, l8hf0g ;Ing tyf cg';Gwfg, kpz6L s]b|:yfkgh:tf
sfo{? u{/sf]5 . k|zlf0f -/Ef0{/ abf0{, j:tx?sf]ahf/ k/Llf0f / /Esf];P tof/Lh:tf sfo{?
klg ;DkGg ePsf5g\.

g]fn kf/jxg tyf uf]fd Joj:yf sDkgL Inld6P

;ftf]of]hgidf kf/jxgsf nflu ;fdfgx? ;/lft /Vg g]knsf];ldfjtl{lfq lj/f6gu/df
(,))) d] 6g lfdtfs]uf]fd lgdf{fwlg cj:yfdf /x]sf]5 eg]To:t}ef/tsf]xNbLof aGb/ufx
lfqleq / xNbLof 6fpnglzkdf hldg ef8fdf k|t u/L aGb/ufx lfq -8s hfq leq @,^,((@ ju{
ld6/sf] sG6b/sf] of8{ / xNbLof 6fpnglzkdf Ps sfofno Pj+sd{rf/L cfj; ejg lgdf{
ul/Psf5g\ kf/jxg ;'rgf s]bhfo{;bPls/Of ug]qmdf s]bpf 6h};h:tf ;~rf/sf ;fwgx?
h8fg u/L sDko6/ ;Jf pknAw ug]k{sfo{ePsf]lyof]. kf/jxg ;DaGWL cfjZos ;'rgfx? ;Ing
ug]sfo{e0/x]sf]cj:yfdf b]lvof].

cf-j:@)\$&÷\$* / cf-j: @)\$*÷\$(sf]k|lt

@)\$% ;fn, r8 !) utkl5 g]fn / ef/tsf];DaGwdf cfPsf]ult/fvaf6 g]fn / ef/t alr
Jofkf/, kf/jxg Pj+cg]ws] Jofkf/ lgoGqOf;DaGWL ;Demf]sf]cj]w ;dfkt e0;s]sf]eP tfklg b0{
b]zalr gofF;Demf]fx? x:tf]f/ geP;Ddsf]nflu k/fq};Demf]fx? oyfjt?kdf (status quo ante)
dfGo xg]Joj:yf ul/of].

To;sf]clt/Qm ;fljsdf -;GWL nfu'ePsf]cj]lwdf ef/tn]g]kndf pTkflbt *) k|tzt
g]kfnL / ef/tlo sRrf kbfy{ld>t ePsf pTkflbt j:tx?nf0{jj];s si6d 8o6L / kl/df0ffTds
aGb]hlagf ef/t k|j ug]lbg]u{/sf]df g]kndf pTkflbt ^% k|tzt g]kfnL jf g]kfnL / ef/tlo
sRrf kbfy{ld>t ePsf pTkflbt cfP]lus j:tx?nf0{ef/tlo ahf/ vhf ug]lg0f6 eof].
To;afx] g]kndf pTkflbt cfP]lus j:tx? h;sf]sf/vfgf dNodf ;fljsdf %) k|tzt;Dd
g]kfnL jf g]kfnL / ef/tlo sRrf kbfy{jf ;Jf kpfu ul/Psf]xGyof]To:tf j:tx?sf]5sf 5S}c]loog
u/L c;fwf/Of cj:yfdf tl j:tx?sf]cfoft dfly nfu]sf] kl/df0ffTds aGb]h x6f0lbg] jf clt
;f]j]wo /fi6af6 cfoft ul/f nfUg]eG;f/ dx;hsf]%) k|tzt /sd dfq ef/tn]Ing]u/L /x]sf]df
ca g]kfnL cfP]lus j:tx? h;sf]sf/vfgf dNodf \$) k|tzt;Dd g]kfnL jf g]kfnL / ef/tlo
sRrf kbfy{kpfu ePsf]5 To:tf j:tx?nf0{klg pk/fQm adf]hdsf];ljwf lbg ef/tn]dGh/ u{/sf]
lyof].

lgjfrt ;/sf/sf]u7gkZrft\g]fn / ef/talr Jofkf/ kf/jxg Pj+cg]ws] Jofkf/lgoGqOf
ug];DaGwdf # j6f 5sf 5S};GWL ePsf5g\ Jofkf/ ;Demf]cGtu{ g]kndf pTkflbt %% k|tzt
g]kfnL jf g]kfnL / ef/tlo sRrf kbfy{ld>t ePsf pTkflbt j:tx?nf0{a];s si6d 8o6L /
kl/df0ffTds aGb]hlagf ef/tlo ahf/ vhf ePsf]h]g]kndf pTkflbt j:tx?nf0{ef/tlo ahf/ k|t
ug];lhnf]ePsf]5 . To:t}Ps k6s dfGo ePsf]k]kmdf[sf]cj]wnf0{rf/ jif{sfod ul/Psf]/ k]
kmdf{rf/ dlxgf leq 5fgljg u/L ;Sgkg]kf]jwfgn]ubf{g]kfnL lgof{stf{?nf0{eljiodf ef/t
lgsf;L ug]w]}g};3fp k]lg]ePsf]5 .

o; cj]lwdf ;fljsdf lkldod ln0{cfoft ePsf]pmgaf6 lgsf;L ePsf un}fsf]lkldod
lkmtf{lgsf;Lstf{f0{lbg]Joj:yf eof]. To:t}af]hsaf]hsf]kg/fjnf]sg u/L ;wf/ ug]sfd klg
eof]. cfoft / lgof{ xg]j:tx?df nfUg]oftfoft vr{36fpng]qmdf snsQf eG;f/ -si6d sf]
kpf]v sfof]lwdf s]L ;/nls/Of ul/Psf]lyof]/ lj/f6gu/ eG;f/ lfqdf kf/jxgsf]cf]g]uf]fd 3/
lgdf{eof]. cfoft / lgof{stf{sf]dfucg?k kf/jxg ;'rgf tyf k/fdz{;Jf pknAw u/fpng]

qmddf sDko6/ ;d} kpfu u/L k/fdz{lbq] sfd z? eof]. lem6L u06fsf]ljsNksf] ?kdf ;fg Jofkf/lx?sf]nflu dfq 5\$}afhsafn kyfcGtu{ j:tx? cfoft ug{kf0g]JoJ:yf z? eof]. tof/L kfzssf]lgof{sf]nflu Ohfht kq grflxg] JoJ:yf klg eof]. ljlgdob/df xg] kl/jt6 Pj+ cfoftLt j:tx?sf]dfu / cfkl'thf0{wofgdf /fvl cfoft ul/g]j:tsf]nflu rflxg]/sd a[4 ul/of].

gkfnsf]cy{Gq ef/tlo cy{Gq;F Hofb}glhs /x}f]ef/tlo cy{Gqdf xg]kl/jt6sf c;/x? gkfnsf]cy{Gqdf klkgg]u/}f]5. kmn:j?k cf-j=@)\$*÷\$(df ef/tlo dbf ljbZL dbf]sf] thgdf cjdNog ePsf] gkfnn] klg cf^gf] dbf ljbZL dbf;Fsf]ljlgdob/df @@=@ kltzt]cjdNog u#of].

To:t}gkfn clw/fHosf]sg}a}df kl/jTo{ljbZL dbf]df vftf vfhL sg}gkfnL gful/sn] ljbZL dbf gkfn /fi6<a}nf0{cflwsf]/s b/df laqL u/}f]kpf0f;lx jfl0fHo ljefudf cfj]bg u/}f]JoIQmut kpfhgsf]k}f/Lsf]j:tx? cfoft ug{kfpng] / vhf Ohfht kq JoJ:yfcGtu{sf j:tx?sf]xsdf eg]ljbZL dbf]sf]wgl cfk}h]jf c? sg}fkn{ xs x:tfGt/Of u/L cfoft ug{kfpng]JoJ:yf ul/Psf]5 .

cf-j=@)\$&÷\$* df lgsf;L tyf k}f/L ut cf-j=@)\$^÷\$& sf]thgdf qmdz\$ %=@ tyf #!=% kltzt]a9L qmdz\$?= &^)=#& s/f} tyf ?=@\$!(= &(s/f} kl'g uof]. o;fg';f/ cf-j=@)\$^÷\$& df lgsf;L Jofkf/ k}f/L Jofkf/sf]@*=\$ kltzt lyof]eg] ;f]c# cf-j=@)\$&÷\$* df a9g u0{#!= \$ kltzt kl'of]. o;cg';f/ lgsf;L a[4n]Jofkf/3f6f 36fpmg k]olf ofubfg k'ofPsf] b]vG5 . cf-j=@)\$&÷\$* sf]k}d gf]dlxgdf sh lgsf;L tyf k}f/L qmdz\$ %=\$ tyf @*^ kltzt]a9sf]lyof]eg]cf-j=@)\$*÷\$(sf];f}L cjlwdf qmdz\$ &=(tyf #*=\$ kltzt]a[4 e0{qmdz\$?= (** s/f} tyf ?=@@#^=%& s/f} ku}f]b]vG5 . o;cg';f/ lgsf;Ldf cTolws a[4 e0/x}f]Jofkf/3f6f a9g]qmdf eg]dGbt cfPsf]b]vG5 . t/ ;dli6ut ?kdf o; cjlwdf klg Jofkf/3f6f a9g]qmd eg]hf/L g}/Xof]. cf-j=@)\$&÷\$* df Jofkf/3f6f ?=!^ c/a ^) s/f} &^ nfV lyof]eg]cf-j=@)\$*÷\$(df Jofkf/3f6f !(c/a @\$ s/f} &\$ nfV kl'g]cgdfg 5. t/ cf-j=@)\$*÷\$(df lgsf;Ldf ePsf]a[4 / k}f/Ldf cfPsf]JoJ:yfkgf]kmn:j?k Jofkf/3f6f a9g] tLj]tfd eg]sdL cfPsf]5 . ;ft}f}hgsf]clGtd jifsf]bfHf]df cf-j=@)\$&÷\$* df Jofkf/3f6f s/La @^ kltzt]a9b]eg]To; jifsf]bfHf]df cf-j=@)\$*÷\$(df Jofkf/3f6f !^ kltzt]dfq a9g]cgdfg 5 .

jfl0fHolHf]df ljutdf ckGfOPsf glLtx?n]Psflt/ Jofkf/ lj:tf/ / cfly\$ a[4sf]nflu k]olf c;/ ug{;s} eg]csf]t/ ol glLtx?n]emgla9L ljs[t tyf ;d:ofx? k}f ub]nu]. log} glLtut ql6x? x6fpmg tyf ljZjcy{Gqdf cfPsf]vhfkg, l5d\$L dh'sx?n]lgolGqt cy{Gqsf] abnf ahf/dvL cy{Gq cjdNag ug{yfn}f / ol /fi6*?n]b}Zsf]cfly\$ pmgglt ug{;s}sf] s'/fnf0{b]i6ut u/L >L % sf] ;/sf/n]gkfnL cy{Gqnf0{vhf, kf/bz\$ Pj+ahf/dvL agfpmg] qmdf gkfnL dbf]nf0{rfn' vftdf cfHzs kl/jTo{agf0{nfu' u/}f]5. o;cg';f/ Jofkf/ tyf ;}faf6 cfhG u/}f]ljbZL dbf]sf]#% kltzt gkfn /fi6<a}nf0{;/sf/L ljlgdob/df aemfpmkgg]/ af6L ^% kltzt ahf/ JoJ:yfn]lgwf{Of u/}f]b/df jfl0fHo a}x?nf0{laqL ug{kfpng]JoJ:yf ul/of]. ;fy} Jofkf/ tyf koGg k]4Gsf]nflu cfih{ u/}f]ljbZL dbf]sf]@) kltzt;Dd cfhGstf]ljbZL dbf]df g}a}df vftf vfhg kfpng]klg JoJ:yf ul/of]. jfl0fHonf0{;an tyf kpfjsf/L lHgsf] ?kdf ljsl;t ug{/ k'}cy{Gqnf0{glLtut ?kdf ;wf/ ub]Ps :j:y tyf lbuf] cfly\$ a[4sf]dfu{cjdNag ug[kl/k]odf lgjfrt ;/sf/af/f cy{JoJ:yfsf]cfwf/ / lbzfnf0{g} gofFdf} lbq] p2Zon] of] glLtut sbd rfn]sf] x]. o; JoJ:yfaf6 ;fljsdf cfoft lgof{df e0/x}f]lgolGqnf0{vshf]agfPsf]5 . of]glLt ckGfOPsf]z?sf]tlg dlxgf cjlwsf]kf/Ides

;r sfí cll oog ubf{lgf;L a[4 ePsf] cgbfg 5 eg] ljbZL dbfsf ;l-rtl klg a9sf] b]vG5 .
o;n] ubf{Jofkf/3f6fnf0{sd ug{;sf/flds c;/ k/}f] b]vG5 . o;};Gbedf lgof{ tyf cfoft
glltsf] kg/fjnf\$g u/L vhf tyf pbf/ gllt cjnDag ug[x]h] tbg?ksf] jflOfHogllt 3f]f0ff
ePsf]5 .

IjBdfg ;d:ofx?

- != Jofkf/3f6f cTolws ?kdf a9b}u0/x}f]5 . cf-j= @)\$*÷\$(df dfq s/la ?=!(c/asf]
Jofkf/3f6f gkfnn] ;xgkg]b]vG5 .
- @= k/Dk/fut j:tx?sf] pTkfbg / art kl/df0fdf cfPsf] xk; sf] sf/0faf6 gkfnsf] lgsf;L
cfwf/ ;fgf]/x}f]5 .
- #= lgsf;Lsf]nflu s}L ;lldt j:tx?sf] ;lldt ahf/df -p]gl un}f, tof/L kfzfs, x:tsnf
tyf 5fnf dfq afxNotf /x}f]5 . ol j:tx?d]lo]klg vf; u/] p]gl un}fsf]u0f:t/ a[4
xg ;s}f] 5g eg] tof/L kfzfsf] cfP]us cfwf/df :yf]otj cf0;s}f] 5g . ol b}j}
j:tx?df b}zut tyf j:t' ljljwLs/Of xg g;s}f]h] logLx?sf] lbuf]kgfdf ;d:ofx? b}yf
kg{yfn}f5g\.
- \$= t];f] dhS;F Jofkf/3f6f sd xB}uPsf] t/ ef/t;F lgsf;L l:y/ /xl k}f/Ldf cTolws
a[4sf]sf/Of Jofkf/3f6f a9b}uPsf]5 .
- %= lgsf;Lsf]nflu ;Defljt j:tx?sf]s}L dfqfdf klxrfg ul/P tfklg ltglx?sf];k]ntfk}'\$
rog tyf ljsf; ul/Psf]5g .
- ^= ljutdf cjnDag ul/Psf unt glltx?n]ubf{Jofkf/nf0{:j:y ?kdf a[4 ug{;lsPmg h;n]
ubf{ lgsf;L l]qsf] ljsf; ;lldt /Xof] eg] plrt k}f/L Joj:yfkgsf] sdln] ubf{
cy{oj:yfdf ljeGg ljs[tx? b}yf k/].
- &= pTkfbgdhs l]q / jflOfHol]qsf] alrdf ;dGjo sfod xg ;s}f] 5g . ;fy}pTkflbt
j:tx?sf]lgsf;L ;Defjgf eP/ klg oftfoft tyf cG0 cfwf/et ;Argfsf] sdln] ubf{
lgsf;L xg ;s}f] 5gg\.
- *= lgsf;L Jofkf/nf0{lbuf] ?kdf clea[4 ug{k[7 tyf p]lj{cGt ;JjGWX? (Backward & Forward
Linkages) sfod xg ;s}f]5g .

cf7f}of]hgfsf]k[7eld

cy{oj:yfnf0{pRr a[4b/sf] dfu}df 8f]ofp]g jflOfHol]qsf] kDv eldsf /x}f] xG5 .
cGt/f]6a Jofkf/ clea[4 ug] ;Gbedf ckgf0g]cGtdvL jf alxdvL (Inward looking or Outward
looking) gllt tyf sfoG]dáf/f g}sg}klg b}zdf jflOfHol]qsf] cy{oj:yfdf /x}f] ofubfg tyf
ljsf;sf cjwf/0ffx? :ki6 xG5 . cGtdvL cyGllt ckgf0Psf sltko b}zx?n] cfly\$ ljsf;df
jfl-5t ult xfl;n ug{g;s}f] s'f :ki6 e0;s}f] 5 . gkndf klg ljutdf ckgf0Psf cfly\$
glltx?n]ljsf;sf]qndnf0{em08}cj?4 u}of]eg] jflOfHol]qdf cjnDag ul/Psf]cGtdvL glltn]
ubf{Jofkf/3f6f a9b}uof]. k]n:j?k ;xl gllt / tbg?ksf] sfof]jog tyf lgsf;L pTkfbgsf]
k}r/tf / ljljwtf]sdln]ubf{jflOfHol]q]n]cy{oj:yfdf jfl-5t ofubfg lbg ;sg .

xfn ljZj cfly\$;Argf tyf ;f]f0df cfPsf] Jofks kl/jtG / tbg?ksf] ljsf;af6
cy{Gqdf ahf/dvL Joj:yf jf alxdvL glltsf] lasNk em08}g/x}f] / l5d}L dhSx? klg

klt:kwf{ds ahf/dvl cy{Gqtk{nldsg nfu{sf]gkinn]klg ;Hf0fafbl glt eGb ahf/ dvl
 cy{Gq cu{ngkg{l:ylt /x{sf] 5 . cGt/f{6α lfdf vhf, klt:kwf{ds, Pj+ahf/dvl cy{Gq
 c{fn}sf /fi6x?n]g}cfly\$ ljsf;sf]ult lgoGq0fdvl cy{Gq c{fn}sf /fi6x?sf]thgdf cl3
 a9fpmg ;s{sf]tYo ;fljt e0;s{sf]5 . gkndf klg hg pQ/bfol ;/sf/ u7g ePsf]/ ;/sf/n]
 ljutdf cjnDag u/{sf]unt gltaf6 cy{Gqdf k/{sf]gsf/fids kpfjnf0{x6fpg] ;INk u/{cg?k
 klt:kwf{ds Pj+ahf/dvl cy{Gqsf]dfllodaf6 Jofkf/ clea[4 ug{cf7f}ofhgfdf tbg?ksf
 sfodmx? ;~rfng ul/g5g\ . cf7f}ofhgfjlwleq jfl0fHolfnf0{k0f{klt:kwf{ds Pj+ahf/dvl
 agfpmg]nlo /flvPsf]5 .

jfl0fHolfnf0sf]ljsf;sf]nflu cf7f}ofhgfdf o; lldf cjnDag ul/g]glit Pj+sfodmx?sf]
 kpf;n]dfq ;Dej b]vb} . t;y{dhssf]pTkfbgdhs lf;E ;dli6ut ?kdf tfndh gu/L
 jfl0fHo ;DaGWL sfodmx? Nof0E To;af6 ;sf/fids kpfj gkg[ljutsf cgejx?nf0{a6hl cf7f}
 ofhgfdf ;dli6ut ?kdf sfodmx? thdf ul/Psf5g\ . j}zsf Jofkf/nf0{vhf kf/bz\$ Pj+
 ;/nls/of ubf{s/ glit, dx;h glit, ;/sf/L lfdf /x{sf Jofj;flos ;E7g;DaGWL glit /
 lghls/of glit cflb;E jfl0fHolfnf0sf]tfndh ul/Psf]5 . ;fy}cy{oj:yfsf cGo pTkfbglf h:t}
 pBfu, s[if, jg;E klg kJolf cGt;EaGw sfod u/L lgsf;L pTkfbgsf]nflu plrt kpf; ug]glit
 ckgfOPsf]5 .

pk/fDm k[7eldnf0{b]i6ut u/L cf7f}ofhgfdf jfl0fHolfnf0{;xl lbzf kpfg ug{ofhgf
 nfu'xgeGb cl3 g}sltko ;sf/fids glitx? ckgf0;lsPsf]5 / ;fLcg';f/sf jfl0fHo glit klg
 sfodjogdf cf0;s{sf]5 .

p2Jo

- != yk cfo tyf /fhuf/Lsf gofEcj ;/x? kpfg xg]u/L /fli6α cy{Gqdf jfl0fHo lf{sf]k]olf
 ofubfg a[4 ug{o; lf{sf]ljsf;nf0{;dlrt ?kdf ;jn tyf ultzln agfpmg].
- @= a9L dfqdf ljb}L dbf cfhg xg]u/L lgsf;L a9fP/ b}zsf]zfwgGt/ l:yltnf0{;Jojl:yt
 ug].
- #= lgsf;L Jofkf/nf0{lbuf]/ e/kbf]agfpmg k[7 cfly\$ cGt;EaGwX? (Backward linkages) nf0{
 a9fjf lb0{cGt/f{6α Jofkf/df ljljwls/of ug].
- \$= Jofkf/3f6fnf0{Gogtd ug{k}f/Lnf0{lgsf;L;E cfj4 ubInul lbuf]?kdf Jofkf/sf]lj:tf/
 ug].
- %= ahf/ Joj:yfsf]dfllodaf6 cfGtl/s vktsf j:tx?sf]cfkl'tdf kl/df0ffTds Pj+u0ffTds
 clea[4 ug].
- ^= cGo cfly\$ lf{x?;E ;fd~h:otf sfod u/L /fhuf/dhs Jofkf/sf]lj:tf/ ug].
- &= kf/jxg vr{sd ug{o; Joj:yfnf0{;:tf]/ ;lfid agf0{j}zsf Jofkf/sf]clwstd nfe
 cy{Gqdf k{ofpmg].

glit

- != b}zsf]cy{oj:yfdf pRr a[4b/ sfod ug{jfl0fHolfnf0sf]kdv eldsf /xg] ;GbeGf o;
 lf{nf0{ofhgfjlwleq pbf/, k0f{klt:kwf{ds Pj+ahf/dvl agf0g5 .

@= Jofkf/ l~~h~~df ;/sf/sf]eldsf p~~k~~l's (Catalyst) tyf ;xof~~l~~sl]?kdf dfq /xg]u/L lghl
l~~h~~nf0{g}k~~p~~v eldsf lgj~~f~~ ug{k}/t ul/g~~5~~ .

cfly~~5~~ b~~i~~6sf~~h~~fn]a9L Jofjxf/s /:t/lo k~~s~~f/n]cf~~t~~l/s dfus]cfkl't{u/fp~~m~~g~~s~~f] ;fy}a9L
dfqdf ljb~~z~~l db~~j~~ cfh~~g~~ xg]u/L lgsf;L a9fP/ b~~z~~sf]z~~h~~vg~~t~~/ l:yltnf0{;Jojl:yt ug~~i~~
nlo ln0{pbf/ tyf ultzln Jofkf/ glt cjnDag ul/g~~5~~ .

\$= cfly~~5~~ ;fwgx?sf]plr t tyf k~~e~~fj~~s~~f/L pko~~f~~u xg]u/L cf~~t~~l/s vkt / lgsf;L ul/g]b~~j~~}
lsl;dsf ;fdg / ;jfx?sf]:t/lo ?kn]p~~T~~kfbg a9f0g~~5~~ .

%= b~~z~~ut tyf j:tut Jofkf/ a9fp~~m~~g ljz]f k~~p~~Tg ul/g~~5~~ .

^= b~~z~~leq p~~T~~kfbg a9f0{lbu~~f~~] ?kdf lgof~~t~~ clea[4 ug{/ cf~~t~~l/s dfus]cfkl't{ug{pB~~f~~u,
Jofkf/ / c~~6~~o cfly~~5~~ l~~h~~x?sf]alr~~s~~f]c~~t~~;Qa~~6~~wx?nf0{a9fjf lbg] gof~~F~~:tx?sf]klxrfg
/ ljsf;sf ;fy}ePsf j:tx?sf]p~~T~~kfbgdf a[4 u/L u~~0~~f:t/df ;wf/ Nofp~~m~~g pko~~Q~~m
cfw~~l~~gs Joj:yfkg tyf klj~~l~~wsf]k~~j~~fx u/fp~~m~~g] / ahf/ ljsf;sf]Joj:yf ldnfp~~m~~gsf ;fy}
k~~j~~olf ljb~~z~~l nufgl cfd~~q~~0f ug~~i~~pbf/ kl~~q~~mf c~~F~~ing~~5~~ .

&= ;/sf/L l~~h~~df ;~rflnt Jofkf/s lgudx?nf0{lghl l~~h~~sf]ljsf; / blftf x]l q~~m~~lds ?kdf
lghl/s/0f ub~~i~~nlug~~5~~ .

*= pko~~Q~~m sfo~~x~~?sf nflu Jofkf/ tyf ;j~~f~~ l~~h~~df g~~k~~fnl db~~i~~nf0{of~~h~~gfj~~l~~wdf k~~0~~f{kl/jTo~~f~~f
(Convertibility) k~~p~~fg ug{j~~h~~]zs ljlgdo glt~~d~~f cfjZos kl/jt~~g~~ ug~~5~~ ;fy}pko~~Q~~m d~~f~~h~~s~~
tyf ljQlo glt~~x~~?sf]cjnDag ul/g~~5~~ . o; sf ;fy}k~~z~~f; lgs kl~~q~~mfnf0{cfd~~h~~ kl/jt~~g~~ u/L
;/n, kf/bz~~5~~ Pj+ultzln agf0g~~5~~ .

(= Jofkf/df k~~i~~t:kwf{sfo~~d~~ ug{s/ k~~0~~fnldf cfjZos ;wf/ u/L o;nf0{;/n agf0g~~5~~ .

!= j~~h~~]zs Jofkf/nf0{clea[4 u/fp~~m~~g, cfjZos ;yfut Joj:yf / ;'rgf k~~0~~fnldf ljsf;sf
;fy}u~~0~~f:t/df ;wf/ Pj+cg~~l~~udg Joj:yfdf h~~f~~8 lb0g~~5~~ .

!!= c~~6~~t/~~f~~i6~~6~~ Jofkf/ clea[4 ug{l~~j~~le~~6~~g dh~~s~~x? Pj+c~~6~~t/~~f~~i6~~6~~ ;~~3~~ ;yf~~x~~?;F xfn laBdfg
/x~~5~~f ;l~~6~~w tyf ;De~~m~~f~~5~~fx?nf0{ k~~e~~fj~~s~~f/L 9Eaf6 sfo~~f~~jog ul/g~~5~~ / o:tf ;l~~6~~w
;De~~m~~f~~5~~fx? cfjZostfg';f/ ub~~i~~nlug~~5~~ .

!@= l5d~~5~~l dh~~s~~x? -ef/t Pj+r~~l~~gsf]:jzfl;t k~~p~~z ltAat_ nufot c~~6~~o ;fs{/fi6~~6~~?;F
Jofkf/ clea[4 ug{cfjZos klj4~~6~~f~~l~~ds sfo~~q~~mdx? ;~rfng ul/g~~5~~ .

!#= k~~j~~f/Lnf0{lgsf;L ljsf; tyf klj4~~6~~sf]d~~f~~l~~o~~dsf]?kdf ck~~g~~f0{k~~i~~t:kwf{ds cf~~B~~il~~u~~s tyf
Jofkf/s l:yltsf];h~~g~~f ug{/ pknAw ;fwgx?sf]cfly~~5~~ b~~i~~6sf~~h~~fn]plr t kl/rfng u/L
b~~z~~nf0{cfjZoskg~~i~~ ;fdgx?sf]cfkl't{;/n u/fp~~m~~g ;Jojl:yt ul/g~~5~~ . o; kl/k]odf
p~~T~~kfbgdf k~~i~~t:kwf{nf0{k~~j~~ ;fxg ug{kl/df0~~f~~l~~l~~ds a~~6~~b~~h~~x?nf0{x6f0{q~~m~~d~~z~~ s/Joj:yf~~a~~f/f
k~~i~~t:yfkg ul/g~~5~~ / k~~j~~f/Lnf0{lgsf;L ;F q~~m~~d~~z~~ cfa4 ul/~~5~~nlug~~5~~ .

!\$= kf/jxg vr{q~~m~~d~~z~~ sd ub~~i~~nh~~h~~fg cfjZos u~~h~~fd lgdf~~0~~sf ;fy}oftfoft Joj:yfdf ;wf/
ug{l~~j~~le~~6~~g k~~p~~f;x? cjnDag ul/g~~5~~g\.

pko~~Q~~m glt~~c~~g?k l~~j~~le~~6~~g Joj:yfx? lgDgfg';f/ ul/g~~5~~g\

-s_ d~~f~~h~~s~~ tyf ljlgdo Joj:yf

- != lgsf;lnf0{k7f/L;f cfj4 u/f0{klt:kwf{ds Jofkf/s cj:yf ;hgf ug{x}h Jofkf/ tyf ;Jfdf gkfnl db{nf0{k0f{kl/jTo{f kpfug ug{k}{tof/Lsf}?kdf j:t' tyf ;Jf lgsf;L u/J cfh6 u/{f}kl/jTo{ljbzL ljlgdosf]tflsPsf]kltzt /sd lgof{stff]ahf/ Joj:yfn]lgwf{0f u/{f}dNodf jfl0fHo a}x?nf0{laqml ug{k}gI/ af6L kltzt /sd gkfn /fi6«a}nf0{;/sf/L b/df aemfmgkg5 . lgsf;ldhs pBfu / cfoft klt:yfks pBfusf]nflu rffxg]sRrf kbfi{cflb k7f/L ug{sg} nf0;J; lngkgIjf kl/df0fTds aGbhn nuf0g55 . t/ ol j:tx? k7f/L ug{jfl0fHo a}x?af6 ahf/ Joj:yfn]lgwf{0f u/{f}b/df ljbzL ljlgdv/lb ug{k}g5 . Jofkf/ klj40fTds sf0sf nflu cfknh]cfh6 u/{f}ljbzL dbfdw]s}L kltzt /sd ljbzL dbfd}vftf vflg kfpmg]Joj:yf 5 .
- @= gkfnl db{nf0{cf7f}+ofhgfjwleq}rfn' vftfdf k0f{kl/jTo{f kpfug ug{cfjZos Joj:yf ldnf0g5 . o; qmddf xfn sfod cflzs kl/jTo{fsf]kltztnf0{a9fpB} nul cGttll ;/sf/L sf/faf/ nufot Jofkf/s tyf ;Jf sf0nf0{rflxg];Dk0f{ljbzL db{sf]sf/faf/ ahf/b/df g}sfod ub}nlug5 . o;/L k0f{kl/jTo{f nfu' ePk5 ljbzL ljlgdosf];Dk0f{sf/faf/ ahf/b/af/f g};~rfng ul/g5 .
- # k'}{lgsf;L tyf lgsf;lkZrft\ shf{kfyldstfsf] cfwf/df ;/n tl/sfn] kpfug ul/g5 .

-v_ ljQlo -s/ tyf dx;h_ Joj:yf

- != lgsf;L u/L klt u/{f}cfDbfgldf cfo s/ nfu0g55 / ef/tdf klt kq (Letter of Credit) jf dfGotf klt a}E khv (Agreed Banking Document) sf]cfwf/df lgsf;L u/L ;faf6 cflh{ cfDbfgldf klg cfo s/ nfu0g55 .
- @= ;fwf/0ftof lgsf;L ul/g] ;fdfgx?df ;Jf zNsafx\$ sg} s/ nuf0g55 . t/ b}nf0{cfjZos j:tx?sf]lgsf;lnf0{s/af/f Jojl:yt ul/g5 .
- # lgsf;Lofllo ;fdfg pTkfbg ug{rflxg] sRrf kbfi{? / dfllolds ;fdfg (Intermediate Goods) sf]k7f/Ldf nfu0g]s/ lgsf;Lsf]cfwf/df lkmtf{lbg]k0ffnl (Duty Drawback Scheme) kpfjsf/L 9En]nfu' ul/g5 . o; qmddf sRrf kbfi{sf]k7f/Ldf cfjZostf / kst x]L s/ k0f{of dfkml ugIjf a08B j0/xfp;df /fvg]Joj:yf ldnf0g5 . lgsf;L ul/g]j:tstf]kst x]L j08B j0/ xfp; Joj:yfsf]lj:tf/ tyf ;wf/ ul/g5 .
- \$= lgsf;L clea4 ug{lgsf;L kznvg lfg (Export Processing Zone) sf]:yfkgf ul/g5 . o:tf lfgdf :yflkt pBfu x?df kpfu xg]sRrf kbfi{/ ;xfos sRrf kbfi{cflbdf sg} s/ nuf0g55 . ;fy}cf^gf]pTkfbgsf] () kltzt eGb a9L lgsf;L ugI pBfunf0{lgof{ kznvg lfgdf :yflkt pBfun]kfpmg];ljwfx? pknAw u/f0g55 .
- %= k7f/Ltkm{ nful cfPsf] kl/df0fTds aGbhnf0{ dx;hb/sf] dfllodaf6 qmdzll klt:yfkg ul/g5 / o:tf dx;hb/x?sf];dfonhg lgsf;L pmgdv pBfu / cfly\$ b[6sf]n]nfebfol k7f/L klt:yflkt pBfunf0{sg}c;/ gkgIu/L ul/g5 .

-u_ Ohfht kq Joj:yf

- != k/ftflTjs, wfld\$ jf jftfj/Ofdf c;/kgI h:tf ;fdgx?sf] lgsf;Ldf aGbH nuf0g5 eg] bznf0{cklu ePsf] vfBfgdf cfjZostf x/L kl/df0ffTds aGbH nuf0g ;lsg5 / o:tf j:tx?nf0{klg s/ k0ffnlåf/f Jojl:yt u/L kl/df0ffTds aGbH qmdzll x6f0g5 . cGo sg}klg ;fdg lgsf;L ug{Ohfht kq rflxg5} .
- @= bZsf]k7f/L Jofkf/nf0{vhf ubInfg]qmddf sXl j:thf0{klTjGw ul/Psf]/ cGo sXlnf0{afhsafh Joj:yfcGtuF Ohfht lngkgI Joj:yf u/L af5L ;a5f]k7f/L vhf ul/Psf]5 . o; Joj:yfcg';f/ sRrf kbty{/ pkef]o j:t' nufot cfBflus d]zg/L / ;Jf cflb ;a5f]k7f/L vhf ul/Psf]5 . of]Joj:yf cfHzs kl/jTo{f /xGhH;Ddsf]nflu dfq sfod /xl ofhgjfwleg}gkfnL db[sf]rfn' vftidf k0f{ kl/jTo{f nfu' ePkl5 xfn /x5f]Jofkf/s kpfhgsgf]nflu cfoft xg] j:tx?sf] lgldQ afhsafh kyfnf0{;d]t vf/h u/L ;Dk0f{k7f/L vhf ul/g5 .

-3_ k|qnofut Joj:yf

- != gkfnL db[sf]k0f{kl/jTo{fkl5 lgsf;L dNofÍg Joj:yf qmdzll vf/h ul/g5 .
- @= lgsf;L kJ46 u/fpmg]sfof ljbZl:yt gkfnL lgoFux?nf0{kl/rfng u/f0g5 / ;DefJotfsf]cfwf/df jf0fHo lgsfox? vfhL ;*yfut ljsf; ul/g5 .
- #= gkfnf cfpmg] ko6sx?n] kmSf lnP/ hfg] lgsf;LoF]o ;fdgx?df sg} kl/df0ffTds aGbH nuf0g5} .
- \$= lgsf;L tyf k7f/L sf/fj/;/F ;DalGwt P6, lgod o; }glitcg?k cfjZos ;*fvg jf ;wf/ ul/g5 . lgsf;L / k7f/Lsf nflu rflxg]sfof]lw / khv 5f6f] kf/bz\$ tyf ;/n u/f0g5 . o; }g?k kZf;lgs k|qnofnf0{klg Jojl:yt ul/g5 .
- %= lgsf;Lsf]l:ylt / ljsf;sf]cfwf/df lgsf;L clea[4 ug[x]h]lghL lfh]sf];xofudf k]o5 jif{Ps dfu6z\$ lgsf;L ofhg tyf sfoqnd thf u/L ;f]cg';f/ lgsf;L a9f0g5 .
- ^= lgsf;L / k7f/L sfo{lgjfw?kdf ;~rfng ug{/ o;tkn{ljst cfpmg glbg tyf Jofkf/ lj rng xg glbg lg/Gt/ cgludg / lgu/fglSf]Joj:yf ul/g5 .
- &= k7f/L ul/g] ;fdgx?sf]dNofÍg Joj:yfdf ;wf/ u/L ;fble\$ tNof0g5 . o;sf nflu cfjZos cfwf/et ;*rgf tof/ ul/g5 .

-a_ kf/jxg, uf]fd tyf 9jfgL Joj:yf

- != 9jfgL tyf kf/jxg vrhf0{GoGtd agfpmg xfn e0/x5f dfu{Pj+;fwgx?sf] cltl/Qm cGo j5lnks dfu5?sf]kdf hndfu{Pj*xjf0{dfu5f]c0oog ul/g5 .
- @= j5]zs Jofkf/sf]nflu ;xlnot b/df xjf0{ 9jfgLsf] Joj:yfsf]nflu c0oog ul/g5 .
- #= ;dbkf/sf bZ;F lgsf;L / k7f/Lof]o j:tx?sf]Joj:yfsf]nflu ;:tf]/ ;/n ug{ ef/tsf]snsQf aGb/ufxaf6 gkfnf]pkoQm :yfg;Dd afBuH nf0gáf/f ;f5} ;Dks{sfod u/fpmgf nflu kpf]g ul/g5 .

\$= dN6L dfBh sG6j/af6 9jfglsf] ;ljwf lj:tf/ ugI qmddf sG6j/ lkP6 :6zg ;~rfng u/L o; ;Jfnf0{kpfjsf/L 9Eaf6 kpfj ug{ofhgf thdf u/L sfotfjog ul/g5 .

%= 9jfgl vr{sd ug{lgsf;l / k7f/Ldf tfndh u/L b7kf] ?kdf 9jfglsf ;fwgx? kpfj ul/g5g\.

^= ;Ldfjtl{e6;f/ l7hdf kf/jxgsf]lgldQ efts ;ljwfoQm uf7fdx?sf]lgdfuf u/L cGo cfwf/e't ;ljwfx?sf]lgdfuf tyf ;b9ls/of ul/g5 .

&= kf/jxg vr7f0{Go7td agfpmg xfn ;~rfng e0/xsf] lsnol/ k7jfl8 tyf c08/6]st ;Jfnf0{;7fut ?kdf cem ;b9 Pj+kpfjsf/L 9Eaf6 cufl8 a9p7 nlug5 .

-r_ tfInd tyf hgzlQm Joj:yf

jflOfHo Pj+kf/jxg;DaGwL cfjZos kgIhgzlQm tof/ ug{xfn ljBdfg tfInd ;7yfx?;7;d] cfa4 /xL tfInd sfotfmdx?sf]thdf tyf ;~rfng ul/g5 .

-5_ cGo Joj:yf

!= lgsf;lof7o j:tx?sf] ahf/ k746 ugI;l;nl;nfdf ;7fut ?kn]lghL l7h / ;/sf/L l7hnf0{;7Qm jf a]nf a]n}?kdf ljb7L sDkgLx?;7ldnl ;7Qm nufglaf/f lgsf;l ahf/ k746sf ljljw sfotfmdx? ;d] ;~rfng u/fpmg]k7{kpf;x? ul/g5g\.

@= sbj}pTkfbgstf7] cf^gf] pTkflbt j:t' ljb7L dbf cfh6 xg] u/L l7klflo jf jxklflo ;xfotcGtu7 ;~rfInt cfofhgxf?df a7ljvg u/df jf o:tf t9f/L jf cw79f/L j:t7sf] lgsf;l k77vg l7h (Export Processing Zone) df laq7L u/df o; ksf/sf]laq7Lnf0{lgsf;l ;/xsf] ;ljwf lb0g5 . o;/L laq7L ePsf]j:t7df nfu7]eG;f/, laq7Ls/ Pj+cGt7 zNs lk7tf (Duty Drawback) ul/g5f ;fy}o;af6 xg]cfodf cfos/ nfu75g . ;fy}o;af6 cflh7 ljb7L dbf g7kn/fi6<a}nf0{t7sPsf]k7t7tdf ;/sf/L b/df aemf0{af5L ahf/ b/df laq7L ug{ kf0g5 .

#= b77df pTkflbt tyf cfofltt ;fdfgx?sf]cfkl't{tyf ljt/ofnf0{;ud tl/sfaf6 Jojl:yt ug{;77g?ksf]j7tfj/of ;hgf ul/g5 . o; kl/k]odf o:tf j:tx?sf]cf7tl/s Jofkf/sf] kpf]hgsf]nflu :yfg7t/ofdf sbj}k7taGw nuf0g5g . o; lsl;dsf]Joj:yf lgsf;lof7o j:tx?sf]yfg7t/ofdf klgnfu'xg5 .

\$= Jofkf/s km7{b7tf{tyf gjLs/of Joj:yfnf0{;/n agf0g5 .

-h_ ;E7gf7ds Joj:yf

!= j7]zs Jofkf/nf0{;Jojl:yt ug{/ 37]lft gl7tx?sf]sfotfjogdf k/L cfpmg] ;d:ofx? lg/fs/of ug{ ;DalGwt lgsfox?alr ;dGjo sfod ug{/ ;d;fdlos cfjZos ;wf/x? tyf tbg?k lgOf6 ug{jflOfHo dGqLsf]c7volft7df >L % sf] ;/sf/sf ;DalGwt lgsfox? / lghL l7h7sf]k7tlglwTj xg]u/L Ps jflOfHo kl/ifb\ (Board of Trade) sf]u7g ul/g5 .

@= b77sf] j7]zs Jofkf/ lj:tf/ Pj+;b9 ug{j:t7sf]klxrfg / ljsf;; tfInd, c7loog / cg';Gwfgsf ;fy} jflOfHo kl/ifb7sf] sfotf?nf0{kpfjsf/L agfpmg o;sf] ;lrjfnonf0{ cfjZos ;Jfx? pknAw u/fpmg]p27on]jflOfHo dGqfnosf]k7jlws cEsf]?kdf j7]zs

Jofk/ glt tyf cg';Gwfg ;tyf (Foreign Trade Policy and Research Insitute) sf]u7g ul/g5 .

lgsf;L kl46 tyf k7f/L Joj:yfkgdf cfjZos ;Jf ;'rgfsf] cfbfg kpf / cGo kl46fids sfo{x? ug{xfn /xsf] Jofkf/ kl46 slbhf0{;/sf/L Pj+ghl lfgsf] ;eQm ;xeflutfdf lghl lfgsf] a9L ;] a9L ;xeflutf /xg] u/L Ps gkfn Jofkf/ kl46 ;E7g (Nepal Trade Promotion Organization) sf] ?kdf :yfkgf ul/g5 . ;f] ;E7g Jofkf/s l;46tfg';f/ ;~rfng ul/g5 .

nlo tyf sfoqnd

cf7f;ofhgfjlwdf lgsf;Lsf] ;/b/ a[4b/ !(=! kl'tzt xg] nlo /fvLPsf] 5 eg] k7f/Lsf] ;/b/ a[4b/ !!=& kl'tzt dfq xg] cgdfig 5. tbq';f/ ofhgf] klxnf] jifdf Jofkf/3f6f sh ufx{y pTkfbgsf] !%=@ kl'tztaf6 36g u0{ofhgf] clGtd jifdf !#=% kl'tzt klG] b]v65 . o; cydf ofhgfjlwdf Jofkf/3f6fsf] ;/b/ a[4b/ \$=! kl'tzt xg] cgdfig 5 .

xfn lgsf;L e0/xsf kpv j:tx?sf] lgsf;Lnf0{lg/Gt/ a[4 ug] nlo /fv?k pml un}f, tof/L kfzfs, bfn, 5fnf tyf 5fnfsf ;fdg / x:tsnf - rfb tyf ;gsf u/uxgf ;d]_ x?sf] cfly\$ jif{ @) \$*÷\$(-cfwf/ jif{ sf] qmdzll ?= ^ c/a \$# s/fB, @ c/a (\$ s/fB, *^ s/fB, @\$ s/fB / !@ s/fBsf] lgsf;L ePsf] thgdf ofhgf] clGtd jifdf qmdzll ?= !* c/a !@ s/fB, # c/a *\$ s/fB, () s/fB, \$^ s/fB / @* s/fB a/fa/sf] lgsf;L xg] cgdfig 5. o;cg';f/ pk/fQm j:tx?sf] jflif\$ lgsf;L a[4b/ qmdzll @#-) kl'tzt, %-\$ kl'tzt, !=) kl'tzt, !#& kl'tzt / !(= % kl'tzt xg] cgdfig ul/Psf] 5 .

cf7f;ofhgfjlwdf jflOfHolfd ;/sf/sf] eldsf ;xofu tyf ;d6jo / ;ljwf k'ofpmg] lgsfosf] ?kdf /xg] u/L lgDg sfoqmdx? sfoqjog ug{cfwf/et ;Argf pknAw u/fp'g' afx\$ c? ;DkOf{sfo{lghl lfgdf g};~rfng u/fp'g] clekfon] thdf ul/Psf5g\.

-s_ j:t'ljsf; tyf lgsf;L ahf/ kl46

lgsf;L clea[4sf] nflu cGt/f6a dfu / rfxgfg?k:t/Lo j:tx?sf] pTkfbg ug{x] eg] bzdf pknAw lgsf;Lof]o j:tx?sf] pTkfbg ;DefJotfsf] cfwf/df gofFj:tx?sf] klxrfg tyf ljsf; klg ug{x] . ;fy}pknAw lgsf;L ahf/df a9L ;] a9L j:tx?sf] lgsf;L a9fpmg / gofF ahf/x? ;d] klxNof0{lgsf;L ahf/df ljljwls/Of ug{klg Tolt g}cfjZos sfo{x] . o; cydf xfn lgsf;L e0/xsf j:tx?sf] pTkfbg tyf u0f:t/df a[4, tl j:tx?sf] lgsf;L ahf/sf] dfu cg?k ljljwls/Of (Product Diversification), cfwlgs pTkfbg kljlwsf] k7f/L tyf ljsf;, j:tx?sf] pTkfbgdf pRr u0f:t/Lotf, gofFgsf;Lof]o j:tx?sf] klxrfg tyf ljsf; / xfn /xsf lgsf;L ahf/x?sf] cnfjif cGo ahf/x?sf] vfl tyf kl/nllft ahf/x?df kl46 sfo{x?nf0{dxTj lbPsf] v08df lgsf;L j:tx?sf] yfloTj /:t/Lotf sfod xg u0{lgsf;Lsf] cfwf/nf0{lbuf] tyf Jofkstf kpf ug{ ;lsg5 . cf7f;ofhgfdf log}s/fx?nf0{bl6ut u/L ljBdfg ;/sf/L lgsfox? / lghl lfgsf] alrdf ;fd-h:otf sfod ug{lghl lfgnf0{o; sfodf a9L ;] a9L kl] flxt u/L ;Defljt lfgx?df ljbZL nufglnf0{;d] cfslif u/ j:t'ljsf; tyf lgsf;L ahf/ kl46 sfoqmdx? lgDgfg';f/ ;~rfng ul/g5g\

!< xfn lgsf;L e0 /xsf kpv j:tx?sf] pTkfbg tyf lgsf;L ;b]ls/Of ||

* cf-j=@) \$*÷\$(sf]kyd gf]dlxgfsf] lgsf;Lsf] cfwf/df kl'kt .

xfn lgsf;L e0/xsf j:tx?, h:t}pogl unxf, tof/L kfzfs, 5fnf tyf 5fnfsf ;fdfg, x:tsnf tyf u/uxgf, d';/f}f}bfn, d;nfx? -;7f} cn}L sf}lgsf;L clea[4 ug{u0f:t/df a[4, j:t'lj}wls/0f, sRrf kbfsf}:jb}zdf pTkfbg a9f0{k}f/L 36fpmg eBfkng tyf skf;v}Lsf} pTkfbg a9f0{a}t\?kdf sk8f pBf}usf}ljsf; , ;eQm tyf ljb}zL nufgl / cfwlgs kljwsf}ljsf; tyf k}f/L, pTkfbg kljwdf kl/jt}g, gofFgsf;L ahf/x?sf} klj4}h:tf sfo}mdx? ;~rfng ul/g}g\.

pogl unxf M pRr u0f:t/ sfod ug{plrt sRrf pmsf} kpfu, l8hf0g, 9fFf / /Edf lj}wls/0f u/L unxf whf0sfodf jftfj/0fLo c;/ sd ug{lg}Zrt pTkfbg lf}sf}ljsf; ug} gofF ahf/x? h:t}cd}/sf, ci6}nof, hfkgdf lgsf;L klj4} ug} eBfkng Joj;fosf}nflu plrt Joj:yf}f/pmg ckl}t}df k}f/Lsf}dfqnf0{sd ub}nul dNo clea[4sf};fy}5fnf pBf}unf0{;d} ;Da4}xb}u/L sfo}mdx? ;~rfng ul/g}g\.

tof/L kfzfs M sRrf kbfsf}?kdf /xsf}sk8fsf}k}f/Lnf0{sd ug{skf; v}Lsf}a[4 / tb}g?ksf}sk8f ldnx?sf}:yfkgef}f k}f/L kl}t:yfkg ug} 7hf 7hf 0sf0}sf}:yfkgef}f km}zg ufd}6sf}klg ljsf; ug} cd}/sf}sf}cnfjf o/f}klo b}x?, hfkg / ci6}nofdf ahf/ klj4} ug} vfnsf sfo}mdx? ;~rfng ul/g}g\.

5fnf tyf 5fnfsf ;fdfg M eBf tyf v;L af}sf kngsf}nflu cfjZos Joj:yf ldnf0{5fnf ;Ingdf a[4 ug} ;E}7t ?kdf awzfnfx?sf}ljsf; ug} pRr:t/Lo 5fnfsf ;fdfg lgdf} ug{ kljwsf}ljsf; tyf k}f/Lsf ;fy}ljb}zL nufglnf0{a9fjf lbg}sfo}mdx? ;~rfng ul/g}g\.

x:tsnfsf ;fdfgx? -;g tyf rfsf uxgf ;d} M k/Dk/fut x:tsnfsf ;fdfgx?sf} pTkfbgdf a[4 ug} cfjZos sRrf kbfsf}k}f/L tyf ckl}t}nf0{;ud tyf Joj:yt ug} ahf/sf} dfucg?k gofFj:tX?sf} d}S/0f (Product Adaptation) tyf lj}wls/0f ug} rff tyf ;gsf uxgfsf}pTkfbgdf g}kfnl z}hcg';f/sf}lgdf}sf}cnfjf, cfwlgs l8hf0gx?df klg hf} lb0g} . g}kfnl x:tsnfsf}dfu ef/t}df klg ePsfh};f}kg';f/ ahf/klj4} ul/g} . pTkfbg kljwdf cfwlgstf ckgfmg ;f}lf}df cfjZostfg';f/ ljb}zL ;n}ugtfnf0{klg k};flxt ul/g} .

d';/f}f}bfn M d';/f}f}bfnfsf}lgsf;L ahf/df cTolws dfu /xsf}h}o;sf}pTkfbg a[4 ug{ pTkflbt lf} a9fpmg}sf};fy}pmggt alp lahg tyf kljwsf}ljsf; ul/g} .

cbjf, ;7f} tyf cn} M u/d d;nf (Spices) sf}?kdf kpfu xb}ol j:tx?sf}lgsf;L a9fpmg /};f sd xb} cbjf pTkfbgsf}nflu pRr:t/Lo alp lahgsf}Joj:yf}f/gofFpTkfbg kljwsf}ljsf; ug} cbjf tyf cn}L b}f}sf};sfmg}tl/sfdf kl/jt}g u/L ol j:tx?sf}kfs}ts /Enf0{sfod ug}kljwsf}ljsf; ug} ;7f} tyf cn}Lsf}whf}tyf t}h -cbjfsf}cf}nof}/lhg sf} pTkfbg}f j:t'lj}wls/0f ug} ef/t / kfs:tfgsf}cnfjf blif0f k'}{tyf ;b' k'}{Plzof0{ b}x?df ahf/ klj4} ug}h:tf sfo}mdx? ;~rfng ul/g}g\.

@ **gofFj:tX?sf}ljsf; tyf lgsf;L klj4}** M

lgsf;lof}o ?kdf klxrfg e0{s}L xb;Dd ljsf; e0;s}f j:tx? h:t}lrof, t/sf/Lsf} alp-lahg, km} tyf km}sf a}f} /zd / o;af6 pTkflbt j:tx? tyf ;f/oQm t}hx?nf0{k}f} lgsf;lof}o j:tx?sf}?kdf ljsf; ug{cfjZos cfwf/e}t ;Argfsf}ljsf; u/L ol j:tx?sf} ahf/ klj4}sf}nflu pkoQm sfo}mdx? ;~rfng ul/g}g\.

lrof M ljz]f ?kn] o/fklo ahf/x?df cyfBS; lrof -klQ lrof sf] dfu /xsf]h] o;
ls!;dsf] lrof pTkfbgdf hfB lbg] vfnsf sfoqmd ;~rfng ug{ pTkfbg lfh a9fpngsf] ;fy}
pTkfbgsf nflu ef/t tyf >lnlfaf6 kljlw k7f/L u/L ljsf; ul/g5 / o; lfhdf ljb7L nufglnf0{
kf];flxt ul/g5 . xfn ;ldt dfqdf hdb]ldf lrof lgsf;L e0/xsf] ;Gbedf o; ahf/sf ;fy}
06fnL, klf6; / ci6]knofdf klq ahf/ kl46 ul/g5 .

t/sf/Lsf] alp-lahg M ljleGg df] dl lfh /xsf] sf/0fn] ubf{ gkfnnf0{ w]} ls!;dsf
t/sf/Lsf] alp-lahg pTkfbg ug{ thgfids nfe kfk't 5. vf; u/L o:tf alpx?sf] l5d7L
b7x?sf] cnfjf yf0n08df k];t dfu /xsf]h] ;3g ?kdf ahf/ kl46 ul/g5 . o:tf alp-lahg
pTkfbgsf] nflu lfh a9fpngsf] ;fy};l-rtL ;Dj]7g, vfB of]o kdf]l0fstf] nflu u0f:t/ sfod
ug{/ pTkfbg a[4 ug{cGo cfjZos kljlw kpf]udf Nof0g5 . pTkfbg lfh a9fpng hUuf Inhd f jf
ef8df lbg] jf/] sfoqmdsf] klq th6f ul/g5 . ;fy}pTkflbt xl/of] t/sf/Lx?sf] lgsf;Ltkn{klq
kpf]ufids ?kdf sfoqmd ;~rfng ul/g5 .

kfh tyf khsf a7f] M e"efuf]ns agf6 / ljleGg ls!;dsf jg-hEn / k7z ePsf]h]ljz]f
hftsf kfhx? / khsf a7f] gkfndf k7z:t dfqdf kfk't 5 / loglx?sf] pTkfbg Jofkf]/s
kpf]hgsf] nflu a7t\ ?kdf ug{ ;lsG5 . cToGt ;Jbgzn / 5f6f] cjlw;Dd dfq /xg] (Short
Product Life) ePsf]h]ol j:tx?sf] lgsf;Lsf] nflu lgsf;L ljGbd f cfwf/e't ;Argfx? -zlt e08f/
u0f:t/ kpf]l0fstf 0Toflb tof/ ul/g5g\ . pTkfbgsf] nflu hUuf Inhd f jf ef8df lbg]sf ;fy}
pmggt alp tyf kljlwaf/f ol j:tx?sf] ljsf; ul/g5 . vf8Lsf b7x? / o/fklo b7x?df kfh
tyf a7f] ?sf] clws dfu /xsf]h] tL b7x?df laz]f ?kn] ahf/ kl46 sfoqmdx? ;~rfng
ul/g5g\.

/7d tyf o;af6 pTkflbt j:tx? M ;ldt lfh / dfqdf kf/IDes ?kdf pTkfbg e0/xsf]
/7dsf] pTkfbglfh a9fpng / pTkfbgdf a[4 ug] vfnsf ljz]f sfoqmdx? ;~rfng ul/g5g\.
cfwlg pTkfbg kljlwsf] ljsf; tyf k7f/Laf/f /7daf6 pTkflbt j:tx?sf] lgdff tyf lgsf;Lsf
nflu cfjZos sfoqmd th6f u/L sfoqjog ul/g5 / o; lfh]sf] ljsf;sf] nflu ljb7L nufglnf0{
kf];flxt ul/g5 .

lgsf;lof]o ;Defljt gofFj:tx?sf]klxrfg tyf ljsf; M

gkfndf ;DefJotf /xsf t/ lgsf;Lsf] nflu ljsf; e0g;s7f gofFj:tx? h:t} Rofp,
s7/, sDko6/ ;^6jb/ / slknsf cnfjf cGo j:tx?sf] klxrfg u/L cfjZos cwoog tyf
;j]f0faf/f pTkfbg tyf ljsf;sf] nflu kpf;x? ul/g5g\.

\$ lgsf;L j:tx?sf]u0f:t/, ;Dj]7g / cfwlg pTkfbg kljlwsf]ljsf; M

b7df pknAw lgsf;lof]o j:tx?sf] cGt/fk6 ahf/df klt:kwf{ ug\$] nflu cfwlg
pTkfbg kljlwsf] k7f/L tyf ljsf; u/L pRr u0f:t/ sfod ug\$;fy} tbg?ksf] ;Dj]7g
klqmo fnf0{;b0 ug{clt g}cfjZos ePsf]h]o; sfo\$]nflu ;/sf/L lfhdf /xsf lgsfox?n]lghL
lf]nf0{pTkfbgb]v lgsf;L;Ddsf] txd f cg';Gwfg tyf ljsf;sf df]lodaf6 u0ff]ds kl46 ug{
;xof]u k7ofpng5g\ . pTkfbg lfhdf u0f:t/ ljsf; 0sf0x? :yfkf ug] sfox?df lghL lf]nf0{
;xof]u ug{>L % sf] ;/sf/n]kljlw tyf ljz]f1 ;j]f pknAw u/fpng5 .

% ljz] lgsf;L kl46 sfoqmd M

k/Dk/fut lgsf;L ahf/sf] ?kdf /xsf] ef/t tyf rlgsf]:jzfl;t k7z ItAatdf lgsf;L
kl46sf] nflu ljz]f sfoqmdx? ;~rfng ul/g5g\ . ef/t;6 /xsf] Jofkf/ ;Gwsf] plrt

sfof{Jogdfk{ kf/Dkl/s j:tx?sf]cnfjf cfb]us pTkfbg tyf ef/tdf dfu /xsf]kz]wt h8la6L, t]hxg / cGo sf]fhGo j:tx?sf]pTkfbg a9f0{lgsf;L clea[4 ul/g5 . ;fy}gkfn tyf ef/t b]}vbf cy{oj:yf lt/ cu{/ e0/xsf]kl/k]odf gkfnslgsf;Lof]o j:tx?nf0{lgsf?kn]ef/tdf lgsf;L ug{l]leGg sfof]lwx?nf0{/nls/Of ug]k{klg kpf; ul/g5 . o;}u/L ltAat;E j:tut l]lgdosf] cfwf/df (Barter Trade) ;~rfng e0/xsf]Jofkf/nf0{kf/Dkl/s j:tx?sf]cnfjf gofFcfb]us j:tx?df klg lj:tf/ ul/g5 . ljb}L dbf s}cfwf/df Jofkf/a9fpng klg sfof]lwx?nf0{/n agf0{tbg?k gkfnaf6 l;d06, b]gs pkef]o ;fdgdx? -sgk\$;g/L tyf kb kbfy{sf]lgsf;L tyf ltAataf6 sRrf png tyf cGo cfjZos j:tx?sf]k}f/Lsf]nflu pkoQm sfof]dx? thdf u/L sfof]Jog ul/g5 . ltAatafx}vf; u/L k}l{o/f]klo b}x? / blifof k}l{Plzof0{b}x?;E klxrfg ePsf vf; vf; j:tx?df j:t'ljlgdo Jofkf/ (Counter Trade) a9fpng kpf]g ul/g5 .

pkoQm b}x?sf]cnfjf ;fs{;b:o /fi6*?;E Jofkf/ clea[4 ug{l]leGg sfof]dx? ;~rfng ul/g5g\ gkfn;E xfn Jofkf/s ;Demf]f ePsf /fi6*?sf]cnfjf cGo /fi6*?;E klg o:tf ;Demf]f ub]nlug5 . ;fy}cflzofg b}x?, o/f]klo cfly\$;dbfosf /fi6*? / cGo cfly\$;dbfox?;E ljz]f Jofkf/ k]4gsf]nflu ;sfdfk{ sfof]dx? thdf u/L sfof]Jog ug{gkfn} ljz]f eldsf lgefpmg5 . o;} ;Gbedf Jofkf/ k]4g tyf ;xof]usf] l]df l]leGg cGt/f]6a lgsfox?af/f ;~rfnt sfof]dx?df gkfnsl; mugtfnf0{a9fpngnlug5 .

-v_ ;yftut sfof]d

cf7f]of]hgj]lwdf 3l]ift glt tyf sfof]dx?sf]plrt sfof]Jogsf]nflu j]f]of]Ho]fcGtu{ /xsf lgsfox?sf]sfo{l]gdgfg';f/ /xg5 ||

!: j]z]s Jofkf/glt tyf cg';Gwfg ;yft || o ; ;yfn]j]f]of]Ho ;DaGwl glttx?sf]sfof]Jogdf lg/Gt/ lgu/fgl tyf cgludg sfo{ug{/ kl/cfPsf ;d:ofx? lg/fs/Of ug{j]f]of]Ho dGqno tyf j]f]of]Ho kl/ifbhf0{plrt /fo ;emfjx? kpf]g ug5 / pbf/ Jofkf/ l:ylnf0{;b} ub]nug]kl/k]odf cfjZoskg]cwoog tyf cg';Gwfg sfo{ug5 .

j:t]jsf; cwoog tyf j]z]s Jofkf/df cfjZos tfindx?sf]Jo j:yf ug{of];yfn]gkfn Jofkf/ k]4g ;E7g;E ldnL sfo{ug5 . o ; ;Gbedf lgsf;L clea[4 ug{j]f]of]Ho tyf o;cGtu{sf lghL l]nf0{s]if, pB]u, jg, cy{ tyf a]E;E ;DalGwt ;/sf/L tyf cGo lgsfox?;E j]f]of]Ho dGqno tyf j]f]of]Ho kl/ifbdfk{ ;dGjo sfod u/fpng / j]z]s Jofkf/sf] k]4gsf]l;nl;nfd >L % sf] ;/sf/nf0{cGo /fi6*? tyf cGt/f]6a lgsfox?;E Jofkf/s ;Demf]f ; dembf/L / kl/of]hgfx?sf] ;of]hg ugdf klg o ; ;yfn] ;xof]u k}ofpmg5 .

@: gkfn Jofkf/ k]4g ;E7g || j:t'ljjsf; cwoog tyf j]z]s Jofkf/sf]nflu cfjZos tfindsf] Jo j:yf ug{o ; ;E7gn] j]z]s Jofkf/ tyf cg';Gwfg ;yft;E ;eQm ?kdf ldn] sfof]dx? ;~rfng ug5 . klxrfg ePsf lgsf;Lsf j:tx?sf]dNo clea[4 tyf pRr uOf:t/Lotf sfod ug{pTkfbg kl]lw tyf ;Dj]7gdf cfjZos cwoog tyf sfo{/ ;f]kl]lw? cGo ;DalGwt ;/sf/L lgsfox?dfk{ klg lghL l]nf0{x:tfGt/Of ug]sfof] ;E7g ; mug /xg5 .

lgsf;L k]4gsf l]ljw klfx? h:t} ahf/ klxrfg tyf k]4g, lgsf;Lstf{/ k}f/Lstf{ alrdf e}3f6, Jofkf/s k]tlglwd08nsf] cfbg kpf]gsf] Jo j:yf cGt/f]6a Jofkf/ dhf tyf k}z]ldf ;xflutf / o:tf dhfx? ;jb}df g};~rfng ug]Jo j:yf, lgsf;L j:tx?sf]cGt/f]6a dNo, lgsf;L ahf/sf] ;Argf, k}f/Lstf{ b}x?sf] Jofkf/glt tyf lgodx? / cGo ;DkOf{ cfjZoslo Jofkf/ ;jfx? kpf]g ug{l]leGg sfof]dx? o ; ;E7gn] ;~rfng ug5 . ;fy}k}f/L

JoJ:yfkg ;DaGwdf cWoog u/L cfjZosLo ;Jfx? klq o; ;E7gn]kpfq ug5 . lgsf;L kJ46
tyf k7f/L JoJ:yfkgfj nflu cGt/f66 lgsfox?dfk; ;xofu tyf kl/ofhgfsf] ;Dks{tyf
;~rfngsfo?df klq o; ;E7g ;mUg /xg5 .

o; ;E7gcGtu{ tlg jifv ;~rfng e0/xsf]:6fa\$; kl/ofhgfcGtu{ ;g\!(^ b]v
!(() ;Dd :6fj\$; 6\$;km/ /sd cgbfg:j?k k{k t ug{ ;lsg] ePsfdf 5fnf / bfnf] lgsf;L
cfhgdf ePsf]gf\$;fgljfkt gkfn]k{k t u/sf] lftkl't{/sd lghl tyf ;/sf/L lqsf] 5fnf tyf
5fnf-hQf pBfux?sf] cfwlgssL/of / kJ46, hgziQm ljsf;; cg';Gwfg, sRrf 5fnfsf]ljsf; cflb
sfo\$; ;fy}bfnf] lqdf d';7f]bfnf] ;wfl/Psf]alp ljsf;; ljt/of / cg';Gwfg:tf j:t' ljsf;
sfof pkofu e0{uof:t/ a[4 xg\$; ;fy}dNo yk (Value addition) ePsf] 5fnfsf j:t' tyf bfnf]
lgsf;L ugJjftfj/of ;hgfcPsf]5 .

cf7f]ofhgj]lwdf o; kl/ofhgfcGtu{ sfF] 5fnfsf]ljsf;; kljlws tflnd, pBfux?sf]
cfwlgssL/of tyf kljlw ljsf;; ahf/ kJ46, lgDg cfoju{tyf 3/h' pBf]unf0{ ;xofu, 5fnfsf]
kPzg tyf k/Llfof s]b\$;:yfkgfsf ;fy}d';7f]bfnf]Jofj ;flos v]tdf k] ;fxg, bfnf]kzfv]gdf
;wfl/ tyf cg';Gwfg:tf sfoqdx? ;~rfng ul/g5g\.

g]fn kf/jxg tyf uf]fd JoJ:yf sDkgL lnld6\$ m kf/jxg vr{;se/ Goqtd ug{
jL/u-h, tftf]kgl -l;Gwkfnrf\$, e]xjf, sfs8le\$;f, wgu9L / lqe]g cGt/f66 ljdff :yn eG;f/
sfof]odf u/L hDdf *,))) d]6g lfdtfsf]uf]fd lgdfuf ug]nlo /fvLPsf] 5. To:t}ef/tsf]
xlnbof kf]sf]sG6g/ of8df !,))) d]6g lfdtfsf]uf]fd lgdfuf / sfof]o ejg lgdfuf ug]nlo
/fvLPsf]5 .

ofhgj]lwdf kwfg sfof]nosf]lgldQ hUuf vl/b u/L sfof]o ejg lgdfuf ug] jL/u-h /
lj/f6gu/df cfjff; lqsf] nflu hUuf vl/b ug] nlo /fvLPsf] 5 . ;/n, e/kb] lskfotl
kf/jxgJoJ:yfaf6 kf/jxg vr{ Goqtd u/fpmg, ;DalGwt klfnf0{ kf/jxgsf klqnofx? tyf
;fwgxsf]klxrfg u/fpmg / kf/jxg;DaGwL ;'rgf tyf k/fdz{;Jf pknAw u/fpmg kf/jxg ;'rgf
s]bhf0{cem ;lfd / kpfjsf/L agf0 o;nf0{cfjZoskg]ef]ts ;ljwfx? pknAw u/f0g5 . ;fy}
sDkgLaf6 ;~rfng ub]cfPsf]uf]fd lsnol/ tyf c08/6]s+ ;Jfnf0{cem lj:tf/ u/L km/jf8E
;Jfnf0{JoJl:yt Pj-kpfjsf/L 9Eaf6 ;~rfng u/f0g5 .

sfof]jog JoJ:yf

cf7f]ofhgj]lwdf kl/nlft pbf/ tyf klt:kwf{ds ahf/pmgdv cy{JoJ:yfsf]s]b]jGb'g}
klt:kwf{ds jflfHoHof] /xsf] ;Gbe]df pTkfbgb]v lnP/ lgsf;L;Dd / k7f/L;lx t ;Dkof{Jofkf]/s
sf/f]f/ lghl lqaf/f g}u/f0g5 . ol sf/f]f/x?sf] ;dlrt ;~rfngsf]nflu 3f]lft glt tyf
klqnofx?sf] ;kmn sfof]jog / kl/cfPsf ;d:ofx?sf]lg/fs/of ug]sfo{ jflfHo dGqfno tyf
jflfHo kl/ifbn] cGo ;/sf/L lgsfox?;F ;xofu / ;dGjo sfod u/L sfof]jog ug5 .
jflfHoHof]dfkg]cfjZos cWoog tyf kJ46 sfo? jflfHo dGqfnosf]kljlws cEsf]?kdf /xsf]
j]lzs Jofkf/ glt tyf cg';Gwfg ;yf / ;/sf/L tyf lghl lqsf] ;eQm ;xflutdf ;~rflnt
gkfn Jofkf/ kJ46 ;E7gn] ug5g\ . lgsf;L ljsf;sf] nflu ugkg] j:t' ljsf; tyf
pTkfbgsfoqddf jflfHo dGqfnon]cGo ;/sf/L lgsfox?;Fsf] ;xofu / ;dGjosf]cfwf/df lghl
lqnf0{cfjZos ;ljwf, tflnd tyf cGo ;xofux? pknAw u/fpmg5 .

vr\$]lj j/Of

cf7fjofhgjldf jfl0fHo lfjctuf ;~rfng xg]sfoqdx?sf]nflu ?=@& s/fp *) nfv
 Joj:yf ul/Psf]5 . pQm /sdsf]vrj j/0f / axf/g];ft bxfog';f/ xg]cgdfg 5

cf7fjofhgfsf]nflu kltfljt ljsf; ah\$

	>l % sf] ; /sf/	j)zs	cf0tl/s ;xfotf	lghL lfj ;ft	-?: xhf/df_ sh
!= jfl0fHo kl/ifb\tyf j)zs Jofkf/ tyf cg;Gwfg ;*yf	&&,))				&&,))
@= gkfn Jofkf/ kl4g ;E7g	%,)@,!&		%,),))	!,&(!% ;ft	&,#!,#@
#=:6fas; kl/ofhgj		!#,^,^**			!#,^,^*
\$= gkfn kf/jxg tyf ufjfd Joj:yf s#n	#,(#,))		@,%@,))		^,\$%,))
sh	(,&@,!&	!#,^,^*	#,)@,))	!,&(!% ;ft	@&,*),))

* o/fjlo cfly\$;dbfoaf6 ckjlt

cg';'tL !
s]L k|v j:tx?sf]lgsf;l k|f]0f

?=s/f|8df -cf=j=@)\$*÷\$(sf]dNodf

j:t' cf} t jflif\$ a[4b/	@)\$*÷\$(*	@)%#÷%\$	-
k tztdf p gl un}f tof/L k zfs 5fnf 5fnf tyf 5fnfsf ;fdfg x:tsnfsf ;fdfg -u/uxgf ;d]_ cGo ;fdfg	^,\$@=& @,\$\$= *%=-^ @\$=\$!!=^ @^\$=\$	!*;!@= #,\$\$= ()=! \$^=\$ @*=\$ *,)(=!	@#= %= != !#=& !(= % @%=! !(=!
sh * (dlxgfs]oyfy{/ # dlxgfs]k f]kt .	!#,@@=*	#!,&)=)	

cg';rL @
jlf; Jofkf/ tyf ;Gthg - Ps klf;0f

lgst;l

?=s/rBdf -@)\$*÷\$(sf]dNodf

cf-j=	0Gwg sh ;fdgx?	vfB jflif\$ a[4b/	kFlut	cfBfus	sRrf ;fdgx?	kbty{
@)\$*÷\$(	- !#,@@=&&	@,\$&=@* -	#=@&	(,)(=*#	!,^@=#(	
@)\$ (÷%)	- !%,& (=\$%	@,#\$=(!(-\$)	@=%*	!!,*#=(	!,%*=%	
@)% ÷%!	- !*,& (=\$	@,@#=!& !*=@*	@=\$	!%,))=!	!,%#-##	
@)%! ÷%@	- @@,#^=\$	@,!@=)! !(=))	!=^!	!*,&@=&)	!,\$(=&@	
@)%@ ÷%#	- @^,!!=!!	@,) !=\$! !(=))	!=@&	@#!,@=^)	!,\$%-&#	
@)%# ÷%\$	- #!,^ (=&	!,(!=\$!(=!@	!=))	@*,#%-*)	!,\$!=*#	
cf; t jflif\$	- !(!	-%)=)	-@!=)	@%=%)	-@=&	
a[4b/ -kltzt						

kf;/L

@)\$*÷\$(	@,^(=^*	@,^@=)%	&,!^=^!	!\$,*(=&)	@,(%=!!	#),##=!%
@)\$ (÷%)	@,**=-%^	@,&\$=!\$	(,%(=#(	!^,\$)=@	#,#*=)^	#%,))=#%
@)% ÷%!	#,)*=&^	@,()=@	!),^#=(	!*,)#=%	#,*%=@	#*,%!=##*
@)%! ÷%@	##)=#&	#,)(=@(	!!,*@=(	!(*^=-*	\$,#^=-*)	\$@,\$^=!^
@)%@ ÷%#	##,##=)%	##,!=\$@	!#,@*=&)	@@,) \$=\$	\$(,\$=(	\$&,!@=(
@)%# ÷%\$	##,&*=@\$	##,%&=%(	!%,)#=^)	@\$,^#=&)	%,^!=\$\$	%@,^\$=%&
cf; t jflif\$	&=)	^=\$	!=^)	!=^	!#=&	!!=&
a[4b/ -kltzt						

Jofkf/ ;Gthg

cf-j=	
Jofkf/ ;Gthg	
@)\$*÷\$(	-!&,!)=#*
@)\$ (÷%)	-!(,@)=(

\$!@

@)%)÷%!	-!(,&@=@\$
@)%)÷%!	-@),!)=!@
@)%)÷%!	-@),!)=*!
@)%)÷%!	-@),(\$=^)

cf} t jflif\$ a[4b/ \$=!

\$!@

ko6g

kl/ro

cgkd k[s[ts ;fbo{ bZ lrgfpg] ;u/dfyh:tf ljZjljVoft cg\$Hxd lzv/x? Pj+
cf^g}k\$[sf ;f:s[ts ljz]ftfx?n]ubf{cfh gkfn ko6sx?sf]nflu cfsif\$ s]b|e0{u0tJo
:ynsf]?kdf ljsl; t e0/x\$]5 .

gkfn c0t/fi6a ko6sx?sf nflu vhf ePsf] cjlw w]}nfd] geP klg ko6sx?sf]
cfudg;wof lbgfglbg a[4 e0{g}/x\$]5 . ;g\!(^@ df gkfn cfp]ko6ssf] ;wof ^,!&(dfq
lyof]eg] ;g\!(% df gkfn df cfp]ko6sx?sf] ;wof a9] s/La ;f9](@ xhf/ klg uPsf]lyof].
;g\!(*) b]v !(() sf]bzsd of]a[4b/ cf] t &% e0f a9L ePsf]kf05 . ;g\!((! df sh
ko6s cfudg;wofdf !%% n] clea[4 e0{@ nfV (@ xhf/ ((% ku\$]lyof]. o; }jif{ef/tlo
ko6sx?sf]xjfo{dfu\$ /f cfudg;wof sh (@,%)^ klg u0{ut jif0Gbf %\$-* kltzt]a[4 xg
uPsf]lyof].

ko6g pB]u ljbZL dbf cfh0 ug]Ps k0v pB]usf]?kdf :yflkt e0;s\$]5 . ;g\!(^@
df o; lfa6 s/La &* xhf/ cd]lsl 8n/ cfh0 ePsf]lyof]eg] ;g\!(() df of]/sd % s/f\$
*^ nfV cd]/sl 8n/ ku\$]5 . xfn sh ufx{0o ptkfbgdf ko6g pB]usf]ofubfg s/La #-&
kltzt /x\$]5 .

gkfn df pQ/ cd]/sf, klZrdL o'fk, k']LPlzof tyf l5d\$ /fi6«ef/taf6 a9L;wofdf
ko6sx? cfp]ub5g\ . ol ko6sx?sf]gkfn df cf] t a;f0 s/La !@ lbg /x\$]5 Pj+logx?n]
kltlbg @& cd]/sl 8n/ vr{u/\$]b]v5 .

ofhgfa4 ?kdf ko6g ljsf; sf nflu ;E7gf]ds ?kdf ul/Psf kpf;x?nf0{x0]xf]eg] ;g\
!(%& df u7g ePsf]ko6g ljsf; aPnf0{g}klxn]kpf; dflg5 . To;kl5 ;g\!(%(df ko6g
ljefusf]:yfkf eof]. To; }u/L ;g\!(&& df ko6g d0qnosf]:yfkf eof]. ;g\!(^ df gkfn
ko6g ljsf; ;ldt\$]klg u7g ePsf]lyof]h;n]ko6g u? ofhg,!(&@ tof/ u/\$]lyof]. o;/L
clxn]cfP/ o; d0qnoc0tu\$ ko6g ljefu, xjfo{ljefu, zfxl gkfn jfo' ;Jf lgud, xfh
Jo:j:yfkf tyf ko6g tflnd s]b|Pj+tf/fufp]fj\$; ;ldt /x\$]5 .

ko6sx?nf0{gkfn le0fpg] ;jfw\$ dxTjk0f{oftfofts df0oddf xjfo{oftfoft g}
/x\$]h]o;s\$]ljsf; g}ko6g ljsf;sf]nflu k'/ssf]?kdf /x\$]5 . lj=;=0))^ ;fndf sf7df08f}
uf]/ ljdfg :yndf 8sf\$ ljdfgsf]cj t/0faf6 gkfn df xjfo{oftfofts]0ltxf; z? ePsf]xf].

z?df gful/s p88og;DaGwL sfd ef/tlo kfljlwsx?sf] ;xof]af6 ul/Psf]eP klg ;g\
!(&@ kZrft\k0f{?kdf gkfnLx?af6}of]sfd ;Dkfbg ug{yflnPsf]kf05 . clxn]gkfn df Pp6f
c0t/fi6a ljdfg:yn ;d] u/L \$# j6f ljdfg:yn /x\$]5g\ h;dwo] #* j6fdf zfxl gkfn
jfo';Jf lgudn]lgoldt ;Jf ;~rfng ub]cfPsf]5 . xjfo{oftfofts]ljsf; Pj+lj:tf/n]ubf{
gkfn\$]c0t/fi6a ;Dks0f a[4 ePsf]5 eg]clw/fHosf blu0 :yfgx? ;d] df cfjfudg ;Dej
e0{/fi6sf]clf00ftdf 7hf]ofubfg klg uPsf]5 . c0t/fi6a Pj+cf0tl/s xjfo{oftfoft k0ffnln]
ko6g Pj+Jofk/ clea[4 nufot b]L k\$]k Pj+cfktsfnlg l:yltf ;d] dxTjk0f{elbsf v]h\$]
cgej ul/Psf]5 .

;ftf}of]hgfsf]k]lt

;ftf}ofhgf -@)\$@-\$& cjlwdf ljbzl ko6sx?sf] cfudg;wof klxnf] rf/ jifdf cf} t
 !!:=)% kltztn]a[4 ePsf]lyof]eg];g\!(* (df ef/t;Esf]Jofkf/ tyf kf/jxg ;GwLsf];dfkt
 kl5 pTkGg ult/fvsv]sf/Ofn]o;;wofdf (=* kltztn]xf; xg k'lof]. o; ofhgfsf]clGtd jifdf
 ljbzl dbf cfhg ^ s/fp *# nfv \$# xhf/ cd\sl 8n/ kul kfF jifdf cf} t !!:=@\$ kltztn]
 a[4 ePsf]lyof]. o; cjlwdf k[o]s ko6sn]cf} t #@) cd\sl 8n/ -kltbg @& vr{u/sf lyP
 eg] ko6sx?sf] cf} t a;f0 !!:=^* lbg /xsf] blvof]. ol tYofIx?nf0{ ljzn]f0f ubf{ o;
 ofhgjlwdf klg nlo ul/Psf] pRr:t/Lo ko6seGbf ;fwf/Of:t/sf ko6sx?s} jfxNotf /Xof].
 ofhgjlwdf dVotof lgDgfg';f/ kplt ePsf]blvG5 ||

-s_ lxdfnl lfg ko6g ljsf; ||J8ofaf/f df}d;DaGwL k;f/Of tyf Xof08 aS tof/ ug]sfo{
 ePsf]5 .

-v_ ko6g ;j]f0f tyf cg;Gwfg || @^ j6f ;DefJo ko6g :ynsf]; j]f0f / # ljifox?df cwoog
 tyf tYofl kl:t sf kpfzg ul/Psf]5 .

-u_ l/hf]Pl/of ljsf; || cGgkOf{; #f0f lfgnf0{ljsf; ug]sfoGm]dsf]yfngl ePsf]5 .

-3_ ko6g ;j]f ;bPls/Of || sfs/lešf:yt ko6g ;'rgfs]bpf vfg]kfgl tyf :ofgG/Lsf]Jo:yf,
 ssgl ul6xpf; kg|| lgdfGf, kf\y/fl:yt :gf]Eo"xGnsf]dd{ ;wf/ / d':tf^sf]hf;f]df
 ko6g ;'rgf s]blvf]ngsf ;fy}sf7df08f]f 3dtl ko6s kx/Lx?sf]Jo:yf z? ePsf]5 .

-a_ kf\y/f ko6g ljsf; || kn]ftfn jl/kl/ af6f]lgdfGf, kn]ftfn / 66Esf] SofDkl^ ;f06df
 Nof08 :s]k^ / j]ff/fkOf sfo{kpltdf 5 .

-r_ ko6g k]44 tyf krf/ krf/ || ljeGg krf/ ;fdulx?sf]kpfzg tyf ko6g pbud xg]
 bzx?df cw{;/sf/L tyf lghl lfg;E ldnL ;eQm ko6g sfoGmd ;~rfng ul/Psf 5g\.

-5_ tf/f ufpFljsf; ;ldlt || sf7df08f]af]l:yt xfn len]hsf]lfdtf lj:tf/sf]nflu 8g]dfs{
 ;/sf/sf]COf ;xof]udf cflyG ;ft h6fpg]sfo{z? ePsf]5 .

-h_ ko6g tyf xfn Joj:yfkg tflnd || o; lfgdf hDdf #@\$! hjfg blf hgziQm pTkfbg ePsf
 5g\.

- ' ljdfg :ynx?sf];wf/ || lqe'g cGt/f]6^ ljdfg:yndf wfjgdfu{tyf kf/fnn 6\$;L j]
 ;bPls/Ofsfo{;dfkt eO{cfwgs 7hf hG jfobfgx? ;d] cjt/Of xg ;sP] 5 eg]
 cGt/f]6^ 6ldgn ejg, ck/zg Po/nf0G; ejg, tyf sG6h 6fj/ ejgsf]lgdfGfsfo{
 ;DkGg eO{ljdfg:ynsf]lfdtf Pj+;ljwf:t/df a[4 eO{ko6g Pj+Jofkf/ clea[4sf]nflu
 7hf]6]f kGg uPsf]5 . To:t}o; ljdfg:ynsf]a/f]Pl/ofsf]kg|| :yfkgf, dG]ofhfh,
 km]sf]6E ejg, kfgl cfklt{ r]sbf/, :6f] ejg Otof]bsf]lgdfGfsfo{kfg ;DkGg ul/Psf]5
 .

cfGtl/s ljdfg:ynx?sf] efts;ljwf lj:tf/ ug] l;nl;nfdf gkfnu-hdf
 wfjgdfu{9n Joj:yf tyf kfgl cfklt{sf]l8hf0G, Of6dG ;lxtsf]u? ofhgf tof/ ul/Psf]
 5 eg]cG ljdfg:ynx?df % 6ldgn ejg, % sG6h 6fj/, ^ sdff/L cfjf;uk, % kx/L
 cfjf; uk, @ vfgkfgl Joj:yf, % wfjg dfu{;wf/ lj:tf/, \$ gbl lgoGqOf, ! 9n ;wf/ tyf
 ! km]G;Esf l;len lgdfGfsfo{? ;DkGg ul/Psf 5g\.

- \ gful/s p88og ;j]f || sf7df08f]yt lqe'g cGt/f]6^ ljdfg:yn nufot % ljdfg:yndf
 kjf0G 6"Kj0G sDolgszg ;j]f lj:tf/ u/L hDdf * ljdfg:ynx?df Po/ 6kms sG6h

;Jf tyf @@ ljdfig:ynx?df P/fBd ^nf0\$ OGkmdZg ;Jf pknAw u/f0Psf]5 . sf7df08f} xjfo{p8fg ;'rgf lfnf0{lje fhg u/L sf7df08f} tyf gkfnu~h lfn :yfkf u/L Po/ 6fkms ;Jfdf ;wf/ ul/Psf]5 .

-6_ ;~rf/ tyf p88og ;xfo M #! ljdfig:ynx?df ;~rf/ tyf p88og ;xfo 6dlgn ejg pks/0fx?sf]h8fg tyf ;~rfng ul/Psf]5 .

-7_ gful/s p88og tflnd M sDolgszg, P=6L=;L= /J8of tyf clUg lgjf/0ftkmsf]cfwf/e't / kgttfhul tflndx? ;~rfng u/L %^* kfljwsx? tof/ ePsf 5g\.

cf-j: @)\$&/\$* / @)\$*/\$(sf]kpllt

!= ko6g b[6sf]fn]dxTjk0f{t/ lgif]wt ?kdf /xsf d't:tf^, dgf:nh:tf lfnx? kb ofqfsf nflu vhf ul/Psf]5 .

@= klxn]k6s Plzofnl ljsf; a]sf]Appraisal Mission n]kz u/]sf]Tourism Development Project sf]sfof]jogsf]nflu dCh/L e0;s]sf]5 . of]kl/of]hgfsf]nflu pQm a]n]s/La ?=\$% s/fB Cof pknAw u/fpgf .

#= ;f]6l xfnafx]s cGo tlg kfFtf/]xfnx?nf0{klg Sofl;gf]vf]lg :jLs[t kpf]g ul/Psf]5 .

\$= tf/f ufpE]af]l:yt hUufdf lghl lfn]sf];d] ;eQm nufglDf pRr:t/Lo xfn :yfkf ug{ :jLs[t kpf]g ul/Psf]5 .

%= lghl lfnaf/f nufgl u/L jfo';Jf ;~rfng ug{tlg lghl sDkgLx?nf0{/ Ps x]nsf]6/ ;le{nf0{cf6tl/s ;Jf ;~rfng ug{:jLs[t kpf]g ul/Psf]5f s]Ln]cf'gf]p8fg ;Jf kf/De ;d] ul/;s]sf 5g\.

^= UNDP/ILO tyf xfn Joj:yfkf tyf ko6g tflnd s]b]sf];eQm tTjfwgdf ko6glfn]df sfo{t hgziQmsf]kg/fjnf]sg u/L clwoog klt]bg tof/ ul/Psf]5 . ;fy]**% hjfg blf hgziQm pTkfbg klg ePsf]5 .

&= zfxl gkfn jfo' ;Jf lgudn]sf7df08f}aDa0{alr lgoldt xjfo{;Jf z? u/]sf]5 .

*= du]sf]tfnrf, sflnsf] tyf ?sd ;Nndf yk tlg gofFjdfg:yn lgdf]f ug[sfo\$]yfngl e0;s]sf]5 .

(= lqe]g cGt/f]6a ljdfig:ynsf]hUuf clwukOf sfoCgtu{ #^% /fkgl hUufsf]/ !!@ j6f 3/sf]dcf]hf ljt/0f ePsf]5 . To;ju/L Pk]lg lgdf]fsf]sfo{z? ePsf]5 .

!)= lqe]g cGt/f]6a ljdfig:yn, gkfnuCh, lj/f6gu/, wgu9L, ;v]l, l;d/f, ?Dhf6f/ ljdfig:ynx?df ;~rfng ul/Psf];~rf/ tyf p88og ;xfo / 6ldgn ejg pks/0fx?sf]h8fg, ;wf/ tyf ;~rfng sfo{rfn'ePsf 5g\.

!!= ;~rf/ ;JfcGtu{ blu kxf8L e]usf]yk Ps ljdfig:yndf Point to Point Communication and Aerodrome Flight Information ;Jf kpf]g ug[sfo\$]yfngl ePsf]5 .

!@= cġt/s jfobfg ;~rfngdf a[4 ugI p2Jon] /fqL ;Jfsf] nflu gkfnuġh ljdġg:yndf
;~rf/ tyf p88og ;xfo pks/0fáf/f ofġqs p8fg cjt/0f ljlwsf] thġf u/L nfu'
ul/Psf]5 .

!#= clUg lgjf/0f ;Jfsf] nflu kġr C0f ;xfotġtuġ #=% ldnog kġr kġsaf6 @ j6f
clUglgjf/0f eġsn o; jifġf]cġtdf kġt xġ5 h;af6 lqeġg ljdġg:yndf ^ Sof6uf]Lsf]
;Jf k%ofpg ;lsg5 .

!\$= /fli6α P/fġl6sn clwsf/Lsf] ?kdf xjf0{ljefun]ugkġgful/s p88og;DaGWL /uh6]/
lhDdJf/L axg ug{58}jfobfg xġ'kġcfjZostfg?k xjf0{ljefucġtuġ Po/ 68;kf6{
l8lehg v8f e0{o; l8lehg cw{ġfoQtfsf] ?kdf jfobġgsf];~rfng ug{; lfd ePsf]5 .

!%= lqeġg cġt/fġl6α ljdġg:yndf Sofġl8og ;xofuaf6 cfjZos oġq pks/0f Pj+tflnnds]
Joġ:yf e0{PlePzg ;\$ol/6l kġffnLsf]z?cft ul/Psf]5 .

!^= cġt/fġl6α xjf0{oftfofts] clea[4 ugI;nl;nfdf ef/t, yf0ġ08, aunnfġ, kfls:tġg,
>lnsf, rlg, ;0Qm clw/fġo, l;ġk/, dfNbLE;;, aġf0{ e6ġg, / ?; u/L hDdf !@
ldq/fi6x?;ġ lākIflo xjf0{;Demf]fx? e0;sġf 5g\eg] ;3lo u0ftġg hdġl tyf
hfkġg;ġ xjf0{;Jf ;~rfngsf];dembf/L sfod ul/Psf]5 .

ljBdfg ;d:ofx?

!= sġL ;ldt :yġx? dfq koġgsf]nflu pknAw /xġf]5 / tL 7fpġ?df klġ cTolws dfqdf
rfk a9b5 .

@= xfn ljBdfg koġg :yn / ;Deflj t yk :ynx?sf];lrt lj sf;sf]nflu kġfġf/x?sf]sdl
/xġf]5 .

#= koġgsf]lj sf; ubf{jftfj/0f Pj+;f+s[ts ;Dkbf tyf wfldġ koġg:ynx?sf]kġ4ġtkġ{
kofġt Wofg kuġf]5ġ .

\$= koġsx?sf] gkfn a;f0nf0{ nDAofpg] / pġlx?nf0{ vr{ a9L ug{ nufpg] vfnsf
sfoġmġdx?sf]sdl /xġf]5 .

%= koġg lj sf;sf]nflu cfjZos kġ4ġ sfoġ?sf]kġfj sf/L 9Eaf6 sfoġġog xġ ;sġf]5ġ
.

^= gkfnnf0{kġolf ?kaf6 hfġġ]cġt/fġl6α xjf0{;Jf / o;sf]lfdtġdf sdl /xġf]5 .

&= cġt/s xjf0{;Jf ;ldt 5 eg]o;sf];Jfx? klġ:t/lo 5ġ . ;fy}xjf0{oftfofts]
lj sf;sf]nflu kofġt kġfġf/x? kġf xġ cem afġL g]5 .

*= koġs cfudgnf0{jifġ/ g};dfg ?kn] a9fpg ;lsPsf] 5ġ . o;n] ubf{koġg ofd
(Seasonality) sf]kġfj /xg uPsf]5 .

(= koġglġ kġolf ?kdf bġsf]cġo cflyġ lġ;ġ ;Da4 /xg ;sġf]5ġ .

!)= ;dli6ut ?kdf, koġg kġ4ġsf]nflu ;fduġx?sf]cfjZos cfkl'tġf sl7ġf0 dx;'; ul/Psf]
5 . ;fy};xġpġ]gl't, kġ;fxg tyf lgod sfġġ ckoġt 5g\eg]ltġlx?df kġfj sfl/tfs]
klġ sdl /xġf]5 .

cf7fjofhgfsj[k7eld

gkfnsfj /fli6α cy{Gqnf0{ ;b9 ug{ko6glfjfsf] ljsf; dxTjk0f{ ?kdf b\fk/5f] 5 .
ko6gofllo ;Dkbfsf] wgl xfd] dh5df cen} klg ljlzi6 ;f#s[ts k/Dk/fx?, dgf]d kfs[ts
b7ox?, ;fx;L tyf k/fqndLx?sf nflu rbf]lk0f{lxdlzv/x? tyf cg';Gwfgstf{x?sf nflu clt
bhē kfs[ts 56fx? lJBdfg 5g\ . o:tf ;Dkbfx?sf] sb}kltsh c;/ljgf g}kpfjsf/L tj/n]
pkofl u/L b7sf]cfly\$ ljsf;df 7f] ofubfg k'ofpg]ls;daf6 ko6g pBf]unf0{ljsl;t ug{
;lsG5 . ;fy}gkfndf cfBf]ls/Of tyf Jofkf/ kJ46sf cnfjf cfly\$ ljsf; / ljb7L dbf]sf]
cTolws cfh6sf]nflu dxTjk0f{dfllgg];Jf pBf]usf]?kdf ko6glfjfsf]ljsf; ckl/xfo{/x5f]5 .

ljb7L dbf cfh6 ug]pBf]ux?dwo]kpv ?kdf /x5f]tyf jftfj/Ofdf sb}c;/ gkg]u/L
;~rfng ug{klg ;lsq]/ lJBdfg eBf]ns tyf ;f#s[ts ;Dkbfx?nf0{ko6gsf nflu kpf] ug{
;lsq];Defjgf klg ePsf]h]o; pBf]udf thgfTds nfe a9L b\VPsf]5 . t;y{ko6g pBf]unf0{
kfyldstfsf ;fy ;Da46 ul/g'kb5 . gkfnsf]ufdLof Pj+kj{Lo lf]sf]ljsf;sf nflu klg ko6g
pBf]un]dxTjk0f{eldsf v]lg ;Sg5 . of]pBf]u Ps /fhuf/Ldhs Joj;fo ePsf]h]o; Joj;fonf0{
b7sf yk :yfgx?df lj:tf/ ug{;s]a]fhuf/Lsf ;d:of klg w]xb;Dd ;dfwfg ug{;lsG5 .

pkoQm oyfy{fx?nf0{ b[i6ut u/L cf7fjofhgj]wdf >L % sf] ;/sf/n] ko6gofllo
:ynx?df k'f]w/x?sf]ljsf; u/L ko6g kJ46 sfodf kpfjsf]/tf Nofpg ko6g Joj;fodf lghL
tyf ljb7L nufglstf]nf0{cfslift ug5 . ;fy]lghL lf] ;fdbflos tyf u] ;/sf/L ;3-; yfx?sf]
;xelfutnf0{ ;xfpgh:tf cfjZos glt th6f u/L sfodfjogsf lgldQ pkoQm cfjZos
jftfj/Ofsf];hgf ug5 . ljutdf ko6g pBf]unf0{cy{oj:yfsf];b9ls/Ofdf k]olf c;/ kfg{;Sg]
lf]sf]?kdf ljsf; ug{g;s5f]tYo xfn o; lf]df lJBdfg ;d:ofx?af6 kl6 e0;s5f]5 . t;y{
cf7fjofhgdf ko6glf]c6tu{ ckgf0g]glT tyf sfodfmx?åf/f log};d:ofx?sf]lg/fs/Ofsf]nflu
7f] sbdx? rflng5g\.

>L % sf] ;/sf/n]pbf/ cfly\$ glt c]nDag ug]kl/k]odf ko6glf]nf0{Ps dxTjk0f{
lf]sf]?kdf lnPsf]h]o; lf]sf]ljsf;sf nflu >L % sf] ;/sf/n]lghL lf]nf0{cuf]8 a9fpg Ps
pTk]S (Catalytic Agent) sf]?kdf ;xof]ufds tyf ;dGjostf]sf]eldsf v]lg5 .

p2]o

!= ko6g pBf]usf]ljsf;af6 a9Le6bf a9L ljb7L dbf cfh6 ug].

@= s]L ;ldt ko6g:ynx?df dfq /x5f]rfknf0{sd ug{ko6g lq'ofsnfknf0{b7sf c6o
lf]x?df lj:tf/ ub]nUg].

#= ko6g pBf]usf]lj:tf/ u/L /fhuf/Lsf cj;/x? ;hgf u/L u/Lal sd ug{hgtfsf]
hljg:t/ ;wfg].

\$= jftfj/OfLo, P]txfl;s tyf ;f#s[ts ;Dkbfx?sf] kJ46sf ;fy}ko6g;DaGWL ;Jf tyf
;ljwfx?sf]u0f:t/ clea]4 ug].

%= ;lfid, ;/l]ft, ;ljwfoQm tyf:t/Lo xjf0{;Jf ;~rfngsf]nflu cfjZos k'f]w/x?sf]
ljsf; ug].

^= ko6glf]nf0{b7sf]c6o cfly\$ lf]x?;F ;dGjofTds ?kdf cfa4 ub]nfg].

&= ko6g pBf]udf :yfgLo j:t't tyf ;Jfsf]pkofl a9fpB]n]hfg].

gllt

lgDg lnltv glltut lqmfnsnfkåf/f gknnf0{ ko6sx?sf] dVo cfudg s]b] (Final destination) sf] ?kdf ljsf; ug] nlo /flvPsf] 5 eg] ko6gnf0{/fhuf/L kpf] ug] Ps kplv lqsf] ?kdf klq ;~rfng ul/g5 .

ko6g kl4g tyf krf/ krf/

- != ko6g ahf/sf] ?kdf gofHj sl; t e0/xsf] k]L{Plzof, blif0f k]L{Plzof, ci6]nof, klZrd o/fk tyf cd]/sfh:tf k/Dk/fut ahf/x?af6 a9L vr{ug] lfdtf ePsf ko6sx?sf] cfudg; wof a[4 xg]u/L ko6g kl4g sfo6mdx? ;~rfng ul/g5 .
- @= ef/tlo ko6sx?sf] ; wofdf cen a[4 ug]{ljz]f kl4g sfo6md th0f u/L sfo6jog ul/g5 .
- #= ko6g sfo6f]:t/lotf clea[4sf ;fy}kpfjsf/L ?kdf sfo6md ; 0fhg ug6f nflu ; d] >L % sf] ; /sf/, cw{ ; /sf/L ; yf tyf lghL Joj ; folx? ; d] ldnL ; 0Q ?kdf kl4g sfo6mdx? ;~rfng ul/g5g\ . o ; }sfo6f0{ : yfloTj kpf] ug{ ; 0Q ; xeflutdf Pp6f 58} ko6g ækl4g sf]fæ sf] ;~rfng ul/g5 .
- \$= ko6sx?nf0{gkn cfp]g ; ljwf k%ofpg]x]h]ljbzL jfo' ;]fsf]lgoldt Pj+rf6{ ;]fnf0{ k] ; f]xg lbgSf ; fy}el ; f kpf] ug]sfo6f0{ ; /n agf0g5 .
- %= ko6glqsf cw{ ; /sf/L / lghL Jofj ; folx? ; 0 ; d] ldnL ; 0Q ?kdf /fi6df ljBdfg ; f+s[ts ; Dkbfsf] kl4g ug{ sfo6fhgf agf0g5 . o ; cg'f/ wld6 tyf ; f+s[ts ko6gsf ; fy}cf6t/s ko6g ; d] ljsf ; ug]u/L sfo6mdx? ;~rfng ul/g5g\ . lghL lqdfk : o:tf ed0f kofs]x?af/f ko6g ofd (Seasonality) sf]c ; /nf0{36fp6]nug]u/L sfo6mdx? lgdr0f ul/g5g\ .
- ^= ko6sx?nf0{sf7df08f]lqdf / oftfofts] ; ljwf ePsf cGo ko6g :ynx?df ; ud tyf ; ljwfoQm cfjfdgsg]nflu jftfgslht a ; ;]f pknAw u/fpg lghL lqdf jf ; /sf/L / lghL lq ldnL Pp6f lgsfosf]Joj:yf ul/g5 .
- &= gkfnf] ; f+s[ts, Pltxf]s, k]s[ts tyf wld6 cfsif0x?af/] lj:t] hfgsf/L lbg] vfnsf ljleGg kpf/sf krf/ ; fdfu]x? pTkfbg u/L :jbz tyf ljbzdf lj t/of ul/g5 .
- *= ko6g kl4gsf] nflu gkfnL s6g]ts lgo]ux?nf0{ kl/rfng ug6f ; fy}kplv ko6g ahf/x?df ko6g kl4g 0sf0{:yfkf ul/g5 .
- (= ko6gsf ljljw klfx?af/] :yfglo hgtfnf0{hfgsf/L u/f0{hgr]gf clea[4 ul/g5 .

ko6g pTkfbg, ljsf; tyf pko]k

- != ko6sx?n]pkf]u ug]j:t' / ;]fx? :jbzdpTkfbg ug{k]/t ul/g5 . ko6g ljsf;nf0{ jftfj/Oflo klaf6 ; d] lbuf] agfpg :yfglo:t/sf vfB j:t' tyf 0Gwg ljsf ; ; DaGwL sfo6mdx? ; 0 cfjZos xg]vfnsf sfo6md ;~rfng ug{nuf0g5 .
- @= ko6sx?nf0{cfjZos kg] ; fdfgx?sf]cnfjf bzdf g}pTkflbt ljleGg j:tX? -x:tsnf 0Toflb_ Pp6}ynf]df pknAw u/fpg]x]h]sf7df08f}zx/df g}Pp6f a[t\s/dQm k;n

vflng5 . o:t}lsl;dsf k;nx? ;DefJotfsf]cfwf/df cGo ko6s :ynx?df klg vflb}
nlug5 .

gkfn clw/fHosf ljleGg efux?df 5l/P/ /x}sf ko6s cfsiffoQm :ynx?sf]klxrfg ug{
;j}f0f tyf cg';Gwfg ul/g5 . pk/fQm :yfgx?df :yfglo hgtfsf] ;xeflutfnf0{ ;d}
pkofu u/L pglx?nf0{g}kmf0bf xg]vfnsf pkoQm ko6g sfoQmdx? ;~rfng ul/g5g\.

;fxl;s ko6g ljsf;

!:= gofFkbofqf dfu{tyf ko6g:ynx? r/0fa4 ?kdf vflb}hfg] sfoQmdcGtu{ vflng]gofF
kbofqsf lfx?df qmdzll k}fwf/sf]ljsf; ubInlug5 .

@=>L % sf] ;/sf/n]vhf u/}sf lgiwt lfx?df kbofqf sfoQmd ;~rfng ug\$flgldQ
jftfj/0fdf vnn gkg] ufdlOf hgtfn] cfly\$ kmf0bf kkt ug] ko6ssf] ;/lff tyf
kzf; lgs lgoGqOf / cgludg ;d] ug{;lsg]lx;fan]JoJ:yf ckGf0g5 .

kbofqf dfu{? / ToxfF/x}sf SofOk ;f06 nufotsf cGo ;Jfx?sf]klg ;Hf0f, dd} tyf
;Def/ u/L ;~rfng ug{;d] lhDdf lb0{gofFvhf ul/Psf lfx?df ;~rfng ePsf]kbofqf
sfoQmdsf] cgludg ;d] ug\$fnflu u} ;/sf/L ;tyf jf pQm lfxs} ;dbfonf0{cu;/
u/f0g5 .

\$= gofFxdlzv/x? cf/fx0fsf nflu qmdzll vhf ubInlug5 . o;};Gbedf ;g\!((# sf]j ;Gt
Ctb]v klZrdf~rn lfxsf]* lxdlzv/x? vhf ul/g5 .

%= /fli6a lgs~h tyf jGohGt' cf/lf0f lfx?sf] plrt ;Hf0f xg] sfoQnf0{wofgdf /fvL
JoJl:yt ?kdf ko6g lqmfnsfkx? ;~rfng ul/g5g\.

^= gblx?nf0{ kplf0f xgaf6 hfufpg] u/L ;dlrt ?kdf hnofqf lqmfnsfkx? ;~rfng
ul/g5g\.

yk ko6g lqmfnsfkf]ljsf;

!:= ko6gsf gnf]lqmfnsfkx? h:t}SPAS, Hot Air Ballooning, Land/Para Gliding, Wind Surfing
tyf df5f dfg]sfo{?nf0{lj:tf/ tyf sGe];g ko6gsf]ljsf; ug\$fnflu sfoQmdx?
thdf u/L sfoQfjog ul/g5g\.

@= pkoQm :yfgdf cGt/fli6a:t/sf]Ps uNkm sf] {vflg];Defjgfsf]af/df cwoog ul/g5 .

lghL lfxsf]kl/rfng tyf ;ljwf

!:= xfn nufot ko6glf] Pj+:ynx?df ko6g ;Jfsf]u0f:t/ tyf lfdtf a9fpg lghL lfxaf6
k}tfjx? kkt u/L ;fxlcg';f/ ultljw a9fpg]u/L lghL lfxnf0{kl/rfng ul/g5 . o;df
:jbxL Pj+ljbxL nufglsfxf0{5\$}jf ;eQm ?kdf k];flxt ul/g5 .

@= ;Gtlnt ko6g ljsf; ug{ofhgfjwdf pkoQm :yfgx?df l/hf6{lfxsf]ljsf; ug]sfoQf
>L % sf] ;/sf/n]cfk" klg ;xeful e0{ jf k/} lnhdf lbP/ :jbxL tyf ljbZL
nufglsfxf?nf0{k];flxt ug5 .

ko6glf]df lghL lfxsf]kpfjsf/L ;mugtsf]nflu cfslif} ug{yk ;ljwf tyf ;xlnot
kpf]g ul/g5 .

\$= ljbZL lJlgdodf cFzs kl/jt0sf]JoJ:yf ckgf0{j:t' tyf ;Jf lJaf6 cfh0 xg]ljbZL db[sf]t]sPsf]kltzt ahf/ JoJ:yfn]lgwf{0f u/sf]dNodf a}x?nf0{laqL ug[kg]/ af5L kltzt /sd g]kfn /fi6<a}nf0{/sf/L efpdf aemfpgkg]JoJ:yf ul/Psf]5 .

%= ljbZL dbf cfh0 u/sf]s]L lglZrt kltzt ;Dd ko6g pBf]unf0{cf^g}kpf]usf]nflu a}df /fvg kfpfg]JoJ:yf ul/Psf]5 hg qmdzL a[4 ul/B]nlug5 .

^= ko6gIf]df nufglsf]nflu cfjZos shf{jf]f0Ho a}x?af6 kyldstfsf]cfwf/df k]flxt ul/g5 .

&= lJleGg lJQlo ;lJwfx? cfjZostfg';f/ pknAw u/fpB]nlug5 .

*= g]kfn k]f/f]0f ;3h:tf lghL If]sf ;3x?nf0{cem a9L ;lqmo u/f0{>L % sf] ;/sf/n] pkoQm k]f/f]/ ljsf;sf sfo{x?df ;d] ;mUg u/fpB]nlug5 .

gofK]f/f/sf]ljsf;

!= ko6gsf]nflu ;ldt If]x?df dfq lJBdfg rfknf0{36fpg bZsf cGo If]x?sf]lj:tf/ ug[x]h]gofFcsif\$ ko6g:ynx? ;d] klxrfg u/L ToxfFcfjZos kg]e]ts k]f/f]/x? lj:tf/ ul/g5 .

@= x/s ljsf; If]df vf; vf; ko6g :ynsf]ljsf; ul/g5 .

#= xfn lJBdfg ko6g:ynx?df sdl /x]f e]ts ;lJwfx? yk ug\$;fy}ltglx?nf0{ cfslif\$ tNofpg ;/ ;kmf0sf]plrt k]Gw ldnf0g5 .

\$= ;8s, ;~rf/, xjf0{oftfoft g]jsf]h:tf e]ts k]f/f]/x? lj:tf/ ug{/sf/L nufgldf a[4 ul/g5 .

%= e]ts k]f/f]/x?sf]lgdf, ;Af0f / ;~rfngdf ;/sf/L nufglsf]cnfjf lghL If] / :yfglo:t/sf u} ;/sf/L ;yf (N.G.O.) x?nf0{klg kl/rfng ul/g5g\.

kpf;lgs ;b]ls/0f

!= ko6sx?sf] ;/If nufot kg{ ;Sg] ;d:ofx?nf0{ ;dfwfg ug{/ t?Gt} sfo{fxL ug\$ lglDQ 3Dtl ko6g k]/Lsf]JoJ:yfnf0{pkTosf aflx/sf ko6g :yndf ;d] k%of0g5 .

@= ko6g pBf]unf0{cfjZos kg]hgziQm :jbZdf g}tof/ ug{/ ;f]sf]kpf] ug]lgsfo alr ;d]jo klg sfod ug{pkoQm xg]x]f kf7bqmdx? lgdf]fcj:yf b]v g]ko6gIf]df /x]f JoJ;fols ;3x?nf0{ ;mUg u/fpg]u/L klqmfdf ;wf/ Nof0g5 .

#= ko6gdf :jbZL tyf ljbZL nufgl k]4gsf]nflu kpf;lgs klqmfnf0{/nls/0f u/L nufgl pkoQm jftfj/0f ;hgf ug{cfsif\$;lJwfx? k]fg ul/g5g\.

\$ x]n, 6]en, 6]E tyf %ofk]6E JoJ;fosf nflu lJBdfg kpf;lgs klqmfnf0{/nls/0f ul/g5 .

%= ko6g P] tyf lgodfjnlfnf0{j]l]lgs tj/n] ;z]vg u/L ;do ;fk]f agf0B]nlug5 .

zfxL g]kfn jfo' ;]f lgud

!= ko6s pbud xg]:yfgdf ljdfg;Jf k%ofpg]x]h]lgudn]ofhgfsf]klxnf]jif6f klf6; / hfkfg tyf rfy]jif6Dddf blif0f sf]/of / ci6]nof;Dd cf^gf]c6t/f66;Jf lj:tf/ ug5 .

@= cf6tl/s ;Jf lj:tf/tk%{sf7df08f6f6 If6lo s]b]lj/f6gu/, kfy//f / gkfnu~h;Dd 66 ;Jf lj:tf/ u/L ol If6lo s]b]6f c6o :6fh ljdfg:ynx?df lgoldt ;Jf dfucg';f/ lj:tf/ ul/g5 .

#= sf7df08f]tyf kfy//f6f ko6s cfsif6fsf :ynx?df :6fh xjf0{;Jf a[4 ul/g5 .

\$= pk/f6 sf6md ;~rfng ug{ ofhgjlwsf] klxnf] jif{ b/ufdl 7hf] ljdfg ljb7L Po/nf06;sf];mUgtfdf jf ef8df pknAw u/L ;Jfdf /flvg5 . To:t}ofhgjlwdf If6lo xjf0{;Jfnf0{dfucg';f/ lj:tf/ ug{cfjZos lfdtfsf]yk Ps h6 ljdfg ;Jfdf pknAw u/f0g5 .

%= cf6tl/s If6lo xjf0{;Jf ;b6 ug{gofFk]jlwsf]Ps 6sf6k ljdfg pknAw u/L ;Jfdf ;mUg u/f0g5 .

^= lgud;6 /x6f]ljdfgx?sf]a9L pkof]u u/L ;Jf a[4 ug{gkfnleq tyf aflx/ /fql ;Jf z? tyf lj:tf/ ul/g5 .

&= ljb7L ko6sx?nf0{a9L ;Jf k6fg ugI;a}cf6tl/s ko6s ?6x?df I;6 cf/If of6qls/of ugI/ jfxo ;Jfsf]kx6 gku6f ljle6g b7x?df klg lgudsf]lqmfnsnfkaf6 ko6g k]46 ug{lgudn]hg/n ;J; Ph]6x?sf]lgolQm ug5 .

*= lgudnf0{a9L lqmfzLn Pj+;Jfdhs agfpg :jb7L jf ljb7L lghl If6sf];d] ;6Qm nufgl kl/rfngsf]cfwf/df sf6f]jogsf]nflu k6f; ul/g5 .

lqe'jg ljdfg:ynnfo{s]b]ab6f]?kdf ljsf;

!= lqe'jg c6t/f66 ljdfg:ynsf]u?ofhgfg';f/ e]ts ;ljwf tyf lj:tf/ sf6? Joj:yf ubInlug5 .

@= j6]zs Jofkf/df e0/x6f] a[4nf0{ b]6ut u/L lqe'jg ljdfg:yndf cfwlgs Joj:yfkg;xtsf]sfuf]sDkn]; ljsf; ug{cfjZos e]ts Joj:yfsf]yfngl ul/g5 .

#= lqe'jg c6t/f66 ljdfg:ynsf]e]ts ;ljwf Pj+k]jlws pks/ofx?nf0{c%ofjlws /fvl o:tf ;ljwfx?nf0{a[4 ubInlug5 .

\$= lqe'jg ljdfg:yn Joj:yfkgnf0{k6fj sf/L agfpg qmlds ?kdf :jfoQtf k6fg ul/g5 .

cf6tl/s ljdfg:ynx?sf];wf/

!= ljsl]b]t xjf0{oftfoft k6ffnlsf]nflu k]6f lj/f6gu/ / klZrddf gkfnu~hnf0{cfwf/ ljdfg:ynsf]?kdf ljsf; ug{cfjZos e]ts tyf p88og ;xfo ;ljwfx?sf]Joj:yf ul/g5 .

@= ko6g tyf c6o b]i6sf]fn]dxTjk0f{7xl/Psf cf6tl/s ljdfg:ynx?nf0{t/Lo ljdfg:ynsf]?kdf ljsf; ug{cfjZos e]ts Pj+pks/of ;ljwfx?sf]Joj:yf ul/g5 .

gful/s p88og Pj+xf0{oftfoft ;Jf ;~rfngdf ;/lffds tJnf0{;jfk/ /fvL lgdf e0;s}f ljdfig:ynx?df kfyldstfmdsf]cfwf/df e}ts ;ljwf tyf p88og Pj+;~rf/ pks/0fx?sf]qmds Joj:yf ul/g5 .

pbf/ cfsfz glt

!= ljbZL ljdfig ;Jfx?nf0{g}kndf lgwf/t ;Jf ;~rfng ug{k};flxt ul/g5 .

@= xfn ;~rflnt ljbZL rf6/ gltnf0{kg/fjnf}sg u/L ljeGg dh5x?af6 yk rf6/ ;~rfng u/fpg k};flxt ul/g5 .

:t/lo cftl/s Pj+JfXo xjf0{;Jf

!= cftl/s xjf0{;Jfnf0{t/oQm ?kdf lj:tf/ ug{xfnsf]xfj0{dfu?nf0{;Jojl:yt u/L, s}b/ / Hub ljdfig:yn alrsf] ;Jfsf]nflu %) / ^) l;6 lfdtsf]Hub ljdfig:ynaf6 To; lqsf cGo ljdfig:yndf !* / !(l;6 lfdtsf ;fg jfobfgx? ;~rfngsf]Joj:yf ul/g5 .

@= cGt/f6 xjf0{oftfofts}k}4gsf]nflu lãkflo ;/sf/L Pj+Jofkl/s xjf0{;Dem}fx? qmds ?kdf ;DkGg ubInlug5 .

lgdfffwLg gofFcfcl/s ljdfig:ynx?nf0{;dofa4 ?kdf k/f ul/g5 .

\$= ljdfig:yn jf ;tx oftfoft pknAw xg g;Sg]b}vPsf ljs6 lq?df x}nsf]6/ ;Jf k}4g u/L xjf0{;Jf la:tf/t ug{x}nko8x?sf]lgdf ul/g5 .

%= lqe'jg cGt/f6 ljdfig:ynsf] ;Jf ;~rfng cjlwnf0{a4 u/L o; ljdfig:ynsf]pkof]utfa9fpInlug5 .

^= lj/f6gu/, g}knu-h, e}xjf ljdfig:ynx?df /fqL ;Jf ;~rfngsf] ;Joj:yf u/L jfobfg tyf ljdfig:ysf]pkof]udf a4 ul/g5 .

cftl/s xjf0{oftfoftdf lghL lf}nf0{k};fxg

!= cftl/s xjf0{oftfoftnf0{;bP Pj+Jj:tf/ ug{lghL lf}sf :jbZL, ljbZL Pj+;eQm nufglcf cftl/s ljdfig ;Jfx? :yfkf Pj+;~rfng ug{:ki6 / ;/nls} k}qnof ckgf0{k};flxt ul/g5 .

@= cftl/s ljdfig ;Jfdf nufglstf?nf0{pBf}l}df lbP ;/xsf] ;ljwf pknAw u/f0g5 .

ljdfig:yn tyf ljdfig:yn;F ;DalGwt ;Jfx?sf] ;~rfngnf0{kpfjsf/L Pj+Jj:tf/ ug{:jbZL, ljbZL Pj+;eQm nufglcf lghL lf}nf0{k};flxt ul/g5 .

g}fnL jfod08n cGt/f6 xjf0{p8fgsf]nflu pkof}

!= lqe'jg cGt/f6 ljdfig:yannf0{cGt/f6 6s jfodfu}df ;dfjZ ug{kpf; ul/g5 .

@= lxdfno kf/ p8fg nufot k}'klZrd cGt/f6 p8fgx?n}g}fnL jfod08nsf]clwstd pkof} ug{;Sg]u/L xjf0{dfu?sf]k}4g ul/g5 .

s[if tyf jg kpfj/ ptkfbg Pj+; Af0sf] nflu cfwlgs kljlw kpfj ug[s[if p88og nufot ^nf0E Snj, ahlgE, Unf0{Eh:tf hg/n PleP;g;DaGWL lqmfnsfkx?nf0{ k[;flxt ug[klqmfnf0{nfu'ubInlug5 .

:t/lo gful/s p88og ;]fsf]nflu hgziQ

!= gful/s p88og;DaGWL ljleGg ljifosf cfwf/e't tyf dlod:t/lo hgziQ :jbzdf g} tof/ ug{gful/s p88og tflnd s]bhf0{ljz]f kfyldstf lb0{;b0 ul/g5 .

@= gful/s p88ogsf] lqdf gkfn] ljsf; u/]f] kzfut blftf klxrfg u/L cGo ljbzL /fi6x?;E ;f] blftf;DaGWL lfgsf] cfbfg kpfj ul/g5 . gkndf klq gful/s p88og ljifos /fi6x Pj+cGt/fi6x uf]7L tyf ;Ddhgsf]cfot]hg ul/g5 .

/fi6x gful/s p88og ;]fnf0{cGt/fi6x:t/df kplz{ xg] u/L bzs] 5lj clea[4 ug{ tyf lfg Pj+cgejsf] cfbfg kpfaf6 blftf a[4 ug{gful/s p88og;DaGWL cGt/fi6x ;3 ;]ysf]a7s, cGt/fi6x ;Ddhg, uf]7L Otflbdf ;lqmo ?kdf efu ln0g5 .

jftfj/Of kpf0f lgoGq0fsf]nflu ;]lft p88og Joj:yf

!= xjf0{oftfoft ljsf; tyf ;~rfngaf6 kpf0f xg glb0{ jftfj/Oflo ;Gthg sfod ug{ lgoGq0f ljlwx? gknsf]kl/k]odf cgshtf cg?k th0f u/L nfu'ubInlug5 .

@= ljdfg:yn lgdf0f tyf ljsf; ubf{pQm lqsf] jftfj/Ofnf0{blkefljt xg glbg plrt Joj:yf ldnf0g5 .

;]lft p88og jftfj/Ofsf]nflu ljdfg:yn jl/kl/ lgif]wt lq lgwf0f u/L cglws{ k]z tyf r]kfof, r/fr?Elnf0{cfsli{ tNofpg]ultljlwx?df /f5 nuf0g5 .

;b0 Pj+; lfd gful/s p88og ;]fx?

!= xjf0{oftfoft Pj+gful/s p88og;DaGWL kl:t:kwf{ds ljsf;cg?k P/fi6sn /]h5/L cyf]6Lsf] sfo{ kpfjsf/L ?kdf ;DkGg ug{ xjf0{ ljefusf] ;E7gfTds ;Argdf ;d;fdlos ;wf/ u/L o;nf0{Ps :jfoQ lgsfosf] ?kdf sfo{ ug{gful/s p88og kflws/OfE sf]?kdf ljsf; ul/g5 .

@= gful/s p88og;DaGWL lgod tyf lbubz0x? cWofjlws ul/g5 .

gful/s p88og lqdf tlj?kdf e0/x5f]kljlw ljsf;cg?k:t/lo gful/s p88og ;]f kpfj ug{;dofgsh pks/Ofx? pknAw u/L cllofjlws /flvg5 .

\$= gful/s p88og ;]fdf ;]hg hgziQsf]blftf clea[4 ug{tflnd, uf]7Lsf]Joj:yf ul/g5 .

%= ljdfg:yn Pj+xjf0{ljefusf] Joj:yfkgnf0{ ;do ;fk]f agfpg sfof]ho Joj:yfkgdf kljlws/Of (Mechanisation) u/L ;d;fdlos ;wf/ ul/g5 .

b]L kpf tyf cfktsfnlg cj:yfdf xjf0{;]fsf]plrt kl/rfng

!= vf]h tyf p4f/ sfo{nf0{e/kbf] / kpfjsf/L agfpg gful/s vf]h tyf p4f/ ;]fsf]ljsf; ul/g5 .

@= vfh tyf p4f/ sfo\$fl nflu ljeGg lgsfox?;f\$fl ;dGjo Pj+hg;xeflutf h6fpgl klqmf\$fl th\$fl ul/g\$.

e\$Dk, af9Lh:tf b\$fl k\$fl Pj+cGo ckt\$fnlg l:yltdf lqe'jg ljdfg:yn nufot cGo ljdfg:ynsf; ;f klxrfg u/L sfo\$flw tof/ ul/g\$.

bf]]cGt/f\$6a ljdfg:ynsf]lgdf\$

!= bf]]cGt/f\$6a ljdfg:ynsf]lgdf\$;DaGwdf ;Deflj t :yfgx?sf]rog u/L a9L cg\$H xg] sb]Pssf]lj:t\$ c\$ooog u/L lgdf\$fo{yfngl ul/g\$.

; -7gf\$ds Joj:yf

pkoQm gllt Pj+sfo\$mdx?nf0{blf Pj+k\$flsf/L 9Eaf6 ;DkGg ug{koGg dGqfnosf] ; -7gf\$ds :j?kdf lgDgadflhd ;wf/ ug]sfo\$md /flvPsf]5 .

!= koGg ljsf; kl/ifb

koGg pBfl\$fl]ljsf;sf]nflu ljeGg dGqfnos?alrdf ;dGjo Nof0{sfo\$]ogdf cfPsf afwf sl7gf0 x6fpg / plrt dfu\$z\$ Pj+gllt th\$fl ug{klwf dGqlsf]c\$olftdf Pp6f ækoGg ljsf; kl/ifb\$ sf]u7g ul/Psf]5 . koGg pBfl\$fl]ljsf; ;/sf/L tyf lghL lfh ;d]sf] ;eQm kpf;af6 xg]ePsf]tl lfhdf ;dGjo sfod ug{o; pBfl;f ;DalGwt ;/sf/L tyf lghL lfh\$sf kbflwsf/Lx?nf0{o; kl/ifb\$ kltlgwTj u/f0Psf]5 .

pkoQm cg';f/ sfo\$? sfo\$]og ug{koGg dGqlsf]c\$olftdf lghL lfh\$sf kltlgw? ;d] /x\$fl koGg ljsf; af\$fl u7g ul/Psf]5 . ol kl/ifb\ tyf jf\$nf0{3flft glltx?sf] sfo\$]og tyf cgludgsf nflu ;b\$ ub\$nlug\$.

@= **koGg dGqfnosf];b\$ls/Of**

koGg pBfl\$fl]a9bf]ultljw / ;Defjgfnf0{cfwf/ dfg] koGg dGqfnonf0{;b\$ ul/g\$. o; dGqfnocGtu{ Pp6f 5\$}c\$ooog tyf cg';Gwfzfvf :yfkf ul/g\$.

nlo tyf sfo\$md

ofhgjlwdf jflif\$;/b/ * kltztsfb/n] koGs cfudg;wof a9g] / ;/b/ !& kltztsfb/n]ljb\$ZL dbf cfh\$df a[4 xg ;Sg]cgdfg ul/Psf]5 . o;cg';f/ ofhg\$fl klxnf] jif\$ s/La # nfv @\$ xhf/ !)(koGsx?nf0{gkfn leofpg]nlo /x\$fl]5 eg]ofhg\$fl clGtd jif\$;f] wof a9] \$ nfv \$@ xhf/ @\$ klg]cgdfg 5 . o; }u/L ofhg\$fl klxnf] jif{koGgaf6 cd]/sl 8n/ & s/f\$ @# nfv ^) xhf/ cfh\$ xg]nlo /flvPsf]5 eg] ;f]a9] ofhg\$fl clGtd jif\$ cd]/sl 8n/ !# s/f\$ &) nfv cfh\$ xg]cgdfg 5 .

cf7f] ofhgjlwdf koGgl\$df ;~rflnt xg] sfo\$mdx?df ljz]ft\$ ljBdfg eflts k'jfwf/x/sf] ;b\$ls/Of tyf ;ldt koGg :ynx?df /x\$fl]30f\$nf0{x6fpg gof\$ynx?sf]lgdf\$ tyf k'jfwf/ ljsf; / koGg kl]4\$sf kpf;x?nf0{cfwlg\$ 9Eaf6 k\$flsf/L ?kdf ;~rfng ug]h:tf lqmf\$snfkx?df hf\$ lb0g\$. pkoQm lqmf\$snfkx? lghL lfh\$nf0{a9L;]a9L ;mug u/f0{ ufdLof lfh\$df /fhuf/sf]gof\$ej ;/x? ;hgf ug{tyf koGgnf0{k]olf ?kdf b\$z\$fl cfly\$ ljsf;df ofubfg k\$ofpg]lx;fan] ;~rfng ul/g\$5g\ . lgDglnlv\$ sfo\$mdx?df >L % sf] ;/sf/n] k]olf nufgl ug\$ / pkoQmtfcg';f/ lghL ;f] Pj+;fwgnf0{;d] kl/rfng ug\$.

!: **kj{lo ko6g ljsf;**

jftfj/Of ; #f0f tyf :yfgLo /fhuf/L clea[4 ugInlo ln0{kj{f/fx0f; DaGwL sfo6md tyf
pkoQm Joj:yfx? o; c6tu{ cjnDag ul/g5g\ . o:tf]sfo6f ; DalGwt u/<; /sf/L ; *yfx?sf]klg
; xeflutf clea[4 ugI lxd lzv/ ; kmf0 ugI kj{lo ko6g; DaGwL cfwlgs ; 'rgf k0ffnLsf]Joj:yf
tyf ljt/Of klqmof ldnfpg] gofFkbofqf dfu{ DaGwL kpf; lgs tyf cGo Joj:yf ldnfpg]/ hnofqf
sfo6md Jojl:yt ul/g5g\.

@: **c6t/f66 ; Dks{tyf ahf/ Joj:yf**

ljZj ko6g ; E7g tyf ; /sf/L:t/sf cGo ; *yfx?; F >L % sf] ; /sf/sf]tkm6f6 ug[kgI
sfo6f ; fy}a; 6L ljZj ko6g lbj ; dgtpg] ; g!((# nf0{blif0f PlzofnL ko6g jif{dgtpg]/
ko6g ahf/ Joj:yf; DaGwL sfo6md ; ~rfng ul/g5g\.

#: **ko6g cg{Gwfg tyf ; jIf0f**

ko6gof]o k'f{f/sf]ljsf; tyf ; Def/ ugI sfo6mdx? klxNofpg] ; ~rfng tyf cgludg
ugI / ko6g ; Da4 ljifosf] cWloog, cg{Gwfg tyf ; DefJo lfx?sf] ; jIf0fsf ; fy}To:tf
; 'rgfx?sf]ljt/Ofsf]Joj:yf klg ldnf0g5 .

\$: **krf/ ; fduIpTkfbg tyf ljt/Of**

gkfn; DaGwL kpfzgx? db0f u/L :jbZ tyf ljbZdf ljt/Ofsf] ; d] Joj:yf ldnfpg]u/L
kJo6 jif{ ko6s cfudgsf] cgdfigsf cfwf/df ljle6g efiffsf k'ts, kl:tsf, kf]6/, l:6s/
nufotsf krf/ ; fduIx? pTkfbg ul/g5g\ . o; 6/L >Jo bZ0; DaGwL kmf6f] , nf08, jQlrq cflb
klg lgdf0f ul/g]/ ; f6f nflu cfjZos d]zg cfrf/ klg v/lb ul/g5 . hgr]gf clea[4 ugIx]h
/J8of]nufotsf ; ~rf/sf ; fwgaf6 krf/ k]f/sf ; fy}ko6g; DaGwL tYofI tyf ; 'rgfx? kpfzg
ul/g5 .

%: **ko6g kj46**

ko6sx?nf0{gkfn cfpq cfslif u/fpg]p2Zon]ef/t tyf cGo pkoQm dh5x? 5gr6
u/L ltag]dh5x?df g}s]b6t u/L ljZjf kj46 sfo6mdx? ; ~rfng ugI/ To:tf]dh5x?nf0{g}
nlift u/L lj1fkg lbg]/ ljZjf cfltyo kpfq u/L pkoQm JolQmx?nf0{gkfn ep0f klq u/f0g5 .
; fy}cGo dh5x?df cfofhgf xg]ko6g kj46sf nflu pkoQm dhf, uf]7L ; Dd]hgdf efu lng]/
To:tf]sfo6md gkndf klq cfofhgf u/L s6e]; g 6l/hdsf]ljsf; ugI sfo6md ; ~rfng ul/g5 .
ljbZdf gkfn; DaGwL ; 'rgf kpfq ug{lbuff]Pj+k6fjsf/L ; E7gfids Joj:yf klq ldnf0g5 . zfxl
gkfn jfo' ; Jf lgud tyf cGo xjf0{sDkgL / lghL ko6g Joj; fol; F ldnL ; 0Qm ?kdf sfo6md
; ~rfng ugI/ sfo6mdf ; xeful xg]sfo6nf0{kfyldstfqmdf sfo6jog ul/g5 .

^: **;f:s[ts tyf wld6 ko6g ljsf;**

;f:s[ts ; Dkbfsf] kj46 u/L ;f:s[ts ko6g ljsf; ug6f ; fy}o; kpfdf nfu6f
snfsf/x?nf0{klq ; xof]u klq]u/L sfo6mdx? ; 0fhg tyf k6zg]sf]Joj:yf ldnf0g5 . wld6
ko6gnf0{ ; Jojl:yt ?kdf kj46 ug{lgbl lfx; F ; d] ldnL ; dlrt sfo6mdsf]lgdf0f ugI/
cfjZostfcg';f/ s]L wld6 :ynx?df k'f{f/sf]ljsf; sf sfo6md klq ; ~rfng ul/g5 . o; c6tu{
lxGbwdf]ndjLx?nf0{sf7df08f6f]klz4 kzkltgfy / cGo dlGb/x?, d'tf^sf]dlQmgfy, hgsk/sf]
hfgsl dlGb/ tyf cGo tly{ynx?, / ; jfsf]uf; f0608, / o; }u/L a4wdf]ndjLx?nf0{slknj:t]sf]
ltnf]fsf, ?kGb]Lsf]nDagl, gjnk/f;Lsf]b]bx / /fduiddf cfsif0f ug{yk sfo6mdx?sf] ; fy}

ol :ynx?sf]lj sf; ul/g5 . wld\$ tyf ;f#s[ts kj{c jnfsgsf nflu klg ;dlrt Joj: yf
ldnf0g5 .

&= ko6g ;]f tyf ;ljwf lj:tf/

ko6sx?nf0{yk ;ljwf kpfq ug[x]h]o; sfo6mdc6tu6 Onfdsf] c6t8f8f, dgfa /
Dofubll:yt tftf[kgl , g'fsf6, l;GwkfNrf6, uf7v[fsf]pQ/L Ifq / hgsk/ Ifqdf ;ljwf Joj:yt
tyf lj:tf/ ul/g5 . o; }u/L w/x/fsf]dd6 ;Def/, kbofq dfu6f SofDk ;f06sf] ;b6ls/0f klg
ul/g5 . ;fxl; s lqmfnsfksf gofFcfodx? :yfkf ug{pTk]/t ug[lx;fan] sfo6md ;~rfng
ul/g5 . o; }u/L lghL Ifqnf0{klg ;mug u/f0{wgs6fsf]lxn] dsjfgk/sf]sh]vfgl / bfdg,
g'fsf6sf] ssgl, eQmk/sf] gu/sf6, sf:slsf] 66Ef, ;b/ klZrdf~rnsf] vkt8 / zSnfkmf6,
dWoklZrdf~rnsf] 3f3f3f8L tfn tyf /f/fsf ;fy}cGo pkoQm Ifqdf l/hf6{lj sf; ug] sfo6md
;~rfng ul/g5 . xfn ljBdfg / gofF:ynx?df ;a}lsl;dsf ko6sx?nf0{cfsli6 ug{ol
:ynx?nf0{Pslst bz6lo :yndfu6f] ?kdf lj sf; ubInlug5 . ol Ifqx?df e6ts ;ljwf x?
a9fpgsf ;fy}ko6g kl46sf nflu laz]f sfo6mdx? klg ;~rfng ul/g5g\ . o; ;Cbe6f vf;
u/L sf7df08f]sh]vfgl-bfdg-lrt jg-nlDagL-kfNkf-kf]v/-uf7vf-sf7df08f] kf]v/f-hf6; f6-
dlQmgfy- dgfa-kf]v/f, sf7df08f]- lqzhL-g'fsf6sf cGo ko6g :yn-uf]f0s08-x]hDa'-sf7df08f]
sf7df08f]lj/f6gu/-lxn]c?0f pkTosf-ukmfkf]v/L-tfkn]E-Onfd-lj/f6gu/-sf7df08f]h:tf
dfu6?nf0{lj sf; tyf kl46 ul/g5 . o; sfo6mdc6tu6 ko6sx?nf0{x]fglaf6 arfpg / ;/lff
;d] kpfq ug{sf7df08f]tyf pkTosfalfx/sf 7fp6f klg qmd} 6 pknAw xg]u/L 30tl ko6s
k6/Lsf] ;]f pknAw u/f0g5 . ;fy}c6t/f66:t/sf]uNk sf] {v]gaf/]lj:t6 cWooog klg ul/g5
.

*= ko6g ;]f ;b6ls/0f

ko6g;DaGWL ;Dk0f{sfo6?sf]/yb]v tyf cgludg / lj sf; sfo6mdx? klg ;~rfngsf
;fy}ko6sx?nf0{ ;'rgf ;d] kpfq ug]u/L xfn sfo{t ko6g ;'rgf s]b6?sf]:t/ a[4 u/L
To:tf sfo6nox?nf0{t/Lo / ;ljwfoQm agf0g5 . o; c6tu6 lj/u-hdf cf'g}hUufdf ejg
lgdf6f,dgfa / gDrf6f gofFsf6nox?sf] :yfkf ul/g5 . kf]v/f sfo6noc6tu6 ;]L uN5L,
km]jftfn, ?kftfn / j]ugf; tfndf ko6sx?nf0{ ;ljwf kpfq ug[lx;fan]k]f6f/x?sf]lj sf; ug]
u/L sfo{ ;~rfng ul/g5 . o; }sfo6mdc6tu6 ko6sx?nf0{t/oQm ;]f tyf ;'rgf kpfq ug6f
;fy}ko6s s]b6?} ?kdf ;d] kpfu xg]u/L sf7df08f]df ko6g dxflgb6zgfno lgdf6f ul/g5 .

(= ko6g kl46 lj sf; cfo6hgf

Plzofnl lj sf; a]sf] C0f ;xof]udf uf7vf tyf kf]v/fdf Ifq ;Hf0f, sf7df08f] tyf
kf]v/fdf ko6sx?nf0{ ;'rgf tyf k/Dk/fut sfo{c jnfsg ug{kfpq]:yn lgdf6f, x6n Joj:yfkf
tyf ko6g tfInd s]b] ;b6ls/0f, kf]v/fdf ko6s dgf]-hg :yn, g6bf jftfj/0fLo kbofq dfu6
;8s tyf xjfo{d6fsgf]:t/ a[4 nufotsf sfo6mdx? ;~rfng ul/g5g\ . o; cfo6hgfc6tu6
o7f]klo cfly6 ;dbfo / ;6Qm /fi6<< 3Lo lj sf; sfo6mdsf] ;xof]u klg kf]t ul/g5 .

!)= ko6g hg;fwg lj sf; cfo6hgf

ko6gl6df cfjZos k/fdz{ ;]f ;d] kpfq ug]u/L x6n Joj:yfkf tyf ko6g tfInd
s]b6c6tu6 x6n, 66en, 66sa tyf %of'l6au Ifqdf pkoQm cfwf/e6 dfWod / pRr:t/Lo tfIndx?
;~rfng ul/g5g\ . o; c6tu6 ;Ddhg, uf7lx? klg pQm s]b6h] ;~rfng ug5 . ol ;a}sfo6?
k6fj sf/L 9Eaf6 ;~rfng ug{pQm s]b6hf0{ ;b6ls/0f u/Lg5 .

!!= tf/f uf6Hj sf; ;ldlt

lghL lfg;E ;eQ nufglLf Pp6f pRr:t/Lo cTofwlgS xfb af lfgdf lgdff ul/g5 .
xfn ;~rfngdf /xsf cGo l/hf? h:t}ssgl, gu/stf, kfy/f cflbdf klG ;eQ nufglSf
kpf;x?nf0{cuf18 a9f0g5 .

!@= **kpv ljdfig:ynx?sf]lj:tf/, yk efts ;ljwf tyf ;bpls/of**

cGt/f6 ljdfig:yn tyf cGtl/s xjf0{oftfoft kffnlsf]nflu dxTjk0f{s]bbsf]?kdf
/xsf] sf7df08f} gkfnu~h, lj/f6gu/, kfy/f tyf e}xjfl:yt ljdfig:ynx?df lgDg sfoqmdx?
;~rfng ul/g5g\

lqefg ljdfig:yn

o; ljdfig:ynsf]:t/ ;ljwf ;b p u/L lfdtf a[4 ;d] ug{u?ofhgfcg?k Pkfb lj:tf/,
sfuf clUg lgjf/Of, sfozfuf tyf cGtl/s 6ldgn ejg, x}/, cGt/f6 6ldgn ejgsf]lj:tf/,
bf] r/Ofsf] Pkfb lj:tf/sf sfoqmdx? ;dfjz ul/Psf 5g\eg] ljdfig:yndf ;/lft xjf0{
p8fgsf]nflu rgn klf;E, kl/k\ ;8s, ;/lft sdf/lx?sf] cfjf; lgdfsfsof? ;~rfng
ul/g5g\.

gkfnu~h ljdfig:yn

lfglo s]bbsf]?kdf /xsf]o; ljdfig:yndf u? ofhgfcg?k wfjgdfu{;bpls/of, 6\$;L j]
PS;] /f, sf/ kflsf, kfgl Joj:yf, 9n, sdf/L cfjf;, sfuf ulfdh:tf efts lgdfsf
sfoqmdx? ;~rfng ul/g5g\.

lj/f6gu/ ljdfig:yn

k'f{rnsf]s]bbsf]?kdf /xsf]o; ljdfig:yndf wfjgdfu{cfp/n] sfozfuf ejg tyf vfg]
kfgl Joj:yfsf sfoqmdx? ;~rfng ul/g5g\.

kfy/f ljdfig:yn

ko6gsf]b[6sf]faf6 dxTjk0f{kfy/fdf xfnst]ljdfig:yndf /xsf];~rfng ug]lfdtfsf]
;ldttfn] ubf{gofFljdfig:yn lgdf ug{s}L jifcuf18 g} hUuf clwuk0f sfo{e0;s}fh]
ofhgflwsf]cGt;Dddf gofFljdfig:yn ;~rfngdf Nofpg wfjg dfu{nufot cGo efts ;ljwf
lgdfsf]sfo{;~rfng ul/g5 .

e}xjf ljdfig:yn

cGtl/s xjf0{oftfofts]nflu s]bbsf]?kdf /xsf]o; ljdfig:ynnfo{nldjglsf]ko6g
lj sf; ;d]nf0{wofgdf /fvL ;b ug{/Gj]tyf Pkfb cfp/n] rgn klf;Esf]sfoqmd /flvPsf]5
.

!# = **;fg ljdfig:ynx?sf]lgdf tyf yk efts ;ljwf lj:tf/**

t/f0{ kxf8 tyf lxdfnlfgdf lgdf e0;s}f #* ljdfig:ynx?dwo]ko6g, Jofkf/ Pj+
;/lft xjf0{p8fgsf]b[6sf]faf6 @\$ ljdfig:ynx?df kfyldstf qmdfg';f/ wfjgdfu{;wf/, lj:tf/,
Pkfb lgdf ;wf/, 6ldgn , sdf/L cfjf; ejg, kfgl, 9n Joj:yf, gbl lgoq0f, rgn klf;
;h:tf efts lgdfsf sfoqmdx? ;~rfng ul/g5g\eg]lgdfffwlg du, sflnsf /?sd
ljdfig:ynx? kff jifk15 ;~rfngdf Nofpg ;lsg]u/L sfo{ul/g5 . sb}klg oftfofts]ljwf
gePsf kxf8L tyf lxdfnl lfgx?df cwoogsf]cfwf/df s}L x]nkfP8 lgdf ul/g] sfoqmd klG
;dfjz ul/Psf]5 .

!\$: ~rf/ tyf p88og ;xfo

cGt/f6 xjf0{ ;E7gaf6 kltkflbt l;4fctfg';f/ ;/llft xjf0{p8fgsf] nflu cfjZos
;~rf/ tyf p88og ;]fsf pks/Ofx? h8fg tyf ;Def/ ubInhfg]qmdf sf7df08f] gkfnu~h,
l;d/f, e}xjf, la/f6gu/, dxlbbu/, kfy/f tyf cGo lxdfnl kx8L ljdfig:ynx?df ;~rf/ tyf
p88ogsf pks/Ofx?sf]pknlAw h8fg, kbg{Ls/Of tyf ;Def/ sfo{? ;~rfng ul/g]5g\.

!%: xjf0{p8fg ;'rgf tyf lgoGqOf;]f lj:tf/

clw/fHosf] jfo'nf0{clwstd pko'f u/L cfly\$ pknAw xfl;n ug{lxdfnkf/ xjf0{
dfu\$] :yfgf tyf k]{klZrd cGt/f6 xjf0' dfu{x?nf0{gkfnst] jfo' lqdf :yfgf ug{kbf;
ul/g5 . To:t}kFj6f yk cGt/s ljdfig:ynx?df k]fOG6 6'k]fOG6 ;~rf/ tyf xjf0{p8fg ;'rgf
;]f kbf] ug] gkfnu~h xjf0{p8fg ;'rgf s[b]/ lj/f6gu/df 8f]l6s P/f]l6sn sDolgszg
;a ;]6/ v8f ug] @# ljdfig:yndf P/Bd ^nf0G 0kmdzg hf] v8f u/L sfo]lw tof/ ug]
gful/s p88og ;E7gsf]Future Navigation System sf]Cjwf/Ofpg';f/ k]f/f/ tof/ ug]sfoGdx?
;~rfng ul/g5g\.

!^: clUg lgjf/Of tyf hLjg7f/ ;]f lj:tf/

;/llft xjf0{p8fgsf] nflu cfjZos o; ;]fnf0{ljdfig:ynsf] kfyldstfg';f/ lqe'jg
ljdfig:yndf * Sof6uf]L, gkfnu~h, e}xjf, kfy/f / lj/f6gu/ ljdfig:yndf % Sof6uf]Lsf] ;]f
kbf] ug{oGq pks/Of pknAw, :k}/ kf6\$, tflnd tyf Uof/h ejgsf]sfoGmd ;dfjz ul/Psf]5 .

!&: kl]jlws hgziQm pTkfbg

xjf0{oftfoft ljsf;sf]ultcg?k dWod tyf lgDg:t/sf]kl]jlws hgziQm :jbzd}tof/
ug{gful/s p88og tflnd s]b]f]ejg lgdf, tflnd pks/Of pknAw tyf @& ;dXdf *#\$
h]fgnf0{sf] ;?sf]tflnd ;~rfng ug]sfoGmd ;dfjz ul/Psf]5 .

!*: bf]cGt/f6 xjf0{ljdfig:yn lgdf]sf]nflu cfjZos cWooG tyf cGo sfoGmd

o;cGtu{ bf]cGt/f6 xjf0{ljdfig:ynsf] nflu xfn ;Defljt :yfgx?sf] cnfjf cGo
:yfgx?sf] ;DefJotfsf]klg ljrf/ u/L lj:tf kl/ofhgf cWooG tof/ u/L lgdf]sfo{z? ul/g5 .
o; sfoGf ;Dej eP;Dd lghL lqnf0{klg nufg]sf]nflu k];flxt ul/g5 . ;fy}ljdfg:yn lgdf
;~rfng;DaGWL cfly\$ tyf kl]jlws cWooG ;j]fof, ;j]fof pks/Of pknAw ug]/ xjf0{l]efunf0{
/fli6 P/f]l6sn clwsf/Lsf] ?kdf ;b} ug{ejg, sfoGno ;fdul, kl]jlws jszk, ;~rf/
;fdfu]sf]JoJ:yf ug]sfoGmd ;dfjz ul/Psf 5g\.

sfoG]og JoJ:yf

gofFkoGg :ynx?sf]lgdf tyf k]f/f/sf]ljsf;sf] ;fy}l]Bdfg koGg :ynx?df e]f]ts
tyf cGo ;ljwfx? pknAw u/fpg, koGg ljsf;sf]nflu cfjZos glt tyf ;ljwfx? pknAw
u/fpg / glttut ;d:ofx? ;dfwfg ug{dfly plNnlvt sfoGdx?sf] sfoG]og koGg ljsf;
kl/itb\ koGg dGqfnon]cGo ;/sf/L lgsfox?;F ;dGjo / ;xofu /fv] ug5g\ o; sfoGf u}
;/sf/L lgsfo / lghL lqsf] ;xofunf0{klg kl/rfng ul/g5 . ;fy}koGg :ynx?sf]lgdf tyf
k]f/f/ ljsf;sf]sfo{?df :yfglo ljsf; ;ldltx?nf0{klg ;mUg u/f0g5 . koGg kl]4g / koGg
lqofsnfksf]ljsf;df eg]lghL lqnf0{g}cuf]8 a9f0g5 / ;/sf/sf]eldsf ;xofu]sf] ?kdf dfq}
/xg5 .

vr\$fljj/0f

ofhgjlwdf ko6g -gful/s p88og ;d1_ c0tu{ ;~rfng xg]sfoqidx?sf]nflu ?- #
c/a &! s/f8 () nfv Joj:yf ul/Psf]5 . pQm /sdsf]sfoqndfg';f/sf]vr{lj j/0f / axf/g];t
bxfocg';f/ xg]cgdfg 5 ||

cf7fjofhgfsf]nflu cgdflgt ah\$

-?:xhf/df_

-s_ ko\$g ljsf; cfofhgfx?

q=-	cfofhgfx?sf]gfd	>l % sf];/sf/n] axf0f	j]lzs Cof ;xofu	sh ah\$;#
!=-	kj{lo ko\$g ljsf;	!,%),))		!,%),))
@=-	cGt/f6a ;Dks{tyf ahf/ Joj:yf	@,%),))		@,%),))
#=-	ko\$g cg';Gwfg tyf ;j]f0f	#%,^#		#%,^#
\$=-	krf/ ;fdfu] pTkfbg tyf lj t/Of	!),\$\$,))		!),\$\$,))
%=-	ko\$g kl4g	*,\$&,%)		*,\$&,%)
^=-	;f:s[ts tyf wld\$ ko\$g ljsf;	\$(^,%)		\$(^,%)
&=-	ko\$g ;Jf tyf ;ljwf lj:tf/	@,^&,%)		@,^&,%)
*=-	ko\$g ;Jf ;bPls/Of	*,\$(,))		*,\$(,))
(=-	ko\$g ljsf; ;xfo cfofhgf -P-l8=j =_	%,)(,(*	%&,&),^)	^@,*,)%*
!=-	ko\$g hg;fwg ljsf;	^,##*,@		^,##*,@
!=-	tf/fufpFjjsf; ;ldlt	@%,))		@%,))
sh	%!,),(\$)	%&,&),^)	!),*,*,),))	

-v_ xjf0{oftfoft cfofhgfx?

!=-	kdV ljdfig:ynx?sf]lj:tf/ yk e]ts ;ljwf, tyf ;bPls/Of	(\$,)),))	!)),^!,))	!,\$(^!,))
@=-	;fgf ljdfig:ynx?sf]lgdfff tyf yk e]ts ;ljwf lj:tf/	@&,%\$,))		@&,%\$,))
#=-	;~rf/ tyf p88og ;xfo	!#,@!,^)	!,(*,\$)	!%,@),))
\$=-	xjf0{p8fg ;'rgf tyf lgoGqOf ;Jf lj:tf/	!,@%,))		!,@%,))
%=-	clUglgjff/Of tyf hljg7f/ ;Jf lj:tf/		@),)),))	@),)),))
^=-	kfljws hgziQm pTkfbg	#,%,))		#,%,))
&=-	b7;]cGt/f6a ljdfig:yn lgdfff]nflu cfjZos cWooog tyf cGo sfoGnd -s_ cWooog tyf ;j]f0f %,)) -v_ xjf0{ljefu ;bPls/Of %,))	!)),))		!)),))

sh	!,\$),%,^)	!,@,%,(\$)	@,^#,!,),)
----	------------	------------	------------

cg;Yl -!
ko6sx?sf]cfudg;Wof
/
ljbZL dbf cfh6sf]kl]f0f

	ko6s cfudg;Wof ljbZL dbf			
j if{	cfhg - cd]/sl			
	ljbZL ef/tlo hDdf	l:y/ dNo		8n/ s/fpdf_
!(^/*&	!*!,!#^	%&,@@%	@#*,#^!	%=^)
!(*&/**	!(!,%*&	^&,\$!^	@%(,))#	^=\$)
!(**/*(	!(\$,&(	%#,\$\$	@\$*,\$\$#	&=@%
!(*(/()	!(*,!@*	\$*,@##	@\$^,#^!	^=.*#
!(()/(!	!(&,^!^	*@,!#!	@&(&\$&	%=^(&
!((!/(@	@)&,\$@	(\$,\$%!	#)!,\$(#	^=@!
cf} t a[4b/ @=*	!)=@	\$=*		
^j if{				
!((@/(#	@!(,@^(	!)\$,*\$)	#@\$,!)(	&=@\$
!((#/(\$	@#\$,^)!	!!^,#&#	#%),(&\$	*=%@
!((\$/(%	@%! ,#!\$	!@(!&\$	#*),\$\$*	!)=)%
!((%/(^	@@^,^!&	!\$#,*##	\$!),,)))	!!=&#
!((^/(&	@*#,)%(	!%(,!%%	\$\$@,@!\$	!#=&)
cf} t a[4b/ ^=^	!!=)	*=)	!&=!	
-% j if{				

lzlf tyf ;s[t

kl/ro

/fi6sf]rf]kml{lj sf; sf]nflu lzlf sf] dxTj k0f{eldsfnf0{ÅboEd u/L @))&
;fnb]v g}bzd lzlf sf]lj sf; sf]lgldQ kpf;x? ePsf lyP . gkfnsf]jt dfg
lzlfk4lt @)* ;fndf nfu"ePsf]/fli6 lzlf k4ltsf]of]hgfn]lglb6 u/] tfklg
o;df ;do-;dodf w}];d;fdlos ;wf/ gePsf xfgg\ . t/ kl lzlf sf] ;ah;fj
klfdf ckgf0Psf gltx?sf]nlrnf]kg tyf /fli6 k]ta4tsf]sdln]ubf{bz /
hgtfsf cfjZostf cfsf^f fcg?k lzlf sf; a}lqdf ;dfgkfts 9Eaf6 ljsf; xg
;s]f] b]v6 . bzdf axbnlo khftf]cqs Joj:yf kg :yfkghZrft\ ul7t
hglgj]rt ;/sf/af/f lzlf nf0{ a9L Jofks, kpf]sf/L, Joj;fodhs / kljw
ljsf;sf lqdf cufl agfpg] p2]on] lzlf;DaGWL gltlgw]0f, z]fs ;E7gsf]
?k/yf, Joj:yfkgh / kf7oqnd, kf7ok:tsh:tf lzlf sf] ;Dk0f{klfsf]cwoog
tyf ljZn]f0f u/L ljBdf lzlfk4ltnf{oufgsh ;wf/ ugk]cfjZostf dx;" u/L
/fli6 lzlf cf0f]sf]u7g ul/Psf]5 . cf0f]n]lzlf sf] ;Dk0f{klfsf]cwoog tyf
ljZn]f0f]cltl/Qm cfd hgtfsf]/fo ;emf]sf]cfw/df gkfnsf]jt dfg kl/jlt-
kl/l:ylt / hgcf^f fcg?k lzlf sf]lj sf;sf]nflu cfjZos tyf ;d;fdlos
/fo ;emf];xtsf]kltj]g kx ul; ;s]f]5 . bzdf klxnf]kN6 gkfncw/fHosf]
;Hjwfg @)\$& df lzlf tyf ;s[t;DaGWL xssf]Joj:yf ul/Psf]5 . ;Hjwfgdf
plNnlvt /fHosf lgbz s l;4f6t tyf gltx?df lzlf tyf ;s[t sf]lj sf;sf]nflu
dfu6z6sf] ?kdf gltx? k]tkfbg ePsf 5g\.

;ftf]of]hgfsf]kult

;ftf]of]hgj]wdf lzlf tyf ;s[t lqdf ePsf dVo dVo kultlj]j/0f
lgDgfg';f/ 5g\.

!- ljBfno lzlf

kfylds lzlf tkml{ ;ftf]of]hgfsf] cGtd jif{ cfly\$ jif{ @)\$^÷\$& df
ljBfyl{wof @& nfv ** xhf/ ^ ;o \$\$ kul sh ;xh}b]vg]ljBfyl{egf{k]tzt
!)& kul sf]b]v65 . To:t}ljBfno;wof !&,\$@ / lzlf s;wof &!,@!# tyf 5fqfegf
sh ljBfyl{egf\$]#^ k]tzt kul sf]b]v65 .

dfwolds lzlf tkml{cfly\$ jif{ @)\$%÷\$^ b]v lgDg dfwolds slf;d] ^-!)
nf0{dfwolds tx dflgPsf]xhf oxf]HgDg dfwolds;DaGWL 5\$}rrf{gu/L o;nf0{
dfwolds txdf g}dfjz u/L rrf{ul/Psf]5 . of]hgfsf]cGtd jif{df o; txdf
ljBfyl{wof &,)*,^^# kul sf]b]v65, hg o; txsf pd] kul sf]afnaf]nsfx?sf]#\$=@
k]tzt xg cfp65 . o; txdf sh ljBfyl{wof]5fqf egf{@(=) k]tzt kul sf]b]v65 .
of]hgfsf]cGtdf o; txdf lzlf s;wof / ljBfno;wof qmdzll @@,*@) / %,(!& kul sf]
b]v65 .

k]9 lzlf tkml{ of]hgj]wdf ;/sf/L lqaf6 !,#),\$%) / u];/sf/L lqaf6
!,%),))) u/L hDdf @,*),\$%) nf0{;flf/ agfpg ;s]f]b]v65 . o;sf/0f ;flf/tf
sfoqmdnf0{cem Jofks ?kdf ;~rfng ugk]b]v65 .

lzlfssf] lqgdf zlf]s u0f:t/ sfod /fvg ;ftf}o[hgfn] lzlfssf] u0fftds
 ljsf;df hf8 lbg]dlt ckgfPsf]lyof]. o;sf cltl/Qm lzlf0fk4ltsf]:t/ a[4 ug{
 kf7bk:ts / kf7bqmd ;wf/, tflndk{t lzlfssx?sf] Joj:yf, lg/Llfof / k/Llff
 k0ffnldf ;wf/, zlf]s hutdf klq klt:kwf\$] jtfj/0f l;h0f ugI lqlo :t/df
 gdbg lJBfnos?sf] :yfkf ugI / lj1fg ul0ft / cuhl lzlf0fnf0{ :t/lo agfpg
 cltl/Qm zlf]s ;fdul / klzlf0fsf]Joj:yf ugI:tf gltx? cjdDag ul/Psf lyP .
 lzlfss tflndtkm{ljqmd ;Djt\@)%& ;Dddf ;a}kfylds lzlfssx?nf0{tflnd kpfq
 ugIu/L sf0qmd th0f ul/Psf0f pQm ofhgjfw;Dddf !!,%\$ hgfnf0{!%) 306]
 tflnd, #(\$ hgfnf0{ ;Jfsnlg tflnd lb0Psf] tyf /Bof] lzlf lzlfss tflnd
 sf0qmdaf6 @,@#(hgfnf0{ dlxf lzlf kl/ofhgfdk{ (** hgfnf0{lzlfss tflnd
 lb0Psf]b]v5 .

kf7bqmd ;wf/tkm{;ftf}o[hgfsf] ?b]v g}kf7bqmd th0f / kl/dfhg ePsf]
 b]v5 . kpfjss/L ?kn] ;kl/j]f0f ugI qmddf gofF;kl/j]f0f Joj:yf nfu"ug{
 cfjZos Joj:yf ldnf0Psf]lyof]. ufdlof ljsf;sf]nflu lzlf; ;L kl/ofhgfcGtu{
 ;L c-rnsf ljleGg lhNfx?df / kfylds lzlf kl/ofhg nfu"ePsf emkf,
 wgs0f, tgxFsf:sl, bfa / ;vI lhNfd lJBfnos?sf]e]ts ;wf/ tyf zlf]s
 u0f:t/sf]clea4sf nflu ljleGg sf0qmdx? ;~rfng ul/Psf lyP . ofhgfsndf
 o; kfylds lzlf kl/ofhgfcGtu{ &^ j6f ;f] s]bx? :yfkf, &*@ j6f
 lJBfnos?df e]ts ;ljwfsf] ;wf/ lj:tf/ zlf]s ;fdulx?sf]ljt/0f, lzlfss tflnd
 / ;kl/j]f0f sf0qmd tyf k/Llff k0ffnlsf] ;wf/;DaGWL sf0qmdx? ;~rfng ePsf
 lyP .

kljlws lzlfstk{ofhgjfwdf ljleGg kljlws lzlfnox?af6 hDdf ^\$@
 hgf klzlfylx? pTkfbg ul/Psf b]v5g.

@= **pRr lzlf**

@=! **lqefg ljZjlJBfno**

pRr lzlfstk{ ;ftf}o[hgjfwdf lqefg ljZjlJBfnocGtu{ bZleq} s]f,
 lrlst;f, Olghgol/a tyf jg;DaGWL dwod / pRr:t/lo hgziQm pTkfbgsf] lfdtdf
 a[4 u/L k7g-kf7gdf u0fftds :t/ a9fpg] sf0qmd lfzlf hf8 lb0{ ljleGg
 sf0qmdx? ;~rfng ePsf 5g\ . o;cGtu{ kljlwstk{ ofhgjfwdf egf /
 pTkfbg lgDgfg;f/ /xsf]5 .

c\oog ;*fg	egf	pTkfbg
-s_ Olghgol/a	3890	2225
-v_ s]f tyf kz-lj1fg	3762	2235
-u_ lrlst;f zf:q	3715	1982
-3_ jg lj1fg	1228	981
-a_ lj1fg tyf kljlw	23757	-

@=@ **dx]b] ;s[ljZjlJBfno**

;s[lzlfssf]j]flgs Pj+;Jojl:yt tj/af6 c\ofkg cg';Gwfg ug{u/fpg
 ;s[ljBfsf] ljsf; ugI p2Zon] cfly\$ jif{ @)\$#÷\$\$ df dx]b] ;s[

ljZjljBfnosf] :yfkf eof]. o; ljZjljBfnoaf6 lzlf0f lqmfnsnfk, cg'; Gwfg Pj+
 bhē tyf dxTjk0f{x: tlnlvt u{yx?sf] ; Dkfbg, sd\$08 klzlf0f sfoqndx?
 ; ~rfng ePsf 5g\ . ofhgjfwdf o; ljZjljBfnoaf6 pQ/dwdf, zf:ql / cfrfo{
 u/L ljleGg txsf]!(#! hgf ljBfyl{h}k/Llff pQL0f{u/}sf 5g\.

k7ftlj

sf7df8f; eQmk' / kf6g b/af/ lfnufot b7sf ljleGg efudf /x\$
 P]txf] ; s ; Dkbfsf] ; Hf0f / hL0ff7f / jftfj/0f ; wf/sfo{ePsf] 5 . o; sf] ; fy}
 P]txf] ; clenv k~hls/0f tyf kmf7fu{kL ug] gkfn clw/fHosf] hqf, kj{
 :df/ssf] nut ; lng ug] / ; v]df ; ukfno :yfkf ug] sfo{ePsf] b]vG5 .
 :jode"; Hf0f / uf]vf b/af/ ; Hf0f sfoqndx? /fli6α b[6n] kfyldstf kft
 cfof]hgfsf]?kdf ; ~rfng e0{of]hgfsf]nlocg'; f/ sfo{ePsf]b]vG5 .

cf-j: @)\$&÷\$* sf]kpllt / cf-j: @)\$*÷\$(sf]cgdflgt kpllt

cfly\$ jif{@)\$&÷\$* df ePsf dVo dVo pknAw / cfly\$ jif{@)\$*÷\$(
 sf]cgdflgt pknAw lgDgfg'; f/ /x\$]5 .

!- ljBfno lzlf

kfylds lzlfstk{ cfly\$ jif{@)\$&÷\$* df cgdfllgt ljBfyl{Wof
 @(.@%,*@) / ljBfno;Wof !*,^*! / lzlf;Wof &\$,*\$(ku\$]b]vG5 . cfly\$ jif{
 @)\$*÷\$(df ljBfno;Wof (#\$ yk, lzlf;Wof #)!) yk xg] / ljBfyl{Wof
 #),&@,!!! klg]cgdfg 5 .

dfllolds lzlf -lgDg dfllolds / dfllolds_ tk{ cfly\$ jif{@)\$*÷\$(df
 ljBfno;Wof ^\$!(/ lzlf;Wof @\$%() e0{o; txdf sh ljBfyl{Wof *,!&,\$)&
 klg]cgdfg 5 .

kP lzlf sfoqndcGtu{ cfly\$ jif{@)\$&÷\$* df #%,))) lg/lf/ kP9x?
 ; flf/ ePsf 5g\eg]cf-j: @)\$*÷\$(df dGqfno tyf cGo ; /sf/L tyf u} ; /sf/L
 lgsfox?af6 ; ~4flnt sfoqndx? cGtu{ hDdf ! nfv %* xhf/ *%) hgf lg/lf/
 JolQmx? ; flf/ xg]cgdfg 5 .

lzlf tflndtk{ cfly\$ jif{@)\$&÷\$* df \$#%(hgf kfylds lzlf sx?nf0{
 !%) 306f cfwf/et tflnd kPfg ul/psf]5 . cfly\$ jif{@)\$*÷\$(df \$(&) hgf
 kfylds lzlf sx?n]!%) 306fsf]cfwf/et tflnd / !*) kfylds lzlf sx?n]/]8of
 lzlf lzlf tflnd k'f ug]cgdfg 5 .

kfljlws lzlfstk{ cfly\$ jif{@)\$&÷\$* df kfljlws lzlf tyf 7ofj ; flos
 tflnd kl/ibcGtu{sf kfljlws lzlfnox?af6 hDdf @)! hgf kfljlws hgziQm
 pTkfbg ePsf]5 eg]cf-j: @)\$*÷\$(df ol lzlfnox?af6 hDdf @\$ kfljlws
 hgziQm pTkfbg xg]cgdfg 5 .

pRr lzlfstk{ cfly\$ jif{@)\$&÷\$* df lqe'jg ljZjljBfno cGtu{ ljleGg
 cll0og ; yfg tyf ; sfocGtu{sf SofDk;x?df ljBfyl{egf{lgDgfg'; f/ /x\$]5 /
 cfly\$ jif{@)\$*÷\$(df ljBfyl{egf{lgDg nlocg'; f/ xg]cgdfg 5 .

I;gH	cll0og ; yfg / ;sfo	@)\$&÷\$* egf{kpllt	@)\$*÷\$(egf{nlo
1.	OlGhlgol/ ^a	784	1024
2.	s[if / kz'lj1fg	219	560

3.	lrlsT;f zf:q	798	684
4.	jg lj1fg	253	270
5.	lj1fg tyf kljw	6770	5855
6.	sfgg ;\$fo	3647	2860
7.	JoJ:yfkg	14867	10450
8.	lzlff zf:q	3563	3800
9.	dfglj sl / ;fdflhs zf:q	24009	21650

dxjbl; ;st ljZjljBfnocGtu{ cfly\$ jif{@)\$&÷\$* df ljleGg txdf u/L
&(@ ljBfyl{?nf0{ ;stsf] pRr lzlff kpf ul/gsf ;fy}!^% hgfnf0{sd\$fo8
klzlf0f kpf ul/Psf]5 . cfly\$ jif{@)\$÷\$(df ljleGg txdf u/L ^#% hgf ljBfyl{
egf{xg]cgdfg 5 .

k/ftfljjs tyf ;f\$[ts ;Dkbf ;Hf0f

bzsf]k/ftfljjs, Pltxfl;s, wld\$:yn tyf :df/sx?sf] ;Hf0f tyf ;wf/
ugI/ gkfnl Oltxf;; ;st tyf snf sfznsf] ;Hf0f Pj+;Da4g u/L /fli6a
ufjjsf] hugf{ugI p2zon] cfly\$ jif{@)\$&÷\$* df o; lfgdf gofFcfofhgfsf]
?kdf kgf]L lfg :df/s ;Hf0f cfofhgf ;d] ;~rfng e0/xsf]5 .

ljBdfg ;d:ofx?

lzlfflfgdf ;ftf}ofhgfjlwdf ePsf pkoQm pknLaw tyf jtdfg l:yltnf0{
ljZnlf0f ubf{o; lfgdf dVotof lgDg ;d:ofx? 68sf/f]?kdf blyk/bf 5gl.

1. ;g\@))) cyf{lj;+@)%& ;Dddf ktylds lzlff ;j{he ugI/fli6a nlo
kl/kl't{ug{ljBfno lzlfdf 5fqf egf{ck]lft ?kdf xg g;Sg'Pp6f uDeL/
rgf]tsf] ?kdf /xsf]5 . To:t}bzdf s/La ^) kl'tzt hgtf lg/lf/ /xsf]
;Gbedf ;lf/tf kl'tzt a9fpg xfn e0/xsf kpf;x? Hofb}ckof{t 5gl.
2. lzlfdf ;wofds ljsf; eP tfklg lzlfssf]u0f:t/df a4 xg g;sbf]b]vG5 .
u0ldof lfgsf]cfjZostfnf0{;dl6Psf]lzlfssf]cefjdf lzlfnn]bzsf]jf:tljs
ljsf;df ;3fp k#ofpg g;Sg]xsf pkoQm lzlfssf] sdl xfnf] cfj:yfdf
;d:ofs}?kdf b]vPsf]5 / lg/Lf0f JoJ:yf kpfjsf/L ePsf]5g .
3. ljBfno lzlfssf]cfgtl/s ;ifdtf (internal efficiency) lgs}sd 5 . alrpf k9f0
5]8g]/ slff bxf]ofpgsf] ;wof a9L ljBdfg /xsf]xsf ktylds lzlf k/f ug{
% jif{nfUg'kgdf cf;t (jifGbf klg a9L nfUg]u/sf]5 . o;af6 z]fs
lfgdf ePsf]bhe ;fwgsf]nufgl lgs}v] u0/xsf]5 .
4. lzlfllfgdf >L % sf] ;/sf/sf]cfly\$ ef/ lbgfglbg a9b}u0/xsf]5 . ktylds
lzlfssf ;fy}dfnolds lzlf ;d] lg|zNs ugI qiddf u0f:t/oQm lzlfssf]
lj ;tf/df ;/sf/L kpf; dfq kpf{t xg]b]vG5 .
5. Psflt/ lzlfssf]u0ffids ljsf;df uxg eldsf ePsf lzlfssx?nf0{tflnd lbg]
sfo{kpfjsf/L ?kdf Jofks agfpg ;lsPsf]5g eg]csf]k{lzlfssx?nf0{
cf'gf]sfo{lt lhDd]f/ agfpg ;lsPsf]5g .

6. ;dfhsf k]o} ju{ lfh; ;dbfosf JolQmx?nf0{lzlff k]kt ug{cj;/ jtdfg
;h>wfgn] k]bfg u{/sf] 5 . b}zdf pNn]vglo ;wofdf /x}sf] l]leGg lsl;dsf
ckfEx?nf0{lzlff k]bfg ug{Jo]y:f e0/x}sf] l]z]f lzlff sfogndnf0{a9L
Jofks / k]fj]sf/L agfpg o;sf];dlrt Jo]y:f xg'clt cfjZos b]vG5 .
7. lzlff lfhdf lghl lfh]sf];m]gtfaf{/sf] 7f]; gllt / lgodx?sf] cefjn] ubf{
lghl lfhdf ;~rflnt l]Bfnof?df a9L Jofkfl/s b]6sf]sf]k]fj /x}sf] 5 .
8. k]l]lws lzlffdf lzlfs÷l]Bfyl{cgkft ;/b/ !& 5 . o;af6 k]l]lws lzlffdf
p]tkfbgk]sf]0sf0{nfut (Unit Cost) w]}a9L e0{k]l]lws lzlff vlr{f]ePsf]
b]vG5 .
9. pRr lzlffdf k]z rfxg]l]Bfyl{?sf];wof k]o} jif{a[4 xB]u0/x}sf] xB]
SofDk;x?df l]Bfyl{ k]zsf] rfkn] ;d:ofs] ?k lnPsf] 5 .csf]k]
l]Zj]l]Bfnodf k]z;lgs vr{c]olws ePsf]z]fs tyf k]l]s l]sf;tk]
ck]lft nufgl xg ;s}sf] 5g . ;fy}pRr lzlffsf]u0f:t/df clea[4 ug{w]}
k]f;sf]v]f]/x}sf]b]vG5 .
10. g]kn clw/fHodf ePsf l]Zj;Dkbf;rl]df k/]sf cGt/f]6a dxT]jsf :df/s
l]x? tyf cG /f]6a cGt/f]6a dxT]jsf k/]t]t]js ;f:s[ts, P]t]xfl;s
:df/s :ynx?sf]oyl]rt ;Af0f / ;Da4g ug{cem}w]}sfo{x? ug{af6L
/x}sf] k]oG5 . o;sf];fy}g]k]ndf a]ng]l]leGg efiff eflfsfsf]l]sf; /
nf}s;:s[tsf]l]sf; ck]lft dfqdf xg ;s}sf] 5g .

cf7f]of]hgfsf]k]7eld

cf7f]of]hgj]lwdf lzlff lfh]sf];dof]rt l]sf;sf nflu p2]o, nlo /
sfogultx? k]tkfbg ubf{b}zdf lzlff lfhdf xfn;Dd ePsf k]lt, tT;DaGwL l]Bdfg
;d:ofx?, g]kn clw/fHosf];h>wfg @)\$& df lzlff tyf ;s[t ;DaGwdf ePsf]
Jo]y:ynf0{;d] b]6ut ul/Psf] 5 . l]qmd ;Dj]t\@)%& ;fn;Dddf k]ylds lzlff
pd]sf afnaflnsfx? ;a]f0{k]ylds lzlff ;j{he ug[/ b}zdf ;flf/tf k]tzt ^&
k]ofpg]/f]6a nlonf0{s]b]jGb' dfgl of]hgj]lwdf cfwf/e't tyf k]ylds lzlffsf]
l]sf; tyf l]j:tf/d fl]z]f h}B lbgkg]b]vG5 . l]utdf lzlffl]bdf pNn]vglo?kdf
;wof]ds l]sf; eP tfklg lzlffsf]u0f:t/ ck]lft ?kdf a[4 xg g;s}sf]kl/k]odf
lzlffsf]u0f:t/ clea[4 ug{tfnd k]kt lzlffsf]a[4, l]Bfnosf]e]ts ;wf/
b}zsf]cfjZostfcg';f/sf]kf7bqmd, kf7ok:tssf]Jo]y:f, lgoldt tyf k]fj]sf/L
;kl/]j]f0sf]Jo]y:fh:tf klfx?sf]l]sf;df h}B lbg'clt cfjZos b]vG5 . o:t}
lk5l8Psf] lfh, hghflt tyf dlxfnju\$]lzlffdf a9LeGbf a9L ;xeflutf u/fpg
pkoQm sbd rfNgkg]b]vG5 .

pRr lzlffk]tsf]hgtfsf a9b]dfu / rfxgfnf0{kl/k]t{ug{;/sf/L ;lldt
;f]af6 dfq ;Dej gePsf]hg;xeflutf ;d]sf] cfwf/df l]Zj]l]Bino tyf
SofDk;x?sf]l]j:tf/ ub]nfgkg]b]vG5 . ;fy;fy}pRr lzlffdf u0ff]ds l]sf; Pj+
;wf/sf]pkfox? v]hl u/L sfog]ogdf Nofpg'h?/L e0;s}sf] 5 . oxL k]7eld tyf
/f]6a lzlff cfo]usf]k]t]j]bgsf]dhefj ;d]nf0{b]6ut u/L cf7f]of]hgfsf]p2]o
/ gllt lgDgfg';f/ k]tkfbg ul/Psf 5gl.

p2]o

1. k[os JolQm df cGtlgxt k[tef / JolQmTj ljsf; u/fpg ; xofu k%ofpg].
2. /fi6</ /fli6<atfklt akmbf/ /xl bzs[; fj&ndstf / :jtGqtfs]/Iff ugI tyf cf^gf]stfo / clwsf/klt ; hu, hfus, rl/qjfg\gful/s tof/ ugI.
3. k[os JolQmnfO{ cfwlgs oudf ; fd-h:okOf{ hljgofkg ug{ tyf JolQmsf] ; fdlhs/Ofdf ; xofu k%ofpg].
4. bzs[cfly\$ ljsf; sf nflu cfjZos 1fg, lj1fg, k[ljws bltf / ; lksf] ljsf; u/L bzlqdf]sf]ljleG sfo{f]df cfjZos oflo hgziQm tof/ ugI.
5. gkfn clw/fHosf ufjdo ; s[t, snf, ; flxTo, ; Elt tyf /fli6< efiffx?sf] ; HfOf, dflns l; hf / cg; Gwfg u/L /fli6<atfs]ljsf; tyf ; dflhs Pstf ; b0 ugI.
6. k[s[ts jftfj/Of / /fli6< ; Dkbfs] ; HfOf / ; bkofudf ; xofu k%ofpg].
7. ; dfhdf kl5 k/3f ; dbfo jf ju{?nfO{/fi6< dhwf/fdf ; dflxt ug{ ; xofu k%ofpg].

ol /fli6< p27ox?sf]cfwf/df lzlfss]txut p27o lgDgfg;f/ xg5 ||

1. ktylds lzlfss]p27o ; fdfGo n/yk9 ug{/ b[gs x/ lx; fa ug{ ; Sg] tNofpg] u/L ; flf/ ug\$]cltl/Qm :j:y /xg]afglsf]ljsf; ugI.
2. dfwolds lzlfss]p27o, >dklt ; sf/flds efjgf ePsf, /fi6</ khftGqklt cf; yfjfg\ jftjf/Of ; HfOfklt hfus Pj+g]ts doff, ; s[t / ; fdlhs dNo tyf dfGotfcg?k :jfjndal gful/s tof/ kfgI/ pRr dfwolds txdf cwoogsf]nflu cfjZos 1fg / ; lk ePsf ljBfyl{tof/ kfgI.
3. pRr dfwolds lzlfss]p27o bzs[rf]kml{ ljsf; df 7f] ?kdf ; xofu k%ofpg ; lsg] dWod:t/sf]hgziQm tof/ ug\$] ; fy}:gfts txdf cwoog ug\$]nflu cfwf/et 1fg kpfug ugI.
4. pRr lzlfss]p27o ljBfyl{?sf]af]4s ljsf; ug\$] ; fy}bzljsf; sf]nflu cfjZos kg]blf hgziQm tyf ; lfd gful/s tof/ ugI.

glIt

1. ; g\@))) cyf\ljqmd ; Djtl@)%& ; Dddf ktylds lzlf ; j{he ugI/ b7df ; fif/tf kltzt ^& k%ofpg]/fli6< c7f]nfO{bl6ut u/L cfw/et tyf ktylds lzlfss]ljsf; / lj:tf/nfO{Jofks agfp5}nlug5 . pQm lzlfss] ljsf; / lj:tf/ ug{ :yfglo ; dbfo, u} ; /sf/L ; yf tyf lghl lf]sf] ; mUgtfnfO{klg k] ; flxt ul/g5 .
2. lzz' slfss] :ykgf tyf lj:tf/df a9LeGbf a9L hg; xeflutfnfO{ k] ; flxt ul/g5 .
3. b7df clgjfo{ktylds lzlf nfu"ug{ ; DefJotfs] cwoog ul/g5 . lg]zNs tyf clgjfo{ktylds lzlf nfu"ug{ ; Dej ePsf]l:yltdf :yfglo -lhNnf jf ufpFgu/ lgsfonfO{cfjZos clwsf/ kpfug ul/g5 .
4. ktylds lzlfss]e]ts tyf uoffds ljsf; sf]nflu cfwf/et tyf ktylds lzlf kl/of]hgf clw/fHosf ; a]lhNnf?df sfof]og ub]nlug5 .

5. ktylds lzlfxf?sf] sfo{ lfdtfsf] ljsf; u/L u0fftds lzlfssf] ljsf; ugI qmddf ktylds lzlf ljsf; kl/ofhgfdk\clw/fHosf]ljleGg 7fpff ktylds lzlf s]bz? :yfkf ul/g5g\.
6. lzlfdf xlnf ; xeflutf a9fpg ljzjf hf8 lb0g5 . o; sf]lgldQ aflnsf?nf0{ ljBfnof?df clloogsf]nflu cfsif ugI/ Itglx?nf0{alr}df k9f0{g5f8g] afgl a;fNg :shkfzfs, 5fqiQ, a9L 5fqf egf{ugI ljBfnof?nf0{k/:sI ugI:tf ljzjf sfoqndx? lj;tf/ ul/g5g\ . ktylds ljBfnodf ldxnf lzlfxf?sf]lgolQndf ktyldstf lbg] glt ln0{Ps dlnf lzlf sf clgjfo{ ?kn]/fvkgIJoJ:yf ul/g5 .
7. lzlf tfld, kf7bqmd ljsf; , ;wf/ Psf] kf7bk'ts cflbsf] dfllodaf6 lzlf0fk4ltdf kpfjsf/tfsf] -alrdf k9f0 5f8g] tyf slf bxf]ofpg] b/df sdl clea[4 ug{hf8 lb0g5 .
8. ;flf/tf ljsf; sf]lgldQ /fli6a cleofgsf] ?kdf cgnkrfl/s lzlfssf]lj:tf/ ul/g5 . cgnkrfl/s kf9 lzlf sfoqnd lj:tf/ ugI qmddf demnf tyf 7hf pBfu kl/ofhgxf?n]cf^g}vrdf cf-cf^gf lg/lf/ sfdbf/x?sf]nflu clgjfo{ ?kn]cgnkrfl/s kf9 lzlf slf ;~rfng ug{u/fpg'kgI glt ln0g5 . ol slfx?df ;flf/tfsf] ;fy}jftfj/Of, hg; wof, lzlf, :jf:Yo, pGgt s]f kljlw cflbaf/]r]gf hufpg]kpf; ul/g5 .
9. ljleGg sf/0fn]ljBfno hfg g;Sg] ^ b]v !\$ jif{Ddsf afnaflnsf?nf0{ rlna6L / lzlf ;bgh:tf sfoqndx?sf]dfllodaf6 cgnkrfl/s lzlf pknAw u/f0g5 .
10. c;xfo, czQm tyf ckfx?sf nflu ;~rfng e0/xsf ljzjf lzlf sfoqndnf0{ qmlds ?kdf lj:tf/ ubInlug5 . ljzjf lzlf sfoqnd ;~rfng ubf{pkoQm ;lkdhs sfoqnddf ;d] hf8 lb0g5 .
11. dfllods lzlfssf]lj:tf/ ug{ljBfylf wof / ktylds ljBfnosf]cgkftsf] cfwf/df yk dfllods ljBfno vng lghL Ifu tyf hg;xeflutfnf0{kl/rfng ul/g5 . qmlds ?kdf dfllods lzlf lglns ul/BInlug5 .
12. dh5sf] cy{ JoJ:yfsf] jf:tljs cfjZostfcg?k / hghljg;F cfa4 kf7bqmd / kf7bk'tssf]JoJ:yf, z]fs ;fdu tyf tfldkft lzlfssf] cfklt{u/L dfllods lzlfssf]:t/lo k7g kf7gsf]JoJ:yf ul/g5 .
13. lj1fg, ul0ft / ca]hL ljifox?sf]k7g kf7gsf]u0f:t/ a[4 ug{lzlf tfld sfoqnd lj:tf/ ul/g5 .
14. k/Llf k0ffnlnf0{:t/oQm agfpg k/Llf glt / k/Llf JoJ:yfkpdf ;wf/ ul/g5 . ;fy}P;=Pn;=L= k/Llfssf]JoJ:yfnf0{qmlds ?kdf ljs]b]s/Of ugIkn{ cfjZos sbd rlng5 . P;=Pn;=L= k/LlfeGb kln] ktylds / dfllods slffsf]cGtdf ln0g]k/Llfnf0{klg :t/oQm agfpg cfjZos sbd rlng5 .
15. bzsf]kl/jltf ;Gbedf lzlfssf]JoJ:yfkf klfnf0{kpfjsf/L agfpg lzlf tyf ;s[t dGqfnosf]jt0fg ;E7gfids 9fFfdf / ljBfno lg/Ll0f JoJ:yfdf ;wf/ ul/g5 . ;t] s]bz?nf0{ljBfno lg/Ll0f sfoqnd :yfol ?kn]kpfu ugI kl/kf6L a;flng5 .

16. lzIffsf] u0ffTds l]sf;sf] nflu l]Bfnodf klt:kwf\$] jftfj/Of l;hgf u/L :t/oQm lzIff kpf] ugI]Bfnox?nf0{dNof]gsf]cfwf/df k/:s[t ugI]Jo]y: yf oyfj t\rfn' /flvg5 .
17. l]Bfno lzIffsf]cf]tl/s ;lfdtf a[4 ug{cfjZos pkoQm sbox? rling5g\
18. l]bfno lzIffsf c] ;/x?sf] clea[4 ug{lg]hl l]qdf lzIff ;yfx? :yfkf ug{k] ;flxt ul/g5 .
19. l]Bfno cf]rfl/s lzIff k0ffnln]dfq lzIffsf]a9b]dfu k/f ug{sl7g ePsf] b' lzIff k0ffnln]sf]l]sf; ub]nfg cfjZos sbd rling5 .
20. pRr lzIffsf] a9b] ;fdflhs dfunf0{k/f ug{:yfglo:t/df pRr dfllolds l]Bfno ;~rfngsf]Jo]y: ul/g5 .
21. l]Bfnosf]kf7bqndnf0{;d;fdlos tyf a9L pko]ul agf0g5 .
22. clw/fHosf] l]leGg l]qdf yk kl]lws lzIffnox? tyf Jo]j;flos tflnd s]b]k?sf] :yfkf u/L u]dLof Pj+cf]B]us l]sf;sf] nflu cfjZos pkoQm cfwf/e't / d\od:t/lo hgziQm ptkfbg ul/g5 .
23. d\od:t/lo kl]lws hgziQm ptkfbg / pko]u ugI lgsfox?sf] alrdf lgs6td / kpf]sf/L ;dGjosf]Jo]y: ul/dfu / cfklt\$ alr ;fd-h:o sfod xg] u/L hgziQm ptkfbg sfod ;~rfng ul/g5g\ . o ; DaGwdf ;dGjosf]sfo{kl]lws lzIff tyf Jo]j;flos tflnd kl/iffn]ug5 .
24. pRr lzIffsf] nflu ;/sf/L ;fwgdf bafa 36fpg pRr lzIff ;yfx?nf0{ cfly\$ b[6s]n]cf]dlge{ u/fpg]gltx? c]nDag ul/g5g\.
25. pRr lzIffsf] lglDQ SofDk;x?sf] :yfkf tyf ;~rfngdf lghl tyf u/ ;/sf/L lgsfosf]a9LeGf a9L ;xflutfsf]nflu k] ;flxt ugI]gl't c]nDag ul/g5 .
26. l]lfg tyf kl]lw lzIffsf]:t/ a[4 ug{kpf]Tds sfo\$nfk ;~rfngsf]nflu cfjZos e]ts ;l]wfx?sf]l]j:tf/ ul/g5 .
27. lzIffnf0{dh\$sf]cfjZostfcg?k agfpg cg';Gwfgsf]nf0{k] ;flxt ul/g5 .
28. b]zdf OlGhlgol/a / :jf:Yo hgziQm]sf]cfklt{a9fpg lghl l]qsf] ;xflutfdf yk d]Bsn sn] tyf OlGhlgol/a sn]hsf]:yfkf ugI]gl't ln0g5 .
29. b]zdf ax' l]Zj]l]Bfnosf]c]wf/0ffnf0{d't{?k lbg lghl l]qdf l]Zj]l]Bfno v]lg k] ;flxt ug5] ;fy}lq=lj= cGtu{ sf7df8]flx/ ;~rflnt ;] / ;fwgn] ;DkGg pRr lzIffsf SofDk;x?nf0{qmdz] :jfoQtf kpf] ub]lghl l]qsf] ;lqmotfdf l]Zj]l]Bfnodf kl/oft ub]n]hfg]k] ;l]rg5 . ;fy}s[l]f l]Zj]l]Bfnosf]cfjZostfnf0{wofgdf /fvL o;sf] ;DefJotf c\oog ul/g5 .
30. /fli6a cGt/fli6a dxT]sf P]txfl;s, k/ftflT]s tyf wld\$:yn, l]q, :df/sx?sf] ;Af0f tyf ;Da46 >L % sf] ;/sf/af6 ul/g5 . cGo P]txfl;s :df/s tyf wld\$ l]q?sf] ;Af0f tyf l]sf;sf] nflu :yfglo lgsfo tyf ;dxnf0{k] ;flxt ul/g5 .
31. gkfn clw/fHodf a;f]f; ugI]l]leGg hghfl't tyf ;dbfosf]efiff, ;flxTo, lnk, snf tyf ;s[t]sf] ;Af0f / ;Da46 ug{hfB lb0g5 .

32. ;a} hft hflt / ;dbfosf] klf;fxgsf] lgldQ ;s[t e\msg] gfrufg, afbbjfbg, rf8kj{cfibsf];fy}efff tyf lnksf]kl46 tyf ljsf; ubInlug5
33. dl't\$nf, lrgsnf, clen\, lznfn\, x:tlnlvt u\y cflb k/ftfljjs j:tx?sf];\lff / ;Hf0fsf];fy}snfsf]ljsf;df hf8 lb0g5 .
34. ;Hwfgsf]dfns xsdf Joj:yf ePcg';f/ ktylds / cfwf/e't lzlff /fli6α efffx?df lbg ;lsg5 . o;/L /fli6α efffx?df ktylds ljBfno ;~rfng ug{ cfjZos k'f\w/sf] ljsf;df lzlfs tfInd, z\fs ;fdulsf] ljsf;h:tf ljifodf kljlws ;xofu k\fg ug{oyf\rt Joj:yf ul/g5 .
35. ;a}pd]sf JoIQmx?df cfdflgltf nflu k7g kf7g ;sf/sf];Da46 ug{/ cfrfl/s tyf cgrfl/s dflodaf6 lzlff klt ul/x\$fx?nf0{kf7b;fdulsf dflodaf6 lfgsf]ljsf;; ;'rgfsf];Ing / ;lksf]l;sf0df ;xofu k\ofpg] xbf k:t.sfnosf]:yfkf / ljsf;df hf8 lb0g5 .

cf7fjofhgdf lzlff lfjsf]eflts nlo

!:= ktylds lzlff

^~!) jif\$]vf; pd] ;d\sf () kltzt jf pQm pd]sf];xh}b\vg]!@!
kltzt afnaflnsf?nf0{!-% slffsf] lzlff k\fg ul/g5 . o;sf] nflu *)))
ktylds lzlfs / @)% ktylds ljBfno yk ul/g5 .

@= dfwolds lzlff

!!~!% jif{pd]sf \$% kltzt sf\$lnf0{^~!) slffsf]lzlff k\fg ul/g5 .

#= pRr dfwolds lzlff

clw/fHosf !@% dfwolds ljBfnox?df !)±@ cyf\ pRr dfwolds lzlff
sf0md ;~rfng ul/g5 .

\$= cgrfl/s lzlff

ofhgfsf] cGTo;Dddf ;flf/tfsf] kltzt ^) k\ofpg cgrfl/s lzlff
sf0mdcGtu!t !\$ nfv lg/lf/x?nf0{;flf/ ul/g5 .

%= lzlfs tfInd

ofhgjlwdf ktylds txsf #%,))) lzlfsnf0{tfInd k\fg ul/g5 . ^)))
dfwolds txsf lzlfsnf0{cu\l, ul0ft / lj1fg ljifodf ;Jfsfnlg tfInd lb0g5 .

^= kljlws lzlff

kljlws lzlffnox?af6 s[if, :jf:Yo / lgd\ lfjifodf hDdf @%(% hgf lgDg
/ d\od:t/Lo hgZlQm pTkfbg ul/g5 .

ktyldstf

1. cfwf/e't tyf ktylds lzlffsf]ljsf; / lj:tf/ ugI.
2. kljlws lzlff tyf Jofj ;flos tfIndsf]cj ;/df a[4 ugI.
3. lzlf0fk4ltdf k\fsf]/tfsf]clea[4 u/L lzlffsf]u0f:t/ a[4 ugI.
4. pRr lzlfftk\{ lzlf0f ;yfx?sf] lj:tf/ ug5f] ;fy} kljlws ljifox?sf]
c\oog ;ljwdf a[4 ugI.

cf7fjofhgfsf]sfo{dx?

!:= ktylds lzlf

lj:=;#@)%& ;Dddf ^ b]v !) jif{pd]sf ;a}afnafnsfx?nf0{ktylds
lzlf kpfug ugI/fli6& p2]ocg?k cf7fjofhgj]wdf ^!) jif{sf]vf; pd] ;dXsf
() kltzt jf pQm pd]sf] ;xh}b]vg] !@! kltzt afnafnsfx?nf0{! b]v %
slff;Ddsf]lzlf kpfug ul/g5 . o; lgldQ @)% yk ktylds ljBfnof? / *)))
yk ktylds lzlfssf]Jo]y: yf ul/g5 .

ktylds lzlf ;j{he ugIkp;sf]l;nl;nfdf clw/fHoel/ slff !-# sf] ;a}
ljbfno, !* blu lhnfdf slff \$ / % sf] ;a}ljBfyl{/ %& lhNnfx?df 5fqfx?nf0{
slff \$ / % sf]kf7bk'ts lj t/0fsf]sfo{sfof /flvg5 .

ktylds lzlfdf afnsfx?sf]egf{kltzt cen}sd /x]sf]x]afnsfx?nf0{
ljBfnodf k]z u/fpg k] ;fxg :j?k xfn pknAw u/L cfPsf 5fqaQ / k]zfs
;ljwfx? sfod /flvg5g / dlxf lzlf sfo{dcGtu{ ljBfno hfg g;s]f
afnsfx?nf0{cgfkrfl/s lzlf sfo{mdaf/f ;flf/ agf0{cfkrfl/s lzlfdf k]z xg
k] ;flxt ul/g5 . ktylds ljBfnof?df clgjfo{?kdf sd;]d Ps lzlf sf xgkgI
Jo]y: yf qmdz ul/g5 .

ktylds lzlf sf]uof: t/ a[4sf]lgldQ tyf kl/jlt{ khftf]qgs jftfj/0f
cgsh agfpg ktylds lzlf sf]kf7bqmd ;z]vg, kl/dfhg ul/g5 / ;]cg?k gofF
kf7bk'tsx? lgdf ul/g5g\.

ktylds lzlf nf0{clgjfo{ugIqmdf kpf]f]ds ?kdf s]L :yfglo lgsfosf
lf]x?df tl lgsfox?sf]dfucg?k pglx?s} ;lqmotfdf clgjfo{ktylds lzlf nfu"
ul/g5 .

@= cfwf/et tyf ktylds lzlf kl/ofhg

ktylds lzlf sf]uof: t/ clea4 ugI p2]o ln0{ @)\$! ;fndf ;~rfng ePsf]
ktylds lzlf kl/ofhg nf0{g/Gt/tf kpfug ugIqmdf ofhgfsf]kyd jif{b]v cfwf/et
tyf ktylds lzlf kl/ofhg ;~rfng xg5 . of kl/ofhg qmdz clw/fHoe/ nfu"
xg5 . o; kl/ofhgfcGtu{ ktylds lzlf sf]uof: t/ a9fpg k7bqmd, kf7bk'ts tyf
cGo lzlf of ;fdulsf]lj sf; , lgdf / lj t/0f, ktylds ljBfno ejgsf]lgdf ;wf/
;]t s]b]sf]yfkgh:tf sfo{mdx? ;~rfng xg5g\.

ktylds lzlf ljsf; kl/ofhg

ktylds lzlf sx?nf0{kpfug ul/g] tflnd;DaGWL ;yfut ljsf; ug{ktylds
lzlf ljsf; kl/ofhg ;~rfng ul/g5 . o; kl/ofhgfcGtu{ clw/fHosf pkoQm
ljleGg (j6f 7fpK?df lf]lo ktylds lzlf sf] tflnd s]b]yfkf u/L ktylds lzlf sf
tflnd sfo{md ;~rfngdf lj:tf/ ul/g5 . ;fy}Ps /fli6& lzlf ljsf; tyf tflnd
s]b]yfkf u/L lzlf Jo]y: yfkf;DaGWL tflndsf]Jo]y: yf ul/g5 .

\$= dflwolds lzlf

ut ofhgj]wdf?df ktylds lzlf sf]lj:tf/ / dflwolds lzlf k]t ugI
cfsf]lfsf] a[4nf0{ wofgdf /f]bf dflwolds lzlf ;ljwfsf]lj:tf/ ug{cfjZos
b]vPsf]5 . cf7fjofhgj]wdf !!-!% jif{pd]sf afnafnsfx?d]lo]\$% kltzt nf0{^
/ !) slffsf]lzlf sf]cj ;/ pknAw u/f0g5 .

:jLst kfkt dfwolds lJBfnox?sf;fy}lghL lffsf]lJBfnox?af6 dfwolds
 lzlfss]cj;/x? pknAw u/f0g5g\ ofhgjlwdf ()) dfwolds lJBfno yk ug5f]
 ;fy}%\$)\$ dfwolds lzlfss? yk ul/g5g\.
 dfwolds lzlf lglzNs ugI;4fctcg?k @)\$* df slff ^ lglzNs ul/Psf]
 5 . dfwolds lzlfss]c? slff? qmdz lglzNs ubInlug5 .
 dfwolds lzlfss]u0f:t/ a9fpg lJleGg sbdx? rflng5g\ kl/jltf ;Gbe{
 / cfjZostfx?cg?k dfwolds lzlfss] kf7bqmd kl/dfh6 ul/g5 . gofF
 kf7bk'tsx? tyf lzlf lgbzg kl:tsfx? tof/ ul/g5g\.
 lj1fg, ul0ft / cuhl ljifox?df lzlf tflnd ;~rfng ul/g5 .
 lJBfnos]lg/Ll0f Joj:yfdf ;wf/ ug[p2fon]lg/Llfsx?sf]tflnd ufl7lx?
 ;~rfng ul/g5g\.
 % **pRr dfwolds lzlf**
 pRr dfwolds lzlf -!)±@_ sf]p2fo o; txsf]lzlf k/f u/k15 /fhuf/Ldf
 nflu cfjZos ;lk kpf ug{tyf :gfts txsf]clloogdf kljz ug{k}fw/ tof/ ug{
 xf]. pRr dfwolds lzlf ;fwf/0f, lj1fg, Joj;flos, kljlws tyf ;st ljifox?df
 kpf ug{bl3sfng nlo /xsf]5 .
 cf7f+ofhgdf !)) dfwolds lJBfnox?df ;fwf/0f ljifo / @% dfwolds
 lJBfnox?df lj1fg ljifodf u/L hDdf !@% lJBfnox?df pRr dfwolds -!! / !@
 slff lzlfss]cllofkgf]Joj:yf ul/g5 . cf7f+ofhgdf]cGt;Dddf hDdf s/La
 \$),))) lJBfyx?nf0{ pRr dfwolds lzlfdf egf{ lng ;lsg] lfdtfs]Joj:yf
 ul/g5 .
 ^ **kl9 lzlf-cgfrfl/s lzlf**
 lg/lf/tf lJsf;sf]lgldQ clezfk ePsf]x6f bzaf6 oyfzSo l56f]lg/lf/tf
 x6fpg]p2fon]cufdl ;g@))) cyf{vljqmd ;Djt\@)%& ;fn;Ddf bzdf lg/lf/tf
 klztz xfnf] ^! af6 ## df cfxfng]/fli6a nlo /xsf]5 . of]nlo xfl;n ug{
 ;flf/tf sfogmd /fli6a cleofgsf]?kdf ;~rfng ug{Joj:yf ul/g5 .
 kl9 lzlf sfogmdaf/f lg/lf/ kl9x?sf] sfogmdf ptkfbsTj a9fpg
 loglx?nf0{ ;flf/ ug5f] ;fy} bfgs hljgdf cfjZos s[if;jf:Yo, 3/h' pBfu,
 jftfj/0f ;Hf0f, hg;Wof lzlf;DaGwl 1fg, ;lk / ;'rgf lb0{pglx?sf]hljg:t/
 p7fpg]p2fo lnOPsf]5 . pQm p2fo tyf nlo kl/kl'tsf]nflu ;flf/tf slffx?sf]
 ;fy} sfogms kl9 lzlf slffx? cfjZostfg;f/ clw/fHosf ;a}lhnnfx?df
 ;~rfng u/L ofhgjlwdf !\$ nfvlg/lf/x?nf0{;flf/ agf0g5 . kl9 lzlf sfogmd
 ;~rfngsf]nflu cfjZos kf7b ;fdulx?sf]ljf; , lgdf / ljt/0f Joj:yf ul/g5 .
 kl9 lzlfss?sf]tflnd ;~rfng ul/g5 . lzlf tyf ;s[t dGqfnon]
 ;flf/tf sfogmd ;~rfng ug{lJleGg ;/sf/L / u} ;/sf/L lgsfox?nf0{ k/n
 nfutdf kf7b;fdul pknAw u/fpg5 . sfogmd ;~rfngsf]nflu s[blv lhNnf /
 :yfglo txdf ;E7gnf0{;b0 ul/g5 .
 lJleGg sf/0fn] kylds lJBfno hfg g;s3f *-\$ jif{ pd]sf
 sf]sfx?nf0{ lzlf ;bg, rhlaf slffx? h:tf cgfrfl/s lzlf kpf u/L
 cfkrfl/s lzlfdf kljz xg kl;flxt ul/g5 .

;flf/ e0;s}f # nfv %(xhf/ k9x?sf]lgldQ ;flf/ / sfogmdx? (post literacy programme) ;~rfng ul/g5g\ . o ;sf]nflu kf7b ;fdulx?sf] ;fy}/18of]/ kqklqsfsf]dfwod klg kpfudf Nof0g5 .
cfwf/e't tyf kfylds lzlf kl/ofhgf nfu"xb]lhNnfx?df k9 slffx? / lzlf ;bg slffx? ;~rfng ul/g5g\.

&:- lzlf tflnd

ljBfno lzlf sf]u0f:t/df a[4 Nofpg o; ofhgfjlwdf ljleGg ;]fsnlg lzlf tflnd sfogmdx? ;~rfng ul/g5g\ . ofhgfjlwdf #% xhf/ kfylds lzlf sx?nf0{tflnds]Jo]y:uf ul/g5 .
dfllolds lzlf tk{^))) lzlf sx?nf0{cu}h, ul0ft / lj1fg ljifox?df ;]fsnlg tflnd lb0g5 .

kfylds lzlf ljsf; kl/ofhgfctuf lg/lifx?, k}fgf\ofksx? / lzlf kpf;sx?sf]lgldQ Jo]y:uf kg;DaGWL tflnd klg ;~rfng ul/g5 .

lzlf tflnd sfogmd ;~rfng ubf{k}{};]fsnlg tyf nfd]cj]wsf]tflnd sfogmdx? lq=lj= lzlf ;sfon];~rfng ug[/ ;]fsnlg tflnd lzlf tyf ;s[t dGqfnocctuf sf lgsfox?af6 ;~rfng ug[Jo]y:uf ul/g5 .

***:- kf7bqmd kf7bk'ts ljsf;**

cf7b}ofhgfjlwdf khftfGqs jftfj/Of cg?k kfylds tyf dfllolds lzlf sf] kf7bqmd kf7bk'ts lgdfqf ;wf/ tyf kl/dfhg ul/g5 . ofhgf sf] kyd jifdf clw/fHoe/sf] kfylds ljBfnox?df gofFkf7bk'ts nfu"ul/x9 / qmdzll kfylds lzlf sf] ;a}slffx?df gofFkf7bk'ts kpfudf Nof0g5 . kf7bqmd kf7bk'tsdf jftfj/Of ;Hf0fklt r]gf hufpg]kf7b ;fdulx? ;dfj} ul/g5g\.

ljBfnox?df lzlf of sfogmd kefjsf/L agfpg lzlf tyf lg/Lifx?sf nflu uf]7Lx? ;~rfng ul/g5g\ . kfylds txsf ljBfylx?sf] nflu lg|zNs kf7bk'ts 5kf0 tyf lj t/Of sf]Jo]y:uf ul/g5 . kfylds tyf dfllolds lzlf nf0{a9L kefjsf/L agfpg gofFkf7bqmd kf7bk'ts sf]ljsf; ug{ljifoljz]f1, lzlf Pj+lg/Lifx?sf] nflu sfogmdfx? ;~rfng ul/g5g\ . cll0og cll0fkgnf0{kefjsf/L agfpg lzlf lgb}zsf tof/ ul/g5 . kf7bqmd / lzlf klqsfx? kpfzg ul/g5g\ . xfn sf]Jo]y:uf cg';f/ kf7bk'ts lg|zNs lj t/Of ug[sfo{sfof}/flvg5 .

(:- /18of]lzlf lzlf tflnd

kfylds ljBfnodf sfo{t P;=Pn;=L= pQL0f{ tflnd ck}t lzlf sx?nf0{ /18of}af/f !%) 306sf]cfwf/e't lzlf tflnd lbg]sfogmd xfn rfn'/flvg5 .

ofhgfjlwdf ;j{fwf/Of sf]nflu /18of}af/f z]Nfs sfogmd k};f/Of ul/g5 . ;fy}lzlf sx?sf] nflu dNoflg uf]7L, l6elaf6 z]Nfs k};f/Of, >Aob}o ;fdul sf] lgdfqf cflb sfogmdx? ;~rfng ul/g5g\ . ofhgfjlwdf /18of]lzlf sfogmd / >Aob}o sfogmdnf0{Psls}t u/Lo;nf0{b/lzlf of s]b sf] ?kdf ljsl; t ul/g5 .

!):- dlxf lzlf

kfylds lzlf ;j{he u/fpg] 5qf egf}wof a[4 ug] clwstd lzlf t dlxfx?nf0{lzlf kpf ckgfpg k];flxt ug] a9L ;wofdf 5qfx?nf0{dfllolds lzlf k}f ug{k};flxt ug[p2}on]ljleGg sfogmdx? ;~rfng e0/x}f 5g\.

ofhgjfwdf o; sfoqdcGtu{ dlxf lzlf tlfnd, 5fqj[Q ljt/Of, :sh-kfzfs
ljt/Ofh:tf sfoqdx? ;~rfng ul/g5g\.

!!- **5fqj[Q**

u/lj tyf hxbf/ ljbfylhf0{5fqj[Q, >L % dx)b|5fqj[Q, >L % dx)b|Tg
5fqj[Q, >L % jL|b|Pzjo{5fqj[Q / ljljw 5fqj[Q, ljbzaf6 gkfndf cf0{k9g]
ljbfylhf0{5fqj[Q, sfhdaf ofhgfcGtu{ kpfq ul/g] 5fqj[Q Pj+;fs{ r0/
5fqj[Qh:tf 5fqj[Q sfoqdx? ;~rfng ul/g5g\ . ;fy}/fli6a 5fqj[Q sfjfsf]
:yfkqf ug{cfjZos sbd rflng5 .

!@- **ljzj lzlf**

gkfn clw/fHosf] ;0jwfg @)\$& sf lgbzs l;4fGtdf ckfEx?sf] lzlf,
:jf:Yo / ;/lffsf] cfjZos Joj:yf >L % sf] ;/sf/n] ug5 eG] Joj:yfcg';f/
ckfEx?sf] lzlf / tlfndsf] Joj:yf ul/g5 . o; sfoqddf oyfzSo ;a]
ckfEx?nf0{Psls[ljzj lzlf sfoqnd th0f ul/g5 . t/ ljzj sl7g0 ePsf
ckfEx?sf] cfjZostfcg';f/ ljzj lzlf ljbfnosf] Joj:yf ul/g5 . ckfEtsf]
lsl;d / ljbfylsf] sl7g0sf] cfwf/df kf7bqddf ;wf/ ul/g5 . ljbfyl?nf0{
Joj:flos tlfnd / kfljws lzlfdf ;Ddlnt xg k] ;flxt ul/g5 . ljzj lzlf
sfoqnd ;~rfng ug{cfjZos hgZlQm tof/ ul/g5 . ckfEx?nf0{lb0g] lzlf
lgZns xg5 . ofhgjfwdf yk &\$ j6f ljbfnodf ljzj lzlf slff ;~rfngsf]
Joj:yf ul/g5 .

!#- **znfs tyofí**

lzlf lf0sf] gltlgwf0f, ofhg th0fsf] lgldQ cfjZos tyofí ;íng /
ljznj0f sfo{ul/g5 / tyofllo kltjbgx? ksfzg ul/g5g\ . znfs tyofísf]
Jojl:yt lsl;daf6 ;íng / ljznj0fsf] lgldQ dGfnosf] tyofí zfvnf0{;b0ls/Of
ul/g5 .

!\$- **hg;wof lzlf**

hg;wof a[4sf] rfka6 pTkGg xg] ;d:ofx?sf] ;DaGwdf hgr]gf hufpg]
p2Zon] ;~rfng e0/xsf] o; kl/ofhgfcGtu{ ofhgjfwdf ljbfnolzlff, pRr
lzlf / k] lzlf]sf]kf7bqnd kf7bk'tsdf hg;wof lzlf]sf]kf7bqnd ;dfjz ul/g5
 . hg;wof lzlf]sf]lzlf tlfnd sfoqnd ;~rfng ul/g5 . ;fy} ;'rgf tyf ;~rf/sf]
dfllodaf6 hgr]gf hfu[/ dlxf ;dbfosf] nflu hg;wof lzlf]sf] ljzj
sfoqnd ;~rfng ul/g5 .

!%- **zf/l/s lzlf tyf cltl/Q lqofsnfk**

ljbfyl?sf] zf/l/s tyf dfgl;s ljsf; ug{ofhgjfwdf ljbfnolhNnf,
lf tyf /fli6a :t/df ;d] zf/l/s lzlf, vhsb tyf cG0 ;x sfo\$nfkx?
kltolutfds ?kdf ;~rfng ug] vhsb tyf ;xsfo\$nfk ;DaGwdf lzlf tyf
ljbfyl?nf0{k]zlf0f lbg]/ znfs Pj+vhsb ;fdulx? lgdf0f / ljt/Of ug]sfo?
ul/g5g\ . k]{kfyidsnufot !-!) slff;Ddsf ljbfylsf] nflu zf/l/s lzlf
;xsfo\$nfk;DaGwL kf7bqnd kf7bk'ts, lgbzg kl:tsf lgdf0f, kl/dfh0 tyf
;znvg ug]sfo? ul/g5g\.

!^- **kfljws lzlf**

bZljsf;sf]nflu ;~rfng ul/g]ljleG ljsf;sfoqndsf]nflu cfjZos xg]
 lgDg tyf dWod:t/Lo blf hgziQm hg 7fpff cfjZos k5{To;}:yfgdf pTkfbg ug]
 tyf oJfx?nf0{Jofj;fodhs tfind lb0{/fhuf/ kfpG ;Sg]cj;/ lbnfpg]p2Zon]
 kljlws lzIff tyf Jofj;flos tfind kl/ifbcGtu{ clw/fHosf ljleG 7fpff
 kljlws lzIffnox? ;~rfng e0/x\$ 5g\ . ofhgfjlwdf xfn ;~rfng e0/x\$
 kljlws lzIffnox?nf0{nfut kpfjsf/tfsf]b[6af6 a9L kpfjsf/L xg]u/L ;b0
 ul/g5 . wnf]lul/ c~rnsf]d'tf^a, /fktl c~rnsf]bf^a, ;jL c`rnsf]8f6L / e]L
 c~rndf gofFkljlws lzIffnox? :yfkGf ul/g5g\.
 xfn ;~rfng e0/x\$ / ofhgfjlwdf :yfkGf xg] kljlws lzIffnox?af6
 s[if, :jf:Yo / lgdFf ljifodf @%(% hgf lgDg tyf dWod:t/Lo kljlws hgziQm
 pTkfbg ul/g5 . ljleG kljlws ljBfnox?df 5f]cj]wsf] tfinddf @)#\$ hgf
 ;ldlnt ul/g5g\.

kljlws lzIffno	pTkfbg nlo	
	lgoldt tfind	cNksfing tfind
1. kljlws lzIffno wgs6f	320 hgf	200 hgf
2. kljlws lzIffno nfxfg	345 hgf	150 hgf
3. kljlws lzIffno lh/L	400 hgf	300 hgf
4. kljlws lzIffno afnfh'	960 hgf	1000 hgf
5. kljlws lzIffno hDnf	350 hgf	150 hgf
6. kljlws lzIffno ;jL	220 hgf	234 hgf
	2595 hgf	2034 hgf

ofhgfjlwdf % j6f Jofj;flos tfind lj:tf/ s]bk? :yfkGf u/L 5f]
 cj]wsf];kdhS tfind kpfG ul/g5 .
 ndh^a / tgxFIhNnfx?df ;fdbflos tfinds]b] :yfkGf u/L #*) hgf
 kljlws klzlfSx? pTkfbg ul/g5g\.
 ;lk k/LIf0f sfoqndcGtu{ #))) hgfnt0{;f]k/LIf0fdf ;ldlnt u/f0g5 /
 kpf0fS/of ul/g5 . ljleG kljlws tyf Jofj;flos lfxx?df %) j6f ;lk
 kpf0fSfx? tof/ ul/g5g\.
 d]L / dxsfnl c~rnsf Ps Ps kljlws lzIffno :yfkGf ug{k/ldes
 sfof? ul/g5g\.
 a6jn 6]nsn OlGi6Ro8nf0{kljlws lzIff tyf Jofj;flos tfind kl/ifbA; t
 ;DaGwg /x\$] ;yfsf]?kdf ;~rfng ul/g5 .
 ;fgf7dL eQmk'/df kl/ifbsf]dVo sfofho :yfkGf ul/g5 .
!&: lzIff ;fdul ljsf;
 hgs lzIff ;fdul s]bh] >L % sf] ;/sf/sf] /fli6a lzIff glLt tyf
 sfoqndcg';f/ cfjZos xg]z]fs ;fdulx? h:t}kf7bk'ts, cEof; kl:tsf lj1fg

;fdul, k[6/, rf6{cfib pTkfbg ub5 . cf7f;ofhgjwdf kl'tjif{@ s/f8 yfg k'ts
pTkfbg ugI !) s/f8 yfg cEof; kl:tsf pTkfbg ugI/ l[6]o sfofnox?dfk[
k'ts ljt/Of ugI sfok? xg5g. s[6h] cf^gf lfdtf a[4sf] lgldQ d]zg tyf
pks/Ofx? pknAw ugI sfok d 5 . ;fy}k[ejg tyf ufbd lgdf[ugI sfok d
;~rfng ul/g5 .

pRr lzIff

cf7f;ofhgjwdf b]zsf ljleGg efux?df pRr lzIffsf lzIff; yfx? /
ljZjIjBfnofx?sf] ;wof a9f0{pRr lzIffdf kl]z clea[4 ul/g5 . ;/sf/L ;fwgdf
bafa 36fpg lghL tyf u} ;/sf/L lgsfos] a9LeGbf a9L ;xeflutfsf] nflu
k[;flxt ugI k[hf8 lb0g5 .

!:- lqefg ljZjIjBfno

- cf7f;ofhgjwdf lq=lj=n]lgDgfg';f/sf glLtx? c]nDag ug5
1. o; ofhgjwdf b]zleq} s[if, lrlst;f, OlGhlgol/a, jg Pj+l]1fg tyf
kljIw; DaGwL dWod / pRr:t/Lo hgziQm pTkfbglfdtf a[4 u/L k7g kf7gdf
uOfTds :t/ a9fpg] sfok ddf ljz]f hf8 lb0g5 . kljIws cWooog
; yfgx?df qmlds ?kdf s]l ljifox? / txx? yk ul/g5g.
 2. lq=lj=cGtu[;~rflnt cg';Gwfg s]bk?af/f pRr lzIffsf] z]fs:t/ a[4
ugI k[cfjZos cWooog tyf cg';Gwfg u/fpg] /fli6a pTkfbstj a9fpg
;xfos xg] /fi6sf] cfjZostfx? cWooog ugI / /fli6a Pstf ;b9Ls/Ofdf
ofubfg lbg]vfnsf cg';Gwfg sfok ddx?nf0{a9fjf lb0g5 .
 3. ;fwf/Of pRr lzIfftk[gofFsofDk; yk ug{hg;xeflutfsf] cfwf/df lghL
l[6]nf0{k[;flxt ugI glt c]nDag ugI lq=lj= cGtu[;~rflnt SofDk;x?df
gofFsofok d jf tx yk ugI ;DefJo ePsf :yfgx?df hg;xeflutf h6f0{
:jls[t lbg]glL ckgf0g5 . o;}u/L kljIws cWooog ; yfgx?sf]lj:tf/df
hg;xeflutfnf0{k[;fxg lb0g5 .
 4. lq=lj=cGtu[gofFsofDk;x? yk ug5f] ;\$f xfn ;~rflnt SofDk;x?sf] ;wf/
tyf ;b9Ls/Of klqnofdf g]ljz]f hf8 lb0g5 .
 5. SofDk; sfk7g kf7gnf0{lgoldt tNofpg sfo{tflnsf agf0{k]z ldlot, lzIff
c]lw, k/Liff ldlit tyf k/Liffk n ksfzg ldlit cl3af6}lglZrt u/L ;f]Lcg?k
sfok d ;~rfng ul/g5 . pkoGcg';f/ ;'rf? ?kn]sfo{;Dkfbg ug{lq=lj= /
o;cGtu[sf cWooog ; yfg, ;\$fo tyf cg';Gwfg s]bk?sf] Joj:yfkgdf
;wf/ / ;b9Ls/Of ul/g5 .
 6. cGt/fli6a dfGotf k[kt xg ;Sg]u/L pRr lzIffsf]uOf:t/sf]clea[4 ul/g5 .

!:- s[if / kz'lj1fg cWooog ; yfg

o; cWooog ; yfgn] s[if ljsf; sfok d ;~rfng ug{ cfjZos kgI
kljIw1x? pTkfbg, tflnd, s[if k];f/ / cg';Gwfg sfok d ;~rfng ubIcfPsf]5 .
cf7f;ofhgjwdf o; cWooog ; yfgcGtu[;`rflnt :gfts txsf sfok ddx?sf]
;fdlos ;wf/ u/L ;b9Ls/Of ug5f] ;fy}s[if ljZjIjBfno agfpg cfjZos k]fw/
tof/ ugI qmddf b]zsf]cfjZostf / cWooog ; yfgdf pknAw blf hgziQm / e]fts
;ljwfsf] cfwf/df s[if;DaGwL s]l ljifox?df :gfts/ txsf] cWofkg sfok d

;~rfng ul/g5 . ndh^a Sofdk;nf0{ dwo kxf8L s[if -knnkh / t/sf/L /
jftfj/Oflo cg';Gwfg s[ibsf]?kdf tyf klSnxjf Sofdk;nf0{t/f0{s[if -pv' / skf;
/ jftfj/Oflo cg';Gwfg s[ibsf]?kdf ljsf; ul/g5 . xfn ; ~rfnt cu'jf s[if k;f/
sfoqndnf0{lj:tf/ u/L s[if dGqfnocGtu{ lrtjg lhnndf ;~rfnt s[ifk;f/
sfoqndnf0{o; }cwoog ; yfgcGtu{ ; ~rfng ugIkn{ ; DalGwt lgsfo; F ; dGjo
/fvL sfd ul/g5 . o; sfj;fy}ndh^a Sofdk; / klSnxjf Sofdk;af6 klg ;fgf]?kdf
cu'jf s[if sfoqnd ; ~rfng ul/g5 . o; ofhgjldwf o; cwoog ; yfgcGtu{ s[if
k/fdz{ ; jf klk ; ~rfng ul/g5 .

Sofdk;x?df cfjZos efts ;ljwfsf] ljsf;sf] nflu gofHgdf / dd{
sfo{? ul/g5gl . ;fy}skl ljifosf kpfuznfx?nf0{/fli6x b[6sf]af6 ; DkGg tyf
cu'fl kpfuznfsf]?kdf ljsf; ul/g5 .

!~@ OlchlgoI/^a cwoog ; yfg

o; cwoog ; yfgn] OlchlgoI/^a tyf ; DalGwt ljifox?df dwo tyf
pRr:t/Lo kljlws hgziQm pTkfbg ubI cfPsf] 5 . o; ofhgjldwf kNrfS
Sofdk;df l;len OlchlgoI/^adf kl6 uhp6 l8knf] tyf On\$6sn, On\$6gS;
d\$flgsn / cfls6r/ ljifox?df :gfts txsf] sfoqnd ;? ul/g5 . kNrfS
Sofdk;af6 Po/ sl08;lgE / /klh/zg ljifosf] kpfokq txsf] sfoqnd ykfynL
Sofdk;df ;fl/g5 . kNrfS Sofdk;df hn; fl cg';Gwfg s[ibsf]:yfkf ul/g5 tyf
ufdlof ljsf; ; DaGwl cGo ; d:ofdhs cg';Gwfgsfo{? ; ~rfng ug\$sf] cltl/Qm
k/fdz{bft[; j]nf0{ ; b0 agf0g5 . klZrdf`rn Sofdk;af6 68 txsf] sfoqndnf0{
:kG;8{ sfoqnddf kl/jtg ug{ ; wof 36f0{ kpfokq txsf] ldtf a[4 ul/g5 .
k'jfrn Sofdk;df kpfokq txsf] sfoqnd ; ~rfng ul/g5 / dwo klZrdf-rn
ljsf; lqdf kpfokq txsf] Sofdk; ; yfkgsfo{ ;? ul/g5 .

!~# lrlst;zf:q cwoog ; yfg

:jf:Yo ; jf sfoqndnf0{lj:tf/ ug{ cfjZos kgI hgziQm ; Dej eP;Dd
:jbzd} pTkfbg u/L cftlge{ ag] lbzdf lrlst;f zf:q cwoog ; yfgn]
Jofj;flos txblv :gfts0/ tx;Dd ; ~rfng ubI cf0/xsf] ljleGg sfoqndnf0{
; b0ls/Of ubI n\$fgsf] cltl/Qm o; ofhgjldwf ; fdfGo lrlst;fdf Pd=8L;
8L=;L=kl=KofyfhL, kl6 uhp6 l8knf] gl; 4 :gfts0/ Pd=P;=-;h[L, xly
P8ldlg:6zg :gfts0/ txsf] sfoqnd ; ~rfng ul/g5 . x0l/E P8 / jL kndf\$]
:gfts txsf] sfoqnd ; fy}806n / cl6f]6df kpfokq tx / d]8sn /\$8{ ljifosf]
yk sfoqnd ; ~rfng ul/g5gl.

cfwf/e't lrlst;f lj1fgsf] ljsf;sf] nflu pks/Of / ejgsf] lgdf sfo{
; DkGg ul/g5 . cfoj] Sofdk;sf] nflu z]fs ejg, kpfuznf ejg, cfjf;Lo ejg,
/ cfoj] c:ktfn lgdf ;? ul/g5 . lzlf0f c:ktndf @)) z]of ykg] cf]kl=8L=
ejg lj:tf/ sof{ ; DkGg ul/g5 . c:ktfn lj:tf/sf] qnddf Sof6Vof, lrlst;f
cfjf; , /;8];L ejg tyf c:ktfn kpfuznf lj:tf/ ul/g5 . lzlf0f c:ktndf
pks/Of dd{ / ; Def/ l8lehgsf] ;fy}d]8sn UofE pTkfbg ugIknf06sf] lgdf /
h8fgsf] sfo{ul/g5 . xly nlge d0/on ; 06/ , PhsZg ; k6{18kf606, lqnofds
lzlf / gl; E lzlfnf0{ ; b0 ul/g5 . jL=kl= ckyfnds ; 06/ :yfkf ul/g5 .

!~\$ jg lj1fg cwoog ; yfg

o; cWoog ;*yfgn] /fli6α lxt ;Da46 ug{ k{ jGo hGtx?sf] ;#f0f, e",#f0f, gbl s6fg, df6f] ;bkofu, jg;#f0f, epkofu cflbsf] nflu b7sf] lgldQ cfjZos kg]blf hgziQm clea4 ug\$ sf cltl/Qm xfn ;~rfnt kpf0fkq / :gfts txsf] sf0m dnf0{ ce# ;b9 ub]nul :gfts0/ txsf] slff ;~rfng ug5 . o; sf] cltl/Qm ljleGg lgsfox?df sfo{t hgziQm nf0{ l/k] / tflnd / s[fsx?nf0{ cNksfnlg tflnd lbg] sf0m d ;~rfng ul/g5 . k'jfrn jf dWo klZrdf-n ljsf; lqdf Ps gofFyk SofDk; :yfkf ul/gsf] cltl/Qm kf]/fdf Ps jg cg';Gwfg s]b]sf] lgdf0f u/L :yfkf ul/g5 . cltly uk, 8lg cfjf; uk, xly ;16/, lzlfs cfjf; , Sof6l/of, xhfs tyf a} ejg lgdf0f k'f ul/g5 . o; sf] ;fy} x6f0f SofDk;df dlxf 5fqf; lgdf0f ul/g5 . kf70qmd l; xjnf]sg u/L kf70k:ts / Nofj Dofgbn tof/ kfl/g5 .

!=% **lj1fg tyf kljlw cWoog ;*yfg**

o; ofhgsfndf o; cWoog ;*yfgcGtu{sf SofDk;x? tyf s]blo lzlf0f ljefusf] z]fs lfdtdf clea4 u/L b7df cfjZos blf j1flgs tyf kljlws hgziQm sf] vff] kl/klt{ ug\$ sf nflu cfjZos Joj:yf ug\$ sf] ;fy}/fli6α dfucg';f/ yk sf0m dx? / yk ljifox? h:t} sDko6/ lj1fg, d0qm] afofhl, jftfj/Oflo lj1fg, jfof] s]b]k:tf ljifox? qm]ds ?kdf ;~rfng ub]nf]nlo /flvPsf]5 . hg;xeflutfaf6 cfjZos e]ts ;ljwfx? h6f0{ lqLotfsf] cfwf/df lj1fg tyf kljlw ljifodf SofDk;x? vff]g] tyf SofDk; /x\$ sf] 7p0f cfjZostfcg';f/ txx? yk}hfg] klq sf0m d /x\$ sf]5 . jL/u-h, kf]/f, sf7df8f/ hgsk/df :gfts0/ txsf]/ gkfnu-h, dx]bgu/, a6jn, eQnk', emkf / l;/xdfs :gfts txsf] tyf bfa, sf7df8f, afun^, lj/f6gu/ / kf]/fdf kpf0fkq txsf]yk sf0m d ;~rfng ul/g5 . o; sf] cnfj cfjZostfg';f/ slffejg lgdf0f, 5fqfj; lgdf0f, lzlfs sd{f/l cfjf; lgdf0f sf ;fy}kpfuzfnf, kfgl, ljBt\Joj:yf, dd{ ;Def/h:tf e]ts ;ljwfx?sf] lgdf0f / ;wf/ ub]nf]nlo /flvPsf]5 .

cf70f]hgfjlwdf kljlws pRr lzlf0f k{sf] egf{ tyf pTkfbg nlosf]lj j/Of tflnsf g+! df kl'tt ul/Psf]5 .

tflnsf g+!

cf70f]hgfjlwdf kljlws pRr lzlf0f k{sf] egf{ tyf txut tyf pTkfbgsf]nlo

cWoog ; *yfg	cfly\$ jif{	lgDg :t/		kpf0fkq		:gfts tx		:gfts0/	
		egf{	pTkfbg	egf{	pTkfbg	egf{	pTkfbg	egf{	pTkfbg
s]if / kz' lj sf; cWoog ; *yfg	@)\$ (÷%)	-	-	90	45	150	114	10	-
	@)% ÷%!	-	-	90	60	150	113	15	-
	@)! ÷%@	-	-	90	68	150	113	25	8
	@)%@ ÷%#	-	-	90	68	150	113	25	12
	@)%# ÷%\$	-	-	90	69	150	113	25	12
OlGhlg- ol/a cWoog ; *yfg	@)\$ (÷%)	320	310	620	410	96	88	-	-
	@)% ÷%!	224	210	620	462	144	88	10	-
	@)! ÷%@	160	116	624	592	192	88	10	-
	@)%@ ÷%#	96	90	648	596	226	88	10	-

	@)%#÷%\$	96	90	672	596	240	88	10	-
IrIst;f	@)\$ (÷%)	300	300	328	295	104	92	32	32
zf;q	@)% (÷%)!	300	300	328	295	104	92	32	32
c\oog	@)%! ÷% @	300	300	328	295	104	84	32	32
; *yfg	@)% @ ÷% #	300	300	328	295	104	84	32	32
	@)%# ÷% \$	300	250	328	295	104	84	32	32
jg	@)\$ (÷%)	-	-	221	175	40	30		-
lj1fg	@)% (÷%)!	-	-	221	175	40	30	10	-
c\oog	@)%! ÷% @	-	-	221	175	40	30	10	-
; *yfg	@)% @ ÷% #	-	-	220	175	40	30	10	10
	@)%# ÷% \$	-	-	220	175	40	30	10	10

!^ cfly\$ ljsf; tyf kpf;g cg;Gwfg sbl

o; cg;Gwfg sblbaf6 ofhg / cfly\$ glt, ufldOf ljsf;, hg;vof / dfgjlo ;t, kpf;g Joj:yf kffnl, kof1/Of tyf ;fwg ljsf;; ;D;DalGwt lfgdf cg;Gwfg kl/ofhgfx? ;~rfng ul/g5g\.

!& gkfn / Plzofnl cg;Gwfg sbl

o; cg;Gwfg sblbaf6 gkfnl ;s[t / ;Dkbf c\oog;fdflhs ljsf; tyf kl/jtg c\oog, blifof tyf k'l{Plzofnl c\oog, gkfnsl/fhg}ts c\oog;DaGWL cg;Gwfg kl/ofhgfx? ;~rfng ul/g5g\.

!* Jofjxfl/s lj1fg tyf kljlw cg;Gwfg sbl

o; cg;Gwfg sblbaf6 vfb kpf;g, /zf ljsf;, kfs[ts /E, lgdff;fdul ljsf;, kfs[ts kpfj/ ljsf;, j\$lnks pmhf{ljsf; tyf cfjZos pks/Of kljlwsf ljsf; Pj+k/Dk/fut kljlwsf cfwgsls/Of; ;D;DalGwt kl/ofhgfx? ;~rfng ul/g5g\ . o;s[;fy} Jofjxfl/s lj1fg tyf kljlwsf lfgdf cg;Gwfg sfof0{ cfjZos hgziQndf ;xofu k#ofpg zfwkqsf cfwf/df Pd=P:;L / kl=Pr=8L= ug{ oyf;Dej cg;Gwfg sfodf ;mUg u/f0g5 .

! (lzlf ljsf; tyf cg;Gwfg sbl

o; cg;Gwfg sblbaf6 zHfs ofhg Joj:yfkg / cfly\$ Joj:yfkg, kf7bqmd tyf lzlf of, pRr lzlf, ufldOf ljsf;s[lgldt cgfkrf/s lzlf, zHfs kljlw, zHfs tfYofl, kfofhg c\oog, zHfs dNoflg;DaGWL cg;Gwfg kl/ofhgfx? ;~rfng ul/g5g\ . o; cg;Gwfgsblbaf6 nflu o; ofhgjldf ejg lgdff ul/g5 .

! :) sfgg, Joj:yfkg, lzlf tyf dfgljsl / ;fdflhs zf:qsf ;\$fox?

sfgg, Joj:yfkg, lzlf tyf dfgljsl / ;fdflhs zf:qsf ;\$fox?cGtu{ ;`rflnt sfogmdx?nf0{ ;b0ls/Of ugI / lfglo cfjZostfg?k hg;xeflutfsf cfwf/df pRr lzlfsl ;Da40sf lglDt ljzlf hfB lb0{ ljifout cg;Gwfg / kl1stfnf0{a9fjf lb0g5 .

pkoQ \$;\$fox?nufot lj1fg tyf kljlws c\oog ;*yfgtk{ pRr lzlfdf c\oog ugIjBfyl{x?sf}k}tfljt cgbfg lgDgcg;/ xg5 .

tflnsf g+@

lq-lj-c6tu6 cgdflgt egf{lj j/0f

c-fj=	lgDg÷c6o	kpf0fkq	:gfts	:gfts0/	hDdf
@)\$ (÷%)	500	124800	38250	12450	175000
@)% ÷%!	500	135300	40750	13350	189900
@)%! ÷%@	500	146800	43250	14950	205000
@)%@ ÷%#	500	159800	48250	15450	224200
@)%# ÷%\$	500	172300	52300	16950	242050

@= **dx0b| ;s6 ljZjljBfno**

dhssf] ; jf6LOf ljsf; sf]nflu xfd|] ;Eotf, ;s[t, snf, bz6 / k/Dk/fut
df6otf Pj+do6fsf] dh ;|sf] ?kdf /x6sf] ;s6 lzlfssf] ;do6|rt ;H6of /
;Da46 xg'lgtf6t cfjZos ePsfh] ;s6 ljBfsf] lzlf0f sfo6f0{pRrtd tx;Dd
;Jojl:yt tNofpg]p2Zon]dx0b| ;s6 ljZjljBfno :yfk6f ePsf]xf].

o; ljZjljBfnoc6tu6 cf76- ofhgfjlwdf o;sf] kfl1s, k6f;lg6 Pj+
Jo6:yfk6g klfsf] ;b6Ls/0f tyf cfo6j6 lzlfssf] ljsf; sf]nflu sfo6md agfpg] Pj+
;s6 efiffsf] k676qmd tyf k676k'ts ;wf/ ug] tyf c66ofkg, c66oog, cg';Gwfg
sfo6f0{lj:tf/ ug] sfo6md /x6sf]5 . o;sf] clt/qm blf hgZlQm tof/ kfg]qmddf
;s6 jfa6dosf clt/Qm c6t/f66 ljZjljBfno;6 ;Da6w a9fpg] gltnf0{
k6yldstf lbog6 . ljZjljBfnon]cfufdl !) jif6eq clw/f6osf k666 c~rndf Ps,
Ps uf6 ;s6 ljBfkl7 v6lg]qmddf cf76- ofhgfjlwdf d}L, gf/fo6f, u08sl, e}L /
;|L c~rnX?df hg;xe6lutfsf] cfwf/df pkoQm :yfgdf pQ/ d66odf txsf] /
nlDagldf af6 bz6sf] Pp6f gof{ljBfkl7 :yfk6f ul/gsf] ;fy}lghL ;|6df ;~rfng
xbg]ljBfkl7x?nf0{klg k6] ;flxt ul/g6 .

ljZjljBfnosf] cfly6 lf6nf0{cf6dlge6 agfpg jf6dl1s ljBfkl7df /x6sf]
h6uf hldgdf / ;s6 5f6faf; /x6sf] sf7df86sf] b/af/ dfu6df cfodhs lgd6f
sfo6{bfa6sf] h6ufsf] af/6f s]s;/L cfodhs agfpg ;ls65 ;6sf] u6 ofhgf tof/
ub6qmdz6 sfo6fjog ub6fhgf tyf jftfj/0f6o k66jdf ;Gthg Nofpg / bl36fnlg
cfo;|6 a9fpg jlf6f/k6f sfo6md ;~rfng ug]gl6t /x6sf]5 .

;s6 pRr lzlf c6tu6 ljle6g txdf ljBfyl{egf6f] lj j/0f lgDgfg';f/
xbg6 .

tflnsf g+6

tx	@)\$ (÷%)	@)% ÷%! 	@)%! ÷%@	@)%@ ÷%#	@)%# ÷%\$	hDdf
pQ/d66odf	705	785	885	980	1085	4440
zf:ql	275	305	326	355	385	1646
cfrfo{	120	120	120	130	142	632
	1100	1210	1331	1465	1612	6718

;s6 efiff klZlf0f sfo6mdc6tu6 P;=Pn=;L= k/Llf lbPsf jf P;=Pn=;L=
k/Llf pQLOf{u/6f 5f6x?sf lgldQ ljle6g :yfgdf \$ dlxg]klZlf0f lzlj/ ;~rfng
ul/g6 .

k/ftTj

k/ftftTjs tyf wld\$ lqX?sf; ;Hf0f ugI glt cg';f/ lJZj ;Dkbf ;'ldf /x\$ / tl afx\$sf ;d] P]txfl;s, wld\$ Pj+;f:s[ts ;Dkbf Pj+df/s lqX?sf ;Hf0f, hL0ff4f/, cGj]f0f, ;Da4G u/L ko6sx?sf] nflu bz6lo tNofpg] ofhgfs] nlo /x\$] 5 . /fli6α cGt/fli6α dxTjsf P]txfl;s, k/ftftTjs, wld\$:yn, lq, :df/sx?sf] ;Hf0f tyf ;Da4G ul/g5 . :yfglo txd f k]fkf6L :df/s tyf wld\$ lqX?sf] ;Hf0f Pj+Hjsf; sf]nflu :yfglo lgsfo tyf ;dX ;d]nf0{k] ;flxt u/L ;Hf0f tyf ;Da4G sfoqmdx? ;~rfng ul/g5g\.

o; qdddf ofhgjlwdf k/ftftTjs :yn ;Hf0f ;wf/ sfoqmdcGtu\$ k/ftTj ljefucGtu\$ sf]ljleGg ;ukfnos?sf] ;wf/ tyf ljsf; ul/g] zxb :df/s ;ukfno :yfkf ugI sf7df8f]pkTosfsf] cf;kf; sf ufpr?df dlt{ tyf 9Ewf/fx?sf] km6f]lxt nut tof/ ugI kzklt lqlyt rf?dtljxf/, lji0fdlgb/ / j] ;Qnsf] hL0ff4f/ ugI g]fsf b/af/ / eQmk/ b/af/ lqleq lgdf0f tyf hL0ff4f/ sfo{ugI/ ;Hft :df/s lqX?af/] u]7L, krf/ k]f/, k'ts 5kfpj / km6f] nut tof/ ugh:tf sfoqmdx? ;~rfng ul/g5g\.

:j0de" ;Hf0f sfoqmdcGtu\$:j0de" lqlyt axfn, r]o, dxfljxf/, kf6L, ;Qn, krf/L tyf zfgtk/sf]cfjZostfg';f/ hL0ff4f/, dd\$, lgdf0f, kg] :yfkf ugI sfoqmd /x\$] 5 .

uf]vfb/af/ lq ;Hf0f sfoqmdcGtu\$ P]txfl;s uf]vf b/af/ tyf tNnf] b/af/ hL0ff4f/ ;wf/sf af5L sfo{k/ ug5] cnfj f tNnf] b/af/nf0{ ;ukfno of]o ?kdf tof/ u/L Ps P]txfl;s ;ukfnosf] ?kdf :yfkf ul/g5 . ;fy} k]jL k]tdf;yn lgdf0f;DaGWL sfoX? u/L >L % a8fdxf/fhflw/fh k]jlgf/fo0f zfxsf] k]tdf :yfkf / cGo dlGb/, rf]f/f / krf/Lx?sf] hL0ff4f/, dd\$-;wf/sfoX? ul/g5g\ :df/s ;Hf0f eQmk/ sfoqmdcGtu\$ eQmk/ ljsf; kl/ofhgaf6 ;Hf0f / hL0ff4f/ ul/Psf :df/sx?sf]dd\$;Def/sf] ;fy}eqmk/ lhNnflyt cGo :df/sx?sf] dd\$;Def/ u/L eQmk/ ;x/sf]gS;f tof/ ul/g5 .

sf7df8f]pkTosf ;f:s[ts ;Dkbf ;Hf0f u; ofhgfcGtu\$ nlnk/df kf6g b/af/ ;Hf0f / ljsf; sfoqmdsf]u; ofhg tof/ ugI kf6g b/af/ szj gf/fo0f rf]sf]hL0ff4f/ / wftsnf ;ukfnosf] :yfkf ugI/ 0jxfjxLsf]hL0ff4f/sfo{ul/g5 . sf7df8f]Eofnl lkheIg 6i6dfkm\ljleGg :df/sx?sf] ;Hf0f sfo{ / sf7df8f]pkTosfleqs]5flgPsf :df/sx?sf] ;Hf0f, hL0ff4f/ / sf7df8f];x/L lq ;Dkbf ;Hf0f tyf ljsf; kl/ofhg ;~rfng ul/g5 . ;fy}pRr lxdfn -d'tfE sf] k/ftftTjs cg';Gwfg tyf pTvgg / sf7df8f]pkTosf tyf t/f0\$]l;d/f9u9df pTvggsfo{ul/g5 . kgf]L lq :df/s ;Hf0f sfoqmdcGtu\$ kgf]Llyt OGbzj/ dxfb] dlGb/nufot cGo :df/sx?sf]hL0ff4f/ sfo{;dfk't ugI kgf]L ;x/df 9nsf] Joj:yf ugI/ dfwolds lJBfno ejgsf]lj:tf/ tyf ;wf/ ul/g5 .

/fli6α v]hsb kl/ifb\

o]fx?nf0{v]hsbdf clezlr huf0{;lqmo efu lng nufpg cfjZos ;/ ;ljwfsf]ljsf; ul/g5 . ofhg cjlwdf /fli6α v]hsb kl/ifbGtu\$ e]ts k]f]wf/sf] lgdf0f tyf v]hsbsf]ultljwsf]nflu ljleGg sfoqmdx? ;~rfng ul/g5g\.

c6o ;fdflhs

!:= gkfn /fhslo klf klti7fg

gkfnsl snf, ;s[t / ;flxTosf] ljsf; ugI qmddf gkfn /fhslo klf
klti7fgcGtu{ jL/b|snf ejg lgdf, ;f:s[ts dxf]; j tyf kpz6, klf k'tsfno
lj:tf/ tyf ;wf/, /Ed~r ;wf/, gkfnl efiffsf] kljlws tyf kfl/eflifs zAbfjnl
lgdf, gkfnl ;flxTosf] Oltxf; tyf sff ljàtj]Q, lqlo ;flxTos / ;f:s[ts
;Dks{s]bl:yfkgf, afn ;flxTosf] lgdf, gkfnl efiffsf]:yfglo zAbsff kpfzg,
gkfnl ;flxTosf] cuhl cg'fb, ljZj;flxTosf] gkfnl cg'fb, ;fs{ tyf l5d\$
/fi6ar ;f:s[ts cfbfg-kpgh:tf sfodmx?sf];~rfng u/L gkndf ;flxTo, snf
/ ;s[tsf]ljsf; krf/ / kl46df ofubfg k%of0g5 . ;fy}ljleGg hghfltsf]efiff,
;flxTo, lnk, snf tyf ;s[t;DaGWL ljsf; tyf cll0og ul/g5 .

@= ;f:s[ts ;yfg

ljleGg hghfltsf] ;s[tljsf;sf] lgldQ ;f:s[ts ;yfgn] ljleGg
hfthfltsf] snf / ;s[tsf]vfh, ;lng, ;Da46 ug{;hlj kpz6 ug5 . k/fgf]
gfr3/ hl0f{cj:yfdf /x\$fh];fwgn]EofPdf P6f gfr3/ lgdf ul/g5 .

kzklt lfg ljsf;

wld\$, ;f:s[ts Pj-k/ftflts ;Dkbf ;DkGg euifg\>L kzkltgfysf]dlGb/
/x\$fh]kzkltlfgsf]ofhgfa4:ofxf/, ;Hf0f / ;Da46sf]lgldQ kzkltlfg ljsf; sff
:yfkgf e0{ o; lfgsf] ljsf;sf] nflu u¿ ofhgf t6f/ e0;s\$] 5 . o;
ofhgfcGtu{ >L % sf]/sf/sf]ljleGg dGqfnox?, ;yfgx?, a}x? tyf u}
;/sf/L lgsfox?af6 effts, ;f:s[ts ljsf;, oftoft, lahhL cflb ;ljwfsf]Joj:yf
ugIs'f o; ofhgdf pNn\ ePcg';f/ ;DalGwt lgsfox?n]ugIJoJ:yf 5 .

\$= nldagl ljsf;

nldagl u¿ ofhgfsf]sfof{jogsf]qmddf nldagl ljsf; sffn]euifg\4sf]
kljq h6d:yn nldaglsf]tlg ju{df0n lfgsf]effts ljsf; ugIsfofcdcGtu{ kfgl
ljt/of JoJ:yf ugI nldagl ofhgfeq aflx/ / jl/kl/ k\$sl ;8s lgdf ugI tlj6f
kh / rf/j6f sne6 lgdf ugI 9n lgsf; JoJ:yf, ljBtljt/of JoJ:yf ugI tyf b'
;~rf/ JoJ:yf u/L nldagl lfnf0{ cGt/f6a af4 tly{yn tyf ;f:s[ts
ko6g:ynsf]?kdf ljsf; ul/g5 . o;df pNnlvt sfof? ;DalGwt dGqfno jf
lgsfox?af6 ;~rfng ul/g5g\.

%= gkfn /fhslo lj1fg tyf kljlw klf klti7fg

b7df b'tt/ ultn]cfly\$ ljsf; ubIn]hfg lj1fg / kljlwsf];dlrt kpfu
ckl/xfo{ePsf]s'fnf0{bfi6ut u/L o; lfgsf] ljsf;sf]qmddf gkfn /fhslo lj1fg
tyf kljlw klf klti7fgcGtu{ ljleGg sfodmx? ;~rfng e0/x\$ 5g\ .
ofhgjlwdf lj1fg tyf kljlwsf]ljsf; tyf lj:tf/ ugI klti7fgn]hgr]gf ljsf;
ug{cgsh jftfj/of l;h6f ugI lj1fg ;~rf/ cfofhgf ;~rfng ugI lj1fg tyf
kljlw cll0og s]bl:yfkgf ugIsfofmx? ;~rfng ug5 . o:t}ljleGg cfofhgfx?
;~rfng u/L lj1fg, kljlwlfd b7leqsf] lfdtf ljsf; ugI lj1fg kljlw;DaGWL
Ps\6];g sfof?af6 krf/ k'f/ ugI tyf ljleGg cg';Gwfg sfof? ul/g5g\ . ;fy}
s]blo ljlw lj1fg kpfuzfnf0{;b6 ugIsfofmx? ;~rfng ul/g5g\.

^ >L % lqejg :df/s

yfgsfj:yt /fi6kktf >L % lqe'jgsf]:df/s:ynnfo{gkfnL ;#s[t emNsfpg]
 / kts[ts zief clea[4 xg] u/L zflGtdo, ;Gb/ Pj+dgf]-hs :yn agf0{
 ko6sx?nf0{ ;d] cfsif\$ dgf]d :ynsf] ?kdf ljsl;t ug[p2Ton]To; lfgsf]
 ljsf;sf] nflu uż ofhgf tof/ u/L sfoqmdx? ;~rfng e0/x\$ 5g\ . o;
 cfofhgfcGtuť ofhgjldf :df/s :yn tyf jl/kl/sf] jftfj/of ;#f0f / ;wf/sf
 nflu uż ofhgfnf0{b]6ut u/L ljeGg sfoqmdx? ;~rfng ul/g5g\.

sfofjog Joj:yf

1. cfwf/eť tyf ktylds lzIff / dfwolds tyf pRr dfwolds lzIffsf]lj:tf/df
 lghL lfg / hg;xeflutfnf0{a9LeGb a9L ;#ug u/fpg]Joj:yf ul/g5 .
2. ktylds lzIffnf0{clgjfo{ug]qmdf kpfufds ?kdf sxl :yfglo lgsfosf
 lfgx?df tl lgsfox?sf] dfucg?k pglx?s} ;lqmotdf clgjfo{ ktylds
 lzIff nfu"ul/g5 .
3. cfwf/eť tyf ktylds lzIff kl/ofhgf / ktylds lzIff ljsf; kl/ofhgfcGtuť
 ktylds lJBfnof?sf]ef]ts Joj:yfsf]nflu >L % sf] ;/sf/af6 \$) kltzt
 /sd cgbfg lb0g5 / af6L hg;xeflutfaf6 h6f0{sfoqmd ;~rfng ul/g5 .
4. b7df lJBdfg lg/lf/tf 36fpg ;flf/tf sfoqmdx?nf0{ cleofgsf] ?kdf
 ;~rfng ul/g5 .
5. lzIffs tfInd sfoqmd k'j{ ;]fsnlg tyf nfd] cjlwsf tfInd sfoqmdx?
 lqe'jg lJzljBfno lzIffzf:q ;#fon] ;~rfng ug] / ;]fsnlg tfInd
 sfoqmd lzIff tyf ;#s[t dGqfnocGtuťsf lgsfox?af6 ;~rfng ug]Joj:yf
 ul/g5 .
6. ;fwf/of pRr lzIfftk{gofFsofDk; yk ug{ hg;xeflutf / lghL lfgnf0{
 k] ;flxt ug]Joj:yf ul/g5 .
7. /fli6a cGt/fli6a dxTjsf Pltxfl;s, k/ftflTjs tyf wld\$:yn, lfg,
 :df/sx?sf] ;#f0f tyf ;Da46 :yfglo lgsfox?sf] ;xofu kl/rfng u/L >L
 % sf] ;/sf/af6 ul/g5 . cGo :df/s tyf lfgx?sf] ;#f0f tyf ljsf;sf]nflu
 :yfglo lgsfo / ;dXnf0{k] ;flxt ug]Joj:yf ul/g5 .
8. ljeGg hghflt tyf ;dbfosf efiff, ;flxTo, snf tyf ;#s[t cflbsf] ;#f0f /
 ;Da46 ug]sfoqmdx?, k/ftTj lJefu, gkfn /fhslo klf klti7fg, ;#s[ts
 ;#ygnufot u] ;/sf/L lgsfox?dfk\sf]og ul/g5 .

vr\$fljj/of

cf7f]ofhgjldf lzIff tyf ;#s[t lfgdf ?= !& c/a @(s/f]sf]Joj:yf
 ul/Psf]5 .

lzIff
 cf7f]ofhgfsf]ah\$ ljj/of

-?=xhf/df_

l;g+	cfofhgfsf]lgfd	sh ah\$
1.	ktylds lzIff	8000000
2.	cfwf/eť tyf kfIz=	1170000
3.	ktylds lzIff ljsf; kl/ofhgf	410000

4.	dfllolds lzIff	200000
5.	pRr dfllolds lzIff	100000
6.	klj lzIff	252550
7.	klj lws lzIff	680000
8.	zlfz tYofl	2750
9.	hg; wof lzIff	13500
10.	dlxnf lzIff	87500
11.	5fqj lQ	23000
12.	kf7bqnd kf7bk:ts	550500
13.	/l8of lzIff	16700
14.	ljBfno k; f/of tyf >Jo bzo	6000
15.	zf/Ll/s lzIff tyf c-lqofsnfk	26000
16.	k/ftTj	108000
17.	ljzlf lzIff kl/ifb\	90000
18.	/fli6a vhsb kl/ifb\	250000
19.	pRr lzIff	
	-s_ lq=lj=lj=	5000000
	-v_ dxlb; ;st_ lj=lj=	162500
20.	cGo	
	-s_ lj1fg lzIff	25000
	-v_ lj1jw zlfz cfothgf	10000
	-u_ a9fglns07	37000
	-3_ klf of lzIff	9000
	-a_ pRr zlfz ;tyfg cgbfg	50000
		17280000

l;g+	cfothgfsfjgfd	sh ah
	cGo ;fdllhs	
1.	gkfn /fhslo klf klti7fg	15000
2.	;f;st; ;yf	35000
3.	kzkl t lfg ljsf;	40000
4.	nldagl ljsf;	50000
5.	gkfn /fhslo lj1fg tyf klj lw klf klti7fg	226250
6.	>L % lqe'g :df/s	2500
7.	gkfn :sfp6	13250
8.	;fgl7dl klj lws lzIffno -o';k_	2000
		384000

:jf:Yo tyf kl/jf/ lgofhg

kl/ro

:jf:Yo;Jf 3/ kl/jf/sf cfjZostf xfl/ :j:y hgziQm ljsf;sf]k'fwf/sf
?kdf /x\$fl 5 . hg;fwf/Ofsf] 3/ bnfdf cfjZos ktylds :jf:Yo ;Jf k%of0{:j:y
hgziQm pTkfbg ug{:jf:Yo lqsf];Jf dhs tyf ;yfut ljsf; ugkg]x\$5 . bzf
:jf:Yo lqsf]ljsf; ug{k]os cfj lws ofhgdf ul/Psf]kpf;x?af6 cfl] lfo, sl7
tyf vfkGo kltsf/fds /fux?sf]w]}xb;Dd lgoGqOf ePsf]5 eg]:jf:Yo ;yfsl
ljsf;df Onfsf:t/;Dd :jf:Yo r\$sl / jf8{t/df :jf:Yo :jo+lj sfx?sf] Joj:yf
ul/Psf] 5 . Pslst ktylds :jf:Yo ;Jf sf] dfwodaf6 hg;fwf/Ofsf] 3/ bnfdf
kltsf/fds / k]46fs ;Jfx? pknAw u/fpg] glt ckf0sf]5 . ljutdf ul/Psf
kpf;x?sf]afahb klg :yfglo:t/df :jf:Yo ;Jf k%ofpg ;sf]5g / o;n]ubf
nllft hg;fwf/Ofsf]:jf:Yo:t/ dfly p7g ;sf]5g . ufpF3/sf hgtfn];fwf/Of
:jf:Yo ;ljwf klg kfp g;sf]tYo ;ahf0{ljbt}5 .

/fli6a tyf cGt/fli6a jrga4tfcg?k jt(fg ;/sf/ ;g\@))) ;Dddf
;ahf0{:jf:Yo ;Jf pknAw u/fpg] lhDd]f/Lsf] nflu klta4 /x\$fl 5 . of
klta4tfnf0{dt{?k bg :yfglo:t/df :jf:Yo ;Jf nf0{kpfjsf/L agfpg]p2Zo ln0
/fli6a :jf:Yo ;Jf glt @)\$* thdf ul/Psf]5 .

;ftfjofhgfs]kult

;ftfjofhgjlwdf :j:y hgjn tof/ ug] cfwf/et :jf:Yo ;Jf pknAw
u/fpg] cf] t cfo'a[4 ug] hg;wof lgoGqOf ug] dft[lzz':jf:Yo ;Jf sf]lj:tf/ /
skf]0sf]l:yltdf ;wf/ Nofpg :jf:Yo lqdf ljleGg sfomdx? ;~rfng ul/Psf
lyP . pQm sfomdx?sf];ftfjofhgfs]kult lj j/Of lgDgfg';f/sf]/x\$fl 5 .

! cfwf/et ktylds :jf:Yo ;Jf

;ftfjofhgjlwdf ufdlOf hgtfnf0{Gogtd :jf:Yo ;ljwf k%ofpg clw/fHosf
^&% j6f :jf:Yo r\$slx?nf0{Onfsf:t/Lo :jf:Yo r\$ldf kl/Of u/L lhNnfJofkl
?kdf Pslst ktylds :jf:Yo ;Jf pknAw u/fOPsf]5 . ufpFj sf; ;ldt:t/df
!#)) b]v !\$)) j6f pk:jf:Yo r\$slx? :yfkf ug]nlo /x\$fl hg;xeflutfsf]
cefjn]sk] kult xfl;n xg ;sf]5g . hg;fwf/Ofsf] 3/ bnfdf ;fwf/Of :jf:Yo
;Jf k%ofpg]p2Zo kl/kl't\$]nflu jf8{t/df @\$,))) dlxf :jf:Yo :jo+lj sfx?sf]
Joj:yf ul/Psf]5 . &% j6f lhNnf?df hg:jf:Yo zfvf / % ljsf; lqdf % j6f
lqlo lgbzgfnx? :yfkf u/L :jf:Yo ;Jf kpfjsf/L agfpg ;yfut Joj:yf
ul/Psf]5 .

;ftfjofhgjlwdf /;jf-gjfsf, ;u/dyf / sf]L kxf8L kl/ofhgfcGtu
qmdz! !#, @\$ / * u/L \$% j6f :jf:Yo r\$lejgx? lgdff ul/Psf lyP .

Pslst ktylds :jf:Yo ;Jf pknAw u/fpg] glt cg';f/ Pst]olo
cfofhgfx?n] k%ofpg] cfPsf ;Jfx? Onfsf:t/Lo :jf:Yo r\$slx?af6 ;~rfng
ul/Psf]5 . o; cg';f/ ;ftfjofhgdf pknAw ;Jfx? lgDgfg';f/ /x\$fl 5 .

hg;wof a[4af6 bzf] cflys tyf ;fdflhs ljsf;df kg{ ;Sg] kl'tsh
c;/nf0{sd ug]p2Zon];ftfjofhgjlwdf @.@#,*#@ bDktLx?nf0{:yfol / !\$,%,@,

%** bDktLx?nf0{ c:yfoL u/L !^,&^,\$@) bDktLx?nf0{ kl/jf/ lgoFhgSf] ;Jf
pknAw u/fOPsf]5 .
cFf]pGdhg sfoGndtk{!@ nfv hg;wofn]a;f;f; u/sf]lqdf sl6gfzs
cFflw 5sGsf] ;fy} /Qm gdbg ;Ingaf6 kQf nfu\$ cFf]sf !,%@,%!^ hg
/fuLx?nf0{pkrf/ ;Jf pknAw u/fOPsf]5 . o;af6 cFf] /fu km]hgdf lgoGqOf
ePsf]5 .
lj:tf/t vfk cfofhgf &% lhNnfx?df g};~rfng u/L 8L=KL=6L= !(,#!,%\$^,
kFlnof]!* ,*#,@*(, jL=;L=hl= !,%&,*%* afnaflnsf?nf0{vfk ;Jf pknAw u/fOPsf]
5 . !\$-\$ (jif\$ dlnfx?nf0{**,\$\$^*@ k6s l66fgz 6S;f08sf] ;0{lbOPsf]5 .
lfo/fu lgjf/OfTk{ ;ftf;ofhgjldf %) lhNnfd sfoGnd ;~rfng u/L
@,) & (& zlf:kb /fuLx?sf] vsf/ k/Llfof ug] sfo{ ;DkGg ul/Psf] 5 . sl7/fu
lgoGqOfTk{ axbfllw pkrf/ ;Jf %& lhNnfx?df nfu" u/L lj/fdLx?nf0{ ;Jf
k%ofOPsf]5 .
kFfOf sfoGndcGtu{ ;ftf;ofhgdf ue{tl tyf bW v'fpg] dlnfx? /
afnaflnsf?sf] kFfOfc j:yfdf ;wf/ ug] p2Jon] c:ktfn, Pd=;L=Pr= lSnlgS /
:jf:Yo rF\$lx?sf] dWodaf6 \$% lhNnfx?df sfoGnd ;~rfng u/L !),@,*)#
afnaflnsf?sf] kFfOfc j:yfsf] /vby #(!#& afnaflnsf?nf0{hsfsf] pkrf/ /
!&,%*^ dlnfx?nf0{ /Qm cNktsf] pkrf/ ul/Psf] 5 . ;fy} dN6lle6fldg,
cf/-8L=;f;=, s;/fj/Lsf] alp / zHfs ;fdulx? ljt/Of ul/gsf] ;fy} :jf:Yo
sfo\$tf?nf0{tflnd lbOPsf]5 .
@= lrlst;f sfoGnd
lrlst;f ;Jfsf] ljsf; ug] ;ftf;ofhgdf s]blo, lqlo, c~rn / lhNnf
c:ktfnx?df kFfOf kOfnlsf] cfwf/df ;Jf k%ofpg] glt ckgfOP tfklg sfof]og
eg]xb;sg . jl/ c:ktfnnf0{s]blo c:ktfnf] ?kdf ljsf; u/L @)) ;oof yk
ug]/ l]z]f1;Jf pknAw u/fpg]k{vf; klult xb ;sf]5g . lgoldt ;Jfafx\$
;?jf /fu c:ktfn 6\$," sfgt afn c:ktfn, k;lt uk / eQmk/ c:ktfnx?df klg
;ftf;ofhgjldf e]ts tyf cGo ;ljwf lj:tf/tk{klult xb ;sf]blvBg .
dWodf~rnafx\$ cGo ljsf; lqdx?df lqlo c:ktfnx? qmdzll lj:tf/ ub]
n]hg]p2Jon];ftf;ofhgdf kFf/f c:ktfn / w/fg 3f]kfnf0{lqlo c:ktfnf] ?kdf
;~rfng u/L blkfon / ;v] c:ktfnf e]ts ;ljwf Joj:yf ug]k{k/IDes sfo{
ul/Psf] 5 .
c~rn c:ktfnx?df ;oofa[4 / ;ljwf lj:tf/ ug] nlocg';f/ ;ftf;
ofhgjldf lj/f6gu/, /fhlj/fh, jL/u~h, s~rgk/ / bf^ c:ktfnx?df c:ktfn
ejg / cfjf; ejgx? lgdf uf]sfo{e0/x\$]5 .
clw/fHosf]k]o\$ lhNnfd !% ;oof c:ktfn ;Jf pknAw u/fpg]gltcg';f/
;ftf;ofhgjldf !% lhNnfx?df c:ktfn ;~rfng ul/Psf 5g. vif^a / /;jdf
c:ktfn ejgx?sf]lgdf sfo{ ;DkGg cj:yfdf ku\$] wflbE, /f]kf / dudf lgdf
rfn' /x\$] / /fd\$fk, xDnf, sfnlsf\$, :of^hf / 8f]kfdf ejglgdfsf k/IDes
sfo\$? ul/Psf 5g.
;ftf;ofhg]sf] cGTo;Dddf gofFc:ktfnx?sf] :yfkf / rfn' c:ktfnx?df
xb] ;oofa[4af6 hDdf (*% ;oof yk ug] n0 /x\$] !@\$% ;oof yk e0{sh

c:ktfn ;oof;wof #\$\$@ af6 \$&!& ku\$]5 . lrlst;f k0ffnlnf0{k]f0f k0ffnlsf] cfwf/df kpfjsf/L agfpg]glitcg';f/ ;ftf;of]hgfjlwdf :jf:Yo dGqfnodf lrlst;f dxfzfvfsf]:yfkf ul/Psf]5 .

:jf:Yo kpfuzfnftk{ @# lhNnf?df lhNnf:t/Lo kpfuzfnf / %(j6f :jf:Yo rfx?df ktylds:t/s]kpfuzfnfsf];Jf pknAw u/f0Psf]5 . ;fy}s]blo :jf:Yo kpfuzfnfdf jfot]6k<ODogf]hl / ef0/f]h]lsf ;Jfx? klg nlofg';f/ ;~rfng ul/Psf]5 .

gl;f ;Jf ;wf/ sfoGmdcGtu{ ;ftf;of]hgfjlwdf g;f?sf]JolQmut /\$8{ lq]lo:t/df /fvgl sfo{k/De ul/Psf]5 / :yfglo:t/df \$#*) hgf ;\$fx?nf0{ tflnd lbOPsf]5 .

cfoj] ;ftf;of]hgfjlwdf cfoj] ljsf;tk{& j6f cfoj] cfwfnof? :yfkf e0{ cfoj] cfwfno ;wof !%% ku\$]5 . lgdftk{#^ j6f cfoj] cfwfno ejgx?sf] lgdft k'f e0{hddf &% j6f cfwfnof? cf'g}ejgdf ;~rfng e0/x\$]5 . b'adf cfoj] lrlst;fno ejg lgdft ug]sfo{rfn'/x\$]5 . ;ftf;of]hgfjlwdf l;xb/af/ jBvfgftk{vf; s]L kult xg ;s\$]5} .

\$- :jf:Yojw\$;Jf s07/fu tyf qm]6lgHd pGdhg cfo]hgfcGtu{ \$%,#\$) SjL06n gg'sf]laqL ljt/Of, # :yfgdf cfof]0h}zg knfG6, \$:yfgx?df uf]pd 3/ lgdft / \$#,)@,&#@ hgfnf0{cfof]8gsf ;0{lbgl sfof? ;DkGg ul/Psf 5g\.

cGw]kg lgjf/Of sfoGmdcGtu{ ;ftf;of]hgdf el6fdlg P sf]sldaf6 xg] lh/f]ofynldof /fusf]lgoGqOf ug]c~rn c:ktfnf cfwf zfvfx?sf];b]ls/Of ug] tyf lhNnf c:ktfnf gq ;Jf ;~rfng ug] cfwf a} :yfkf;DaGwL sfof? ;DkGg ul/Psf 5g\ . ;fy} tflndzlj/ / gq :jf:Yo lzlfssf sfoGmdx? klg ;~rfng ul/Psf 5g\.

/ljh /fu lgoGqOfstk{ ;ftf;of]hgfjlwdf ljleGg c:ktfnx?df /ljh /fu lj?4 ;0\$]JoJ:yf ul/gsf];fy}e'ofxf ss'/ lgoGqOfsf]nflu ljiffn' cfwf lw ljt/Of ug] sfo{ ul/Psf] 5 . kzkG5laf6 dflg;df ;gl /fu lgoGqOf ug]{ hfkfglh OG;knnf06Lz / sfnfHj/;DaGwL c'woogx? k'f ul/gsf] cnfjf c:ktfnx?df P06L:g\$ e]dsf]cfjZostfg';f/ JoJ:yf ul/Psf]5 .

jftfj/Oflo :jf:YocGtu{ ;ftf; of]hgdf @! lhNnf?df :jf:Yo sd{f/Lx?nf0{ vfgs'/f ;wof;DaGwL tflnd kpf, :jf:Yo rfx?df zfyfno lgdftsf]nflu ;3fp k'ofpg]/ ;?jf /fu c:ktfnf 9n lgsf; lgdft ugh:tf sfof? ;DkGg ul/Psf 5g\.

;amds /fu ;'rgf lgbfg tyf lgoGqOf sfoGmdcGtu{ ;ftf;of]hgfjlwdf :jf:Yo ;yfx?af6 kkt tyoflnf0{cGt/f]6a /fu lje]hg k4ltcg';f/ /fusf]sf]8a ug] Plk8]dod]h]hsn jh]lgx? kpfzg / ;?jf /fuaf6 dxfdf/L kn]ng glbg cfjZostfg';f/ lhNnf c:ktfn / hg:jf:Yo zfvfx?df cfwf / lrlst;sx?sf]6f]L k7fOPsf]5 .

ckfE kgll:yfkg sfoqndcGtu{ ^ j6f lhNnfx?df sfoqnd ;~rfng u/L
(%))) ckfE JoIQmx?nf0{pkrf/ / s[qd cE h8fg / Jofj ;flos tflnd, sd vlr{f
;fdu{ tof/L ug{h:tf sfo{? u} ;/sf/L l{qaf6 ;~rfng ul/Psf]5 .
cf{flw Joj:yf sfoqndcGtu{ cf{flw pTkfbg tyf laq{L ljt/Of ;k{tf
clw/fHoe/ nfu," /fli6a cf{flw glt th{f / &)) sDkglsf cf{flwx? 5fgjlg u/L
k{f/Lsf] nflu l;kmf/; kq lbg] sfo{? ;DkGg ul/Psf 5g\ . ;fy}lhNnfd/x{f
:jf:Yo ;*yfx?df lgoldt cf{flw cfklt{ug{lflo d}8sn :6f] :yfkf tyf lgoldt
?kdf cf{flw tyf cf{f/ cfklt{ug]sfo{? ePsf 5g\.

cfly\$ jif{@)\$&÷\$* / cfly\$ jif{@)\$*÷\$(sf]kult

cfly\$ jif{@)\$&÷\$* / @)\$*÷\$(cyf{\\ljutsf @ jif\$]cjlwdf :jf:Yo
l{qtk{cfw/e't :jf:Yo ;Jf, lrlst;f, :jf:Yojw\$;JfcGtu{ ljlegg sfoqndx?
;~rfng ul/Psf lyP . o;cg';f/ ;`rfng ul/Psf k{v sfoqndx?sf] kult
lgDgfg';f/ 5g\.

cfw/e't :jf:Yo ;JfcGtu{ Onfsf:t/Lo :jf:Yo rf\$lx?af6 Pslst :jf:Yo
;Jf k%ofOPsf] 5 . o;cg';f/ kl/jf/ lgo{hg tyf dft[lzz' :jf:Yo ;JfcGtu{
kl/jf/ lgo{hg ;fwg kpfustf{bDktlx?sf] ;wof *,%\$,@@% k%ofOPsf]cgdfg 5 eg]
(,!*,@%! ue{tl tyf ;ts]l dlxf / %,*\$,!#& afnaflnsf?nf0{ :jf:Yo ;Jf
k%ofOPsf]5 . cf{flp{cdhgtk{& nfv @) xhf/ hg;wofn]a;f{f; u/sf]cf{flul; t
l{qdf cf{flw 5s6] / /Qm gdgf ;lng u/L kQf nfu\$ /f{ulx?nf0{pkrf/ ;Jf
pknAw u/fOPsf] 5 . lj:tfl/t vfk cfo{hgfcGtu{ !!,##,)!# afnaflnsf?nf0{
8l=kl=6l=, k{lnof] lj=:l=hl= / bfb/fsf] vfk lb0g] cgdfg 5 eg] !%-\$\$ jif\$
!!,%*,))\$ dlxf?nf0{[66fg; 6S;f08sf] ;0{lb0g]cgdfg 5 . lfo/f{u lgoGq0ftk{
%,%#@ lfo/f{ulx?nf0{pkrf/ ;Jf k%of0g5 eg] sl7/f{u lgoGq0ftk{!\$!# hgf
s]7/f{ulx?nf0{ jxc{flw pkrf/ ;Jf k%of0g5 . o;sf] ;fy}afn d[ob/ sd ug]
p2[on]emf8f kvfnf lgoGq0f tyf Zjf; kZjf; /f{u lgoGq0f tyf k{f{f sfoqnd rfn'
sfoqndx?sf]?kdf ;~rfng ul/Psf]5 .

kylids :jf:Yo ;Jfnf0{;ofoQm / ufpFjsf; ;ldltf klg :jf:Yo ;*yfsf]
Joj:yf ug]:jf:Yogllt @)\$* cg';f/ @) j6f :jf:Yo s]b|/ ufpFjsf; ;ldltx?df
(@)) j6f :jf:Yo pkrf\$:yfkf ul/Psf 5g\ . o;sf] ;fy}dlxf :jf:Yo
:jo+lj\$fx?sf]yk Joj:yf ul/Psf]5 .

lrlst;f ;Jftk{jl/ c:ktfn, sf{ct c:ktfn / OGb/fHonldl k{lt u{df
cfjZostfg';f/ yk ljljw lgdf{f ;wf/sf ;fy}cf{f/ tyf pks/0fx?sf] Joj:yf
ul/Psf]5 . o;sf] ;fy}@ j6f lf{lo tyf ^ j6f c~rn:t/Lo c:ktfnx?sf] nflu
ejg tyf kl/jf/ Sj6f lgdf{f e0/x\$]5 . x/\$ lhNnfd !% ;oof c:ktfn ;~rfng
ug]gltcg';f/ !) lhNnfx?df c:ktfnejgx? lgdf{f e0/x\$]5g\.

c:ktfn tyf :jf:Yo ;*yfx?df cf{flw, cf{f/sf] Joj:yf ul/gsf ;fy}
:jf:Yo kpfuzfnf, :jf:Yo lzlff, k{f{f cf{lb sfoqndx? klg ;~rfng ul/Psf 5g\.
cfoj] ;Jftk{g/b]L lrlst;fno, l;xb/af/ jBvfgsf] ljsf;sf] nflu sfo{?
k/De ul/Psf 5g\eg]bfa c:ktfnaf6 ;Jf ;~rfng ul/Psf]5 .

tflnsf g+!

l;g+	dxljk0f{:jf:Yo ;Ysx?	5)jfohgfsl clGtd jif\$]l:ylt	@)\$*÷\$(jtqfg l:ylt
1.	lzz'd[o'b/	!!! k t xhf/	!)@ k t xhf/
2.	afn d[o'b/ -% jif{dlgsf_	-	!^% k t xhf/
3.	dft[d[o'b/	-	*%) k t nfv hGddf
4.	cf} t cfo'	%!=\$* jif{	%\$ jif{
5.	hg;wof a[4 b/	@=% k tzt	@=! k tzt -!((! k lDes glthfcg';f/_
6.	sf/f d[o'b/	!^=%& k txhf/	!\$ k txhf/
	:jf:Yo ;]fsf]l:ylt		
1.	c:ktfn	80	111
2.	;øof	3522	4768
3.	c:ktfn ;øof hg;wof cgkft	4631	3967
4.	xly ;l6/	26	18
5.	xly kf6	794	816
6.	xly kf6 hg;wofsf]cgkft	20677	24000
7.	cfo'j6 cfwfno	125	155
8.	8fS6/	602	1182
9.	8fS6/ hg;wofsf]cgkft	27271	15800
10.	dWod:t/lo tyf cGo hgziQm	3919	6557
11.	uIdLoF :jf:Yo sfo\$tf{	2132	4015
12.	dlxnf :jf:Yo :jo+lj sf	5000	24000

ljBdfg ;d:ofx?

;ftfjofhgfjlwdf :jf:Yo lf]sf]ljleGg cfofhgxf?sf]sfoff]ogdf blvPsf
;d:ofx? ljut ofhgfxf?blv cgej ul/Psf ;fna;fln lsl;dsf 5g\ . o;cg';f/
:jf:Yo ;yfx?df hgziQm tyf eflts ;ljwfx?sf]sdlsf] ;fy}kzf;lgs tyf
cfly\$ Joj:yfkgsf ;d:ofx? g}dVo ?kdf blvg cfPsf 5g\ . ol ;d:ofx?
lgDgfg';f/ 5g\

- efu]ns sl7gf0 tyf lj/fdL ;wofsf]rfksf]sf/Ofn]ubf{nlift hg;wofnf0{
cfjZos kylds :jf:Yo ;]f pknAw xg ;s\$]5g\ . lxdn tyf kxf8L lf]df
lx8f0sf]b/l g};d:ofsf] ?kdf /x\$]5 eg] t/f0{lf]df la/fdlsf]rfk a9L
ePsf]h]Ggtd :jf:Yo ;]f klG k%ofpg sl7gf0 ePs] 5 .
- ljBdfg kzf;lgs tyf cfly\$ lgod sfGgx?n]ubf{lg0f6 klqmfdf l9nf0{
:jf:Yo ;yfx?df hgziQm]sf]kbkl't{ tyf ;?jf a9jf;DaGWL ;d:ofn]ubf{
ljBdfg hgziQm kl/rfng xg g;sl :jf:Yo ;yfx?df ljz]f u/L pRr tyf
dWod:t/lo hgziQm cfkl't{ xg ;s\$]5g\ . o;sf] ;fy}ljleGg:t/sf

hgZlQmsf] tflnd tyf kgtf{hul tflndsf] sdl klg TolQs}uDel/ /x\$]kf0G5

3. c:ktfn tyf cGo :jf:Yo ; yfx?df ejg / Sj6{sf]sld /xg uPsf]5 .
4. :jf:Yo lfsf]nflu cfjZostfg?k ah\$ ljlgo{hg gxb' ljlgo{ht /sd klg ;dodf lgsf;f gxb' / lgsf;f ePsf] /sd klg kpf;lgs tyf kljlws sl7gf0n]ubf{vr{xg g;Sg':jf:Yo ;}fsf]ljsf;df kdv ;d:ofsf]?kdf blvg cfPsf]5 .
5. rfn':jf:Yo ; yfx?sf] cfjZostfcg?k cflw tyf c{nf/sf]sldn]ubf{ pkoQm :jf:Yo ;}f k%ofpg ;lsPsf]5g eg]pknAw c{nf/ pks/0fsf]dd{ ;Def/sf];d:of klg TolQs}uDel/ /x\$]5 .
6. hUuf clwux0f, 7\$sfk\$ / 7\$bf/sf]sfddf l9nf0{cflbn]ubf{;ftf}ofhgfsf] :jf:Yo ; yfx?sf]lgd0f tyf dd{ ;d:ofdf ;DkGg xg;S\$]5g . o;n]ubf{ :jf:Yo ; yfx?af6 kpf g ul/g];}fdf g}kltsh c;/ k/\$]5 .

cf7f}ofhgfsf]k7eld

:jf:Yo ;}fsf]ljsf;sf]nflu ul/Psf ljutsf ofhgfx?sf]kpf;af6 hg;fwf/0fsf]:jf:Yo:t/df skl dfqdf ;wf/ eP tfklg :jf:Yo ;'sx?sf] bl6sf]af6 ljsf;f}dv bzx?sf]thgdf gkfnsf]:jf:Yo:t/ lgs}sd /x\$]5 . ctll gkfnl hgtfsf]:jf:Yo:t/nf0{ qmdzll dflly p7f0{ ;g @))) ;Ddsf] jrgj4tfcg?ksf]nlo xlf;n ug{cfufdl ofhgfx?df cem a9l kpf; xgkg]tYo cflfoPsf]5 . o;sf];fy};fs{afn lzv/ ;Ddhg 0= !(* (/ ljZj afn lzv/ ;Ddhg 0= !(() cg';f/ ul/Psf]gkfnsf]jrga4tfcg?k afn :jf:Yo ;}fsf]klg clea4 ugk/\$]5 . cf7f}ofhgfsf]p2Zo, glt / sf0qmd lgDgfg';f/ 5g-

:jf:Yo ;'sx?		xfnf]l:ylt	cf7f}ofhgfsf] c6t;Dd
1. afn d[ob/	-klt xhf/ hlljt hGddf_	102	80
2. cf]t cfo'	-jifdf_	54	61
3. sh khgg b/	-klt dlxf_	5.8	4.5
4. dft[d[ob/	-klt nfV hGddf_	850	750
5. % jif{dlgsf afnssf]d[ob/	-klt xhf/ hlljt hGddf_	165	130

p2Zo

1. hgtfsf]:jf:Yo l:yltdf ;wf/ Nof0{ljsf;sf]nflu cfjZos :j:y hgZlQm pknAw u/fpg].
2. cfwf/e't kflyds ;}fnf0{/ lrlsT;f ;}fsf ;ljwfx? u{dlOf tx;Dd k%of0{ u{dlOf hgtfsf]:jf:Yo:t/df ;wf/ Nofpg].

3. dft[lzz' :jf:Yo ;Jf tyf kl/jf/ lgoŋhg ;Jfnf0{ :yfglo:t/df hgcfsf^aŋfcg?k kpfj sf/L agf0{hg; Wof lgoGq0f ugI.
4. ljzJf1dhs :jf:Yo ;Jfsf]lj sf; u/L :jbZdf g}:t/Lo :jf:Yo;Jf pknAw u/fpg].

glIt

1. kJoš upfFj sf; ;ldlt df r/0fa4 ?kdf :jf:Yo ;Jf pknAw u/fpg dlxf :jf:Yo :jo+lj sf, pk:jf:Yo rfšL, :jf:Yo rfšL / kfylds :jf:Yo sJbK?sf] Joj:yf qmdzll jf8{ upfFj sf; ;ldlt / lgjff glŋx?df ul/gš . ol dflldx?af6 klt sf/flds / :jf:Yo kJ46flds ;Jfx? PsLst?kdf pknAw u/f0gš .
2. kfylds :jf:Yo sJbšf] dflldaf6 PsLst kfylds :jf:Yo pknAw u/f0gš . o;sf] ;fy} kfylds :jf:Yo sJbšf dft[:jf:Yo / cfsL:ds pkrf/sf] nflu ;oof ;Jf klG pknAw u/f0gš .
3. hg;xeflutfsf] cfwf/df dfq} upfFj sf; ;ldlt x?df :jf:Yo pkrfšLx? :yfkGf ul/gšg.
4. kJf0f :jf:Yo kŋffnlcg?k pkrf/flds :jf:Yo ;Jfsf]Joj:yfkG ul/gš . o;sf] nflu kfylds :jf:Yo sJb] lhNnf, c~rn, lfŋ / /fli6æ:t/sf c:ktfnx?alr kJf0f kŋffnl sf]nflu cfjZos ;Jf;DaGWL ;dGjo sfod ul/gš .
5. sJblo c:ktfnx?nf0{ljzJf1sf] ?kdf lj sf; ul/gš .
6. clw/fHoleq ljzJf1dhs tyf ;fwf/0f pkrf/flds :jf:Yo ;Jf pknAw u/fpg lghL lfŋnf0{klG kl/rfng ul/gš . o;sf] nflu cfjZos ;xlnot kpfG ugI glIt ckgf0gš .
7. kl/jf/ lgoŋhg tyf dft[lzz' :jf:Yo ;Jfnf0{ cfwf/eŋ PsLst kfylds :jf:Yo ;JfcGtuŋ ;~rfng ul/gš . kl/jf/lgoŋhg ;Jf pknAw u/fpŋ c:yfol tyf :yfol kl/jf/ lgoŋhgsf;fwgx? hgcfsf^aŋfcg?k pknAw u/f0gš . hg;Wof lgoGq0fdf hGdfct/sf] cJwf/0ffnf0{kfyldstf lb0{c:yfol ;fwgsf] ;Jfdf lj:tf/ ul/gš .
8. dlxf / lzzx?nf0{skŋff0fn] kfg{ ;Sg] c;/nf0{sd ug{kŋf0f sfoGmdsf] lj:tf/ ul/gš . ;Id kŋf0f GoGtf, /Qm cNktf, le6fldg P sf]sld, cfoŋšlgsf] sld;DaGWL pkrf/sf]sfoGmd ;~rfng ul/gš .
9. :jf:Yo ;Jfdf ;mUg ufdL0f txb]v sJblo:t/;Ddsf ;E7gx?sf]Joj:yfkG lfdtfnf0{;bŋ ug{hŋš lb0gš / sfo{lfdtfdt clea[4 ul/gš .

10. cfoj~~j~~ k~~o~~ffnlsf] q~~m~~da4 ljsf; / ;b~~o~~ls/ofdf hf~~o~~ lb0g~~5~~ . o; l~~o~~gsf] ljsf;sf] nflu d~~o~~hf ;~~y~~fx?sf] ;b~~o~~ls/of, c~~o~~flw pTkfbg, hgziQ~~m~~ ljsf;, cg';Gwfgsfo{cfibdf hf~~o~~ lb0g~~5~~ .
11. obfgl, x~~o~~ldo~~o~~foyl / k~~o~~ts[ts lrlsT;fh:tf k/Dk/fut :jf:Yo ;~~j~~fx?sf] ljsf;nfo{oyf;Dej k~~o~~];fixt ul/g~~5~~ .
12. c~~o~~flw cfkl~~o~~tf lgoldttf tyf :t/lotf sfod ug{c~~o~~flw glt lgoddf ;wf/ tyf c~~o~~flw cfoftstf{ tyf k;n~~o~~?nf0{ cfjZos tflnd lb0g~~5~~ . b~~o~~zleq} c~~o~~fojZos c~~o~~flw pTkfbg ug{lghl l~~o~~gsf] ;xeflutfnf0{k~~o~~];fxg lbog~~5~~ . ;/sf/L l~~o~~gsf] c~~o~~flw cg';Gwfg tyf pTkfbg sfo~~o~~mdx?sf] ;dGjosf]nflu Pp6} lgsfonf0{lhDdf lb0g~~5~~ .
13. k/Dk/fut c~~o~~flw pkrf/;DaGWL sfd ug~~o~~?nf0{ :jf:Yo, k~~o~~l~~o~~of tyf kl/jf/ lgo~~o~~hg;DaGWL lfgsf]:yfglo txdf k~~o~~rf/ k~~o~~;f/ sfo~~o~~df pko~~o~~u ul/g~~5~~ . o; sfo~~o~~sf]nflu u~~o~~ ;/sf/L l~~o~~gsf] ;~~m~~ugtf u/f0g~~5~~ .
14. :jf:Yo ;~~j~~fsf] k~~o~~z;lgS, Joj:yfkg / ;kl/j~~o~~of klfnf0{k~~o~~efjsf/L agfpg l~~o~~lo :jf:Yo lgb~~o~~zgfno / lhNnf hg:jf:Yo sfo~~o~~fox?df hgziQ~~m~~sf] Joj:yf / clwsf/ k~~o~~fofo~~o~~hg ul/g~~5~~ .
15. :jf:Yo ;~~y~~fx?nf0{ cfly~~o~~ b~~o~~[6s~~o~~fn] a9LeGbf a9L cf~~o~~dlge{ agfpg~~o~~kn{ pGdv u/f0g~~5~~ . of] glt ckgfP~~o~~ ;fdflhs Gofosf]l;4fGtnf0{klg ~~w~~ofgdf /flvg~~5~~ .
16. :jf:Yo ;~~y~~fx?sf]Joj:yfkg / ;~~j~~f k~~o~~fbg ug~~o~~sfo~~o~~mdx?df :yfglo lgsfonf0{ ;~~m~~ug u/f0{lhDd~~o~~]f/L ;d~~o~~ k~~o~~fbg ul/g~~5~~ .
17. :jf:Yo ;~~j~~fsf]ljsf;df :jb~~o~~zL tyf ljb~~o~~zL u~~o~~ ;/sf/L ;~~3~~ ;~~y~~f, lghl l~~o~~gsf] tyf ljb~~o~~zL nufglstf~~o~~?sf] ;xeflutf clea~~o~~4 ug~~o~~lgtt cjnDag ul/g~~5~~ .
18. ljleGg :jf:Yo ;~~y~~f tyf ;~~j~~fdhs sfo~~o~~mdx?nf0{cfjZos kg~~o~~lyk hgziQ~~m~~ of~~o~~hgfa4 ?kdf pTkfbg ug{lrlsT;f zf:q c~~o~~loog ;~~y~~fg / cGo :jf:Yo tflnd ;~~y~~fx?sf]lj:tf/ tyf tflnd lfdtfsf]clea~~o~~4 ul/g~~5~~ .
19. :jf:Yo ;~~j~~f k~~o~~ffnlsf] ;wf/sf] nflu ;~~y~~fut ljsf;, ;fwgsf] Joj:yfkg, k~~o~~tsf/ffds / lrlsT;f ;~~j~~f;DaGWL tl/sf cfibaf/] c~~o~~loog tyf cg';Gwfg u/f0g~~5~~ . o; sfo~~o~~sf] lhDd~~o~~]f/Lsf] nflu ;DalGwt ;~~y~~fdf ef~~o~~ts ;ljwfsf] Joj:yf u/L sfo~~o~~{l~~o~~gsf]lj:tf/ ul/g~~5~~ .
20. dlxf tyf afn :jf:Yo k~~o~~l4Gsf] nflu ;DalGwt sfo~~o~~mdx?sf] ljsf; tyf cGt/l~~o~~lo ;dGjodf hf~~o~~ lb0g~~5~~ .

21. wdkfg, dBkfg / nfu' kbfi{bJo{ gaf6 xg] xflgsf/s kpfj ; DaGwdf Jofks
krf/ k;f/ ul/g5 .

22. czQm / ckfEx?sf]kgll:yfkgfs]nflu sfoqnd thdf tyf sfofjog ul/g5 .

ktyldstf

1. ktylds :jf:Yo ;Jf ufdLof lqdf lj:tf/ ugI.

2. lrlsT;f ;Jf lj:tf/df efts tyf Joj:yfkg klfdf ;wf/ ugI.

3. kl/jf/ lgothg ;Jdf c:yfol ;fwgsf]kpf]unf0{hfb lbg].

4. :jf:Yo ;Jfsf];~rfngdf :yfglo lgsfosf];mgtf clea4 ugI.

nlo tyf sfoqnd

!:= cfwf/e't ktylds :jf:Yo ;Jf

cfwf/e't ktylds :jf:Yo ;JfcGtu{ ;fdfco /fusf]ktylds pkrf/, ;?jf
/fuj?4 vfk, dft[lzz' :jf:Yo tyf kl/jf/ lgothg ;Jf, cTofjZos cfwfwwx?sf]
Joj:yfsf] ;fy}:jf:Yo lzlff, krf0f tyf vfB;DaGwL 1fg, ;kmf lkpg] kfgl /;kmf
;U3/ jftfj/Of;DaGwL 1fgsf] krf/ k;f/ ;dfjz ul/Psf] 5 . ljleGg
kl/ofhgfx?dfk{a]nfal]n}?kdf ;~rfng e0/xsf ol sfoqndx? ;Jf tyf nfut
kpfjsf]/tfsf] bl6s7faf6 :jf:Yo rfsLdfk{a]qmdzll PsLs/Of u/L kltsf/flds
:jf:Yoj4\$ tyf ;fdfco lrlsT;f Ps}lgsfoaf/f kpf] ugIglit ckgfOPcg?k ;ftf-
ofhgfjlw;Dddf lhNnfJofkl ?kdf Onfsf:t/Lo :jf:Yo rfsLx?sf] Joj:yf u/L
clw/fHoe/ PsLst ktylds :jf:Yo;Jf pknAw u/fOPsf] 5 . o;cGtu{ }-! jif{
dlgsf afnaflnsf?nf0{afnhGo ^ /fu lj?4 vfk tyf !%-\$\$ jifsf dlxfx?nf0{
l6=6L= vfk, cfwf]/fusf]/Qm gdbg ;Ing, lfo/fu tyf sl7/fuLx?sf]pkrf/, kl/jf/
lgothg ;Jf, emf8f kvnf / Zjf; kZjf; skrf0f /fusf]pkrf/ ;Jfsf];fy}:jf:Yo
lzlff kpf] ul/G5 .

cf7f-ofhgfdf j8f, ufpFj]sf; ;ldlt/ lgjffg lqsf] cfwf/df ktylds
:jf:Yo;Jfsf]lj]sf; ug{jf:Yo glit, @)\$* cg?k dlxf :jf:Yo :jo+lj]sf, :jf:Yo
rfsL, pk:jf:Yo rfsL / ktylds :jf:Yo slbk?sf]qmdzll Joj:yf ul/g5 .

!:= dlxf :jf:Yo :jo+lj]sf

ufdLof hgtfsf] 3/ bpfdf ;fdfco ktylds ;Jf, :jf:Yo lzlff kpf] ugI
:jf:Yo sfo\$tf\$?kdf :jf:Yo :jo+lj]sfx?sf]Joj:yf ul/Psf]xf]. cfly\$ jif{
@)\$%÷\$^ blv ;~rflnt o; sfoqnd cfly\$ jif{@)\$*÷\$(;Dddf %* lhNnfdf
;~rflnt e0{@)\$)) dlxf :jf:Yo :jo+lj]wfx? sfo{t 5g\ cf7f-ofhgfjlwdf !&
lhNnf?sf !@,))) :jf:Yo :jo+lj]sfx? tfnd u/L clw/fHoe/ ol sfo\$tf\$?sf]
;Jf pknAw u/fOG5 . pRr hGdb/ / afn d[ob/ sd ugI p2fon]o; sfoqnddf
a9LeGbf a9L dlxf hg;xeflutf kl/rfng u/sf] xf]. o;cg';f/ kto\$ j8fdf

cfdf;dx u7g u/L ufdLof :jf:Yo sfo\$tf\$; mlgtdf dlxf :jf:Yo sfo\$tf\$; 5g\$ ul/G5 / tl 5flgPsf dlxf?nf0{! jifdf k6s k6s u/L @\$ lbg\$fl tflnd k\$fg u/L ktylds pkrf/sfl nflu Ps ls6jS; klg k\$fg ul/G5 . ol ;lj sfx? cfk\$nf0{lhdd}f/L lb0Psf jf8\$fl 3/3/df u0{ktylds :jf:Yo ;jfsf;fwf/Of pkrf// ;'rgf tyf lzlf k\$fg ugI sfo{ug\$gl . ;fy}ol sfo\$tf? ufpF3/df :j:ytfsf hfuf/Of Nofpg ;3fpg k\$ofpgsf;fy}lj sf; sfo\$dlxf;xeflutf clea4 ug{klg d2t ug\$gl.

!@ **pk-:jf:Yo r\$S, :jf:Yo r\$S, ktylds :jf:Yo s\$bl**

:jf:Yo ;jfsf cfwf/et txsf?kdf clw/fHosf kTo\$ ufpHj sf; ;ldltdf hg;xeflutf kl/rfng u/L cf7f+ofhgjwdf #!((pk:jf:Yo r\$Sx? :yfkf ul/g\$. pk:jf:Yo r\$Sx?df c-xj= !, ufdLof :jf:Yo sfo\$tf{! / dft[lzz' sfo\$tf{! u/L # hgf :jf:Yo hgziQm sfo{t xg\$gl . pk:jf:Yo r\$Sx?af6 jf8{t/Dd vfk, c\$nf sl7, lfo/fu, kl/jf/ lgo\$hg, dft[lzz' k\$nf, :jf:Yo / jftfj/Oflo lzlf;DaGwL ;jfx? pknAw u/f0g\$gl.

:jf:Yo r\$Sx?af6 pk:jf:Yo r\$S;/x ;j k\$ofpgsf;fy} pk:jf:Yo r\$Sx?sf]dNoflg tyf ;kl/jj]f0f ugI sfo\$? ul/g\$gl . ;a}:jf:Yo r\$Sx?df xjc- !, c-xj= @ / uf:jf-sf-! u/L ^ hgf :jf:Yo kljlwsx? sfo{t /xg\$gl.

ufdLof hgtfnf0{;he, sd vlrfnf tyf k\$fsf/L :jf:Yo ;j k\$ofpg cf7f+ ofhgdf PsLst ktylds :jf:Yo ;jfsf lj sf; tyf ;b\$ls/Of ul/g\$. clw/fHosf @)% lgjfg l\$df /x\$:jf:Yo r\$Sx?sf]t/ qmdzll a4 u/L kTo\$ lgjfg l\$df !÷! j6fnf0{ktylds :jf:Yo s\$bl kI/Of ug{ :jf:Yo ;j gultcg?k cf7f+ ofhgdf !)) j6f ktylds :jf:Yo s\$bl:yfkf ul/g\$ / o;af6 #)) ;oof yk xg\$. ol :jf:Yo s\$bl?af6 ktylds :jf:Yo ;jfsf;fy} ;oof;ljwf klg pknAw u/fpg, b0{j6f cfsL:ds ;jfsf nflu / Pp6f k\$lt ;j f u/L # ;oof tyf ! lrlst;ssf Joj:yf ul/g\$.

:yfglo, lhNnf / l\$:t/df k\$ofpg ktylds ;j f / pkrf/ ;jfnf0{k\$fsf/L agfpg l\$lo :jf:Yo lgb\$gfn tyf lhNnf hg:jf:Yo sfo\$ndsf; b\$ls/Of ul/g\$. krf; lhNnf?df lhNnf :jf:Yo tyf lrlst;f ;jfnf0{PsLst u/L ;~rfng ul/g\$. ol ;yfx?n]lhNnf :jf:Yo ofhg thdf, sfo\$og tyf dNoflg ug\$gl . o;sf ;fy}lhNnf:t/lo k\$;gnf0{k\$fsf/L agfpg Joj:yfkg klfd ;wf/ ul/g\$.

PsLst ktylds :jf:Yo ;jfsf c\$wf/Ofcg?k cf7f+ofhgdf ;~rfng ul/g] sfo\$mdx? lgDg lnlvtcg';f/ xg\$gl-

!# **kl/jf/ lgo\$hg tyf dft[lzz'snof**

b\$sf cfly\$ tyf ;fdflhs lj sf;df hg;wof a[4af6 kg{ ;Sg] kltsh c;/nf0{sd u/L hgtfsf]hljg:t/ dfly p7fpg hg;wof a[4nf0{ofhgj4 9En] lgoGqOf ug\$;fy}ue{tl tyf ;ts]L dlxf / % jif{dlgsf afnaflnsf?sf] :jf:Yo /lff ug{kl/jf/ lgo\$hg tyf dft[lzz'snof sfo\$mdsf]dVo p2zo xf].

;g\ @))) ;Dddf xfnsf] sh khggb/ %=* af6 \$ kltxhf/df Nofpg] bl3\$fnlg nlosf] cfwf/df cf7f+ofhgjwdf sh khggb/ \$=% kltxhf/df Nofpg] nlo /x\$fl 5 . o;sf nflu ofhgjwdf !@,\$^,*)) bDktLx?nf0{kl/jf/lgo\$hsf]

;jf pknAw u/f0g5 . kl/jf/ lgothgsf ;fwg kpfustf{?sf]xfnsf]@# kl'tztnf0{ a9f0{#@ kl'tzt k%of0g5 .

kl/jf/ lgothg ;jfnf0{ c:ktfn, ktylds :jf:Yo s]bl :jf:Yo rfsL / pk:jf:Yo rfsLdfk\ \pknAw u/f0g5 . l8kfkf]f sfoqndnf0{xfnsf] ;jfaf6 ufpF ljsf; ;ldlt;Dd, g/knf66 / cf0-o'8L= sfoqndnf0{xfnsf]c:ktfn ;jfaf6 :jf:Yo rfsL;Dd / s08d / lkn; sfoqndnf0{dlxf :jf:Yo :jo+lj sfdk\ \ ;jf lj:tf/ ul/g5 . Nofk]sfkL ;jfnf0{ lqlo tyf lhNnf c:ktfnx?af6 pknAw u/f0g5 . Eof;36fL / ldgLnokh:tf ;jfx? 3Dtl lzlj/ v8f u/L kpfu ul/g5 .

;g\@))) ;Dd xfnsf]dft[d[o'b/nf0{*%}) kl't nfv hGdaf6 36f0{(\$%) kltxhf/ hGd cf]fng]nlo /xsf]5 . o; nlonf0{kl't{ug{cf7f}ofhgfdf dft[dlob/ &%) kltxhf/ hlljt hGddd cf]fng]nlo /xsf]5 . o;sf]nflu !&,\$,))) uef]tl tyf ;ts]L cfdx?nf0{/ % jifdgsf !\$,*%,))) afnaflnsf?nf0{:jf:Yo ;jf pknAw u/f0g5 . dft[lzz' sfoqndnf0{kefjsf/L agfpg dft[lzz' :jf:Yo lSnlgx?nf0{jf8{t/;Dd lj:tf/ ul/g5 . ;fy};8fL, c-x]j-, c-g-dl= / dft[lzz' :jf:Yo sfo\$tf{?nf0{ljleGg kpf/sf tfndx? pknAw u/f0g5 .

kl/jf/ lgothgnf0{ufdlOf tx;Dd k%of0{ ;yfut ljsf; ug]p2]on]cf7f} ofhgfdf lgdffsfo{? klg ;dfjz ul/Psf 5g. cf7f}ofhgfjlwdf !)) j6f ktylds :jf:Yo s]bl &! :yfgdf :6fk Sj6L, # j6f ljsf; lqix?df -dWodf-rn, k]ffrn / dWoklZrdf-rn lSnlgsn tfnd s]bk? / kynof, wgu9L, a6jn / gkfnu-hdf \$ j6f lqlo :6f]x? lgdff ul/g5g.

o; sfoqndnf0{kefjsf/L agfpg tfnd, u} ;/sf/L ;3 ;yfx?sf] ;xflutf / ;dgjo, ;kl/]f of cflb klfx?df klg hfB lb0g5 .

!-\$ cfn] snfhj/ / 0G;jnf06L; lgoGqOf

gkndf @0!% ;fnblv cfn] pGdhgsf] sfoqnd ;~rfng xB]cfPsf] 5 . clw/fHosf ^& lhNnf?df kOf{ jf cflzs ?kdf cfn] /fu kfOP tfklg xfn %) lhNnf?df dfq cfn] lgoGqOf sfoqnd ;~rfng ePsf] 5 . cf7f}ofhgfjlwdf x/s jif{^ blv * nfv hg;wofn]a;faf; u/sf] lqdf jifsf]@ k6s sl6gfzs cfn]w 5sG] #,%),&%) j6f /ut gdf ;lng u/L k/LlOf ug] / kQf nfu\$ cfn] /fuLx?sf] pkrf/ ug] cg;Gwfg ug] / cfn] lgoGqOf sfoqnd hg;xflutf h6fpg] sfo{? ug] nlo /xsf]5 .

snfhj/ tyf dl:tis Hj/ lgoGqOf ug\$] nflu cf7f}ofhgfjlwdf lijfflb cfn]w 5sG] 0G6f]fn]hsn ;j]ug] / pQm /fuLx?af6 kl8t JolQmx?nf0{pkrf/ ;jf k%ofpg]cflb sfoqnd /xsf]5 .

!-% lj:tf]/t vfk

@)#\$;fndf gkndf ljkm/ /fusf] pGdhg ePsf] 3fr]f0ff ePkI5 ljleGg kltsf/fids vfkx? kpfu ug] 0sf0\$] ?kdf lj:tf]/t vfk cfothgf ;~rfng ul/Psf]xf] .)-! jif{Ddsf afnaflnsf?nf0{vfk;DaGwL /fuaf6 arfpt 8L=kl=6L=, kfnof] bfb/f, lj=;L=hl=Lj?4 vfk / !%-\$ jif\$ dlxfnx?nf0{I66fg; 6S;f08sf] ;0 o; sfoqndc\$tu\$ lb0G5 . 5\$}ofhgsf] cGt;Dd s]n #% lhNnf?df dfq nfu"ul/Psf]of]sfoqnd ;ftf}ofhgfjlwdf clw/fHosf ;DkOf{lhNnf?df nfu"ul/Psf] 5 .

cfly\$ jif{@)\$*÷\$(;Dddf lj=;L=hl= *# kltzt, 8L=kl=6L=-t];f, klnof]-
t];f &\$ kltzt, bfb/f ^\$ kltzt afnaflnsf?nf0{pknAw u/f0Psf]5 eg] !%
jifb]v \$(jif{Ddsf] !^ kltzt dlxf?nf0{l66fg; 6S;f08sf] 0gh\$;g pknAw
u/f0Psf]5 .

cf7f]o]hgfjlwdf o; sfoqmdnf0{;yfut ?k lb0{;b0 agf0g5 . cf7f]
o]hgfjsf]kyd # jifsf]cjlwdf @ kltzt / kl5Nnf @ jif?df !÷! kltztsf b/n]
a9fp]nu] o]hgfjlwsf]cGt;Dddf nllft hg;wfsf](@ kltztnf0{;Jf k%of0g5
. cfly\$ jif{ @)%!÷%@ ;Dddf lzz' wgl6lsf/nf0{ k0f]ll lgdh ul/g5 .
afnaflnsf?sf]bfb/faf6 xg hfg]d]ohf0{() kltzt]36f0g5 . ;fy};g\)))
;Dddf klnof]/fu lgdh ug{cfjZos k]f/f/ tof/ ug{cfjZos sf/afxl ul/g5 .

pkoQm nlonf0{xfl;n ug{df0qm]nflga ;~rfng u/L vfk ;Jfnf0{c:ktfn
/ :jf:Yo r]s]sf]clt/Qm jf8{t/;Dd lj:tf/ ul/g5 . cf7f]o]hgfjlwdf #!#,(#@#
afnaflnsf?nf0{8L=kl=6L= / klnof]lj=;L=hl= / bfb/f \$0,!,&#! dlxf tyf ue{tl
cfdfx?nf0{l66fg; 6S;f08sf];0 lbg]nlo /xsf]5 . o; sfo{;~rfng ug\$]nflu
;lefl]; / s]l8 r]sf]Joj:yf ul/g5 / ;lefl]; sfof lg/Gt/tf Nofpgsf ;fy}
dNoflgnf0{:jf:Yo r]s]L, lhNnf / s]l]lo:t/;Dd kpfjsf/L agf0g5 .

!-^ lfo/fu lgjf/of

lfo/fu lgjf/of sfoqmd cujf sfoqmdsf] ?kdf @)@@ ;fndf ;~rfng
ul/Psf]xf]. of/fu clxn]klg Ps kdv ;?jf /fusf] ?kdf /xsf]5 / o;sf]kpfk
klt xhf/ hg;wof \$ blv % hgf ;?jf /fulx? ePsf]cgdfg ul/Psf]5 . o;
/funf0{lgoGqof ug{Ps bl3\$fnlg sfoqmd thdf ul/Psf]5 h;cg';f/ jtdfg
jflif\$;qmdof b/nf0{! kltzteGbf klg sddf cf7fng]/ lfo/fusf]krlnt b/
(prevalence/incidence) nf0{kltxhf/ b0{hgfeGbf klg sddf k%ofpg]bl3\$fnlg nlo
/xsf]5 .

xfn;Dddf %% lhNnf?df ;~rfng ul/Psf]o; sfoqmdnf0{cf7f]o]hgfdf
clw/fHosf ;a}lhNnf?df lj:tf/ ul/g5 . o]hgfjlwdf ^,\$#,(^ zlf:kb /fulx?sf]
vsf/ hfF u/L klnh6le blvPsf lj/fdx?sf]pkrf/ ul/gsf] ;fy}k/fgf /fulx?,
l/l;i606 / l/nfk; sz / cG lfo/fuLx?nf0{pkrf/ ;Jf k%ofpg]sfoqmd /xsf]5 .
;fy}lfo/fu lgoGqof sfof0{;yfut ?kdf ljsf; ug{s]bpf /fli6& lfo/fu s]bpf0{
;b0ls/of ul/g5 .

!-& sl7/fu lgoGqof

@)!(;fndf sl7/fu lgoGqof sfoqmd cujf sfoqmdsf] ?kdf ;~rfng
ul/Psf]lyof]. xfn clw/fHosf]%^ lhNnf?df ;~rfnt o; sfoqmdx?nf0{cf7f]
o]hgfjlwdf &! lhNnf?df lj:tf/ ul/g5 . ;fy}sl7/fuLx?sf]krlnt b/nf0{Ps
xhf/ hg;wofdf Ps hgfeGbf klg sddf emfg]nlo ln0Psf]5 . of]nlo k'f ug{(\$)
xhf/ :d0/ hfF / !,%%) hgf sl7/fuLx?nf0{cGt/E ;Jf kpf]ug[sfoqmd /xsf]5
. o; o]hgfjlwdf !,%%) hgf :jf:Yo sfo\$tf?nf0{tflnd lb0{:jf:Yo r]s]ldfk]t\
ax'cf]lw pkrf/ ;Jf k%ofpg]nlo ln0Psf]5 . :jf:Yo lzlfdf hf\$ lb0{sl7/fuLx?
kQf nuf0{clgoldt / alr]df pkrf/ 5f0g]lj/fdx?nf0{;d] lgoldt pkrf/
;Jfleg Nofpg]nlo /xsf]5 .

!-* :jf:Yo lzlf ;rgf, ;~rf/ sfoqmd

hg;dbfonf0{ krf/ krf/, tflnd tyf uf7Lx?af6 :jf:Yo lzIf lbnf0{
hg;fwf/0fsf]:jf:Yo r]gf hfuf/Of ugIp2Zoa6 of]cfonhg; ~rfng ul/Psf]xf].
:jf:Yo lzIfsf]krf/ krf/ Pslst dfwoda6 ug]glit ckgf0{cf7f+of]hgdf klg
lzIfsx?, :jf:Yo;E ;DalGwt sfo\$tf? / ;dfilhs sfo\$tf?nf0{tflnd uf7L
cfbsf]dfwoda6 :jf:Yo lzIf krfg ul/g5 . o;sf nflu z]fs ;fdul pTkfbg,
ljt/Of, :jf:Yo lzIfsf];b]ls/Of, tflnd, uf7L, krf/ krf/ / cGo ;yfx?nf0{
;xofu cflb sfo\$? ;DkGg ug]sfoqmd /x\$]5 .

hg;fwf/Ofdf :jf:Yo r]gf hfuf/Of ug{ tyf ;fgf kl/jf/;DaGWL wf/Off
cle/fkOf u/L Jojxf/df ;sf/flds kl/jtG Nofpg]p2Zon]z]fs ;fdul pTkfbg,
ljt/Of u/L kl/jf/ lgo]hg tyf dft[lzz' :jf:Yo, vfk, emf8kvfnf, Zjf;-kZjf;,
cf]n] sl7, lfo, ckfE, cGwf, dfgl;s, ofg, P8; / skf]fOf;DaGWL /fux?sf]hgsf/L
u/f0g5 . of]hgjlwdf o; ;DaGwdf !)@ nfv klt z]fs ;fdul ljleGg efifdf
pTkfbg u/L ljt/Of ug]nlo /x\$]5 . ;fy}!,\$\$) k6s lj1fkg ksfzg ug]
#%,**^ k6s lj1fkg kbzG ug] / !,!%) hg :jf:Yo sfo\$tf?nf0{ :jf:Yo
lzIf;DaGWL tflnd lbg]nlo /x\$]5 .

cf7f+of]hgdf :jf:Yo lzIf sfoqmdnf0{lf]lo lgbZgfnf / hg:jf:Yo zfvf
/ x]yk]6x?af6 sfof]og / ;kl/jf]fOf u/f0{ljleGg cfonhgfx?sf]:jf:Yo lzIf
sfoqmdnf0{Pslst u/L Pp6}lgsfoaf6 tflnd, z]fs ;fdul pTkfbg / ljt/Of
ul/g5 .

!:(krfOf sfoqmd

afnafnsfx? tyf uef]tl / bW v]fp]g]dlxnfx?sf]krfOf cj:yfdf ;wf/
Nofpg]p2Zon]krfOf]of]hgblv krfOf sfoqmd ;~rfng ul/Psf]5 . ;do ;dodf
ul/Psf ;j]fOfx?af6 gkfnsf afnafnsfx? ljleGg ksf/sf skf]fOfaf6 kl8t ePsf
/ uef]tl tyf ;]s]L dlxnfx? klg /QmcNktf / cf0/g 8kl]l;oG;Laf6 kl8t ePsf]
kfOPsf 5g\ . o:t]l:y]tdf ;wf/ Nofpg :jf:Yosf];fy}axkl]lo sfoqmd ;~rfng
ug{cfjZos 5 . krfOfsf];d:of ;dfwfg ug{vfBfGg pTkfbg / ljt/Ofdf ;wf/ ug]
Psf]t/ clt cfjZos 5 eg]csf]t/ hg;fwf/0fsf]qmoziQm / vfB pkef]u afgldf
klg ;wf/ xg'plQs}cfjZos 5 .

cf7f+of]hg cjlwsf]nflu ;g\@))) ;Ddsf]nlonf0{Wofgdf /fvL afn
skf]fOf cfwfn]36fpg]/Qm cNktfsf]pkrf/, cf0/g 8kl]l;oG;L 36fpg]nlo /x\$]5
 . ol nlox? kl/kl't\$]nflu cf7f+of]hgdf @&,@),(^\$ afnafnsfx?sf]zf/l]/s
a[4sf]/yb]v u/L skf]fOfsf]pkrf/, !@,^),%^ (uef]tl tyf bW v]fp]g]dlxnfx?df
xb ;Sg]/QmcNktfsf]pkrf/ / %@,&!\$ afnafnsfx?nf0{el6fdlg P sf]sldaf6 xb]
/f]usf]pkrf/ ug]nlo /x\$]5 . dlxnfx :jf:Yo :jo+lj]sf / dlt'lzz'sfo\$tf?nf0{
krfOf sfoqmddf ;m]ug u/f0{pk:jf:Yo rf\$]L, :jf:Yo rf\$]L kylds s]b] /
c:ktfnx?af6 of]sfoqmd ;~rfng ul/g5 .

!:) emf8f kvfnf /f] lgoGqOf

gkfndf % jifGlgf afnafnsfx?nf0{emf8f kvfnfn] ;tfpg] / ;g\!(*%
sf] ;j]fOfcg';f/ o;d]w] x/\$ jif{\$% xhf/ s]fs]Lx?sf]d[lo'xb] u/\$]tYo
cf]fOfPsf]5 . o; /f] lgoGqOfsf]nflu ;ftf]of]hgfsf]bf] j]jif{-@)\$@÷\$# b]v of]
sfoqmd ;~rfng xb}cfPsf]5 . cf7f+of]hgjlwdf % jifGlgf afnafnsfx?

emf8fkvnfa6 xg hfg] d[odf #@ kltzt / emf8fkvnf /fu ;wofdf @) kltzt
36fpg] nlo /x\$] 5 . o; sf] nflu xfnsl] hljghn kpfu ^) kltztaf6 a9f0{()
kltzt k%of0g5 . xfn @-@% kltzt cfdx?n] ;xl 9En] hljghn pkofu ug{
;Sghf0{a9f0{ @% kltzt k%of0g5 . ofhgjlwdf &% nfv kofs\$ hljghn v/Lb
tyf ljt/Of, @)) j6f :jf:Yo rfx?df kghfLo pkrf/ s]bl:yfkgf, !%,)))
ktylds lzlfS / ^),))) :sf6nf0{kghfLo pkrf/ ;Jf;DaGWL / \$,))) hgf
:jf:Yo sfo\$tfk?nf0{cfwf/et / l/k] / tflnd kpfu ul/g5 . ofhgjlwdf
hljghn uf:jf-sf-dfkm\ 3/b]hdf lg|zNs ljt/Of, krf/ k]f/, xhf dxdf/Lsf]
lgoGqOf cflb sfoGmdx? klg ;~rfng ul/g5 .

!:: Zjf;-k]jf; /fu lgoGqOf

clw/fHoel/ % jifdlgsf @# nfv afnaflnsf? of] /fuaf6 ul;t 5g/
tldWo] sl/a \$%,))) sf] d[o' xg] cgdffg 5 . Zjf; k]jf; ;DaGWL /fuaf6
afnaflnsf?sf]czQmtf tyf d[ob/ sd ug]p2Zon]cfly\$ jif(@)\$ \$=\$% blv of]
sfoGmd ;~rfng ul/Psf] xf] . xfn of] sfoGmd %) j6f lhNnf?df ;~rfng
e0/x\$]df cf7f]ofhgdf &) j6f lhNnf?df lj:tf/ ul/g5 . cf7f]ofhgdf & nfv
&* xhf/ /fuLx?nf0{cfwJoj:yf / pkrf/, *,**! hgf :jf:Yo kljlwsx?nf0{of]
/fu;DaGWL tflnd, \$)) hgf wfdL emf6Lx?nf0{/ &) lhNnfsf /fhg]ts / ;fdlfs
sfo\$tfk?nf0{cf/P06zg tflnd lbg]sfoGmd /x\$] 5 .

@= lrlst;f sfoGmd

:jf:Yo ;Jfsf]:t/df a[4 Nofpg kltsf/flds ;Jfsf];fy}lrlst;f ;Jfsf]
ljst; tyf lj:tf/df hfB lbgkg] xG5 . ;ftf]ofhgfsf] cGt;Dddf b]zdf
c:ktfnx?sf] ;wof !!! / ;oof ;wof \$,&!& ku\$] 5 . o;af6 @)\$^ ;fnsl]
cgdf]gt hg;wofsf]cfwf/df #, (^& hg;wofsf]nflu Ps c:ktfn ;oof kg{cfp5 .

lrlst;f ;Jfsf]ljst; ug{cf7f]ofhgdf k]f0f k0fn.nf0{;b0ls/Of ul/g5 .
c:ktfnx?nf0{/fli6a, lfuLo, c~rn / lhNnf c:ktfndf jul\$/Of ul/Psf] 5 . lhNnf
c:ktfnx?df !% blv @% ;oofsf]Joj:yf ul/g5 . c~rn c:ktfnx?df %) blv
!%) ;oofsf]/ lfuLo c:ktfnx?df %) blv @%) ;oof;Ddsf]Joj:yf ul/g5 . s]blo
c:ktfnx?df ljz]f1x?sf] ;Jf pknAw u/fpg]u/L !)) ;oofblv #)) ;oof;Ddsf]
Joj:yf ul/g5 .

@=! jL/ c:ktfn

jL/ c:ktfnnf0{/fli6a s]blo c:ktfnsf]?kdf ljst; ug{#)) ;oof yk
ul/g5 . ;fy}xfn ;~rfng e0/x\$]pRr ljz]f1x?sf]0sf0afx\$ c? yk gofFpRr
ljz]f1lo 0sf0x? / ;DalGwt ljz]f1x?nf0{ljz]f1tfsf] sfddf nuf0g]Joj:yf
ul/g5 .

@=@ sflGt afn c:ktfn

clw/fHosf]Ps dfq afn c:ktfnsf]?kdf /x\$]sflGt afn c:ktfndf !%)
;oof yk u/L Ps /fli6a k]f0f c:ktfnsf]?kdf ljst; t ul/g5 . o;sf]nflu yk
ef]ts ;ljwf tyf cfhf/x?sf]Joj:yf ul/g5 . oxif5f lrlst;sx?nf0{tflnd lb0{
o; c:ktfnnf0{cGt/fli6a:t/sf]c:ktfnsf]?kdf ljst; ul/g5 . o;sf] ;fy}lfuLo
tyf c~rn:t/lo c:ktfnx?df klg afn lrlst;f ;Jfsf]Joj:yf ul/g5 .

@# ;?jf /fu c:ktfn

;?jf /fj c:ktfnnf0{;?jf /fj ;Jf s]b]sf?kdf ljsf; ug{!)) ;oof
yk ul/g5 . ol sfo{x? ;DkGg ug{cfjZos hgziQm, e]ts ;ljwf / cf]f/x? yk
ugInlo /x]sf]5 .

@-\$ >L % OGbl/fHo nldL b]L k]lt u{x

>L % OGbl/fHo nldL b]L k]lt u{xnf0{k]lt Pj+:ql /f]usf]ljz]f1Lo ;Jf
pknAw u/fpg]s]b]sf?kdf ljsf; ug{@%) ;oof yk ugInlo /x]sf]5 . ;fy}lzz'
:jf:Yo / kl/jf/ lgofhg ;Jf pknAw u/fpg ;Sg]u/L o; c:ktfnnf0{ljsf; ul/g5

@=% cGo c:ktfn

d]gl;s c:ktfndf yk %) ;oof Joj:yf ul/g5 . ;fy}o; ;Jfnf0{cfwf/et
:jf:Yo ;Jf;Dd k%of0g5 . g/b]L cfoj] lrlst;fno !)) ;oof / x]f]lof]ofly
c:ktfndf !) ;oof yk ul/g5 . ;fy}sf7df8f] !) ;oofs]P8\ c:ktfn kl
;~rfng ug]sfoqmd /x]sf]5 .

d]wof~rn ljsf; l]qdf afx]s cGo ljsf; l]q?df l]qlo:t/sf]c:ktfn
Joj:yf ug]gl]tcg;f/ cf7f+ofhgdf ;JL c~rn c:ktfnnf0{;b' klZrdf~rn
ljsf; l]qsf] l]qlo c:ktfndf kl/jt6 ug{cfjZos c:ktfn ejg tyf cfjf;
ejgx?sf]lgdf] ul/g5 . ;V]sf]c:ktfnnf0{dwoklZrdf~rn ljsf; l]qsf] l]qlo
c:ktfndf kl/oft ug{cfjZos Joj:yf ul/g5 .

c~rn c:ktfnx?df ;oof / ;ljwf a[4 ug]qmdf ;u/dyf c~rn
c:ktfndf * kl/jf/ Sjf6{ lgdf, hgsk/ c~rn c:ktfndf @% ;oof yk, e/tk/
c:ktfndf !)) ;oof ;~rfng ug{gku ejg lgdf, af]n^a c:ktfndf !) ;oof yk,
h]nf c:ktfndf !) ;oof yk / /f]tl c~rn c:ktfn :yfkf ug{cfjZos e]ts
;ljwfx?sf]Joj:yf ul/g5 .

clw/f]osf] k]os lhNnfdf sd;sd !% ;oof c:ktfn ;Jf k%ofpg]
gl]tcg?k c:ktfn ;Jf ;~rfng xg af]l ePsf !) j6f lhNnf?df xfn lgdf
e0/x]sf]c:ktfn ejgx?sf]lgdf k]f u/L ;Jf ;~rfng ul/g5 .

lhNnf, c~rn / l]qlo c:ktfnx?df cfjf; ejgx? lgdf ub]hfg]gl]t
lnOg5 . x]yk]6 ejgx? klglgdf ub]lnlug5 .

cf7f+ofhg]sf] cGt;Dddf gofF c:ktfnx?sf] :yfkf / e0/x]sf]
c:ktfnx?df xg] ;oof a[4af6 hDdf !!^% ;oof yk ugInlo lnOPsf]5 . o;afx]
w/fgd] :yfkf xg] lj=lk= sf]/fnf :df/s :jf:Yo lj1fg ;yf kl/of]hg, lj=lk=
Sof; / c:ktfn / lghl tyf u] ;/sf/L l]qaf6 ;~rfng ul/g]c:ktfn / gl;E
x]q?af6 kl yk ;oof pknAw xg5 . c:ktfnx?sf]t/cg;f/ hgziQm, cf]lw /
cf]f/sf]Joj:yf ug{cf7f+ofhgdf ;dli6ut ?kdf sfoqmd ;~rfng ul/g5 .

:jf:Yo ;yfx?nf0{ cfly\$ b[6sf]n] a9LeGb] a9L cfdlge{ agfpg
c:ktfn ljsf; ;ldltx? u7g u/L c:ktfn Joj:yfkf klfd] hg; m]gtf u/f0{ ;J]
kl/rfngsf l]leGg pkfox? ckgfpg cu] / u/f0g5 .

cfoj] ljsf; tyf cGo k/Dk/fut pkrf/ k]ffnlx?

cfoj] ;Jf kl :jf:Yo ;Jfsf]cleGg cEsf] ?kdf /x]sf]5 . cfoj] ;Jfsf]
qmdj4 ljsf; ug]cf7f+ofhg]sf]gl]tcg?k lhNnf:t/lo cfoj] lrlst;fno :yfkf
ug]g/b]ldf !)) ;oof yk] / bf^a cfoj] lrlst;fnosf]af]l lgdf sfo{x? cf7f+

ofhgjfwdf ;DkGg ul/g5 . cfoj1 cfwfnox?sf] eflts ;wf/ u/L Joj:yfkg
lfdtdf a[4 ul/g5 . cfoj1lo cfwfwsf] ptkfbgdf a[4 / :t/lotf sfod ug{
l;xb/af/ jBvfgsf]eflts ;wf/ tyf cfwf/ pks/Ofx?sf]Joj:yf ul/g5 . o;sf]
;fy}lfo ?/n kmfdL cg';Gwfg / tfnd sfbf]:yfkgf ug{kmllofg lb0g5 .

\$- s07/f tyf qf6lgHd lgoG0f

cfof18gsf] sdaf6 xg] unuf8 /f]usf]/f]syfd ug{cfof18goQm gg ljt/Of
ug{sfodmd @)@(+#) blv ;~rfng ePsf]xf]. unuf8 /f] lgoG0fsf ;fy}To:tf
lf]sf JolQmx?sf]zf/L/s tyf af4s ljsf;df ;3fp k#ofpg]p2[on]pQm /f]usf]
a9L ksfk ePsf]lxdnL tyf pQ/L eusf lhNnfx?df %&,%)) SjLG6n gg laqml
ljt/Of ul/g5 . clw/fHosf]ljleG :yfgx?df cfof18fh]g gg ;l~rt ug{!! j6f
uf]fd 3/lgdff ul/g5 . cfof18fh]g Joj:yfkg sfodmdctuf cf7f]ofhgjfwdf
gkfn clw/fHoel/ % nfv d16s 6g gg ljt/Of ug{nl0 /xsf]5 .

cfof18gsf] sdaf6 xg] unuf8 /f]usf]/f]syfd ug{cfof18goQm gg ljt/Ofsf]
sfodmd ;~rfng ePsf]df lzzx?nf0{nf6f, n7of] tyf dfgl; s sdhf]af6 arfp
@)#^ ;fnblv cfof18g ;0{lbq]of] sfodmd ;~rfng ul/Psf]5 . clw/fHosf]pQ/L
ePsf a;faf; ug{clwsfz hgtfd cfof18gsf] sdaf6 lJBdfg unuf8 tyf nf6f
n7of] xg] /f]unf0{cfof18g ;0{lbP/ pQm /f] pGdhg ug{o; sfodmdsf]dVo
p2[0 /xsf]5 . cf7f]ofhgfsf]cGt;Dddf s07/f]unf0{\$@ ktztaf6 #% df emfg{
;fy}ol lf]gdf hGdg]lzzx?df s07/f] lgdh kfg{\$! lhNnfd %##,##,)) hgtfnf0{
cfof18gsf] ;0{ kfg ug{nl0 /xsf]5 . ;fy}@ lhNnfd cfof18g 0Gh\$;gsf]
kfjjsf]/tf;DaGWL clwoog klg ul/g5 .

% jftfj/Oflo :jf:Yo sfod

vfgkfgl ;/lft /f]vg] z]fnosf]Joj:yf ug{Is/f, d';f cflbsf]lgoG0f tyf
vfgs'fsf] ;/iff ;fy};x/L lf]gdf ;jf/L ;fwg / ufdLof lf]gdf 3/x?sf]w]f5f]
kpf]ofsf] /f]syfd ug{p2[on] ;ftf]ofhgblv of] sfodmd ;~rfng ul/Psf]xf].
jftfj/Oflo :jf:Yo k14Gsf nflu :jf:Yo lzlf zfvf;F ;dGjo /fvL kl:tsf /
kfdknfx? tof/ u/L :jf:Yo rfsL ;jf:Yo sbl c:ktfnx? / tfnd sfbx?nf0{
ljt/Of ul/g5 . ;fy}jftfj/Ofaf6 :jf:Yo lf]gdf kg[c;/;DaGwdf ;j]f0f ug{sfod
klg ;DkGg ul/g5 .

^ cfwlw Joj:yf

;j{fwf/Of hgtfnf0{ :t/oQm tyf kfjjsf]/L cfwlw? pknAw u/fpg,
cfwlw?sf]u0f:t/ sfodug[/ pRr:t/sf cfwlw?sf]dfq cflkt\$]Joj:yf u/fpg
tyf gSsnL Pj+Hjffn' cfwlw?sf]laqml ljt/Ofdf lgifv ug{o; sfodmdsf]dVo
p2[0 /xsf]5 .

cf7f]ofhgdf cfwlw?sf]k/Ll0f tyf u0f:t/ sfod ug{cfwlw ljZn]f0f
kpf]uzfnf :yfkgf ul/g5 . cfwlw Pj, lgodnf0{kpf]jsf/L ?kdf sfodjog ul/g5 .
ljbzaf6 k7f/L ul/g] ;l6kms\$;l:sdcg';f/ kpf]0ft gul/Psf cfwlw?sf]qmdzll
lgoG0f ul/g5 . cfwlw laqml ljt/Ofdf ;mug @))) cfwlw laqmlfx?nf0{cfwfwsf]
cfwf/e't 1fg;DaGWL tfnd sfodmd ;~rfng ul/g5 . !*@ j6f cfwlw pBfux?sf]
lg/Ll0f, !\$%) j6f cfwlw?sf]:ofDkn k/Ll0f ul/g5 . cfwlw pBfux?nf0{k];fxg
ug{cTofjZos cfwfwsf]sRrf kbfx{pks/Of, cfwf/x?sf]eG;f/ dx;h / cfos/df

;ljwf lbg sfqgl Joj:yf ul/g5 . cflw ljznjof kpfuzfnfsj nflu cfjZos blf hgziQm tof/ ug{pkoQm sbd p7f0g5 .

lhNnfx?df a[4 x6u0/x5f]:jf:Yo ; yfx?df lgoldt ?kn]cfjZos cflw tyf pks/ofx? pknAw u/fpg cf7fjofhgdf !) j6f lhNnfdh lhNnf d]8sn :6f]sf Joj:yf ul/g5 . lf]lo;t/df ;~rfng ePsf lf]lo d]8sn :6f]x?nf0{ljsf; tyf lj:tf/ ul/g5 . tl d]8sn :6f]x?nf0{cfjZos kg]ef]ts cfwf/lznfx?sf]lgdftf sfo{;DkGg ul/g5 .

&- of] /f] tyf P8\

of] tyf P8\ /f]usf];wofdf a[4 eo{o; /f]uaf6 kpf]jt xg];fdflhs tyf cfly\$ lj;Eltx?nf0{;dod}lgoGQof ug{cfly\$ jif{()}\$%÷\$^ blv g}gkndf of] sfoqmd ;~rfng ul/Psf]xf]. o;sf]dVo p2Zo of] /f]usf lj/fdx?sf]x]rfx, pkrf/df /xg]:jf:Yo sfo\$tfx?nf0{cfjZos tflnd, of] /f]usf]klxrfg / o;sf] k/]Des cj:yfdf lgbfg / pkrf/sf]dx]j, of] / P8\ /f]u k]ng k[tx?x?af6 aRg ;lsg]pkfox? cflb af/] ;dfhsf ljleGg klfx?nf0{;jf:Yo lz]ff lbg'/x5f]5 . cf7fjofhgdf #)) hgfnf0{ kpfuzfnf;DaGWL tflnd lb0g5 . @%,))) hgf;P8\;DaGWL /Qm gdbg ;Íng u/L ;j]f0f sfo{;DkGg ul/g5 . clw/fHosf ljleGg @) lhNnfx?df P8\; tyf of] /f]u;DaGWL k/L]f0f sfo{ug{kpfuzfnf :yfkf ug] nlo /x5f]5 . !);oof P8\ /f]u lgoGQof c:ktfn ejgsf]lgdftf]sf];fy}@ j6f xf]6n ejg lgdftf ug]nlo /x5f]5 . P;=l6=l8= lSnlgx?, 8u Pjoh l/xf]jln6];g ;j6/; ;fdflhs sfo\$tfx?, /fhg]ts JolQmx?, lz]fs jux?, kl/jf/ lgo]hg ; yfx?, u\ ;/sf/L ;3 ; yfx? / kqsf/x?sf]dflwodaf6 of] tyf P8\ /f]unf0{;jf:Yo lz]ff;P8\;Da4 u/L Jofks ?kdf krf/ k]/ ul/g5 .

*- 0lk8]dof]h]l sfoqmd

0lk8]dof]h]l sfoqmdc0tu] hg]6s, /]jh / ;amds /f]u lgbfg tyf lgoGQof sfoqmd ;~rfng ub]cfPsf]5 . cf7fjofhg]lwdf ;?jf /f]usf /f]syf tyf lgoGQof u/L hg;fwf/ofnf0{csfn d]oaf6 arfpg ;?jf /f]u;DaGWL cg';Gwfg ;DkGg ul/g5 . dxdf/L /f]usf];'sx?sf]ljsf; ul/g5 . clw/fHosf c;ktfnx?df ;j6gh ;le]l; sfoqmd lj:tf/ ul/g5 . ;?jf /f]usf dxdf/L k]ng glbg cfjZos sfo{ul/g5 . g;g]ux? h:t}Abo/f]u / c]5 /f]u;DaGWL cWoog ;DkGg ul/g5 . dnl/of, kmfOnl/of, OG; kmnf0l6;; snfhj/ / kn]usf]/f]uafx\$ cGo ls/fx?af6 ;g]/f]usf]ls6 hftsf]klxrfg / cflgjfgl ;DaGWL cg';Gwfg sfo{;DkGg u/L lgoGQof sfoqmd d2t k'of0g5 . /]jh /f]u lgoGQofsf]nflu cf7fjofhgdf sf]8 r] k]ffnlaf6 lhNnfx?df EofS;lg k'of0{]fsf]lj:tf/ ul/g5 . /]jh /f]usf]pkrf/df :jb]L EofS;lg kpf]udf Nof0g5 . kzkG5laf6 dflg;df ;g]/f]u OG; kmnf0l6;; bWaf6 ;g]/f]u a];h]l;;, df;af6 ;g]/f]u Osf0gf]l;; tyf kn]u /f]usf]cWoog sfo{;DkGg ul/g5 . :jf:Yo lz]ff;P8\;dGjo /fvL ;?jf /f]u;DaGWL krf/ k]/ ul/g5 .

(- :jf:Yo kpfuzfnf

/f]ux?sf]lgbfg sfo{?nf0{kpf]sf/L agfpg tyf vfg]kfgl / vfB kb]ydf ljiffn' Pj+;?jf sl6f0fx?sf]k/L]f0f ug]p2]on]:jf:Yo kpfuzfnf ;]f kl/rfng ul/Psf]xf]. cf7fjofhgdf !^ lhNnfdh lhnnf:t/Lo kpfuzfnf ;a] c~rn c:ktfnx?df c~rn:t/Lo kpfuzfnf ;a]lf]lo c:ktfnx?df lf]lo:t/Lo kpfuzfnf

/ %) j6f :jf:Yo s]b|/ :jf:Yo rf\$lx?df kf/Ides kpfuzfnf ;Jf pknAw u/fpg] nlo /x\$]5 . :jf:Yo pkrf\$ kpfuzfnfdf dn\of, kf/f;f06, sl7/f]usf] sl6f0f / k]n0f\$] hfF ug] Joj:yf\$fy}lb;f, lk;fa / lfo/f]usf] hfFsf] Joj:yf ul/g\$. :jf:Yo rf\$lx?df df0qmf]sfk / cGo cfjZos kpfuzfnf;DaGWL ;/;fdgsf] ;fy} s]dsn cf]flwsf] klG Joj:yf ul/g\$. lhNnf:t/Lo kpfuzfnfx?af6 x]df6f]h, jfof\$]di6« tyf kf/f;f06f]h ;Jf ;~rfng ul/g\$. lq]lo tyf c~rn:t/sf kpfuzfnfx?df qmdzll x]df6f]h, JofS6f]hnsn, jfof\$]di6« lx:6f]kyf]h kf/f06f]h ;Jf ;`rfng ul/g\$. o;sf ;fy};?jf /f]usf]lgbfg ug] tyf Sof; / /f]usf]5fgjlg u/L kpfuzfnf ;Jf pknAw ul/g\$. s]blo kpfuzfnf 6\$hf0{ljlzi6 ;Jf kpfG ug]/fli6« ljz]f1 kpfuzfnfsf] ?kdf ljsf; ul/g\$. cf7f]of]hgdf o; kpfuzfnfdf cTofwgs ofGqls/Ofsf] Joj:yf ul/g\$. bz j6f lhNnf kpfuzfnfsf] ejg lgdff, ;V]df lq]lo kpfuzfnf ejg / sf7df8f 6kE ejg lgdff sfo{ ;DkGg ul/g\$. o; of]hgj]lwdf ##) hgfnf0{kpfuzfnf ;~rfngsf]kf/Ides t]ldn lb0{lhNnf:t/Lo tyf :jf:Yo rf\$ kpfuzfnfx?df hgzlQmsf] cfklt{ul/g\$. ;fy} !) j6f kpfuzfnfnf0{;b]ls/Of ul/g\$.

!)- gl;E ;wf/ sfoq]d

gl;E ;Jf ;b]ls/OfcGtu{ cf7f]of]hgdf gl;E ;Jf u0f:t/ clea]4 ug{ c:ktfn tyf :jf:Yo s]b]sf g;{tyf c-g-dl-x?nf0{pglx?sf] 1fg / ;lk ljsf; u/fpg ;Jfsnlg t]lnds]Joj:yf ul/g\$.

!!- g]kn :jf:Yo cg';Gwfg kl/ib]l

:jf:Yo lq]sf]ljsf; tyf lj:t/ ug{cfjZos cg';Gwfg ug]g]kn d]8sn l;/r{sld6lnf0{g]kn :jf:Yo cg';Gwfg kl/ib]sf] ?kdf cfly\$ jif{0}\$&÷\$* b]v g};~rfng ul/Psf]5 .

g]kn :jf:Yo cg';Gwfg kl/ib]cGtu{ cf7f]of]hgj]lwdf snfnHj/, lfo/f], sl7/f], dfgj khgg, dft[lzz' cxf/ Jojxf/, sn]h] DaGWL /f]ux? / cGo g;g] v]nsf bl3{/f] tyf kf]9 cj:yf;DaGWL j]l]lgs cg';Gwfgx? ul/g\$5g.

!@- 3dtl 6f]h

x/] lq]sf]lk5l8Psf]Pp6f lhNnfdf jifdf Psk6s ljz]f1 ;Jfx? kpfG ug] x]h]3dtl 6f]h]sf]Joj:yf ul/g\$. 6f]hlx?n]gfs, sfG, 3f6;DaGWL /f]usf]zNolqnof / bfF;DaGWL ljz]f1x?sf] ;Jf pknAw u/f0g\$.

!#- :jf:Yo hgzlQm ljsf;

cf7f]of]hgf tyf :jf:Yo ;Jfsf]bl3\$fnlg p2]o xfl;n ug{;yfgLo:t/;Dd k]ylds :jf:Yo ;Jf k'ofpg cfjZos hgzlQmsf]Joj:yf k]f]w/sf] ?kdf /x\$]5 . o;sf]nflu cf7f]of]hgdf :jf:Yo ;yfx?sf] cfjZostfcg?k k]ylds, d]lod / pRr:t/Lo hgzlQm pTkfbg tyf t]lnd u/L cfklt\$] Joj:yf ug{:jf:Yo hgzlQm of]hgf th]df ul/g\$. k]ylds tyf d]lod :t/Lo hgzlQm pTkfbg ;Jfk]z tyf ;Jfsnlg t]lndx? Ps]st k]ylds :jf:Yo ;Jfsf]glitcg?k t]lnd s]bk?af6 Ps]st ?kdf kpfG ul/g]glit ckgf0g\$. pRr:t/Lo hgzlQmsf]pTkfbg ;/sf/L tyf lghl i]q]sf] kl/rfngaf6 :jb]zdf g}pTkfbg ug]glit ckgf0g\$. ljz]f1 hgzlQm Joj:yf;aGwdf Vofltk]t lj]z]l ;yfx?df cfjZos c]oog tyf t]lnds] Joj:yf ug]glit ckgf0g\$. :yfgLo:t/;Ddsf] ;jf:Yo ;yfx?sf]nflu cfjZos

cfwf/e't dWod:t/lo hgziQm tflnds] Joj:yf :jf:Yo tflnd s]b]f ;DaGwt
ljleGg sfoQmdx?af6 ;~rfng ul/g5 . o;cg';f/ ;]fk]z tflndcGtu{ ufdLOf
:jf:Yo sfo\$tf{ dft[lzz' sfo\$tf{ dxnf :jo+]jsf tyf cShnl/ x]y js{x?nf0{
tflnd k]fg ul/g5 . kb/tfhul sfoQmdcGtu{ lhNnf hg:jf:Yo zfvfsf
sd{f/Lb]v :jf:Yo :jo+]jsfx?nf0{ cfjZostfg';f/ k]tsf/fids tyf ;fwf/Of
:jf:Yo ;]f;DaGwL tflnd k]fg ul/G5 .

cf7f]of]hgj]lwdf :yfkf ul/g]k]ylds :jf:Yo s]b]/ pk:jf:Yo rf\$lx?sf]
nflu #0)) cl;i6]6 x]y js{ / #0)) dft[lzz' sfo\$tf{?nf0{cfw/e't tflnd
k]fg ul/g5 . lhNnf tyf :yfgLo:t/sf :jf:Yo ;~yfx?df sfo{t :jf:Yo
k]l]lwsx?sf]sfo{fdtf a[4 ug{k]b/tfhul tflnd k]fg ul/g5 eg]k]ylds lz]fs
tyf u] ;/sf/L :jf:Yo lgsfox?nf0{k]g k]ylds :jf:Yo ;]f;DaGwL ;fwf/Of tflnd
k]fg u/L :jf:Yo r]gf a[4 ug]sfo{f ;~ug u/f0g5 .

gl;{ ;]fsf] ljsf;sf] nflu g;{ tyf cl;i6]6 g;{ ld8jf0k]x?nf0{
;]fsfnlg tflnds] Joj:yf ul/g5 . ufpF3/df dft[d]ob/ sd ug{^)))
;8]lx?nf0{dft[lzz' :jf:Yo ;]fsf] tflnd k]fg ul/g5 . :jf:Yo ;]f;DaGwL
tflndnf0{k]l/dflh]t ug{k]f7bqmd ;wf/ sfo{k]l:tsf k]sfzg tyf z]h]fs ;fdu]x?sf]
pTkfbg ul/G5 .

lrlst;f ;]fsf]ljsf;sf]nflu cfjZos pRr:t/lo :jf:Yo hgziQm cfklt\$]f]
lrlst;f zf;q c]loog ;~yfg / ljb]zdf lghL l]qaf6 c]loog e0{ cfPsf
hgziQm?af6 cfklt{ul/g5 . pRr:t/lo hgziQm pTkfbgdf k]g c]fdlge{ xg]
q]ddf w/fgd] l]l= sf]f/fnf :d/Of :jf:Yo l]1fg ;~yfg kl/of]hg] :yfkf ul/g5 .
o;af6 %)-!)) hgf;Dd 8fS6/x? pTkfbg ul/g5gl. ;fy}yk lrlst;fsn]h? lghL
l]qaf6 :yfkf tyf ;~rfng ug{k]l;flxt glt ckgf0g5 .

ol hgziQm pTkfbg tyf tflnds]nflu l]Bdfg % j6f l]qLo tflnd s]b]/
hgsk/ tflnd s]b]f] lfdtf a[4 tyf ;b]ls/Of ug[cfjZos yk eig tyf cGo
e]ts ;l]wfx?sf] Joj:yf ul/g5 . ol tflnd s]b]f] k]f]sf]l/tfsf] nflu glt
lgb]zg, k]f7bqmd ;wf/ ;d]jo, cgludg ;kl/]j]f0fsf]nflu s]b]lo tflnd s]b]f]
:yfkf ul/g5 .

!\$- Joj:yfkf

:jf:Yo ;~yfx?df k]l]lws hgziQm cfklt{ug{/fli6x :jf:Yo gltgcg';f/
s]b]l]v lhNnf:t/sf :jf:Yo ;~yfx?sf] Joj:yfkf klfd] ;b]ls/Of ul/g5 . o;sf]
nflu hgziQm tflnd / Joj:yfkf ;kl/]j]f0f sfo{f0{k]f]sf/L agf0g5 . :jf:Yo
;~yfx?df c]flw, pks/Of / c? cfjZos ;fdgx? cfklt{ug{9]fgl lgoldt /
Jojl:yt ul/g5 .

of]hg] th]f cgludg, ;kl/]j]f0f / dNof]gh:tf klfx?nf0{;b] ug{tYof]l
k]mDof\$ c]flb ljsf; u/L Pslst ;'rgf k]ffn]sf]ljsf; ul/g5 . ;fy}lgoldt ?kdf
x]y 0Gk]m/dzg ah]lg k]sfzg ul/g5 .

:jf:Yo l]qdf ;~rflnt sfoQmdx?sf]dNof]g ug{cf7f]of]hgj]lwdf dl]g6l/E
tyf dNof]g;DaGwL ;'rsx? ljsf; u/L dWof]lw tyf k]f{c]lw dNof]g ug]sfo{?
;DkGg ul/g5gl.

!%- l]l]w

wdkfg, dBkfg / nfu"kbty{bJo{ gaf6 xg]xflgsf/s kpfj ; DaGwdf Jofks
 ?kdf krf/ k;f/ ul/g5 . czQm tyf ckfEx?sf]kgll:yfkgf]nflu lghl lfh tyf
 u; /sf/L ; 3 ; yfx?af6 sfoqnd thdf tyf sfofjog u/f0g5 . o; ofhgjwdf
 P8\ /fus]lgoGq0fdf blood and blood products X?sf] ; /lffsf]uxgtd eldsf xg]
 ePsf]gkfn /Bqnd;âf/f ; ~rfInt blood bank nf0{ ; Sbf] ; xofu k%of0g5 .

/fli6x :jf:Yo ; 'rgf ; Jf s]baf/f :jf:Yo cg'Gwfgsf]:t/ a9fpg cfjZos
 k'ts, kq-klqsf, ; 'rgf ; Jf cflb pknAw u/f0{ 7f] ; xofu k%of0g5 . o; af6
 k[tsf/fds, pkrf/fds tyf :jf:Yojw\$ hfgsf/L ; Jf k%of0g] e/kbf]k'tsfno
 tyf ; ~rf/ ; Jf pknAw u/f0g5 .

sfofjog Joj:yf

1. cf7f]ofhgjwdf ; dfjz ul/Psf sfoqndx?sf] kpfjsf/L sfofjogsf] nflu
 lhddjf/nf0{ ljs]b]s/Of l; 4fGtsf] cfwf/df :yfglo:t/ ; Ddsf lgsfox?
 hjfknb]L / ; lfd agf0g5 . ; fy} :jf:Yo ; Jfsf]u0ffds k]4Gsf nflu lghl
 lfhnf0{ ; d] k] ; flxt ul/g5 .
2. cfwf/e't ktylds :jf:Yo ; Jf Pslst :jf:Yo ; Jfsf]cjwf/Offsf] cfwf/df
 pknAw u/f0g5 . ol ; Jfx? dlxf :jf:Yo :jo+lj sf, pk:jf:Yo rf\$L, :jf:Yo
 rf\$L / ktylds :jf:Yo s]b]k?af6 k%of0g5 . o; cg'f/ lfhlo :jf:Yo
 lgb]zgfno, hg:jf:Yo sfof]o, c:ktfn, :jf:Yo s]b]k?sf]Joj:yfkg klfd
 ; wf/ ul/g5 .

vr\$]lj/Of

cf7f]ofhgjwdf :jf:Yo lfh]sf]lj sf; sf]nflu ?=% c/a \$^ s/f\$ ^) nvf
 Joj:yf ul/Psf]5 .

ah\$ lj/Of

	cfofhgtsf]gfd	ah\$?::))
1	dlxf :jf:Yo :jo+lj sf	157000
1.1	dlxf :jf;Yo :jo+lj sf	430864
1.2	pk:jf;Yo rf\$L; :jf:Yo rf\$L, ktylds :jf:Yo s]b]	2008349
1.3	kl/jf/ lgofhg tyf dft[lzz' sNof0f	635625
1.4	cf] sfnf]j/ / OG; kmnf0l6; lgoGq0f	503500
1.5	lj:tf]/t vfk	80384
1.6	lfo/fu lgjf/Of	85305
1.7	sl7/fu lgoGq0f	17572
1.8	:jf:Yo lzlf, ; 'rgf, ; ~rf/ sfoqnd	68188
1.9	kff0f sfoqnd	80000
1.10	emf8fkvnf /fu lgoGq0f	30744
1.11	lr]st;f sfoqnd	
2	jL/ c:ktfn	156535

2.1	sflēt afn c:ktfn	100000
2.2	;?jf /fu c:ktfn	25000
2.3	>L % OGbJ/fHo nIdL bJL k;lt uk	80700
2.4	cGo c:ktfn	383400
2.5	cfoj; ljsf; tyf cGo k/Dk/fut pkrf/ koffnlx?	40000
3	s07/fu tyf qm16lgHd lgoGqOf	145049
4	jftfj/OfLo :jf:Yo sfoGnd	2500
5	cfllw Joj:yf	40000
6	ofg /fu tyf P8;	34200
7	0lk8pLomfhl sfoGnd	20098
8	:jf:Yo kpfuzfnf	30000
9	gl;? ;wf/ sfoGnd	2160
10	gkfn :jf:Yo cg';Gwfg kl/ifb\	7200
11	3Dtl 6fhl	10000
12	:jf:Yo hgziQm ljsf;	176427
13	Joj:yfkg	170000
14	ljljw	98200
	sh hdbf	5466000

vfgkfgl / ; / ; knf0{

kl/ro

vfgkfgl Pj+6o9td ; / ; knf0{ ; ljwf hgtfsf]nflu cfwf/et cfjZostfsf]?kdf /x\$]5 .
o ; Ifqdf ljut ofhgfx? b]v g}ljleGg sfogmdx? ; ~rfng xb}cfP tfklg b}sf clwsfz hgtf
vfgkfgl Pj+ ; / ; knf0{sf] ; ljwfaf6 xfn ; Dd jl~rt g}/x\$]5g\ . vf ; u/L kxf8L Ifqdf vfgkfgl
cfkl'tsf]nflu 6f9f 6f9f ; Dd wfpq kgI jfWotfn]ubf{lgS}>d / ; do v] u0/x\$]5 h ; af6
pTkbqdf ; d] ck]olf ?kdf kltsh c ; / k/\$]5 . o ; sf ; fy}blift ; ftx?sf] vfgkfgl
pket]uaf6 xg]ljleGg k\$]/sf ; afds /fux?df klq vf ; sdl cfpq ; s\$]b]vb} . o ; }u/L
 ; / ; knf0{kn{k]g xfn ; Dd ljz]f pknAw xfl ; n xg ; s\$]5g .

o ; }k]/k]odf v] u0/x\$]5>d / ; do pTkbqdhS sfodf pkof]u xg ; Sg]l:yltsf] ; hgf
ug{/ hg:jf:Yosf]:t/nf0{a[4 ug]b]i6sf]faf6 ufdLof Onfsfx?df vfgkfgl ; ljwf lj:tf/ ub]
nUgk/\$]5 . To ; }u/L JolQmut ; / ; knf0{ 3/h' ; / ; knf0{ ; fdbflos :ynsf] ; / ; knf0{ tyf
jftfj/Oflo ; / ; knf0{h:tf klfd fWofg k'ofpg'klg TolQs}cfjZos 5 .

j9bf]zx/Ls/Of / zx/L Ifqdf a9b}uPsf]hg ; Wofsf]rfknf0{Wofgdf /fvL kfgLsf]cfkl'tdf
kl/dfoffTds Pj+u0ffTds ; wf/ ug\$] ; fy}3gf cfafl ePsf zx/L Ifqdx?df 9n lgdf/f / knf/
d]hsf]plrt Joj:yf ug[kg]cfjZostf klq b]vPsf]5 .

;ftf]of]hgfsf]kpl't

;ftf]of]hgj]wdf ljleGg cfof]hgfx?af6 ufdLof Ifqdf @\$ nfV \$& xhf/ / zx/L Ifqdf @
nfV ^* xhf/ u/L hDdf @& nfV !% xhf/ hg ; Wofnf0{vfgkfgl ; ljwf pknAw xg uPsf]cgdfg
5 . To ; }u/L ; / ; knf0{kn{k]gdgfsf]?kdf ; ~rfng ePsf] ; he z]rfno sfogmd c\$tu\$ \$ xhf/
z]rfno lgdf/f u/L yk #@ xhf/ hg ; Wofnf0{ ; ljwf kUg uPsf]cgdfg 5 .

cf-j:)\$& . \$* / @) \$*÷\$(sf]kpl't

cf-j: @) \$&÷\$* df ufdLof Ifqtkn{\$ nfV %\$ xhf/ / zx/L Ifqtkn{@(xhf/ u/L sh \$
nfV *# xhf/ yk hg ; Wofnf0{vfgkfgl ; ljwf k'ofOPsf]5 . To ; }u/L cf-j: @) \$*÷\$(df ufdLof
Ifqdf * nfV @! xhf/ / zx/L Ifqdf (xhf/ u/L sh * nfV #) xhf/ yk hg ; Wof vfgkfgl
 ; ljwfaf6 nfeflgj t xg]cgdfg 5 .

o ; /L cf=j:) \$*÷\$(sf]cGt ; Dddf ufdLof Ifqdf sh ^^ nfV ((xhf/ -(kltzt /
zx/L Ifqdf !! nfV &@ xhf/ ^& kltzt_ u/L sh &* nfV &! xhf/ -\$@ kltzt_ hg ; Wofnf0{
vfgkfgl ; ljwf pknAw xg]cgdfg 5 . To ; }u/L ; / ; knf0{kn{k]ufdLof Ifqdf % nfV !# xhf/ -#
kltzt_ / zx/L Ifqdf % nfV ((xhf/ -\$ kltzt_ u/L sh !! nfV !@ xhf/ ^ kltzt_
hg ; Wofnf0{ ; ljwf kUg]cgdfg 5 . lj:t]t lj j/Of tflnsfdf lbOPsf]5 ||

cf-j:) \$*÷\$(; Dddf xg]vfgkfgl Pj+ ; / ; knf0{sf]l:ylt

hg ; Wof xhf/df

	l ; =g+ljj /OfufdLofzx/LhDdf			
--	------------------------------	--	--	--

!= vfgkfgl			
!=! 5p]nfngfs]cGt ;Dddf nfe]Gj t hg;Wof@(&&*^*#\$			
!=@ ;ftf]nfngfj]wdf yk nfe]Gj t hg;Wof@\$\$@^*@&!%			
!# cf- j=)\$&÷\$* df yk nfe]Gj thg;Wof\$%\$@(\$*#			
!\$ cf- j=)\$*÷\$(df yk xg]cgdf]gt nfe]Gj t			
hg;Wof*@!(*#)			
!% cf-j=)\$*÷\$(sf]cGt ;Dddf nfe]Gj t xg]hDdf			
hg;Wof^((!!&@*&!			
!^ cf- j=)\$*÷\$(sf]sh hg;Wof!&!)@!&^!!**^#			
!& nfe]Gj t k]tzt#(^&\$@			
@; /; kmfO{			
@! cf- j=)\$*÷\$(sf]cGt ;Dddf nfe]Gj t xg]			
hg;Wof%!.##((!!!@			
@=@ nfe]Gj t k]tzt##\$^			

IjBdfg ;d:ofx?

vfgkfgl / ; /; kmfO{f]ndf xfn;Ddsf]sfof]jogdf b]vfk/]sf ;d:ofx? lgDgadf]hd 5g\

!= ;/sf/L:t/sf]sfof]jog lfdtfnfO{ljrf/ ubf{nlo dxTjfsf^lf ePsf]n]losf]cgkftdf ej]ts k]lt sd ePsf].

@= vfgkfgl Pj+; /; kmfO{ sfof]ndnfO{ ufdLOf:t/;Dd n]hfg] ;yfut Joj:yfsf]/fd]; k]xrfg gePsf].

#= k]tJolQm nfut a9L ePsf]Pj+nfdf] ;do lng]vfnsf cfof]hgfx?df ;/sf/Llgso a9L dfqdf ;l/s ePsf].

\$= cfof]hgf lgdf] sfo{ ;DkGg e0;skl5 dfq cfof]hgf pkef]mf ;ldltnfO{x:tfGt/of ug]Joj:yf /x]h] pkef]mf?sf]pT;fxdf sdl cfO{ ;DkGg cfof]hgfx?sf]plr t dd] ;Def/ gePsf].

%= lhNnf / ufp^t/lo lgsfox?nfO{cfof]hgfsf] 5gf, th]f, sfof]jog, dd] ;Def/ sfof] ;l/s gu/fO{Psf].

^= ufdLOf l]ndf vfgkfgl / ; /; kmfO{sfof]nd PsLst ?kn]gnluPsf].

&= u} ; /sf/L ; 3-; yf / lghl l}sf]kof{t dfqdf ; m}gtf gePsf].

*=:do ; xfp} k}lwsf] ljsf; / lj:tf/ u/L k}tJolQm nfut sd ug{k}oy]6
kpf; gePsf].

(= of}hgf sfof{og ug{lgsfosf] hgtfk}t k}olf pQ/bfloTj gePsf]h}ah}cg'; /
vr{x}k} klg ef}ts k}ultsf]nlo eg]k}f gePsf].

!)= ;dodf ah}sf] Joj:yf gePsf]h} cfof}hgf sfof{ogdf l9nf xg}sf] ;fy}
nfutdf a[4 ePsf].

cf7f}of}hgsf]k}eld

ljut jif{x?df o; l}df ePsf] nufglaf6 lgdf} ePsf cfof}hgx?dwo] clwsfz
cfof}hgx?df dd{ ;Def/ cfjZos ePsf] b}vPsf]h} vfg}kfglaf6 nfe}g}t hg; wofnf0{ klg
jf:tljs ?kdf cfjZos dfqdf vfg}kfgl c}klt{xg g;Sg] s/f :ki6 b}vG5 . o; /L lgdf} ePsf
cfof}hgx?sf] kg} lgdf}df 7hf]wg/flz nufgl ug{k}b}vPsf]5 . o;}u/L sd ;do / nfutdf
k}f xg ;Sg] cfof}hgx?sf] 5gf} klg j}9 dfqdf xg g;s}f / cfof}hgsf] lgdf}df
pkef}mf?nf0{ ;m}g u/fpg]kpf;df klg sdL g}ePsf]b}vG5 . zx/L l}df vf; u/L sf7df08f}
pk}osdf vfg}kfglsf]c}klt}df lgoldt}tf k}fg ug{k}ghssf]pkn}w ;f}sf]pkof}u/L sd vr}df
cfof}hgf lgdf} ug{k}k}l}z}f kpf; ePsf]b}vG5 . xfn ljBdfg s/La \$) k}tzt vfg}kfglsf]
rxfj6 klg csf]hl6n ;d:ofs} ?kdf /x}sf]5 . cfp} jif{x?df ljZ}df g}vfg}kfgl c}klt{Ps
k}v ;d:ofs} ?kdf b}vfg{ ;Sg] k}f}gdfgn}ubf{pkef}mf?nf0{kfglsf]plr}t k}f}uaf/ ;hu
u/fpg]k}k} klg ljz}f rf;f}lngk}b}vG5 . JolQmut Pj+jftfj/Oflo ;/ ;k}mf0{sf]sdlaf6 ko}g
l}nf0{k} k}tsh c; / kg{ ;Sg]x}f ;f}xg glbg}k}k} klg ljz}f hf}b}lbg{k}b}vG5 .

cfof}hgsf]th}f, lgdf} ;Def/ tyf ;~rfngdf pkef}mf ju}f] ;lqmo ;xeflutf u/f0{
vfg}kfgl Pj+ ;/ ;k}mf0{sf] ;ljwf Jofks ?kdf lj:tf/ xg ;s}f g}cfufdl !) jif{eq ;Dk}f}
hgtfnf0{vfg}kfgl ;ljwf k}ofpg]nlo k}f ug{ ;Dej xg} . o; sf ;fy}of}r}f}lk}f{nlo xfl;n
ug{n}rnf]gl}t, pkn}w ;f}sf]clwstd kl/rfng, lghl Pj+u} ; /sf/L l}sf] ;xeflutf, sd
nfutsf k}j}lw?sf]cg';Gwfg cflb s/fx? klg cfjZos b}vG5 .

p2}o

cf7f}of}hgdf vfg}kfgl Pj+ ;/ ;k}mf0{ sfof{dx? lgDg p2}o k}k}tsf]nflu sfof{og
ul/g}f]

!= cfufdl !) jif{eq ;Dk}f{hgtfnf0{vfg}kfgl ;ljwf k}ofpg]s/fnf0{wofgdf /fvl
cf7f}of}hgj}lwdf &@ k}tzt hgtfnf0{vfg}kfgl ;ljwf k}ofpg].

@= jftfj/Oflo ;/ ;k}mf0{Pj+ ;Af0fsf] ;fy}clwsflws hgtfnf0{Gogtd ;/ ;k}mf0{
;DjGwl 1fg / ;ljwf k}ofpg].

gllt

!=cf7f; ofhgdf ul/g] vfgkfgl Pj+ ;/;kmf0{ sfoqmdx?sf] sfofjogdf
lgDgadfhdsfjglltx? cjdDjg ul/g5g\

@= lhNnfleqsf ;fgf 7hf ;a}cfofhgxf?sf];aIu/L ;'rL tof/ ul/g5 / ;fpg';f/
cfofhgxf?sf]lgdf0f ul/g5 . cfofhgf 5gf5 ubf{af6/ /f06 (Water Right) sf]kof{t
dfqdf ;/If ul/g5 .

#= t/f0\$ ufdLof lqdf :ofnf] 6b'jjh, l8k;5 6b'jjh, Ogf/ lgdf0f u/L vfgkfgl
;ljwdf la:tf/ ul/g5 . xfn klrngdf cf0/x\$ sf] ,Ogf/ Pj+6b'jjhx?sf]ddt ;wf/
ugIJoJ:yf ldnf0g5 .

\$= ufdLof vfgkfgl / ;/;kmf0\$ sfoqmdx? Ps csf; t cfj4 u/L sfofjog ugI
JoJ:yf ldnf0g5 .

%=dlxf ;xflutfljgf ufdLof lqdf vfgkfgl / ;/;kmf0{ sfoqmdsf] ;kmn
sfofjog tyf ddt ;Def/ xb g;Sg] ;Gbedf o:tf cfofhgxf?sf] sfofjogdf dlxf
ju\$; ;xflutf u/f0g5 .

^=;fgf / kltJolQm nfut sd xb] a9L hg;xflutf pknJw xb] / hg:t/af6 g}
sfofjog, ;~rfng Pj+ddt ;Def/ xb ;Sg] cfofhgfsf ;fy}bu0 lq / lk5l8Psf]
;dbfo a;f]f; u/\$f lqsf dfofhgf / vfgkfgl Pj+; /;kmf0{ ;Jf Gog ePsf lqsf
cfofhgxf?nf0{kfyldstf lb0g5 .

&= xfn klrngdf cf0/x\$ l;'rf0{k0ffnldf ;wf/ u/L vfgkfglsf] kpfhgdf ;d]
Nof0g]JoJ:yf ldnf0g5 .

*= a;f]f;sf]cj:yf / l:yltcg?k vfgkfgl / ;/;kmf0{ sfoqmd ;~rfng ul/g]
JoJ:yf ldnf0g5 .

(=vfgkfgl Pj+; /;kmf0{ sfoqmd tbf?stfsf ;fy sfofjog ug{@)\$& ;fndf
tof/ ul/Psf]lbubz0df cfjZos ;zfv g ul/g5 .

!)= ufdLof vfgkfgl cfofhgfsf] ;a} r/of cyf\ cfofhgfsf] klxrfg, thdf,
sfofjog, ;~rfng tyf ddt ;wf/sfof pkef0mf ;dbfonf0{ clgjfo{?kdf ;mug
u/f0g5 .

!!= ufdLof lqdf cfofhgfsf] lj:tlt ;aI l8hf0g, nut Oli6d\$ cflb sfof
pkef0mf ;ldltnf0{ ;mug u/f0gsf] ;fy}pkef0mf?n]axf0I/sd, hg>dbfg, ;~rfng
klqnof, ddt ;Def/sf]nflu pkef0mf?n]hddf ugkgI/sd cflbaf/]pkef0mf ;ldlt ;
5nkn u/L sfofjog ugI lgsfo / ;ldtsf alr ;Demf\$ xkgI JoJ:yf ul/g5 .

sfof{og ug[lgsfon] cfofhgf lgdf{sf] nflu >L % sf] ;/sf/af6 akf] /sd /
 pkefQmf?n] akf] /sd glhssf] a}df bflvnf u/L vftf ;~rfng pkefQmf ;ldlt n]
 tf}sf] JoIQm / sfof{og ug[lgsfosf] kltglwsf] ;oQm b:tvtaf6 u/fpg] Joj:yf xg5 .
 ;fy} cfofhgfsf] lgdf{ 7sf/af6 u/fpg cfjZos ePdf pkefQmf ;ldtsf] ;xdlc clgjfo{
 xg5 . cfofhgf vr{f]lx;fj pkefQmf / sfof{og ug[lgsfo ;d] b}klnf0{:ki6 xg]
 u/L /fvgl] Joj:yf ul/g5 .

!@= t/f0sf ufdLf Ifdf h8fg xg]:ofnf] l8k; 6b]jh / Og/ lgdf{ Pj+dd{
 ;wf/ sfoqddf u} ;/sf/L ;3-;yf, :yfglo lgsfo tyf lghl Ifnf0{;mUg u/f0g5 .
 ufdLf Ifdf ;~rfng xg] clwstd %) JoIQm;Dd nfeGjt xg] kfOk kOfnlsf]
 vfgkfgl] cfofhgf Pj+;f] ;Af0f klg u} ;/sf/L ;3-;yf Pj+ghl Ifn] lgdf{ ug]
 glt ln0g5 . ;/sf/L:t/af6 lgdf{ ePsf ufdLf vfgkfgl cfofhgf qmdzll pkefQmf
 ;ldtnf0{x:tf{t/Of ubInlug5 . o;sf] nflu cfjZos sfoqllt tof/ u/L sfof{ogdf
 Nof0g]5 .

!#= vfgkfgl / ;/;kmf0{sfoqddf lghl Ifn, u} ;/sf/L ;3 ;yfx?nf0{;mUg
 u/f0{sfof{og u/fpg] Joj:yf ldnf0g5 . sfoqmd sfof{og ug[lgsfox?sf] sfof{og
 klnofdf Ps?ktf Nof0g5 .

!\$= sd nfutsf / 7fp+xfpbf] kljwsf] cg';Gwfg / ljsf; ;/sf/L / u} ;/sf/L
 ;yf dfkmf u/f0g5 . o;/L ljsl; t ul/Psf kljwx? Jofks ?kdf lj:tf/ ul/g5 .

!%= vfgkfgl cfklt{sf] nflu lghl Ifn, pkefQmf? / :yfglo lgsfosf] ;xflut
 /xsf] sDkgL u7g u/L cfofhgf lgdf{ ug{;lsg5 . o;sf] nflu a}af6 C0f ;ljwf / >L %
 sf] ;/sf/sf] cgbfg ;xofu pknAw u/fpg] Joj:yf ul/g5 .

!^= ufdLf vfgkfgl cfofhgfsf] nflu sb}klg ;fdg jf ;fdulx?sf] v/lbsfo{
 pkefQmf ;ldt / kljlw1sf] ;oQm ;xdltn] dfq ug{;lsg5 . ;fy} ;fdg v/lb ubf{
 lgdf{ sfof{kltsf] cfwf/df jf pkefQmf ;ldtsf] ;xdltsf] cfwf/df ul/g5 .

!&= ufdLf Ifdf :jf:Yo lzlfssf] krf/ k;f/af6 hg:jf:Yo tyf ;/;kmf0{DaGwdf
 hgr]gf clea[4 ul/g5 . o;sf] nflu lzlf / :jf:Yo Ifn; t ;dGjo sfod ul/g5 .

!*= ;/;kmf0{sfoqddf zf}fno lgdf{ Pj+lgdf{ ;fdul ;d] tof/ ug{cfjZos
 tlnfsf] Joj:yf ;DjIGwt lgsfon]ug5 . ;fy} ;DalGwt lgsfox?n]efun]s l:ylt ;xfpbf]
 sd nfutsf kljwsf]ljsf; u/L lj:tf/ ug5g\.

!(= vfgkfgl] rxfj6 qmdzll sd ubInUg ;/sf/L:t/sf] kpf;n] dfq ;Dej
 gePsfh]pkefQmf?sf] ;d] ;xofu ln0g]5 .

@)= kpV zx/L Ifdf lgsf; 9n / kfgl 9nsf]lgdf{ Pj+lj:tf/ ul/g5 .

@!=zx/L Ifsf] ;/;kmf0{sfo{sb}Ps lgsfo dfqsf] ;mUgtfdf ;Dej gxb]xhf
 o;sf] nflu tlnf sfoqmdaf6 hgr]gf ;d] clea[4 u/L jftfj/Oflo ;/;kmf0{df ;wf/

ul/g5 . sfofjog ug[lgfon]gu/kflnsf Pj+;dfh;JLx?;u lgs6td ;DjGw sfod u/L
sfogmd ;~rfng ug[kg]gl t agf0g5 .

@@=;Ílnt kmf/ dñfaf6 hg:jf:Yodf kltsh kpfj gkgJ Joj:yf ldnf0g5 .
;Ílnt kmf/ dñfaf6 sDkfj6 dnsf]pTkfbg ug\$;fy}pmhf{pTkfbg ug{;d} lghL
lfñnf0{kf];fxg ul/g5 .

@#=zx/L lfñdf jftfj/0flo ;/;kmf0\$fnflu pkoQm sfgb thñf u/L sfofjogdf
Nof0g5 .

@\$= zx/L lfñdf a9b}uPsf]hg;Wofnf0 ul/g]vfgkfgl cfl'tdf ;wf/ ug{klydtll
lhNnfd pknAw hn;ñnf0{pkofu ug{kfyldstf lb0g5 . ;fy}zx/L lfñdf vfgkfglsf]
cfl'tdf bl3\$fnlg pkfox?sf]vfñl ul/g5 . a\sf7df08f\$]xsdf klg ;f\ladf]hdsf]
gl t cjndag ul/g5 .

@%= xfn pknAw kffnlsf]dd{ ;wf/ u/L vfgkfgl cfl'tdf a[4 ug\$;fy}
;Deflj t lfñdf kfglsf]j\$INks kpfu u/L ;Svf ofddf kfgl cfl'tdf ;wf/ ul/g5 .

@^= vfgkfgl cfofhgfsf]5gf5, sfofjog Pj+;~rfngdf hg;xeflutf j9fpg
lhNnf ljsf; ;ldlt Pj+gu/kflnsfnf0{;mUg u/f0g5 . z?sf]cj:yfdf o:tf]cfofhg
;~rfng ug{kf]lws ;xofu ;DalGwt lgsfoaf6 pknAw u/f0g5 .

u} ;/sf/L ;yf, lghL pBdL, kmd{ sDkgL Pj+pkefQmfx?af6 sfofjog ul/g]cfofhg

ufdLof vfgkfgl Pj+;/;kmf0{sfogmdsf]lj:tf/df u} ;/sf/L ;yf, lghL pBdL, kmd{
sDkgL Pj+pkefQmfx?sf]kpv eldsf /xg5 . ol lgsfox?af6 sfofjog u/fpbf lgDgfg';f/sf]
Joj:yf ul/g5

!= /fli6a jf lhNnf:t/df btfePsf u} ;/sf/L ;yf, lghL pBdL, kmd{ sDkgL Pj+
pkefQmfx?af6 vfgkfgl Pj+;/;kmf0{sfogmd af/]ufdLof:t/df klr/ k;f/ u/fpg kf];fxg
lb0g5 .

@= ufdLof vfgkfgl Pj+;/;kmf0{sfogmd lfNnf ljsf; ;ldltñ]tf]sPsf lfñ jf
ufp\$sf]dfucg';f/ u} ;/sf/L ;yf, lghL pBdL, kmd{. sDkgL Pj+pkefQmfx?nf0{
kfyldstf lb0{sfofjogdf ;mUg u/f0g5 .

#= u} ;/sf/L ;yf, lghL pBdL, kmd{ sDkgL Pj+pkefQmfx?dfknt sfofjog
u/fpbf sh nfutdf tf]sPsf]kltzt Joj:yfkg vr{sfofjog ug[lgfonf0{pknAw
u/f0g5 .

\$= cGt/fli6a u} ;/sf/L ;3-;yfaf6 sfofjog ul/g]vfgkfgl Pj+;/;kmf0{
sfogmd /fli6a sfogmdcg?k xgkgI/ tl lgsfox?n]lgwtf t gltx? cg';/0f ug[kg5 .

```
%= ljleGg cGt/f6a u} ;/sf/L ;3-; yfaf6 sfof{jog ul/g] vfgkfgl Pj+
;/; kmf0{sfoqddf Ps}lhNndf bxfj/g glbg cfjf; tyf e]ts ofhgf dGqfnoaf6 cfjZos
;dGjosf]JoJ:yf ldnf0g5 .
```

nfut vr{a}j]cfwf/

```
cf7j+ofhgfdf hg;xeflutfnf0{a9L kfyldstf lb0Psf]xhf ufdLof lfjdf sfof{jog ul/g]
cfofhgfdf kzf;lgs vr{afx} sh cfofhgf vr{df pkefDmf?af6 lgDgjdf]hd axfj]JoJ:yf
ul/g5
```

```
!= kf0k k0ffnlsf vfgkfgl cfofhgxf?df pkefDmf?af6 gub, lhG;L jf
hg>dbfgaf6 sDtdf !) kltzt /sd axfj]kg5 .
```

```
@= :ofnf] 60]jjh Og/ cflb eldut hn;DaGwL vfgkfgl sfoqddf sDtdf @)
kltzt / l8k;6 60]jhsf]xsdf sDtdf !) kltzt /sd pkefDmf?n]gub, lhG;L jf
hg>dbfgaf6 axfj]kg5 .
```

```
#= buq lfj / lk5l8Psf hgtfx? a;fjf; u/}f lfjdf sg}klg cfofhgfs]nflu
sDtdf % kltzt /sd pkefDmf?n]gub, lhG;L jf hg>dbfgaf6 axfj]kg5 .
```

```
$= ufle6L Pj+:kPsn l;#f0af6 lj:tf/ xg ;Sg]k0ffnldf Og6}sfj;wf/ / lj t/Of
k0ffnldf nflu] sh vr{sf] () kltzt cgbfg lb0g5 / jfsl !) kltzt pkefDmf?n]
axfj]kg5 . o; lsl;dsf] cfofhgfdf l;#f0{pkefDmf?n] vfgkfgl pkefDmf?af6 zNs
p7fpg ;Sg5g\.
```

```
%= ufdLof lfjdf xg];he z}fno lgdf0fdf - ;k/ :6sr/df afx} _sh nfutsf]
%) kltzt >L % sf];/sf/n]/ afsl %) kltzt kpfustf?nf0{axfj]nuf0g5 .
```

ufdLof lfjdf lgdf0f ePsf vfgkfgl cfofhgxf?sf]/yb]ysf]JoJ:yf

```
ufdLof lfjdf lgdf0f ePsf cfofhgxf?af6 :yfglo hgtfn] kfgl kfP gkfPsf];DalGwt
lgsfon]/yb] ug] 5. o; ;DaGwdf ufdLof lfjdf lgdf0f ePsf cfofhgxf? qmdzll pkefDmf
;ldltnf0{x:tfGt/Of ub]nUg / vfgkfglsf]oyf{[:yltaf6 cjut xg k]o} ^.^ dlxgdf ;DalGwt
lgsfoaf6 j:tl:ylt kltj]g tof/ u/L cfjf; tyf e]ts ofhgf dGqfnodf k7fpg clgjfo{
u/f0g5 .
```

krf/ krf/

```
cf7j+ofhgfdf vfgkfgl Pj+;/; kmf0{sfoqddf a9L ;] a9L hgtfnf0{;xeful u/f0{
nfeffGjt u/fpg ;~rf/ dfllodsf];xofu ln0g5 .
```

sfoqddf

```
cf7j+ofhgf thdf ubf{cfufdl !) jif]eq ;Dk0f{hgtfnf0{vfgkfgl ;ljwf qmdzll pknAw
u/fp6}n]hfg]cfwf/ ln0Psf]5 .
```

vfgkfgl

```
cf7j+ofhgfjlwdf ufdLof lfjdf ^& nvf %^ xhf/ / zx/L lfjdf $ nvf $# xhf/ u/L sh
&! nvf (( xhf/ yk hg;vofnf0{vfgkfgl k#ofpg] nlo /xsf] 5. o;/L cf7j+ofhgf]sf]
```

cGt;Dddf ufdLof lfgdf sh ! s/f\$ nfv %% xhf/ -&@ kltzt_ /zx/L lfgdf !^ nfv !% xhf/ -&& kltzt_ u/L sh ! s/f\$ %) nfv &) xhf/ -&@ kltzt_hg;Wof nfeGjt xg]nlo /flvPsf]5 .

; /; kmf0{sfognd

cf7fjofhgjldf ufdLof lfgsf yk !! nfv %(xhf/ /zx/L lfgsf yk \$ nfv !\$ xhf/ u/L sh !% nfv &# xhf/ hg;Wof ; /; kmf0{;ljwfaf6 nfeGjt xg]5g\ . o; /L cf7fjofhgfs] cGt;Dddf ufdLof tkn{!^ nfv &@ xhf/ -(kltzt_ /zx/L tkn{!) nfv !# xhf/ -\$* kltzt_ u/L sh @^ nfv *% xhf/ -!# kltzt_hg;Wofnf0{; /; kmf0{;ljwf klg hfg]b]vG5 .

vfg]kfgl Pj+; /; kmf0{sfogndsf]lj j /Of lgDg tflnsdf lbOPsf]5 -

cf7fjofhgfs]cGt;Dddf xg]vfg]kfgl Pj+; /; kmf0{sf]l:ylt

- hg;Wof xhf/df _

l;=g#	lj j /Of	ufdLof	zx/L	hDdf
!=	<u>vfg]kfgl</u>			
!=!	)\$*÷\$(df klg]hg;Wof	!&!)@	!&^!	!**^#
!=@	)\$*÷\$(;Dddf nfeGjt xg]hg;Wof	^^((	!!&@	&*&!
!=#	nfeGjt kltzt	#(	^&	\$@
!=\$	cf7fjofhgfs]cGt;Dddf xg]hg;Wof	!**)!	@)**	@)**(
!=%	cf7fjofhgjldf yk nfeGjt xg]hg;Wof	^&%^	\$\$#	&!((
!=^	cf7fjofhgfs]cGt;Dddf nfeGjt xg] hg;Wof-!=@#%_	!#\$%%	!^!%	!%)&)
!=&	nfeGjt kltzt	&@	&&	&@
!=*	cf-j=)\$*÷\$(sf]thgdf a[4 xg]kltzt -!=&-!#_	##	!)	#)
@	<u>; /; kmf0{</u>			
@=!	)\$*÷\$(df klg]hg;Wof	!&!)@	!&^!	!**^#
@=@	)\$*÷\$(;Dd nfeGjt xg]hg;Wof	%!#	%((	!!!@
@=#	nfeGjt kltzt	#	#\$	^
@=\$	cf7fjofhgfs]cGt;Dddf klg]hg;Wof	!**)!	@)**	@)**(
@=%	cf7fjofhgdf nfeGjt xg]yk hg;Wof	!!%(	\$!\$	!%&#
@=^	cf7fjofhgfs]cGt;Dd nfeGjt xg]hg;Wof -@=@ @=#_	!^&@	!)!#	@^*%
@=&	nfeGjt kltzt	(	\$*	!#
@=*	j[4 kltzt -@=& -@=#_	^	!\$	&

pkoQ adf]hdsf]nlo xfl;n ug{lgDgfg';f/sf sfogndx? ;~rfng ul/g]5g\.

6bajh sfoqnd

t/f0sf clwsfz efudf 6bajh h8fg xg ;Sg] ePsfh] t/f0sf ufdLof Onfsfdf s/La ^)%%(gof :ofnf] 6bajh -cfl6hg ;lxt _ Pj +8k; \$ 6bajh / Og/ lgdf u/L s/La \$) nfv %& xhf/ hg; Wofnf0{nfeff] t u/f0g5 .

;f] ;Hf0f

gkfn clw/fHodf k/Dk/fut ;f]af6 vfgkfglsf] cflkt{df ;xofu kUb}cfPsf]5 . o;}cGtu{ o; ofhgdf *)) j6f ;f] ;Hf0f ;wf/af6 oyfydf @ nfv ^* xhf/ hg; Wof nfeff] t xg5g\.

qndfut cfofhgix?

ljut jifx?df lgdf u/L z? e0{ ;DkGg xg af\$ s/La %)) j6f kfOk k0ffnlsf cfofhgix?af6 !\$ nfv \$ xhf/ yk hg; Wof nfeff] t xg5g\.

ddf ;wf/ sfoqnd

laut jifx?df h8fg ePsf s/La %)) j6f 6bajhx? / @)) j6f Og/x?sf] ddf ;wf/ u/L vfgkfglsf] cflkt{df ;/lff kpf] ug[sfoqnd /x5]5 .

ddf ;Def/ / x:tfct/Of

ufdLof lqdf lgdf ePsf cfofhgix? qndz pkefQmf ;ldltnf0{x:tfct/Of ubInhfg] sfoqndcg?k o; ofhgjlwdf s/La @\$) j6f kfOk k0ffnlsf cfofhgix?sf] ddf ;Def/ tyf x:tfct/Of ug[nlo /x5]5 .

cf7fofhgjlwdf z? u/L gjfofhgdf ;DkGg xg]cfofhgix?

cfudl !) jifeq ;Dk0f{ hgtnf0{ vfgkfgl ;ljwf pknAw u/fpg] nlocg?k o; ofhgjlwdf s/La !!)) j6f cfofhgix?sf]lgdf sfo{z? u/L tldwo] ;DkGg xg]cfofhgix?af6 yk !) nfv @& xhf/ hg; Wof nfeff] t xg5g\.

zx/L lq vfgkfgl cfofhgix?sf]gjls/Of / ;wf/

cf7fofhgdf @* j6f zx/L lq x?sf vfgkfgl cfofhgix?sf]gjls/Of / lj:tf/ u/L yk # nfv ^) xhf/ hg; Wofnf0{vfgkfglsf] ;ljwf k%ofog]5 .

akt\sf7df08]df vfgkfgl cflkt{

akt\sf7df08] +sf7df08] nlnkt/ / eQmk/ df a9bf]hg; Wof, 3/ lgdf Pj +pBfux?sf] :yfkgn]ubf{vfgkfgl cflkt{df 7hf] ;d:of b]vk/]5 . cf-j= @)\$*÷\$(sf]cGt ;Dddf sh ^ nfv @@ xhf/ hg; Wofdwo]% nfv &) xhf/ hg; Wofnf0{vfgkfgl ;ljwf klg uPsf]cgdfg 5 . cf7fofhgjlwdf *# xhf/ hg; Wofnf0{of] ;ljwf ykfg u0{ofhgfsf]cGt ;Dddf sh ^ nfv %# xhf/ hg; Wofnf0{ ;ljwf k%ofpg]nlo /x5]5 .

o;sf ;fy}akt\sf7df08]df vfgkfgl cflkt{e/kbf]tNofpg ljleGg sbdx? rflng5g\ . xfn ;txut ;f]af6 ^)=#\$ Pd=Pn=l8= / elbut ;f]af6 #)=&^ Pd= Pn= l8 u/L sh (!=!) Pd=Pn=l8 kfgl kkt e0/x5]5 cgdfg 5 . ofhgjlwsf] cGt ;Dddf akt\sf7df08]df !=)(

Pd=Pn=l8 kfgl cfjZos xg}df !\$=((Pd= Pn= l8= Gog xg}b}vPsf]5 . o;/L Gog kfglsf]cfkl't{ ug{ j}b}lNks ;f} / pkfox? c\oog u/L sfof}jog ug{k}g}b}vPsf]5 . a}k}t\sf7df8f}df e0/x}sf] s/La \$) k}tzt kfglsf]rfxfj6 dfq}/f}g ;s}df klg cfkl't}df ;wf/ xg ;Sg}b}vP tfklg ;f}sfo{ t?Gt xg ;Dej 5g . of}hgfi}wdf sh \$) k}tzt rxfj6af6 #) k}tzt df 36f0 s/La (-!! Pd=Pn=l8 yk kfgl cfkl't}df a[4 ul/g}nlo /x}sf]5 .

xfnsf] ;f}df gof+0G6} lgd}f u/L of}hgfsf]cGt ;Dddf s/La !^=%# Pd=Pn=l8= vfg}kfgl pknAw xg ;Sg}5 . kfglsf]cfkl't}ubf{ ;txut kfgl kof{t ePsf]cj:ydf ;txut kfglsf] clwstd kbf}u u/L eldut ;f}tsf]pkof}u sd ul/g}5 . o; kbf;af6 eldut ;f}tsf]l/rfh{xg u0{ ;Svf df;ddf !) Pd=Pn=l8 yk kfgl pknAw xg ;Sg}5 .

a}k}t sf7df08f}sf] vfg}kfglsf]l:yltnf0{d\logh/ /fvL xfn h8fg ePsf @* j6f l8k 6b}j}hsf]k}glgd}f u/L vfg}kfglsf]cfkl't}df ;Gthg sfod ul/g}5 .

a}k}t\sf7df08f}df vfg}kfglsf]cfkl't}df ;wf/ Nofpg sf}Bs' /f}ZL, uf}bfj/L, dgf}f/f Pj+gSv' vf}hfaf6 vfg}kfgl cfkl't{ug}nlo /flvPsf]5 . k}tfljt cfo}hgfx?d\oaf6 sf}Bs' uf}bfj/L, dgf}f/f Pj+gVv' vf}hfaf6 qmdz} \$),\$,^ Pj+% Pd=Pn=l8 u/L yk %% Pd= Pn=l8= vfg}kfgl k}t xg}5 . ol cfo}hgfx? cf7f}of}hgfi}wleq ;DkGg ul/g}5g\ . /f}ZL cfo}hgfi}wleq cf7f}of}hgfi}wleq z? ul/g}5 . o; cfo}hgaf6 #) Pd= Pn= l8= vfg}kfgl cfkl't{xg}5 . dfly plNnlvt pkfox?sf] ;fy} sf7df08f}pkTosfleq s}b}t pB}ux? qmdz} pkTosfafx/ :yfgGt/Of ug{k} ;flxt ul/g}5 . o;af6 pkTosfleqs}k}bf0df sdL Nofpg klg d4t ldNg}5 .

;/;k}f0{sfo}md

;f}f}lgs :yndf ;/;k}f0{ePdf JolQmut ;/;k}f0df ;d} Wofg lb0g}dfgjLo k}t ePsf}hgdfsf]?kdf l}Bfno, :jf:Yo rf}L tyf vfg}kfglcfo}hgfx?df @))) z}f}fno lgd}f ug}nlo /x}sf]5 . o;af6 s/La @) xhf/ hg;Wof nfeflGjt xg}5g\ . :jf:Yo lzlf / ;/;k}f0{sfo}md ;~rfngdf hg;fwf/Ofdf pTk}Of} hufpg}sfddf dlxfx?sf] eldsf k}fjsf/L xg}xgfn}o:tf sfo}mdsf] ;~rfng dlxf sfos}tf}sf] df\odaf6 u/f0g}5 . o; sfo}mdaf6 %) xhf/ lghL z}f}fno lgd}f e0{yk # nfv hg;Wof nfeflGjt xg}5g\ .

pkTosfafx/sf zx/L l}gd}f 9n / kfgl 9n lgd}f u/L ! nfv hg;Wofnf0{nfeflGjt u/f0g}5 .

pkTosfleq gof+tyf k/f}g} 9nsf] kb} lgd}f / l}j:tf/ u/L s/La @ nfv \$% xhf/ hg;Wofnf0{;/;k}f0{;l}wfaf6 nfeflGjt u/fpg}nlo /x}sf]5 .

pkTosfafx/sf (zx/L l}gd}f s/La (xhf/ j6f ;he z}f}fnosf]lgd}f s/La %\$ xhf/ hg;Wofnf0{;l}wf k}of0g}5 .

/fli6a / cGt/f}i6a u} ;/sf/L ;3-;yfaf6 ;~rfng ul/g} ;/;k}f0{sfo}mdaf6 yk ^ nfv (% xhf/ hg;Wofnf0{;l}wf k}of0g}5 . o;sf ;fy}lghL l}hfaf6 ufa/ Uof; KnfG6df z}f}fno cfa4 xg}u/L !% xhf/ j6f z}f}fno lgd}f ul/g}5 . o; sfo}mdaf6 yk () xhf/ hg;Wof nfeflGjt xg}5g\ . zx/L l}gd}f lghL l}hfaf6 z}f}fno lgd}f xg}5 . h;af6 yk ^ (xhf/ hg;Wofn ;l}wf k}pg}5g\ .

k}f/ d}f k}Gw tyf ;f}kl/rfng s}b}af6 xg}sfo}md

a\sf7df08f\ yk @ 6; kf{6zg, Ps gof+:ofg/L Nof08 lknn ;f06 tyf ;fg
 sDkf6 KnfG6sf] ljsf; ul/g5 . sf7df08f / kf6g gu/kflnsfdf kmf/ ;Ing 9jfgl tyf
 lgisfzgsf lgldQ yk ;fwgsf] ;fy}pks/Ofx?sf]JoJ:yf ul/g5 . ;fy}xln ePsf ;fj}hgs Pj+
 3DtL zf}fnox?sf]ddt ;wf/ Pj+J:tf/ ul/g5 . o;sf ;fy}zx/L Ifqdf kmf/ dnf ;Ing ug{
 gu/kflnsf / :yfglo hg;JL ;yfsf] ;lqmo ;xeffut lIn0g5 . c? gu/kflnsfx? tyf cG0
 Ifx?df kmf/ dnf JoJ:yfkgaf/] pkoQm kljlw ljsf;sf]nflu k/fdz{ ;Jf tyf tflnd kpf
 ul/g5 . kmf/ dnf]kzfv, kg kpfu (Resource Recovery and Recycling) tyf phf
 ;d] pTkfbg ug{sf nflu lghL Ifnf0{cfjZos k] ;fxg lb0g5 . o;sf]nflu ;DjGwt lgsfon]
 cfjZos kljllws ;Jf pknJw u/fpg5 .

tflnd ;~rfng sfoqnd

cf7f+ofhgdf lgwf/t nlox? xfl;n ug{ljleGg txx?df tflnd ;~rfng ul/g5 .
 tflnddf ;yfut ljsf; / ufxs pkefDmf;DjGwl ljifosf ;fy}6bajjh h8fg ug{j]h l8a;sf]nflu
 tflnd ;~rfng / zf}fno lgdf;DjGwl ljifodf ;d] tflnd lb0g5 .

cg;Gwfg / ljsf;

ljut jifx?df sd nfutsf kljllwx?sf]kljw6df u/}sf kpf; kof{t gePsfh] cf7f+
 ofhgdf ljleGg kljllwx? h:t}jiff{sf]kfgl hDdf ug{kljllw, nf0g;{kDk, lj08 ldn, ;f0ziQmaf6
 ;~rfng xg]kljllw cflb kljllw, vfgkfgl cfohgdf kpfu ug{cg;Gwfg, ljsf; / lj:tf/ ul/g5 .
 ;fy}clw/fHosf pkTosf Pj+6f/x?df 6b]hsf];DefJotf clloog ul/g5 .

bl3\$fnlg lhNnf ljsf; ofhg

ufdLof vfgkfglsf]lj:tf/ Pj+gof+;Jx?sf]5gr5 ug{&% j6}lhNnf?df bl3\$fnlg lhNnf
 ljsf; ofhg, lhNnf ljsf; ;ldtdfkmf sfoqjog ul/g5 . o; ;DjGwdf ljleGg ufp+
 ljsf; ;ldtsf]Ifqdf ePsf ;DefJo cfohgfx?sf]lj/Of tof/ kfl/g5 .

kpfuzfnfsf]:yfkf

kfglsf]u0f:t/ rflxbf]dfqdf sfod ug{tyf kfglsf]u0f:t/ k6s k6s dlgl/au ug{%
 ljsf; Ifx?df kpfuzfnfx?sf]:yfkf ul/g5 . o; kpfuzfnfaf6 kfgl vfg pkoQm tNofpg
 lanlr+ kfp8/sf]klg lj t/Of ul/g5 . o:tf]kpfuzfnfaf6 lghL / uX ;/sf/L Ifqaf6 lj t/Of xg]
 kfglsf]u0f klg ahfafhdf k/LI0f ul/g5 .

sfoqjog JoJ:yf

kl}tljt cf7f+ofhgdf sh nlosf]s/La ^) kl}tzt vfgkfgl sfoqnd uX ;/sf/L ;3-
 ;yf Pj+ghL Ifqaf6 / af\$ \$) kl}tzt sfoqnd ;/sf/L lgsfox?af6 sfoqjog ul/g5 . o;}
 u/L ;/ ;kmf0{sfoqnddf klg nlosf]s/La %\$ kl}tzt lghL Ifq / af\$ \$^ kl}tzt sfoqnd ;/sf/L
 lgsfoaf6 sfoqjog xg]kl}tfj ul/Psf]5 . o;sf]nflu xfnsl]dnbf ;E7gfTds 9f+fdf kl/jt0
 u/L o;nfo{r:t agf0g5 . o;af6 ;/sf/L Ifqdf sfo{t hgziQmdf c? a9L sfo{fdtsf]clea[4
 xg5 . cf7f+ofhgfsf]lgwf/t nlo xfl;n ug{sfoqnd sfoqjogdf kpfjsf]/tf Nofpg lgoldt
 cgludgsf]JoJ:yfdf hfB lb0g5 . /fli6e:t/df vfgkfgl Pj+; / ;kmf0{sfoqnd ;DjGwdf sfoqnd
 thdf, sfoqjog / dNoflg ;DaGwl sfo{x?sf ;fy}o; Ifq;+ ;DjGwlt ljleGg lgsfox?alr
 ;dGjo Nofpg cfjf; tyf e]ts ofhg dcfnodf Ps pRr:t/Lo ;ldtsf]u7g ul/g5 . uX

;/sf/L ;3-;tyf, sDkgL, lghL lfx?af6 ;~rfng xg]vfgkfgL tyf ;/;kmfO{;DaGWL sfoqmdsf] sfoqjog ;DjGWL klqmofx? klq o;};ldltaf6 to ul/g5 .

vr\$fljj/Of

ofhgfj|wdf vfgkfgL, ;/;kmfO{Pj+cGo ;xoflL sfoqmdsf]nflu sh ?= ^ c/a @& s/fB #) nfv vr{xb]cgbfg 5 . ;f]sf]lj:t| ljj/Of lgDgfg';f/ lbOPsf]5 .

;-g+	sfoqmd	ljsf; vr{- ?=-nfvdf
!	6b'jjh sfoqmd	##,\$^
@=	;f ;Af0f	&,@)
#=	gof-kf0k k0ffnL	(@,\$(
\$=	qmdfut cfofhgfx?	!,\$,@@
%=	sf7df08f} pkTosf / pkTosfafix/sf] zx/L lfdv vfgkfgLsf] ;wf/ lj:tf/ cflb	!,&*,))
^=	ufdlOf vfgkfgL cfofhgfsf]ddf ;wf/	*,\$#
&=	;/;kmfO{sfoqmd	^@,#^
*=	;DefJotf cWoog, tfind cg';Gwfg	@@,&^
(=	kzf;lgs tyf Joj:yfkg vr{	**,#*
	hDdf	^,@&,#)

cfjff; tyf zx/L ljsf;

kl/ro

zx/Ls/0fsf]kj]Q

gkfndf zx/L ljsf] hg; wof @) #* blv @) \$* sf] ;/b/ a[4b/sf] cfwf/df kljtjif{%^=^ klztzsf b/n] a[4 e0/xsf] blvG5 . of] a[4b/ clw/fHoe/sf] jflif\$ hg; wof a[4b/ @=! klztz sf emG8} tlg ugf xg cfp5 . @) \$* ;fnsf] hgu0fgfcg';f/ gu/kfnsf ljsf] hg; wof emG8} !& nfv kljsf] blvG5 / @)%& ;fn; Dddf jflif\$ %=\$ klztzsf] a[4 b/n] @ (nfv kljsf] cgdfig 5 . gu/kfnsf e0g; sf] t/ zx/sf] ?kdf ljsf; t e0/xsf ljsf] hg; wof ;d] ;dfjz ubf{jt dfg zx/L hg; wof @) nfv cyf{jt dfg sh hg; wofsf] !)-\$ klztz xg cfp5 .

sf7df8f]pkTosfaflx/ zx/Ls/0fsf] z?cft ;gl!(&) sf] bzsb]v ePsf] xf] . ;gl!(&! blv bzsf] cGo ljsf] t/f0{ ljsf] zx/L hg; wof tlj] ultn] a[4 e0/xsf] 5 . o;sf] dVo sf/0fx?df cfn] pcdhg, h·n km8fgl, /fhdfu{lgdf, Jofkf/ lj:tf/ cflb xg. o;sf] cltl/Qm ufdLof ljsf] af6 zx/df a:g cfp]g] kj]Qn] klz zx/L hg; wofdf a[4 ePsf] 5 . sf7df8f]pkTosfsf zx/x?sf] klz tlj] ?kdf a[4 tyf lj:tf/ e0/xsf] 5 .

clw/fHosf #^ gu/kfnsf afx\$ @)))) eGbf sd hg; wof ePsf sltko ;fgf zx/x? vf; u/L lhNnf ;b/dsf tyf zx/ ahf/x? klz 5gl. logLx?dLlo] s]L eljiodf 7hf] zx/df kl/0ft xg] klqnofaf6 ulh/xsf 5gl/ logLx?n] zx/-ufdLof ljsf] ;DaGwsf] ljsf;df 7hf] eldsf vln/xsf 5gl/ eljiodf of] eldsf tlj]xb}hfg]kj]n ;Defjgf 5 .

cfjff;sf]jt dfg l:ylt

cfjff; sg]klz kl/jf/sf] ;dgltsf]nflu cfjZos cfwf/e't cfjZostf xf] . æcfjff;E zAbn] eflts ;Argfnf0{dfq OlEt gu/L o; ;ü ;DaGwt hUuf, ;ljwf tyf ;jfx? ;d]nf0{hgfp5 . cf^gf] ;dbfodf pknAw ePsf ;ljwfx?sf]pkofu tyf cf^gf]nflu cfo cfhg ug]dfllods] ?kdf klz cfjff;nf0{x/vgkb5 . t;y{cfjff; Joj:yfn] JoLQm]sf] eflts ;ljwfsf] cltl/Qm cfly\$ tyf ;fdflhs:t/ ;d] blvfp5 .

cfjff; tyf eflts of]hgf dGqfnoaf/f @) \$* ;fndf ul/Psf]Ps cll0ogcg';f/ gkfndf #) nfv 3/x? ePsf]cgdfg 5 . o;dLlo]gu/kfnsf]ljsf] # nfv / ufdLof ljsf] @& nfv 3/x? /xsf] cgdfg 5 . ol 3/x?dLlo]%) klztz sRrL ksf/sf, \$!-& klztz cw[kfsf] ksf/sf / af\$ *# klztz kSsl 3/x? /xsf]cgdfg 5 . vf; u/L zx/L ljsf] klz3/ cfjfbL cTolws /xsf] / vfg]kgl tyf ;/ ;kmf0f] :tf Gogtd ;ljwfx? ;Dd klz oy]6 gePsf]kfOPsf]5 .

clwsfz kl/jf/x?sf]cf^g}cfjff; eP tfklz zx/L ljsf] /xsf kl/jf/x?dLlo]@% klztz jxfndf a;sf]cgdfg 5 . zx/L ljsf] tyf ufdLof ljsf] vf; u/L t/f0sf ljleG efux?df edxlz kl/jf/x?sf] ;d:of al9/xsf] 5 . o;/L s/La & klztz kl/jf/x? cglwsf] a:tlx?df hljgofkg ul//xsf]cgdfg 5 . ;fy}b]L ksf]kh:tf ljleG sf/0fx?af6 lj:yflkt xg kljsf kl/jf/x? / ePsf] hUufsf]pkfbsTjdf xk; cfp]g u0{cGoq a;f]f; ;g{jfllo ePsf kl/jf/x?sf] ;wofdf klz lbg kltlbg a[4 e0/xsf] 5 .

cfjff;sf] eflL cfjZostfnf0{shpbf cfjff; ljsf] hl6ntf emd tlj] blvG5 . j9bf] hg; wofsf]dfu k'f ug]hl0f{3/x? ;wfg{zx/L ljsf]nflu dfq cf7f]of]hgf cjlw @) \$(÷@)%\$ df kljtjif{ @#))) 3/x? / ufdLof ljsf]nflu kljtjif{!@ \$))) 3/x? cfjZos kg]blvG5 . zx/L ljsf] xfn jflif\$!)%)) 3/x? lgdf xg]u/sf]cgdfgn]cfjZos ;wofebf lgs}sd 3/x? cfkl't{xg] u/sf] blvG5 . ufdLof ljsf] jt dfg cgdfigcg';f/ kljtjif{!!!))) 3/x? ag] blvPsf] xbf zx/L

lfd h:t]w7}Gog gxb]eP tfklg lj:tf/ e0/xsf]u]dlOf lfd cfjf; sf]dfu lgs}al9/xsf]5 .
t/ ljBdfg cfo; f]nf0{x]x]eg]7hf] ; wdf kl/jf/x? Gogtd cfjf; ;ljwf klt ug{klg ; lfd
xg ;Sg]b]vGg . xfn h]hlt cfjf;x? cflkt{e0/xsf 5g, clwsfz ol ;ljwfx? pkefu ug{x?df
d\\od tyf pRr cfo ju\$ kl/jf/x? kb5g.

e]g l]sf]j]t]fg l:ylt

;sf/L ejgx?df >L % sf] ;/sf/sf]Psflt/ kZ:t nufgl ePsf]5 eg]csf]lt/ sltko
;/sf/L sfofnox? cf'g}ejgsf]cefjdf 7hf]3g/flz vr{u/L ef8fdf a:gkg]j]f]otf /xsf]5 .
;/sf/L ejgx?sf]l8hf0g, lgdf / dd{ ;Def/ ug]sfo{tyf ;fj]h]lgs wld\$ Pj+;f#s[ts lfd
j/k/sf jftfj/Of / ;j]- ;ljwfx?sf] /yb] / dd{ ;Def/sf]sfo{ejg;DaGWL sfo\$] s]b]jGbsf]
?kdf /xsf]ejg ljefu / ;j]dftxtsf &% lhNnf sfofnox?af6 ;~rfng e0{cfPsf]5 .

;ftf]of]hgfsf]k]lt

zx/L ljsf;

;ftf]of]hgfsf]wdf lfd ljsf; s]b]- wgs6f, sf7df8f]pkTosf, k]v/f, ;v] tyf blkfon
nf0{ljsf; ug]sfo{m]dcGtu{ jftfj/Of ;wf/, e]ts ;ljwf ljsf;; e"pkofu, ;fdflhs ;ljwfx?
sd{f/L cfjf; Joj:yf, k/ftfljs j:t;Af0f tyf cfjf; ljsf; of]hg -vf; u/L sf7df8f]
pkTosfsf nflu_ cflb sfo{;~rfng ul/P . ;a}gu/kflnsfx?sf]e]ts of]hg tof/ ul/P tyf
gu/kflnsf tyf lhNnfsf sd{f/Lx?nf0{tflnd lb0of]. zx/L l]sf]e]ts ljsf;sf]Joj:yf tyf
;dGjo u/fpg Pj+cfjf; Joj:yf ;~rfng ug{cfjf; tyf e]ts of]hg dGqfnosf]:yfkf ul/of].
cfjf; ejg tyf e]ts kl/of]hg ljefunf0{l]36g u/L cfjf; tyf zx/L ljsf; ljefu / ejg
ljdfu :yfkf ul/of]. vfgkfgl ljefunf0{o; cfjf; tyf e]ts of]hg dGqfnocGtu{ Nof0of].
zx/L l]sf]vfgkfgl tyf 9ndf ;wf/ ug{vfgkfgl tyf 9n lgsf; ;yfg :yfkf ul/of]. :yfglo
ljsf; dGqfnodf zx/L ljsf; dxzfzf :yfkf ul/of]. sd{f/L tflndsf nflu k]v/fl:yt :yfglo
ljsf; tflnd s]b]nf0{:yfglo tyf zx/L ljsf; tflnd s]b]df kl/Of ul/of].

zx/L ljsf;;u ;DalGwt d]hbf P] vf/h u/L gu/ ljsf; P] @)\$% nfu'ul/of]. sf7df8f]
pkTosfsf]ljsf;nf0{k]lws/Ofdfk] ;~rfng ug{sf7df8f]pkTosf k]lws/Of P] @)\$% thdf
ul/of]. :yfglo lgsfox?nf0{of]hg thdf sfodf k]l]ws ;xofu pknAw u/f0of]. gu/kflnsfnf0{
;f] pknAw u/fpg lj:=@)\$% df gu/ ljsf; sf] ;ldlt :yfkf u/L sltko gu/kflnsfx?nf0{
COf ;xofu pknAw u/f0of]. hUuf ljsf; sfodf ;~rfng ug{s]L gu/kflnsfx?nf0{>L % sf]
;/sf/af6 COf ;xofu pknAw u/f0of].

cfjf;

o; of]hgfsf]wdf blkfon, e/tk/, nfxfg, hnZj/ gu/ ljsf; ;ldlt / wlnv]
gu/kflnsfx?nf0{cfjf; sfodf]nflu ?= # s/fB %) nfv COf pknAw u/fOPsf]lyof] eg]
lgb]zt hUuf ljsf; sfodf tyf hUuf PsLs/Of sfodf sf7df8f]nlnkt/nufot s]L
gu/kflnsfx?df nfu'ul/Psf]lyof]. g]kn kgj]f sDkgLsf]gfd kl/jtG u/L u]dlOf cfjf; tyf
a:tl ljsf; sDkgL /flvPsf]5 . o; sDkgLn]s]L jif]eq}cfly\$?kdf :jtGq xg]p2]on]ljleGg
sfodf tyf cfo]hgfx? thdf ub5 .

cf-j: @)\$&÷\$* /)\$*÷\$(sf]kpllt

cf-j:)\$&÷\$* df cfjf; sfoqmdcGtu{ ;0Qm /fi6<3Lo ljsf; sfoqmdsf] ;xof]udf clw/fHodf cfjf; sf]jttfg l:ylt / pTkbfg klqmoaf/]lj:tlt gdbg; ;j]f0f ug]sfo{;DkGg ul/of]. o;}sfoqmdcGtu{ hUuf ljsf; klqmo, lgdf{f ;fdulsf]l:ylt / cfjf; sf cGo ljljw klfx?df ;d] lj:tlt cll0og sfo{? ;DkGg ul/P .

lghL lqdf lglxt cfly\$;f]sf]kl/rfng u/L cfjf; ljsf; sfo{f ljQ ;xof]u k#ofpg] p2Zosf]nflu kqGwssf]xj;otn]gkfn cfjf; ljsf; ljQ sDkgldf ?#) nfvsf]nufgl u/L Ps ljQ sDkglsf]:yfkf ul/of]. cf-j:)\$*÷\$(df ut cfly\$ jif{f ;DkGg ul/Psf]cfjf; ;j]f0fsf] laZn]f0f sfo{;DkGg u/L kljlws:t/df Ps /fli6α cfjf; glt d:of tof/ ug]sfo{;DkGg ul/of]. o;sf] cltl/Qm cfjf; , zx/L ljsf; tyf a;f]f; lqdf, cfp{f jif{?df cfpG ;Sg] ;d:ofx? ;dfwfg ug]p2Zoaf6 Ps blw\$fnlg sfoqmd tof/ ug]sfo{klg kljlws:t/df ;DkGg ul/of]. o;} u/L ufdLof cfjf; tyf a:tl ljsf; sDkgldfk{ t/f0\$ sXl lhNnfx?df s/La !!) x\$6/ hUuf pknAw u/f0of].

l;xb/af/ kbll lgdf{f sfoqmd cGtu{ cf-j:)\$&÷\$* df pBfu dGqnosf]l;len lgdf{f sfo\$] ;fy}cfjf; tyf e]ts ofhg dGqno / koGg dGqnosf]klxn] tNnfsf]lgdf{f sfo{;DkGg ul/of]. cf-j:)\$*÷\$(df pBfu dGqno ejgsf]lgdf{f sfo{;DkGg u/L cfjf; tyf e]ts ofhg dGqno / koGg dGqnosf]bf] ;tNnfsf]lgdf{f sfo{k/f ul/of].

cGt/f6α ;ef ;Ddhg s]b]ejgsf]lgdf{f lrlgof ;/sf/sf]cfly\$ tyf kljlws ;xof]udf cf-j: @)\$^÷\$& df z? ul/Psf]cf-j: @)\$&÷\$* df dVo ejgsf] clwsfz e]ts (Structural) efusf]lgdf{f sfo{;DkGg ul/of]eg]gkfnl klaf6 ;/lff uf8\$ / Uof/hsf]lgdf{f ug]sfo\$]yfnlg ePsf]5 . cf-j:)\$*÷\$(df ;/lff uf8\$ / Uof/h lgdf{f sfo{;DkGg eof]eg] lrlgof klaf6 dh ejgnufot k]fwf/ ;DaGWL s/La () kltzt sfo{;DkGg ul/of].

sf7df8f]pkTosf wld\$ tyf ;f:s[ts lq ;wf/ sfoqmdcGtu{ cfly\$ jif{})\$&÷\$* df blif0fsfnl lqdf pBfg, kl]zaf/ , af6] / dlGb/j/k/ ;wf/ sfo{? ;DkGg ul/of] eg] z]fgf/fo0f wld\$ yndf pBfg ;Af0f, ;jf/L la;f]l, k#6ky cflbsf]lgdf{f ul/of]. ;fy}rfagf/fo0fdlGb/lqdf jg:klt ;Af0f sfo{? ul/P . cf-j:)\$*÷\$(df z]fgf/fo0f wld\$:yndf pBfg ;Af0f, z]fno lgdf{f,sDkfp8 kvf]sf] lgdf{f:h:tf ljleGg ;wf/sfo{? ul/P eg] rfagf/fo0f wld\$ lqdf dlGb/jl/kl/ ljleGg e]ts ;wf/sfo{? klg nloadf]hd ;DkGg ul/of].

e\$DkkL8t lq kbll lgdf{f tyf kbll :yfkf sfoqmdcGtu{ cf-j:)\$&÷\$* df cfjf; C0f sfoqmd / ljBfno kbll lgdf{f sfo{? ul/P . o; cjlwdf hDdf @ sf] #@@ ljBfno Ans lgdf{f u/f0of]eg]\$** Anssf]lgldQ lgdf{f ;fdulx? h6f0Psf]lyof]. cf-j: @)\$*÷\$(df @ sf]]&(% Anssf]ljBfno ejgx?sf] hg; xeflutfsf]cfwf/df lgdf{f ul/of]eg] cfufdl cfly\$ jif\$]lgldQ lgdf{f ;fdul ;Íng ug]sfo{klg hf/L /x\$]5 .

ljBdfg ;d:ofx?

cTofjZos zx/L ;ljwf;DaGWL ;d:ofx?

s]b]lo tyf :yfglo lgsfosf] ;ldt ;fwg tyf ;f]n]ubf{vfg]kfgL ;8s offtoft, ;kmf0{ kmfxf] dhf Joj:yfkG, ;j]fo, lzlfh:tf ;j]f;ljwfx? k#ofpg ;d:of e0/x\$]5 . o;sf cltl/Qm ;jf/L w0rf] jfo' tyf kfgL kplf0f, cfjf;sf]sdl, ck/fwsf] ;wofdf a[4 tyf ;f]hlg hUuf x8k ug]a9bf]kl]Qh:tf gof+;d:ofx? b]fk/\$f 5g\ . zx/L ;ljwfx?df xfn b]fk/\$f]sdl tyf cfp{f

jif{?df xg]yk dfu ;d]n]cfufdl jif{?df cfjZos kg{hfg]zx/L ;ljwf k#ofpg lgs}sl7gf0{kg]b]vG5 .

gkfnsf]u]dlOf lfg klg cTolws hg;wof tyf ;fdflhs, cfly\$ Pj+iftfj/Oflo ;d:ofx?af6 ul; t 5 . gu/x?n]u]dlOf lfgaf6 7hf] ;wofdf a;f0";/L cfpj]cw{blf u/Lax?nf0{cfjf; , /fhuf/L, tflnd, tyf cGo cfwf/et ;jfx? k#ofpgkg]xg cfp#5 . ctll ljsf;sf ;d:ofx?sf]bl3\$fnlg ;dfwfgsf nflu zx/L lfgsf ljsf;sf ;Defjgxf?nf0{Jo]l:yt 9Eaf6 kl/rfng u/L zx/L lfgsf ljsf; sfo{u]dlOf lfgsf]ljsf;sf]kl/k'ssf]?kdf ;~rfng ug{k]b]vG5 .

cfjf; ;DaGwL ;d:ofx?

cfjf; pTkbfgstf{?

gkfndf cfjf; lgdf{sf]sfo{ug] ;/sf/L jf lghL lfgsf ;yfx? xfn;Dd b]vk/3f 5gg. k]o]s Jo]Qm]cfk]cfly\$;[t h6fpg] hUuf k]t ug]lgdf{ ;fdul h6fpg]/ lgdf{ sfo\$]/vby ;d] ub5 . u]dlOf lfgdf cf'g]kl/jf/, gft]f/ / l5d\$lx?sf] ;d] lgdf{ sfo\$ d2t k]t xG5 . 3/lgdf{sfo{cf'gf]cfocg';f/ k6s-k6s u/L k'f ug]kl/kf6l b]sf] ;a}efudf ljBdfg 5 . o; /L lgdf{ xg]3/x?df zx/L lfgdf 3/ jf sf]f ef8fdf lb0{kl/jf/sf]cfDbfgl a9fpg]sfo{ ;fdfco klqmo]f /x\$]5 .

cfjf;sf]nflu hUuf

zx/L lfg / vf; u/L ljsf; e0/x\$ u]dlOf lfgx?df hUufsf]dNo lg/Gt/ a9g]klqmo]n]ubf{ 3/lgdf{sfo\$ hUuf k]t ug{g} ;aeGb dxTjk0{t/ hl6n sfo{ePs]5 .

cfjf; C0f

xfn]ul/Psf]c'ooogcg';f/ Pp6f kl/jf/nf0{hUuf v/Lb u/L 3/ lgdf{ ug{cfjZos kg] ;[t x? h6fpg w]}jif{nf05 . xfn;Dd cfjf;sf]nflu C0f pknAw u/fpg] ;/sf/L jf lghL ;yfx? gePsf / cfjf; Joj:yfsf]nflu egl jrt ug{ ;lsg]sg]k\$sf/sf] ;ljwfx? pknAw 5gg.

cfwf/et ;jfx? tyf ;fdbflos jftfj/Of

xfn kl/jf/nf0{pknAw e0/x\$ cfwf/et ;jfx? ckof{t 5g. ;fdbflos ?kdf kpfu ug] u/L vfg]kfgl 9n tyf ;/ ;knf0h:tf sfoqdx? pke]mfaf6}nfut vr{ax]u/L z? ul/Psf]vf; u/L zx/L lfgdf s]l Jojwfgx? b]vk/3f 5g. t/ b]sf] cfly\$ l:yltnf0{ljrf/ ubf{ pke]mfaf6}nfut vr{gax]x]eg]cfwf/et ;jfx? kof{t xg g;Sg]/ jl/kl/ /x\$]l5d\$sf] jftfj/Of klg blift /xg]lgZrt 5 .

lgdf{ ;fdul / lgdf{ klj]lw

gkfndf xfn kpfu e0/x\$ lgdf{ ;fdulx?nf0{ ;dosf]cfjZostfg';f/ sd vlrf] l6sf / jftfj/Ofnf0{blift gkfg]jf sd blift kfg]ljsNksf]?kdf ljsf; ug{k]cfjZostf 5 eg]ljBdfg lgdf{ klj]wnf0{sd vlrf]/ k]s[ts k\$]kaf6 sd kpf]t xg]u/L ljsf; ug{k]ePs]5 .

cfjf; / u/Lal lgjf/Of

cfjf; vf; u/L zx/L tyf u]dlOf lfgsf u/Lj Gog cfo ePsf ju\$ nflu pke]jo j:t'dfq ge0{u/Lalsf]s'rqi]af6 pDsg]Pp6f k]f]f/ klg xf]. cfjf; k]t ePk]5 o;af6 zx/L tyf u]dlOf lfgdf cfo cfh'gsf pkfox? ;~rfng ug{ ;he xg hfg5 .

e]g lgdf{ tyf dd{ ;Def/ ;DaGwL ;d:ofx?

e]g lgdf{sfo\$ 7hf]wg/flz vr{xg]ub5 . cfoft ul/Psf lgdf{ ;fdulx?sf]Jofks kpfu, 9jfgl / ;f]lcg';f/sf]l8hf0g cflb sf/Ofn]ubf{o;tkn{7hf]nufgl ug{k]xG5 . o; k\$ /

lgdfof ul/Psf ejgx?sf];dodf oyf]rt dd{ ;Def/ ug{g;lsPdf ejgx?sf]cfo'36g uO{7hf] xflg gf\$;flg axfo[kg]xG5 . >L % sf] ;/sf/sf]:jfld]jdf s]slf ejgx? /xsf 5g\,ltglx?sf] eflts agfj6 s:tf]5 / s:tf]:yfgdf /xsf 5g\ kfs[ts ksf]kaf6 slQsf] ;/lft 5gleGg]h:tf tyoflx? gePsf]xbf j]flgs tl/sfn]qmda4?kdf dd{ ;Def/ sfo{gu/L xrjf tl/sfn]ug] ul/Psf]5 . ;fy};/sf/L ejgx?sf]lgdfof ubf{:yfglo ;f / ;fwgsf]kpfu u/L kfs[ts ksf]kaf6 sd kpf]jt xg]lsl;dsf ejgx? agfpg lgdfof klj]lwdf klg ;wf/ ug[kg]ePsf]5 .

cf7f]of]hgfsf]k]7eld

ljut bzsb]v b]zdf tlj]ultn]a9b}uO/xsf]zx/Ls/Ofsf]eljiodef xg]:j?knfO{b]6ut ubf{of]k]fx g t /f\$g ;lsG5 g t pN6fpg}.zx/Ls/OfnfO{Ps eflts lj:tf/sf]?kdf dfq gx]L /fli6a cy{Gq / /fli6a PsLs/Ofsf]lbzdf kfofpg ;Sg] of]ubfg ;d]nfO{klxrfg u/L o;sf] ;sf/fids klfx?nfO{cuf]6L cuf]8 a9g k/sf]5 .zx/Ls/Of Ps lghLl]sf] ;zSt ;xeflutfdf ;~rfng xg]klqnof xfl. t/ /fli6a eflts k]fw/x? / ljQlo gltx?n]o;sf] ;Argf / uOf:t/nfO{7hf]kpfj kf/sf]xG5 .zx/L s]bk?sf]ljf;af6 Psftk]j]l/kl/sf ufp*?nfO{ljleGg uOf:t/oSt ;j]f ;ljwfx? kfofpg ;Dej xG5 eg]csf]k]cfwlg pBfu / ;j]sf]l]qdf u} s]f /f]huf/Lsf]cj ;/ ;hgf e}j9bf]>dzlQmsf] ;xl kl/rfng ug{;Dej xg]5 .

cfjf; l]nfO{lgofn] xg]xf]eg]ufdLof l]qdf cfjf;sf]l:ylt boglo 5 eGg ldnb} t/ hljgsf]uOf:t/sf]b]6sf]af6 d]hbf ufdLof cfjf;df qmlds ;wf/ ug{af-5glo ePsf]5 . ;fy}b]L ksf]k, h]ufsf]ptkfbstjdf e]xsf]x;h:tf sf/Ofx?af6 d]hbf a;f]f;sf]l]qdf ljleGg cfly\$ / eflts ;d:ofx? a9b}uPsf]5 .zx/L l]qdf eg]lbg-k]tlbg cfjf;sf lj]lw ;d:ofx? a9b}uO/xsf kf05g\ .pbfx/Ofsf]lgldQ sg};lgof]nt g]js]u/ g}htftt}3/ lgdfof xg' o:tf lj:tf/ l]qdf cTofjZos ;j]f ;ljwf k]t xg g;Sg' / gu/jf;lx?sf cf}t cfosf]b]hbf ;fdfo cfjf;sf] Gogtd dNo Hofb}a9L xgh:tf ;d:ofx? 5g\ .cfjf;sf]cfkl't{lghLl]af6 g}xg]u/sf] ;Gbedf o; l]qdf ;/sf/n]lghLl] / kl/jf/x?sf] ;afkl/ eldsf sfod}xg]u/L o:tf l]qaf6 xg]kpf;nfO{;3fp kfofpg]gltx?sf]c]ndag ug[kg]b]vG5 .

p2]o

!= zx/ ufdLof cGt;faGw tyf ;GtInt l]qlo ljf;sf]cfjZostfcg?k ufdLof ljf;sf] kl/k'ssf]?kdf zx/L ljf;sf;nfO{cuf]8 a9fpg].

@= zx/Ls/Ofsf]klqnofnfO{:yfglo cy{Gqsf]ljf;sf]kl/k's xg]lsl;dn] of]hgfa4 zx/L ljf;sf; / Joj:yfkgnfO{cuf]8 a9fpg].

#= gof+cfjf; 3/x?sf]a[4 ug{/ eO/xsf]cfjf; 3/x?sf]t/f]gltsf]nflu eld tyf ljQlo ;fwgsf]cfkl'tdf a[4 ug].

\$= ;/sf/L ejgx? lgdfof ug]sfodf nufgl lfdtf clea[4 ug{:yfglo ;lk / ;fdulsf]kpfu, kpf]hgcg';f/sf]lsmfotl l8hf0g pkoQm :yfg tyf ;wf/Psf]lgdfof klj]lw ckgfpg].

%= /f]huf/L kpfu ug] / :yfglo cy{GqnfO{6}f kfofpg]lsl;dsf l8hf0g Pj+lgdfof klj]lw c]ndag ug].

^= ;/sf/L ejgx?nfO{kfs[ts ksf]k]h:t}e\$Dk, af9L, klx/f] x'/latf;; cl]g cflbaf6 arfpg uOf:t/df ;wf/ Nofpg].

glIt

!= zx/L a:tlx?sf]Jojl:yt ljsf;sf]dfuof cf0kgI;d:ofx? ;dfwfg ug{/ a9bf]jftfj/Oflo ;d:ofsflg/fs/Of ug{cfjZos glt / lj:tlt ofhgf thof u/L sfot]og ul/g5 .

@= cf]flus lqdf cfly\$ cj;/x? Pj+/fhuf/Ldf a[4 ug[p2]on]zx/L ljsf;; k'f/f/ ljsf;nf0{Pslst ul/g5 . ;-;fgf gu/ / jhf/ s]bk?sf]ljsf; u/L gu/ tyf ufp\$] cfk;L ;DaGwnf0{;b0 ul/g5 .

#= zx/L jftfj/Ofsf] ;wf/nf0{;lglZrt ug{-s_ hUuf pkou, kmf/ dnf]sf]kpf]sf/L lgoGqOf OToflb;u ;DalGwt lgodx?sf]Joj:yf -v xfjf, kfgl / Wjlguf:t/ sfod ug{DaGWL sfghL Joj:yf / -u_ dnf]sf]k'f/f/sf] ;wf/ tyf lj:tf/sf]nflu nufglsf]Joj:yf ul/g5 .

\$= P]txfl;s, ;f:s[ts / k'ftfl]js ;Dkbfsf] ;Af0f / ;Da40 ul/g5 .

%= ofhgf a4 zx/L ljsf; / lj:tf/sf]sfodf z?b]v g};dbfonf0{k]olf ?kdf ;l/s u/f0g5 .

^= zx/L ljsf;df u} ;/sf/L tyf lghL lqnf0{nufgl ug{k} ;fxg lbg]glt c]nDag ul/g5 .

&= lghL lq ;nug xg g;Sg]lq?df ;/sf/n]gdgfsf] ?kdf (Demonstration) cfm}sfo{ug] jf pQm lq?df /x\$]f lghL lqnf0{k} ;flxt u/L :j:y zx/L ljsf; k]qofs] ;hgf ug{ ;xofu ug5 .

*= zx/L / ufdlof lqdf u/La kl/jf/nf0{38]L hUuf pknAw u/fpg lghL tyf cfjf; ljsf; sDkgLx?dfknf hUuf ljsf; sfod ;~rfng ul/g5 . o;/L ljsf; ul/g]hUufdf e]ts tyf ;fdflhs k'f/f/x?sf] Joj:yf ul/g5 / o:tf] sfoddf Pslst a;f]f;sf] cjwf/Offnf0{nfu' ul/g5 . ljleG cfo:t/sf kl/jf/x?nf0 hUuf ljsf; ;DaGWL ;]f pknAw u/fpg tl sDkgLx?nf0{k} ;flxt ul/g]5 .

(= ufdlof lqsf lqdf Joj;folx?nf0{pgt lqdf]ljw kpfu u/L a9L ;ljwfoQm cfjf; 3/x? lqdf ug] / :yfglo pknAw ;fwgx?sf] blftf0f{pkou ug{ ;lfd tNofpgsf]nflu ;lk clea[4sf cj;/x? kpf]g ul/g5 .

!= a]x?af6 cfjf; ljsf; sDkgL tyf lghL ljQ sDkgLx?nf0{cfjf; Cof pknAw u/fpg]km{ pTk]t ug{pkoQm sbdx? rflng5gl.

!!= :yfglo lgsfox? tyf gu/kflnsfx?nf0{pkoQm cfjf; ejg lqdf;DaGWL lgodx? thof u/L nfu'u/fpgsf]nflu ;xfotf kpf]g ul/g5 .

!@= jf:tljs eldxlg kl/jf/x? klxrfg u/L 38]Lx? lj:t/Of ul/g5 . o; sfot]nflu cfjZos hUuf klt{hUufaf6, ;/sf/L jg lqaf6 k]t ePsf]hUufaf6 / eld;wf/ P] nfu'ubf{k]t xg cfPsf]xbaGbleGbf a9L ePsf]hUufaf6 pknAw u/f0g5 .

!#= cfjf; ejgx?sf]gofHlqdf eGbf dnf]sf]ejgx?sf] ;wf/df vr{sd kg[ePsf]o;sf] nflu ;/sf/sf tkaf6 kljlws ;xofu pknAw u/f0g5 .

!\$= cfjf; 3/x?sf]uOf:t/ ;wf/ ug{/ lqdf vr{sd ug]nflu kljlwdf ;wf/ u/L lqdf ;fdulx?sf]uOf:t/ ljsf; ug{cfjZos ePsf]To;tkm{cg';Gwfgf]ds kpf;x? ul/g5gl.

!%= cfjf;sf] ;ljwf s]L JolQm jf ;dbfosf]nflu ge0 ;a\$]nflu xgkg[ePsf]pRr:t/Lo ;]feGbf w]nf0{ ;]f k%ofpg]lsl;dsf]pkoQm /Ofglit ckgf0g5 .

!^= lghL lqdf /x\$]cfly\$;nf0{;E7t ?kdf art ul/g]/ cfjf; lqdf nufgl a9f0g5 . o;n]ubf{/fli6a artb/ / sh /fli6a k]ldf a[4 xg5 .

!&= ;*yut lfdtf a[4 ug[lx;fan] cfjf; tyf e[ts on]hg dGqfnocGtu{sf lgsfox?n]
:yfglo gu/kflnsfx? Pj+ghLIqsf JolSt jf ;*yfx?nf0{cfjf; sfoqmd sfoqjog ug{
cfjZos kg[kljlws Pj+oj:yfkslo ;Nnfx / ;lk pknAw u/fpg]JoJ:yf ul/g5 .

!*= ejg lgdf[tsf] nflu /fli6a ejg lgdf[;*tf (Building Code), dfGotf tyf dfkb08
(Norms,Specification Standards) tof/ ul/g5 .

!(= /fli6a:t/sf ;/sf/L ejgx?sf] l8hf0g Pj+lgdf[sfo{ ;/sf/L ejg lgdf[fdf s]blo
lgsfosf]?kdf /xpf]ejg ljefudfk[u/f0g5 .

@)= cfwf/e't OlGhgLol/a kljlwx? cjnDag u/L k[s[ts ksf]kaf6 ;/lft ejg lgdf[ug{
:yfglo lzNksf/x?nf0{tfind lb0g5 .

nlo tyf sfoqnd

zx/L ljsf;

gu/kflnsfx?nf0{;xofu

xfn}dfq nfu' ul/Psf]gu/kflnsf Pj @)\$* cg?k gu/kflnsfx?df gu/ ljsf; ;DaGwL Joj:yfkg lfdtfd a[4 ug{ kfljws ;xofu, tflnd, ljsf; cfofhgxf?sf] thdfh:tf ;xofu gu/kflnsfx?nf0{ pknAw u/f0g5 . ;fy} ;fjflgs ;Jf tyf cfly\$ a[4df ;wf/ ugI x[h] gu/kflnsfx?n];~rfng ugI ljsf; sfoqndsf nflu cfly\$;f] kbfu ug{gu/ ljsf; sf] ;ldt u7g ePsf] 5. o; sf]n]gu/kflnsfx?nf0{-!_ cfly\$ a[4nf0{a9fjf lbg] -@_ /fh:j cfh6 ugI cfofhgdf C0f nufgl jf cgbfg kbfu u5{. o; ksf/sf] C0f jf cgbfg gu/ Joj:yf ;wf/ sfo{t ;Djlgwt k'fuf/ clea[4 ugI ;Af0f ugI lj:tf/ ugIcfib sfo{?nf0{kbfu ul/g5 .

ahf/ sb]ljsf;

ljleGg lfx?df ;j]f0f u/L ljsf; xg] ;Defjgf ePsf lfx?nf0{klxrfg u/L tl lfx?df Jofkl/s sb]sf] ?kdf ljsf; ug{ rfxg] k'fuf/x? ofhgij4?kdf pknAw u/fpg] cgt/ dGqfno ljsf; sfoqndsf] k?k tof/ ul/g5 . o; ofhgfsndf ljleGg efjlns lfxdf & j6f :yfgx?sf] 5g5 ul/g5 . o;sf] cltl/Qm sfknk/c6/Lof, ljQdf8 nufot sl/a @ (lhNnf ;b/dsfd gu/kflnsf 3f]ift gePsf_df ;Jf sb]sf] ?kdf ljsf; u/fpg cwoog sfo{? ul/g5g.

zx/L jftfj/Of ;wf/

sf7df8f]pkTosfsf] jftfj/Of lbg-k]tlbg laub]uPsf]x0f o;sf] lgoGq0f ug{sfggL k]jwfg / cfwf/x? tof/ ugkg]cfjZostf ePsf]jftfj/OfLo cj:yfsf]t/ dNoflg ugI u0f:t/ sfod ugI lgodx? thdf ugI sfoqjog k4ltsf]ljsf; ugI ;/;kmf0{ kmf/dnf, xfjf, kfgL, Wjlg kbf0f / e" pkofu, vhf 7fp4af/]hgr]gf hfut u/fpg]sfoqnd ;~rfng ul/g5 . of]sfoqnd clw/fHosf !% j6f kdv gu/kflnsfx?df ;~rfng ul/g5 .

j[Q/ hgsk/ lfx ljsf; kl/ofhgf

hgsk/ lfxsf] ;Dk0f{ P]ltxf];s, wld\$ tyf k'ftfl]js dx]jsf :ynx? klxrfg u/L r/0fa4?kdf ;wf/ tyf ;Af0f ugI/ akt\hgsk/ lfxnf0{koGg lfxsf] ?kdf ljsf; ugI p2]oaf6 o; cfofhgf ;~rfng ul/g5 . o; lfxsf] ljsf;sfof >L % sf] ;/sf/sf] eldsf lgdf / nufglstf]sf] ?kdfefbf ;d6jostf{/ pTk]ssf] ?kdf /xg5 . o; cfofhgfnf0{tlg r/Ofdf ljeftg u/L ljsf; lgdfsfso{? ;~rfng ul/g5g. klxn] r/Ofdf dVotof hgsk/ gu/kflnsf lfxleqsf] kljq wld\$ lfx / cGtu[kl/qmdf / dflolds kl/qmdf ;8ssf]lgdf /wf/ tyf efts k'fuf/ cfibsf] ljsf; ul/g5 . bf] ; r/Ofdf cfly\$ / ;fdflhs ptyfgsf] nflu cfjZos kgI cGo k'fuf/x?sf] ljsf;; ;Af0f / ;Da46 ul/g5 . t] ; r/Ofdf :yfgf e0;sf] cfwf/lznfx?sf cfwf/df ljsf; sfoqnd cl3 a9fpg] / wld\$ tyf ;fs[ts lfxnf0{lg/Gt/ ;Af0f / ;Dj46 ul/g5 .

sf7df8f]pkTosf gu/ ljsf;

sf7df8f]pkTosfleq ofhga4 / Joj:yt tl/sfn]gu/ lfxsf]ljsf; ugI p2]oaf6 cfjZos k'fuf/x? k'ofpg]/ :j:y jftfj/Of ;hgf ugIsfoqnd ;~rfng ul/g5 .

;yfut ljsf;

ljs]b]s/Ofsf]gl]tcg?k sb] tyf lhNnf:t/sf ;yfx?sf] lfdtfd a[4 ugkg]ePsf]sb] tyf lhNnf:t/sf ;yfx?sf]ofhgf thdf, cfofhgf sfoqjog ugI lfdtfd a[4 u/fpgsf] cltl/Qm

gu/kflnsfsf sd{f/x?nf0{kfljws ;xofu tyf tflnd kpfu ugI zx/L ofhgf tyf Joj:yfkgdf hg;xeflutf a9fpg]sfoqmd ;~rfng ul/g5 .

cfjf;

u|dlOf eldxlg cfjf;

eldxlg JolQm jf kl/jf/x? slt ;wofdf 5gveGg]tYofÍ geP tfklg of]7hf] ;d:ofs] ?kdf byf kl/ ;s}f]xhf o:tf eldxlgx?nf0{/fhuf/L / a;fjf;sf]lgldQ :yfgx? rog ul/g5g\ . o; kpf/sf]sfoqmdnf0{;fdflhs pTyfg xg]/ COf kpfu ugIcGo sfoqmdx?af6 ;d] ;dy6 h6f0g5 . o:tf a;fjf;sf]Joj:yf ubf{ cfjZos ;Jf ;ljwfx? ;/n / sd vrdf kfofpg]p2Zocg?k ul/g5 . ;fy}jftfj/Ofsf] b[i6sf]fn] cgkoQm lfx?df a;fjf; gu/fpg] / o:tf lfxdf e]xsf] a;fjf;nf0{;fg{ ;xofu klug]lx;fan] sfoqmd ;~rfng ul/g5 . t/ o; sfoqdf pkefQmfx?af6 cj:yf x]L nfut vr{p7fpg]kpf; ul/g5 . o; sfoqmdcGtu{ cf7f;ofhgf sfndf sl/a @%))) kl/jf/x?nf0{u/Lal lgjf/Ofsfoqmd;ü cfa4 u/L a;fjf; u/fpg ;xofu kfof0g5 .

zx/L hUuf ljsf;

zx/L lfxsf kl/jf/x? vf; u/L Gog cfo ePsf kl/jf/x?sf]cfjf;sf]nflu hUuf kkt ugI c;Dej kfo 5 . o;sf]nflu Gogtd cfwf/et ;ljwfx?;lxtsf]hUuf ljsf; sfoqmd ;~rfng ul/g5 . t/ o; sfoqmd pkefQmfx?af6 bl3\$fnlg ?kdf nfut vr{p7f0g5 . o;cGtu{ -s gu/kflnsf lfx -v dfu ePsf lhnf ;b/dsidx? / -u_ ahf/ slbk?df 38]L ;Jf tyf ;ljwf sfoqmdcGtu{ &))) Kn6sf]ljsf; ul/g5 .

cfjf; ljQ Joj:yf

ljBdfg ljQlo ;yfx?sf]cfjf; COf lj t/Of ugI lfdtfd a[4 u/f0g5 . o;af6 JolQm, hUuf ljsf; tyf cfjf; ljsf; sDkglx? neflGjt xg5g\ . ;fy}cfjf; COf pknAw u/fpg]cGo pkfox?, vf; u/L ;xsf/L COf, cjnDag ul/g5 . u|dlOf lfxdf ;~rfng xg]o:tf]COf cfjf;sf]cltl/Qm cfo / /fhuf/L a[4 ugdf ;d] pknAw u/f0g5 . ;fy}hUuf ljsf; sfoqdf ;3fp kfofpg Ps rs}ff]sf] ;d] Joj:yf ul/g5 h;af6 gu/kflnsfx?; /sf/L tyf cw{ ;/sf/L 3/ hUuf ljsf;stfx?nf0{sfo{~rfng khl COf:j?k pknAw u/f0g5 .

Pg lgodx?sf]thqf

hUuf tyf cfjf; ljsf; ;DaGwl dfhbf Pg lgodx?df cfjZos ;wf/ / kl/jt6 ul/g]5 eg] hUufsf]v/Lb ljql, lgdfqf lgod, hUufs/, ef8fdf lb0g]3/ lgdfqf, w]tNnf ePsf 3/x?sf]:jfldTj cflb ljifox?df cfjZos kg]Pg lgodx? thqf ul/g5g\ . o;/L thqf xg]Pg lgodx?n]:yfglo lgsfox?nf0{cfjf; ;d:of ;dfwfg ugIsfoqdf kl/k'ssf]?kdf ;xofu ug5g\.

zx/L cfjf; ;wf/

gof 3/ agfpgeGbf e0/xsf 3/x?nf0{ ;wfg{ sd vlrfnf] x65 . o; sfoqdf vfgkfgl, ;/;knf0{ :jR5 jftfj/Of tyf 3/x?sf]lj:tf/ ugIsfoq? ;dfjz xg5g\ . ol sfoq? Gog cfo ju{ ePsf lfx?df ;xsf/L dflwdsf]?kdf ;~rfng ul/g5 . o; sfoqmdcGtu{ cf7f;ofhgf sfndf !%))) kl/jf/x? neflGjt xg5g\.

cfjf; lfx glt thqf

o; sfoqmdcGtu{ /fli6x cfjf; glttnf0{ clGtd ?k lb0{ qmlds sfoqjogsf]lgldQ cfjZos ;dGjo / ;yfut ;b9ls/Ofsf]kpf; ul/g5 .

eig lgdf tyf dd ;Def/

l;xb/af/ ;lrjfn kblgdf ofhg

@)#) ;fn ciff9 @@ ut]l;xb/af/ ;lrjfn eig cfunful ePkZrft\l;xb/af/ ;lrjfn klxnf rfs ejgnf0{afx/af6 xpf;flas adf]nd / leql efu cfwlgs ;ljwfoQm ?kdf lgdf ugI sf7df8p]pkTosfdf 5l/P/ /xsf >L % sf]/sf/sf ;Dk0f{dGqfno, ;lrjfn-ejgx?nf0{l;xb/af/ xftfleq Ps}7fpd] lgdf u/L gkfnsf Ps pRr:t/Lo kzf;lgS s]b|:yfkf ug{/ >L % sf]/sf/sf cG ljeulo eig lgdfsf];ty}l;xb/af/ xftfleq af6] kL, 9n cflbh:tf k]f]f/sf] sfd, cfjZos a], xhfs, k:tsfno ;d] lgdf ugI p2Zon]l;xb/af/ ;lrjfn kbl lgdf cfofhgf sfoc]og e0/xsf] 5. o; ofhgj]wdf lgdfwlg cfjf; tyf efts ofhg, koGg dGqfno eig lgdfsf];ty}:jls]t u? ofhgfcg';f/ jg tyf jftfj/Of, /If, >d tyf ;fdflhs snofOf / lzIf tyf ;s[t dGqfno eigx? lgdf ugI sfoc]nd /xsf]5 .

dGq tyf ;j]wlgS c- kblv cfjf; u] lgdf cfofhgf

o; cfofhgfcGtu] dGq cfjf; l]wdf % j6f tyf k]wlg dGq lgjf; afn]f6f/ glhs !! j6f eigx? lgdf ugI sfoc]nd /xsf]5 .

cGt/f]6a ;ef-;Ddhg eig

cf=j=)\$^.\$& blv lrglof ;/sf/sf];xof]udf of s]b]sf] lgdf z? ul/Psf] lyof. o; ejgsf]lgdf sfoc{cf=j= @)\$ (/%) leqdf k/f ul/g5 .

eig lgdf ;fdul cg;Gwfg / ;ktt cfofhgf

sd vlrf]f/ jftfj/Ofnf0{blft jf kfljt gkf]k]sf/sf lgdf ;fdulx?sf]vfhL / l]sf; ugIkp]; ul/g5, hg k/Dk/fut lgdf kl]w;u dh vfg]jf k/Dk/fut kl]wS]l]sf;df ;xof]ul xg] k]sf/sf]xg5 . ;fy}k]s[ts k]sf]ka6 sd kfljt xg]ls;dsf pkfox? lgdf kl]wdf ;dflxt ul/g5 . o; sfoc]nflu :yfglo ;f]df cfwl/t lgdf ;fdul tof/ ug{pBdx?nf0{k]f]flxt ul/g5 . t/ o; k]sf/af6 k]t xg]1fg / ;lk 3/-lgdf ugI cleef/f jxg ugI 3/dflns / lgdf ugI]hDdf lng];dbfodf s;/L k]ofpg]eGgaf/];d] l]rf/ k]of0g5 .

sf7df8p]pkTosf ;f]s[ts tyf wld\$ l]w l]sf; kl/ofhg

sf7df8p]pkTosfsf l]leGg ;f]s[ts tyf wld\$ l]wx?sf]dd ;Def/ tyf jftfj/Of ;d] ;HfOf ugI b]i6sf] ln0{of kl/ofhg ;~rfng ul/g5 . o; kl/ofhgdf l]leGg !\$ j6f wld\$ l]wx?sf];Def/ tyf ;HfOf ugI sfoc]nd /xsf]5 .

eSDkkl8t l]w kblgdf tyf kbl :yfk cfofhgf

@)\$% ;fnsf]eSDkaf6 kfljt kl/jf/ Pj+;3-;yfx?sf]/xt tyf kblgdfsf] sfoc]nd lnP/ l]Zj a]sf]COf ;xof]udf of cfofhgf ;+rfng ePsf]5. o; sfoc]ndcGtu] cfjf; ;DaGwL ;E7gf]ds ;wf/ / l]Bfno kbl lgdf sfoc]nd ;~rfng ePsf 5g. l]Bfno kbl lgdf sfoc]ndcGtu] eSDkaf6 lftu]t ePsf k]f]rn tyf d]wdf~rnsf @(lhNnfd ^&& b0sf] l]Bfno Jns lgdf ugI sfoc]nd /xsf]5 .

cwf/e tyf k]ylds lzIf kl/ofhg

l]Zja]sf]COf ;xof]udf k]ylds lzIfsf]uOf:t/ a[4 ugI p2Zon] \$) lhNnfx?df o; sfoc]nd ;~rfng ul/g5 . o; kl/ofhgdf lgdf l8hf0gsf] Joj:yf u/L lgdf u/fpg tyf ;kl/]fOf ;d] ugI sfoc]nd /xsf]5 .

sfoc]og Joj:yf

gu/kflnsfx?nf0{ljsf; sfo{x?sf ;fy}cfodhs sfo{x? ;~rfng ug{gu/ ljsf; sflfaf6
 C0f / cgbfg lb0g]Jo j:yf 5. ufdL0f eldxlg kl/jf/nf0{a;fj; ug{sfoqmd ufdL0f cfjf; tyf
 a:tl ljsf; sDkgldfk{ ;~rfng ul/g5 . o; sfoqddf ljleGg ljQlo ; yfgx? / u} ;/sf/L
 ; yfnf0{;d} ; uug u/f0g5 . a}x?af6 cfjf; ljsf; sDkgL tyf lghL ljQ sDkgLx?nf0{cfjf;
 C0f pknAw u/fpg]k{pTk]/t ug{pkoQ sdx? rlng5g\.

vr\$fljj/0f

cf7f;ofhgfcjl3df cfjf; tyf e]ts ofhgfc dGqfnocGtu{ ;~rfng xg] cfofhgfx?sf
 nflu ? @ c/a tl; s/8 \$) nfv vr{xg]cgbdfg ul/Psf]5 .

- ?=))) df

l;= g=	sfoqmd	cgbflgt vr{
!=	gu/kflnsfsf]nflu ;xofu sfoqmd	#\$\$\$))
@=	ahf/ ljsf; sfoqmd	#(#))
#=	zx/L jftfj/0f ;wf/ sfoqmd	!*\$@%)
\$=	akQ/ hgsk/ ljsf; cfofhgfc	@%))
%=	sf7df8f]pkTosf gu/ ljsf; cfofhgfc	#%())
^=	; yfut ljsf; sfoqmd	%))
&=	ufdL0f eldxlg cfjf; sfoqmd	@(!#))
*=	zx/L hUuf ljsf; sfoqmd	%)))))
(=	cfjf; ljQ Jo j:yf	#)))))
!)	Pg lgodx?sf]thdf	!@%)
!!	zx/L cfjf; ;wf/	^)))))
!@	cfjf; lfg gLlt thdf	@))
!#	l;xb/af/ ;lrjfnokg lgdfcf cfofhgfc	!)))))
!\$	dGqL tyf ; yf]lgs cE kv cfjf; uk lgdfcf cfofhgfc	#%))
!%	cGt/f]6a ;ef ;Ddhgejg	!\$))
!^	e]g lgdfcf ;fdul cg';Gwfg / ;ktf cfofhgfc	!@%)
!&	sf7df8f]pkTosf ;f:s]ts tyf wld\$ lfg ljsf; kl/ofhgfc	@)))))
!*	e\$DkkL8t lfg kg lgdfcf tyf kg:yfkg cfofhgfc	!)%)))))
!(	cfwf/e't tyf kylds lzlf kl/ofhgfc	!@%)
	sh hDdf	@#)\$))

>d tyf ;dfh sNof0f

>d
kl/ro

;ltdt v]llo]o hldgdf a9b] hg;wof rfkn] ubf{s]if l]qdf Jofks cw{
a/]huf/sf]l:ylt 5 eg]u} s]if l]q ljsf; xg g;s]af6 >dZlQm]sf]a[4 / /]huf/
l;hgfdf c;Gthg e0{r]g]t k0f{l:ylt v8f eps] 5 . cblf >ldsx? sd Hofnfd
ljb]df /]huf/ v]hg afllo ePsf 5g\eg] ;lkdhs /]huf/x?sf] cfjZostfg';f/
>ldsx?sf]blftf a[4 ug{;lsPsf]5g . >d ahf/df k]o\$ jif{yk xg]>ldsx?nf0{
pkoQm ;lk k]pfg ug] s]if tyf u} s]if l]q x?df /]huf/sf cj;/x/ l;hgf ug]
>ldsx?sf] ;/iff;DaGWL Joj:yfkg klfd ;wf/ ug]h:tf >d l]q ljsf;;DaGWL
sfo{x?af6 b]zsf] >dZlQm kl/rfng u/L b]z]jsf;sf] nflu cfjZos >dZlQm]sf]
Joj:yf ug{cfhsf]cfjZostf ePsf]5 .

k/]Des cgd]gsf] cfwf/df g]kndf >d tyf /]huf/;DaGWL tflnsf
lgDgcg';f/ /x\$]5

cgdf]gt >d cfklt{
-;g!((@-!((&_

xhf/df

	1992	1993	1994	1995	1996	1997	1992-97
hDdf	8542	8733	8927	9127	9330	9540	998
k]if	5120	5234	5350	5470	5592	5718	598
dlxnf	3422	3499	3577	3657	3738	3822	400

;g !((@ df /]huf/]sf]l:ylt

	hDdf	k]if	dlxnf
sh >d cfklt{	8542000	5120000	3422000
/]huf/	7892000	5758000	3134000
a/]huf/	650000	362000	388000
a/]huf/sf]b/	7.6 k]tzt	7.1 k]tzt	8.4 k]tzt

;ftf]o]hgf]sf]k]lt

:yfglo cfjZostfcg?k cfwf/et tflnd k]pfg u/L u} s]if l]qdf
/]huf/]sf cj;/x? k]pfg ug{>d;DaGWL ljleGg sfoQm]dx? ;~rfng ul/]cfPsf]5

;ftf]o]hgf]lwdf & j6f >lds cfklt{s]b]k?af6 ^!!\$ hgfnf0{8sdL{
l;sdL{l;nf0{stf0{agf0{cf]b ljifox?sf] tflnd lb0Psf]lyof]. Jofj;flos tyf
cf]b]us tflnd cfo]hgf]c]tu{ d\$flgsn / s]z >f/sf ljifox?df && hgfnf0{
tflnd k]pfg ul/Psf]5 .

>ldsx?sf]k]z]fut jul\$/Of, Ps l]qdf /]huf/L ;'L tof/ ug] !! j6f
>lds cfklt{s]b]k?df tflnd k]f]jsf]/tf;DaGWL c]loog, ^ j6f buQ l]q x?df
c]loog ug] sfo{x? ;DkGg ul/Psf 5g\ . /]huf/ ljlgdo ;]fc]tu{ ;ftf]z

ofhgjfwdf !)%# hgf a/fhuf/x?sf]gfd btf{ &^# hgfnf0{/fhuf/Lsf]nflu l;kmf/ ugI / u} gkfnl >ldsx?sf] ;mgtfaf/] / l/Qm kbx?sf] hfgsf/L lng] sfo{? ;DkGg ul/Psf lyP . jbz /fhuf/ ;Jfnf0{Jojl:yt ug{o; ofhgjfwdf (j6f km{d{? btf{ ugI sfo{ePsf] lyof] . Ps c~rndf >lds cfklt{s}bl :yfkf ug{ ;DefJotf cwoog ugIsfo{;DkGg ul/Psf]5 .

cfly\$ jif@)\$&÷\$* / @)\$*÷\$(sf]kplt

>d ljefucGtu{ & j6f >lds cfklt{s}bk?af6 l;nfo{ stf0{ 8sdl{ l;sdl{ ljBt\h8fg, d]zg ck/p/, d\$flgI; , sz >Ef/ cflb lijfox?df !**! hgfnf0{Jofj ;flos tfnd lbOPsf]5 . ;fy}/fhuf/ cg';Gwfg tyf ljlgo lj:tf/ cfofhgaf6 % lhNnfx?df >d ahf/;DaGWL ;'rgf ;lng, lgdf{ lqdf cfjZos sfdbf/ klt{DaGWL ;jJfot, ljBt\lijfosf] tfndsf] kpfjsf/tf;DaGWL cwoog / pBfu klti7fgx?df eO/x\$fl l/qm kbsf]lijj/of ;lng u/L hfgsf/L lbg] sfo{? nlofg';f/ ;DkGg ul/Psf 5g\ . Jofj ;flos klzlfot s}bt /fgl, lj/f6gu/df ejg lgdf{ ul/Psf]5 .

ljBdfg ;d:of

>d lqdf kfF}ofhgjfwdfv ljeGg cfofhgxf? ;~rfng xB}cfP tfklg bzsf] cfly\$ a[4 b/ Gog eO{/fhuf/Lsf gofFcj;/x? l;hgf xg g;Sg' /fhuf/L;DaGWL glt / sfo{mddf ;dGo gxb' >d l:yltsf]e/kbf]tyof]sf]cefj /xg' / bzdf cfwf/e't hgziQmsf]cefj /xgh:tf ;d:ofx? byfk/pf 5g\ . ljbzL /fhuf/Lsf]nflu Jojl:yt glt lgods]cefj v8s\$fl]5 . blftf clea[4sf]nflu pTkfbgdhs ;yfut tfndsf]Jojl:yf ug{ ;ls/x\$fl]5g\ . ljut ofhgfsndf kljlws hgziQm klfkof ;/sf/L lqsf]cfjZostfs]cfwf/df dfq ugIul/Psf] >lds cfklt{s}bk?df ahf, tfnd ;fdul / hgziQmsf]cefj /x\$fl]dhb'/;DaGWL Pgnf0{ Jojxf/df kOf{tyf nfu"ug[g;Sgh:tf ;d:ofx? byfk/pf 5g\ .

cf7f}ofhgfsf]k[eld

bzdf ljBdfg >dziQmnf0{ ljsf;sf] cfjZostfcg?k tfnd kpf u/L ljsf; sfof kJfwf/sf] ?kdf /x\$fl >dziQmsf] kl/rfng ug{ / >dziQmnf0{ /fhuf/sf]Jojl:yf u/L pglx?sf]hljg:t/ dfly psf:g >d lqsf]ljsf; ckl/xfo{ x65 . >d lqsf]Jojl:yt kl/rfng / :jbbzL tyf ljbzL /fhuf/sf]nflu cf7f} ofhgdf lgDg p2zo, glt tyf sfo{mdx? ;dfjz ul/Psf 5g\ .

p2zo

1. >ld dfu / cfklt{df ;Gthg sfod u/L a/fhuf/ tyf cwa/fhuf/sf] l:yltqm{dzll sd ub{nhfg}.
2. ljsf;sf]nflu cfjZos blf >dziQmsf]Jojl:yf ugI.
3. :jbbzL tyf ljbzL /fhuf/Lsf]cj;/df a[4 ug{pkoQm jftfj/of l;hgf ugI.
4. >ldsx?sf]cfwf/e't clwsf/ ;/lft ugIsfo{nf0{kpfjsf/L agfpg}.

kyldstf

1. >dkwfg ;lkx?sf]tfnd lbg}.
2. pTkfbgdhs / /fhuf/L clea[4 ugIvfnsf ;lkx?sf]ljsf; ugI.

3. :jbZL sRrf kbfi{/ lJBdfg kljLws 1fgnf0{pkofu ug[vfnsf] pBdsf] ljsf; ug[.
4. >d Pq @)\$* sf]sfof]og ug[.
5. lk5l8Psf hghflt / buq lfx?df >lds tflnd lbg].

glit

1. bZdf lJBdfg a/fhuf/ tyf cw{a/fhuf/ hgziQmf0{ s[if, u/s[if lfdf /fhuf/L / :j/fhuf/L ;d]sf cj;/x? l;hgf ug{/sf/L tyf lghl lfdf >d kljLwdf cfwf/t pTkfbgdhs nufgl]sf] lj:tf/ ul/g5 . bZdf >d ;fwg kof]t dfqdf pknAw /xsf] s[if tyf u/ s[if lfdf o; sf]a9L kpfu xg] kljLwx?sf]ljsf; ug{glitut pkfox? cjdDag ul/g5g\.
2. s[if lfd cNksfnlg ;dod}pTkfbgzLntfsf ;fy >dziQm ukOf ug{/a}cbf 7hf]ldtf /fvgl] lfd ePsh]o;df ;3gtf / ljljwLs/Of ug{k] ;flxt ul/g5 .
3. >ldsju{nf0{blf >dziQmsf] ?kdf ljsf; ug[ufdlOf lfd ljeGg cfwf/e} tyf Jofj;flos tflnd kpf] ul/g5 . o:tf tflndk]t >ldsx?nf0{:j/fhuf/L tyf ;yfut /fhuf/L Joj:yf ug[;DaGwdf d2t kfof0g5 .
4. bZsf]pBfu tyf cGo ;Jf Joj;fox?df :jbZL hgziQm kl/rfng;DaGwL glit kefjsf]/tfsf ;fy nfu" ul/g5 . ljeGg cBfus tyf ;Jf klti7fg / :j/fhuf/df ;d] :jbZL >ldsx?sf]kl/rfngsf]nflu cfjZos tflndsf];fy} blf Joj:yfkg agfpg k] ;fxg ul/g5 .
5. /fhuf/ ljlgo ;Jfnf0{Jojl:yt ug{/yfut Joj:yf tyf sfggL cfwf/nf0{ ;b0 ul/g5 . gkfnl >ldsx?sf]lgldQ ljbZL /fhuf/L ;Jfnf0{t7]tl/sfa4 agf0g5 .
6. >lds cfkl{sf]bk?sf]e}ts tyf Joj:yfkg lfd ;wf/ u/L :yfglo:t/sf] >d kl/rfngnf0{kefjsf/L agf0g5 . dlxnf >ldsx?nf0{u/ s[if lfd ;xeful u/fpg cfjZos tflnd tyf /fhuf/Lsf cj;/x?df kfyldstf lb0g5 .
7. >dziQm ukOf ug[/ >dziQmsf]u0f:t/df ;wf/ ug[ufdlOf lfx?df ;fj]hgs sfo\$;fy};fdflhs ;Jfx?sf]ljsf; tyf lj:tf/ ul/g5 .
8. cfk] cf^gf] Joj;fosf] Joj:yfkg ug{rfxg}?nf0{C0f tyf cGo ;xof]usf] lj:tf/ ul/g5 .
9. >dziQmsf]a9L vkt xg] lfd lgwf{Of u/L To:tf lfd kljLws jf cfly\$;xlnot lbg ;Sg];Defjgf vfhL :j/fhuf/sf cj;/x? a9f0g5g\.
10. >d ahf/df cfpg] gofF>dziQmf0{ Jojl:yt ug[;lsq] ;wofdf /fvgl bl3\$fnlg pkfosf]?kdf kl/jf/ lgo]hg ;Jfx?sf]lj:tf/ ul/g5 .
11. /fhuf/ ;'rgf s]bk?sf]ljsf; tyf lj:tf/ ul/g5 / kZdf ;mUg xg rfxg]?sf]nflu a9L kefjsf/L ?kn] /fhuf/Lsf ;Jfx? kpf] ug{j}t}fg /fhuf/ ;'rgf s]bk?nf0{;b0 ul/g5 .
12. >ldsx?sf] hl]g:t/ dfly p7fpg] qmddf :jrfInt klqmfaf6 ;dofgsh ;efhg ug{/lsq] u/L Jofjxf]/s Gogtd kfl/>lds lgwf{Of ug{ cfjZos Joj:yf ul/g5 .
13. cf^gf] sfdbf/x?sf] ;lk clea[4df nufgl ug]?nf0{ k] ;fxg ug{ s/ ;ljwfh:tf glitut pkfox? cjdDag ul/g5g\.

nlo tyf sfoqnd

pkoQm gltx?nf0{ xfl;n ug{ cf7f; ofhgfd lgDgfg';f/sf sfoqndx?
;~rfng ul/g5g

!>lds cflkt{sbl

:yfglo tyf kzfut ;lksf]lfdtfsf]clea[4 u/L pTkfbgzln >ldssf]l;hg
ug[p2Zon]>lds cflkt{sbl?sf]:yfkf ul/Psf]xf]. cf7f; ofhgjlwdf emkf,
06x/L, xfbf, a6jn, kf//f, gkfnu-h, wgu9L, bfa / dxlbbu/sf >lds cflkt{sbl
?af6 8sdl{1;sdL{1;nf0{ stf0{ a]afF nufot cGo ljleGg ljifox?df u/L
(,(@% hgf >ldsx?nf0{cfwf/et tflnd kpfug ug[nlo /xsf]5 .

o;sf]fy}hgsk/, jfn^a, /fhlj/fh / hdnfdf \$ j6f gof>lds cflkt{sbl
? :yfkf ug[nlo /xsf] 5 . ol sbl? ofhgfsf]bf]j jiflv x/s cfly
jifdf Ps-Ps j6fsf]b/n]:yfkf ug[nlo /xsf]5 . gofF:yfkf xg]>lds cflkt{sbl
?af6 yk !@)) hgfnf0{tflnd lbg]nlo /xsf]5 .

@>lds cflkt{sbl tyf Jofj;flos tflnd

Jofj;flos klzlf0f sbl /fgL, lj/f6gu/af6 cf7f; ofhgjlwdf d\$flgsn
Olghgol/a\$]d6n 6B;DaGWL ;lkdf !%) hgfnf0{Ps jif]tflnd lbg]nlo /xsf]5
. ;fy}sf7df8f;`rflnt Jofj;flos klzlf0f cfofhgaf6 sz >ef/,l;nf0{ stf0{
un}f agf0{8f0le^a / 5fnf;DaGWL u/L %)) hgfnf0{tflnd lbg]nlo /xsf]5 .

/fhuf/ cg;Gwfg ljlgdo tyf lj:tf/ cfofhgf

o; cfofhgfcGtu{ %) j6f lhNnf?sf]>d ahf/;DaGWL ;rgf ;Ing ug
leql dwzsf lhNnf?df /fhuf/ tyf ;lk ljsf; ;DaGWL ;DefJotf clwoog ug
>lds cflkt{sbl?af6 tflnd kpfug ul/Psf !) j6f ljifox?sf]kpfjsf]/tf clwoog
ug] % j6f ljifox?sf]kf7bqmd lgdfuf ug] !) j6f lhNnf?sf] ;Ei7t pBfu
k]ti7fgx?df l/Qm kbsf] hfgsf/L lng] a/fhuf/x?sf] gfd btf{ ug] ;Ei7t
pBfux?df /fhuf/ lbg kpf; ug]/ uf0l8^a tyf sfpG;ln^asf sfox? ;DkGg ug
nlo /xsf]5 .

\$>lds cflkt{sbl k]4g

o; cfofhgfcGtu{ >lds cflkt{sbl? / Jofj;flos klzlf0f sbl?nf0{
;b0 ug]ljBdfg cflkt{sbl tflndsfl;dLff u/L cfjZos P0 lgod th0f / Joj:yf
ug[p2Zon /xsf]5 . o;sf]fy}cf7f; ofhgjlwdf >d P0 @)\$* sf]sfof]og tyf
dNoflgsf]nflu kpf;lgs tyf sfq0L Joj:yf ul/g5 .

%>lds cflkt{sbl ;lk ljsf; tflnd cfofhgf

:yfglo >ldsx?nf0{cfwf/et :t/Lo tflnd kpfug ug{!))>ldsx?nf0{
cfwf/et ;lk tflnd kpfug ul/g5 .

^>lds cflkt{sbl tyf Jofj;flos, :jf:Yo / ;Ylff ;b0Ls/Of cfofhgf

cf7f; ofhgjlwdf o; cfofhgfcGtu{ Jofj;flos ;Ylff / :jf:Yo;DaGWL
ljBdfg P0 sfq0sf]dNoflg u/L ;emfj kzf ug] ;Ylff / :jf:Yo;DaGWL >d:t/
lgwf{Of ug]ljleGg tflnd sfoqndx?sf]dNoflg ug] ;do ;dodf lg/Llf0f / 6ji6E
ug]/ sbl0 cflkt{sbl :jf:Yo kpfuznf :yfkf ug[nlo /xsf]5 .

&>d ahf/ ;rgf ;b0Ls/Of tyf lj:tf/

b7zdf a9b}u0/x\$]a7fhuf/ ;d:ofnf0{lg/fs/of ug{>d ahf/df dfu xg]
;lkcg';f/sf] tflndsf]Jo j:yf ug[kg{x5 . o;/L kkt ;'rgfsf] cfwf/df tflnd lb0{
/fhuf/Lsf]nflu l;kmf/; ug[p27on]cf7f;ofhgfdf of]cfofhgf ;dfjz ul/Psf]5 .
o; cfofhgfcGtu{ >d ljefun]lhNnfut >d ahf/;DaGWL ;'rgfx? ;DalGwt
kpfustfx?nf0{lj t/of ug5 .

;dfh sNof0f

kl/ro

;dfh sNof0f lfh b7zsf];jfk/ ljsf; cleofgnf0{tljtf kpfu ug]lbzdf
Ps dxtjk0f{lfsf] ?kdf /x\$]5 . ;fdflhs tyf cfly\$ b[i6sf]fn]lk5l8Psf]
ljlegg ju{/ lfsf hgtfsf]pTyfg u/L ljsf; cleofgdf ;dfg ?kn];xeflutf
agfpg, ;dfh sNof0f;DaGWL ultljwx?df tljtf kfg{ljsf; sfoGndx?sf]
kl/k]odf cTofjZos ePsf]5 . o; ;DaGWL sfoGndsf]ljsf;n];dfhsf c;xfo /
sdhf] ju\$;b:ox?nf0{;fdflhs tyf cfly\$;/lff kpfu u/L pglx?sf]hljg:t/
dfly p7fpg 7f; ofubfg kpfu ub5 eg]csfk{ ;fdflhs ck/fw, s7lIt,
cGwljZjf;nf0{lg/fs/of ug{/ ;fdflhs Jojxf/df pTkGg xg]cf8Da/nf0{lg?T;flxt
kfgfgr]gf clea4 ug{kfg;3fp k#ofp5 . o;sf] ;fy}ljsf; sfo\$]nflu
cfjZos :yfgo:t/sf ;lk / ;fwg h6fpgsf lgldQ hg;xeflutf kl/rfng ug{kfg
;fdflhs sNof0f sfoGndsf]eldsf ckl/xfo{ePsf]5 .

;dfh sNof0fsf lqmfnsnfkx?, JolQm, ;dbfo / :yfgljz]fn]ubf{ legg}
k\$[tsf xg]xgfn]o; lfsf]pTyfgsf]nflu ljsf; sfo{x?sf]thdfdf klg ljz]f
b[i6sf] /Vg'cfjZos 5 . o; lsl;dsf sfo{x? ;fdflhs ;:3 ;yfx?n]cf-cf'gf]
9En]ub]cfPsf]df lj=;@)#\$;fndf ;fdflhs ;Jf /fli6a ;dGjo kl/ifb]sf]u7g
ePkl5 ;fdflhs sNof0f lfhnf0{Pslst ug]kpf; ePsf]x] . ;dfh sNof0f lfhnf0{
ljsf;sf]legg cEsf] ?kdf ofhga4 kqmfaf6 ljsf; ug{57f;ofhgsf]bf]l jif{
@)#* ;fndf >d tyf ;fdflhs sNof0f dGqfnosf]yfgf u/L;dfh sNof0f;DaGWL
ultljwx?df ;/sf/L lfhaf6 glt lgb7zgsf] ;fy}sfoGndx? klg ;~rfng ul/Psf]5
. o;cg';f/ ;fdflhs ;/lff, klzlf0f, cg';Gwfg, uf]7L cflb sfo{x? ;/sf/L lfhaf6
;~rfng ul/Psf] 5 eg] u7 ;/sf/L lfhdf ;fdflhs ;Jf /fli6a ;dGjo
kl/ifb]Gtu{sf ;3 ;yfx?af6 ;fdbflos ljsf; ;DaGWL ljlegg sfoGndx?
;~rfng ul/Psf 5g.

;ftfjofhgsf]kklIt

-s_ ;/sf/L lfh

;dfh sNof0ftk{;ftfjofhgf]lwdf ;~rfInt sfoGndx? tflnd, cg';Gwfg /
uf]7L;DaGWL !) j6f cfofhgxf? ;~rfng ul/Psf lyP . o;cg';f/ clt lk5l8Psf
hghfltsf dlxnfx?nf0{ ;lk ljsf; tflnd cfofhgfcGtu{ bpsl, jfbl tyf cGo
lk5l8Psf hfltsf \$&) hgf dlxnfx?nf0{ ;lkdhs tflnd kpfu ul/Psf]lyof] .
;fdflhs ;/lff]ds 5fqj]Q cfofhgfcGtu{ sfr] d]r] r]kfa / 5Gth hfltsf]!*\$#
hgf 5fq5fqfx?nf0{ 5fqj]Q kpfu ul/Psf] lyof] . ;fdflhs ;/lff Pj+ljsf;

cfonhgfcGtuŁ jfbL, bpsL, efB hfltsf aflnsfx?nf0{tflnd lb0{g}[]j kpfq ugI
sfoŁtfŁ?kdf ljsf; ug{!) hgf aflnsfx?nf0{sf7df8f cfjf;lo lzIff
pknAw u/foPsf] 5 . o;sf] ;fy} /fp6] hflt kgll:yfkg sfoŁd / cg';Gwfg
sfoŁdcGtuŁ qmdzll /fp6]hfltnf0{;fdflhs/of ug{glhs}ufpF;t kl/lrt u/fPsf]
lyof]eg]/fhL, d';x/, 5Gth / sfdLh:tf lk5l8Psf hghfltx?sf];fdflhs, cflyŁ
klfsf] cg';Gwfg ul/Psf] lyof]. ;fdflhs ;wf/ uf]7lcGtuŁ ;fdflhs s/ltx?sf]
;DaGwdf !# j6f uf]7Lx? ;~rfng ul/Psf lyP .

dlxnf ljsf; sfoŁdcGtuŁ ;ftf;onhgfsf] rfy] jifdf o; dGqfnocGtuŁ
dlxnf ljsf; sfoŁdx?sf] cGt/ lfgLo ;dgjo sfod ugŁbljGbsf]?kdf dlxnf
ljsf; dxzfzvfisf]:yfkgf ul/Psf] 5 / o; dxzfzvfaf6 s[lif, jg, :yfglo ljsf;,
pBfu, lzIff / :jf:Yo lfgdf ;DaGwt dGqfnoaf6 ;~rflnt dlxnf ljsf;
sfoŁdx?sf] kult dNoflg, dlxnf ljsf;;DaGwL ;'rgf krf/-k;f/ ugI sfoŁ?
ePsf lyP . o;sf] ;fy}csfŁ]axsfpdf nful ljb]zP/ ;fdflhs ljs[tdhs kZidf
nful kmsfŁPsf &% hgf rjhaŁx?nf0{;Lkdhs tflnd kpfq ul/Psf]lyof].

:yfglo ljsf;

kl/ro

;j{fwf/Of hgtfsf]hljg:t/ p7fpg] Gogtd cfwf/e't cfjZostfx?sf]kl/kl't{ugI :yfglo
g]lj, ;lk tyf ;fwgsf]clwstd kl/rfng u/L :yfglo:t/df ljsf;sf]klqnofnf0{;jrflnt agfpg]
kpf; t]f]ofhgfsfnb]v z? eP tfklg tl kpf;x? sfof]jog:t/df eGbf gf/fsf ?kdf dfq s]b]t
/x\$]x\$]jfl~5t?kdf ;knn xg ;s]gg. :yfglo ljsf;sf] ;knnf]sf]nflu vf; u/L :yfglo ljsf;
cfof]hgfx?sf]thdf / sfof]jog b]jdf :yfglo hg;xeflutf cfjZos kb5 . ptkfbs tyf pker]mf
;dxx? :yfglo ljsf; lgdf]sf kdv sf/s t]jx?sf] ?kdf /xg]x\$] tl ;dxx?nf0{cfly\$ tyf
k]ljws ;f] ;fwgx?dfly :ki6 lhDd]f/L kpf]g ul/gsf] ;fy}kof{t :j]j]s kpf]u ug{ ;lsq]
jftfj/Of tof/ ug]lgtf]t cfjZos xg cfp5 . jtdfg kl/k]odf :yfglo ljsf;cGtu{ ;~rfng xg]
sfoGmdx?nf0{vf; u/L ljkGg ;dxx?sf]cfo tyf hljg:t/ ;wf/ ug]lk5l8Psf lfx?sf]ljsf;
ug] ;f]h]gs k]f]w/ ;hgf / dd{ ;Def/ ug] hg ;dbfox?df vfBfg tyf OGwgcfkl'tdf
cfdlge{ u/fpg] tyf :yfglo hgtfnf0{cfk" a;f]f; u/\$] lfxdf g}/fhuf/L lbnfpg]k{pGdv
ug]k]b]vG5 .

;ftf]of]hgfsf]kult

;ftf]of]hgfdf :yfglo cget cfjZostf / kyldstsf cfwf/df :yfglo ?kn]of]hg thdf,
sfof]jog tyf dNoflg u/L :yfglo hgtfsf]hljg:t/ p7fpg]l;nl;nfdf ;~rfng ePsf ljleGg
klzlf]of sfoGmdx?, buG lfx ljsf; sfoGmd, dlxfn ljsf; sfoGmd, Pslst uf]dLof ljsf; sfoGmd,
kpf ljsf; sfoGmdnufot cGo sfoGmdx?sf]kult l:ylt lgDgfg;f/ /x\$]5 ||

;ftf]of]hgjlwdf clw/fHosf ^ j6f :yfglo ljsf; klzlf]of s]bk? -emkf, hgsk/, lh/L,
hfjnfvh, kfv/f / gkfnu~h_ dfk{ @%))@ hjfgsf]uf]7L Pj+klzlf]of sfoGmd ;~rfng ug]nlo
/x\$]df pQm cjlwdf hDdf !^%)@ hjfgsf]uf]7L Pj+klzlf]of sfoGmd ;DkGg xg ;Sof]. o;}u/L
dlxfn tfind Pj+uf]7Ltk{clw/fHosf % j6f dlxfn klzlf]of s]bk? -wgs6f, hfjnfvh, kfv/f ;v]
/ blkfon_ af6 \$\$(% dlxfn?nf0{ljleGg kpf/sf]tfind / uf]7Lx? ;~rfng ug]nlo /x\$]df pQm
cjlwdf %\$\$& dlxfn?sf]nflu ljleGg tfind tyf uf]7L ;DkGg xg ;Sof].

buG lfx ljsf; sfoGmdcGtu{ vfg]kfgl, ljBfnosf]ef]ts ;wf/ cflb ljleGg lsl;dsf]@))
j6f cfof]hgfx? ;~rfng ug]nlo /flvPsf]df vfg]kfgl of]hg #& j6f ;DkGg eo{sl/a * xhf/
hg;wof nfe]Gjt ePsf]tyf uDjf, dlGb/, :sh t6aGwg / uf]fd3/ u/L !)^ cfof]hgfx? ;DkGg
xg ;s]. l;f]f0tk{#)) x\$6/df ;ljwf pknAw u/fpg]nlo /flvPsf]df hDdf @%% x\$6/df dfq
pknAw xg ;Sof]. emh^ukhtk{^% j6f lgdf]of ug]nlo /x\$]df \$! j6f lgdf]of eof]. o;}u/L
3f]B]af6f#)) ls=ld= lgdf]of ug]nlo /x\$]df hDdf @)) ls=ld= lgdf]of xg ;Sof]. ndf bz bzG
sfoGmddf @%) hgf nfdx?nf0{edOf u/fpg]nlo /x\$]df @)) hjfgnf0{dfq edOf u/f0of].

uf]dLof dlxfn?sf] ;fdflhs Pj+cfly\$ pTygsf]nflu :yfglo ljsf; dGqfno cGtu{
;~rfnt dlxfn ljsf; sfoGmd ;ftf]of]hg cjlw;Dddf \$(lhNndf ;~rfng xg ;Sof]. o;
sfoGmdcGtu{ ;~rfnt ljleGg sfoGmdx?dwo] cfo clea[4 sfoGmdtk{#),#^& dlxfn 3/w/L
;j]f]of ;DkGg u/L @@^# dlxfn;dx u7g ePsf]/ pQm ;dxd kl/jf/x?sf] ;b:o ;wof !)** ku].
;fdbflos ljsf; sfoGmdx?af6 s/La @ nfv #(xhf/ JolQmx? nfe]Gjt eP eg]s]f, kzknfng,
3/h' Ond / ;j]f Joj;fodf ljleGg j]x? dfk{ s/La ?= @ s/18 (# nfv *# xhf/ a/fa/sf]Cof
kljfx eo{!} xhf/ dlxfn? nfe]Gjt ePsf / ljleGg ljifosf]tfind sfoGmdj6 #(()) JolQmx?
nfe]Gjt ePsf 5g.

:yfglo ljsf; dGqfnocGtu{ ;ftf-onhgjldwf ;~rflnt lJBfno 5fgf sfoqmd cGtu{
^,) \$) lJBfnox?df h:tfst]5fgf nuf0of]eg] ;~rfng ePsf cGo cfofhgxf?df ljleGg PsLst
ufdLOf ljsf; kl/ofhgfsf :yfglo ljsf; sfoqmdx?, khf ljsf; sfoqmd, eQmk/ ljsf; kl/ofhgf,
agkf / wlnv h ljsf; kl/ofhgxf?, hg; wof lzlf cfofhgf, ljsf; cgbfg cflb kb5g.

cfly\$ jif{@)\$&÷\$* / @)\$*÷\$(sf]kpltx?

cfly\$ jif{@)\$&÷\$* df klzlf0ftk{ k?if / dlxfn u/L hDdf #\$\$\$ hgfnf0{ tflnd lbg]
nlo /x\$fd #)% hgfnf0{ tflnd lbOPsf]5 eg] cfly\$ jif{@)\$*÷\$(df k?if / dlxfn u/L hDdf
@&%^ hgfnf0{ tflnd lbg] nlo /x\$fd @#(^ nf0{ tflnd lbOPsf]5 . ;fy}ljleGg PsLst ufdLOf
ljsf; kl/ofhgf cGtu{ kof /of, kz':jf:Yo, afujfgl, cGg e08f/, df]lkfng cflb ljifox?df &@^
hgfnf0{ tflnd lbOPsf]5 .

bu0 lfh ljsf; sfoqmdcGtu{ cfly\$ jif{@)\$&÷\$* df vfgkfgl ;DaGwL !^ j6f ofhgf
lgdfff ugInlo /x\$fd !@ j6f ofhgf ;DkGg e0{s/La # xhf/ JolQm nfeffGjt ePsf 5g\eg]
l; 'f0tk{(#) x\$6/df l; 'f0 ;ljwf pknAw u/fpg]nlo /flvPsf @) x\$6/df l; 'f0 ;ljwf pknAw
u/fOPsf]5 . To; }u/L !^ j6f emh'u]kh lgdfff ugInlo /x\$fd !@ j6f ;DkGg e0{s/La !)
xhf/ hgtfnf0{ ;ljwf ku\$] cgbfg 5 . cfly\$ jif{@)\$*÷\$(df vfgkfgl tk{ \$) j6f ofhgf
;DkGg ugInlo /x\$fd # \$ j6f ;DkGg xg] cgbfg ul/Psf]5 / o; af6 s/La & xhf/ hgtfnf0{
vfgkfgl ;ljwf k0g5 eg] l; 'f0tk{! * j6f ofhgf ;DkGg ugInlo /x\$fd !% j6f k/f e0{s/La
!)) x\$6/df l; 'f0 ;ljwf k0g] cgbfg ul/Psf]5 . emhEu]kh ! \$ j6f agfpg]nlo /x\$fd & j6f
;DkGg xg] cgbfg 5 eg] !% ls=ld= 3f6f af6f lgdfff ugInlo /x\$fd !@ ls=ld= kpltx xg] cgbfg
5 . ;fy}u0jf, :sh, ljBt\cflb u/L @# j6f ofhgf ;~rfng ugInlo /x\$fd @@ j6f ofhgf ;DkGg
xg] cgbfg ul/Psf]5 .

dlxfn ljsf; sfoqmdcGtu{ cf-j= @)\$&÷\$* df cfo clea4tk{ ^^%) dlxfn 3/w/L
; jIf0f e0{&%@ dlxfn C0f; dX u7g ePsf] / pQm ;dXdf kl/jf/ ;wof \$(\$ (/x\$fylof]eg] ljleGg
j)x?dfk{ s/La ?= \$(nfv ^ \$ xhf/sf] C0f klfx ePsf]5 . ;fdbflos sfoqmdj6 nfeffGjt
hg; wof s/La !# xhf/ /x\$]5 eg] s/La !! xhf/nf0{ ljleGg ljifosf] tflnd lbOPsf]5 . To; }u/L
cf-j= @)\$*÷\$(df cfo clea4 sfoqmdtk{ s/La ^^& dlxfn 3/w/L ; jIf0f u/L *)# dlxfn
C0f; dX u7g ePsf] cgbfg 5 eg] pQm ;dXdf dlxfn kl/jf/ ;wof \$(!% ePsf] / s/La ?= %&
nfv @) xhf/sf] C0f ufdLOf dlxfnfx?nf0{ klfx ePsf] cgbfg 5 . ;fdbflos ljsf; sfoqmdaf6
s/La !& xhf/ hg; wof nfeffGjt ePsf] cgbfg 5 eg] tflnd sfoqmddf s/La !% xhf/ecbf j9L
JolQm]efu lnPsf] cgbfg 5 .

lJBfno 5fgf sfoqmdcGtu{ cf-j= @)\$&÷\$* df !\$\$^ j6f lJBfnodf 5fgf 5fOPsf] /
cf-j= @)\$*÷\$(df !%) j6f lJBfnosf] 5fgf 5fpg] cgbfg ul/Psf]5 . khf ljsf;
sfoqmdcGtu{ pQm cfly\$ jifx?df sf, lzlf, vfgkfgl, jg ljsf;, ;S0jf;L khfnf0{ j;f]f;,
:jf:Yo, 3/h'pBfu cflbh:tf sfoqmdx? ;~rfng ePsf 5g.

ljBdfg ;d:ofx?

ljsf; klqmfdf bult Nofpg / u/Lal sd ug{ ljutsf bzsx?df ofhgj4 kpf;
ul/Ptfklg pknAw eg] lanch}lg/fzfngs /xof]. gkfn ljZjsf] bl/bltd dhsx?sf] klQmdf /xg' /
bZsf]clwsfz hgtf lg/k]f u/Lalsf] / yfdlg /xgj6 bZdf u/Lal slt Jofkt 5 eGg]s/f :j tll :ki6
x65 .

ljutsf ufdLOf ljsf; sfoqmdx?sf] thdf dVotof s]baf6 lgwff/t ul/Psf /fli6p pTkfbg
nlol/kltsf]nflu g]ug]ul/Gyof]. ufdLOf ljsf; sfoqmdx? hgtfsf] ;xeffutf ljgf g];~rfng ug]

ul/Psf] xbf vf; vfrf] h;nf0{ k/}sf] 5 ltglx?;Dd ol sfo\$psf] nfe kl'g ;sh . :yfglo
sfo\$dx?df s]b]sf] cTolws lgoGq0fn] ubf{ :yfglo pT;fx / ;lqnotfdf sdl xg u0{sfo\$dx?
Tolt kpfjsf/L xg ;shg\ . :yfglo ljsf;sf] nflu ljs]b]s/0fsf] gf/f lbOP tfklg jf:tljs ?kdf
kzf;lgs / cfly\$ lqdf ljs]b]s/0f xg ;sh . ;j} h;f] :yfglo ljsf;;DaGWL sfo\$mdx?
s]b]o:t/sf lgsfoj6 ;~rfng xgfn] :yfglo lgsfox? zIQmxlg xg ku]. s]b]s/0f ul//fvg]/
cfkmgf] kpfj sfod /fvg] vfnstf] kzf;lgs k/Dk/fn] ubf{ sdf/LtGq / hgtfsf] alr /fi6«]s /
gful/ssf];DaGw :yfkf xg5f];66f zf;s / khfsf];DaGw ;hgf xg uof].

ljsf;sf ;Jfx? cfd hgtf;Dd k'ofpg] cleef/f af\$}sf] sdf/LtGq hgtfklt pQ/bfol
ge0{/fhg]ts ;#f0fdf /xg] ;xof]usf]efjgf gxb] zIQmsf]cTolws s]b]s/0f ug[h:tf cju0fx?n]
ubf{ ;/sf/L:t/af6 k'ofpgkg] ;Jfx? ;dodf hgtf;Dd kl'g ;shg\ . :ki6 glt lgbzgsf] cefj,
cfk;df afle]g]gltx?n]ubf{/ cfly\$ Joj:yfkg tyf sfo\$md sfof]jogdf hg;xeflutf gePsfh]
hgtfnf0{;Jf k'ofpg]sfo\$ Psflt/ nfut a9g uof]eg]csf]t/ u0f:t/df kl'g sdl cfof]. :yfglo
lgsfox?, PsLst ufdLof ljsf; / cGo kl/ofhgf;h :yfglo klzlf0f s]b] cfj4 xgkg] jflotf
gePsf]/ klzlf0f sfo\$mdx? ljleGg lgsfox?af6 cf cf'gf] t] t/sfaf6 ;~rfng xg]u/af6 Ps
csf]u ;dGjosf]cefj lyof]. o;n]ubf{sfo\$mdx?sf]kpfjsf]/tf Hofb}g}Gog /xg uof].

ljutsf ufdLof ljsf; kpf;x? kpfjsf/L xg g;Sgdf unt sfo\$D thdf klqmf kl'g dVo
sf/0f lyof]. sfo\$md thdf ubf{;Gtint lqut nufglstf]a]f:tf ug]/ ufdLof ljsf; Pj+:yfglo
hg;dbfosf]Gogtd cfjZostf k'f ug{;~rlnt x/} sfo\$]nflu

:yfglo ;f] ;fwg / kljwsf] kl/rfngGbf jfxo ;xfotfdf cTolws lge{ /xg] kl/kf6Ln] ubf{
cfdlge{ / l6sfp xg]vfnstf]ljsf;sf]cfwf/ ;hgf xg ;sh .

pk/fQm k[7elddf :yfglo ljsf;cGtu{sf sfo\$mdx?df vf; u/L :yfglo:t/sf
cfofhgxf?nf0{ cfjZos kg] hgziQm pTkfbg ug{ sdf/Lx?sf] blttfdf a[4 ug{ tyf :yfglo
lgsfosf hgkltglwx?nf0{ ljsf;kl't clek]/t ug\$] nflu klzlf0f sfo\$mdnf0{ pkoQm gltsf]
cfwf/df cufl8 a9fpgkg] blvG5 eg] cGo ufdLof ljsf;sfo\$mdx? ufdLof lqdf pTkfbg /
/fhuf/Lsf cj;/ a9fpgsf] ;fy} k'fxf/ ljsf;sf] nflu ;~rfng ug{ kg] blvG5 . ljsf;sf]
bl6sf]j6 kl5 k/}sf pQ/L lqsf jfl;Gbsf]/ ljkGg ju\$ hghfltsf]cfly\$;fdflhs l:yltf
;wf/ Nofpg ljz]f sfo\$md ;~rfng u/L pglx?nf0{/fi6« ljsf;sf] dh kl'fxdf ;dfjz ug[kg]
blvG5 .

cf7f}of]hgfsf]k[7eld

clw/fHosf ufdLof lqdf j;f]f; u/}sf clwsfz hgtfsf]cfly\$ tyf ;fdflhs ptyfg u/L
pglx?sf]cfly\$ k5fkg sd ug{cf7f}of]hgfsf]Ps kpfv p2]o /x\$]5 . of]p2]o kl'ktsf]nflu
;/sf/n] ckgfpg] cfly\$, /fhg]ts ;fdflhs ;f:s[ts, wld\$ tyf z]fs ;j}klfsf kpf;x?
:yfglo cfjZostf kl/kl't{ug]k{sf]blt ul/g5 . kl/Des:t/blv g}kpfjsf/L ?kn]ljsf; geP;Dd
lbuf]ljsf;sf]cfwf/ tof/ xg ;Shg eGg]s'f ljutsf]cgejjf6 kl6 e0;s\$]5 . o;h] :yfglo
ljsf;sf]ofhgf thdf tyf sfof]jog ug]klqmf / kmfObf ljt/0fsf ;DjGwdf :yfglo hgtfnf0{
;lqmo ?kn];xeful jgf0g5 . o;sf nflu ;/sf/n] kpfjsf/L /fhg]ts, cfly\$, Pj+kzf;lgs
ljs]b]s/0fsf]gl't ckgf0{:yfglo /fhg]ts lgsfox?, lghL Pj+u} ;/sf/L ;yfx? / sf]s Pj+
cGo ;fdbilos ;E7gx?sf]cfk;L ;demf/Laf6 ljsf;sfo{;~rfng ug]klqmf0fsf]yfngl ug5 . o;
qmddf dh'ssf k/fgf ;yfut Joj:yfx?sf]kgJo{:yfkg u/L :yfglo ljsf;klqmfdf tl ;yfx?sf]
;xeflutf a9f0g5 .

p2]o

!= lk5l8Psf lq{x?sf]cfly\$ Pj+,fdflhs ljsf; ugI.
 @= ufdLof kl/jf/x?sf];fdflhs tyf cfly\$ l:yltdf ;wf/ Nof0{pgLx?nf0{:jfanDal agfpg].
 #= ufdLof lqgdf a;f]f; ugI lakGg hghflt / lk5l8Psf ;dbfosf]cfly\$ tyf ;fdflhs:t/df a[4 ugI.
 \$= ufdLof ljsf; sfoGdf :yfglo hg;dbfosf];xfluttf a9f0{lbuf]ljsf; sf]cfwf/ ;hgf ugI.
 %= ufdLof lqgdf cfwf/et k]fxf/x?sf]ljsf; ugI.
 ^= ufdLof hgtfnf0{cfk"a;f]f; u/]sf]lqgdf /fhuf/Lsf]cj ;/df a[4 ugI.
 &= lqlo tyf jftfj/Oflo c;Gthg sd ugI.

glIt

!= :yfglo lgsfox?sf];lqmo ;xfluttdf ufdLof ljsf; sfoGmd ;~rfng ugI.
 @= ufdLof ljsf; sfoGmdx?nf0{vf; u/L ufdLof oftfoft, ;fgf l;rf0{ ufdLof vfgkfgl, ljbfnoejg tyf :jf:Yo rfsL, ;-,fgf hn ljbts]b]h:tf ufdLof k]fxf/sf]ljsf; ugIkn{pGdv ugI.
 #= :yfglo hgtfsf cfjZostfx?sf]kl/kl'tsf]lgldQ :yfglo ljsf; kpf;df pknAw ;fwg, ;Lk / kljlwsf]clwstd kl/rfng u/L :yfglo:t/df ptkfbg, ptkfbsTj / cfodhs /fhuf/Lsf]cj ;/df a[4 ugI.
 \$= ;dfhsf cfly\$ / ;fdflhs b[i6n]sdhf] ju{ hghflt tyf dlxfnju\$];d] lxtsf nflu ljsf] ksf/sf ;fdflhs cfly\$ ljsf;sf sfoGmd ;~rfng jf lj:tf/ ugI. ;fy}lhNnf:t/sf ljsf; sfoG u ;DalGwt zfvf tyf sfoGnf0{cf-cfkbg]jflif\$ sfoGmd tof/ ubf{;dfhsf sdhf] ju{kn{k]flxt ugI;Jf / ;ljwsf]nlo clgjfo{?kn]ls6fg ugI.
 %= dlxfn ljsf; sfoGmdnf0{lhNnf ljsf; ;ldltsf] sfoGmd;u cfj4 ugI / dlxfn;DjGwl :jfinDal ;yfsf]ljsf; u/fpg].
 ^= nllft ju\$]cfly\$;fdflhs lxt xg] sfoGmdsf] ;~rfngdf u} ;/sf/L ;yfnf0{/l/s u/fpg]/ >l % sf]/sf/n]6]f lbg]dfq sfd ugI. t/ o;/L ;~rfng xg]sfoGmdx?sf]alr bxf]kg gcpg]/ Ps csf\$]kl/k's xg]u/L ;~rfng ugIu/fpg].
 &= :yfglo lgsfox?nf0{ljsf; cfot]hgx?sf];~rfng / Joj:yfkg ;lfd agfpg cfjZos kg] hgziQm, ;f] / kljlws ;Jfsf]Joj:yf ugI/ klzlfof sfoGmdx? kpfjsf/L ?kn];~rfng ugI{ljBdfg klzlfof s]bk?nf0{;b0 / ;lfd agfpg].
 *= jftfj/Oflo c;Gthgdf ;wf/ Nofpg :yfglo:t/df jftfj/Ofsf];Af0f / ;Dawg ugI b[i6s]fn]sfoGmd ;~rfng ugI.
 (= :yfglo ljsf; sfoGdf :yfglo kljlwnf0{g}a9fjf lbgfsf ;fy}ptkfbg / ptkfbsTj a[4 Pj+ /fhuf/L clea[4df ;xfos l;4 xg]pkoQm kljlwsf]vf]h u/L ltgsf]ljsf; / lj:tf/df ;3fp kfofpg]vfnsf sfoGmdx? ;~rfng ugI.
 != :yfglo ;f] pknAwtf ;d]sf]b[i6s]f /fvL pkoQm dfkb08x?sf]cfwf/df :yfglo ljsf;sf] nflu Psdl6 cgbfgsf]Joj:yf ugI.
 !!= :yfglo dxTjsf ;Jf tyf ptkfbgdhs sfoGmdx?sf];~rfng, dd] tyf ;Def/df :yfglo ;dbfosf];xfluttf a9fpg sfoGmdsf]thdf cj:yfb]v g]pgLx?nf0{;mug u/fpb}n]hfg]/ o;sf]nflu :yfglo pkerQmf ;ldltnf0{;b0 ugI.

!@= lkN8:t/df sfd ug[sd{f/Lsf]dgf]n a9fpg sfdsf] ;/lff, j[Q ljsf; / tfnldsf]JoJ:yf ug[.

!#= lhNnf:t/Lo sfoqdx?nf0{ :yfglo cfjZostfcg?k u/fpg :yfglo:t/sf] tYofI ;+ng ljZnf0nf0{ c\ofjlws ugdf ljzjf hfB lbg] / ofhgf thdf klqomdf ;Hnt tYofInf0{ clgjfo{?kdf kpfudf Nofpg]kl/kf6L z?cft ug[.

!\$= :yfglo:t/df ePsf ;a} sf/faf/x?nf0{ kf/bzL{agfpg] / cfly\$ sf/faf/x?sf] nYfk/Llf0f ug[u/fpg].

nlo tyf sfoqnd

cf7f+ofhgfdf ufdLof ljsf;sf]nflu sfoqjog ul/g] sfoqnd ufdLof:t/ / 3/ kl/jf/ :t/ u/L b0{t/df ;~rfng ul/g5g\ . ufdLof:t/df ;~rfng ul/g] sfoqnd :yfglo eflts Pj+; +yft k'f/f/sf]ljsf;df s[bt ul/g5 . o; cGtu{ af6fBf6f] kh, :sh, vfgkfgL, l;+f0{ :jf:Yo rfSL cflbsf]lgdfdf hfB lb0g5 . ol sfoqndaf6 :yfglo cfly\$ Pj+;fdflhs ljsf;df ;xofu kl0g hf05 / k'olf jf ck'olf ?kdf ljkGg 3/ kl/jf/ klg nfeffGj t xg5g\ . t/ ufdLof:t/df ;~rfnt sfoqndj6 ljkGg 3/ kl/jf/sf]vf; vf+rf]k'f xg g;Sg]xbf o:tf kl/jf/sf]nflu nllft sfoqnd ;~rfng ul/g5 . o; cGtu{ JolQmut jf ;dxut ?kdf pTkfbg shf{ tflnd, /fhuf/Lsf]JoJ:yf, s[bsf]sf]nflu lzlfssf]JoJ:yf, cdf / lzzsf]nflu kfj0f cflb sfoqdx? ;~rfng ul/g5g\ . ufdLof:t/sf ;a}sl;dsf sfoqdx?sf]thdf Pj+sfoqjogdf :yfglo ;+ysf];xeflutf a9f0g5 . o;sf nflu :yfglo ;+yx?sf]ofhgf thdf ug[tyf ;~rfng ug[lfdtfd a[4 ul/g]5 . sltko ljsf; sfoqdx?sf]kfjsf/L sfoqjogdf sd nfut, nrstf, pTk'off tyf cu;fl/tfsf]b[6n] lghl lfh tyf u} ;/sf/L ;+y a9L pkoQm xg]s'f :ki6 5 . t;y{jt0fg khftfGqs kl/kf6Ldf o:tf sfoq;+ug xg rfxg];fdbfos ;+7g, pBdl tyf u} ;/sf/L ;+yx?nf0{k};flxt ul/g5 . o; ;Gbedf ;/sf/n]lghl lfh ;fdbfos tyf u} ;/sf/L ;+yx?sf];xeflutf a[4 ug{pkoQm glt lgodx? thdf u/L sfoqjogsf]nflu cfjZos jftfj/of ;hgf ug5 .

ufdLof lfh / ljkGg 3/ kl/jf/sf]pYfgsf]nflu ljQlo ;fwgsf]sdL xg glbg ;/sf/n] jflif\$jh\$vr\$sf]/sdnf0{a[4 ubInu] sh ljsf; vr\$sf]&) kl'tzt;Dd k'ofpg]glt lnPsf]5 . o;sf];fy}:yfglo lgsfox?nf0{ufp3/df cfjZos kg[cfwf/e't k'f/f/x? ljsl;t ug{/sdsf] cfjZostf k5{. o;sf]kl'tsf]nflu ufp"ljsf; ;ldlt / hNnf ljsf; ;ldltnf0{cfly\$;xofu k'ofpg]x]h]Pp6f 56f:yfglo ljsf;sf]f :yfkf ug[;DaGwdf ;DefJotfaf6 c\oog ul/g5 .

ufdLof hgtsf]cfly\$;fdflhs l:yltdf ;wf/ Nofpg cf7f+ofhgfdf lgDg adfhndsf sfoqdx? ;~rfng ul/g5g\-

-s _klzlf0f sfoqnd

ljutdf ;~rfnt klzlf0f sfoqnd :yfglo cfjZostfg?k gePsf]xbf logj6 ufdLof ljsf;df ;+ug tNnf]txsf k'f;lgS Pj+k'f]jlws hgziQmsf]vf; ljsf; xg ;sg . ;fy}klzlf0f sfoqnd pTkfbg a[4 sfoqnd;u cfj4 gul/Psf]xbf logsf]kfjsf]/tf Hofb}sd /xg uof]. t;y{cf7f+ofhgfdf ;~rfng ul/g]klzlf0f sfoqnd :yfglo cfjZostf kl/kl't{ug[kn{s[bt ul/g5 . :yfglo:t/df klzlf0f sfoqnd ;~rfng ubf{:yfglo lgsfosf]lgjfr t kbflwsf/L / sd{f/Lx?sf] sfoqlftf a9fpg]kn{wofg lb0g5 . ;fy}:yfglo lgsfox?sf]JoJ:yfkg kl / ;fwg kl/rfng ug[/ pkefu ug[lfdtfsf]ljsf; ug{;3fp k'ofpg]vfnsf klzlf0f sfoqdx? ;~rfng ul/g5g\ . To;u/L dlxfx?nf0{;lqmo / :jfjndal jgpg ;lk k'f]g ug[/ kl/jf/s uof:t/ a[4 ug{lzz':ofxf/ / kfj0f tyf kl/jf/ lgothg ;DaGwL klzlf0f sfoqdx? ;~rfng ul/g5g\ . tflnd ;~rfng ubf{

:yfglo lgsfo / pkef^{Qmf} ;dxsf] dfunfo{ cfwf/ agf0g5 . sfo6lftf ;DaGWL klzlf0f a9L Joj ;fodhs agf0g]/ tflndnf0{C0f; cfa4 u/f0g5 .

cf7f^ofhgfcj lwdf klzlf0f s]bk?sf ;DjGwdf 58}Pj th0f u/L :jfoQtf kpfq ul/g5 . xfn clw/fHodf /x^{sf} dlxf klzlf0f s]bk? :yfglo ljsf; klzlf0f s]bk? tyf gu/ ljsf; klzlf0f s]bhf0{ oxL P^{bc}ctu^f ldnfg ul/g5 . o; P^{4f}/f ul7t klzlf0f kl/ibnf0{ a9L Joj;flos, sfo6hs / cfkⁿ] wfgg ;lsg] ?kdf ljsl;t ul/g5 . :yfglo ljsf; klzlf0fsf] nflu cfjZos tflnd ;fdulx? k^{sf}zg ug{klzlf0f kl/ib^cctu^f Pp6f tflnd ;fdul pTkfbg s]bl:yfkgf ul/g5 . ;fy}:yfglo ljsf; sfo6md th0f Pj+sfofjogdf ;xofu k^{of}pg / tflndsf] cfjZostf klxrfg ug{cg';Gwfg sfo6md klq ;~rfng ul/g5 . o;/L ;~rfng ul/g] cg';Gwfg sfo6mdnf0{ tflnd kl/ib^cctu^f g]/fv] Pslst ul/g5 .

cf7f^ofhgfcj lwdf klzlf0f kl/ib4f/f :yfglo:t/df ofhgf tyf Joj:yfkg ;DaGWL tflnd, pkef^{Qmf} ;ldlt tflnd, ufp"ljsf; / lhNnf ljsf; ;ldltsf lgj^frt kbflwsf/L / sfo6o k^{pv}x?sf]uf]7L, ufdLof:t/df sfo{t ;/sf/L tyf u} ;/sf/L sd^f/Lx?sf]nflu ;~rf/; ;lk Pj+ ljsf; tflnd u/L hDdf !)\$((hgfnf0{uf]7L / tflnddf ;ⁿug u/f0g5 . uf]7L / tflnd ;~rfng ubf{:yfglo:t/df dlxfnx?nf0{cfly\$, ;fdlhs Pj+z]fs klaf/] hfu?s agfpg]k^fljz]f Wofg lb0g5 . o; ;Gbe^df ;lk ljsf; tflnd, ;fdbflos tflnd, k^ff0f tflnd, r^hla⁶L lzfs tflnd, jftfj/OfLo ;/;k^mf0{tflnd, k⁹ ;flf/tf tflnd, dlxfn ljsf; clwst k[']{};Jf tflnd, ufdLof kljlw ljsf; tflnd cflb u/L hDdf (\$%(dlxfnx?nf0{ tflnd k^{pf}g ul/g] sfo6md /x^{sf}] 5 . o;sf] cltl/Q^m :yfglo hg;dbfodf hgr]gf hufpg hg;Wof lzlf sfo6md klq ;~rfng ul/g5 .

tflnd ;fdul pTkfbg ;DjGwdf cf7f^ofhgdf :yfglo ljsf; tflnd / ufdLof ljsf;sf] sfo6mdf dbt k^{of}pg tflnd ;fdulx?sf]k^{sf}zg, pTkfbg, ;Ing / ljt/Of ug] sfo6f]lj:tf/ ul/g5 . o;c^{Gu}t^f !* j6f k^ts k^{sf}zg ug] & j6f tflnd lgb]zsf tof/ ug]@) j6f ljsf;wf/f klqsf k^{sf}zg ug]#) j6f :yfglo ljsf; ;DaGWL ;dfrf/ kq k^{sf}zg ug]! j6f cf7f^ofhgfsf]kult kl^tj^g k^{sf}zg ug] % j6f PS;k6{ldl6E ug] % j6f cg';Gwfg c^{wo}og ug]@ ;\$ rf6{/ k^f6/ tof/ ug]!% hjfgnf0{6]sgsn 6]gEdf k7fpg]! j6f ckⁿ; \$ k['] :yfkgf ug] cflb sfo6mdx? ;~rfng ul/g]nlo /flvPsf5 .

-v_ bu6 lq ljsf; sfo6md

b^zsf]eⁿns hl6ntf / ljutsf]c;Gtlnt k^{bl}zs gltn]ubf{cGo l^qsf]b^hh^odf bu6 l^q ;fx]g}lk5l8Psf]cj:yfdf 5 . lj:=;#@)% ;fndf 3^lift ul/Psf clw/fHosf !* lhNnf? cfh ;Dd klq bu6 l^qs}?kdf kl/lrt 5g^l . ljutdf bu6 l^q ljsf; ;ldlt nufot cGo jifout lgsfox? ;d]n]sfo6md ;~rfng ubf{:yfglo ;DefJotf Pj+Hjsf;sf cj;/x?sf]ljZn]f0f gu/L x^rjfsf]cfwf/df sfo6md ;~rfng ug]u/^{sf}n]nufgl]sf]thgdf kl^{tk}n Hofb}sd xg uof]. o;/L bu6 l^qdf ljsf;sf]b/ sd ePsf]k[']f^w/ ljnsh}gePsf]/ lzlf / cGo ;fdlhs ;]fsf]cefj /x^{sf}]xbf ol l^qx?sf]u/Lal / k5f6]kg x6fpg ljz]f kpf; xg'h?/L 5 . bu6 l^qsf]ljsf;sf]nflu ;je6bf klxn]j]flgs cfwf/df bu6 l^qsf]jul^s/Of ug{cfjZos ePsf]n]Pp6f 58}c^{wo}ogsf] cfwf/df ;]sfo{ul/g5 .

cf7f^ofhgdf bu6 l^q ljsf; sfo6md c^{Gu}t^fsf sfo^x? vf; u/L u/Lal lgjf/Of ;DaGWL sfo{/ ;fdlhs Pj+;fdbflos k[']f^w/ lgdf^f ;DaGWL sfo6mdx?df kl/nlft ul/g5g^l . u/Lal lgjf/Of;DaGWL sfo6mdsf]nflu ; ;fgf l;'rf0{ cfofhgfsf] dflwodaf6 vfBf6g Gog l^qnf0{ cfdlge{tkⁿ{pGdv u/fpg] ;fdbflos ?kdf :yfglo hg>dbfgnf0{kl/rfng u/L kⁿkn^h, s/;faf/L, gub^zfnl h:tf lqⁿofsnfknf0{;3fp k^{of}pg] lxdfn l^qdf r/Of ljsf;sf]nflu jf6f^zf6f]khkh]f cflbsf]lgdf^f sfo6f] ;fy}cy^ffhgfsfof0{6]f k^{of}pg]vⁿsf pkoQ^m kljlwsf]ljsf; Pj+Hj:tf/

ug{ kpfjufds sfod, ;~;fgf ax27olo hn lJBt cfongf tyf ;lkdhS tflndh:tf ljleGg sfodmx? ;~rfng ul/g5gleg];fdflhs Pj+;fdbfls kjf/f/;DaGWL sfodddf uf76] emfEKh, vfgkfgl, uDjf, d7 dGlb/, wdZnf, lJBno tyf 5fqjff; lgdffh:tf sfodmx? ;~rfng ul/g]5g\ . ol sfodmx?sf]nflu buG lfgdf hfg]ljsf; cgbfg cGo lfgsf]thgdf j9f0g]5 / :yfglo lgsfox?sf]vr{ug];Sg]lfdtdf klg a[4 ul/g5 . o;sf nflu :yfglo lgsfonf0{tflnd / kfljws ;Jf k%of0g5 . ;fy}buG lfg ljsf; ;ldtsf];E7gfids :j?kdf cfjZos ;wf/ u/L o;nfo{a9L pbZodhs / kpfjsf/L kfl/g5 / buG lfgsf] sfoddnf0{lhNnf ljsf; ;ldtsf] sfod;u kOf{ ?kn}cfj4 u/f0g5 . PsLst ufdLof ljsf; sfoddnf0{j9L dfqdf buG lfgtkn{lj:tf/ ul/g5 . uDjf ljsf; ;ldtsf]sfoddnf0{buG lfg ljsf; sfod;u ;dlGjt ul/g5 .

cf7f]ofhgjldf buG lfg ljsf; sfoddcGtu{ @)) hgfnf0{s]blo:t/df clwoog edOf u/fpg] %) hgfnf0{;lk blftf tflnd lbg] #)) hgfnf0{l;sd{8sd{tflnd lbg] % hgfnf0{OlGhlgol/ :gfts 5fqj[Q lbg] !* hgfnf0{n}yf Joj:yfkg uf7L / !*) j6f pkefOf ;dbfonf0{tflnd lbg]nlo /flvPsf]5 . ;fy}s/La #) xhf/ hgtfnf0{vfgkfgl pknAw u/fpg] s/La %) x\$6/ hdlGdf yk l;rf0{;ljwf k%ofpg]/ s/La #) xhf/ hgtfnf0{af6] kh / cGo eflts ;ljwf pknAw u/fpg]nlo /flvPsf]5 . o;sf cltI/Qm @)) x\$6/df j[ff/fkOf, !% j6f kpfjufds ofGqs kfgL3S, @ j6f ;f{phf{@) j6f ;~;fgf 3/h'pBfu, % j6f bW tyf pig kpfvg, % j6f kinknh :6f]h;DaGWL sfodmx? klg ;~rfng ugInlo /x\$]5 . uDaf ljsf;tkn{cf7f] ofhgf cjlwdf #% j6f uDjfsf]hLoff/, !\$ j6f uDjfsf]5fgf dd, % j6f nfd;Ddhg, Pp6f /fi6a s]blo uDaf lgdff / :yfglo eflfdf k:ts kpfzg ugInlo /flvPsf]5 .

-u_ dlxf ljsf; sfod

dlxf ljsf; sfod vf; u/L ljkGg dlxfju\$]cfly\$ tyf ;fdflhs pTyfgsf]nflu ;~rfng ul/Psf]sfod xf. of]sfod cGtu{ :yfglo ljsf; dGgnosf]dlxf ljsf; zfvn] cf7f]ufdLof sfodtf]d]wodaf6 Gog cfo:t/ ePsf dlxfnf?nf0{;E7t u/fpg]/ hgr]gf hfuf u/fpg] sfo{ubIcfPsf . o; sfoddcGtu{ ufdLof lfgsf dlxfnf?nf0{;dxdf u7g u/L ljgf lwtff cfodhs Joj;fo, s]f, kzkfng, 3/h' Ond, ;Jf Joj;fo cflb ;~rfng ug{jlf0fHo j}x?af6 Cof klfx xg]Joj:yf 5 . oBlk of]sfod cf= j= @@)\$*÷\$(;Dddf \$(lhNndf ;~rfng ePsf]5 tklg o;af6 nfeGjt dlxfnsf]kl/jf/ ;wof hDdf @))% @ dfq /x\$] / ;fdbflstkn{s/La @ nfv ^ (xhf/ JolQnf0{knfObf ku\$]cgdfg 5 . of]sfodsf];~rfng vr{ clws ePsf]/ sfod cfoa[4 eGbf ;fdbfls ljsf;tkn{pGdV ePsf]xbf o;sf]kpfjsf]/tf sd xg uPsf]5 . ;fy}o; sfoddcGtu{ dlxfnf?sf]:jfnDal ;yf u7g xg klg ;sh . dlxf ljsf; sfodddf b]f k/\$f ol ;d:ofnf0{;dfwfg u/L cf7f]ofhgdf o; sfoddnf0{kpfjsf/L agf0g5 . clxn]Dd dlxfnf?sf];dX u7g u/L cfly\$ tyf ;fdflhs pTyf;DaGWL sfod ;~rfng ul/Psf]df cf7f]ofhgdf ufdLof dlxfnsf]cfo a[4 u/L u/Lalsf]/yf eGbf dflf k%ofpg] sfodmx? ;~rfng ul/g5 . ufdLof:t/df dlxfn ljsf; sfodsf];E7gfids klfnf0{;bD ug{/ dlxfnf?sf]:jfnDjl ;yfsf]ljsf; ug{u} ;/sf/L ;yfnf0{/l/s u/f0g5 .

cf7f]ofhgfsndf of]sfoddnf0{;~rfng e0/x\$]lhNndf cem lj:t / Jofks u/L ^\$ lhNndf nfulul/g5 . lg/k]f u/Lal /yfdlg /x\$]dlxfnf?nf0{r]gf huf0{;fdbfls ljsf;sf ljleGg sfodddf ;/ls u/fpgsf;fy}ljleGg /huf/Ldhs sfodmx? ;~rfng u/L pglx?sf] cfly\$ l:yltdf ;wf/ Nof0{qlds ?kdf :jfnDal agfpg]/ :yfglo:t/sf ljsf; sfod / To; ;u ;Dj4 blftf ;Jf, ;ljwf / ufdLof dlxfnf? jLr lJBdfg b]fnf0{qmdz sd ubInUg]of]sfodsf] p27o /x\$]5 . s]b]t/ / lhNnf:t/ b]af6 ;~rfng xg]o; sfodsf]nflu olg;kn, Plzofn ljsf; a}, o=Pg=Pkn=lk=P=, Okfb, klg8f, o=P;=P=cf0=8, l;8f, lh=l6=h8, 0=0=l; , Rkn=P=cf] cflb

ljleGg cGt/fli6a ;3 ;yfx?af6 ;xofu kft xg5 . dlxfn ljsf; sf] s]blt/Lo sfocmdcGtu{ ofhgjlwdf vf; u/L sfocmd cgludg, cg'; Gwfg tyf ;DefJotf cWoog, ahf/ Joj:yfkg cWoog, pkoQm kljlw lj:tf/ ljsf; , uf]7L ;ldgf/, ksfzg tyf krf/ sfocmdx? kb5g eg]lhNnf:t/Lo sfocmdcGtu{ cfo clea[4 sfocmd ;fdbflos ljsf; sfocmd / tflnd sfocmdx? kb5g.

cfo clea[4 sfocmdtk{ofhgjlwdf &(!@ Cof nufgl ;dX u7g u/L ?- !(s/f3 &* nfv j/fj/sf]Cof pknAw u/f0g5 / o;af6 #(%^) kl/jf/ nfeGjt xg]cgdfg 5 . ;fy}*!)@ hgfsf] ;lkdhs sfocmd klg ;~rfng ul/g5 . ;fdbflos ljsf; sfocmdtk{cf7f;ofhgjlwdf %@^ j6f ;~;fgf vfgkfgl ofhgf ;~rfng ug]nlo /flvPsf]5 h;af6 s/La %@^) kl/jf/ nfeGjt xg] cgdfg 5 eg]l;rf0{k%\$ j6f ofhgf ;~rfng u/L (\$) kl/jf/nf0{nfe kofpg]nlo /flvPsf] 5 . o;}u/L ;flf/tf sfocmd #!!(s]bpf ;~rfng u/L (#&) hgf ufdLof dlxfn? nfeGjt xg] cgdfg ul/Psf]5 eg]l%* @ lzz':ofxf/ s]bl;~rfng u/L !&\$^) lzzx? nfeGjt xg]cgdfg 5 . o;sf]clt/Qm ofhgjlwdf !)!! :yfgdf jttfj/Of ;AfOf ;DaGWL sfocmd / (%* :yfgdf pkoQm kljlw ljsf; ;DaGWL sfocmd /flvPsf]5 eg]l#%& :yfgdf cGo lgdf tyf dd{ ;wf/ ug]sfocmd klg /flvPsf]5 . ;fy}pQm cjlwdf #\$\$^ ;fdbflos ljsf; ;dX u7g u/L kl/rfng ug]/ ;fgf ls;fg dlxfn ;dXnf0{qdzll cGt/ ;dX / ;yfdf ljsl;t ug]kbf; ul/g5 . To;}u/L tflnd sfocmdcGtu{ !#()& hgfnf0{:jf:Yo, kffof, hg;Wof lzlf Pj+kl/jf/ sNofOf;DaGWL tflnd lb0g] nlo /flvPsf]5 eg]l!*(@^ hgfsf]nlft ;dXx? agf0{ljleGg ljfosf] tflnd lb0g]sfocmd klg /flvPsf]5 .

pQm sfocmdx? ;rf? ?kn];~rfng ug{s]lf dGqfno, jg tyf jttfj/Of dGqfno, cy{ dGqfno, lzlf tyf ;s[t dGqfno, pBfu dGqfno tyf ljleGg ljQlo ;yfx? Pj+u} ;/sf/L ;3 ;yfx?;u lgs6td ;DaGw /flvg5 . dlxfn ljsf; sfocmdnf0{:yfglo dlxfn?sf]cfjZostfg;f/ thdf ug]sfocmjog ug]/ To;sf];kl/j]f0f ug]ls;dn];~rfng ul/g5 . o;sf]nflu k]of lhNndf !.! hgf dlxfn ljsf; clwst / s]l dlxfn ljsf; ;xfosx?sf]Joj:yf ul/g]/ sfocmdnf0{;rf? ?kn];~rfng tyf cgludg ul/g5 . ljz]ftll o; sfocmdnf0{;dfgGt/ sfocmdsf]?kdf gnul sfocmd; ;Djlgwt ljleGg ;/sf/L, u} ;/sf/L lgsfox? tyf ;yfx?sf] ;xofu ln0{;dGjofds ?kn];~rfng ul/g]5 / o; qddf sfocmd thdf blv g]lhNnf l:yt ;j} lgsfox?sf];xofu ln0{sfocmd ;~rfng ul/g5 .

-3_ PsLst uldLof ljsf; kl/ofhgf

/fli6a ofhgf cfofujf6 ul/Psf] ufdLof ljsf; cfofhgx?sf] dNofIga6 ;dGjostf\$ sfon] ;dGjo ugdf kfjsf/L eldsf gv]sf] k]fVf/sf] ljsf;df ktyldstf glbOPsf] pTkfbgsf] cfwf/ ;hgf gePsf] ljkGg ju{ sfocmdaf6 plrt kmfObf gku\$]/ ufdLof ljsf; sfocmd lbuf]gb]vPsf]kfOPsf]5 . ol ;d:ofs];wf/ u/L cf7f;ofhgjlwdf ;~rfng ul/g]PsLst ufdLof ljsf; sfocmdn] ufdLof k]fVf/ ljsf; ug] pTkfbg a[4; ;Da4 xg] u/Lal 36fpg d4t kofpg] hg;xeflutf a9L cfpG] pkefQmf;dX cfk]n];~rfng ug{;Sg]/ ;yfut Pj+:yfglo lfdtfsf] ljsf;df dbt kofpg] cfofhgx?nf0{ktyldstf lb0g5 . o;sf ;fy}o:tf cfofhgx? vf; u/L lk5l8Psf] lfg / lk5l8Psf] tyf u/La ;dbfoklt s]blt xg5g. cfofhgfsf]5gf5 lhNnf ljsf; ;ldltN] lgwf{Of u/]sf] ktyldstf cg?k ug]kg5 . u/Lal lgj/Of Pj+k]fVf/;DaGWL cfofhgx? / ;yfut ljsf;sf]nflu u} ;/sf/L ;yfsf];xeflutf a9f0g]5 .

cf7f;ofhgjlwdf clw/fHosf @ (lhNnf?df ;~rfng xg]!! j6f PsLst ufdLof ljsf; kl/ofhgx?df d]L kxf8L ljsf; kl/ofhgf, /;jf g]fsf\$ PsLst ufdLof ljsf; kl/ofhgf,wflb-PsLst ufdLof ljsf; kl/ofhgf, u]vf ljsf; kl/ofhgf, ndh^a PsLst ufdLof ljsf; kl/ofhgf, uNdL cwfVfrrL ufdLof ljsf; kl/ofhgf, kfnkf lhNnf PsLst ljsf; kl/ofhgf, /fkTL PsLst ufdLof

lj sf; kl/ofhg, s0f{nl e}L PsLst ufdLOf ljsf; kl/ofhg, s0f{nl ;fdbflos ljsf; kl/ofhg tyf ;}L PsLst ufdLOf ljsf; kl/ofhgfx? /xsf 5g\.

-a_ zx/L lfg cfw/et ;}f

gu/kflnsfsl ;lqmo ;xeflutjif6 olg;ksf ;xfotfcGtu{ ljut skl jif6lv zx/L lfgsf clt u/Lj ;dbfosf dlxf tyf s0f{lx?sf]nflu :jf:Yo, lzlf, ;/;krf0{ ;LkdhS sf0qmdh:tf cfw/et ;}fx? k0fpg] sf0qmdx? ;~rfng ul/b}cfPsf] 5 . xfn o:tf sf0qmdx? lj/f6gu/, nlnkt/, gkfnu-h, kfy/f / wgu9L gu/kflnsfx?sf cltsd ljsl;t j8fx?df ;~rfng x0}cfPsf] 5 .

cf7f}ofhgjlwdf yk !) j6f gu/kflnsfx? -eQmk/, sf7df8f}hgsk/, x0f8f, jL/u-h, e/tk/, /fhlj/fh, wfg, tfg;0 / jL/l0bu_ df @ r/of u/L of] sf0qmd lj:tf/ ul/g5 . zx/L hg;dbfonf0{cfjZos kg[ktylds :jf:Yo, 9n lgsf;, vfgkfgL tyf ;/;krf0{ ;fdbflos ejg, krf kf6L ;wf/, l;nf0{abf0{tflnd cflb sf0qmdx?df hg;dbfox?nf0{k}olf ;mug u/f0{ ;~rfng ul/g5 .

-r_ lk5l8Psf ju{/ hghflt;DaGWL sf0qmd

b7sf ljleGg efu vf; u/L bu0 :yfgdf j:g]hghfltx? ljsf; klqmo df pk]lft eP/ /xsf 5g\ . ljutdf ;~rflnt sb}klg ufdLOf ljsf;sf sf0qmd tl hg;dbfo;Dd k0g ;sf 5g\ . Gof0;Et ljsf;sf]nflu / b7sf ;Dk0f{hgtfnf0{ljsf; klqmo df ;xeful u/fpgsf]nflu ol ;dbfosf] cfly\$ Pj+;fdflhs pTyfg ul/g' h?/L 5 . o;h] cf7f}ofhgdf ;dfhsf lk5l8Psf hghfltx?sf] cfly\$, ;fdflhs tyf ;f:s[ts ljsf;sf]nflu ljz}f sf0qmdx? ;~rfng ul/g5g\ . ol hghfltx?sf]efiff, ;s[t, snf / ;flxTosf]ljsf;sf]nflu cfjZos kpf; ul/g5 . o;af6 xfdl] ;dfhdf ljBdfg cfo;0 ;a4 c;dfgtfx? x6fpg / /fli6a Pstf ;b0 ug{dbt k0g5 .

gkfnsf cflbjf;ldW0] sxlnPsf kpf hflt nfk xg]l:ylt ePsfh]pQm hfltsf] ;Af0f ug{ h?/L ePsf] 5 . cf7f}ofhgdf ol hfltsf] cfly\$, ;fdflhs, ;f:s[ts h:tf jxklf0 pTyfgsf]nflu s[if, lzlf, vfgkfgL, af6P6f] :jf:Yo rfsL cflb ljijw sf0qmd ;~rfng ul/g5 . ol sf0qmd lhNnf ljsf; ;ldt dfk0f ljleGg lhNnfdf ;~rfng ul/g5 .

-5_ ljsf; cgbfg

-l_ :yfglo ljsf; sf]sf]Joj:yf

:yfglo lgsfox?nf0{gub tyf j:tut cgbfg lbgf nflu cf7f}ofhgdf Pp6f 5S}:yfglo ljsf; sf]f :yfkgsf] ;DefJotfaf/]c0oog ul/g5 . :jzfl; t ;yfsf] ?kdf :yfkf ul/g] ;f]sf]fn] >L % sf] ;/sf/sf]ah0af6 :yfglo ljsf;sf]nflu k0t xg]cgbfg / bft[;yaf6 klg cgbfg k0t ug{ ;Sg5 . sf0qmdsf]k0[t x]L sf]fn]C0f / cgbfg /sd pknAw u/fpg5 . xfnf]cj:yfdf >L % sf] ;/sf/n] cf^gf] cfosf]lj rf/ u/L :yfglo lgsfont0{cgbfg pknAw u/fpg] ePsfh] cfo sd ePsf]j}hdf cgbfg klg sd xg]xbf lgdf0f;DaGWL cfofhgxf? k/f xg g;Sg]cj:yfdf /xg]klg b]vPsf] 5 . :yfglo lgsfont0{lb0g] cgbfg pglx?sf] cf^gf] ;fwg kl/rfng ug[lfdtf;0 cfa4 gu/fp0f ;fwg kl/rfng ug{k/t gxb]b]vPsf] 5 . o;h]ol ;a}gsf/flds kl/0fdx?nf0{x6fpg / :yfglo lgsfont0{a9L ;fwg kl/rfngtk0{k/t ug{sf]jf6 lb0g] cgbfgsf] /sd :yfglo lgsfon] kl/rfng ug[;fwgdf cfwf/t u/f0g] 5 . o;sf ;fy}sf]sf]pkofu :yfglo lgsfosf]dfllodaf6 u/La a9L ePsf]/ lk5l8Psf]lfgsf]ljsf;sf]nflu pkofu ul/g5 .

-@_ Psdl6 cgbfg (Block Grant)

lhNnf:t/df cfly\$;xofu kpfu u/L :yfglo >d tyf ;fwgsfj clwstd kl/rfng4f/f
:yfglo ljsf; sfof ;3fp k%ofpg]p2[on]>L % sf] ;/sf/n]:yfglo lgsfonf0{PsdI6 cgbfg
pknAw u/fpg]Jo]:yf ePcg?k cf7f+ofhgj]lwsf] nflu ?= @ c/j !! s/fB #& nfv /sd
56bf0Psf]5 . pSt /sd lgDg adf]hdsf]dfkb08sf]cfwf/df :yfglo ljsf; dGqfno dfkm :yfglo
lgsfox?nf0{pknAw u/f0g5 .

!= hg;wof .

@= ef]ns ljs6tf .

#= lhNnfn]kfpq]dfnkf] / cGo /fh:j /sd .

\$= lhNnfd :yfglo ljsf; dGqfnocGtu :dlxnf ljsf; , bu :lf ljsf; , Pslst ufdLof
ljsf;h:tf sfoqndsfnufgl .

%= lhNnfsf]cf^gf]cfGtl/s ;fwg / ;f] .

-# j:tut cgbfg

cf7f+ ofhgdf j:tut cgbfgcGtu :clw/fhosi &% lhNnfsf ljBfnof?nf0{
cfjZostfcg;/f/ 5fgf 5fpg]sfof]nflu &) xhf/ a08n h:tfkftf pknAw u/fpg]nlo /flvPsf]5
eg]cfunfulh:tf b3Ggaf6 p4f/ ug]l;nl;nfd bdsnsf]Jo]:yf ug]sL gu/kflnsf?nf0{yk
cgbfgsf]Jo]:yf ul/g5 .

sfof]og Jo]:yf

cf7f+ ofhgdf ;~rfng xg]:yfglo ljsf; sfoqndx? s]baf6 lgwfl/t gu/L sfoqnd
thfblv g]lhNnfl:yt ;a]lgsfox?sf] ;xofu ln0{lhNnf ljsf; ;ldtsf]sfoqnd;u cfa4 ul/g5
 . ljBdfg klZlf0f s]bk?nf0{;bP ug\$ f nflu Pp6f 5\$P] thf u/L :jfoQt kpfu ul/g5 . ;fy}
:yfglo txd f pkef] ;ldt, dlxnf :jfjndal ;yf, u] ;/sf/L ;yf, lghL lqsf Jo];fox? ,
;xsf/Lh:tf :yfglo ;yfx?sf]ljsf; / ;bPls/0f u/L tl ;yfx?sf]dfllodaf6 :yfglo ljsf;
;DaGWL sfoqndx? ;~rfng ul/g5g.

:yfglo ljsf; sfoqndnf0{;knttsf ;fy ;~rfng ug{:yfglo:t/df hg;xeflutfsf]Jofks
kl/rfng ul/g5 . :yfglo:t/sf]sfof]dtf clea[4 ug\$ f nflu :yfglo ljsf; dGqfnon]:yfglo:t/df
ljlegg tflnd sfoqndx? ;~rfng u/] :yfglo lgsfox?sf]qlds ljsf;sf] nflu ;3fp k%ofpb}
hfg5 eg]:yfglo ljsf; ;DaGWL lalegg sfoqndx? ;rf? ?kn] ;~rfng ug\$ f nflu :yfglo
lgsfox?nf0{cfjZos klj]lws Pj+cfly\$;xoftf pknAw u/f0{:yfglo ljsf;sf]klqnofdf cfjZos
;dGjofTds eldsf lgefpb}hfg5 .

vr\$]lj j/0f

cf7f+ ofhgj]lwdf :yfglo ljsf; dGqfnocGtu ;~rfng xg]cf ofhgfx?sf nflu ?-\$ c/a
! s/fB vr{xg]cgdfg ul/Psf]5 . sfoqndcg;/sf]ah\$ af8krf8 lgDgcg;/f/ /x\$]5 l-

-?)))df

l;=g+	sfoqnd	cgdf]gt vr{
!=	klZlf0f sfoqnd	(,(@,))
@=	bu :lf ljsf; sfoqnd	!*,!),))
#=	dlxnf ljsf; sfoqnd	#&,^^,))
\$=	Pslst ufdLof ljsf; kl/ofhgfx?	(&*,.))
%=	zx/L lq cfwf/e't ;]f sfoqnd	@,^0,))

^=	khf ljsf; sfognd	!,%) ,))
&=	ljsf; cgbfg	@,##, #& ,))
	hDdf	\$,)! ,)) ,))

cfkl't{

kl/ro

;j{fwf/Of hgtfnfO{ rflxg] b]gs pkef]usf cTofjZos j:tx? / ljsf; lgdf{fsf] nflu rflxg];fdul{x?sf]cfkl't{;he / lgoldt ?kdf xg'h?/L 5 . ;fy}oL j:tx?sf]dNo l:y/Ls/Of ug{ klg cfjZos xg cfp5 . ;dli6ut ?kdf b]z cfdlge{ /x\$ j:thfO{klg art lqaf6 Gog lqdf k%ofpgkg]jf cflzs ?kdf :jb]zdf pTkfbg xg] jf k} cfoft ug{kq]j:thfO{;d] ;dod}cfoft u/L ufp"t/;Dd pknAw u/fpgkg]k[7elddf cfkl't{Jo j:yf dxTjkOf{xg cfpb5 . ;a}cTofjZos j:tx?sf]cfkl't{ug{;/sf/L lqaf6 dfq ;Dej gePsf]o:tf j:tx?sf]lgoldt cfkl't{df lghl lqsf]of]ubfg dxTjkOf{/x\$]5 .

;ftf}of]hgfsf]kpl't

vfBfcg Jo j:yftk{;ftf}of]hgfsf]z? jif(df %%%)) d]6= vfBfcg laqL ljt/Of u/L of]hgfsf] clGtd jif(df ^@!)) d]6= vfBfcg laqL ljt/Ofsf]Jo j:yf ug]nlo /x\$]df z? jif(df &#)) d]6= laqL ljt/Of ePsf]5 eg]clGtd jif(df ##)) d]6= laqL lat/Of ePsf]5 . o;sf]cltl/Qm kl/ring df]bft / ;l6sfnlg huBsf]nflu z? jif(df #)) d]6= v/Lb u/L laqL ljt/Ofsf nflu klTjif{ v/Lb ug]kl/df0af6 df]bft gjls/Of ug]sfoqmd /x\$]df ;l6sfnlg l:ytsf nflu sg}7f] sfo{ xg g;s\$]t/ g]kn vfB ;yfgsf]lgoldt vfBfcgcfkl't{sfoqmdsf nflu !%)) b]v @%)) d]6= df]bftdf /xg]u/\$]5 . To:t}dNo lgoGqOf tyf l:y/Ls/Ofsf nflu !*)) d]6= ;~ro /fv]nlo /x\$]df ^)) d]6= b]v &)) d]6= ;ud lqdf df]bft /xg]u/\$]5 vfBfcg ;~ro Jo j:yfsf]nflu *&)) d]6= lfdtdf yk *%)) d]6= lfdtsf]uf]fd lgdf{ u/L hDdf ! nfv &@ xhf/ d]6= k%ofpg]nlo /x\$]df ;ftf}of]hgj]lwdf ^%)) d]6= lfdtsf]uf]fd dfq lgdf{ ePsf]5 .

g]kn cfon lgudaf6 !! nfv ## xhf/ ls=ln= k]knod kbty{cfoft u/L !! nfv !# xhf/ ls=ln= k]knod kbty\$]laqL ljt/Of ul/Psf]5 . o; c]lwdf *^#) ls=ln=lfdtsf];~ro e08f/ lgdf{ ug]nlo /x\$]df k]v/f, lj/f6gu/, blkfon, ;v] ;d]df u/L #^)) ls=ln= lfdtsf];~ro e08f/ lgdf{ ul/Psf]5 .

g]zgn 6]8^a lnld6]n]o; c]lwdf ?= @^) s/f] j/fj/sf]ljsf; lgdf{ ;fdul tyf cTofjZos ;fdul k]f/L ug] ?= !)) s/f] j/fj/sf]:yfglo pB]ux?af/f pTkfbt ;fdg v/Lb ug] sfoqmd /x\$]df ?= () s/f]sf];fdg k]f/L / &(s/]8sf]:yfglo ;fdul v/Lb u/\$]5 .

l6Dj/ skf]zgj6 u]nof sf7 @* nfv ^^ xhf/ So^a km6, lr/fg sf7 #^ nfv !* xhf/ So^akm6 / bfp/f %(nfv \$& xhf/ ls]G6n laqLljt/Of ePsf]5 .

g]kn sf] lnld6]af6 @ nfv *^ xhf/ d]6=stnf laqL ljt/Of ePsf]5 .

cfly\$ jif{@)\$&÷\$* / @)\$*÷\$(sf]kpl't

cf=j= @)\$&÷\$* df g]kn vfB ;yfgsf]vfBfcg v/Lb sfoqmdtk{ @* xhf/ * ;o d]6= v/Lb ug]nlo /x\$]df !% xhf/ ^ ;o #) d]6= dfq v/Lb ePsf] vfBfcg laqLtk{ \$) xhf/ d]6= nlo /x\$]df ## xhf/ & ;o %% d]6= laqL ePsf]/ buq #* lhNnfx?df vfBfcg ljt/Of tk{!\$ xhf/ ! ;o d]6= nlo /x\$]df (xhf/ % ;o d]6= ljt/Of ePsf]5 . cf=j= @)\$*÷\$(sf] ci6df];s c]lw;Dddf !* xhf/ d]6= v/Lb tyf @\$^)) d]6= laqL ePsf]5 . @)\$&÷\$* b]v g]kn vfB ;yfgn]sf7df8]pkTosdf ;xsf/L l;4Gtsf]cfwf/df ;ky dNosf k;nx? vf] vfB ;fdul pknAw u/fp]cfPsf]5 . xfn o:tf k;nx?sf];vof !@* ku\$]5 .

gkfn cfon lgudaf6 k6fnod kbfi\$]cfoft tk{cf=j= @)\$&÷\$* df @ nfv ^& xhf/ ^
; o \$% ls=ln= nlo /x\$]df @ nfv @* xhf/ * ; o \$@ ls=ln= cfoft ePsf]/ laqmltk{ @ nfv %@
xhf/ % ; o \$% ls=ln= nlo /x\$]df @ nfv *% xhf/ (; o # \$ ls=ln= laqml ePsf]5. cf= j=
@)\$*÷\$(sf]ci6df] ; s cjlw ; Dddf @ nfv !(xhf/ ls=ln= k6fnod kbfi{cfoft ul/Psf]/ @
nfv @# xhf/ ls=ln= laqml ePsf]5 .

gzgn 6k6 Inld6Paf6 cf=j= @)\$&÷\$* df ?= @%#! s/18 a/fa/sf]lasf ; lgdf ; fdu
k7f/L ul/Psf]5, cf=j= @@)\$*÷\$(df ?= !!-\$! s/18 a/fa/sf]ljsf ; lgdf ; fdu k7f/L ul/Psf]
5 / :yfglo v/lbtk{ ?= !\$-!) s/18 dNof] :yfglo pTkflbt ; fdfg v/Lb ul/Psf]5 .

cf=j= @)\$&÷\$* df l6Da/ skf]zgaf6 ufnof sf7 % nfv # % xhf/ So" lk6, lr/fg sf7 \$
nfv \$\$ xhf/ So" lk6 / bfp/f ^ nfv % (xhf/ lsj66n laqml ePsf]5 . @)\$*÷\$(sf]* dlxgdf
ufnof sf7 \$ nfv (# xhf/ So" lk6, lr/fg sf7 # nfv # ^ xhf/ / bfp/f @ nfv \$(xhf/ lsj66n
laqml ePsf]5 .

cf=j= @)\$&÷\$* df gkfn sfh Inld6Paf6 #* xhf/ d36= / @)\$*÷\$(sf]* dlxgdf % ^
xhf/ d36= sf]nf laqml lat/Of ePsf]5 .

ljBdfg ; d:ofx?

vfBfg cefj /x\$] bu6 kxf8L lqdf cfjZos kl/df0df vfBfg cfkl't{xg ; s\$] 5g .
; fy}vfBfg 9jfgl ug{9jfgl cgbfg kof{t dfqdf pknAw ug{ ; lsPsf]5g . o:t}vfBfg df]bft
/fvgsf] nflu gkfn vfB ; yfgnf0{/sdsf] Joj:yf xg ; s\$] 5g . OGwg ; +rosf] nflu cfly\$
; f]sf] Joj:yf xg g ; s\$] sf]sf]dcg ; f/ lgdf sf]{xg ; sg .

cf7f]of]hgfsf]k7eld

; j{fwf/Of hgtfsf] b]gs hljg ofkgsf]nflu rflxg] cTofjZoslo j:tx? / ljsf ;
; fdu]x?sf]lgoldt, ; /n / lg/Gt/ ?kdf cfkl't{ug{khftflqs ; /sf/sf]uxg lhDd]f/L xg cfPsf]
5 . cTofjZoslo j:t'; DjGwl clloog, cg'; Gwfg, ; j]f0f / ljZn]f0f ug]/ cfkl't{Joj:yfkg ; 'rgf
k0fnlsf]df]odaf6 of]hg th0f u/L sf]sf]og u/df cfkl't{kzf ; g cem a9L kefj sf/L xg5 . Ps
lgbl6 cfkl't{p2]o ln0{To ; sf]cfwf/df glt th0f u/L ; Da4 lgsfox?n] sf]sf]og ub]uPdf
dh'sdf kefj sf/L ?kdf cfkl't{Joj:yf ldnfpg ; lfd e0{hgtx?df cfkl't\$]efjgf / /xtsf]
dxTjnf0{ljZjf ; a9fpg ; lsg]x65 . o ; hf0{bl6ut /fvL cf7f]of]hgdf cfkl't{DjGwl p2]osf ; fy}
glit / sf]sf]d th0f ul/Psf]5 .

p2]o

!= lg/Gt/ / ; he ?kdf cTofjZos j:tx?sf]cfkl't{ug].
@= cTofjZos j:tx?sf]dNo l:y/ls/Of ug].
cTofjZos j:tx?sf]G0gtd ; ~ro / vfBfg ; /lffsf]Joj:yf ug].
\$= lghl lqaf6 xg]cfkl't{Joj:yfnf0{a9L k] ; flxt ug{ ; /sf/n]k] ; fxsfsf]eldsf lgjfk ug].
%= clt cfjZos j:tx?df xg]sfnf]ahf/ / s[qd cefjnf0{x6fpg]Joj:yf ug].

glit

!= cfkl't{Joj:yfkgnf0{kefj sf/L tNofpg cfkl't{DaGwl cg'; Gwfg, clloog, ; j]f0f / ljZn]f0f
ul/g5 .
@= ; ud lqax?df clt cfjZos j:tx?sf]cfkl't{Joj:yfdf :j tGq ahf/ sf]glit ln0g5 .

#= lghl lfhx?jf6 cfklt{xg}j:tbf vhf ahf/sf]glit cjnDag ul/g5 .
 \$= lghl lfhnf0{;d] vfBfg cfoft ug{lbgl/ b7df vfBfg jrt ePsf]j]hf lgoft klg ug{lb0g5 .
 %= cTofjZoslo j:tx?sf]cfklt{oj:yf kpfjsf/L agfpg s[fsnf0{6]f k%ofpg ;dodf g}Gogtd ;dyg dNo sfod ul/g5 .
 ^= ;/sf/L lgsfox?af6 ljt/Of ug[Ij:tx?df vhf ahf/sf]cfwf/df dNo sfod ul/g5 .
 &= pkef]mfx?sf]lxtnf0{;Af0f ug{clt cfjZos j:tx?sf]dNo cll0og, ;j]f0f / cg';Gwfg ul/g5 .
 *= s[if ljsf; sfogndad]hd pTkfbg a[4 xb}uPsf]cfwf/df bu6 lfhdf 9'jfgl cgbfg lb0{pknAw ul/g]vfBfg kl/df0f qmdz 36fpb}nlug5 .
 (= cTofjZos j:tx?sf]laqml ljt/Of sfodf ;xsf/L ;yfx?nf0{k]f]flxt ul/g5 .
 != ;do-;dodf xg]clt cfjZos j:tx?sf]rsf]dNoa[4nf0{lgoGof ug{ahf/ l:y/Ls/Of gl]taf6 vfBfg ;/lffsf]p2]o ln0{clt cfjZos j:tx?sf];~ro /fvgl]lit ln0g5 .
 !!= jf]lofHo / cfklt{DaGwl ;yfgx?sf]eldsf lgwf{Of ul/g5 .
 !@= ;yfgx?nf0{lb0g];/sf/L cgbfg qmdzll 36fpb}nlug5 .
 !#= sfnf]ahf/ / s[qd cefjnf0{x6fpg lhNnf, c~rn / s]blo:t/af6 lg/Gt/ ?kdf cfklt{/ljt/Ofsf]cgludg ul/g5 .
 !\$= cfklt{Joj:yfdf jfws kfg[I;G8Ls5 sf6]nf0{lgod-sfgg agf0{x6fpb}nlug5 .
 !%= sfnf]ahf/ Pg / cfjZos kbfg{Pgdf ;dofgSh ;zfv]g ubI]nlug5 .
 !^= cfklt{Joj:yfkg ;rgf kffnl sfognd th6f ul/g5 .

nlo tyf sfognd

!= xfn >L % sf];/sf/n]tf\$}f cTofjZoslo j:tbf];wof lgDgfg';f/ sfod ul/g]5 ||

-s_ **vfBfg**
 -!_ rfdn -dg;hl / df6f_
 -@_ ds7
 -#_ ux"d]f / lk7f]
 -\$_ bfn -df;; d';7f]
 -%_ lrgl / gg
 -^_ tf]lsf]t]h, jg:klt 6o,"t]h
-v_ **ljsf; lgdf6f**
 -&_ l;d]6
 -*_ kmnf]58 / ss6 kftf
 -(/f;folgs dn
-u_ **0Gwg**
 -!)_ dlst]h, l8h]h / k]h

@= dfu klfk0f

cTofjZoslo j:tx?sf] jflif\$ /fli6a dfu tyf cfklt{klfk0f x/\$ jif{tof/ ug\$;fy}
j:tsf]kl/df0f cf0tl/s pTkfbg / art xg]kl/df0fsf]ljj/0f tof/ ul/g\$.

v/Lb tyf laql sfoqndm

-s_ cTofjZos j:tx?sf]v/Lb tyf laqlLdf lghL lffsf];xflutfnf0{k};fxg / ;lfd jgf0g]
glt ln0g\$.

-v_ ahf/ x:tlfk tyf buq lffx?sf]nflu dfq ;/sf/L lgsfoaf6 v/Lb u/L laql sfoqnds]
glt /xg\$.

-u_ dfu klfk0fsf]cfwf/df :j]bzdf pTkfbg ePsf]j:taf6 dfq dfu k'f gxb]ePdf ljbzaf6
lghLlffsf];fy};/sf/L lffnf0{klg cfoft ug{lb0g]glt ln0g\$.

-3_ vfBfg Gog ePsf]lhnndf ;/sf/L lgsfoaf6 9jfgl cgbfg ;d]sf cfwf/df dNo sfod u/L
:yfglo v/Lbnf0{k};fxg ug{glt xg\$.

-a_ bzdf pTkfbt vfBfg dfu klfk0fcg;/ j r t ePdf n]l k4ltcg;/ lgoft ug{lb0g\$.

\$= ljt/0f kffnl

-s_ lghLlffaf6 :jtgq ahf/sf]gltcg?k cfklt{Jo:jyf ug{k};fxg lb0g\$.

-v_ lxdfnl tyf buq kxf8L lffx?df klq lghL lffaf6 cfklt{ug]jftfj/0f tof/ ul/g\$ /
;/sf/L lgsfoaf6 cfklt{ug]bflotj qmdzll x/\$ jif{36fpb}nlug\$.

-u_ vfBfg pTkfbg Hofb]Gog xg]7fpX?df ;yfgaf6 sf]kffnl af/f j:t'cfklt{ul/g\$.

-3_ cfklt{Jo:jyfnf0{kpfjsf/L agfpg ;yfgcGtu{sf l8n/x?nf0{vbf laql l8n/sf]?kdf
kl/rfng u/L lg/Gt/ / ;he ljt/0f kffnl ckgfpg nuf0g\$.

-a_ zx/-ahf/df pkef]mf ;xsf/L ;ky dNo k;nx? dfk] vfBfg cfklt{Jo:jyf kpfjsf/L
agf0g\$.

-r_ ufp3/df pkef]mf ;xsf/Ldfk] clt cfjZos j:tsf]cfklt{/;n / ;he u/f0g\$.

-5_ ;ud lffx?df clgolqt ahf/dNonf0{sd ug{l:y/Ls/0f gltnf0{sfod /flvg\$.

%= ;~ro sfoqnd

;j{fwf/0f hgtf?df /fxt / ;/lff lbg] p2]on] tflsPsf] cTofjZoslo j:tsf]ahf/
l:y/Ls/0f Pj+k]s[ts ljkbsf]nflu ;~ro /fv g nuf0g\$. ;~ro ubf{ol s/fdf l]z]f wofg lb0g\$.

-s_ vfB ;/lff / cGo cTofjZoslo j:tx?sf]cfklt{tyf ljt/0f ;/n / ;he tl/sfn]ug{
ljleGg :yfgx?df ;~ro ug]Jo:jyf ldnf0g\$.

-v_ ahf/ l:y/Ls/0f kffnl ckgfpg >L % sf];/sf/n]jflif\$ vfBfg / cGo clt cfjZos j:t'
v/Lb u/L ;yfg / lghL ldnf uf]pdx?df ;/lffsf]?kdf /fv]Jo:jyf ug\$.

-u_ ;ud lffsf;fy}buq lffdf ahf/ l:y/Ls/0f ug{/ ;~ro ug]sfoqndnf0{kpfjsf/L ?kdf
;~rfng ug{lghL lffnf0{a9L k};flxt ul/g\$.

^= dNo sfoqnd

ahf/df j:tsf]dNo ;fdf0tof :jtgq ahf/sf]cfwf/af6 g]lgwf{0f xg]kl/kf6L ckgf0g\$.
t/ sltko cj:yfdf j:tsf]dNo >L % sf];/sf/n]lgwf{0f ug[kg]cj:yf cf0k5{. o:tf j:tsf]dNo

lgwf{0f ubf{pTkfbS, pkef{ / ljs{f; fdlxs lxtnf0{; jf{ / dfgL ; j{f0f tyf cg'; Gwfgcg'; f/ dNo sfod ul/g5 . dNo t{f ol s/fx?df klG Wofg lb0g5 .

-s_ s{fsx?nf0{pTkfbgdf pTkfbSj a[4 / dNodf cfpG ; Sg]xk; af6 ; Af0f lbg wfg tyf ux4 h:tf dVo-dVo j:tx?sf]afnL nufpgcl3 >L % sf] ; /sf/n]x/3 jif{Gogtd ; dyG dNo lgwf{0f ug5 .

-v_ cTofjZosLo j:tSf]laqLdNo tL j:tSf]nfutdf cfwf/t xG5 .

-u_ b7sf]efnLns cj:yfn] j:tSf]dNodf ; do-; dodf lgs}ptf/-r9fj e0{pkef{fx?nf0{ dsf{kg[cj:yfdf o:tf j:tx?sf]dNo l:y/Ls/0f ug5f]nflu >L % sf] ; /sf/n] ; thg sf]f v8f ug]JoJ:yf ; d] ug5 .

-3_ hDdf vf]L tyf sfnf]ahf/nf0{xtf] ; flxt kfg{pkef{nf0{g} ; hu agfpg] jftfj/0f tof/ ubInlug5 .

-a_ ; Ldfj tL{ ahf/df xG] dNosf] 36La9Ln] :jb7L ahf/sf] dNodf klG c; / kg{ ; Sg] ePsf]h] cTofjZos j:tSf]dNo lgwf{0f ubf{ ; Ldfj tL{ahf/sf]dNonf0{ ; d] b[6ut ul/g5 .

-r_ ; do-; dodf :jb7 tyf ljb7sf]dNo cgludg / cwoog ul/g5 .

&- ahf/ ljsf; tyf lj:tf/ sfod

cTofjZosLo j:tx?sf]cfkl't{JoJ:yf ; /n / ; he agfpg x/3 lhNnfX?df lgDg sfod cJnDjg u/L PsLst tyf aKtV/fli6a ahf/sf]ljsf; ubInlug5 .

-s_ pTkfbS, ljt/s tyf pkef{falr v/Lb laqL lqnfSnfknf0{ ; /n, ; he / kefjSf/L agfpg lhNnfX?sf]krlnt ahf/ JoJ:yfsf]cwoog, ljZn]f0f ug5f] ; fy}xfnsf]ahf/ / gof{Hf]sf] ahf/ ljsf; / lj:tf/ sfod ug{ ; Djlgwt lgsfonf0{dbt ul/g5 .

-v_ buG lfx?df ahf/ ljsf; ug{xf6 ahf/ ; xsf/L / ufdLof ahf/sf] :yfkGf u/L clt cfjZos j:tx?sf]cfkl't{:yfgLo jfl ; Gbdfknf sfod ; ~rfng ul/g5 .

-u_ zx/L lfx?df t/sf/L laqL-ljt/0fsf]nflu yf3 / vbf laqL-s]bk?sf]lj:tf/ / cfkl't{ JoJ:yf kefjSf/L agfpg lghL lfnf0{g}k] ; flxt ul/g5 .

-3_ b7sf] Ps :yfgj6 csf] :yfgdf cTofjZos j:tx?sf] cfjfudgdf sg}kpf/sf] klT jGw nuf0g5 .

-a_ sfnf]ahf/ x6fpg s]b] / lhNnfdf cgludg ul/g5 . o;sf]nflu s]L lhNnfdf cfkl't{ lgoGqssf]JoJ:yf ul/g5 .

-r_ ck[ts[tS dNoa[4 ug{6}f k7ofpg]l ; G8Ls5 kyfnf0{lgod sfGg agf0{lgoGqOf ul/g5 .

***: c6o**

-s_ b7df cfkl't{JoJ:yf kefjSf/L agfpg Ps cfkl't{JoJ:yfkG ; 'rgf kOffnL sfod z? ul/g5 .

-v_ cfkl't{df sdL cfpG glbg ; do-; dodf cgludg kOffnL v8f u/L cgludg ul/g5 .

-u_ dfu kl]kOf, ahf/dNo l:ylt cwoog, dNo lgwf{0f ug{lhNnfX?sf]dNo ; Ing u/L cwoog, cg'; Gwfg / dNo kpfizt ug{dNo 8f6f a}nf0{JoJ:yt ?kdf ; ~rfng ubInlug5 .

-3_ clt cfjZos j:t'pTkfbg ug]pB]nf0{sRrf kbfy{cfoft ug{lbPsf]nf0 ; j] ; sf] cfwf/df b7leq sRrf kbfy{k]7 e0{pTkfbg u/3f]jf gu/3f]cgludg ul/g5 .

(: ; yfgx? ; DaGwL sfod

-s_ gkfn vfB ;yfg ||

!= o; ;yfgnf0{/sf/L lfgd}/fvl rfdn, bfn, tñ, ux+lr gl / gg ckl't{ug{dVo ;/sf/L lgsfosf]?kdf kl/rfng ul/g5 .

@= o; ;yfgsf] Joj:yfkgdf kpfjsf/ tf Nofpg ;~rfns ;ldlt df u} ;/sf/L lfgsf] klq ;xflutf u/f0g5 .

#= ;do-;dodf xg]ck]ofl; t r sf]dNo a[4nf0{xtf]; flxt agfpg ahf/ l:y/Ls/Of glt cg';f/ ahf/df kž:t dfqdf ckl't{u/L ckl't{Joj:yf ;/n / ;he ul/g5 .

\$= ahf/ l:y/Ls/Of ug{>L % sf] ;/sf/n] tf\$]j jf v/Lb u/}j j:t' u}fdddf ;/lft /fvg] Joj:yf ldnf0g5 .

%= cltljs6 / vfBfg Gog lhNnfx?df kl't:kwf{ds dNodf vfBfg ckl't{ug{Joj:yf ul/g5 .

^= pkoQm :yfgx?df ;~ro ug]sfoqmd ;~rfng ul/g5 .

&= cf7f]of]hgfjlwdf @ nfv ^% xhf/ d36g vfBfg laqml ug] # nfv !) xhf/ d36g vfBfg v/Lb ug]tyf &*)) d36g vfBfg hu8f /fvg]sfoqmd /x\$]5 .

-v_ gkfn cfon lgud

!= o; lgudsf] Joj:yfkg klfnf0{kpfjsf/L / ;lfd agfpg ;~rfns ;ldlt df u} ;/sf/L lfgsf]klq ;xflutf u/f0g5 .

@= dl\$thsf] ckl't{Joj:yf ;ud lfgdf dfq ;ldt gu/7 bu6 lfgsf lhNnfx?df l8n/dfknt ckl't{ug]/ dNodf ;sf/flds kpfj xg]Joj:yf ug{nuf0g5 .

#= lgudj6 j:t'v/Lb ug]gltdf kb/fjnf\$g ul/g5 .

\$= pmhf\$]vktdf ldtJolotf Nofpg cg';Gwfg sfo{klq ul/g5 .

%= cf7f]of]hgfjlwdf lgudn] !(nfv ^% xhf/ ls=ln= k8anod kbfy{/ @* xhf/ d36= Pn=lk=hl= cfoft ug]nlo /fv\$]5 . ;fy}!(nfv ^% xhf/ ls=ln= k8anod kbfy{/ @* xhf/ d36= Pn=lk=hl= laqml ug]sfoqmd /x\$]5 . ;fy}of]hgfjlwdf \$*%)) ls=ln= ldttsf] ;~ro e08f/ Plzofnl ljsf; a]sf];xof]udf lgdfuf ug]sfoqmd /x\$]5 .

-u_ gžgn 6]8E Inld68

!= o; ;yfgnf0{kpfjsf/L agfpg qmlds ?kdf lghls/Of ubInlug5 .

@= o;sf] Jofkf/ lfnf0{/ldfíg u/L vf; ljsf; ;fdulx?sf] cfoft tyf bžsf k/fDk/fut pTkbgsf j:tx?sf]lgof k]w6 ug]gltdf cjndag ul/g5 .

#= ahf/ l:y/Ls/Of glt cg';f/ ;yfgn];~ro u/}j j:t' ahf/df ckl't{u/7 s[qd cefj / dNoa[4nf0{lgoGqOf ul/g5 .

\$= cf7f]of]hgfjlwdf ?= @ c/j (@ s/f8 a/fa/sf]ljsf; lgdfuf ;fdul tyf cGo k7f/L ug] ?= ! c/j @) s/f8 a/fa/sf]:yfgLo l;d36 tyf cGo j:t'v/Lb u/L laqml ug]sfoqmd /x\$]5 .

-3_ lb l6Da/ skf7zg ck gkfn ln=

!= o; skf7zgsf] Joj:yfkg / Jofkf/klfnf0{a9L blf, szn tyf Joj;fol agfpg lghls/Of ul/g5 .

@= jg ljefun] pknAw u/fPsf] sf7, bfp/f vbf:t/;Dd laqL gu/L laqLklqmofnf0{ g}
kg/fjnf]sg ul/g5 .

ofhgfjlwdf o; ;*yfgn]! s/f8 %* nfv %) xhf/ So' k6 sf7 pknAw u/L laqL ugI
tyf *) nfv lSjG6n bfp/f klq pknAw u/L laqL ugIsfoqmd /x5f]5 .

-a_ gkfn sfh lnld68

!= o; ;*yfgsf]Joj:yfkg / Jofkf/klfdf kpfjsfl/tf Nofpg lghls/Of ul/g]nlo /flvPsf]5 .

@= ofhgfjlwdf o; ;*yfgjf6 !) nfv @! xhf/ d36= sf0nf cfoft tyf laqL ugI sfoqmd
/x5f]5 .

sfof]Jog Joj:yf

gkfn cfon lgud, g7gn 68E lnld68, l6Da/ skf7zg, sfh lnld68sf] sfodf a9L
kpfjsfl/tf Nofpg ol ;*yfgx?nf0{cf7f]ofhgfjlwdf qmlds ?kdf lghls/Of ul/g5 . cTofjZoslo
j:tx?sf] laqL dNo tl j:tx?sf] nfutdf cfwl/t xg5 . b7sf] Ps :yfgjf6 csf] :yfgdf
cTofjZos j:tx?sf] cfjfudgdf sg}kltjGw nuf0g58 . cTofjZs j:t; h:t}vfBfg, k6lnod
kbfy6f]hu8f :6s /vfg]Joj:yf ldnf0g5 .

vr6f]ljj/Of

cf7f]ofhgfjlwdf cfkl't{dGqfno c6tu6 ;~rfng xg]cfof]hgfx?sf nflu ?= &) s/f8 vr{
xg]cgbdfg ul/Psf]5 .

ljljw -ofhgf / kpf;g ;wf/_

kl/ro

sbj klg ljsf; kpf;sf; ;kntsf] nflu ljsf; cfofhgxf?sf] thdf xbsf] ;fy}To;sf] kpfjsf/L sfof]jog / klut dNoflg xg'h?/L 5 . ofhgf] p2to tyf gltt cg';f/ ljsf; cfofhgf tyf sfof]dx? thdf ug{cBfjlws / e/kbf]t'vofix?sf] ;Ing, kpf]vg, l]Zn]f of tyf kpfzgsf]cfjZostf kb5 . cfofhgf tyf sfof]dx?sf] sfof]jog ql6k0f{/Xof]eg]To;af6 ck]lft pkn]Aw xfl;n xg ;Sb5 . ljsf; cfofhgf] sfof]jogdf kpfjsf]/tf Nofpg sfof]jogsf]lgoldt ;dlff tyf cgludg sfof] l]z]f hfB lb0g'cfjZos 5 .

l]Zj ahf/df sDko6/ kljlwsf]ljsf; / kbf]u tlj]xb}uPsf]kl/k]odf gkndf klg >L % sf] ;/sf/sf]dGafno, l]efu, ;yf tyf lghL l]qdf ;d] o;sf]kbf]u Jofks ?kdf a9b}uPsf]5 . o; ;Gbedf sDko6/ kljlwnf0{ljsf; kpf;df s;/L kbf]u ub]nf]eg]eGaf/]Ps 7f] / lqmfzLn glttsf]klg lg?k0f xg'h?/L 5 . l]1fg / kljlwsf]l]qdf ;xpb]j]ftfj/Of / ;yfut ljsf;sf] lgldQ pkoQm glttsf]sdl ePsf]dx;'; x65 .

/fHo Joj:yf ;~rfngsf] dxTjk0f{klf kpf;g xfl / dh5sf] ljsf; lgd0f ug{ljsf; kpf;gn]kdv eldsf v]h]sf]x65 . ljsf; kpf;gnf0{5l/tf] ;lfd / ldtJool agf0f ;j]f kbf]g u/fpg ;s]dfq ck]lft k]tkn k]t ug{;ls65 . o;sf nflu sdff/Lx?sf]blftf clea4 ug{/ ljsf; kpf;g;u ;Da4 P5, lgod / glttdf ;dofgsh ;wf/ xg'jf~5glo 5 .

;ftf]ofhgf]klut

ofhgf || ;ftf]ofhgf]lwdf ofhgf zlifscGt0t ;~rfng ePsf sfof]dx?sf] klut lgDgfg';f/ ePsf]5 .

55]ofhgf]sfof]jogaf6 hghljgdf k/]sf]kpfj c]oog ug]nlo /xsf]df ;f]c]oog sfo{k/f u/L ;sf]kl]t]jg kpf]zt ePsf]5 . /fli6x:t/sf glttx?sf] kpfjsf/L sfof]jogsf nflu ;DalGwt lgsfoaf6 cfjZos c]oog ug]sfd nlofg';f/ ePsf]5 . /fli6x cyfGqnf0{kpfj kfg]s}L dxTjk0f{l]q? h:t}sf]f, jg, l;+f0, laBt\ pB]u, lz]ff, :jf:Yo, oftoft / vfgkfgL l]q?sf] ljsf;sf]nflu bl3\$fnlg bl]6sf]f / nlo :ki6 u/fpg]p2to ln0{l]Bdfg bl3\$fnlg ofhgf?sf] cBfjlws ;dlff u/f0{cfufdl !% .@) aifsf]nflu ckgf0g]bl3\$fnlg ofhgf jf kl]k0f sfo{ug]nlo /xsf]df hgttsf cfwf/et cfjZostf kl/kl't{ug]lx;fjn] ;f]DaGWL j:tx?sf]bl3\$fnlg ofhgf thdf ul/of]. k'tsfno ljsf;, pkn]Jw dNoflg ;dlff tyf cgludgsf]sfof] nlofg';f/ klut ePsf]5 . ;ftf]ofhgf]dWofj]w;Dddf s]slt klut eof]/ nlofg';f/ klut e0/xsf]5 55] eGg] c]oog tyf ;dlff ug]nlo /xsf]df nlofg';f/ c]oogsfo{k/f e0{kl]t]jg tof/ ePsf]5 . ofhgf]nf0{kpfjsf/L agfpg tfnd c]oog tyf ul]7Lsf]Joj:yf u/L pQm sfof] ;nug sdff/Lx?sf] sfo{blftf a9fpg]nlo /xsf]df nlofg';f/ sfo{klut ;Gtffhgs bl]vPsf]5 .

55]ofhgf]d l]leGg l]qdf ul/Psf]nufglaf6 l]leGg kpf/sf >dZlQmx?nf0{s] s:t]f kpf/sf] / slt;Dd /fhuf/L ;hgf xg ;Sof] o;sf]c]oog / dNoflg ug]u} sf]f l]qdf ;j{ ;fwf/Ofsf]txdf /fhuf/Lc;j ;x? ;hgf ug]pkfox?;DaGWL c]oog cg';Gwfg ug]tyf bzdf lz]lft a]fhuf/L;DaGWL l]leGg klfx?sf]c]oog ug]sfof]d /xsf]df ;f]c]oogsfo{xb ;sf]55] . To:t} s]f]f]l]qdf xfn;Dd ePsf c]oogx?nf0{Wofgdf /fvL s]f]f]l]qaf6 k]t xg] /fh:jdf a4 Nofpg o;sf] ;f] /fh:j /sd a4 ug] cfwf/x?, To;df cf0k/]sf ;d:ofx? tyf ;sf] ;dfwfgsf pkfox?sf]c]oog ug]sfo{klg k/f xg ;sf]55] . cf7]ofhgf thdf tyf kpfzg ug]nlo

/xsfdf bzfdf cfpfsl/fhgjts kl/jtgkZrft\ul7t cgtl/d ;/sf/n]cf7fjofhg thdf ug[sfo{ :ylut ug[lgbzg ePcg?k cf7fjofhg thdf tyf kpfzsg sfo{xg ;sg .

tYofÍ M ;ftfjofhgjlwdf tYofÍ ;DaGWL sfoqmdcGtút tYofÍ ;Íng, kpfvg, ljZn]f0fh:tf tYofÍLo lqdf byfk/sf bxfkfg x6f0{Ps?ktf sfod ug{pQm cjlwdf pRr:t/Lo /fli6a tYofÍ kl/ibbsf]u7g ePsf]5 . tYofÍ lqsf]ljstf; ub]nfg]qmdf s]blo tYofÍ ljefusf] ;.7gfTds ;Argfdf kl/atg ug[sfo{cGtd r/0fdf kl]sf]5 . /fli6a tYofÍ ljstf;sf]nflu s]blo tYofÍ laefusf] ;.7g ;Argfdf lj:tlt kl/jtg Nof0{cfjZos sdff/Lx?nf0{tYofÍ ;jfdf kl]z u/f0 tYofÍ lqnf0{ljstf; ug{@)\$^ ;fndf tYofÍ ;jfsf]u7g ePsf]5 .

cfBflus u0fgf @)\$ \$ sf] ;Dk0f{sfo{k/f u/L ljZn]f0ffTds kl]jhg kpfzst ePsf] 3/h' tyf ;fgf pBfl ;j]f0f u/sf] cfBflus tYofInf0{c? cBflws /fvG jflif\$ cfBflus ;j]f0fsf] yfngl ug\$sf] ;fy} gkfn cfBflus lqnf0sfk jul\$/Of (Nepal Standard Industrial Classification) tof/ u/L kpfudf NofOPsf] ;fdlfs tYofÍsf]ljlw klfx? lzlf, :jf:Yo, vfgkfgl, ljBt, b]L kpfkh:tf lgsfox?sf]tYofÍ ;Íng u/L kpfzst ug\$sf] ;fy} ;fdlfs cfly\$ klf;ú ;DaGwt ljifodf ul/Psf] ;j]f0fsf]ljZn]f0ffTds kl]jhg kpfzst u/sf]5 . tYofÍ ;DaGWL lgoldt kpfzgx? kpfzsg ePsf]tyf cfjZostfg';f/ k'tsfnosf]ljstf; ul/Psf]5 . To:t}s[if Pj+ cfBflus pTkfbgsf] ;tsfÍ tof/ u/sf] /fli6a n]v;DaGWL tYofÍ ;Íng u/L sh ufx{y pTkfbg cgdg ub]cfPsf] tyf axp2Zolo pTkfbg ;j]f0f ;~rfng ul/Psf]5 . o:t}/fli6a s[if u0fgf @)\$* sf] tof/L sfo{ ;dfkt u/sf] /fli6a hgu0fgf @)\$* af6 kkt tYofÍsf]ljZn]f0f u/L clw/fHosf]hg;wof tYofÍ ;DaGWL kl]jhg tof/ u/L kpfzst u/sf]5 . /fli6a hgu0fgf @)\$* sf] tof/L sfo{nlofg';f/ ;DkGg ePsf]5 .

sDkoB/ M o; ofhgjlwdf sDkoB/ sfoqmdcGtútsf]kult lgDgfg';f/ ePsf]5 . sDkoB/ ;ljwfsf]clwsflws kpfu ul/gsf] ;fy}cfjZostfg';f/sf] ;ljwf / lfdtfd a4 ul/Psf]5 . sDkoB/ lzlf0f klzlf0f sfoqmdcGtút ljleGg !^ ljifosf tflnd ;~rfng u/L sDkoB/ ;DaGWL dWod:t/Lo hgziQm pTkfbg ul/Psf]5 . ;^j]p/ ljstf;cGtút /fli6a sDkoB/ s]bl tyf s]L ;/sf/L ;.yfg tyf lghl lqsf ;.yfx?af6 s]L pkoful ;^j]p/ kofshx?sf]ljstf; u/L kpfudf NofOPsf]5 . sDkoB/ dd{ ;Def/ ;wf/ sfoqmdcGtút cfjZos hgziQmf0{tflnd lb0{dd{ ;Def/df cfd lge{ u/fOPsf]5 . sDkoB/ kljlw ;DaGWL ljlw klfx?sf]krf/ k/f/ ;~rf/sf ljleGg dfWodx? dfknf u/fOPsf]tyf b]jgfu/Ldf ;^j]p/ ljstf; u/L kpfudf NofOPsf]5 . ;fy}b]jgfu/L a8{k] ;^j]p/ kofs]sf]ljstf; u/L kpfudf NofOPsf]5 .

lj1fg tyf kljlw kl/ib M /fli6a lj1fg tyf kljlwcGtút ;ftfjofhgjlwdf lj1fg / kljlw ;DaGWL gltut cWooogsf]sfo{ePsf] k'ts/kl]jhg kpfzst ePsf] hgziQm ljstf; ;DaGWL cWooog kl]jhg tof/ u/sf]tyf ljleGg ;.lgf/, uf]7L cf0fhgf ug[sfd ePsf]5 .

kpf;g ;wf/ M ;ftfjofhgfsndf kpf;g ;wf/ cGtu{ ;fdf0 kpf;g dGqfnoaf6 ;~rfInt ljleGg ljstf; sfoqmd tyf dGqnon]lgoldt ?kdf ;Dkfbg u/sf] sfo{x?sf] ;dli6ut ?kdf l ;.xjnf\$g ubf{kpf;g ;wf/ tkn{ePsf]kult lgDgfg';f/ b]vg cfp5 .

kpf;g ;wf/ ;DaGWL cWooogcGtu{ bzj6f ;E7gsf] ;E7g tyf Joj:yfkg cWooog k/f e0{ sfof]jogsf] nflu l ;knf/ ; ul/Psf]5 . cfjZostfg';f/ ljleGg ;E7gx?nf0{Joj:yfkg ;DaGWL k/fdz{ ;j]f lgoldt?kdf kpfu ul/Psf]5 . ;dX ljefhg tyf sfof]j/0fdf kpf;g ;j]fcGtu{ xhfs;dX / gkfn tYofÍ ;j]f u7g ul/Psf]5 . lghfdtl sdff/L tflnd / cg;Gwfg cGtu{!@^ /fhkqflít / %#)% /fhkq cglít sdff/Lnf0{kpf; slo tflnd kpfu ul/Psf]5 . vfhk0f{n]x? ;dfjz u/L !% c\$ ækpf;gÆ klqsf kpfzsg ePsf] @)\$^ ;fndf lghfdtl sdff/L tflndglit tof/

u/L ;Dk0f{ ;/sf/L klzlf0fs]bk?df nfu' ul/Psf] 5 . o;afx\$, kpfjsfl/tfsf] dNofÍg / sf0fhokpVx?sf] ;d;fdlos ljifox?df u]7L ul/Psf]5 .

lghfdtl ;Jf P] / lghfdtl ;Jf lgodfjndf ;dfogsh ;zfv]g ub]cfPsf]5 . ;/sf/L sf0fhosf] ;/lff;DaGwL lbUbzg @)\$^ tof/ u/L nfu' ul/Psf]5 . lghfdtl clen]ynf0{ ;lgof]ht tNofpg sDkoB/ k0ffnljf6 cBfjlws /v]g]sdfs]yfn]l ePsf]5 .

cfly\$ jif{@)\$&÷\$* / @)\$*÷\$(sf kpltx?

ofhg M /fli6a ofhg cfo]usf] ;lrjfnof6 cGtl/d cjlwsf @ aifdf dlgl/ u tyf dNofÍg cfo]hg, k]s[ts tyf ;f:s[ts ;Dkbf ;Af0f, cf7f]ofhg thdf tyf ksfzg, ;ftf]ofhgaf6 hg hljgdf k/]sf] kpfj c]oog, ljs]b]s/Of cfo]hg, k'tsfno ljsf;, jliif\$ sf0md tof/L, /fli6a ofhg cfo]usf] ;lrjfnof6 ;b]s/Of cfo]hg, /fli6a lj1fg tyf kljlw kl/ibtkm:tf ljsf; cfo]hgx? ;~rfng u/]sf lyP . ol cfo]hgx? d]o] dlgl/ u tyf dNofÍg cfo]hgfsf] cf-j=)\$&÷\$* sf] kpltx nlofg;f/ ePsf] t/ cf-j=)\$*÷\$(df kfyldstf k]t cfo]hgfsf] c]jwf/Of g/x]sf] sf/Ofaf6 To:tf cfo]hgx?sf] nlofg;f/sf] sfo{ug{cfjZos /x] . k]s[ts tyf ;f:s[ts ;Dkbf ;Af0f cfo]hgfsf] cf-j= @)\$&÷\$* df t]sPsf] nlofg;f/ kpltx ePsf] 5 eg] cf-j= @)\$*÷\$(df /fli6a e";f] tyf jftfj/Of s]b]sf]u7g ug]/ ;f] s]b]sf]a]saf6 sf0n u7g ug{ cgd]hg u/f0{glit tof/ u/L klt]hg tof/ ug] ljleGg lgsfon]u/]sf] jftfj/Oflo sfo{/ gk]nsf] nflu /fli6a ;Af0f sfo{glit cGtu{ /x]sf] sf0mdsf] cgludg ug]/ /fli6a Gogtd:t/ t]g ;3fp k]g] v]nsf] k]b]f0sf] c]oog / cg';Gw]g ug]nlo /x]sf] pQm s]b]sf]u7g xg g; s]sf] sf/Ofaf6 nlofg;f/sf] sfd xg ;s]sf]5 . cf7f]ofhg thdf tyf ksfzgsf0f cfw/kq tof/ e0{k]flzt ePsf]5 eg]cf7f]ofhgfsf]kf08lnkl tof/ e]k]sfzg xg]cj:yfdf 5 . ;ftf]ofhg sf0f]ogaf6 hg-hljgdf k/]sf] kpfj c]oog sfo{ ;dfkt e0{c]Gtd klt]hg tof/ ug] sfo{k'f ePsf]5 . las]b]s/Of sf0mdsf] nflu ;b]s/Of cfo]hgfcGtu{ ^ lhNnfd lhNnf a:tl c]oog;DaGwL sfo{ k'f ePsf]5 eg]/fhkqf]lt tyf cgl]t sd{f/x?nf0{ljleGg cjlwsf]ljleGg ljifosf]t]fnd lbg] sfd ePsf]5 . To:t}k'tsfno ljsf;cGtu{ /fli6a ofhg cfo]u tyf ;lrjfnosf nflu cfjZos kq-klqs k'ts-kl:tsf pknAw ug] cGt/fli6a ;3 ;tyf tyf ;/sf/L lgsfosf k'tsfnox?;ü ;Dks{/v]l cfjZos ;'rgf tyf ;fdulx?sf] cfbg-kfbg ug] tyf /fli6a ofhg cfo]usf] ;lrjfnosf]ljsf; g]ds ksfzg k]flzt ug]sfd ePsf]5 . jliif\$ sf0md tof/Ltkm{nlofg;f/ sf0mdsf]k'tsx? tof/ u/L ksfzg tyf ljt/Of ul/Psf]5 . /fli6a ofhg cfo]usf] ;lrjfnof6 ;b]s/Of cfo]hgfcGtu{ ;Dem]fdf pNn]v ePcg;f/ >L % sf] ;/sf/sf]k]k]af6 nlhi6s ;k]f lbg] sfd ePsf]5 . /fli6a lj1fg tyf kljlw kl/ibtkm{lj1fg / kljlw;DaGwL glitut c]oogsf0mdsf] c]oog sfo{;DkGg e0{klt]hg tof/ u/L k]flzt ePsf]5 .

tYofÍ M o;tkm{cGtl/d cjlwdf tYofÍ ksfzg tyf k'tsfno ljsf;; ;fdflhs tYofÍ ljsf;; cfly\$;'sfÍ, /fli6a s]if u0fgf, /fli6a hg u0fgf tyf /fli6a n]f ljsf; cfo]hgx? ;~rfng ePsf lyP . ol cfo]hgx?d]o] tYofÍksfzg tyf k'tsfno ljsf; cfo]hgdf s]blo tYofÍ laefusf] k'tsfnonf0{ tYofÍoQm agf0{ tYofÍ;DaGwL ljleGg ksfzgx? k]flzt u/]sf] ;fdflhs tYofÍ ljsf;tkm{;fdflhs tYofÍsf]ljlw klfx?sf] tYofÍ ;Ing u/L k]flzt u/]sf] cfly\$;'sfÍ cfo]hgftkm{s]if pTkfbg tyf c]b]us pTkfbg ;'sfÍ tof/ u/]sf] c]b]us ;j]f0f ;DkGg u/L nut ;Dkfbg tyf k]zfv]g u/L glthf ksfzg ug\$] ;fy}cf-j= @)\$(/%) df ;~rfng xg]c]b]us u0fgfsf] tof/L sfo{ ;DkGg u/]sf]5 . To:t}/fli6a s]if u0fgftkm{u0fgfsf] nflu tof/L sfo{ ;DkGg u/]sf] tyf s]if u0fgf @)\$* sf] l]qlo u0fgf sfo{ ;DkGg u/]sf]5 eg]/fli6a hgu0fgf cfo]hgdf /fli6a hgu0fgf @)\$* sf] nflu cfjZos tof/L sfo{u/L, hgu0fgfsf] sfo{lgw]f/t ;dodf ;DkGg u/L ;f]sf]k]f]Des glthf ksfzg ePsf]5 . /fli6a n]f ljsf;tkm{cf-j= @)\$&÷\$*

/ @)\$*÷\$(df /fli6æ n]yf; DaGWL tYofÍ ;Íng u/L sh ufx{Yo pTkfbg cgdfig tof/ u/L jxp2]olo pTkfbg ; j]f0f (MultiPurpose Production Survey) sf]glthf ; d] kšfzg u/š]5 .

sDko6/ M sDko6/tk{ o; cjlwdf l; i6d ljsf; tyf ; ^6j]p/ ; kf6{ l; i6d :yfgfct/Of tyf sf0f]jog, lzlf0f klzlf0f, dd{ ; Def/ tyf Of~hlgol/ ; kf6{ cg'; Gwfg ljsf; tyf k/fdz{h:tf sf0f]dx? ; ~rfng ul/Psf]df tl sf0f]dx?sf]kult ; Gt]fhgs 5 .

lj1fg tyf kljlw kl/ibb M cGtl/d cjlwsf]@ aifdf lj1fg tyf kljlw lf]df gkfndf kljlw x:tfct/Of xg] tl/sf / dfw0dx?af/] cwoog tyf kljlw l; hgf / kpf]udf gf/Lsf] ; xeflutfaf/] cwoog sfo{e0{k]t]j]g tof/ u/š] bl3šfnlg of]hg tof/L / cfodhs kljlwx?sf] cg'; Gwfg kfyldstf lgwf{Of; DaGWL cwoog sfo{ePsf] tyf lj1fg / kljlw; DaGWL ljleGg k]t]j]g kšfzg ePsf]5 .

kžf;g ;wf/ M kpf]tGg kg]xfnlkZrft\hgcfshf]ffg'; f/ kžf;g oGqnf0{hgdvL, lgiklf / Odfcbf/L jgfpkgk] / l56f]5l/tf]sfo{hL ckgfpgkg]cfjZostf dx;'; eof]. kžf;g ;wf/nf0{hg lgj]f]rt ; /sf/n]pRrtd kfyldstf lb0{cf=j= @)\$*÷\$(df k]wfg dGqlsf]cwoof]tdf pRr:t/Lo kžf;g ;wf/ cfof]u u7g eof]. pQm pRr:t/Lo kžf;g ;wf/ cfof]uaf/f ; dli6ut cwoog e0{ kžf;g ;wf/sf ; bmfjx? k]tt ul/ ; lPsf 5g. o; sf]cnfjf pQm cjlwdf kžf;slo ; E7g tyf Joj:yfkg cwoog, sfof]o kpfvx?sf]uf]7L, kžf;g ; j]sf /fhkq]tt clws{x?sf] ; ?j]f, a9]f / ljefulo sf/jfxL P] lgod k/fdz{ j]z]s tfind / 5fj]Q cflb lgoldt sfo{? ; ~rfng ul/Psf lyP .

ljBdfg ;d:ofx?

/fli6æ of]hg cfof]usf] ; lrjfn0af6 sfof]jog xg]ljsf; sf0f]dx?sf]kult ; dLlf ubf{ Psf]t/ sf0f]d ; ~rfng ug{cfjZostfg';f/sf] /sd ljlgof]hg geP/ lgwf/t nlofg';f/sf]kult xfl;n ug{ ; lPsf] 5g eg] csf]t/ ljlgof]hg ePsf /sdx?sf]k0f{pkof]u ug{ ; ls/xš] 5g . /fli6æ of]hg cfof]usf] ; lrjfn0af6 ; ~rfng xg]ljsf; sf0f]dx?sf]lj:t]t 5nknlkZrft\lgwf/t xg cfPsf]ljsf; vrš] /sdsf]kl/df0df obfsbf dfujd]fhnd /sd ljlgof]hg gxb]ePsf]kf0G5 . csf]tk{ sf0f]d ; ~rfng ug{ ljlgof]hg ePsf /sdx? vr{ ug{ ljBdfg ljleGg cflyš kžf;g; DaGWL lgodx?n] afwf kl//xš] kf0G5 . o; afxš /fli6æ of]hg cfof]usf] ; lrjfnodf of]hg; DaGWL blf tyf ; lkoQm :yfol hgziQm]sf]cejf klg Ps sf/ssf]?kdf /xš]5 .

tYofÍtk{ ; dGjof]ds 9·n] tYofÍ lf]nf0{ljsf; ug{ul7t /fli6æ tYofÍ kl/ibb]sf] ; Argf ablnbf] ; dosf]dfucg';f/ plrt sf]gl Joj:yfsf]cejjdf kpf]sf/L xg ; ls/xš] 5g . s]blæ tYofÍ ljefuaf6 ; ~rf]nt ljleGg cfof]hgfx? ljz]ft] ljbz]L ; xfo]faf6 ; ~rfng ug{k/š]/ ljleGg sf/Ofn] ; dodf ; Dem]f xg g; sl sfokultdf afwf kg{uPsf]kf0G5 . sh ufx{Yo pTkfbgsf]cgdfg cem] ; Dd cfjZos ljleGg ljifosf:t/Lo tYofÍx?sf]cejjdf tof/ ug{k]j]f]otf sfod}5 . cflyš tYofÍ lf]df lgoldt 9Eaf6 cBfjlws tYofÍ pTkfbg Joj:yf xg g; Sbf /fli6æ cfo cgdfig ljwdf gofkg Nofpg ; d:of kl//xš]5 . ; fy}tYofÍ ; DaGWL kžf;f/ hgziQm]sf]c:yfolkg tyf sdl klg 7hf] ; d:ofs]]?kdf b]vPsf]5 .

sDko6/ M cGtl/d cjlwdf /fli6æ sDko6/s]baf6 ; ~rfng ePsf sf0f]dx?sf]kult ztk]tzt gxb]df t]sfng kl/l:ylt cgsh gePsf]sf/Ofnf0{pNn]y ug{ ; lsG5 .

/fli6æ lj1fg tyf kljlw kl/ibb]cGt]t sf0f]dx? ; Dkfbg ubf{ cf0k/š] dVo afwf c8rgx?df ljleGg kžf;lgs klq]ofn]ubf{ ; dodf ahš lgsfzf gxb] / oyf; dodf ; DalGwt cGj]f0f, cg'; Gwfgstf{?n]kl/of]hgfx?sf]k]t]j]g kž gug{/ ljz]f1x?af6 dNofÍg klg ; dodf xg g; Sgh:tf ; d:of ljBdfg /xš]5 .

lautdf kzf;g;wf/sf] gdddf rflnPsf ljleGg sbox?sf] kpfjsf]/tftk{vf; Wofg klg
;sbf] b]vbbg . o;h] ubf[hgtfdf k'ofpg];]fnf0{a9L blf , pkof]ul / ldtJool u/fpg g;sbf]
kzf;g glt ljifox?df l:y/tf gcfPsf] / a9L lkntnf] b]vPsf]. ;/sf/L sfok]ffnl / sfok]lwnf0{
5bf] ;/n / pknAwdhs u/fpg g;sbf] sdf/Lsf] sfo{;Dkfbgsf] dNofsg kpfjsf/L gxbf b08
k'/sf/ alr plrt ;Gthg sfod xg g;sbf] kb]lgt / j]Q ljsf;df kf/bzL{cfwf/ gePsf] /
sfd-stjo / lhDd]f/L Pj+clwsf/ tNnf] txd f k]ofofhg gePsf] k]ofofhg ul/Psf]klg :ki6 gxbf
lhDd]f/L c]wofpg g;lsPsf]h:tf ;d:ofx? b]vPsf 5g\.

cf7}ofhgfsf]k7eld

cfjlws ofhg thdf / ;knn sfok]jogsf]nflu cyfGqsf]ljleGg lout l:yltsf]cBfjlws
hfgsf/L ckl/xfo{x65 . ljleGg lf]sf]/fli6a glt tyf sfok]dx? thdfsf]nflu cg';Gwfg, c]woog,
dNoflg, tyf cgludg sfo{clt cfjZos k]fxf/ xg\ . cf7}ofhgfsfndf ol k]fxf/x?sf]ljst;sf]
;fy;fy}k]h36 :qmllga tyf ofhgfsf];E7gfids ;wf/ ug[kg]cfjZostf 5 .

/fli6a ofhgfsf]p27o / glt cg';f/ ljsf; cfofhgf tyf sfok]dx? thdf ug{cfjlws /
e/kbf]tYofix? oyf;dodf pknAw e0/xg'lgfct cfjZos x65 . To:t}kpfjsf/L tYofl ;Ing,
kzfwg, ljzn]f of tyf kpfzg sfo{klg ljsf; ;DaGWL sfok]dx?sf]thdf tyf sfok]jogsf]nflu
cTofjZos 5 . o; kl/k]odf ;ft}ofhgdf yfngl ul/Psf sfok]dx? k'f ug]/ sdl dx; ; ePsf
gof"lf]x?df cfjZos tYofl ;Ing, kzfwg, ljzn]f of ug]p27on]cf7}ofhgfsf]tYofl sfok]d
thdf ul/Psf]5 . b]zsf]nflu ;ayf gof+k]jlw / ljsf; k]usf]cToGt pkof]ul ;fwg kpf]lft
ePsf]sDko6/ ;]fnf0{;/n, ;he /:t/Lo ub]Inug sDko6/;DaGWL :ki6 gltsf]thdf xg'cfjZos
5 . lj1fg / k]jlwl]sf]nflu ul/Psf]nufgl ckof]t ePsf]sf/Ofn]pkoQm jftfj/Ofsf];hg xg
g;Sg'lg]b76 sfo{ki6tfsf]sdl, j]flgs / k]jlwl]nf0{;x]pbf]jftfj/Of / kl/rfngsf];yfut
lhDd]f/L cflb c:ki6 /xsf]k7elddf pk/fo sdLx? x6fpg cf7}ofhgdf ljleGg sfok]d lgw]t
ul/Psf 5g\.

p27o

ofhg llgjfrt ;/sf/sf]u7gkl5 cyfGqdf ofhgfsf]eldsfaf]/rgfids kl/jt6 cfPsf]
5 . cfly\$ ultjlwdf lgoGqof ug]ljutsf k/Dk/fdf kl/jt6 Nof0{pTkfbgzln ultjlwdf lghl lf]
Pj+u} ;/sf/L lf]sf ;yfx?sf];lqmotf, dxgt, pBdzlntf tyf ;hgfdstfh:tf u0fx?df e/
kg]b]6sf] lnOPsf]5 . log}b]6sf]fcg?k b]zsf]ljsf;sfof lghl tyf u} ;/sf/L lf]sf
;yfx?sf];xeflutfdf clwstd a4 ug{ofhgfsf]dsf]Ps k]v p27o /xsf]5 .

ofhg thdf]lwnf0{b]zljst;sf]cfjZostfg?k a9L j]flgs tyf kl/dflht ub]pkof]ul
agfpb}nlug5 .

o; ofhgdf ;dfjz ePsf cfofhgf?sf];knn sfok]jog ug{u/fpg pkoQm jftfj/Ofsf]
;hgf ug]sf]clt/Qm ofhg sfok]jog k]ltsf]lgoldt ?kdf cgludg / dNoflg u/L ofhg
klqnofnf0{a9L kpfjsf/L agfpg]p27o /xsf]5 .

tYofl l sg}klg ofhg thdf / To;sf]nflu cfjZos glt lgw]f]Ofsf]nflu e/kbf] /
cBfjlws tYofl]sf]7hf]dxTj /x65 . o:t]tYofix?sf];Ing, kzfwg, ljzn]f of / ;~ro ug]
sfok]f0{a9LeGbf a9L Jofjxf]/s tyf j]flgs agf0g]5 . tYofl ;Ingstf/ k]flustf]alr ;d6jo
sfod u/L tYofl ;DaGWL ;rgkbf]g sfok]f0{Jojl:yt u/L ofhg tyf glt lgdf]df dbt k'of0g5 .

sDko6/ M sDko6/ kpfu/pkofusf] lqdf ;/sf/L u} ;/sf/L lgsfox? lar ;fd-h:o flv
sDko6/ kljwsf] ljsf; / lj:tf/ pkoQm lqdf k%of0 o; kljwsf] pkofu cfjZostfg';f/ ugI
sDko6/ kljw ljsf; sf]p27o /xsf]5 .

lj1fg tyf kljw M lj1fg tyf kljwlfqdf nufgl a9fpg] efts ;ljwf tyf pkoQm
jftfj/0fsf] ;hgf ugI cfjZostfg';f/ tflnd cwoog tyf cg';Gwfgsf] Joj:yf ugI/ lj1fg tyf
kljwsf]pkofu ugIkn{;tyfut ljsf; ugI lj1fg tyf kljwsf]dVo p27o /xg5 .

kzf;g ;wf/ M ljsf; sfoqdx?sf] ;kn sfof]jogsf]nflu ljsf; kzf;gnf0{klti7foQm /
ljZj;glo agf0{ ;lfd / ;b9 agfpg] kzf;slo 0sf0{x?sf] ;wofds a4df ecbf lfdtf Pj+
kpfjsf]/tfd a4 u/L kzf;gnf0{a9l ptkfbgzln / ljsf;dhs agfpg]tyf hg;wf/0fn]kfpkggI
;Jf ;ljwsf nflu lghl lq / u} ;/sf/L ;yfx?nf0{clwstd kl/rfng u/L Joj:yfkg lfdtfsf]
:t/ a4 ugI/ ;Jf ;ljwsf] u0f:t/ a9fpg]h:tf p27o /xsf] 5g\ /fh:j / nlydf sfduGI
sd{f/Lnf0{b1f ;lkdhg agfpg /fh:j kzf;g;DaGWL tflndsf]Joj:yf ul/g5 .

glIt

ofhgf M cfjws ofhgf?sf] th0fsf] nflu ;xofu xg] lj1w ljifox?df cwoog Pj+
cg';Gwfg u/f0{ofhgfsof] ;3fp k%of0g5 . o:tf cwoog cg';Gwfgaf6 kkt ePsf] glthfsf]
pkofu ubInlug5 .

ofhgf th0fdf kpfu e0/xsf]ljwnf0{cem Jofjxf]/s Pj+J]flgsLs/0f ul/g5 . o;sf]nflu
khlut tyf rfn'vr\$] Joj:yf ;fjflgs vr\$] Joj:yh:tf ljifox?df ;wf/ Nof0g] glIt
cjdDag ul/g5 .

ofhgf th0fsfof k1of ?kdf ;mUg sd{x?nf0{cfjZos tflndsf]Joj:yf u/L qmdzll gof'
ljw tyf kljwsf]pkofu ugI kI;fxg ugIglIt ln0g5 .

tYofI M /fli6a tYofI kl/ifbnf0{kpfjsf/L tNofpg] s1bdf Ps j]flgs tyf kpfjsf/L
tYofI e08f/sf]Joj:yf ugI tYofI;Jfsf]ljsf; ugI s1blo tYofI ljefusf];E7gfids :j?kdf
;wf/ Nofpg] / tYofI;u ;DaGwt ljleGg lgsfox? alr ;dGjo sfod /Vg cfly\$ / ;fdlhs
tYofIdf ;mUg k1v lgsfox?nf0{;Dks{lgsfosf]?kdf ljsl; t u/f0g5 .

lj1fg tyf kljw M o; lqdf efts ;ljwsf]ljsf; ugI hgziQm]ljsf; ugI pkoQm
ljsl;t kljwsf]cfoft / kpfu tyf k/Dk/fut kljw / ;lksf]ljsf;sf]lgDt cfjZos Joj:yf
ldnf0g5 .

sDko6/ M sDko6/;DaGWL b1f hgziQm tof/ ug{/fli6a sDko6/ klzIf0f s1bdf]yfkf ug\$]
;fy} ;^6j9/sf] ljsf; ug{sDko6/ kljwsf] lj1w klfd cg';Gwfgsfo{ ul/g5 . /fli6a
cfjZostfg?k sDko6/ kljwsf] ;Jfnf0{qmds ?kn]lj:tf/ ugIqmdf o; kljwsf] ;Jfnf0{
lqlo:t/df k%of0{o;sf]pkfb0tf / dxTjaf/] hgr]gf clea4 ul/g5 . ljleGg lgsfox?af6
;lnt dxTjk0f{;'rgfx?nf0{PsLs[t ?kn];uX Pj+;~ro u/L ;dof]rt ;'rgfx?sf]k1fx ug{/
bZsf ljleGg lgsfox?df ;~rflnt sDko6/ k0ffnlsf] lfdtf / ;ljwsf]ljsf; / la:tf/ u/L
;'rgfx?sf]cfbfg-kpfg ug\$]nflu /fli6a ;'rgf sf] tyf g5js{k0ffnlsf]ljsf; ul/g5 .

kzf;g ;wf/ M kzf;goGqnf0{;b9 ;lfd / kpfjsf/L tNofpg cf7]ofhgf]lwdf kzf;g
;wf/ cfof]usf]l;kmf/;nf0{sfof]jog ubInfg cfjZos glItx?sf]cjdDag ul/g5 . -kzf;g
;wf/;DaGWL glItx?sf]ljj/0f k1v /fli6a glItx?df plNnlvt 5g\

/fh:j / cfly\$ kzf;gsf]lqdf cwoog cg';Gwfg u/L /fh:j ;Jfnf0{;b9 agf0g5 .

sfoqdx?

ofhg

cf7f-ofhgfs]dWofjw klt dnf

cf7f-ofhgjlws] dWofjw ;dfk ePkl5 o; ofhgfs] klt l:ylts] nly hfyl u/L sfofjogdf byk/;f ;d:ofx?sf] jf:tljstf yxf kfpf cf7f-ofhgfs] dWofjw klt ;dLff ul/g5 .

/fli6:t/sf gltx?sf]thf tyf kfjsf/L sfofjogsf nflu cWoo

/fli6:t/sf gltx?sf]thf tyf kfjsf/L sfofjogsf nflu ;DalGwt dGqno, lgsfo jf /fli6 ofhg cfofua6 cfjZos cWoo sfo? u/f0g5g\.

bl3fnlg ofhg

cy{Gqs]ljsf;sf]ultnf0{lgblzt tNofpg cfjZos ePsf kdv cfly tyf ljsf; ;DaGwL rnx? (Variables) sf]ljZn]f0f u/L bl3fnlg ;fjhlgs nufgl ofhg thf ul/g5 .

k:tsfno

ofhg tyf cg';Gwfg;DaGwL sfof] nflu /fli6 ofhg cfof]sf] ;lrjfnodf /xsf] k:tsfno / ;~ro kffnlsf]ljsf; ul/g5 .

/fli6 ofhg cfof]sf];lrjfn ;b]s/Of

/fli6 ofhg cfof]sf] ;lrjfnof0{ofhg thf tyf dNof]gsfof cem a9L ;ld tyf ;jn agpg / ;lrjfnosf]ljZn]f0f]ds lfdtdf cfjZostfg?k clea[4 ug{cfjZos sfof]dx? ;~rfng ul/g5g\.

k]h36 :qllg

/fli6 ofhg cfof]sf] ;lrjfn tyf dGqnox?df cfof]hg rogsf] j]lflgs kffnl tyf cfof]hgx?;DaGwL ;f] k]tknh:tf cfwf/ ;'rsx?sf]cefjdf cfof]hg rog kffnlsf]ljsf; xg ;s]sf]5g . o; ;Gbe of cfof]hgx?sf] ;fble\$;'rgf Pslst ug] cfof]hgx? 5gf kffnlnf0{ Jofjxf]l/s tyf j]lflgs agpg / o:tf cfof]hgx?af6 cy{Gqdf kg{hfg]ljleGg cfly\$ bflotjx? ;d] k]tlalDat xg] cfof]hg 5gf kffnl tof/ u/L /fli6 ofhg cfof]sf] ;lrjfn tyf dGqnox?df ;yfut ?kdf :ykgf tyf ljsf; ul/g5 .

cgldg tyf dnf

ljsf; sfof]dsf] ;kntf sfof]jogklfd a9L e/ kg]ePsf] tYonf0 Wofgdf /fvL cgldg tyf dNof]g Joj:yfnf0{ ;b] Pj+; lfd tNofpg cfjZos sfof]dx? ;~rfng ul/g5 .

u/Lal lgjf/Of

cf7f-ofhgfs] Ps dh p2Zosf] ?kdf /xsf] u/Lal lgjf/Ofsf] nlo xfl;n ug{ cfjZos ljleGg sfof]dx? ;~rfng ul/g5g\ h;sf]lj:t] ljj/Of ;DalGwt kl/R5]df pNny ul/Psf]5 .

bl3fnlg ofhg

o; ofhgjlwdf s]f, phf{ oftfofth:tf lqut bl3fnlg ofhgthf u/L sfof]jog ul/g5 . h;sf]lj:t] ljj/Of ;DalGwt kl/R5]df pNny ul/Psf]5 .

k]s[ts tyf ;f:s[ts ;f] ;Hf0f

dfhbf k]s[ts tyf ;f:s[ts ;Dkbfsf] ;/Hf0f ug{ /fli6 glt tof/ u/L jftfj/Ofnf0{ k]lfofdQ u/fpg ljleGg sfof]dx? ;~rfng ul/g5g\.

lj1fg tyf kljlw kl/ib

lj1fg / kljwswf kyldstfsf cfwf/df /fhuf/L / pTkfbg a9fpg] vfnst] nflu a9L nufgl
ugI cg';Gwfg / kljlw :yfgfGt/Of, pTkfbg / /fhuf/Ldhs kljwnf0{efst ;ljwf / jftfj/Of tof/
ugI c\loog tyf cg';Gwfgnf0{t/oQm agfpg] krf/-krf/ ugI ;xofu h6fpg] sfo\$] ;fy}
;yfx?sf] pkoQmtf x/L sfo]efhg, lhDdJf/L, ;dGjofds ljsf;sf lgDd plrt /yb\ ugI
lhDdJf/ ;yfv8f ugI/ lj1fg tyf kljwswf lfd df blf sfoqmdx?sf] plrt 5gf\$ / sb/ ugI
JoJ:yf ugI{ljleGg sbdx? rfnng5g\.

tYofÍ

o; cGtGt s]b\o tYofÍljefuaf6 lgDg sfoqmdx? ;~rfng ul/g5g\.

tYofÍljsf;

tYofÍkpfzg tyf k'tsfno ljsf;

:jbz tyf lj1fg lgsfox?nf0{dfucg';f/ kpfizt tYofÍ pknAw u/fpg] tyf k'tsfnonf0{
;d;fdlos ;wf/ ubInlug5 .

;fdflhs tYofÍ ljsf;

;fdflhs tYofÍx? tyf ;'rgfx?nf0{ljZn]f0fftds 9En]kpfzg ugI lhNnfsf] ;fdflhs klf
emInsg] hNnf:t/lo ;fw slo emns kpfizt ugI/ dlxfnf?sf] ;fdflhs klf;ü ;DalGwt ;'rsfí
tof/ ugI{sfo{ul/g5 .

cfly\$;'rsfí

o; sfo{qmdf ljleGg lsl;dsf pTkfbg / dNo;ü ;DalGwt cfly\$;'rsfíx?sf] ;Dkfbg /
kpfzgsfo{ul/g5 .

/fli6α n\yf ljsf;

/fli6α ofngf thGf Pj+dNofÍgsf]nflu cfjZos kgI/fli6α n\ysf cf\$8fx? cgdfg ugI/
cgdfg ljwdf ;wf/ ubInlug5 .

/fli6α hgu0fgf @\$*, hg;wof ljZn]f0f / 8]f]llks :ofDkn ;eI

hgu0fgfaf6 kkt tYofÍx?sf] ljZn]f0f u/L hg;wof tYofÍdf cfPsf] kl/jtG c\loog ugI
hg;wof kl]k0f ugI/ khgg b/, d[ob/ Pj+α;f0 ;/f0h:tf hg;wofsf] dxTjkk0f{klfdf tYofÍx?
cBfjlws /fvG ;jIf0f sfo{ul/g5 .

/fli6α s[if u0fgf

s[if lfd ofngf ljsf;sf]nflu e/kbf]s[if tYofÍ pknJw u/fpg] tyf s[if u0fgfsf]glthf
kpfizt ul/g5 .

cBf]lus u0fgf÷7hf tyf ;fgf pBf] klti7fg ;jIf0f

cBf]lus u0fgf ;~rfng u/L cBf]lus klti7fgx?sf] l:ylt / pglx?sf] ofubfg;DaGWL
c\loog, ljZn]f0f / glthf kpfizt ul/gsf ;fy}cBf]lus kl/;'rsfíx? tof/ ugI/ cGtu0fgfalr
7hf tyf ;fgf pB]u klti7fg;DaGWL ;jIf0f ul/g5 .

kl/jf/s ;jIf0f ljsf;

3/ kl/jf/x?sf] lgoldt ;jIf0f ;~rfng u/L cBfjlws ?kdf ;fdflhs, cfly\$ tYofÍ
pTkfbg ugI/ ;jIf0f lfdtdf a[4 ul/g5 .

k~hls/0f sfoqnd

o; sfoqndcGtGt hGd, dTo' a;f0 ;/f0h:tf dxTjk0f{ tYofIx? ;Ing u/L cBfjlws
nut v8f ug{ljleGg sfoqnd ;~rfng ul/g5 .

sDko8/

cf7fjofjhgjfwdf sDko8/ kljlw; DaGWL lgDg sfo{qm dx? ;~rfng ul/g5g.

lzlfof klzlf0f

sDko8/ kljlw; DaGWL blf hgziQm tof/ ug{sDko8/ klzlf0f sQb| :yfkf u/L lghl lqnf0{
;d| tflnd kpf ul/g5 . o; ofjhgjfwdf lghl lq tyf zNfs ;yfx?af6:t/Lo tflnd ;~rfng
ug{cfjZos Joj:yf ldnf0g5 .

;^6j0/ ljsf; tyf cg'Gwfg

/fi6sflcfjZostfcg?k ljleGg lgsfosf] ;mUgtfdf pkoQm ;^6j0/sf]ljsf; u/L kpfudf
Nof0gSf ;fy}tt\ DaGWL ahf/ljsf; sf]Joj:yf ldnf0g5 . sDko8/ kljlwsf]ljlw klfsf cltl/Qm
b]gfu/Lsf]dfllodaf6 ;'rgf kpfvg ug[sfo{pkoQm ;ljwf tyf ;fdy{ljsf; u/L ljzjf cg'Gwfg
ul/g5 . ;fy}pkoQm ;^6j0/sf]lgofl ug{cfjZos sf/afxl ul/g5 .

sDko8/ ddfl ;Def/

sDko8/ ddfl ;Def/ tyf ;wf/; DaGWL sfofl cftdlge{ ePsf]l:ylt sfod}/fvl ;f]sfo\$fl
nflu ljzjfl tof/ ug[sfo{qm d ;~rfng ul/gsf] cltl/Qm lghl lqdf :yflkt ;yfx?nf0{o;
kpf/sf] ;j]f kpf ug{cu|/ u/f0g5 .

sDko8/ ;j]f lj:tf/

cf7fjofjhgjfwdf cfjZostf / ;DefJotfsf] cfwf/df pkoQm :yfgx?df /fli6s sDko8/
sQb|sf] sfofno :yfkf u/L sDko8/ kljlw; DaGWL cfjZos ;j]f kpf u/L o; kljlwsf]ljsf; /
lj:tf/ ul/g5 .

/fli6s ;'rgf sfl tyf g0js{k0ffnlsf]ljsf;

sDko8/ kljlw; DaGWL dxTjk0f{ ;'rgfx?nf0{PsLst ?kn] ;~ro / ;'uk ug{ kpfvg ug{
Jojl:yt / lgoldt ?kn] ;'rgf kljfx k0ffnlsf]ljsf; ug{/fli6s ;'rgf sflsf]ljsf; ul/g5 .
/fli6s sDko8/ sQb|sf]dVo sDko8/ k0ffnlnf0{sQb|jGb' lgwf0f u/L /fli6s g0js{k0ffnlsf]ljsf;
u/ / ;/sf/L tyf cw{ ;/sf/L lqdf ;~rflnt sDko8/ k0ffnlx?nf0{qmlds ?kdf /fli6s g0js{
k0ffnldf cfa4 u/f0g5 .

kpf;g ;wf/

kpf;g ;wf/ / lghfdtl ;j]fdf ;wf/

lghfdtl ;j]fdf sfo{t sdrf/Lx?sf] >0fl /:t/cg';f/ lhDd]f/L :ki6 u/L kpf;lgS
sfo{x?df l56f] 5l/tf] Nofpg] p2Zon] of] sfoqnd cf7fjofjhgdf ;~rfng ul/g5 . o;cGtu{
lghfdtl ;j]fdf ljBdfg kbsf] sfo{lj/0f tof/ ug[sfdsf]kpfut ljzjfltfcg?ksf] ;dX u7g
ug[/ x/\$ >0flsf] sfo{x? / lhDd]f/Lsf]:t/ / of]otf lgbfg ePsf]dfkb08 tof/ ul/g5 . ;fy}
kpf;g ;wf/ cfofua6 l;kmfl/; ul/Psf ;emfjx?sf]sfof]ogsf]cgudg tyf dNoflg ul/g5 .

;~7g tyf Joj:yfkf

>L % sf] ;/sf/sf] ;E7g tyf Joj:yfkgdf kzf;g ;wf/ cfof]sf] ;emfjcg?k ;b0ls/0f
ul/g5 . o;sf]nflu cf7f;ofhgdf !\$ j6f ;E7g ;Argf;DaGWL c0oog, @# j6f cgludg c0oog
tyf sfof]nolbulbzg / sfo{th0f ul/g]sfoqnd /x\$5 .

tflnd cg;wfg ;dGjo / d0f1g

kzf;slo tflnd sfoqndnf0{kpf]sf/L agfpg]p27on]o; sfoqnd ;~rfng ul/Psf]xf].
o;c0tu{ cf7f;ofhgdf lhNnfl:yt sfof]no k0lvx?sf]tflnd @% ;dX, tflnd ;dGjo uf]7L %
;dX ;~rfng ug]kzf;gklqsf !% k6s kpfzg ug]sfoqnd /x\$5 .

nf\$;]f cfof]sf];b0ls/0f

k/Liff kljlw Pj+k/Lif0f k0ffnldf ;wf/ M sd{f/L egf{/ 5g5df pkoQm k/Lif0f kljlwsf]
ljf; ul/g5 .

kf7oqnd ;wf/ / kf7oqnd lgdf0f M kf7oqndnf0{;dofgsh ;wf/ ug{kf7oqnds] ;wf/
ul/g5 . o;sf] ;fy;k:tfnosf]8sd067gnf0{klg ;b0ls/0f ul/g5 .

**e]g lgdf0f M nf\$;]f cfof]uaf6 xfn;Dd ljleGg ljBfno ejgx? ef8fdf ln0{k/Liff
;~rfng ug{kbf{w}};d:ofx? cf0k/\$fn]cf7f;ofhgfsfndf cf^g}k/Liffe]g lgdf0f ug]sfoqnd
/x\$5 . o;sf] ;fy;d0odf~rn lq0lo lgb7gnosf]ejg lgdf0f ug]k{k}klg plrt sbd rlng5 .
cfjZos e]ts ;ljwf Joj:yf ul/g]qndd lgb7gnfno ejg lgdf0f ul/g5 .**

kzf;lgs klzlf0f

sd{f/Lx?nf0{;dofgsh ;]fsnlg tyf kg/tfhul tflndx? k0fg ug{;s]f pglx?sf]
sfo{fdtf a[4 xg]:jtl l;4 5 . pRr:t/lo / d0od:t/lo sd{f/Lx?nf0{cfjZos o; lsl;dsf]
tflnd k0fg u/L b7sf]kzf;lgs lfdtfclea[4 ug{k0lv p27on]kzf;lgs klzlf0f klti7fg :yfkgf
ul/Psf]xf].

cf7f;ofhgdf kzf;lgs klzlf0f klti7fgaf6 ;]f kl7kklzlf0f ;]fsnlg klzlf0f, /f-k-
låtlo >0fl tyf kyd >0flsf]clws[t klzlf0f, ;/sf/L ;yfgsf]clws[t tflnd tyf u} ;/sf/L
;yfgsf]tflnd sfoqndx? ;~rfng ul/g5g.

o;sf] ;fy]>L % sf] ;/sf/ tyf ;/sf/L ;yfsf k0lvx?sf]nflu !) k6s uf]7L ;~rfng
ul/g5 . kzf;lgs lq0df b0lvPsf ljleGg ;d:ofx?df c0oog ul/g5 eg]k/fdz{ ;]f, klzlf5
klzlf0f;DaGWL sfox? klg ;~rfng ul/g5g.

/fh:j ;]fnf0{;b0 jgfpq c0tl/s ;]sf]plrt kl/rfng ug{/fh:j ;]fdf ;mUg
sd{f/Lnf0{b0f agfpg tyf c0o cfjZos sfox? ug{/fh:j kzf;g tflnd s0baf6 ljleGg
lsl;dsf tflnd sfoqndx? ;~rfng ul/g5g.

sfof]jog Joj:yf

ofhg, tYofÍ / sDko0/;DaGWL cf7f;ofhgdf ;dfj7 ePsf sfoqndx?sf]
sfof]jog;DaGwdf ofhg zlif\$df k/\$f sfoqndx? /fli60 ofhg cfof]sf] ;lrjfnof0{ofhg
th0f sfof] ;jn / ;b0 agfpg]p27on] ;~rfng xg] ePsf]xbf /fli60 ofhg cfof]sf]
;lrjfnof0f sfof]jog xg5 . tYofÍ ;DjGWL sfoqndx?sf]sfof]jog s0blo tYofÍ ljefu /
o;c0tu{sf ljleGg lgsfox?dfk0f sfof]jog ug]Joj:yf ul/Psf]5 eg]sDko0/ sfoqndx?sf]
sfof]jog /fli60 sDko0/s0baf6 xg5 . t/ k-hls/0f;DaGWL sfoqnd uk d0qfnosf]sfo{lfqleq kg]
ePsf]xbf ;\$f]sfof]jog uk d0qfnof0f xg5 . lj1fg tyf kljlw;DaGWL sfoqnds]xsdf /fli60

ofhgfcfofjlsfj;lrjfnocGtuft>L%sfj;/sf/sfjlgssosfj?kdf/xsfj/fli6xlj1fgtyfklijlw
kl/ifbdfkntsfotjogxb5.

kpf;g;wf;/DaGWLsfoGmdx?sfjsfofjog;fdfGo kpf;g dGqfno,nfs;Jf cfofj /
kpf;lgs klzlf0f klti7fgdfkntxb5./fh:j kpf;g;DaGWL tflndsfjsfofjog /fh:j kpf;g
tflnd sJbaf6xb5.

vr\$fljj/0f

cf7fjofhgjlwdf ofhgfcfofjlsfj;~rfngxbj]ljleGg sfoGmdx? sfofjog ug{cf=j:
@)\$*÷\$(sfj|:y/ dModf hDdf?;!#s/fB#)nfvr{xbj]cgdfg5.ofhgfcfofjlsfj]ofsh
nfutdWoj/fli6x ofhgfcfofjlsfj;lrjfnof/fli6xlj1fgtyfklijlwkl/ifbdfkntflu?=%s/fB^)
nfvr{xbj]cgdfg5eg]tYofI;DaGWLsfoGmd;~rfngug{sJblo tYofI lJefuaf6vr{xbj]
/sd?=&s/fB&)nfvcgdfgul/Psf]5.pQmvr\$fl/sddfIjsf;Iq tyf lhNnf:t/df/fli6x
ofhgfcfofjlsfj;lrjfnof tyf cGtuftsf Iqlo sfofnox?n]vr{ugI/sd;dI;dflji65.

sDko6/;Jf;DaGWLlgoldtsfoGmdx?;~rfngsfjflu cfjZosxbj]/sd/fli6xsDko6/
sJbh]cf^g}cfhgaf6axf]JoJ:yf ul/Psf]5eg]sDko6/;DaGWL pkoQm sfoGmdx?nf0{cfofhgfsf]
?k lbo{Ijsf;ug{cfjZos kgI]jbZL;xofj h6fpg cfjZos JoJ:yf;dIul/g5.

o; ofhgjlwdf kpf;g;wf/tkmsf]p2Zo tyf glltx?sfj;knn sfofjogsfjflu?=&
s/fBvr{xbj]cgdfgul/Psf]5.o;kpf/o; ofhgjlwdf ofhgfcfofjlsfj tyf kpf;g;wf/zlif\$dfsh
?=#)s/fB#)nfvr{xbj]cgdfg5.

u/Lal lgjf/Of

k7eld

gkfindf u/Lal Jofks ?kdf Jofkt 5 . u/Lalsf]dfqf lgwf{Of ug[sg}e/kbf]tYofI geP tfklg sl/a () nfV cyf\$ \$(klztz hgtfx? u/Lal cj:yfdf /x\$]cgdfg ul/Psf]5 . oqf]7hf] hdtfnf0{ljsf; klqnof aflx/ /fv] gkfnsl]ljsf; xg ;Dej 5g . o;h]cf7f]ofhgdf u/Lal lgjf/Ofsf]nflu ljz]f kpf; ul/g5 . u/Lal lgjf/Ofsf]nflu ljutdf ul/Psf kpf;x? ;xflGts ?kdf ql6k0f{/ sfof]jogklf sdhf] /x\$]h]hg ;dbfon]km0bf kfpkgk]lyof] ;f]kfpG ;sg . ;/sf/af6 cgbfGsf] ?kdf jf ;xlnot b/df pknAw u/fOPsf ljleGg ;fdu] tyf ;]fx? thgf]ds ?kdf wgl Pj+u/LadWob\$} ;DkGg ;dbfon]g}pkf]u u/] . ;fdflhs Pj+cfly\$ b[6n] Hofb}g}lk5l8Psf]cj:yfdf /x\$]ljkg 3/ kl/jf/n] ;/sf/af6 pknAw ;ljwfsf]af/df yxf g} gkfpG]jf yxf kfp klG pkf]u ug{g;Sg]cj:yf /x\$]lyof] . o;h]cf7f]ofhgdf u/Lal lgjf/Ofsf]nflu ckGf0g]sfogmd thgf]ds ?kn] ;DkGg 3/ kl/jf/n] ;d5g\gkfpG]t/ vf; u/La k]olf jf ck]olf ?kn]nfeflGjt xg]lsl;dn]thgf Pj+sfof]jog ul/g5 . u/Lal x6fpg]sfof]jxcfoflds k\$[tsf]ePsf]h]o;sf nflu ;a}lqsf sfogmdx? ;dli6ut ?kdf u/Lal x6fpg]lk\$[st]t u/fpg' cfjZos 5 . o;h] ;a}lqut sfogmdx? u/Lal lgjf/Of ug]lbzftk\$[pGdv u/f0{nluG5 .

jj:tlas u/Lasf]klxrfg

u/Lal lgjf/Of;DjGwL sfogmd thgf Pj+sfof]jog ug{cl3 lk5l8Psf ufdLof lq / lg/k]f u/Lalsf] /yfdlg /x\$]hgtfsf]klxrfg xg' h?/L 5 . ljutdf ckGf0Psf]ufdLof ljsf; sfogmdcGtu\$ ljkg kl/jf/ klxrfg ug{cjdDag ul/Psf]kl/efiff ql6k0f{/x\$]x\$ sfogmdaf6 nllot ;dbfo 3/ kl/jf/nf0{nfe klG ;sg . xg t ufdLof lqdf a;f]f; ug]hgtfsf]3/ ;vfg lkGf ;nuf kmf6f] /xg ;xg cflb x]] ;xh}u/Lalsf]:t/ 56bfpG ;lsG5 t/ o; lsl;dsf]klqnof xr]f xg]/ sfogmdaf6 k/\$]kpf] cgludg ug{g;lsG]x\$ af:tljs l:yltnf0{:ki6; k]tljDat ug[sg]vf; dfkb08sf]cfwf/df u/Lalsf]:t/ 56bfpG' cfjZos xG5 . ljutdf ljleGg lgsfon] u/Lalsf]:t/ 56bfpG leGb leGb}dfkb08 cjdDag ug]u/\$]x\$ dfkb08df Ps?ktf lyPg h;n] ubf{bzdf Jofkt u/Lalsf];xl n]yfh]yf xg ;s\$]lyPg . o;h]cf7f]ofhgdf u/Lalsf]af:tljs l:yltnf0{k]tljDat ug{;Sg];/n dfkb08sf]ljsf; ul/g5 / ;f]cfwf/df hg hg lq?df u/Lal lgjf/Of;DaGwL sfogmd ;~rfng ul/g]xf];f]lqsf u/Lax?sf]klxrfg u/L pgLx?sf]cfly\$ Pj+ ;fdflhs k5f]kg x6fpg kpf]sf/L sfogmdx? ;~rfng ul/g5 . ol sfogmdx? sg sg lq?df n]hfg] xf];f]klg olsg ul/g5 .

glltut Joj:yf

cf7f]ofhgdf u/Lal lgjf/Ofsf]nflu lgDg lnltv glltut Joj:yf ul/g5 .

- s_ lk5l8Psf]lq / u/La kl/jf/x?sf]klxrfg ug];lhnf]tl/sfsf]ljsf; u/L ;f\$]kpf]u ;a} lqut sfogmdx?df Ps?ktfsf ;fy nfu'ug]Joj:yf ug].
- v_ u/Lax?sf]nflu :jo+nllot / nllot sfogmdx? ;~rfng ug].
- u_ pTkfbg ;fwgdf u/Lax?sf]kx\$ a9fpg].
- 3_ k]ljws b[6sf]n];/n vfnsl lgdf]sfok?df u/Lax?sf];dXnf0{;f\$}7\$sf lbg ;lsG] Joj:yf ug].

- a_ ;dfhdf /xʃf s/ltx? x6fpg sfqbl Joj:yf ug/ hgr]gf hful ug/.
- r_ blg xlg / c;xfox?klt xg]zff0fsf lj?4df kpfj sf/L sfqbl Joj:yf ug/.
- 5_ ljbzl /fi6x?df sfd ug{rfxg]blf tyf cbIf >ldsx?sf]lgldQ cfjZos ;Demf}fsf nflu ;/sf/L:t/df jftf{ug/.
- h_ vfB ;/lffdfklt u} s[lff]gdf /thuf/L ;hgfsf]Joj:yf ug/.
- e_ sfoqndsf]thdf ubf{jftfj/0fnf0{kltsh c;/ gkg]lx;fan]ug/.
- `_ u/lal lgjf/0fsf nflu cfjZos ;xofu k%ofpg ;yfut Joj:yf ug/.

sfoqnd

;/sf/af6 ljleGg ;fdflhs Pj+ef]ts k'jfwf/sf]lgdf / s[lff pBfu Pj+c6o cfly\$ lqofsnfksf] ljsf;sf] nflu ug/ nufglaf6 bzsf ljleGg lqdf a;f]f; ug/ cfd hg;dbfo nfeffj t xg ;Sb5g\ t/ of]nufgl clw/fhdf tl sbf sfkrfx?, hxfFu/Ladllo}sf]klg cToGt} u/La a;f]f; ub5g\gk\g klg ;Sb5 . o;h]tl :yfgdf a;f]f; ug/hg;dbfosf] ;fdflhs cfly\$ pTyfgsf] nflu ljz]f sfoqnd cfjZos x65 . o;c6tu\$ ljkg 3/ kl/jf/sf] nflu JoIQmut jf ;dxut ?kdf pTkfbg shf{ tflnd, /thuf/Lsf]Joj:yf, s6fs6]sf]nflu lzlf]sf]Joj:yf, cdf / lzzsf]nflu kffof cflb sfoqndx? ;~rfng ul/g5g\ . ljkg 3/ kl/jf/nf0{k]olf jf k/f]f ?kdf nfe klg]ls;dn]af6}6f] kh, :sh, vfg]kfgL, l;Ff0{ :jf:Yo rf}Lh:tf ;fdbfos ;DklQsf] lgdfdf hfB lbOg5 .cf7f+ of]hgdf u/Lax?sf] cfly\$, ;fdflhs l:yltdf ;wf/ Nofpg lgdgad]hdsf sfoqnd Pj+nlo /flvPs]5 .

-s_ ef]ts k'jfwf/ v8f ug/

u/Lal ;fwf/0ftof lk5l8Psf] lqdf a9L xg]xbfn]o:tf lq?sf]ljsf;sf nflu ef]ts k'jfwf/x?, h:t}af6}6f] l;Ff0{ cflbsf]lgdf ug/Joj:yf ul/g5 . >d kfwg tl/sfaf6 ul/g]o:tf lgdf sfoqnd u/Lax?sf]nflu /thuf/Lsf]cj;/ ;hgf xg5 .

o:tf ef]ts k'jfwf/x? l;hgf ug\$ lgldQ sdfs] nflu vfBfg h:t} sfoqndx?sf] pkofu ul/g5 . o; sfoqndc6tu\$ >dkpf0fkqsf]klg Joj:yf ul/g5 . o;c6tu\$;/sf/L / u};/sf/L ;yfx?dfklt k'jfwf/ lgdf]sfo? ;DkGg u/f0g]/ ;f]sfof ;m\g xg]>ldsx?n] kfpq]kl/>ldssf]s]L kltzt ghssf]ljQlo ;yfdf hDdf xg]Joj:yf ul/g5 . o; kpf0fkqdf plNnlvt /sd lwtf]sf]?kdf kpfu u/L ljQlo lgsfox?af6 Cof lng ;lsq]Joj:yf ;d] ul/g5 .

-v_ pTkfbg ;fwgdf u/Ljsf]kxF a9fpg]

o; sfoqndc6tu\$ gkfnsf ljleGg efudf /xʃf ;fdbfos Pj+k[s[ts ;fwg / ;DklQx?, h;sf] /fd] pkofu xg ;ls/xʃf] 5g, ltglx?sf] n]vfh]yf u/L ol ;fwgx? u/La kl/jf/nf0{ lg]zNs jf s/f/df pknJw u/fpg]Joj:yf ul/g5 . o:tf ;fwgx?df sd dfqdf ?v ePsf jgaf6 pknAw xg ;Sg]hUuf, v] u0/xʃf]hUuf, tfn, kfy/L, gbl lsgf/ cflb kb5g\ . xbaGbleGbf dflysf] hUufaf6 klt xg] hUuf klg u/Lax?nf0{ ;fdflhs Gofosf] cfwf/df Joj:yt 9Eaf6 a;f]f; u/fpgdf kpfu ul/g5 .

-u_ lzlf / tflnd

lzlf tyf tflnd u/Lal lgjf/0f sfoqndsf] csf] dxTjk0f{ cE xg5 . o; cGtu{sf cGo
;xfos cEdf sfoqhs cgrf/s lzlf, k9 ;flf/tf sfoqnd, ;fdflhs r]gf ljsf; tflnd,
cfodhs lqofsnfksf] ;kn ;~rfngsf nflu lzk ljsf; tflnd, Joj:yfkg tyf n]yf; DjGwL
tflnd, pBdzLntf ljsf; tflnd, ;kn sfoqnd:ynsf]k9z9 ep0f cflb kb5g . cfjZos ;xofu
;dyg / lg/Llf0fsf Joj:yfãf/f tflndsfcgludg Joj:yf ldnf0g5 .

-3_ ;fdflhs ;~rf/ sfoqie

u/La hgtfnf0{k]olf c;/ kfgI r]gf hufpg] ;fdflhs, cfly\$, Goflos, pkoQm kljlw
h:tf lj]lw lqofsnfkaf/]pglx?nf0{k0f{hfgsf/L u/fpg ol sfoqnd ;~rfng ul/g5 . o; cGtu{
;~rf/sf]lj:tf/ / sfoqndut ;xofu, 30tl ;~rf/;dxsf]u7g, ;fdbflos s]b]sf]:yfkgf, lel8of]
kljlwsf]k9fu / cGo ljleGg ;~rf/sf pkfo kljlwsf]k9fu kb5g\.

-a_ hg;wof sfoqnd

hlt hg;wof a[4 xB}hf05 u/Lalsf] ;wof ;fGbf a9L cgkftdf a9b}uPsf]b]vPsf]h]
u/Lal lgjf/0fsf nflu k9fsf/L ?kdf hg;wof lgoGq0f ug{lgtf0t cfjZos 5 . u/Lasf nflu
hg;wofsf0qnd cGtu{ dVo ?kn]kl/jf/ lgothgjf/]r]gfsf]ljsf; ,ue{lg/f]vssf]k9fu, hGdb/
lgoGq0f ug]dft[lzz':jf:Yo, lzz':ofx/ tyf k]f0f / ueG/f]v ;fwgx?sf]cfkl't0f a[4 kb5g\.

-r_ /f]huf/Lsf];hgf

/f]huf/Lsf nflu of]o xgf lgldQ :j:y z//sf] cfjZostf xg]ePsf]h] u/Lax?sf] nflu
vfB / :jf:Yo;wf/sf k9f;nf0{k}t\$?kdf ln0g5 . ;3g s]if sfoqnd, lgdf0f sfoqf a[4,
k9f]vg tyf c]B]us l]qsf]:yfkgf / cGo u} s]if l]qdf /f]huf/Lsf cj;/sf]klj4Gdfknt u/Lasf
nflu /f]huf/L ;hgf ul/g5 . hUuf tyf cGo ;f]h]gs / ;fdbflos ;0klQdf u/Lax?sf]kx]Fn]
ubf{u/La tyf eldxlg kl/jf/sf]/f]huf/Ldf pNn]vglo a[4 xg5 .

/f]huf/L a9fpg]p2]on]lb0g]shf{k9]sf]sf] ;/nls/0f / shf{sf]sf]nflu a9L /sdsf]
Joj:yfn]ubf{cfodhs /f]huf/Lsf]cj;/ a[4 xg5 .

-5_ vfB ;/lff sfoqnd

u/La hgtfnf0{pglx?sf] cfo a[4sf nflu thgf]ds ?kn]a9L nfebfs jhf/dhs
lqofsnfkdf ;m]g u/fpgsf nflu vfB ;/lffsf pkfox? ck9f0g5g\ . ol pkfox? cGtu{sfdsf
nflu vfBfGg sfoqndsf]lj:tf/, kxf8 tyf t/f0\$ ahf/x?sf]a9L Psls/0fsf]k9f; , If]lo vfB
e08f/sf]Joj:yf, ef]hg z]ldf kl/jt0sf nflu r]gfsf]ljsf; , vfBpk9f]udf lj]lwLs/0f, vfBfGg
rxfj6df lgoGq0f, / vfBfGg v/Lb / lj t/0fk0ffnldf ;wf/ kb5g .

-h_ u/Lasf nflu kljlw ;hgf

o; cGtu{ ljz]ft u/Lax?n] jxg ug{ ;Sg]lqofsnfksf nflu a9L cg';Gwfg ;xofu /
ljefhgof]o tyf pkoQm dWod:t/Lo, kljlwsf]ljsf; , k/Llf0f Pj+J:tf/sf]nflu k9f; ul/g5 .

-e_ >dsf]lgof{

>d lgof{ b0{sl;dn]ug{ ;lsG5 . klxn] >dk]vg tl/sfn]pTkflbt j:tx?sf]lgof{df
a[4 NofP/ >d lgof{ xg ;S5 eg]bf]f] >ldsx?sf]k]olf lgof{ãf/f >lds cfoft ug]b]x?df
k]rInt pRr Hofnfaf6 tl u/Lax?nf0{k9f0f k9g5 .

-5_ dlxnf?sf nflu ljz sf

dflysf lnE epefj/lxt kstsf sfndn]dlxnf?nf0{ljeG lsl;dn]kmf0bf kofpg5g\ eg]dlxnf?sf]nflu cGo ljz sf klg ;~rfng ul/g5 . o; cGtu{ bf0hfkylj?4 ;jn sfgg]lgdft, vf; u/L dlxnf?n];~rfng u/sf lqofsnfksf nflu ;dosf]jrt ug]vfnsf] kljwsf] ljsf;; ;s]L cfdx?sf nflu :jf:Yo / kfjof sf / dlxnf?sf] kfl/jfl/s / ;fdflhs pTyfgsf nflu cfodhs lqofsnfk cflb kb5g . jfn >dsf]zff0flj?4 sfgg lgdft u/L nfu'ul/g5 .

-6_ lk5l8Psf hghf]tsf]nflu ljz sf

kxf8 / t/f0{f]df lk5l8Psf ljeG hghft cflbjf;Lx? ;fwf/Of:t/df ;~rflnt ljsf; sfodaf6 kpfjsf/L ?kdf nfeGjt gxg] u/sf] kf0Psf] ol ju\$] ;fdflhs tyf cfly\$ ljsf;sf]nflu logLx?sf]lgldt pkoQm xg]vfnsf sfodsf]ljsf; u/L nfu'ul/g5 .

xfn ;~rfng e0/xsf sfodsf]kpfjsf]/tf a9fpg]

xfn ;~rfng e0/xsf u/Lal lgjf/Of sfodx? klg oyfjt\ ?kdf rfn' /xg5g\ / ltglx?sf] sfodf]nldf a9L blftf Nof0g5 . o; cGtu{ ufdLof dlxnsf]nflu pTkfbg shf{ bu\$ Ifq ljsf; sfod, PsLst ufdLof ljsf; kl/of]hgf cflb sfodsf];E7gfTds :j?kdf ;wf/ u/L u/Latk{s]bt ul/g5 . sfodsf nlo :yfgLo ljsf; ;DaGwL kl/R5]df pNn]v e; s\$]5 . ol sfodx?j6 e]xsf] u/Lax?nf0{ ;dXd ;E7t u/fpg]h:tf ;E7gfTds sfod? qmdz u];/sf/L ;yf tyf /fli6\$ ljsf; ;Jfdf ;mUg JolQmx?nf0{ ;ldkg5 / cGo ;f]; ;f kofpg] sfod?df dfq ;ldt u/f0{pgLx?sf]blftdf ;wf/ ul/g5 .

;yfut Joj:yf

u/Lal lgjf/Ofsf pk/f0m sfodx? kpfjsf/L ?kdf sfod]jog ug{u/fpg cfjZostf cg?k ;yfut Joj:yfsf] ljsf; ul/g5 .

-s_ u7L sf]sf]:yfkf

lk5l8Psf] Ifq / klxrfg ul/Psf u/Lax?sf] cfly\$;fdflhs pTyfgsf] nflu cfjZos ;yfut Joj:yfsf]ljsf; ug{cf7f]of]hgdf Ps :jfoQ u7L sf]sf]:yfkf]sf] ;DefJotf cwoog u/L ;f]sf]f v8f ul/g5 . sf]fn]cf^gf] ;fwgaf6 u] ;/sf/L ;yf, lghLIfq, pkefQmf ;ldt / s[fs ;dXsf] ;yfut ljsf; / ol ;yfx?sf] dflodaf6 u/Lal lgjf/Of sfodx? P\$ a4 (Package) ?kdf ;~rfng ug{cgbfg Pj+COf pknAw u/fpg5 . ;fy}u7laf6, ljeGg ;/sf/L lgsfoaf6 sfod]jog xg]Ifqut sfodx? cku ePsf :yfg tyf Ifqdf u/Lal lgjf/Of sfod ;~rfng ug{cgbfg Pj+COf pknAw u/f0g5 .

;yfut Joj:yfdf ;aeGbf kdv ;yf s[fs ;dX xg5g\ . ol ;dXx? cGt/;dX, ;fgf ;xsf/L, kOf{ ;xsf/L / cem dflyNnf:t/sf ;yfx?df ;E7t xg ;Sg5g\ . ol ;dX jf ;3x? ljz]lsl 7\$sf pTkfbg 0sf0{ ahf/ ;dX, j:t' ;3, cfB]lus 0sf0{/ ;Jf 0sf0{cyjf ljeGg lqofsnfkdf ;mUg ;fwf/Of ;dX xg ;Sg5g\ . o:tf ;dXnf0{cfdlge{ agfpg cfdlge{tfsf] l:ylt ;hgf u/f0{ ol ;dXx?alrsf] cfjZos Pstf ;lgZrt ul/g5 . o;sf nflu tfindsf] dxTjkOf{:yfg /xg5 .

sfoqnd sfof{fjogsf}l;nl;nfdf eljiodf cknbf glt Pj+sfoqnddf ;dfjz ug{sflfn]
cfjZos ofhgf;DaGwL kl/;'rsf ljsl;t ug5 . o;}u/L sfoqndsf ljsf;; cgludg tyf
dNoflg ug{sfnflu ;d} Joj:yf ul/g5 .

cf7f;ofhgfjwdf u7Lsfjfn]Ps k/Lifof sfoqnd ;~rfng ug5 . o; sfoqndcGtu{ k}o5
ljsf;lfjsf kxf8 / t/f0df Ps Ps 7f5 u/L hDdf !) 7f5df gdbg ufpPsfoqnd ;~rfng
ul/g5 . o; sfoqndcGtu{ To; lfjsf u/La ls;fgx?nf0{ ;dXdf ;E7t u/f0{ lTglx?sf]
cGt;dxjf6 :yfglo lfjdf ;dXaf6}vbf ;Jfx? ;~rfng xg ;Sg]Joj:yf ldnf0g5 / ;Jf
lgsfox?n]o:tf lfjdf yf5 ;Jf dfq k%ofpg5g\ . o; lsl;dsf] ;E7gfTds ljsf; ug{Ps lfjdf
sDtldf % jif{nfUg]cgbfg ul/Psf]5 .

-v_ u/Lal lgjf/Of;DjGwL shf{sfoqnd

;fgf ls;fgsf] cfly5 Pj+;fdflhs pTyfgsf] nflu s[lif ljsf; a5jf6 ;~rflnt ul/5
cfPsf] ;fgf ls;fg ljsf; sfoqndnf0{a9L kfjjsf/L agf0{clwsQd ;wofdf :j:knt{;yfsf]
ljsf; u/L ;fxL ;yfx?dfknf ;b:o u/La kl/jf/x?sf]pTyfg ub]u/La a9L ePsf]/ lk5l8Psf]
gofMfx?df ;fgf ls;fg ljsf; sfoqndsf]lj:tf/ ul/g5 . o; ksf/n]u{dLof dlxfx?sf]nflu
pTkfbg shf{sfoqndsf] ;DjGwdf klq ;fxL klqof ckgf0g5 .

-u_ /fli6x ljsf; ;Jf sfoqndsf]kg?Tyfg

ljutdf lqe'jg ljZj lJBfnon] ;~rfng u/5f] /fli6x ljsf; ;Jf sfoqndnf0{cfjZos
kl/jt5 u/L u/Lal lgjf/Of sfoqnd;Ecf4 u/fpg] ;Defjgfaf/]cwoog ul/g5 .

cgludg tyf dNoflg Joj:yf

u/Lal lgjf/Ofsf nflu ul/g]sfoqndx?sf]klqofut Pj+sfof{fjogsf]cgludg tyf dNoflg
txx?af6 ul/g5 . klxfn]txdf lfjot sfoqndx?sf]cgludg tyf dNoflg /fli6x ofhgf cfof]un]
lgwf{Of u/5f]kl/kf6laf6 ul/g5 . bf]f]txdf u7L sf]faf6 ;~rfng xg]sfoqndx?sf]cgludg tyf
dNoflgsf nflu sf]fleq}Pp6f cgludg 0sf0{/xg5 h;n]u7Lsf]jf6 ul/g] ;a}sfoqndx?sf]
cgludg tyf dNoflg lhNnf ljsf; ;ldltx?;Eplrt ;dGjo /fvL ug5 . t]f]txdf /fli6x
ofhgf cfof]usf]u{dLof ljsf; / ljs]bls/Of dxfzfvf cGtu{ Pp6f u/Lal lgu/fgl 0sf0{:yfkf
ul/g5 . o; 0sf0\$fsfof? lgDgcg';f/ xg5g\.

!= cfwf/e't ;jIfof u/L u/Lalsf]dfqf / ulx/f0{lgwf{Of ugI.

@= u/Lal lgjf/Of glt tyf sfoqndx?sf] ;DaGwdf cfjZos kgIofhgf kl/;'rsf]sf]ljsf;
ugI.

ljleGg u/Lal lgjf/Of sfoqndx?af6 u/Lalsf]/yf gf35f JolQmx?sf] ;wof oslg ugI.

\$= lk5l8Psf / u/Lax? a9L ;wofdf ePsf]lfjx?sf]klxrfg ugI.

nlo tyf sfoqnd

u/Lax?sf]jf:tljs klxrfg geP;Dd u/Lalsf]dfqf Ps cgbfgdf dfq ;ldt /xg5 . xfn
gkfnf s/La () nfV u/Lax? ePsf]cgbfg 5. h;dwo]Ps t[tofz cTolws u/La 5g\.
o;ecbf eofgs l:ylt eljiodf a9g ;Sg]u/Lalsf]dfqf xf]. xfnsf]cgbfgcg';f/ u/La kl/jf/sf]

;wofdf jifgl @=@ kltzt n]a[4 e0/xsf]5. clxn]sf]l:ylt sfod /xg]xf]eg]cf7f]of]hgj]lwsf] clGtd jifgl u/lax?sf];wof ! s/f@ nfv klg]cyf\!@ nfvn] a9g]b]v5 .

u/lax?sf]lg/k]f ;wof xfnsf]:t/df sfod /fv dfq klg pNn]vglo kpf; xg'h?/L 5 .
 To;h] u/Lal lgjf/0f sfoqnd]nllft spfsnfkx?sf]:t/ / kspdf nfd] k8sf] rfn'kg5 .
 o;sf nflu ;a}lqaf6 u/Lal lgjf/0fsf nflu ;dli6ut kpf; xg'kg]b]v5 . cf7f]of]hgj]lwdf
 l]leGg sfoqnd?af6 s/La !\$ nfv u/Ljx?nf0{u/Lalsf]/vf dfly psf:g]nlo ;/sf/sf]/xsf]
 5 . of]nlo xfl;n ug{;s}f of]hgj]lw kZrft\b}df s/La *& nfv cyf \$@ kltzt u/lax?
 /xg]cgbfg 5 .

cf7f]of]hgfsf]cGtdf xg]u/Lalsf];dli6ut l:ylt

xfnsf]u/La ;wof	!@)))))
xfnsf]u/Lal j[4b/	\$-* kltzt
xfnsf]u/Lal j[4b/jf6 cf7f]of]hgfsf]clGtd jifgl dddf ylkg]u/La ;wof	#@)))))
cf7f]of]hgj]lwdf sfoqnd]og ul/g]l]leGg lqut sfoqndaf6 nfeff]t xg]u/La ;wof	!!*@)))
-s_ ;fgf ls;fg ljsf; sfoqnd	##^)))
-v_ dlxnfx?sf]nflu pTkfbg C0f sfoqnd	(^)))
-u_ sjlnot jgjf6 a;f]f; sfoqnd	(()))
-3_ l; Ff0{sfoqnd	#^)))
-a_ cGo lqut sfoqndaf6	#)))))
pTyfg ug{af6 u/La ;wof	!\$)!*)))

hg;Wof

kl/ro

gkfnsf]hg;Wof btt/ ultdf a[4 e0/xsf]5. @)*#* sf]bzsd f s/la
#% nfvn]hg;Wof a[4 ePsf]lyof]eg]@)*#* sf]bzsd f klg o; cgkftdf g}
hg;Wof a[4 ePsf]kf/Des cgdffg 5. @)*\$* sf]/fli6α hgu0fgfsf]kf/Des
glthfcg';f/ gkfnsf]hg;Wof ! s/fβ %* nfv klg uPsf]5. cfhecbf @) jifcI3
gkfnsf]hg;Wof s/la ! s/fβ dfq lyof]. @)*#* sf]bzsd f gkfnsf]
hg;Wof jflif\$ cf;t a[4b/ @=^ kltzt lyof]eg]@)*#* sf]cjldwf pQm
a[4b/ @=)* kltzt /xsf]5.

efj]ns Ifqcg';f/ hg;Wofsf]jul\$Of ubf{@)* sf]bfFdf]@)*\$* df
lxdfnl tyf kxf8L Ifq bjd hf hg;Wofsf]cgkft 36g uPsf]5 -tfnsf !. sh
hg;Wofsf]&*@ kltzt lxdfnl Ifqdf, \$=%^ kltzt kxf8df tyf \$^=@ kltzt
t/f0df /xsf]b]vG5. o:t};aebf w]}hg;Wof ePsf]lhNnf df7a ^,&^,\$!&_ /xsf]
5 eg];aebf yf]}hg;Wof ePsf]lhNnf dgfE -%,#^(_ xg kufsf]5.

tfnsf !

hg;Wofsf]efj]ns ljt/Of tyf jflif\$ a[4b/

efj]ns Ifq	sh Ifq	hg;Wof			jflif\$ j[4b/	
		@)*	@)#*	@)\$**	@)*#*#*	@)#*-\$*
lxdfnl	51817	1138610	1302896	1444481	1.35	1.04
kxf8L	61345	6071407	7163115	8511309	1.66	1.62
t/f0{	34019	4345966	6556828	8606291	4.2	2.76
gkfn	147181	11555983	15022839	18562081	2.66	2.08

* @)\$* sf]hgu0fgfcg';f/ ## gu/kfnsfx?sf]sh hg;Wof !^,*@,&\$ klg uO{
b}sf]sh hg;Wofsf](=!! kltzt ;x/L Ifqdf /xsf]b]vG5.

ljutsf kpf; / jtqfj cj:yf

/fli6α nlocg?k cf dhgtfsf]hljg:t/ dfly p7fpgsf]nflu b}sf]
cfjlws of]hgdf hg;Wofos klfnf0kfyldstf lbg' cfjZos 5. gkfndf klg t;f]
of]hgf cjldwblv g}hg;Wofos sfogndx?sf];?cft ul/Psf]lyof]. rfyf tyf kfF}
of]hgfx?df klg hg;Wof lgoGq0fsf lglDt kpf;x? ul/Psf eP tfklg Pslst ?kdf
hg;Wofsf];a}kif ;dfjz xg]u/L /fli6α hg;Wof glt @)#(;fn;Dd tof/ ePsf]
b]vG5. @)#(;fndf kgu7t tTsfnlg /fli6α hg;Wof cfof]usf]l;kmf//df cNk,
dWo tyf bl3\$fnlg hg;Wofos nlo tflsPsf]/fli6α hg;Wof gltnf0{>L % sf]
;/sf/af6 :jls[t kpf]g ul/Psf]lyof]. pk/fQm gltsf]Ps dVo nlo ;g@)))
;Dddf sh khgg b/nf0{lj:yfkg:t/ -@=%_ df Nofpg]/ sh hg;Wof @ s/fβ ^
nfvdf ;ldt ug]/xsf]lyof].

hg;Wof lgoGq0fdf ul/Psf kpf;x?:j?k o; Ifqdf s}L pknIaw ePsf]
b]vG5. @)#*#* sf]cjldwf sf]f hGdb/ \$\$ af6 em/] #&-\$ xg kufsf]5.
o:t}pQm cjldwf sh khgg b/ ^# af6 36] %=* sfod xg uPsf]5. o; }u/L
d[ob/x?df klg lgs}xf; cfPsf]b]vG5. @)#*#* sf]cjldwf sf]f d[ob/

!*-% af6 36] !## xg ku\$]5 eg]lzz'd[ob/ !@# af6 em/] !@ xg ku\$]5 .
d[ob/x?df o;/L sdl cPsf] kñ:n:j?k cf} t cfo' a[4 e0{\$-\$ jif{ ku\$]5
b]vG5 .

g[kndf hg;Wofsf]a[4b/ lgs}pRr /x\$]5 / of]b/ sfod}/x]df cfufdl
#\$ jif{eqdf g[knsf]hg;Wof s/La # s/fB &) nfv k'lg hfg]b]vG5 . o;af6 ;g\
@))) ;Dddf b}zsf] sh hg;Wof @ s/fB ^ nfvdf ;Lldt ug]nlo xfl;n xg
g;Sg] tYo kl6 xg cfp5 . o;/L hg;Wof a[4b/ pRr /xg\$ sf dVo sf/0fdf sf]f
d[ob/df x]; cfPcg?k hGdb/df x]; cfp g;Sg' xfl. pRr afnd[ob/, kl/jf/df
s}fs\$lx?sf] cfly\$ dxTj, ;dfhdf gf/Lsf]lgDg:t/, 5f]fsf]a9L rfxgf, clzlf /
c1fgtfh:tf lj;Eltx?n]ubf{ljz]f u/] ufdlof lf]df cem}klg 7hf]kl/jf/sf] rfxgf
oyfjt\5 . csf{kñ{ @)#(;fndf th}df ul/Psf]bl3\$fnlg /fli6a hg;Wof gltsf]
sfotfjog klf sdhf] ePaf6 klg o; lf]df vf; pknIaw xfl;n xg g;s}f]
b]vG5 . pk/f]m glt sfotfjog ug] ;Gbed ul/Psf (! lg0fex?d]lo) s/La @)
kltzt dfq sfotfjog ePsf]kfOG5 .

hg;Wof a[4 ePcg?k vfBfGg pTkfbgdf a[4 xg ;s}f]5g g t b}zsf]
cfly\$;Argdf g}ljz]f kl/jtG ePsf]5 . o;n]ubf{;ldf}t eld tyf eL/kfvdf
v]L ug]k]Q a9\$]5 . o;af6 jg;Dkbf / jftfj/0fdf kltsh kefj k/\$]5 eg]
jftfj/0fdf cPsf]x];af6 s[if pTkfbstjdf x]; xB}uPsf]5 . o; }u/L ;x/L lf]df
tljultdf a[4 xB}uPsf]hg;Wofsf] rfka6 o; lf]df k}t e]ts cfwf/lznf -
;8s, :jf:Yo, vfgkfgl, oftfoft ;]f cflb df cToflws rfk a9b}uPsf] 5 .
clgolqt ?kdf a[4 e0/x\$]hg;Wofsf]dVo ef/ ufdlof lf] tyf ToxfFa;faf; ug]
u/La hgtf / ltgsf kl/jf/df sk}f0f, pRr lzz'd[ob/ a9b]a]thuf/Lsf];d:ofsf]
?kdf k/\$]5 . ol kl/jf/sf]cfsf/ eg]pRr hGdb/n]ubf{/fli6a cf} teGbf 7hf]5
tyf u/La kl/jf/df sdfpgGbf s}fs\$lsf];Wof w]}5 .ol u/La kl/jf/sf]cj:yfdf
;Wf/ geP logs};Gltaf6 cfpB jif{?df sg};lk gePsf, lg/lf/ / lgjG
>ldsju\$]7hf];dX tof/ xg]lglZrt 5 .

b}zdf hg;Wof a[4b/ pRr /x\$]5 eg]o;s]f:ynut ljt/Of laup]l:yltdf
5 -tflnsf ! . ;/sf/L nufgl / hg;Wof ljt/0fdf ;fd-h:otfsf]sdl;Lldt lf]df
nufglsf]s}bls/Of cflb sf/0fn]cf}tl/s a;f0F;/f0 ;x/Ls/Of, tyf ;Sdaf;Lsf]
d;:of lgs}hl6n xB}uPsf] 5 . ljutsf]pRr khggb/sf] sf/0fn]ubf{ sh
hg;Wofdf s}fs\$lsf]cgkft qndzll a[4 e0/x\$]5 . xfn)-\$ pd] ;dX sh
hg;Wofsf]s/La \$) kltzt 5 . xfn sh khggzln dlxnfeGbf %) kltzt Hofbf !\$
jif{dlgsf s\$lx? 5g\ . ol s\$lx? khggzln pd]sf ePkl5 hg;Wof a[4b/df cem
rfk a9b}5 .

u/Lalsf]pRrb/ / o;s]Jofkstf tyf laup]jftfj/0fdf ;Wf/ ug{hg;Wof
a[4b/nf0{ jfl~5t b/df lgoldt ug{/fli6a b]i6sf]af6 ckl/xfo{5 . ufdlof lf]df
cem}lg 7hf]kl/jf/ lgs}pkof]L xG5 . s}fs\$lx? % jif{sf]pd] gk}b}fp/f, kfgl
Nofpg] uf0{t' r/fpg] ltglx?nf0{ 3ff;kft Nofpg] sfddf ;mJg xG5g\ . k}kt
tYofl cg;/f !)-!\$ jif{alrsf s\$lx? lbgsf]##) 306f 3/fo;L sd ug]ub}g\ .
o;n]ubf{ufdlof lf]df OGwg, vfgkfgl tyflzlffsf] Joj:yf gx}h}h;Dd ;fgf]
kl/jf/klt ?lr a[4 u/Lhg;Wof a[4b/ lgoldt ug{c;Dej geP klg ;fx}sl7g 5 .

csf[km{a9bf]a7[huf/, pRr lzz' d[ob/, ;Gtfaf6 a9]sfndf kkt xb ;Sg] cfly\$ tyf cGo ;#f0f cflb sf/Ofn]ubf{7hf]kl/jf/tk{cfhdgtfsf] ?lr xb' :jfeij s xf]. o; kl/k]odf kl/jf/sf]jf~5glo cfsf/;DaGwdf /fli6a nlo tyf JolQmut / kfl/jfl/s ?lrdf ;f-h:o :yfkf u/L hg;Wof a[4b/ lgoldt ug\$]nflu /fli6a ptkfbg a[4 ug\$fy}To;sf Gofoflrt ljt/Of tk{a9L hfB lbgkg]cfjZostf 5. of] nlo xfl;n ug{Psftk{hg;Wof sfoqmd / cfd hgtfsf]dfgjflrt cfjZostf;F cGt;DaGw /xg]dlxnfljsf;; vfgkfgL :jf:Yo ;]f, pmhf]sf;; hg;Wof lzlf tyf afj:yfdf cfly\$;/lff kpf ug]sfoqmdnf0{culfdL ?kdf glttut:t/b]v kl/of]hgf :yn;Dd PsLst ug{cfjZos 5 eg]csf[km{kl/jf/ lgo]hg ;DaGwL ;]f / ;'rgf bZsf ljleGg efudf lgoldt ?kn]pknAw u/fpg'kg] xG5 . hg;Wof ;d:of ps axklfo;d:of ePsf]o;sf] ;dfwfg klhg;Wof, e' pko]u gltt, cfj; cflbalr /x]sf]cGt;DaGwnf0{b[i6ut u/L PsLst df\odaf6 soqmd tof/ ul/g'cfjZos 5. o;cg'f/ gkfnsf]hg;Wof lfqdf b]fk/]sf]kl]Q tyf rbf]nf0{lgDg b0{t/df ljeflht ug{dgfl;j b]vG5 ||

- hg;Wof a[4b/ lgoldt ug].
- ljutsf]pRr khggf/af6 pd], jgfj6df k/]sf]kpfj / o;af6 l;hg' xb ;Sg] a;f0F;/f0, jftfj/Of / ;x/Ls/Ofsf];d:ofnf0{lg/fs/Of ug].
ol dflysf tYonf0{Wofg lb0{cf7f]of]hgfsf]hg;Wof gltt tof/ ul/Psf]5 .

p2]o

/fli6a hg;Wof gltsf]p2]o hg;Wof a[4 / cfly\$ Pj+;fdflhs ljsf; tyf jftfj/Ofalr cfjZos ;Gthg :yfkf u/L gkfnL hgtfsf]dfgjflrt cfjZostf?sf]kl/kl't{ug{;xof]u k'ofpg'x] .

nlo

cfly\$ tyf ;fdflhs ljsf;sf]df\odaf6 ;fgf]kl/jf/kltsf]dfu lj:tf/ ubf] k]of] bDktlsf] ?lr b0{;Gtfgd f;Lldt ug]jftfj/Ofdf l;hg' ug{/fli6a hg;Wof gltsf]bl3\$fnlg nlo xfl. of]nlonf0{r/Ofa4?kdf ljeflht u/L xfl;n ul/g]5 . cf7f]of]hgdf /fli6a hg;Wof sfoqmdsf nlo lgDgfg';f/ xg]5 .

1. sh khggf/nf0{%-* af6 \$=% df Nofpg]
2. xfnsf]cf}t cfo'%%\$-\$ af6 ^! jif{k'ofpg]
3. lzz'd[ob/nf0{xfnsf]!)@ k|txhf/af6 *) df Nofpg]
4. % jifd]gsf afnd[ob/nf0{xfnsf]!^% k|txhf/af6 !#) df Nofpg]
5. xfnsf]*%) k|tnfv dft[d[ob/nf0{&@) df Nofpg]
6. cftl/s a;f0F;/f0 Jojl:yt ug].

gltt

- ol nlox? xfl;n ug{lgDg glttx? ckgf0g]5g||
- s_ b0{dfq ;GtfgePsf] ;fgf]kl/jf/sf]nflu cgSh ;fdflhs tyf cfly\$ jftfj/Of l;hg' ub]hg;fwf/Ofsf]hljg:t/psf:g]vfnsf ljleGg sfoqmdx? ;~rfng u/L cfd?kdf ;fgf]kl/jf/sf]rfxgf a[4 ug].
 - v_ dlxfx?sf]cfly\$ tyf ;fdflhs:t/ a9fpg dlxnfljsf;; k]p ;flf/tf / z]fls sfoqmdx?sf]ljsf; ub]n]hg].

- u_ kl/jf/ lgoŋhg sfoŋdnf0{ klyds :jf:Yo sfoŋdx?;P PsLst u/L ;~rfng ugI.
- 3_ ufpFtx;Dd kl/jf/ lgoŋhg ;Jfx? kpfjsf/L ?kdf pknAw u/fpg u;/sf/L lgosfox? tyf cGo lghl ;yfx?sf]lj:tf/ ugI.
- a tflnd / k;f/ sfoŋddfk\blf hgziQsf]lj:tf; ugI.

sfoŋlt

dfly pNnlyt glttx?nf0{kpfjsf/L ?kdf nfu"ug{lgoDgfg';f/sf sfoŋlttx? cjnDag ul/g5g.

dfu l;hg

hg;Wof a[4b/nf0{lgoGqOf ug{ ;jkyd khggzLn bDktlx?nf0{ cf^gf kl/jf/sf]cfsf/ ;fgf]/fvg kJOff ugIvnsf];fdflhs tyf cfly\$ jftfj/Ofsf]l;hg ug{clt cfjZos 5 . o;sf]lgldt lgoDgfg';f/sf sfoŋlttx? ckgf0g5g.

1. dlxnfx?sf];fdflhs tyf cfly\$:t/sf]khggb/;P ulx/f] tyf bxf]f];DaGw xg] ePsf];dfhdf dlxnfx?sf]:yfg pRr /fvg cfjZos 5 . o;h] dlxnfx?sf]:t/ a[4 ug{lzlff; ;lk ljsf; tyf /fhuf/L a[4sf sfoŋdx?nf0{ ljz]fhfB lb0{;~rfng ul/g5 .
2. khggb/df gsf/flds kpfj kfg{ ;xofu k%ofpg] ufdlOf ljsf;; vfBfGg pTkfbg a[4sf sfoŋdx? jgljsf; tyf pBfu ljsf;h:tf sfoŋdx?df hg;Wof tyf kl/jf/ lgoŋhg lzlfh:tf sfoŋdx? ;dfjz u/L;~rfng ugI kl/kf6Lsf]lj:tf; ul/g5 .
3. ckrfl/s tyf cgrfl/s lzlfdf hg;Wof tyf kl/jf/ lgoŋhg lzlf ;dfjz u/L Jofks ?kdf ;~rfng ul/g5 . lzlf;DaGwL vf; u/L kf9 ;flf/tf, dfllolds / Jofj;flos lzlfdf kl/jf/ lgoŋhg ;fwg;DaGwL 1fg a9fpg] sfoŋd klg ;dfjz ul/g5 .
4. hg;Wof, cfly\$ ljsf; / jftfj/Ofsf ljljw klfx?df hgr]gf huf0{ b0{ ;Gtfgsf]wf/Off nfb]k u/fpg 5fkf, /Bof] 6]nlehg, cGtj]lQs k/Dk/fut ;a}kpf/sf ;`rf/ dfllodx?af/f axdfllod ljlw ckgf0{;3g hg;Wof ;~rf/ cleofg rnf0g5 .
5. /fli6a / cGt/fli6a hg;Wof;DaGwL ;'rgfx? ;íng, kpf]vg / ljt/Of ug{ hg;Wof ;'rgf slbk?sf];bPLs/Of / lj:tf/ ul/g5 .
6. clgolGqt ?kdf a9b}uPsf]hg;Wofaf6 jftfj/Ofdf kl'tsh c;/k/psf]tYonf0{ dWogh/ /fvL jftfj/Oflo xI; a9L ePsf lhNnfx?df hg;Wof sfoŋd kpfjsf/L ?kdf ;~rfng ug{fhfB lb0g5 .

;fwg ljt/Of

kl/jf/ lgoŋhgsf ;fwgx? ;/n Pj+;he dfllodaf6 cfd hgtfdf gku]Dd khggb/df xI; cfpG g;Sg] tYo kl6}5. cfh bZsf s/La *) kl'tzt bDktlnf0{ kl/jf/ lgoŋhgsf ;fwgaf/]1fg eP tfklg s/La @) kl'tztn]dfq o:tf ;fwg kpfu u/psf]b]vPsf]5. kl/jf/ lgoŋhgsf ;fwgx? pkofu ug{x?dWojklg clwsfz pd] l9Ns;sPf / # jf \$;GtfG e0;sPf bDktlx? /xPf 5g\ . t;y{sd ;GtfG ePsf ojf bDktlx?df kl/jf/ lgoŋhgsf ;fwgx?sf]pkofu a9fpg cfjZos ePsf]5.

kl/jf/ lgoŋhg tyf dft[lzz' sNof0f ;]fx?sf]cfkl't{JoJ:yfnf0{kpfj sf/L agfpg
lgDgfg';f/sf sfoglltx? cjnDag ul/g5g\.

1. kl/jf/ lgoŋhg sfogndnf0{kfl/jfl/s sNof0f sfognd tyf ktylds :jf:Yo
sfognd;P PsLst u/L c:ktfn, :jf:Yo s]b] :jf:Yo rfsL / 3DtL
lzlj/x?dfknt\lgoldt ?kdf kl/jf/ lgoŋhg tyf dft[lzz' sNof0f ;]fx? -
vfk, kghf,lo pkrf/, k;lt ;]f cflb_ pknAw u/f0g5 .
2. kl/jf/ lgoŋhg tyf dft[lzz' sNof0f ;]fx? ;xh / ;he agf0{kpfustf]f]
rfxsf] ;fwg pknAw u/fpg]JoJ:yfsf]lj sf; ul/g5 .
3. kl/jf/ lgoŋhgsf ;fwgx?sf] ;~ro / ljt/Of kpfnlfnf0{ ;b0 Pj+kpfj sf/L
tNof0g5 .

hg;Wof JoJ:yfkg

dfly pNnlvt gltx? hg;Wof a[4b/ lgoGqOf ug]k{kl/nlft 5g\ xfn
gkfnsf]hg;Wofdf s]fs]lx?sf]afxNof ePsf]hg;Wof a[4b/ lgoGqt eP kl
hg;Wofsf] cfsf/ eg] cfpf] tlg bzs;Dd a[4 e0/xg5 . o;/L a[4 ePsf]
hg;Wofaf6 ;x/L lf]sf]hg;Wof tlj]uldf a[4 e0{o; lf]df pknAw e]ts
cfwf/lznf dfly a9L rfk kg5 . ;fy}a;f0F;/f0sf];d:of cem hl6n a6b}hfg5 .
log}tYox?nf0{b]6ut ub]hg;Wof JoJ:yfkg ;DaGwdf lgDgfg';f/sf sfoglltx?
ckgf0g5g\.

1. b]zsf]/fhwglNufot 7hf ;x/x? tyf t/f0lf]df clgo]ht a;f0F;/f0sf]
rfk /f]g lxdfnl tyf kxf8L lf]sf];dlrt lj sf;df hf] lb0g5 . o;}u/L
k]{klZrd / pQ/-blf0f /fhdfu]sf gfsfx?df ;fgf ;x/x? lj sf; ub]
nlug5 .
2. lxdfnl / kxf8L e]df 5l/P/ /x]sf a:tlx?df cfwf/e't ;]fx? k'ofpg sl7g
xg]xbgn]5l/P/ /x]sf a:tlx?nf0{afSnf]a:tlsf]?kdf lj sf; ul/g5 .
3. cGt/f]6a a;f0F;/f0;DaGwdf cfjZos c'woog / cg';Gwfg ul/g5 .
4. hg;Wof;DaGwL tYofl kpfnlfnf0{e/kbf]/ j]lfgs agf0g5 .

sfogJog JoJ:yf

cf7f]f]hgfdf pNnlvt hg;Wof sfogdx? ljleGg dGqfnox?af/f ;~rfng
ul/g5g\ . o;df vf; u/L :jf:Yo dGqfnosf kl/jf/ lgoŋhg ;fwg ljt/Ofdf / lzlff
tyf ;s[t dGqfnosf]hg;Wof lzlffdf dxTjkOf{eldsf /xg5 . ;fdlhs ;yf tyf
:yfglolgsfox?sf] hg;Wof lf]df ;n]gtf / ;lqmotf ckl/xfo{ ePsf] ol
;yf?af6 cfjZos ;xof]u lng]klqmosf]lj sf; ul/g5 . dft[lzz' :jf:Yo, dlxfn
lzlff ;lk lj sf; / /fhuf/L a[4h:tf khggb/df k]olf kpfj kfg] sfogdx?
;~rfng ug{:yfglolgsfox?nf0{k] ;flxt ul/g5 . glt thdf, sfognd lj sf; tyf
;dGjo cflb sfogdf >L % sf];/sf/n]cem cu]fdL ?kdf nfg'lgtf6t cfjZos 5 .
o;sf]lgldt ;Ddfgglo k]vfgdGqLHoSf]c'wo]ftfdf Ps cf7 ;b:olo /fli6a hg;Wof
;ldlt u7g ePsf] 5 . o;/L cfh s]blo:t/b]v ufpFt/;Dd cfjZos sfogJog
JoJ:yfsf]lj sf; ul/Psf] 5 . sfognd sfogJogdf tlj]tf Nofpg Jofks
hg;xelutfsf]cfjZostf kg{hfg] s'fnf0{b]6ut u/L /fhg]ts lgsfo, ljleGg
;~rf/ dfllod tyf ;dfhsf]k4 ju6f hg;Wof lf]df cfjZos ;lqmo ;xof]u

h6f0g5 . ;rgf tyf ;~rf/ ;fdulx?sf] cfkl't{ Joj:yfdf lghL Ifnfo{ ;nUg
u/fpg k[];fixt ul/g5 .

hgziQm tyf /fhuf/L

bžsf]sh hg;wofsf]\$(kltztebf a9ln]lg/k]f u/Lalsf]hljg ofkg ug{ k/šf]kl/k]odf cf7f]of]hgfsf]Pp6f dVo p2zo u/Lal 36fpg' /xšf]5 . of]p2zo xfl;n ug{ xfn e0/fvšf] / bultn] al9/xšf] hgziQmsf] lgldQ ptkfbgzln /fhuf/Lsf]cj ;/x?sf]l;hgf ug{cfjZos xgš .

pRr hg;wof a[4b/ / vf; u/L dlxfnfx?sf]>d ahf/df a9bf];xflutfn] (labour force participation) ubf{;g!(&! b]v ;g!((! sf]bf]fgdf sdf v]g]x?sf] ;wof \$*,%)),)) af6 a9L s/La *,%)),)) kušf]5 . Ijut b0{bzsd >dziQm jifgl !,*,%)),) cyf\cf]t @-(kltztsf]b/n]a9šf]lyof]. t/ >dziQmsf]a[4b/ cg?k cyf]oj:yfsf]a[4 gePsf] cfjZos ;wofdf ptkfbgzln /fhuf/Lsf]l;hgf xg g;šf]xšf] a/fhuf/ / cw{fhuf/Lsf] (underemployment) ;d:of rlsš]uof]. o;n]ubf{u/Lalsf];d:of klg a9b]uof].

Ijutsf of]hgfx?df /fhuf/L l;hgfnf0{ ktyldstf lb0P tfklg /fhg]ts k]ta4tfsf]cefj / sfof]jogsf sdhf]lx?n]ubf{o;tkm{vf; k]ult xg ;šg . To; }u/L ijleGg:t/sf hgziQmx?sf]cfjZostf]af/]Ijutsf of]hgfx?df k]f]k0f eP tfklg sfof]jogsf sdhf]ln]ubf{clxn]cfP/ 0lGhlgo/, 8fš6/, sf]fljz]f1h:tf pRr:t/sf hgziQm ;d] a/fhuf/ xgkg]l:yldf 5g\ . cxln] xfd] ;fd' ePsf hgziQm tyf /fhuf/L;DaGWL rgh]tx? o; kšf/ 5g\.

- xfnsf]cgdfgcf';f/ cfpš]of]hgj]lwdf jifgl nueu @,)),)) JolQmsf]b/n] jf cf]t @# kltztsf]b/n]>dziQmdf a[4 xgš . pglx?sf]nflu ptkfbgzln /fhuf/Lsf]cj ;/x? l;hgf ug{lg]x]fd]lgldQ ;ašbf 7hf]rgh]t xgš .
- clxn] s/Lj ^,%)),)) JolQmx? a/fhuf/ /xšf]cgdfg 5 . pglx?sf]nflu /fhuf/Lsf]cj ;/x? l;hgf ug{csf]7hf]rgh]t xgš .
- xfn IjBdfg cw{fhuf/L csf]7hf]rgh]tsf]?kdf 5 . clxnšf]cgdfgcf';f/ xfn IjBdfg cw{fhuf/Lsf]lg/fs/0f ug{ s/La !,)),)) yk /fhuf/Lsf] cfjZostf kgš .

ol ;a; ;d:ofx?n]k0f]lg/fs/0f Pp6]of]hgj]lwdf ;Dej xg]5g . clxnšf] lbg k/ lbg a9b]u0/xšf]a/fhuf/L/ cw{fhuf/Lsf];d:ofnf0{qmdz] 36fpg' nuf bžsf]a9leGgf a9L hgziQmnf0{bž ljsf;df ;lqmo / ptkfbgzln tl/sfaf6 ;m]ug u/fpg'g]hgziQm tyf /fhuf/L gltsf]dVo p2zo xgš . of]hgj]lwe/df ijleGg l]qdf xg] ;/sf/L tyf lghl nufglaf6 s/La !\$, \$(,)) JolQmnf0{ptkfbgzln /fhuf/Lsf]cj ;/x? l;hgf xg]cgdfg 5 . IjleGg l]qdf l;hgf xg]cgdf]gt /fhuf/L;wof lgDgfg';f/ xgš .

l]q	/fhuf/L a[4 -xhf/df_	a[4b/ -k]tzt_
1. s]if, l; #f0 / jg	861	2.2
2. pB]u tyf vfgl	181	13.0
3. IjBt\UofE tyfkfgl	2	5.9
4. lgdf]f	35	6.0

5. Jofkf/, xfh tyf /f6/fF	68	6.6
6. oftfoft tyf ;~rf/	69	6.7
7. ljQ tyf 3/hUuf	10	7.8
8. ;fdflhs ;jf	223	5.9
hdaf	1449	3.1

dfly cgdfig ul/Padfhhd /fhuf/Lsf cj;/ l;hgf ug{ u/fpg / b7sfj
hgziQmn]tl cj;/x?sf]nfe p7fpg ;Sg]u/fpg lgDg glttx? ckgr0g5g

glIt

1. s[iflfqdf cgdfigt /fhuf/L a[4b/ sd}eP tfklg s[if lfq b7sfj ;a7Gbf a9L /fhuf/ lbg] lfq ePsf] cNksfnlg ;dodf g}pTkfbgzLntfsf ;fy >dziQm uxOf ugI ;a7Gbf 7hf] lfdtf /fvG] lfq xf] . t;y{ nufglSf] afBkmf8df s[iflfqnf0{kfyldstf lb0g5 . s[iflfqdf yk /fhuf/Lsf cj;/x? l;hgf ug{ v]tL ul/g] lfqkn a9fpg] ;Defjgf sd ePsf]xbfn] s[iflfqdf xg]nufgl vf; u/L afnl ;3gtf / afnl lj]wls/Of ugI k]f/xg5 . tbg';f/ l;+f0, gub]afnl ljsf; , s[if jg (agro-forestry) h:tf s[if sfogndx?nf0{hfB lb0g5 .
2. a7fhuf/L / cwa7fhuf/Lsf] ;d:of ;a7Gbf a9L ufdLof lfqdf g}xb]u/ sf]yk /fhuf/Lsf cj;/ l;hgf ug{ufdLof k]fxf/ ljsf; sfogndnf0{hfB lb0g5 . ol sfogndx?sf]5g5df ;s]Dd s[if tyf c? sfogndx?nf0{6]f lbg] vfnsf sfogndnf0{kfyldstf lb0g5 . ufdLof k]fxf/sf sfogndx? ;s]Dd :yfgLo lgsfox?af6 ;~rfng u/f0g5 . ol sfogndx?sf] ;~rfngdf ;s]Dd >ddhs kljlw ckgrpg hfB lb0g5 .
3. ufdLof lfqsf] a7fhuf/L / cwa7fhuf/L ;d:of lg/fs/Of ug{ ufdLof lfqdf pkoQm xg] vfnsf ;fgf tyf 3/h' pBfu]nf0{k]f]flxt ul/g5 . o;sf] nflu rflxg] kljlws ;xofu, ;lk klzlf0f, Cof ;ljwf Of0flbsf] yk k8Gw ug{ sfogndx? ;~rfng ul/g5g . ;fy}pBfu, jf0fHo, eG;f/ / s/ ;DaGWL glt lgodx?df cfjZos ;wf/ ul/g5 .
4. bl36fnlg bl6sf]faf6 /fhuf/Lsf] ;d:of xn ug{u} s[if lfqnf0{ljsf; gu/L x8g . u} s[iflfqsf]ljsf;sf]nflu cfjZos cfB]us, jf0fHo, cfly\$, eG;f/ / s/ glt lgodx?sf] th0f u/L sf0f]jog ul/g5 . u} s[iflfqsf]ljsf;df lghL lfqsf]eldsf g}k]v xg5 . o; lfqsf]ljsf;df lj b7L nufglnf0{klg k]f]fxg lb0g5 .
5. bt ultn]pTkfbgzLn /fhuf/L l;hgf ugIvfnsf k/Dk/fut / u} k/Dk/fut pBfu Joj;fo klxrfg u/L tl pBfu Joj;fo a9fpg rflxg]Joj:yf ul/g5 .
6. xfn ePsf pBfu Joj;fo b7sf s]L 7fpK?df ;lldt 5g\ . cfjZos glt lgodx?sf] th0f u/L pBfu Joj;fox?nf0{ b7sf ljleGg / vf; u/L lk5l8Psf lfq?df hfg k]f]fxg lb0g5 .
7. s[if / u} s[iflfqdf >ddhs kljlw?sf]k]f]nf0{k]f]fxg lbg cfjZos glt lgodx?sf] th0f ul/g5 . ;fy}>dsf] pTkfstj a9fpg] vfnsf kljlwsf] ljsf; / k]f/df hfB lb0g5 .

8. b7sf]ljBdfg hgziQm clwsfz clzllft / cbIf g}/x\$]xbfn]cfwf/e't lzIf / klj]lws tyf Joj;jlos tflndsf cj;/x? vf; u/L ufdOf if]df lj:tf/ ul/g5 .
9. b7s} hgziQmnf0{ blf agf0{ pglx?nf0{ >dahf/df klt:kwf{ ug{ ;Ifd tNof0g5 .
10. ljb7L /fhuf/Lsf] cj;/x? klxrfg u/L ljleGg:t/sf gkfnl sfdbf/x?nf0{ Joj:yt 9n]ljb7df /fhuf/ ug{hfg lbg]Joj:yf ul/g5 .
11. hgziQm]pTkfbgzLntf a9fpg ljleGg vfnsf tflnd sfoqmdx? ;`rfng ul/g5g\ . pBfu Joj;folx?nf0{klg cf^gf sfdbf/x?sf]pTkfbstj a9fpg] vfnsf]tflnd lbg lbnfpg s/ ;ljwf tyf cGo ;xlnotx?sf]Joj:yf ug{k}k{ sbd rlng5 .
12. >ldsx?nf0{/fhuf/L klt ug{;xfotf lbg]lglDQ ;yfut Joj:yf ul/g5 .
13. clxn\$]>dziQm a[4b/ oyfjt\ /x]df a/fhuf/Lsf] ;d:of ;dfwfg ug{ufx] kg]bfn] of] a[4b/ 36fpg bl3\$fnlg pkfosf] ?kdf hg;wof lgoGqOf sfoqmdnf0{h7B lb0g5 .
14. hgziQm tyf /fhuf/L;DaGWL ;'rgf tyf tYofÍx? ;Íng ug{/ cBfjlws /fVg ;DalGwt lgsfox?df cfjZos Joj:yf ul/g5 .
15. /fhuf/L;DaGWL ljleGg glt lgod thdf ubf{/ tflnd sfoqmdx? ;~rfng ubf{a9leGbf a9L dlxnfx?sf] ;xflutf xf] \ / dlxnfx?n]To;af6 kmfObf lng ;s0\ eg] bl6stf /flvg5 / ;Dej eP;Dd :ki6 ?kdf nlox? ls6fg ul/g5 . /fhuf/L / hgziQm;DaGWL tYofÍ ;Íng ubf{dlxn / k2ifs] l:ylt vNg]u/L ;Íng ul/g5 .

jftfj/Of tyf ;f ;Hf0f

jtfg cj:yf

k[s[ts tyf ;f#s[ts ;Dkbfsf] dgr/dtn] gkfnf0{ljzjd} lrgfPsf] 5 .
t/ u/Lal, dGb cfly\$ ljsf;, clwst/ hg;Wofa[4, clgof]ht ;x/Ls/Of tyf
cfBflus lfgsf]ljsf;, ;Dkb:ynx?sf]ddt ;Def/ tyf ;Hf0fsf]sdl, jftfj/Oflo
lzlfssf] cefj, ljsf; ofhgf thdf / sfofjogdf jftfj/Oflo klfnf0{Wofg
glb0gh:tf sf/Ofx?n]sxl bzsb]v k[s[ts ;f tyf ;Dkbfx?sf]ljgz xB]u0{
jg:klt Pj+hljh0tx?sf]hftlo ljljwtdf ;d] kltsh c;/ kg{yfn\$]5 . hlj
tyf k\$[tdf b]v k/\$f kdv ;d:ofx?df b]t/ jg ljgz, d?elds/Of, e"fo,
hljs ljljwtdf x]; tyf df6f\$]p]f zlQndf sdl xg'cfib kb5d. ol s'/fx?sf]
cltl/Qm sxl 7fpK?df /f;folgs dn tyf sl6gfzs cf]lwx?sf]plrt pko]usf]
cefjn]ubf{df6f\$] ;Argdf kltsh c;/ kg{u0{df6f} / kfgL;DaGWL jftfj/Oflo
;d:ofx? ;d] b]v kg{yfn\$]5d.

gkfnf () kltzteGb a9L bfp/f, sf7, kz' cxf/ tyf 3/fo;L kpf]hgsf]
lgldt rflxg] cGo jgh0 kbfx? k]olf ?kdf jg hEnaf6} klt xB] xB] jg
hEndflysf]rk cTolws 5 . dGb cfly\$ a[4 / a9b]hg;Wofn]of]rk a9b]u0{
jg hEn cltQndf xBaf6 s[l]pTkfbst]jdf klx x]; cfp]g yfn\$]5 eg]a9b]e"
lfo tyf ;txsf]df6f]a]g]qndn]kxf8L jftfj/Ofdf uDeL/ ?kdf kltsh c;/ kg{
uPsf]5 . le/fnf tyf pj8vfj8 kxf8L ;ldft eldx?df ;d] cj]lfgs ?kdf
v]lklftl ul/gfn]e";txsf]qndzlljgz xB]uPsf]klg b]v5 . r/] lfgdf klx of]
;d:of a9b]u0{Toxf\$]jg:klt tyf Hlj kffnldf Jofks ljgzsf]nx/ b]v kg{
yfn\$]5 eg]csf]t/ of] lfg sdnf]xgfs] sf/Ofn]o;af6 pTk]t ePsf]e"lfo /
af9ln] t/f0{kb\$]sf]p]f elddf ;d] kltsh c;/ kg{uPsf]b]v5 . r/]
kj{dfnfn] ;Dk0f{e"efusf]em08}!# kltzt cf]u6\$]h]o;df ePsf]e"lfo klx Ps
dxTjK0f{/fli6a ;d:of ePsf]5 .

e"lfo, klx/f] e"pj{fzlQmsf]x]; / pkoQm /fhuf/sf]cefjsf]sf/Ofn]ubf]
dWo tyf pRr kxf8L lfgsf afl;Gbfx? t/f0{ lfgsf ;dy/ eld tyf ;x/L lfgx?df
a;f0F;/f0 ug{af]llo ePsf 5d. o;n]ubf{;ldt ;f] ePsf ;x/L tyf d]fgl
lfgx?sf] ;f] ;fwgdf k]olf ?kdf a9L rk b]v kg{yfn\$]5 / kxf8 t/f0\$]f]
;Gthg laug yfn\$]5 . sltko klxn\$] kxf8L ;x/x? / Jofkl/s s]bk? phfl8g
yfn\$]5d.

ljutsf s]l kpf;x?

jftfj/Oflo x];nf0{arfpg 5}p]hgf -!(*)-*% df klxn]k6s jftfj/Of
tyf e"pkof]u gltnf0{/fli6a:t/sf]gltsf] ?kdf ;dfj]z ul/of]. To;kl5 ;ftf]
ofhgf -!(*%-()_ df jftfj/Ofnf0{k]o\$ ljsf; cfofhgfcGtu{ ljz]f ?kdf Wofg
lb0g'kg]Ps cEsf] ?kdf df0otf kpf]g ul/of]. t/ sfogmdx? kpf]sf/L tl/sfaf6
sfofjog xg ;shg. o;f]xgfs]sf/Ofx?df /fhg]ts k]ta4tfsf]sdl.sf];fy]gl
tyf sfogmdx?nf0{lgb]zg lb0g] ;Nnfx lbg] ;kl/j]f0f ug]/ ;dGjo ug[kof]t /
;lfd lgsfox?sf]cefj lyof]. csf]t/ /fli6a ;f] tyf k[s[ts ;Dkbfx?sf] ;Hf0f,

;Da4g / clea[4 ug\$ nflu rflxg] sfggl kfwfgx? klg ckof{t tyf sd
kpfj sf/L lyP .

;ftf;onhgfs] cGtlt/ / kl5 jftfj/Oflo ;Af0f tyf Joj:yfkg;DaGWL sXL
ljzif sbdx? rflnsf 5gl. !(** df /fli6a ;Dkbf ;Af0f sfoGlt thdf u/L
:jls[t kpfj ul/of] !((() df kfs[ts tyf ;f:s[ts ;f ;Af0f kl/ifb\ :yfkgf
ul/gsf] ;fy}jftfj/Oflo ;Af0f / Joj:yfkgnf0{gkfn clw/fHosf] ;Hjwfg @)\$& df
;dfjz ul/of] / !(((@ df ;DkGg ePsf] kLjL lzv/ ;Ddhgdf hjs ljljwtf
(Bilological Diversity) / hnjfo' kl/jtG (Climatic Change) ;DaGWL dxf;lgwdf
x:tfllf/ ul/of]. cf7f;onhgdf jftfj/Oflo tyf ;f ;Af0f gltx? thdf ubf{bzdf
ljf; tyf jftfj/Of;DaGWL ljBdfg ;d:ofx?sf ;fy}kLjL lzv/ ;Ddhgaf6 kft
cJwf/Ofx?nf0{;dJ dWogh/ u/L ul/Psf]5 .

glit

1. lbuffljf;sf nflu jftfj/Oflo Joj:yfkg tyf cfly\$ ljf;alr kl/k's /
kl/kfjs cGt;DaGw /xg' kgI ePsf] sbl tyf :yfgLo:t/sf] ljf;
cfothgdx?sf] thdf / sfofjogdf jftfj/Oflo bl6sfaf6 klg xlgkgI
kl/kf6L nfu"ul/g5 . o;sf nflu jftfj/Of;f ;DalGwt dGqfnof?sf] ofthgf
OfsOfx?nf0{klg ;lfid agfpBnlug5 .
2. jftfj/Ofdf vnn kfg{;Sg]7hf efts lgdfPj+cBflus ljf;sf sfo{?df
ofthgf thdf ubf{g}jftfj/Oflo gsf/fTdstfnf0{Gog agfpg] sfoGnd ;dfjz
ugI kLjLwofg lbOg5 .
3. clw/fHosf ljleGg efudf 5l/P/ /x\$ kfs[ts tyf;f:s[ts ;Dkbf, k/Dk/fut
;Af0f kljw tyf ;lk cflbsf] clenV /Vg] / o; lfdf pknAw ;fdulnf0{
jlfgs bl6sfon]ljZnf0f / kl/dfhG ubf{u0{hjs ljljwtf, k/Dk/fut lfg
/ ;lksf]clea[4sf]bfo/f a9fpBnlug5 .
4. jftfj/Oflo Joj:yfgsf nflu lj:tL sfggl cfwf/x? tdf/ u/L nfu"ul/g5 .
o:t] sfgg thdf ubf{lbuffkg (sustainability) nf0{ ;jfk/ p2to dfgl
jftfj/Oflo gltx?df PslsLtf (Ijtegrated Approach) NofpgI kLjLhB lbOg5 .
5. kfs[ts jftfj/Of j:tlytsf ;fy}xfjf, kfgL, Wjlg / e-kpf0f;DaGWL clwoog
cg';Gwfg u/L ;'sx? (Indicators) tyf dfkb08x? / sfo{lgblzsf? tdf/
u/L pkofu u/fOg5 .
6. jftfj/Ofsf ;fwg / ;fwo hgtf g}ePsf] jftfj/Oflo ;f{x?sf] ;Af0f /
;Da4g ug{hg;xeftutf al/ ;Dej gxb] xBf ljleGg ;~r4f/ dflod,
/fhg]ts lgsfo, ;dfhsf kP4 ju{Pj+;/sf/L tyf u} ;/sf/L ;yfx?sf]
dflodaf6 hgr]gf tyf hfgsf/Lx? hg:t/;Dd kfofpg hfB lbOg5 . o;}
qmddf jftfj/Of lzlfnf0{ Jofks u/fpg kfylds Pj+dflolds txsf]
kf7bqmddf ckrfl/s / cGo hg;dbfof?sf] nflu cgfkrfl/s dflodaf/f
jftfj/Oflo lzlf ;dfjz ul/g5 .
7. jftfj/Of ;Af0fdf lg/Gt/tf / pkefudf pBfu Joj;fof?af6 :jP5s
cul/tf l;hgf ug{cfjZos cfly\$ tyf klqnofut kLj;fxg kpfj ul/g5 .
8. jftfj/Oflo Joj:yfkg;DaGWL glit lgdfPj ugI dfufzGx? lbj] / cGt/dGqfno
;dGjo tyf cgludg ugI sfof] nflu /fli6a:t/df Ps pRr:t/Lo /fli6a ;f

;Dkbf ;#f0f kl/ibsf] :yfkf ul/g5 . o;sf] ;lrjnfosf] nflu Pp6f 58}
0sf0{yflkt ul/g5 .

9. d?elddf kl/oft e0;sf] / xg] klqomofdf /xsf lfx?sf] ;j]f0f u/L To:tf
lfx?sf] klxrfg ul/g5 / lrglx?sf] kgll:yfkf nflu;DalGwt lgsfodfkl
ofhg tof/ u/L sfotjog u/f0g5 .
10. :ynut vhtfnf; tyf cgludgaf/f kfgl, xfjf, hldg / Wjlg kpllt xgsf
sf/0fx?sf] cwoog u/L kplf0f lgoGq0f ug5f nflu Joj:yfkf ofhgfx?
agf0g5g\ . o; qmddf kmf/dhfnf0{ Gog u/fpg tyf kbpkofusf] nflu
cfjZos kljlw ckgfpg]sfddf klg hf8 lb0g5 .
11. ko6g k46sf]nflu ;DefJo:ynx? cwoog ubf{jf ko6g slbx? :yfkf ubf{
kls[ts tyf ;f:s[ts ;f] ;Dkbfsf] plrt pkofu tyf ;#f0fnf0{ljjf Wofg
lb0g5 . xfn /xsf ko6g slbx?df kof1/0flo lfltnf0{qmdzll /f]g jftfj/0flo
Joj:yfkf ofhg tof/ u/L sfotjog u/f0g5 .

sfo6dx?

jftfj/0f tyf;f] ;#f0f;DaGWL gltx? ax27olo / axklflo ePsf]o;sf
sfo6dx? klg axklflo xg5f jftfj/0f tyf ;f] ;#f0f;f ;DalGwt ljleGg
lgsfox?af6 pQm gltx? sfotjog ul/g5g\ . o; qmddf jftfj/0f;f ;DalGwt
ljleGg lgsfox?af6 ;~rfng xg]sf6dx? dhtll lgDgcg';f/ xg5g\.

;yfut ljsf; sfo6d

1. jftfj/0flo Joj:yfkf sfo6f axklflo / ax';E7glo eldsf /xg] ePsf]n
dflg;; kls[ts ;f] jftfj/0f / ljsf; alr ;Gthg sfod /fvl ;dgjo ug{
kvmgdGqlsf] cwootdf Pp6f pRr:t/Lo jftfj/0f;DaGWL kl/ibsf] :yfkf u/L
lqomofzln tNof0g5 . ;f]kl/ibsf] ;lrjfn0 /fli6e ofhg cfofudf /xg5 .
2. pQm kl/ibsf]dfubz6df ljleGg ljifo lfxsf (Sectoral) ofhg thof / ltgs]
sfotjogsf nflu jftfj/0flo kl;f ;f] ;DalGwt lgsfox?sf]ofhg zfvfx?nf0{
jftfj/0flo klfnf0{ ;d] ofhgdf f;dfjz ug{ ;lsg] u/L ;lfd agf0g5 .
o;sf nflu ljifo lfx;f ;DalGwt pkoQm:t/sf] hgziQmsf] Joj:yf ug1/
tflnd lbg]sfof? ul/g5g\.
3. jftfj/0f lfxdf xfn pknAw hgziQmnf0{kl/rfng u/L cfjZostfg';f/ yk
hgziQmsf] Joj:yf ubf nlug5 . o; ;Gbe6f ljbfn0 tyf
ljZjljBfnostkf7bqmddf ljifout jftfj/0flo cfodx?sf] klg ljsf; ubf
nlug5 .
4. jftfj/0flo;DaGWL sfo6f]n]vhtf]yf ug{cgludg tyf dNoflg kpfndf pkoQm
cfod ykg]sfo6d klg ;~rfng ul/g5 .
5. jftfj/0flo Joj:yfkf klfd cfjZos kg[ljleGg tYofllo cfwf/x? v8f ug{
jftfj/0flo kpfuzfnfsf] ;fy}tYofl a] (Data bank) :yfkf ul/g5 . ljleGg
lgsfoc6tu6 Joj:yt ?kn] ;~rflnt kpfuzfnfx?dwo] sxl
kpfuzfnfx?nf0/fli6e;t/df clea4 ul/g5 .

jftfj/0flo kpfj dNoflg Pj+cwoog sfo6d (EIA)

1. jftfj/0flo kpfj dNoflg Pj+cwoog sfo6d (Environmental Impact
Assessment) sf]nflu cfjZos kg[ljleGg lfxut lgb]zsf? tof/ ul/g5 .

7hf ljsf; cfofhgxf?df ljzjftl ;8s, hnljBt\ pBfu, l; #f0, cfjf; ,
vfgkfgl, 9n lgsf; cflb ;~rning ugEbf cufj}};DefJotf c\oog ul/g]
ahfdf g}clgjfo?kdf jftfj/Oflo kpfj dNoflg ugI sfof kfyldstf lb0{
c\oog sfofmdx? ;~rning ul/g5g\ . o:tf] dNoflgf] cfwf/df jftfj/Ofdf
kgI kltsh c;/nf0{ sd ug{ cfjZos /sdsf] Joj:yf cfofhgf vrdf g}
;dfjz u/L sfofjog u/f0g5g\ . o:tf] kpfj dNoflg eP gePsf] cgludg
ugIJoJ:yf klg ul/g5 .

;Dj]gzn lfsf]klxrf / ;#f0f sfofid

1. jftfj/Oflo klfnf0{b]6ut u/L Pslst e"pkofu kpfnlstf] Joj:yf ul/g5 .
a9bf] d?elds/Ofsf ;i]x?nf0{ b]6ut u/L o:tf lfh klxNofpg c\oog
;j]f0f sfof? ul/g5g\ . ljzjftl ebf]ns b]6stfaf6 sdhf] (Fragile) lfh,
d?elds/Of ePsf lfh / ;ldfgt eldx?sf] klxrfg u/L jftfj/Oflo b]6n]
dxTjkOf{ lfhx?sf] ;#f0f ;Da4gsf] nflu jftfj/Oflo ofhgfx? tof/ ub]
nlug5g\ / To:tf]ofhgfx?sf] r/Ofa4 sfofhgf agf0{sfofjog klg ul/g5

k]s[ts tyf ;f:s[ts ;Dkbf?sf] ;#f0f sfofid

1. gkndf g}pTkGg ePsf dxTjkOf{;jg:kl, jGohGtx? (endemic species) tyf
cGo ljljw k]s[ts h]js ;i]x?sf] ;Ing, cgj]zsl ljzn]f0f / ltgsf]
cleny ugI sfof? lgoldt klqmf sf?kdf ul/g5g\ . eljiodf pkofuL xg]
jzfof; i] (Genetic Resources) sf] n]vfh]v / flvg5 / tl ;i]x?sf] ynut
(in-site conservation) / ljleGg lgs'h, pBfg tyf kpfuznfdf (ex-site
conservation) ;#f0f ;d] ugIJoJ:yf ul/g5 .
2. k]s[ts tyf ;f:s[ts lfhx?sf] jftfj/Oflo ofhgf thdfsf nflu pkoQm
/fli6x tyf ljifo lfhut dfufzgx? tof/ ugI sfof;~rning ul/g5 .
3. koGg kl]4gdf ;d] 6]f kfofpg] b]6stfaf6 ljleGg ;f:s[ts tyf k]s[ts
lfhx?sf] jftfj/Oflo ofhgf agf0{tgsf] ;#f0f / ;Da4gsf nflu qmlds ?kdf
sfofjogdf NofOg5 .
4. ljleGg lfhdf ljBdfg pkofuL k/Dk/fut kljlw, ;lk / blftfnf0{ ;#f0f tyf
ljsf; ub]nfhg]cfjZos vfh sfof? ;~rning ul/g5g\ .

jftfj/Oflo kpf0f lgoGqOf sfofid

1. kpf0f lgoGqOf ugIpkfox?sf] c]nDag ug{hn, jfo' Wjlg tyf e"kb]f0fsf]
l:ylt c\oog ul/g5 / lgoGqOfsf nflu cfwf/ ;'tsx? tof/ ul/g5g\ . ljleGg
txsf kpf0fx?nf0{ sd ug{ pkoQm kljlwx?sf] pkofu ugI kpfufds
sfofmdx? klg ;~rning ul/g5g\ .
2. kpf0f lgoGqOfsf nflu pkoQm Joj:yfkgsf sfofhgfx? agf0g5g\ /
sfofjogdf NofOg5g\ . ;fy} jftfj/Oflo b]6faf6 pkoQm e"pkofu klqmf
ljsf; u/L sfofjog u/f0g5g\ .

hgr]gf clea[4 sfofid

1. hg;xeflutfsf cfwf/df jftfj/Oflo 1fg / kpfufds r]gfsf] clea[4 u/f0{
hgr]gf a9fpg krf/ krf/ sfofmdx? ;~rning ul/g5g\ . o:tf jftfj/Oflo
1fg / r]gf clea[4sf nflu blftf clea[4 ug{cfjZostfcg;f/ ljleGg ;ef,

ufj7Lx? klg ;~rfng ul/g5g\ . ;fy}/fli6α ;fl ;Dkbfl:ylt kltjhg klg
kpsflzt ul/g5 .

2. lJBfnosikf7bqmdf jftfj/OfLo lzIff ;dfjz ugI jftfj/OfLo hfu?stfnf0{
;~rf/ df\odx?dfkm\ / u} ;/sf/L ;yfx?sf] ;xeflutfdf ljleGg
sfoqmdx? h:t} jftfj/OfLo lzIff, jftfj/OfLo :jf:Yo, jff/fkOf, e"pkofu,
kfgL ;AfOf cflb sfoqmdx? ;~rfng ul/g5g\.

e"pkofu

gkfnsf]xfnsf]e"pkofu]df s[if, jg, r/g / cGo lfn]qmdz @^=%, \$@=\$, !*=* / !(= ! kltzt 9fs\$ 5g\ -cg'; 'rL !_. b7sf]w/ftn t/f0\$!) Id6/ecbf sd prf0]v **\$* Id6/;Dd d7fg, pkTosf, gbl tyf v7hfsf kmf6, bg, kxf8sf a7L, n7, pRr kxf8 Pj+lxdfn x7uPs7]oxff Ps}lhNnf / Ps}l7qdf klg ljleGg lsl;dsf]xfjfkgl kf0G5 / ljleGg lsl;dsf]v7L xG5 . o; kl/k]odf x7f{klxn7] of7hgf cjwf/0ffx?df gkfnnf0{t/f0{ kxf8 / lxdfn u/L dhtl tlk k7f/n]af87 x7] klqmfdf e"pkofu g7ts7 lx;fan]kl/jtG xgkg7b7vG5 . xg klg t/f0{t/f0\$} alrdf / kxf8 kxf8s}alrdf klg jiff\$7kl/df0df lgs}cGt/ 5 . To:t}u/L tfkqmd prf0;7*) kltzteGbf a9L ;DaGw /fvb5 t/ jiff{eg] Ps}prf0df klg ljleGg lsl;dsf]5 -cg'; 'rL @_. ;/; t7{x7f{gkfnsf]e"jgfnf0{t/f0{ efj/, kxf8, pRr kxf8 / lxdfn u/L kf7 l7qdf ljefhg ug{;lsP tfklg jiff{tfkqmd, prf0{/ gbl cyf7\l;+f0 ;DefJotfcg?k Ps}l7qdf klg ljleGg ks7x? b7vG5g\ / oxl g} gkfnsf]e"pkofu of7hgfsf]nflu jf:tljstf xf].

hldgsf]prf0{le/fnf]kgf, tfkqmd, jg ;Dkbf / s[if of7o eldnf0{;dli6ut ?kdf x7]xf]eg] b7sf] ;Dk0f{e"efud7o} @&=% kltzt eld ;db] ;txaf6 #))) Id6/ecbf d7fy k5{/ o:t7]c7nf]7fp7f zlt7]of xfjfkgl7sf]sf/Of hg3g7j / s[if pTkfbg ;lldt xG5 . To:t}b7zdf ! l8uleGbf sd le/fnf] ;dtn h7uf s/La !#-^ kltzt / @) l8uleGbf le/fnf]cfs[t /x7]h7uf %*=* kltzt ePs7]cgdfg 5 . o;/L w7}w/ftn le/fnf]ePs7] / kxf8L e"jg7 sdhf] ePs7]gkfna6 k7s7ts lsl;dn]g}d7lyNnf] ;txsf]df67]a7g] h7ufsf]pTkfb7j 36g]Pj+klx/f]hfg] ;d;of Ps7t/ 5 eg]cs7]t/ pTkfb7j7sf]lx;fan] /d7]df7gg] t/f0{if7qdf ePs7 h7En l7q k7oll v7 pko7m ePs7] o; d7ly df7g;x?af6 cltqmdOf e0{ h7En df7]g] / jftfj/Of k7tsh c;/ kg7qmd hf/L 5 . o;tk7{/sf/sf]ljutsf lgoGqOf k7f;x? vf; ;k7n xg ;s7 5g7.

pk7f7m kl/k]ox?df x7f{gkfnn]e"pkofu]sf]b7i6n] r/g, v7L, h7En, j:tL, ;x/, lgs7h, cf/lf / jg sx7FsxfFs;/L ljsf; ug7eG7f/]lj:t7 u7of7hg g] tof/ ug7cfjZos b7vG5 / o;s7]cl7oog ;fd7l7s, /fhg7ts, cfly\$, jftfj/Of7o / Jofjxf7/sh:tf ;a7 klfx?af6 ul/gk5{ o:t7] of7hgaf6 ;lldt ;fwgx?nf0{ pTkfb7j a74sf] ;fy}uf7d7of:t/df ef7ts ;ljwfx?sf]pkn7Aw tyf ljsf; k7f; b7 b7df k7ofpgdf k7f7 u/L ax';wos uf7d7of hg7fsf]hljgofkgdf l567]u0ff7ds ;wf/ Nofpg 7f7 d2t ldNg]xG5 .

e"pkofu ;DaGwdf dt7o s7f s7]xf]eg]gkfnsf]uf7d7of ljsf;df s7]fsf]g} a9L afxNo ePs7]lgs6 eljiosf of7hg7x? th7f ubf{s7] jftfj/Of ;Da4 ljsf; ;DefJotf (Agri Ecological Potential) X?nf0{g}clwstd pkofu ug7k7yldstf lb7g} a9L nfebfos xG5 . o;}s7/fnf0{d77ogh/ u/L cf77of7hgfcj7wdf b7zdf pkn7Aw e" ;Dkbfsf]lbu7]?kdf pkofu / pke7u ug7p27ocg?k gl7t th7f ul/Ps7]5 .

gl7t

1. e";fwg k7f7 ubf{ h7ufsf] ljleGg pkofu]sf] ljsNkd7o} /7huf/L a74df cfw7t a9L cfly\$ nfe xg]sfo7f0{k7yldstf lb0g7 .

2. e"cfst / hnjosf]ljleGtfsf]cfwf/df lftut ;fwgx?sf]clwstd pkoftu
ug[s]if ;Da4 kof /Of lft (Agro ecological zone) cg?k vfBfg pTkfbg,
kinkth v]L / kzkfng Joj;fosf]lj:tf/ ub]nlug5 . o; sfof lhNnf
ofhg thofsf]dxTjkOf{eldsf /xg]ePsf]o;sf]nflu tbg?k s]if;Da4
e"kof /Of cgsh gs;f lhNnfikR5]ljsf; u/f0{lhNnf ljsf; ofhg thof
ug[kl/kf6lsf]ljsf; ul/g5 .
3. lftlo tyf /fli6a s]if cg;Gwfgnf0{e"kof /Of;F cfj4 ub]nlug5 / of
klqmfnf0{k];flxt u/L sfodhs agfpg ;/sf/L tyf u] ;/sf/L lgsfosf e"
kof /Of ljifoblfx? ;d] ePsf]cgudg sfo{dx /fli6a tyf lftlo:t/df
u7g ul/g5 .
4. l;f0 cfofhgsf]kpfj lftleq u] s]if e"pkofunf0{lg?T;flxt ul/g5 .
5. jftfj/Of huf{e":vng Pj+gbl s6fg lgoGq0fsf]nflu r/]8f8f tyf efj/
Onfsfsf]jgnf0{;/lft /vgt]k]{sbd rflng]5 / ;a}lftsf ;ldfct elddf
;fdbflos tyf salnot jg ljsf;tkn{k];fxg ul/g5 .
6. pBftu, zx/Ls/Of / Jofj;flos v]Lx?nf0{ ;8ssf]kpfj lftleq lj:tf/
ug[kn{k]yldstf lb0g5 .
7. ;x/L lft lj:tf/ ubf{j]flgs e"pkofu ofhgsf]cfwf/df dfq ul/g5 .
8. e"pkofu ljifo axklfo ePsf]xgfn]:yfglo:t/;Dddf g}o;sf]kpfu;DaGWL
glLt lgwf/Of / sfod thof ubf{ljleGg klfx?alr ;dGjo xgkg]clgjfo{
klqmf agf0g5 .
9. b]zdf pknAw eldnf0{jg, s]if, jftfj/Of / ljsf;sf]alr ;dGjo xg] tyf
cfly\$ b]6sf]fn]pkoQm xg]u/L kpfu ug{b7ufdL kl/k]odf (Long Term
Perspective) u] ofhg tof/ ug[kn{k]{sbd rflng5 .
10. e"pkofu / o;;Du ;f6ble\$ hfgsf/Lx? lhNnf tyf s]b]b]}t/df /flvg5 /
o;nf0{/fli6a ofhg cfofucGtu{ ;dGjo ul/g5 . o; }kl/k]odf LRMP sf]
e"pkofu tVofInf0{gdgf ;j]f0fsf]cfwf/df cBfjlws ug] sDko6/df
cfwf/t e]f]ns ;rgf kpfnl (GIS) sf]:yfkf ug] / gkn b7 ;Dj]g
s]bhf0{;b] ub]nfg]k]{sbd rflng5 . e"pkofu tyf jftfj/Oflo ;rgfnf0{
kpfjsf/L agfpgsf]nflu 5l/P/ /xsf 0sf0{?nf0{Pp6} ;Argfleq Nofpg
/fli6a ofhg cfofucGtu{ Pp6f pkoQm ;yfut Joj:yf ul/g5 .
11. e"pkofu;DaGWL jt6fg sfggdf cfjZos ;wf/ ug]sf] ;fy}gofFsfgg /
lgodx? thof u/L nfu"ul/g5 .

cg'Y L ! || e"pkof]sf]9fF

	lsl;d	hUuf -x]6/df_	k tzt
!=	s if	3954915	26.5
	v]l ePsf]	2968017	20.0
	v]l gePsf]	986898	6.5
@=	jg	6306460	42.4
	jg ePsf]	5618052	37.8
	a6ofg	688408	4.6
#=	r/g	1757345	11.8
\$=	c6o	2836322	19.1
	lxpRf	506317	3.4
	r]sg	1966092	13.2
	9Ef÷afn]f	322428	2.3
	k x/]kfvf	5575	0.0
	phf8 hldg	13414	0.1
	tfn÷kfy/L	11584	0.1
	;x/L ifg	10914	0.1
	hddf	14855042	100.0

;f] LRMP, Land Utilisation Report, Appendix one, 1986.

cg;Yl @ M k|tfljt Ecological Zones

etj ns pklfg (Ecological Zone)	ch}t jflif\$ tfkqid -l8ul ;N;o;-	prf0{-ld6/_
pi0f (Subtropical)	@) ecbf a9L	!))) ecbf sd
gfltzltfj0f -S_ (I Warm Temperate)	!&=%-@)=)	!)))-!%)
gfltzltfj0f -V_ (II Warm Temperate)	!%=-)!&=%	!%))-@)))
Zltfj0f (Cool Temperate)	!)=)!%=-)	@)))-#)))

jflif\$ ch}t jiff{ld=ld=	prf0{-ld= tfkqid lfg				;Vvf dlxgf k t jif{
	!))) ecbf sd	!))) b v !%)) ;Dd	!%)) b v @))) ;Dd	@))) b v #))) ;Dd	
%)) ecbf sd				hfd ;fd	!@
%))-!)))				hDnf	&
!)))- @)))	dx bbu/ gkfnu~h				*
	wgu9L e}xjf hgsk/	;Nofg g}fsf\$ wgs6f			&
	blkfon l;d/f lj/f6gu/	kf6g ufjvf Onfd	ch}n9Ef kflvaf;	r ;f	^
		l;nu9L 8f\$ b v	td3f; efhk/ 88jnw/f	bfdg	%
					#
@)))- #)))	a6jn			dl;sf\$	&
	v}gl6f/ x}f\$		r}f/f	ssgl	^
		tfkn}fs			#
#))) ecbf dfly	kfy/f	kfg;ovfj			%
			nDn]		\$
	vbl ahf/				#

IqLo Ijsf;

k7eld

gkndf ofhgfa4 ljsf; kpf; ePsf]tlg bzseGbf a9L e0; s}f]5 . Ijut bzsd f ePsf] ofhgfa4 ljsf; sf kpf; x?af6 cyfGqsf s}L cfly\$ tyf ;fdflhs Ifx?df efts pknIAwx? ePsf]b]vP tfklg ;f; DkGg / ljkGg Ifx?alr; ;DkGg / ljkGg ju?sfalr, zx/L / ufdLOf Ifx?sfalr lj; Elt Pj+; d:ofx? ck]lft tj/n]lg/fs/Of ug{c` }lgs}kpf; ug{afEL 5 eGgbf cTolQm gxfhf . a9bf] hg; wofnf0{ s]ifafx\$ cGo cfly\$ Ifdf kpfjsf/L ?kdf kl/rfng ug{ g; s}f]cgkoQm :yfgx?df ;d] v]L sfo{lj:tf/ u/L hljgofkg ug]hg; wofdf a[4 xB}cfPsf] kfOPsf] 5 . hgrfkdf e0/x}f]a[4sf] sf/Ofn] ubf{kxf8L tyf t/f0{ Ifx?sf] e"pkof]udf ;d] k]tsh c; / kb]cfPsf]5 .

a9bf] hg; wof Pj+u} s]if Joj; fosf] gu0o ?kdf ePsf] ljsf; tyf s]ifIfdf k/}f] hg; wofsf] rksf] sf/Ofn] ubf{ Psf]t/ hg; wof :yfgfT/Of, e"lfo, jg cltqmdOf cJo]l:yt a;f]f; h:tf ; d:ofx? /fli6a ; d:ofs] ?k wf/Of u/}f]5 eg] csf]t/ nufglSf] gltln] /fli6a cfodf clea[4 ug]cfwf/ /f]bf s]n ;f; DkGg Pj+jsf; ; lfd s}L ; ldt :yfgx?sf]dfq a9L ljsf; xg uPsf]b]vG5 . t;y{ ljsf; sf]k]tkm ; dfgkflts lx; faaf6 ljleGg kfb]zs Ifx?df xg g; s}f]b]zn]ljleGg ; d:ofx?sf] ; fdgf ugk/}f]5 .

b}sf]sh hg; wof Pj+hf]kmsf]lx; fadf lxdfn / kxf8L v08x?sf]afxNotf ePsf]dh'sn] /fli6a cfosf] clea[4df cfwf/t l; 4fGtcg?k ljsf; nufglSf] gltx? c]nDag ubf{ljsf; sf] k]tkm ; ldt Ifx Pj+; ldt hgtfn]dfq pkof] ug{kfpG]e0{clwsfz Ifx Pj+clwsfz hgtf cnlUug]dfq ge0{Pp6f l; E}f/ ; dGlt gknsf]lgdf c` kl5 g}kg{hfg]x} xdf]h:tf]cfly\$ b[6Lsf]n] lk5l8Psf] / euf]ns b[6Lsf]n] lj]wtfkOf{ dh'ssf] ; Gtlnt ljsf; sf]nflu IfqLo cfwf/af6 /fli6a ljsf; sf kpf; x?df hfB lbgkg]cfjZostf :ki6 xG5 .

IqLo l:ylt

clw/fHosf ljleGg euf]ns tyf ljsf; Ifsf]l:ylt ; dfg /x}f]5 . b}sf]sh If]kmsf] @#-!! k]tzt e"efu t/f0{f]n] cfu6}f]5 eg] kxf8L / lxdfn Ifdf qmdzll #%=@! k]tzt / \$!-^* k]tzt /x}f]5 . ljsf; Ifcg;f/ e"ljt/Ofnf0{ljZn]fOf ubf{; aeGbf 7hf]e"efu cyf\ @*-* k]tzt If]kmn dWoklZrdf~rnn] cfu6}f]5 eg] ; b' klZrdf~rndf ; aeGbf sd !## k]tzt /x}f]5 . afEL ljsf; Ifx?dWoklZrdf~rndf @) k]tzt, k]f}rndf !(= k]tzt / dWodf~rndf !*~^ k]tzt /x}f]5 . ; aeGbf ; fgf]ljsf; Ifq ; b' klZrdf~rncGtu{ ; a}pkIfq, t/f0{ kxf8 / lxdfnsf] If]kmn klG cGo ljsf; Ifx?sf]aeGbf sd g}/x}f]5 . To:t}hg; wofsf] ljt/Ofnf0{b[6out ubf{hg; wofsf] ; aeGbf 7hf]lx; f t/f0{df To;kl5 kxf8df / ; aeGbf sd lxdfn Ifdf /x}f]5 . ljsf; Ifcg;f/ ; aeGbf a9L hg; wof xg]ljsf; Ifq dWodf~rn ePsf] 5 . @)\$* ; fnsf]k]/Des hguOfgfsf]k]tj]bgcg;f/ b}sf]hg; wof !\$-^@ nfv /x}f]5 . o;dW]sh hg; wof ^!-&\$ nfv -##-\$ k]tzt_ dWodf~rndf /x}f]5 . To;kl5 k]f}rndf \$\$-\$* nfv -@\$-!! k]tzt_ klZrdf~rndf #&=%@ nfv -@)#@ k]tzt_ dWoklZrdf~rndf @\$-)^ -!#-)# nfv / ; aeGbf sd !^-*! nfv -(=! k]tzt_ ; b' klZrdf~rndf /x}f]5 . hg3gTjsf] l:yltdfly ljrf/ ubf{; aeGbf a9L t/f0{df / ; aeGbf sd lxdfn Ifdf /x}f]5 . ljsf; Ifcg;f/ dWodf~rndf ; aeGbf a9L / ; b' klZrdf~rndf ; aeGbf sd hg3gTj /x}f]5 .

sh hg;wof !*\$^@ nfv dwo]zx/L lfgdf !^=*@ nfv -(=!! kltzt hg;wof zx/L lfgdf /x\$ 5g\ . @)\$* ;fnsf]/fli6x hgu0fgfsf] jifdf bzfdf gu/kfnsfsf] ;wof ## j6f /x\$]lyof]. o;dwo]k'f{rndf (j6f, d\odf~rndf !# j6f, klZrdf~rndf % j6f, d\oklZrdf~rndf # j6f / ;b/ klZrdf~rndf # j6f /x\$]lyof]. pklf]sf] b[i6sf]faf6 ;aeGb a9L gu/kfnsfsf] ;wof d\odf~rnsf] kxf8L / k'f{rnsf] t/f0{pklf]x?df /x\$ 5g\eg] sg}klg ljsf; lfgsf] lxdfnl efudf gu/kfnsf /x\$] 5g . t;y{ zx/Ls/Ofsf] lx;faaf6 ;aeGb a9L zx/Ls/Of ePsf] ljsf; lfgdf d\odf~rn g}cfp55 .

e"pkof]usf] ;Gbdf gkfnsf] sh lfgkn dwo]!* kltzt e"efudf sg}klg pkof]udf /x\$] 5g\ . o;df sfd gnfug] afFf] hUuf, kxf] lfg, r\$fg, lxdfR5flbt kjf cflb /x\$ 5g\ . ljeGg lsl;dsf]pkof]udf /x\$]e"efudf *@ kltzt /x\$]5 . o;dwo]dfgj ;[ht e"pkof]usf] lfgkn @) kltzt /x\$]5 eg] kfs[ts tj/n]pkof]udf /x\$]e"efu ^@ kltzt 5 . s[lflfgnf0{dfgj ;[ht e"pkof]usf]?kdf lng]u/\$]5 . o;sf] ;fy}zx/L lfg, lrof / cG0 ?v lj?jfsf au}fn] 9fs\$] lfgnf0{klg s[lflfgdf g};dfjz ul/Psf]5 . zx/Ls/Ofdf gkfn k5fl8 g}/x\$]x\$ o;sf] nflu pkof]u ePsf] lfg bzf]sh lfgknnsf])=) * kltzt cgdg ul/Psf]5 . s[lfdf pkof]u ePsf] hUufdwo] lxdfnl lfgdf (= kltzt, kxf8L lfgdf \$#! kltzt / t/f0{lfgdf \$^ kltzt /x\$]5 . ljsf; lfgcg';f/ k'f{rndf @*=@ kltzt, d\odf~rndf @^=^ kltzt, klZrdf~rndf !(= kltzt, d\o klZrdf~rndf !%=# kltzt / ;b/ klZrdf~rndf =(kltzt /x\$]5 .

kfs[ts tj/n]pkof]udf /x\$]e"efux? dwo] jgh~nsf] lfg ;aeGb a9L lj:tt 5 . sh jghEnlfg ^#,) ^,))) x\$6/ cyf\ \$@=\$ kltzt /x\$]df o;dwo]vf; jg lfg #&=* kltztdf / afE \$^ kltzt abofgn]9fs\$] cgdg 5 . ljsf; lfgcg';f/ d\oklZrdf~rndf ;aeGb a9L cyf\ @&=# (kltzt jg lfg /x\$]5 . d\odf~rndf @!=\$ kltzt, k'f{rndf !*=) (kltzt, klZrdf~rndf !^=*# kltzt / ;b/ klZrdf~rndf !^=% kltzt /x\$]5 . clw/fHodf c' } (*^,* (* x\$6/ cyf\ bzf]sh lfgknnsf] ^=% kltzt s[lf pkof]udf Nofpg ;lsg]hldg /x\$] cgdg 5 .

pBf]ux?sf] ;wofds ljt/Ofnf0{b[i6ut ubf{d\odf~rn lfgdf clw/fHosf]sh \$&\$ kltzt pBf]ux? /x\$]x\$ cu]klEudf g}/x\$]b]vPsf]5 . d\o / ;b/ klZrdf~rndf & kltzteGb sd g}pBf]ux? /x\$]kf0Psf]5 .

e]ts k'f{f/ lfgcGtu\$;8s offtoft ;ljwfsf]kfb]zs ljt/Ofdf d\odf~rnsf]:yfg pRr /x\$]5 . d\o klZrdf~rn / ;b/ klZrdf~rndf ;8s nDaf0{sd /x\$]5 . xjf0{offtofttkn{ bzf] ;fgf 7hf u/L sh \$# j6f xjf0{d\fgx?dwo] k'f{rndf -!! j6f ;aeGb a9L xjf0{d\fgx? /x\$ 5g\ . of] ;wof d\odf~rndf * j6f klZrdf~rndf & j6f, d\oklZrdf~rndf (j6f / ;b/ klZrdf~rndf * j6f /x\$ 5g\ . ;~rf/ lfgtkn\$] xhfs ;Jfsf] kfb]zs ljt/Ofdf k'f{rndf %(*, d\odf~rndf ^!\$, klZrdf~rndf \$*^, d\oklZrdf~rndf #)% / ;b/ klZrdf~rndf @%* xhfs sfofho sfo{t 5g\ eg] 6lnknfg nf0Gtkn{ k'f{rndf !#,\$), d\odf~rndf %@,^!) klZrdf~rndf %,)) d\oklZrdf~rndf #,%)) / ;b/ klZrdf~rndf #,\$%) nf0g ;Jf/t 5g\ .

lzlff, :jf:Yo tyf vfgkfglh:tf ;fdflhs ;Jf;ljwfsf]kfb]zs ljt/Of ;dfg /x\$]5g . ol ;Jfx?sf] ljt/Of9fFfnf0{ xbf{ d\odf~rn ljsf; lfgdf g} a9L ;lldt /xg uPsf] kf0Psf] 5 . :jf:Yo;Jftkn{c:ktfn;Jfsf]kfb]zs ljt/Of xbf{k'f{rndf @@, d\odf~rndf \$) ,klZrdf~rndf @#, d\oklZrdf~rndf !# / ;b/ klZrdf~rndf !# c:ktfn sfo{t 5g\ . logLx?df qndzll &@%, @^^#, &@\$, #)# / ## z0ofx? 5g\ . o; }u/L x]lykf]6sf]kfb]zs ljt/Of k'f{rna6 sdzll !&!,

@!^, !&*, !%! / !)) j6f xlykf6af6 ;ljwf k%of0} cfPsf] 5. o; afx\$ cfoj} cfjwfnox?af6 klg :jf:Yo;Jf pknAw u/fp}cfPsf 5g\ logLx?sf]kfb}zs lj t/Of k'f}rnaf6 qmdz @^, \$@, #(!, !(/ !(5 .

lzIfstk{ @)\$& ;fn;Dd k'f}rn Ifsf %,@@@ ljBfnosf *,&^,))@ ljBfyl{f0{ @@,!*) lzIfsâf/f c\wofkg u/fOPsf] d\wof~rn Ifsf ^,(@^ ljBfnosf !),&*,&#@ ljBfyl{f0{ @(,#)! lzIfsâf/f c\wofkg u/fOPsf] klZrdf~rn Ifsf %, (^) ljBfnosf *,*) ,*\$ ljBfyl{f0{ @#,*\$& lzIfsâf/f c\wofkg u/fOPsf] / d\woklZrdf~rn Ifsf #,\$%* ljBfnosf \$)^, \$#^ ljBfyl{f0{ !!,#! lzIfsx?n] c\wofkg u/f0/x\$ lyP . o;}u/L ;b' klZrdf~rn Ifsf @,!\$# ljBfnosf @%%,#!# ljBfyl{f0{ &,#!\$ lzIfsn] c\wofkg u/fPsf lyP . o;/L d\wof~rn Ifdf a9L ljBfno, lzIfs / ljBfyl{ePsf]If xg ku\$]5 .

o; lsl;dsf] l:ylt ;hgf xgfsf kdv sf/Ofx?df ljut ofhgfsndf Iflo ljsf; gltcf?k sfosdnf0{kpfjsf/L ?kaf6 sfofjog ug{g;Sg' /x\$] x]. ;fy} sltko gltnf0{ sfofjog ug{cfjZos sfosd tyf cfofhgfx? ;~rfng ug{u/fpg}vfnsf pkoQm jftfj/Ofsf] klg cefj /x\$]lyof].

p2Jo

cf7Jofhgdf Iflo ljsf; gltsf p2Jox? lgDg ksf/sf 5g\.

!= b\$sf ljleGg Ifdf 5l/Psf] ;f ;Dkbf kl/rfng u/L Iflo Pj+flia pTkfbgdf a[4 ug] tyf Iflo c;Gthgnf0{sd ubInhg]

@= sd ljsl;t ufdOf tyf lk5l8Psf Ifsf]cfly\$ cj:yfdf ;wf/ u/L :yfglo :t/df e0/x\$ lyf; klqmfnf0{/flia cy{Gqdf cfa4 ubInhg].

glIt

dfly plNnlvt p2Jox? kflktsf nflu cf7Jofhgdf Iflo ljsf; glt lgDgcf';f/ /x\$ 5g\

!= ljBdfg cGt/Iflo tyf pklIflo cfly\$ Pj+;fdflhs ljsf;sf]c;Gthgnf0{qmdz sd ubInhg' / Iflo ljZn]f0sf]cfwf/df ljleGg If tyf pklIfdf 5l/P/ /x\$ pknAw ;f ;Dkbf / ;fwgsf]cgshd ljsf; u/L Iflo ljsf;sf]cfwf/ dha't ubInhg].

@= Iflo nufgl lgwf{Of ug]qmdf ljBdfg Iflo tyf pklIflo cfly\$ tyf ;fdflhs c;Gthg sd ubInul Iflo ;dfgtfd clea[4 Nof0g]5 .

#= ljleGg If, pklIf tyf lhNnfs]nflu thdf ul/g]ljsf; sfosdsf] ;Gbed xfn pknAw jf lgdf{ ul/g] k'f}wf/ tyf ;ljwf / ljsl;t ul/g]pTkfbgdhs cfly\$ lqmfnsfkalr lgs6d ;DaGw / ;dGjo sfod ul/g5 .

\$= ljleGg If / pklIfalr tyf ufdOf / zx/L Ifalr sfodhs cGt;DaGwx? ljsl;t ub] nlug5 . o;sf]nflu txut a:tl kffnlsf]Joj:yfsf]ljsf;df wofg k%of0g5 .

%= /flia, Iflo, pklIflo / lhNnf:t/alr pkoQm sfodhs cGt/\DaGw / ;dGjo sfod ug{ Iflo ljsf;sf]:yfgut kf?k to ul/g5 .

^= If / pklIf:t/sf]ofhgfsf]cfwf/df /flia kfyldstf lg?kof ug]ofhgk4ltsf]ljsf; ug]klqmf ;yflkt ug{cfjZos sbd rlfng5 .

&= ljs]b]s/0f gltst]dfWodâf/f Ifllo ljsf; ofhgf sfof{og ug]gltt c]nDag ul/g5 .
 *= kf/jxgsf]b[6st]fn]pkoQm cftl/s offtoftsf]ljsf; ugdf ljz]f hf8 lb0g5 .
 (= Ifllo ;f] ;Dkbfsf]pkofu / kl/rfng ubf{jftfj/0f ;Hf0f / ;Da46 klfdf Wofg lb0g5 .
 != l]leGg Ifl tyf pkIfldf /x5f ;f] ,fwg / ;DefJotfsf]xl klxrfg u/L ljsf;sf]ult
 a9fpg]lsl;dsf]Ifllonufglst]9fFf lg?k0f ul/g5 .
 != s]kl vf; :yfgx?df zx/Ls/0fsf]a9bf]rfknf0{x5oEd u/L dx]b]/fhdfu{tyf ljsf; /yf
 dfu{x?sf] ?kdf /x5f pQ/-blif0f /fhdfu{x?sf] pkoQm :yfg jf Iflx?df ofhgf4
 tl/sfn]zx/x? ljsf; ug]k]{cfjZos sbdx? rflng5gV b7sf cGo pkoQm :yfgx?df
 ufdL0f ljsf;df 6]f k%ofpg]vfnsf ;~;fgf zx/x?sf]ljsf; ug]k]{klg hf8 lb0g5 .
 !@= ufdL0f Ifl]sf hgtfnf0{cfjZos ;Jf;ljwf k%ofpg kpfj Ifl]sf]lx;fan] ;Jfs]b]jf
 0sf05f]pkoQm ef]f]ns b7L to ul/g5 .lk5l8Psf Ifl tyf ;dbfosf]nflu snof0sf/L
 sfo5dx? ;~rfng ul/g5g\.
 != :yfglo ;f] ;Dkbfsf] ;bko]u u/L jftfj/0flo ;Gthg ;d] sfod xg] tl/sfn]Iflllo,
 pkIflllo tyf :yfglo :t/df pkoQm sfo]lt c]nDag u/L e"pkofu ofhgf thdf tyf
 sfof{og ul/g5 .
 !\$= k]o5 ljsf; Ifldf ljsf;sfo{F ;DalGwt dGqfno ljefusf sfof{ox?nf0{ljsf;
 sfoq]dsf]thdf, sfof{og, ;dGjo, cgudg / dNoflg ug{;lfd u/f0g5 .
 !%= u} ;/sf/L Pj+fli6a:t/sf ;3 ;+yfx?nf0{klg Itglx?sf]sfo{fnf0{Wofgdf /fvL Iflllo
 ljsf; sfoq]ddf a9L / k]olf ?kn] ;u]g u/f0g5 .

ljsbls/of

kl/efiff

ljsbls/ofsf]cy{;fwf/oftof dflyNnf]txdf /xsf]clwsf/ tyf lhDd]f/L tNnf]txdf ;fg{
xf]gkfnsf clwsfz hgtf ufdLof lqdf a;f]f; ug{xsf ljsf;sf]kf/ldes ynf]pglx? a;f]f;
ug{ufp7 gu/ g}xb\ sbllo:t/ xfg eg]wf/off g}ljsbls/ofsf]dh cfwf/ xf]o; ljsbls/of
gltsf];Gbedf ljsbls/of eggn]ljsf; cfofhgxf?sf]thdf sfot]og / ltgsf]lbuf];~rfng
;Def/ Joj:yfsf]nflu :yfglo lgsfonf0{ clwsf/ tyf lhDd]f/L x:tfct/of ul/g]klqmf of xf]
ljsbls/ofsf]of kl/efiff nfu'xb]cj:yfx? ol xb]hxf]j]sf; sfo{mdx?sf]lgoGqOf :yfglo
lgsfosf]lgwff/t ;Argfleq PsLst ul/Psf]xG5 / hxf]j]sf; sfo{;~rfngsf]:jfoQtf :yfglo
lgsfol;t ;DalGwt cGo :yfglo ;yfx?nf0{kpfg ul/Psf]xG5.

ljsbls/of Joj:yfsf]kpfv ;f]lGts klf

hgtfnf0{kpfj]sf/L ?kdf ljsf;sfo{f ;l/s u/fpgsf nflu :ki6 / ;/n dfu{zGsf]
;fy}k]off / OdGbfll/tfsf]cfwf/df ljsf; ePsf khftflGqs ;yfx?sf]cfjZostf kb5.

hgtfnf0{cf^gf]ljsf; cfmh]ug{;Sg]kl]Qsf]ljsf; ug[/ cf^gf]lqmfnsnfkaf6 cfm]
l;Sb]hfg]klqmfnsf]ljsf; u/f0G5. To:t}>L % sf];/sf/n]hgtfnf0{pglx?sf]cf^g]ultdf
sfo{md ;~rfng ug{lbg5. gkfnsf];+blo khftGqCtu{sf]ljsbls/of Joj:yfn]:yfkf ug{
vfh]sf]hgtf / ;/sf/alrsf];fem]f/Lsf]:j?k klq oxl g}xf]

k7eld

lj:=;#@)\$^ sf]hg cfGbf]hg / ttkZrft\epsf /fhg]ts kl/jtGn]clwsf/ ljsbls/ofsf]
Joj:yf nfu'ug]cgSh jftfj/of ;hgf u/sf]5. o; ljsbls/ofJoj:yfn];j{fwf/of hgtfnf0{
cf^gf]ljsf;sf]nflu cfmh]cf^gf]:ynut ljljwtf]sf]cfwf/df lgOf6 ug]cj;/ kpf]ug5.
gkfnsf];ldjwfgn]khftflGqs dfGotf Pj+dfgjclwsf/df cfwf/t GofokOf{sfGg]L Joj:yf ;hgf
u/sf]5. lj:=;#@)\$* df kfl/t :yfglo lgsfox?;DaGwL Pgx?n]lhNnf, gu/ / ufp7
lgsfox?sf];Argf / sfd stfox?sf]Joj:yf u/sf]5 t/ ljsf; ;DaGwdf tL :yfglo lgsfo /
sbllo ;/sf/ alrsf];DaGw eg]:ki6 xb]afEL g}/xsf]ho; ljsbls/of gltsf]thdf ul/Psf]5.

:yfglo ljsf; ;DaGwdf k~rfotl Joj:yfsf b0{j6f unt nlf0fx? ;wfg{afEL g}/xsf
5g\ -! dflyNnf]txaf6 tNnf]txdf lgOf6 nflbg]h:tf cTolws sbls/ofdf cfwf/t zf;gJoj:yf /
-@_ ;/sf/L sfo{~rfngdf hjfkmb]klgsf]cefj. ol nlf0fx? /fhg]ts g]fx?4f/f kl4G xb]u0{
sd{f/LtGqaf6 ;~rfng xb]cfPsf]/ ;fy}of]klqmfnf0{j}lzs ;xfotfaf6 klq w]dfqdf 6]f
klq uPsf]5.

ljsf;sf ol b0{cj/f]x? x6fpg /fhg]ts clwsf/sf]ljsbls/of g};jfd pkfo
dflgPsf]5. o; ljsbls/ofJoj:yfn]u/Lal lgjf/of ug]jftfj/oflo lgf; sd ug[/ cfly5
ljsf;df tlatf Nofpg]h:tf kpf;x?df ;j{fwf/of hgtfsf];mUgtfnf0{a9fpg5. ljsbls/of
o:tf]Joj:yf xf]hg cfrfl/ æ;/sf/LE lqmfnsnfkleq ;ldt /xG / o;df ;a}txsf u]
;/sf/L tyf lghl lqsf; ;yfx? ;/sf/sf]cTolws lgoGqOfj6 dQm xb]u0{ljsf;df :jtGq ?kn]
;xefulxb]5g\ ;/sf/sf]dVo eldsf ol u];/sf/L ;yfx?sf]lqmfnsnfkdflly a9l lgb]zt ug]
ge0{ltglx?sf]of]ubfgnf0{cfjZos ;3fp k7ofpg'xb]5.

ljsb]s/Of gl]tsf]p2]o

- !:= b]zsf ;a}gful/sn]ljsf; sfo\$]nflu ;E]7t xg]:jtgqtf kfpqk5{tyf ;E7g lgdfqf k]qnof hgdvL / pb/ xgkb5.
- t;y{ o; ljsb]s/Of gl]tsf] kyd p2]o b]zsf hgtfnf0{;j]5fg';f/ / cf^g}kpf;n] :jtgqtfk']\$ ljsf; sfo\$? ;~rfng ugdf cfjZos ;xofu k%ofpg ;Sg]u/L :yfglo ;/sf/L tyf u} ;/sf/L ;*yfx?sf]ljsf; ug{56 lbg'xg5.
- @= cfly\$ b[i6sf]n] ;DefJo ePsf ljsf;sfo\$? b]zsf hgtfsf]nflu k]olf ?kn]nfebfol xgkb5 / ;Dej eP;Dd o:tf sfo\$? hgtfsf tkn6 k/De xgkb5.
- t;y{ o; gl]tsf] bf]l] p2]o ;Jf kpf;DaGWL ;/sf/L lgsfox?sf] sfoqmdx?sf] ;DaGwdf tl sfoqmdx? ;~rfng ug] ;/sf/L sd{f/L / lgof6 lbg] :yfglo /fhg]ts kbflwsf/Lx?nf0{ltglx?sf sfo6 kpf]t xg] hgtfk]t hjfkb]L / lhDd]f/ agf0{tl sfoqmdx?sf]sfo{]oglfdtidf a[4 ug{xg5.
- # ljsf;;DaGWL ;a}sf/]f/x? ;Rrf0{/ Odfgbf/LkOf{xgkb5.
- o; gl]tsf]t]l] p2]o :yfglo /fhg]ts ;*yfx?nf0{ljsf;sfo{ ;~rfngdf ;/ls u/fp5 cfDbfgl vr{DaGWL n]vfnf0{kOf{?kn]vhf / kf/bzL{agf0{ol ;*ydf hgtfsf]ljzjf; a9fpgxg5.

cfwf/et glt

dfly b]yfpCg';f/ ljsf;sf]kpfjsf]/tf / nfutsf];lfdtf a9fpg]Ps dfq pQd tl/sf :yfglo ;*yfx?nf0{g}:yfglo cfjZostf tyf kyldstfx? lgwfOf ug{/ ljsf;sfoqmdx? ;~rfng ug\$]nflu cufl eldsf kpf ug{x] t/ s]blo lgoGqOf lj?4 :yfglo :jfoQtfsf k7gx? ljleGg kl/jzdf p7g]ub5g\ ljsf;sf sfoqmdx?sf]thOf ul/bf To; avt tl ;a] ;w} dfGotf kfp5g\ o; gl]tn]dVo u/L :yfglo ;/sf/L lgsfox?sf]clwsf/ tyf lhDd]f/L;DaGWL / ljsf; sfo\$?df :yfglo hgtfsf]k]olf ;*ugtf;DaGWL s/fx?h:tf dxTjkOf{ljifox?df Wofg lbOg5.

!:= of]hgf thOf / sfof]og Joj:yf

:yfglo ljsf;;DaGWL Pbx? -ufp]Hjsf; ;ldlt Pq, gu/kflnsf Pq / lhNnf ljsf; ;ldlt Pq_cg';f/ gj ul7t :yfglo :jfoQ zf;gsf lgsfox?nf0{sfgbL ?kn]:jtgq, :jlgolGqt, :jzfl;t lgsfox?sf]?kdf ;~rfng ug{lbg]Joj:yf 5. lhNnf ljsf; ;ldtsf lgjfrt g]l]jnf0{lhNnfsf];di6 ;fdflhs tyf cfly\$ ljsf;sf]nflu lhDd]f/ u/fOg5.

To:t}gu/kflnsfsf lgjfrt g]l]jncf^gf]gu/ lf]leqsf ljifout sfoqmdx?sf];dGjo ug\$];fy}lhNnf ljsf; ;ldltl;t ;DjlGwt ;a}ljifodf ;Dks{:yfkdf ug5. To; }u/L ufp]Hjsf; ;ldtsf]lgjfrt g]l]j cf^gf]ufp]H]leqsf]of]hgfx?sf]sfof]og / ;dGjosf nflu lhDd]f/ xg5.

:yfglo ljsf;;DaGwdf >L % sf] ;/sf/n] cf^gf]eldsfnf0{;f]:yfglo ljsf;sf]k]qnofdf ;xofu k%ofpg] ;kl/]f]fOf ug] / cgludg ug] sfodf ;ldt /vG5. o; qmddf ;/sf/n] pTkfbg;DaGWL ;Jf kpf ug] sfodf u} ;/sf/L ;*yf / lghl lf]tsf];*ugtfnf0{a9fpg5. o;cg';f/ s]blo:t/n]:yfglo hgtfnf0{kpfjsf/L :yfglo lgof6x? lng ;ld / pT;flxt ug{;Sg]

lsl;dsf dxTjk0f{lg0f6x? lng nufpg5 / o;df :yfglo ljsf;sf]nflu s]blo ;xfotf cfwf/t xg5.

:yfglo:t/sf]sb}klg ;/sf/L cfofhgf j]z s ;xfotfj6 ;~rflnt xg]xf;\jf k/}>L % sf] ;/sf/sf]sf]j6 Joef/ xg]xf;\olb :yfglo lgsfon]rnpg g;lsg]/fli6 dxTj sf]gePdf To:tf]cfofhgf :yfglo:t/s}cfofhgfsf]?kdf jul\$ ul/g5. sb}cfofhgf PseGb a9L lhNndf sfotf]og ul/g]xf;\jf Ps lhNnfeq sfotf]og ul/g]eP klg cGo lhNndf klg c;/ kgIeP tfklg To:tf cfofhgfs? klg :yfglo:t/s} cfofhgfsf]?kdf jul\$/Of ul/g5g\ o:tf ljsf;sfo{x?df ;DalGwt lhNnf?nf0{ldn] sfo{ug{u/fpg >L % sf] ;/sf/n] ;xfotf kpfq ug5.

:yfglo cfofhgfcGtu{sf sb}sfo{x? cGt/fli6 608/4f/f sfotf]og ug{kG]cj:yf ePdf tL 608/ sfo{x? dfq s]blo:t/af6 ;~rfng ug[t/ cfofhgf eg]:yfglo:t/s}dfgg5.

lhNnf=gu/sf ljsf; sfo{;~rfng ug]:yfglo lf]ut ;/sf/L sfo{nox? lhNnf ljsf; ;ldlt=gu/kflnsfkt lhDd]f/ u/f0g5. ol sfo{nox?sf] :yfglo ljsf;l;t ;DalGwt ;a} sfo{nfkx? lhNnf ljsf; ;ldlt=gu/kflnsfsf]/yb]vdf ;~rflnt xg5g\

o;sf ;fy}lhNnf ljsf; ;ldlt jf gu/kflnsf jf ufp#jsf; ;ldltnf0{lhNnf, gu/ / ufp#/sf ljsf; sfo{x?sf] nflu kfljws jf cGo yk kfljws ;xfotfsf]cfjZostf kb{tL lgsfox?n]l;w}s/f/ Joj:yf4f/f pknAw ug{;Sg5g\

@: :yfglo ah]sf]df]modaf6 :yfglo tyf s]blo ;fwgsf]ljlgof]hgdf lgoGq0f

:yfglo :jfoQ zf;gaf6 hgtfnf0{kkt xg]nfesf]nflu :yfglo /fhg]ts g]lj g}k0f{/ k]olf ?kn] hgtfk]t lhDd]f/ ePdf g]lj]sf] ljsf; ug{/ sfoGmd sfotf]og ug]lfdtfdt tlj]tsf ;fy a[4 ug{;lsG5. :yfglo txdf ljsf; vr{DaGWL lg0f6 ug]clwsf/sf]ljs]bts/Of g} :yfglo :jfoQtfsf]dh cfwf/ xf]

:yfglo:t/sf]ah5, n]vf / sd{f/L;DaGWL ;Dk0f{clwsf/ tyf lhDd]f/L cfufdL b0{ji]eq lhNnf ljsf; ;ldlt, ufp#jsf; ;ldlt / gu/ kflnsfnf0{;ldkg5. ol k]jwfgnf0{sfof]ogdf Nofpg ljBdfg sfggdf cfjZos ;zfv]g ul/g5.

s]blo ;/sf/n]:yfglo ljsf; sfo{df ;3fp k%ofpgsf]nflu cgbfg / C0f pknAw u/fpg] sfo{hf/L /fvG5. ljsf; cgbfg lgDg k]qmodaf6 pknAw u/f0g5.

lhNnf, gu/ / ufp#?sf] ljsf;sf] nflu ;DalGwt :yfglo lgsfox?nf0{ljifo gt]sPsf] Psdl6 cgbfgx? pknAw u/fpg Ps :yfglo ljsf; sf]f :yfkf ul/g5. >L % sf] ;/sf/n]o; cgbfg /sdaf6 kzf; slo sfo{df vr{ug{gkfp]u/L k]tjGw nufpg]afx5 ;f]/sd s;/L pkof]u ug]eGg];DaGwdf sb}lgbzg lbg5g. o; sf]isf];~rfng cy{dGqfnoaf6 xg5 / sf]isf]/sd :yfglo lgsfox?df s]bpf cGo ;/sf/L lf]ut lgsfox?sf]df]lod eP/ gu0{;L3}hfg5.

ljifo t]sPsf sf]fx? :yfkf u/L t]sPsf ljsf;sfo{x?df kpf]u ul/g5. :yfglo:t/df ol /sdx? vr{ug];DaGwdf ;DalGwt s]blo lgsfon]/fli6 of]hg cfof]u / cy{dGqfnosf]/fo ln0{ :yfglo lgsfonf0{lgbzg k7fpg5. ol /sdx?sf] kpf]u :yfglo ;/sf/L lgsfox?df dfq ;ldt xg5g. :yfglo:t/df sfo{t u} ;/sf/L ;yfx?nf0{klg ol /sdx? pknAw u/fpg ;lsG5.

:yfglo s/ tyf dx;haf6 p7]f /fh:j /sdsf]pkof]

gu/ tyf ufp# a;fj; ug[hgtfsf]nflu s]blo ;/sf/sf]cwlga6 :jtGq xg :yfglo /fh:jsf ;[x?sf]cfjZostf kb5. of]cfjZostf kl't{ug\$]nflu gu/kflnsf tyf ufp#jsf; ;ldltx?n] p7fPsf] /fh:j ltlx?s} cf-cf^gf lfd /xg]JoJ:yf ug\$;fy}:yfglo lg0f6sf] cfwf/df :yfglo ljsf; ;DaGWL sfdx?df vr{ug{;lsg]JoJ:yf ul/g5.

:yfglo lgsfosf]:jfldTjdf /x\$ jf ;f]lgsfo4f/f ;~rfng ul/Psf ;ljwf jf ;fwgx?sf] pkofu u/afkt :yfglo hgtfa6 p7f0Psf ljsf; zNsx? To:tf ;ljwfx?sf];~rfng, ;Def/ tyf lj:tf/sf]nflu ;DalGwt lgsfon] g}/fvG]JoJ:yf ul/g5. o:tf s/ tyf zNsaf6 p7\$ /fh:jsf] ;Ing tyf vr{DaGWL clen} lgoldt ?kdf ;j\$fwf/Of hgtfsf]nflu vhf ul/g5 / ;fy}sb}klg avt s]blo lgsfoaf6 n}yf k/Llf0f ug{;lsg]JoJ:yf ul/g5.

\$: cgbfgsf]JoJ:yfdf nuf0g]zt{?

s]baf6 :yfglo lgsfonf0{lb0g] cgbfg / :yfglo lgsfoaf6 :yfglo /fh:j a9fpg ul/g] kpf;alr ;DaGw /xg]JoJ:yf xg'cfjZos 5. o;sf]nflu :yfglo lgsfonf0{eljiodf lb0g]s]blo cgbfgsf]a[4 pglx?n]cf^g};[af6 p7fpg ;Sg]/fh:jlfdtfl;t cfa4 ug{kglx5. o;nfo{atching grant concept elg5. o; JoJ:yaf6 sd hg;wof ePsf cljst;t blu ufdlOf lfx?df ;fwgsf]sdl gxf; eG]p2Zon] cgbfg lj t/Of;DaGwdf pkoQm glt thdf ul/g5.

o;cltl/Qm >L % sf] ;/sf/n] s]blo cgbfg Pj+:yfglo:t/df p7f0Psf /fh:jsf] pkofu;DaGwdf j/fj/ cgludg ug5. pknAw ;fwgx?sf] pkoQm 9Ej6 pkofu ug]:yfglo lgsfox?nf0{a9l cgbfg lbg]JoJ:yf ul/g5. o; sfodf ckgf0g]tl/sfx?df vr\$]cfkrfl/s n}yf/Llf0fb]v lnP/ cfofhgf:yn Pj+cfofhgfsf]:ynut lg/Llf0fsf ;fy}ol cgludgsfo{af6 kfOPsf tYox? ;fj}hgs ?kdf hfgsf/L lbg]JoJ:yf ldnf0g5.

:yfglo ljsf; sfodsf]nflu a9l ;]a9l ;fwg kljfx u/fpg j}z;xfotfsf]/sd dGqfno tyf ljefux?dfk{ dfq lhNndf hfg]gu/L ;lw}:yfglo lgsfox?df hfg]JoJ:yf xg'cfjZos x# :yfglo ljsf;sf cfofhgf? thdf ubf; ;f}lcg?k JoJ:yf ug{ u/fpg bft; :yfx?nf0{k};flxt ul/g5. o:tf :yfglo ljsf; sfodx?n]:yfglo lgsfo, :yfglo u} ;/sf/L ;yf, lghl lfg / hgtfsf cf^g}; :yfx?sf] sfod thdf tyf sfod]og JoJ:yfkg lfdtsf]ljsf; ugdf hf8 lbg5g\

%: :yfglo Onfsfdf s]blo:t/sf ;/sf/L sfodx?sf];~rfng

s]blo txaf6 :yfglo:t/sf ljsf;sfodx?sf];~rfngdf lgoGqOf ug] sfo{ 5f8g'cfjZos 5. dGqfno tyf ljefux?n]ugkg]s]blo:t/sf sfo{? w]}5g\ /fli6:t/df ;~rfng ul/gkg] sfod tyf cfofhgf?sf]nflu ;Djlgwt dGqfnox? kOf{lhDd]f/ 5g\ k'}{klZrd /fhdfuht:tf /fli6:t/sf ;8sx?, akt hnljBtcfofhgf?, s]blo b/ ;~rf/ kOfnfx?nf0{pbfx/0fsf]?kdf lng ;ls5. cf7f}ofhgdf pNnlvt lqut 7hf sfodx?df /fli6:t/sf w]} cfofhgf? k/8f 5g\ o;cltl/Qm ljleGg dGqfnox?n]cf-cf^gf ljifo;DaGWL :yfglo ljsf;sf] ;DaGwdf cf-cfkgf b[i6sf tyf sfodltx? kg\ lgwf/Of ugkg] / ;]ul/;s}kl5 lhNnf, gu/ tyf ufp# /sf]nflu tl dGqfnox?n]s]blo txaf6 ;xofu kOfpgkg]sfo{? w]}5g\

:yfglo ljsf;sf]ofhg vfln :yfglo lgsfox?sf]cf^gf rxfgf tyf cfjZostfx?df dfq ;ldt xg ;Sb. o:tf]ofhg thdf klqofdf s]blo glt / :yfglo cfjZostfalr ;fd-h:o Nofpg] sfo{? klg kb5g\ :yfglo ljsf;sf nflu s]baf6 pknJw u/f0g];fdu\ s]blo:t/jf6 JoJ:yfkg ul/Psf]cfofhgfsf]?kdf xg5g\ t/ o:tf ;fdu\ :yfglo lgsfonf0{ g]JoJ:yfkg ug{

lb0g5. ;fy};fwgsf]kpfjsf/L ?kn]kpfu ugI lfdtfsf]ljsf; ug{kfljws ;xofu klg pknAw u/f0g5.

PSlsIt ljsf;nf0{ljs}bIs/0fsf] sfo{t l;4f6tsf] ?kdf ln0g' cfjZos 5. o;cg';f/ /fli6 dxTjsf cfofhgxf? / :yfglo:t/df thdf ul/Psf sfo{mdx? b}nf0{lhNnf cyjf ufpF gu/sf];dli6ut ljsf;sf]cEx?sf]?kdf x/g5g\

;a}cj:yfdf s}blo cfofhgf thdf tyf ;~rfng ugI lgsfon] ;DalGwt :yfglo lgsfox?l;t lgs6td ;Dks{/ ;dgjo /fv] dfq ;f]ofhgf thdf / ;~rfng ul/g5. olb :yfglo lgsfoaf6 cf^gf]lqleq ;~rfng xg]s}blo cfofhgfsf] lj/fv ePdf o:tfljjfb ;dfwgsf]nflu cfjZos hfF / 5nknsf]klqnof ckgf0g5.

^= pkefQmf ;ldltsf]:j?k / sfd stfo

:yfglo lgjfrt hg kltlgwx?n] cf^gf lqsf]lgwfl/t ljsf; nlox? xfl;n ug{ :yfglo hgtfnf0{ pkefQmf ;ldlt ; xsf/L ;yf / To:t}kpf/sf cGo ; yfx? u7g ug{kfl] flxt ul/g5. o;cg?k lgjfrt hg kltlgw tyf /fhg]ts g]fx?n];a}txdf cfkngf]sfo{o:tfl]:yfglo ;E7gftds ljsf;df ;xofu / ;3fp k%ofpg]tkm s}bIt ul/g5. u7g ePsf ;dxx?df cf^gf JolQmx? /fv] jf cfknh]tl ;dxx?sf]g]t]j u/] jf cGo sb}tl/sfaf6 tl ;dxx?df lgoGq0f ugI jf kptj sfod ugIklqnofnf0{lg?T; flxt ul/g5.

pkefQmf ;ldltx?n]jfxo cfly\$;xofu]lgf ljsf;sfo{? thdf u/L ;~rfng ug{;S5g\ eg] ;f]ug{l0g5. To:t}ol pkefQmf ;ldlt / cGo ;E17t 0sf0{?nf0{u} ;/sf/L ; yfx?af6 jf cGo ;f]af6 kfljws tyf cGo ;xofu lng]:jtGqtf kpf]g ul/g5.

pkefQmf ;ldltx?n]wofg lbgkg]ljsf;sfo{?sf]lsl;dsf]xsdf jfxp cfly\$;xfotf yf]} dfq rflxg]jf cfly\$;xfotf g]grflxg]jf jfxo ;xfotf rflxg]eP klg ;f] ;xfotf s}b]dfknt kft ugIkg]Jo:jyf ul/g5.

pRr u0f:t/sf];f]h]gs ljBfn0x?; hg;dbfodf cfwfl/t :jf:Yo ;Jf , cGo :yfglo ;fdflhs tyf ;f:s[ts sfo{? / :yfglo ;8s, kh, vfgkflh:tf e]ts k]f]f/x?sf]kpfjsf/L ljsf; ug{To:tf sfo{af6 kmf0bf kfp]g]:yfglo hgtfnf0{kltlgwTj ugIPs pkefQmf ;ldltsf] u7g ug{kfl] flxt ul/g5. ;a}pkefQmf?n]kft ;ljwfsf];~rfng Pj+;Def/sf]nflu of]ubfg lbgkg]Jo:jyf xg' cfjZos 5. pkefQmf ;ldltx?nf0{;DalGwt sfo{mdx? ;~rfng ugIclwsf/ tyf lhDd]f/L lb0g5. tl sfo{?;F ;Djlgwt lhNnfsf clws]x?n] ol ;ldltx?nf0{;xofu k%ofpgsf];fy}loglx?klt hjfkm]kl agf0g5 / logsf sfo{?df lgoGq0f ugIjf kptj /fv] lb0g5g.

pkefQmf ;ldltx?nf0{/fhg]ts lqofsnfkdf nuf0g5g. sb}klg pkefQmf ;ldltsf] ;b:otf JolQmsf]/fhg]ts lgi7fdf cfwfl/t ul/g5g. sb}klg JolQm Ps};dodf PseGbf a9l pkefQmf ;ldltsf]clwlf xg5g / ;ldltsf ;b:o agsf]nflu ;ldltsf]sfo{f]leq a;f]f; u/]sf] / ;ldltaf6 lb0g];Jf pkef]u ugIJolQm xgkg]Jo:jyf ldnf0g5.

&= ljs}bIs/0f Joj:yfdf u} ;/sf/L ;yf / lghl lf]sf]eldsf

:yfglo lgsfo / pkefQmf ;ldltx?nf0{:yfglo:t/df kf/De ul/Psf ljsf;sfo{? ;~rfng ug{ljleGg ;E7gftds cgej tyf kfljws ;xfotf pknAw u/fpg' cfjZos 5. o; cltl/Qm, pTkfbg;DaGwl cfjZos ;fdulx?sf]cfklt\$]nflu / a9bf]cfly\$ lqofsnfkaf6 xg]pTkfbgsf]

laqml Joj:yfsf]nflu yf} tyf vbf Jofkf/Lx?, v/Lb laqml sfof ; u} lghl knd? / cGo cfly\$
; yfx?sf]cfjZos k5{

:yfglo:t/df ljz]f u/L lfgut lgsfosf sdf/Lx?n] cfjZos ; Jfx? k%ofpg c;dy{
ePdf :yfglo lgsfox?n] pkef ;ldltx?nf0{ u} ;/sf/L ; yfx?sf] ;xofu pkef ug{
k] ;flxt ul/g5. u} ;/sf/L ; yf jf lghl lfg / pkef ;ldltalr s/f/sf]Joj:yf, :jod\
; Jssf]pkef]sf]Joj:yf / cGo Joj:yfx? ;lw}ug{ ;lsg]Joj:yf ul/g5. :yfglo lgsfon] lghl
lfg] ;t 3lgi6 ;DaGw k]4g ug{cfjZostfg';f/ ;'rgf;DaGwL dWo:ysf]?kdf klg sfo{ug{k5.
o;sf ;fy} lghl knd?nf0{ ;Gtint cfly\$ ljsf;df ;3fp klg] cTofjZos cfly\$ sfo{?
;~rfng ug{k] ;flxt ul/g5.

***: :yfglo ;:yfx?sf]lfdtf clea[4 ul/g]sfofnd**

:yfglo g]l]n]kpfjsf/L ?kdf ofhgf ;~rfng ug{ ;Sg]lfdtfsf]ljsf; u/fpg ;Sg'g}
ljs]b]s/Ofsf]kdv cfwf/lznf xf] cfjZos tfnd / :yfglo lgsfox?df cfly\$ hjfkmb]kgsf]
jt]dfg:t/df plrt dfqdf ;wf/sf]nflu kykpz6 ul/Pdf hg;xeflutf clea[4 xg ;Sg5.
:yfglo:t/df ljsf;sf]a9bf]lhDd]f/L jxg u/fpg]kl/kf6L a;fNg kpf;lgs tyf Joj:yfkg
lfdtfd ;wf/ xg' cfjZos 5.

:yfglo lgjfrt hgkltlgw, pkef ;ldtsf g]l]ju{/ cGo :yfglo hgtfnf0{ljs]b]t
Joj:yfdf ljsf; sfo{? ;~rfng ug{s;/L sfd ug{k5 eGg] ;DaGwdf tfndsf]h?/t kb5.
sfddf 5f]g]cfkmg]sfo]ifo l;Sb}klg hfg]Joj:yfsf]nflu lhNndf ;Ddhg, uf]7L tyf
tfnd sfofndx? ;~rfng ul/g5g\ lhNnf, gu/ / ufp]5f]lgjfrt hgkltlgw tyf cGo
JolQmx?sf] ;Ddhg / sfofnnf uf]7Lx? kpfjsf/L kfl/gsf] ;fy}o; ljs]b]s/Of gltl;t ldNbf]
agf0g5.

lhNnf ufp]tyf gu/sf lgsfox?sf]nflu tfnd sfofndx? thdf ubf{ ;]tfndsf]ljifo
/ tl/sf lgwf{0fdf tL lgsfox?sf]kof]t ;xeflutf xg' cfjZos 5. ljutsf clwsfz tfnd
sfofndx? pkef]udf Nof0g]Jofjxf]l/s s'fx?df eGbf ljsf;sf gl/ ; efif0fx?df g}cfwfl/t xgy]

pkef ;ldltdf sfo{t :yfglo hgtfsf]nflu tfnd sfofndx? ;~rfng ubf{dvotof
k]zIfyl]cf]gf]sfo{DaGwL l;Sg]lsl;dsf]xgkg]ePsfh]/ cfjZostdf cfwfl/t hfoh cfly\$
tyf cGo k] ;fxgsf]nflu klg Wofg lb0g5. ljz]f u/L blu lhNnf?df pkef ;ldtsf w]}
;b:ox? pGgt cjwf/0ffx?l;t kl/lrt gxb]x k]/lDes ;Ddhg tyf sfofnnf uf]7Lx? Joj:yf
ubf{pglx?sf]kl/lrt / ;fwf/Of sfo]lw?l;t ;DalGwt u/L qmdzll pRr:t/sf]ljifoj:t' ;d6g]
Joj:yf ldnf0g5.

dMb

elbsf

gkndf clwsfz hgtfsf] cfo:t/ Gog ePsf] xBf dNo a[4b/df lgoGqOf u/L Itglx?sf] hljg:t/df ;wf/ Nofpg' cfjZos 5 . o;sf]nflu /fli6a artb/df a[4 u/L pTkfbgIf]df k]flxt ug[kg]xG5 . t/ xfd] j tGfg cfly\$ l:yltsf]kl/k]odf bZdf ofhgf ;~rfng ug{j}Zs COf tyf ;xfotfsf] dfllodaf6 clwsfz ljsf; cfofhgxf?sf] vr{ axf/gkg] ePsf] j}Zs ;DklQsf] lj:tf/af6 dbf kpfodf Psflt/ a[4 ePsf] 5 eg] csf]t/ ;/sf/L tyf lghLlf]nf0{a}E If]af6 k]flxt xg]shf\$]a[4b/ a9L eP/ klg d]b]s lj:tf/ xg ku\$]5 . dbf kpfodf ePsf]a[4cg?k cTofjZos j:tx?sf] pTkfbgdf a[4 xg g;s]sf] sf/Of dbf :kLlt b/df qmlds a[4 xB]uPsf] b]vPsf] 5 . o; cj:yfdf ;wf/ Nofpg bZdf pTkfbg tyf pTkfbstjdf l56f]a[4 Nof0{dfu / cfkltGf a9L ;dGjo Nofpg]glit cf7]ofhgdf lnOPsf]5 .

gkfn Ps ;fgf]ekl/j]i6t bZ ePsf] xBf cf'gf]cfly\$;dGltsf]nflu j}Zs Jofkf/df lgs}dfqfdf e/ kg[kg]ePsf]cGt/fi6a vf; u/L l5d\$ /fi6aef/tdf ePsf]dbf :kLltsf] ;d] k]olf jf ck]olf ?kaf6 c;/kg]xG5 . gknsf]dNo;DaGwL ultljwnf0{o; }kl/k]odf xB[kg]xG5 .

;ftf]ofhgfsf]k]lt

;ftf]ofhgj]lw -cfly\$ jif{()}\$@÷\$# b]v @)\$^÷\$&_ df dNodf a9L rfk k/]sf]lyof]. ;f] ofhgfsf]z?sf] jifGf g]dNodf cTolws rfk kg{u0{/fi6a zx/L If]sf]pkef]dNo ;'rL !%~* k]tzt]a[4 ePsf]lyof]. ;DkOf{ofhgj]lwdf cf;t jflif\$ dNo ;'rL a[4b/ !!=(k]tzt /Xof]. o;/L cTolws b/n]dNoa[4 xgdf ofhgfsf]klxn] jifGf gkfnL dbf]sf]cjdnog -!\$& k]tzt, dbf kpfodf ePsf]cTolws a[4, ;/sf/L ;yfg tyf lghL If]af6 pTkflbt j:t' tyf ;Jf zNsdf ePsf]qmlds a[4 tyf eG;f/ dx;h, ljqmL s/ / cGt]zNsdf ePsf]a[4 cf]b cfGt/s sf/Ofx? xg\ . o;}u/L cGt/fi6a:t/df ePsf]dNoa[4 To;df klg vf; u/L ef/tdf ePsf]dNoa[4sf] c;/af6 ;d] ;ftf]ofhgj]lwdf dNodf a9L rfk k/]sf]lyof].

/fli6α zx/L pkef dmb ;rL

cfly\$ jif{	vfB j:t'		u} vfB j:t' tyf ;Jf		;a}j:t'	
	;rL	kltzt kl/j tǵ	;rL	kltzt kl/j tǵ	;rL	kltzt kl/j tǵ
@)\$@÷\$#!	#@%=\$	!*=%	#@&=!	!)=*	#@%=\$	!%=*
@)\$#÷\$\$!	#&\$=*	!%=@	#%*=!	(=%	#^*=^	!#=#
@)\$ \$÷\$%!	\$@)=!	!@=!	#()=%	(=)	\$)(=#	!!=)
@)\$%÷\$^@	\$\$\$=(	%=(	\$\$)=^	!@=*	\$\$\$@=\$	*=!
@)\$^÷\$&@	!^%=(	-	!%#=&	-	!^!=#	-
	!*!=!	(=^	!&&=@	!%=#	!&=(	!!=%
jflif\$ cǵ} t		!@=#	-	!!=%	-	!!=(

! cfwf/ jif{-@)@(÷#)=!))_

@ cfwf/ jif{-@)\$)÷\$!=!))_

cǵtl/d jifǵf dmb l:ylt

;ftfǵofhgfcfly\$ jif{@)\$^÷\$& df ;dfkt ePkl5 cfly\$ jif{@)\$&÷\$* / @)\$*÷\$(
b0{jif{ljlgofhgfsf}jif{/xǵf 5g\ bǵdf k~rfotL Joj:yf ;dfkt e0{khftflǵqs ;/sf/sfj@)\$&
;fn jǵfvdf u7g ePkZrft\gkfn ef/t;DaGwdf ePsfj ;wf/af6 dNodf ;sf/fTds kǵfj k/L
cfly\$ jif{@)\$&÷\$* df dbf:kmlt b/nf0{(* kltztdf sfod ug{;sǵfjlyof. t/ cfly\$ jif{
@)\$*÷\$(df dbf:kmlt @!=! kltztn]a[4 ePsfj5 . o;/L cTolws dbf:kmlt xǵdf @)\$* ;fn
cflff9 dlxgfsf]clǵtd xktfdf gkfnL dbfsf]cGo kl/jTo{dbf;ǵ @)=(kltztn]cjdNog / @)\$*
;fn kmfNu0f dlxgdf gkfnL dbfsf]cGo kl/jTo{dbf;ǵ cflǵs kl/jTo{faf6 tǵ;dh\$af6 cfoft
ul/g]sRrf tyf tof/L j:tx?sf]dNodf ePsf]a[4, kltsh df;dsf]sf/of s[ifpTkfbgdf xǵ tyf
;/sf/L / lghL lǵsf pBǵux?af6 pTkflbt j:tx?sf]dNodf ePsf]a[4 cflb /xǵf 5g\.

glLt

bǵsf]cfly\$ lj sf;sf]qmdf sǵL kltzt dNoa[4 jfl-5t dflgG5 . t/ cTolws dNoa[4
ePdf bǵsf]cfly\$ lj sf;df gsf/fTds kǵfj k5{. o;}u/L dNodf cTolws xǵ; cfpǵ]b]vG5 . ol
bǵ}cj:yfaf6 bǵsf]cfly\$ lj sf;df kg{;Sg]gsf/fTds kǵfjnf0{b[i6ut u/L dNoa[4 jf xǵ;nf0{
jfl-5t dfqdf ;ldt ug[kǵ]b]vG5 . cf7fǵofhgdf dNo ;DaGwL glLt lgDgjdǵhd /xǵf 5g\.

!= cfly\$ lǵsf]lj sf;nf0{kǵ;flxt ug{ckgf0Psf]pbf/ glLtCǵtuǵ bǵsf]pTkfbg tyf
ljt/0fk0ffnldf lghL lǵnf0{a9L ;xeful u/f0{dNodf k/ǵf]rfknf0{sd ug]glLt
cjdNag ul/gǵ.

@= ;j{fwf/Of hgtfn]pkef]u ugI:jbzL pTkfbg tyf ljbzaf6 cfofltt j:tx? -h:t}rfdn, bfn, d;nf, lrgl, bw, gg / dSlth cflb_ sf]cfkl't{Jo:j:yfdf ;j{hetf / lg/Gt/tf Nofpg ;jkyd cTofjZos pkef]o j:tx?sf] ;'tL ;DalGwt dGqnon]tof/ kfg5 . o:tf ;'tLdf k/3f cTofjZos j:tx?sf]bzdf s]slt pTkfbg, dfu, jrt jf Go5 5 / ljbzaf6 ;DkOf{jf cflzs ?kdf cfoft ug[kg]xf] ;]sf]e/kbf]tyofl ;DalGwt dGqnon]lj sf; ug5 . ;]tyofl]sf]cfwf/df cTofjZos j:tx?sf]cfkl't{Jo:j:yfdf lg/Gt/tf NofO{dNonfO{ jfl~5t:t/df /fvgl]gllt c]nDag ul/g5 .

l]jut jifx?df bzdf pTkflbt cTofjZos j:tx? -h:t}rfdn, uxFthxg cflb_ Psflt/ lgof] ug{agb]h nufOPsf]5 eg]csf]lt/ ;ldfgfnfO{lgoGqOf ug{g;Sgfn] tL j:tx? Jofks ?kdf rf]l lgsf;L xg uO{bzleq Go5 xg uPs]sf/Ofn]ljbzaf6 a9L dNo lt/L cfkl't{ug{k/3f]sf/Ofn]ubf{klg dNodf a9L rfk kg{uPs]b]vPs]5 . >L % sf] ;/sf/n] o:tf cglws] Jofkf/nfO{xtf] ;flxt ug{ ;Ldf lfnfO{lgu/fgl tyf lgoGqOf ug5 . t/ bzdf pTkflbt tyf cfofltt j:tx?sf]clw/fHoJofkl cfGtl/s cfj fudgdf eg]sbj}/f56f5 / lgoGqOf nufOg]5 . lsg sl o:tf]sbdsf]knn:j?k cfkl't{Jo:j:yfdf cj/fv cfpq ;Sg] b]v5 .

\$= xfn bzdf vfBfGg Jofkf/df 7hf Jofkf/Lx?sf]lgoGqOf a9L b]vPs]h]Psflt/ o; Psflwsf/ Jofkf/nfO{lg?T;flxt ug{ldnwgl, yf5 / vbf Jofkf/x?n] ;~ro ug{ ;Sg]clwstd ;ldf lgwf]Of ul/g5 eg]csf]lt/ pbf/ cyJo:j:yfsf] ;hgf ug{cTofjZos j:tx?sf]Jofkf/df a9LeGbf a9L ;xsf/L ;yfx? tyf lghl Jofkf/Lx?nfO{ ;mUg u/fO{a9L klt:kwf]ds jftfj/Of ;hgf ul/g5 .

%= cTofjZos j:tx?sf]cfkl't{df lg/Gt/tf NofO{ ;j{fwf/Of pkef]QmfnfO{/fxt k%ofpg gkfn vfB ;yfgnfO{cem a9L kpf]jsf/L agfpg cTofjZos vfB j:tx?sf]kof]t :6s /fvgnufO{jfl~5t ;ldfeGbf a9L dNoa[4 xg yfn]Jf Jofj ;flos cfwf/df ;yfgaf/f ahf/df x:tlfk u/fO{dNo lgoGqOf ul/g5 . cem]klg bua :yfgx?df lghl Jofkf/Lx? cTofjZos j:tx? cfkl't{ug{ ;mUg xg g;sf]x5f tL :yfgx?df gkfn vfB ;yfgnfO{cem a9L ;mUg u/fOg5 .

^= vfBfGg, /f;folgs dn, kpf]nod kbfi{h:tf cfjZos j:tx?sf]dNo ;/sf/n]lgwf]Of u/L To;df xg]gf;fgl ;/sf/L cgbfgsf] ?kdf axf] kl/kf6lnfO{qmlds ?kdf cGt ul/g5 . ;fy}ol j:tx?sf]cfoft tyf ljt/Ofdf ;/sf/L ;yfgx?sf]Psflwsf/nfO{ ;dfkt u/L lghl lfnfO{ ;d] ;mUg u/fO{:j:y klt:kwf]sf]cfwf/df ol j:tx?sf]dNodf cgsh kpfj kfg] jftfj/Of ;hgf ul/g5 .

&= clw/fHodf l]jut jifx?df dbf kpodf ePs]a[4sf] sf/Ofn] klg dNodf kltsh c;/ k/3f]h]cfly5 :yfloTjnfO{flogdf /fvL dbf kpfosf]a[4b/nfO{jfl~5t ;ldfdf /flvg5 .

*= ;/sf/L ah5sf] 3f6f dbf kpfo a[4df kpV sf/ssf] ?kdf /xL cfPs] x5f cfufdl jifx?df ;/sf/L ah5 3f6f lglZrt ;ldfeGbf a9g glbg ;/sf/L:t/af6 kpf; ul/g5 .

(= Psflt/ cfGtl/s pTkfbgdf a[4 ug{ cfjZos jftfj/Of ;hgf u/L cfkl't{Jo:j:yfdf lg/Gt/tf Nofpg kpf; ul/g5 eg]csf]lt/ bzdf Go5 /x3f / ;DkOf{cfoft ug[kg]j:tx? hg bzaf6 cfoft ubf{ ;:tf] x5 To;af6 cfoft ug]gllt c]nDag ul/g5 . eG;f/ dx;hsf] sf/Ofaf6 xg] bzut cfoft dNosf] km/s ;s]Dd x6fp5 hfg]kklg sbd rflng5 .

!)= ofhgj|we/df cf; td (-) k|tztEbf a9L b/n]dNo a9g lb0g5g .

cfly\$;fwg kl/rfng

cf7fj+of]hgfn] cĒlsf/ u/ſf] p2Źox? xfl;n ug{cfly\$;fwg kl/rfng gltt dxTjk0f{ b]vĠ5 . ol p2Źox? xfl;n ug{cy{Gqdf sh ufx{Yo pTkfbgdf nufglſf] cċ a[4 xg' cfjZos 5 . o; ſf]cltl/Qm bŹſf]cfly\$, ;fdflhs l]sf; kpf;nf0{;xof]u klġ]u/L nufglſf]9fFfdf ;d] lbzfut kl/jtġ xg' klġ Tolt g}cfjZos 5 . ;fy} bŹn] c]nDag u/ſf] pbf/ cfly\$ glttſf] kl/k]odf ;/sf/L tyf u} ;/sf/L lŹx?df /xſf] cfly\$;fwgnf0{;xl lbzftk{pĠdV u/fpg cfly\$;fwg kl/rfng glttſf] thġf xg' klġ h?/L ePſf]5 . cy{Gqdf sh ufx{Yo artb/df a[4Nofpg' / pbf/ glttaf6 ;[ht l]sf; ;DefJotfx?ſf]clwstd pkof]u ug{ljleġg ;dli6ut cfly\$ glttx? alr /xſf] cġt/\ DaGwnf0{;d]t Wofgdf /fvL cfly\$;fwg kl/rfng ug{klġ l]sf;ſf]cfjZostf xg cfPſf]5 . ol tYox?nf0{b]i6ut u/L of]glttſf] thġf ul/Pſf]5 .

ljBdfg rġf]tx?

;ftfj+of]hg -@)\$!÷\$@-@)\$^÷\$&_ ſf]cjlwdf nufgl a[4 ug{;fwg kl/rfngdf hfĲ lb0Pſf]lyof] tfklġ nllot klġt xfl;n ug{;sb. o;n] ubf{;fwg kl/rfngſf] lŹġdf lgġg ;d:ofx? b]vf k/].

!= **Goġ sh /fh:j kl/rfng** || sh ufx{Yo pTkfbgſf]cċdf Goġ sh /fh:j kl/rfng ug{dhſx?ſf]klġdf g]kn klġ pleg klġof. cfly\$ jif{ @)\$!/\$@ df sh ufx{Yo pTkfbgſf] cċdf s/ /fh:j &=! klġzt / u} s/ /fh:j !=& klġzt u/L sh /fh:j *=* klġzt kuſf]df cfly\$ jif{ @)\$^/\$& df s/ /fh:j *) klġzt / u} s/ /fh:j @=@ klġzt u/L sh /fh:j !=@ klġzt df klġof. o;}u/L cfly\$ jif{ @)\$*÷\$(df s/ /fh:j &=& klġzt / u}s/ /fh:j @=% klġzt u/L sh /fh:j !=@ klġzt g}xġ];Źf]wt cġdfg 5 . o;af6 /fh:jkl/rfngſf]kl/df0f a9fpg]cfjZostf 68ſf/]?kdf b]vf k/ſf]5 .

@= **;fwf/Of vrġf a[4** || sh ;/sf/L vrġw0];fwf/Of vrġf]a[4 cTolws ?kdf xĠuPſf]5 . @)\$!÷\$@ df ufx{YopTkfbgdf ;fwf/Of vrġf]cċ ^=% klġzt /xſf]df @)\$^÷\$& df ;f]vr{&# klġzt kuſf]lyof]. cfly\$ jif{ @)\$*÷\$(df ;f]vr{&\$ klġzt klġ];Źf]wt cġdfg ul/Pſf]5 . o;/L ;fwf/Of vrġf ePſf] a[4ſf] ſf/Ofn] ubf{ /fh:jartdf jfl~5t?kdf ;ſf/]f]ds kġfj k/ġ . cfly\$ jif{ @)\$!÷\$@ df /fh:j art sh ufx{Yo pTkfbgſf]@=# klġzt /xſf]df @)\$^÷\$& df ;f]art @=(klġzt /xg uPſf]lyof]. cfly\$ jif{ @)\$*÷\$(df ;f]art @=* klġzt xġ];Źf]wt cġdfg /xſf]5 . o;/L /fh:j artſf] cġkft xfnſf]l:yltdf ;wf/ gxĠh]h ;/sf/L ljQlo l:yltdf cġſh kl/jtġ b]vfkg]ſk]l ;Defjgf dfq /xĠ5 .

Goġ ljQ kl/rfngdf lge{tf || /fh:j artdf jfl~5t ;wf/ xg g;sſf]h]a9b]l]sf; vrġf]nflu ;fwg hġfpg Goġ ljQ kl/rfng ;fwg kl/rfngſf]Ps :yfol ;ĠĠ0ſf] ?kdf cy{Gqdf b]vf kġof]. cfly\$ jif{ @)\$!÷\$@ df sh ufx{Yo pTkfbgdf Goġ ljQſf]cċ \$=! klġzt /xſf]df @)\$^÷\$& df @=& klġzt /Xof]. @)\$*÷\$(df ;f]cċ !=) klġzt xġ];Źf]wt cġdfg 5 . o;/L GoġljQ kl/rfngſf] kl/df0fdf 36b]md b]vPſf]eP tfklġ /fh:j tyf j]zſ ;xfotſf]kl/rfng kof]t gePdf ;/sf/L lŹ Goġ ljQkl/rfngdf lge{ xġ]kl]Q Ps :yfol rl/qſf] ?kdf b]vf k/ſf]5 . o;/L Goġ ljQ kl/rfng ubf{a]ĠÉ lŹġebf u} a]ĠÉ lŹġdf sd rfk /xſf]ljutsf]l:yltaf6 cfly\$;fwgſf]nflu ;/sf/L lŹ /lghl lŹġalr c]fl~5t klġ:kwf{/xſf]:ki6 b]vPſf]5 .

\$= jfxo ;fwgdflysf]a9bf]lge{tf || cf6tl/s ;fwg kl/rfngsf]ckof{t tfsf]sf/0faf6 b7sf] ljsf; vr{axf]j jfxo ;fwgdflysf]lge{tf a9bf]lyof]. cfly\$ jif{@)\$!÷\$@ df sh ljsf; vr\$ \$* kltzt j]z ;xfotfaf6 axf]/Psf]df @)\$^÷\$& df ;f] cÍ ^!= kltzt ku\$]lyof]. cfly\$ jif{@)\$&÷\$* df sh ljsf; vr\$ ljb7L ;xfotfsf]c7 %@=& kltztdf /\$]5 tfklg cfp7 jif{?df ;f]c7 c´ 36fp7nfg':jf:Yos/ xg5 . t;y{ o;/L b7sf]ljsf;kpf; jfxo ;xfotfdf cTolws ?kdf lge{ /xg'lgZrt?kdf jf-5glo 5g .

%= :jLst ljb7L ;xfotf / pkoftalrsf]c6t/ || jfxo ;fwgk{ljrf/ ubf{:jLst ljb7L ;xfotf / oyf{pkoftalr b7f k/sf]c6t/ Ps lr6tfsf]ljifo xg uPsf]5 . cfly\$ jif{@)\$!÷\$@ df ljb7L ;xfotfsf]pkoftu :jLst ljb7L ;xfotfsf]thgdf \$\$=& kltzt /x\$] / ;f] cÍ @)\$^÷\$& df \$)=& kltzt dfq xg uPsf]5.* o;af6 jfxo ;fwg kl/rfngsf]ckof{t tf e6bf ukOf lfdtf (Absorptive Capacity) sf]sdl Ps ;d:ofsf]?kdf b7f k/\$]5 .

^= sh ljb7L ;xfotfdf C0fsf] jfxNottf || ;ftf7ofhgj]lwdf sh jfxo ;xfotfdf C0fsf] jfxNottf /lx /Xof]. cfly\$ jif{@)\$!÷\$@ df sh jfxo ;xfotfdf C0fsf]c7 ^%= % kltzt /x\$]df cfly\$ jif{@)\$^÷\$& df ;f]c7 &@=) kltzt ku\$]lyof]. cfly\$ jif{@)\$&÷\$* df ;f]c7 &=&* kltzt ku\$]b]vof]. o;af6 ;fwg kl/rfngglltdf yk ;fwgsf]vf]hlsf cltl/Qm pknAw ;fwgsf];xl pkoftu ;dt Ps cleGg cEsf]?kdf uf7gkg]tYo :ki6 b]vPsf]5 .

;/sf/L ljQlo l:yltdf o:tf klj]Qx? b7f kg\$ w}]sf/0fx? 5g\ b7sf] krlnt /fh:j k0ffnl (Revenue regime) df ;do ;fk]f k]qmoft ;wf/ gePsf] /fh:j rxfj6sf]kl/df0f w}]g]/x\$] cgdg ePsf] /fh:j sf cfw/x? ;srt x\$] /fh:j ;lngdf ;m]g sdff/lx?df tflnd tyf ;ksf]sdl /x\$] /fh:j sf nft tf 6og /x\$] pknAw jfxo ;fwgsf]k0f{pkoftu xg g;s\$]cfib ;d:ofx?af6 kl8t 5g\ . ol ;d:ofx? qmdz\ x6fp7u0{ljsf;sf]qmddf cfjZos kg]/fh:jnf0{nufglsf]b/ pRr Pj+buf]/fv g cltl/Qm ;fwg kl/rfngsf lgDg glltx? cf7f7ofhgj]lwdf c]nDag ul/g5g\.

p2]ox?

cf7f7ofhgdf ;fwg kl/rfng glltsf]dVo p2]ox? lgDgad]hd 5g\

!= cgfjZos tyf cgkoQm pkeftu 9fFdf kl/jt6 Nof0{sh ufx{Yo artb/df j[4ug{;3fp k7ofpg]

@= xfnf]shufx{Yo nufglsf]a[4b/nf0{ofhgj]lwdf #-) kltzt laGbh]a9fp7nul nufgl pTkbfgdhs lbzftk{k]flxt ug{pkoQm jftfj/0fsf];hgf ug]

#= b7sf]ljsf; kpf;nf0{clj]R5Gg / lbuf]?kdf ;~rfng ub7hfg cfjZos xg]cfly\$;fwg lg/6t/ / cfjZos kl/df0fdf pknAw u/fp7hfg]

\$= cf6tl/s ;fwg kl/rfng kpf;nf0{;zQm?kdf cl3 a9fp7 b7df kft xg] j]z ;xfotfsf]clwstd Pj+pk0Qm pkoftu ub7hfg]/

* @)\$&÷\$* df eg] :jLs[t/sdeGbf pkoftu /sd a9L x'g uPsf] b]lvof] . o;f] x'g'df klxn] pkoftu ePsf ;xfotfsf tYoffx? ;dt @)\$&÷\$* df ufleg uPsf]af6 x'g uPsf] xf] . t;y{ pQm tYoffnfO{ ckjfsf]?kdf lnOPsf]5 .

%= cftl/s tyf jfxo ;fwgnf0{Ps-csf}cgt;{aGwnf0{b[i6ut ub{Ps csf}kl/k'ssf
?kdf tl ;{lx?sf}pkofu ub{hfg}.

log}p2Zox?nf0{wofgdf /fvl cfly\$;fwg kl/rfng glltsf]thof ul/Psf]5 . of] ;fwg
kl/rfng glltn]b]}cftl/s tyf jfxo ;fwg kl/rnfgnf0{;df}5 .

glltut sfoqdx?

!:= cftl/s ;fwg kl/rfng

bZ ljsf;sf]qmdf cfjZos xg] a9bf]nufglsf]cfjZostf kl/kl't{ug{jfxo ;xfotfnf0{
qmdz} lj:yflkt ug]u/L cftl/s ;fwg kl/rfngnf0{hfB lb0g5 . o;sf]nflu cftl/s ;fwg
kl/rfngtkn{9fFfut kl/jt6 Nofpg lgDg ljz]f kpf;x? ul/g5g\ . Psft/ gof7fh:j kl/rfngsf
pkfox?sf]cjdag ul/g5g\eg]csf]t/ xfn ljBdfg /fh:j k0ffnL (Revenue regime) df pkoQm
kl/jt6 Nof0g5 . sh ufx{Yo pTkfbgdf /fh:jsf]cZdf a[4 Nofpg ofhgj]wdf /fh:j @=%
kltzt ljCbh]a[4 u/L /fh:j shufx{Yo pTkfbgsf]!#=\$ kltzt k%of0g5 . o;sf]nflu /fh:jsf
b]}s/ tyf u/s/ ;{lx?sf]clwstd pkofu ul/g5 .

-s_ s/ /fh:jtkn{s/ k0ffnL9fFfdf jfl-5t kl/jt6 u/L ;/n Pj+Jofks agf0g5 .
ofhgj]wdf s]b]o tyf :yfglo txsf s/x?af/] :ki6 ls6fg ul/g5 .

-v_ ljljw s/sf p2Zox?sf]kg/fjnf5g u/L c:ki6 Pj+jxcfoflds p2Zox?nf0{x6f0{
;s}Dd Pp6f s/sf]p2Zo Pp6}dfq sfod ul/g5 .

-u_ s[lif]nf0{c´ ;Dd klq s/sf]kl/lwleq Nofpg g;lsPsf]k[7elddf s[lif]nf0{Jofj ;flos
dhs agfpg pkoQm kpf/sf]s/ k0ffnL ljsl; t u/L nfu'ul/g5 .

-3_ xfn krlnt sltko s/x?nf0{ ;dfxt u/L laqms/sf]cfwf/nf0{ /fh:j kl/rfngsf]
b[i6sf]faf6 ljsf; u/L cgtt}dNo clea[4 s/ (Value-added tax) sf]?kdf ljsf; ul/g5 .

-a_ cgt}Znsnf0{qmdz} s}L vf; j:tdf dfq ;ldt tNof0{xfnf]cgt}Znssf]kl/kf6ldf
;/sf/n]ckgfPsf]pbf/ cfly\$ glltcg?k kl/jt6 ul/g5 .

-r_ eG;/ b/agbldf Jofks ;wf/ u/L Ps?ktf Nofpg]kpf; ug\$;fy}o;sf]k4ltnf0{
cgt/f[6a k4lt;F ;dfxt ug{cfjZos Joj:yf ul/g5 .

-5_ cfos/tkn{xfn krlnt s/sf]b/x?df ;wf/ u/L o;nf0{;/n Pj+Jofks tNof0g5 .

-h_ dfnkf]nf0{kg/fjnf5g u/L qmdz} :yfglo ;fwg ;{sf]?kdf ljsf; ubInlug5 .

-´_ ;fdflhs Gofosf]b[i6n];DklQs/nf0{c´ a9L kl/:st Pj+Jofjxfl/s agf0g5 .

-^_ /fh:j kpf;gdf ;wf/x? ul/g5g\ . /fh:j ;jfsf]5\$}kpf;lgs ;Jf u7g xg nfu}sf]/
ofhgj]wdf pQm ;Jfnf0{j}lfgs ;lfdf tyf kpfjsf/L agf0g5 . s/ tyf u/s/ kpf;g
;/n ;ki6 / kf/bzl{t/ kpfjsf/L agfpInlug5 . ;fy}/fh:j rxfj6 Gog ug{cfjZos
sbdx? ckgf0g5g\ . /fh:j kpf;g ;b0ls/of ug{ tyf ;fble\$ agfpg tflnd
sfoqdx? ;~rfng ul/g5 . ;fy}kpf;lgs ;E7gx?sf] ;E7gfTds ;b0ls/of Pj+cgludg
Pj+c}oog u/f0g5 .

/fh:j k0ffnl l jz]ftll s/ k0ffnl df o; ksf/sf] kl/j t0af6 s/sf] nlrnfkgdf a[4 e0{ /fh:j ; lngdf a[4 xg5 . ;fy}o;af6 lghl l f0sf] nufgl tyf art sfodf k[;fxg k[t e0{ pTkfbg a[4 ug{ ;d[7hf] ;3fp k0g5 . o; Joj:yfaf6 sh s/ /fh:j ; lngdf k[olfs/sf] c# a9g5sf] ;fy} jfxodvL jf cTolws ?kdf j0]zs Jofkf/df cfwf/t xfnsf] /fh:j ; lng kl/kf6L cf6tl/s pTkfbgpgdv xg u0{cf6tl/s ;fwg kl/rfngdf lbufkgf cfp g5 .

u} s/ /fh:jdf ;/sf/L ;Jf tyf j:tx?sf] laqmlaf6 k[t xg] cfo, nfez, ;fj f7 Jofh clfb ;dfj z 5. ol ;Jf jf j:tx?sf] dNo lgwf{0f ubf{ol ;Jfx? tyf j:tx? pTkfbg tyf u0f:t/ sfod /fv g cfjZos xg] /sd h6fpg] p27oaf6 ul/g5 . o:tf] ;Jf ;ljwf pknAw u/fp f nfUg] nfut g} dVo cfwf/sf] ?kdf ln0g5 / o;/L lgwf{ t b/x?sf] ;do ;dodf kg/fj n fsg xg5 .

@= jfxo ;fwg kl/rfng

@=! jfxo ;f0af6 pknAw xg] ;fwgsf] pkofu jf pTkfbstjdf clwstd a[4 ug] k[hfB lb0g5 .

@=@ jfxo ;fwgtk[yk ;fwg kl/rfng e6f pknAw ;fwgsf] pkofu ug{g;Sg'g} kdv ;d:of /xsf] kl/k] odf pknAw ;fwgnf0{pkofu ug] k[l jz]f k0Tgx? ul/g5g\.

@=# j0]zs C0f ;xofu ;/sf/n] lglb{6 u/sf l f0x?df dfq ln0g5 eg] cfofhgfsf] th0f Pj+ sfodf jogdf ;/sf/sf] eldsf kdv?kdf /flvgf ;fy} j0]zs ;Nfxsf/ ;Jf lng] kl/kf6Ldf kl/j t0 u/L ;s] ;Dd g] knLsf] g} ;Jf lng] kl/kf6Lsf] l j sf; ul/g5 .

@=\$ jfxo ;xfotfsf] nflu gof f cfofhgfx?sf] 5gf5 of fhgn] lglb{6 u/sf l f0x?df kfylds tfsf] cfwf/df ul/g5 .

@=% j0]zs C0f :jLst ubf{ ;s] ;Dd k[olf pTkfbgdhs sfodm dx?df dfq ln0{ c6o sfodm dx?sf nflu ;s] ;Dd j0]zs cgbfg kl/rfng ul/g5 .

@=^ Jofkf/s C0f of fhgfsf] k[t x] l lng} kg] c j:yfdf ckj fbsf] ?kdf afx\$;fdf0o c j:yfdf ln0g5g .

@=& lghl l f0n] j0]zs C0f nufgl kl/rfng ug{ vfhdf cf^g} bfoTjdf kl/rfng ug{ ;Sg] Joj:yf ldnf0g5 .

@=* c6t/f06a ;3 ;yfx?n] kpf g ug] ;xofunf0{of fhgn] lglb{6 u/sf l f0x?df dfq lghl l f0sf] ;xflutf jf ;3 ;yfx?df kn t ;~rfng ug{ ;Sg] Joj:yf ldnf0{bfk] f kg x6f0{ o:tf ;xofusf] pkofu tf a[4 ul/g5 .

@=(ljb zL ;xfotfaf6 ;~rfnt cfofhgfx?sf] k/De / ;DkGg k] lgwf{ t sfodm dcg?k u/fpg jfxo ;xfotfsf] b zut / l jifout ;dGjo klfnf0{clwstd Wofg lb0g5 . ljb zL ;xfotf lbg] ;y f÷ dh\$ x?af6 clwstd ;xofu ;dGjofTds tl/sfaf6 pknAw u/fpg l jBdfg aid consortium Joj:yfsf] clwstd pkofu ul/g5 .

@=! pknAw jfxo ;xfotf / ltgsf] pkofu alr sf] c6t/\x6fpg of fhgj lwdf jfxo ;xfotfaf6 ;~rfng xg] kdv cfofhgfx?df cf6tl/s tyf jfxo ;fwgsf] cgbfg tlg jif6f] nflu ul/g5 . o;af6 jfxo ;f0 / cf6tl/s tyf jfxo kl/df0fnf0{ k] { ;lg] Zrt u/L sfodf jognf0{ ;fwgsf] sdLaf6 xg] k[t sh c ;/af6 dQm ul/g] kpf; ul/g5 .

pk/fD glltut sfoqdx?af6 jfxo ;fwgsf] kpfjsf/L pkef]u xg u0{cf7f} ofhgdf
pNnlvt lbu]cfly\$ a[4b/ xfl;n ug]lbzftk{7f} ofubfg pknAw xg5 .

dbf, aH - tyf shf{

;dli6ut cfly\$ Joj:yfkg\$ qmddf dnf\$ tyf shf{Joj:yfkg\$ cf^g}dxTj /x\$}5 .
dnf\$ Joj:yfkg klqmofdf Psft/ dbf\$ cgkftnf0{cyJoj:yfsf jf:tljs dfujdfhd lgoldt
ul/g} tk{ lgbTz ugkgI cfjZostf 5 eg} csfI k{ shf{Joj:yfkg klqmofdf ljQlo ;fwgsf
klfxnf0{jfiofHo a}x? tyf ljQlo ;*yfx?sf:jlg0f0sf}cfwf/df dfq g5f\$;dfhsf sdhf/ t/
pTkbfgzln tyf kyldstf kft Ifgx?df a9L kl/df0fdf klflxt xgJ Joj:yf ldnfpg' jf-5glo
x65 .

gkfn Ps vhf cy{Gq ePsf} ;Gbedf xdfj cy{Joj:yfdf t/ntfsf}:t/ cfjZostfeGbf a9L
ePdf ;jkyd dh\$sf}zfwgft/ l:ylt / ljlgo ;l-rltdf rfkkgI tyf ttkZrft\cf\$tl/s
dNol:yltdf kltsh kfj kg{hfg} ;Gbedf ofhgaf/f kl/sNkgf ul/Psf} pkoQm cfly\$ a[4b/
xfl;n ug{dnf\$;Gthg agf0/fvg'lgf\$cfjZos 5. dnf\$;Gthg sfod ug{;lsPdf dfq lbufj
k\$f/sf}cfly\$ a[4b/ xfl;nug{;Dej x65 .

dnf\$ Joj:yfkg\$csfIkdV p2Zo cf\$tl/s ;fwgsf}clwstd kl/rfng ug{klg xfl. a}
tyf ljQlo ;*yfx?alr klt:kwf{ds jftfj/0fsf} ;hgf u/L hgtgfnf0{art ug{clek/t ugI/
5l/P/ /x\$} artnf0{ ;lng u/L nufgl ug{pT;S pBdx?nf0{ cfjZos ;fwg h6f0{bZdf
pTkbfg / /fhuf/L j9fpg} sfo\$md ;~rfng ug{I k{ dnf\$ glt p6dv xg' cfjZos 5. o;
k[6elddf ofhgfa4 cfly\$ ljsf;sf}klqmofsf} ;fy}gofHjQlo cfw/zlnfx?sf}lgdf0f, e0/x\$}
ljQlo cfwf/zlnfsf} ;b9ls/0f / klt:kwf{clea[4 ug{sfogdx? ;~rfng ug{cfjZos x65 . xfn
ljBdfg ;fwgsf}cfjZostf / pknIjw dNoflg ubf{dh\$df ce}klg ;fwgsf}cfjZostf /
cfkl't6lr 7hfjvf8n (Resource gap) ljBdfg /x\$} ;Gbedf lghl Ifjdf ljBdfg artsf}7hfjlx: ;f
ce} ;*yfut k0ffnl eGbf aflx/ /x\$}kl6 x65 . o; cj:yfdf cf\$tl/s ;fwgsf}szntfk}\$
kl/rfng ug{;lsPdf dh\$sf}cfly\$ ljsf;df lghl Ifj\$sf} ;xflutdf c? a[4 ug{;lsg}x65 .

dnf\$ Ifjdf ljBdfg rbfjtx?

cyJoj:yfdf cf\$tl/s tyf jfxo ;Gthg jgf0/fvg dnf\$ lj:tf/sf}b/nf0{jf:tlas Ifj\$sf}
ljsf;cg?k lgolqt ul/gkgIxf}tfklg ;fjxg ;s\$}59 . o; k\$f/sf}l:ylt sfod}/xl/xgdf
lgDg sf/sx? pNnYvglo 5g\ -s_ ;/sf/L Ifj\$sf}eldsfdf sdl cfpg g;Sg' -v_ vb j}lzs
;DklQdf lg/Gt/ a[4 / To;af6 ;[ht t/ntfdf a[4 -u_ a} tyf ljQlo ;*yfx?af6 ;fwg
kl/rfngdf ck}ffst a[4 xg g;Sg'-3_ dbf ahf/sf}cj:yf / j\$INks dnf\$ pks/0fsf}sdl tyf
-a_ k\$F ahf/ ultzln xg g;Sg' tyf -r_ klt:kwf{ds jftfj/0fsf}cefj .

; /sf/L Ifj\$sf}eldsfnf0{qm\$z} ;ldt ubInul dnf\$ lj:tf/sf}sf/s aGg glbg]kpf;
s}L jif{otf cfPsf}xf}tfklg Psfw cj:yfdf afx\$;/sf/L Ifj\$sf}eldsfdf pNnYvglo sdl cfpg
;s\$}59 . jt6fg ;/sf/sf} ;/sf/L Ifj\$sf}eldsfnf0{qm\$z} ;ldt ubInul dnf\$ lj:tf/sf}
sf/s aGg glbg} tyf lghl Ifjnf0{/fi6a cfly\$ ljsf;sf}dPb08sf}?kdf ljsl; t ug{glit /x\$}
kl/k}odf >L % sf} ;/sf/n}ljQlo cgzf;gsf}b9tfsf ;fy kfng ugkgIcfjZostf 5 . vb ljbZL
ljlgo ;DklQdf ePsf}lg/Gt/ a[4 / o;af6 ;[ht t/ntf dnf\$ lj:tf/sf}kdV sf/s jGg uPsf}
5 . o:tf} a[4af6 dnf\$ t/ntfdfkgI kltsh kfjnf0{lg?k0f ug{kfjzfnl pks/0fsf}ljsf;
ePsf}59 . o; k\$f/sf}ljlgo ;l-rltdf xgJ a[4af6 ;l-rt dbjdf xgJ lj:tf/nf0{lg0Gq0f ug{
s}blp a}n}cf^gf}:jfdTjdf /x\$} ;/sf/L C0fkq jf gkfn /fi6a} C0fkq lgisfzg jf laqm u/]
dfq ug{;Sb5 tfklg ;\$ol/6Lsf}kl/df0f tyf ;ldt df6 /x\$} ;Gbedf o:tf}p2Zo xfl;n ug{

sl7g 5. o; kpf/sf; lrltaf6 ; hgf xg] kltsh kpfjnf0{lg?k0f ug{nfd] cjlwsf] j}lzs
C0f eQmgl ug] nlrnf] cfoft gltsf] cg;/0f ug]h:tf pkfoaf6 lg?k0f ug{;ls65. t/ o;
kpf]hgsf]nflu ljbzl ljlgo ; lrltsf]pkoQm:t/ ls6fg xg'cfjZos 5.

df]b]l:y/tf cfpq g;Sgfsf] Pp6f kdv sf/s a] tyf ljQlo ; yf?af6 cftl/s
;fwgsf]kl/rfngdf ck]ffst a[4 xg g;Sg'klg xfl. gkfn /fi6<a]n]cftl/s ;fwgsf]cTolws
kl/rfng ug{a] tyf ljQlo ; yf?alr :j:y klt:kwf{sod e0{kflsf] szntfdf a[4 ug]
p2]on]a] Aofhb/nf0{qmdzll pbf/ agfpB]nu\$df, @)\$^ efb]v k0f{:jtGqtf kpf]g u#of]. o;
kpf/sf]:jtGq Aofhb/ glt nfu"ul/PkZrft\lgf]ksf]Aofhb/df a[4 xg]/ lgf]k / shf]lrsf]b/L
sd xgkg]f ;f] xg ;sh. k:n:j?k gkfn /fi6<a]n] jfl0fHo a]x?nf0{dx]df]dbf]gltsf]
c]nDag ug{a]b/df @ kltzt ljGbh]a9f]Q/L u#of]. t/ o:tf]gltsf]sf]f]og kZrft\klg a]
Aofhb/df cfzftlt\ a[4 xg g;sf] cgej 5. clw/fHodf ljBdfg a] tyf ljQlo ; yf?df
lgf]k kl/rfng ug] nufglst ;DefJo lf]x?sf]klxrfg u/L shf]k]fxdf a[4 ug] gofFart
l:sdx?sf]ljst; ug] ;j{fwf/0fdf a] Joj:yf]klt cf:yf hufpg]jftfj/0fsf]ljst; ug]sfd xg
;sf] 5g. k:n:j?k a] Joj:yfn]cfjZos ljQlo klf9tf ljst; ug{;sf] 5g. sh /fli6a
cfodf ljQlo ;DklQsf]cgkft a9f]b]nfg ;lsPdf dfq df]b] gltsf]kpf]sf]/tf a9g];Gbedf
a] tyf ljQlo ; yf]gnf0{ljQlo ljst; ug]jftfj/0f ;hgf ug{cfjZos 5.

df]b]s ljst; / df]b]s l:y/tf sfod xg g;Sgfsf]csf]kdv sf/0f dbf ahf/sf]k/IDes
cj:yf tyf pkoQm df]b]s pks/0fsf]sdl xfl. of]hgf4 cfly\$ ljst; sf]nfd]cjlw kf/ u/L ;Sbf
klg dbf ahf/ kf/IDes cj:yfdf g}5. artstf?n]cf]gf]nufgl pko]u ug{;Sg]dbf ahf/sf
j]b]nks pks/0fx? cTogt};ldt 5g\ ; yf]ut nufglstf?sf nflu ;/sf/L 6h/L lan / gkfn
/fi6<a] ;\$ol/6L dfq cNksfnlg nufglst]df]odsf] ?kdf /x\$ 5g\ . cf]xfg dbf ahf/sf]/fd]
ljst; xg ;sf] 5g. o; kl/k]odf dbf]ahf/nf0{ultzlnf kpf]g ug{gofF]j]b]nks pks/0fsf]
ljst; ug]k]pkoQm Joj:yf xg'cfjZos 5.

cftl/s ;fwgsf]kl/rfng ug{/ pkoQm cfly\$ a[4b/ xfl;n ug{kfl ahf/ ultzln xg'
cfjZos 5. xfd] kfl ahf/ xfn;Dd klk kf/IDes cj:yfdf g}/x\$ 5. ;\$ol/6L v/Lb laqml
s]b]h]gt ; yf]ut bnfnx?sf] Joj:yf ug{;sf] 5 g cf]b]us 0sf0x?sf] z]b/ tyf j08
lgisfzg tyf laqml k]Gwdf cfjZos 5l/tf]kg Nofpg ;sf] 5. o; s]b]sf]sf/f]f/ dVotof
;/sf/L ;\$ol/6Lx?sf]bf]f]ahf/ ;~rfng ug]g}g]s]b]t /x\$ 5. k:n:j?k kfl ahf/af6 hg
kl/df0fdf cftl/s ;fwg kl/rfng xgkg]xfl;f]xg ;sf] 5g.

of]hgfj4 cfly\$ ljst; sf]nfd]cjlw lalt;Sbf klk cfjZos ljQlo ljst; xg g;Sgdf a]
tyf ljQlo ; yf?alr klt:kwf]ds jftfj/0fsf]ljst; xg g;Sg'xfl. o; kpf/sf]klt:kwf]ds
jftfj/0fsf]ljst; ug{gofF]jQlo sDkgLx?, ln]hE sDkgLx?, ljbzl ;eQm nufgl jf lghl lf]qdf
a]x? tyf ljz]lsl ; yf (Specialized Agencies) cflbsf]ljst; ul/g' cfjZos 5. o;f]xg
;s]dfdfq ljQlo k]fwf/sf]ljst; e0{klt:kwf]ds jftfj/0f ljst;t xg]/ ;j{fwf/0falr 5l/P/
/x\$]artsf]Jojl:yt?kn]pko]u xg]ljzj; lng ;ls65.

gkfn]uf]dlof lf]qdf v]n]Psf jfl0fHo a]sf]zfvx?n]lgf]k kl/rfng tyf shf]ljt/0fdf
Tolt kpf]sf/L eldsf v]n]Psf]5g. Ps t k]ta] zfvfn];j k]ofPsf]hg;wofsf]lx;fa x]f]
jfl0fHo a]sf zfvfsf];wof ;ldt g}/x\$ k]0G5 eg] csf]k]uf]dlof lf]qdf v]n]Psf o:tf
zfvx?af6 ck]lft kl/0ffd gb]vgh]x]df]a]E / shf]k]ffnl lgs}rg]l]tk0f{/x\$]b]vPsf]5.
C0fsf]cfjZostf k/f ug] sfodf ; yf]uteGbf c;E]7t ahf/sf]eldsf k]n b]vPsf]h]shf{/
Aofhb/ gltsf] ;f]ble\$tf sd ePsf]cfef; x65. vf; u/L ; yf]ut C0fdf Itg]k]Aofh /

c;Eİ7t ahf/sf]Aofhb/alr 7hf]leGgtf /xgh]shf{k0ffnldf åwtf /xþf]:ki6 x65 . o:tf]åwtf sfod /xþf];Dd shf{k0ffnl tyf dñbþs gltsf]kþfjsf]/tf klq :j tll sd xg]x65 .

pk/f0m ;d:ofs] ;dfwfgsf]nflu a]E k0ffnlsf]c´ lj:tf/ ugkg]cfjZostf 5 . a] / ljQlo ;*yfgsf gofFzfvx? vñ]gsf] ;fy}vñ]npsf zfvx?sf]:j:y ljsf; / lj:tf/ cfjZos kb5 . To;sf]nflu a]df art ug]afg / o;k]tsf]cfsif0df a[4 ugkg]x65 . gofFgofFdf]bþs / ljQlo pks/0fx?sf]ljsf;åf/f tyf plrt k]tkmñ kþfg u/L artnf0{cgkof]ul wg ;DklQdf eGbf ljQlo artsf]?kdf /Vg]cfsif0f xg'kb5 . o;sf]nflu Aofhb/sf];Argf / tx klq pkoQm xg' kb5 . cGoyf ljQlo art cfzftlt ?kdf ga9g ;S5. ljQlo artsf]a[4n]dfq kùbþ, of]artnf0{ /ñuf/Ldhs / pTkfbgzln lñdf k]flxt ugkg]x65 . o;sf]nflu /fd /fd kl/ofñgxf?sf] klxrfg u/L pBdlx?sf]shf5f]dfu oy]6 ?kdf k/f u/fpg ;Sgkb5 . cfjZos kl/df0f / ;dodf shf5f]cfjZostf k/f gxg]xf] / shf{lnþ pBdlnf0{ljleGg ´G´6 / ´dñf a]xg]k/df c;Eİ7t ahf/af6 g}cf'g]shf5f]dfu k/f u/fpgkg]jflotf pglx?nf0{x65 . o;sf];dfwfgsf]nflu shf{ lj t/Of klqñof :j:ys/ / ;/n u/fpg ;Sg'kb5.

shf{pkof]utkñ{ktyldstfkñt lñ shf{t]sPcg?k jfl0fHo a]x?n]pknAw u/fpg ;sþf 5gñ. vf; u/L s[if / 3/h' tyf ;fgf pBf]utkñ{cfsif5 kl/ofñgxf?sf]klxrfg / 5gñ u/L pBdlx?nf0{To;tkñ{cfs[6 ug{ jfl0fHo a]x? ;lfd e0/fvþf 5gñ. o:tf]lñsf]ljsf; ge0{cGttf]ñj gkñh:t]cToGt}u/La / s[ifk]wg dhss]ljsf; ;Dej gxg]b]v65 . ljQlo lñsf]plrt ljsf; / hgtfsf]cfo:t/ c? a9g hfþ a9L ;]a9L ljQlo art a]x?df hDdf xg u0{ljsf;sf]nflu yk nufglsf]cfw/ ´gla9g hf65 . To;h]klq ktyldstf lñtkñ{a9L shf{ k]flxt ug{ jfl0fHo a]x? ;lfd / ;jn xg ;Sg'k/þf]5 . jfl0fHo a]x?nf0{o;tkñ{yk pTk]0ff pknAw u/fpg'cfjZos 5 .

jfl0fHo a]x?n]lg]f]kdf lbg]/ shf{df lng]Aofhb/alr sf]cGt/n]ljQlo lñsf]szntfnf0{ k]tlj]Dat ub5 . o:tf]cGt/\ vf; u/L gkñndf a9L 5 . o;n]ubf{Psflt/ lg]f k]l/rfngdf cfzftlt ;kñntf kñt xg ;sþf]5g eg]csf]t/ shf{dxþ]xg]eo /x65 . o;sf];dfwfgsf]nflu a]x?df Overhead vr{lgogQdf ug] a9L sdff/Lsf]af´ x6fpg] / gofFgofFk]j]lw / pks/0fx?sf]kþf]åf/f a]E lqñofsnfknf0{a9L blftfk0f/ sd vlrñ]agfpg ;Sg'k/þf]5. glt lg0f6 tyf sfok0ffnldf l9nf;:tl cfpg glbg' / ljQlo cgzf;g s8f0sf ;fy kfng ug{klg o; ;Gbe0f plQs}dxTj]k0f{xg cfp5 .

cf7]ñofñgdf db] tyf shf{sfoqñd

cfGtl/s ;fwgsf]kl/rfngdf a] tyf ljQlo ;*yfx?sf]dxTj]k0f{eldsf /xþf];Gbe0f a]E / ljQlo lñsf]:j:ytf / szntf clea[4 xg'cTofjZos b]v65 . ;fwgsf]kl/rfngsf ;fy} o;sf];dlrt pkof]udf ;bþtf Nof0{cy{oj:yfsf]pTkfbgzln cfw/ /ñuf/Lsf]cj ;/df ;wf/ Nofpg]b[6sf]af6 cf7]ñofñgsf]a]E ljsf; tyf shf{sfoqñd th0f ul/Psf]5 .

!:= ck]olf dñbþs pks/0fsf]kþf]

gkñnn]xñ pbf/ cfly5 Joj:yf ckgfPsf]5 . dñbþs tyf a]sE glt klq o; gltnf0{ ;fd-h:o xg]u/L th0f ul/Psf]5 . h;fg;f/ k]olf x:tlfk gu/L ck]olf pks/0fx?nf0{kþf]udf Nof0{ dñbþs tyf a]sE ;fwgsf]jfl-5t:t/ lgwf0f ul/g5 . cy{oj:yfdf b]yf k/þf]clws t/ntfnf0{kzñvg ug{dbt kluf;\egl sxl ;docl3 lg]fksf]!@ k]tzt]clgjfo{gub dñbftsf] ;fy}sh lg]fksf]@\$ k]tzt ;/sf/L of gkñ /fi6<a} C0fkqdf nufgl ug]u/L #^ k]tzt t/ntf

cgkft lgwf{0f ul/Psf]lyof]. lglk\$@ \$ klztz yk t/ntf /fvkg[aGb]h cf7f}ofhg\$z?sf jif{?leq}x6f0g5 .

o;sf] abnf ;dli6ut cfly\$ Joj:yfkgdf ;3fp k%ofpg dflb\$ lfn] vhf ahf/ klqnofh:tf dfwodnf0{kfyldstf lbg5 . cy{oj:yfdf ljQlo ;fwgsf]dfu a9L b]vPsf]7x/ ePdf gkfn /fi6<a]n] vhf ahf/df >L % sf];/sf/n]u/}sf]of cfk[n]lgisfzg u/}sf]6h/L lan b]vPdf vhf ahf/df o:t} pks/0fx? laqL u/L clws t/ntfnf0{ sd ubI nlug5 . ck]olf dflb\$ pks/0fx?sf] ?kdf gkfn /fi6<a]n]a} b/df kl/jt6 u/L ;\$rg of lj:tf/s sg dflb\$ glt ckgfpg yfn\$]x];f/f/]a}, ljQlo ;*yf tyf cfd hgtfnf0{;'gf lbg5 .

@= **kfyldstfkkt lfn]df shf{**

pbf/ cfly\$ tyf dflb\$ glt cjdag ul/Psf];Gbedf jflfHo a}x?nf0{kfyldstfkkt lfn]df sh shf\$]lglb{6 cgkft klfx ug{k5{eGg}xfnsf]Joj:yfdf kblj{f/ ug{kglb]vPsf]5 . cf^gf]:j]jj\$df jflfHo a}x?n]xfnsf]Joj:yfctuf sh shf\$]!@ klztz o:tf lfn]df nufpg rfxG5g\eg];f]pglx?sf]lg0f6df e/ kb5. t/ pbf/jfbL cy{oj:yf ckgf0Psf]eP tfklg ;/sf/sf]ufdLof lfn]sf ljsf;k]tsf]kljt4tf tyf ;lk / hfE/ ePsf Gog cfo ju\$ pBdlx?sf] kflsf]cfjZostfnf0{x}f{kfyldstf kkt lfn]sf]cjwf/Off tyf o; lfn]df klfx ug{kgl]ljQlo ;fwgsf]Joj:yfnf0{r6Ss 5f8g klg ldnbg . To;h]ufdLof lfn]sf]ljsf;sf]lgldt lfn]lo cfwf/df 5\$}ufdLof ljsf; a} :yfkgf ug]p27o /flvPsf]5 . o:tf a}x?n]g}ljz]flst ;*ysf]?kdf kfyldstf kkt lfn]df shf{klfx ug5g\ . cf7f}ofhg\$z?sf jifd}o; ;DaGwdf lj:tl sfod sfof{og:t/d}Nof0g5 .

dflb\$ sfodsf]thdf

cfly\$ Joj:yfkgnf0{cfjZoskgI;fwg h6fpg hltsf]cfjZostf 5, ;fwgsf]kpfu klg szn ?kdf xg'TolQs}cfjZos xG5 . t;y{ljQlo ;fwgsf]kpfu ubf{jfxo tyf cfctI/s :yfloTj sfod ug{ljz}f hfB lb0gk5{. gkfn\$];Gbedf cy{oj:yfn]vfdg ;Sg}Gbf a9L dflb\$ of shf{ lj:tf/ eof]eg]cfctI/s ?kdf j:t't tyf ;]fsf]dNo a[4 xg\$];fy}dfudf a[4 eo{cfoft a9g]/ To;af6 cGttf]ufj zlvgt/ l:yltdf klts h kpfj kg{u0{ljb}L ljlgo ;l-rltdf x; cfpG u0{;dli6df jfxo lfn]g;c;Gtlnt xG5 . o; lsl;dsf]cj:yfaf6 cy{oj:yfnf0{hflupg eflts lfn] / dflb\$ of shf{lfn]nf0{Ps csf{E cfj4 u/f0{;Gtlnt cj:yf sfod ug{k]of cfly\$ jif{ z? xgbcl3 cy{oj:yfsf]lj:tl ljZn]f0sf]cfwf/df dflb\$ sfodsf]thdf ul/g5 . o;af6 lbuf] cfly\$ a[4b/, dbf kllt, jfxo l:ylth:tf ljleGg sf/sx?df b]vg]kl/jt6nf0{ldNbf]Nbf]xg] kpf/n]dbf kpfosf]a[4b/ tyf shf\$];Argf to ul/g5 . o; ;Gbedf dflb\$ pNn]v ul/P F ck]olf pks/0fx?sf]kpf]uaf/f shf{tyf dflb\$ Joj:yfkg ul/g5 .

\$= **;sf/fds Aofhb/ glt**

jf:tljs Aofhb/ gsf/fds xg uPdf ljQlo ;fwgsf]kl/rfngdf cj/fv cfpG ;Sg]tyf Aofhb/ plrt txdg g/fvbf cy{oj:yfdf sd nfe kkt xg] lfn]x?df klg ;fwgsf]kpfu eo{ cy{oj:yfn]pkoQm k]tkm kkt ug{g;Sg]ePsf]Aofhb/ gltn]o; ;d:ofnf0{;dfwfg ug{ ;Sgk5{. o:tf];d:of ;dfwgsf]lgldt Aofhb/nf0{oyf;Dej ;sf/fds agfpg]k{sf]zz ul/g5 . t;y{dflb\$ tyf ljQlo gltsf]kpfu klg o; }nlofg?k xg5 .

%= **shf{oj:yfdf ;/sf/L eldsf tyf x:tlf**

gkfnh:tf] ; f/s}clt u/la dh'sdf lg/k]f u/lalsf] /yfdlg /xsf hgtfsf] kltzt lgs} 7hf]ePsfh]plgx?sf]pTkfbgzLntf / /fhuf/Lsf]cj ; / a[4 u/L kl/jlt{ cfly\$ gltsf] ; Gbedf ljsf ; sf]sxL kltkmn o:tf hgtfnf0{klg pknAw u/fpgkg] /fli6a bflotj /xsf]xG5 . vf ; u/L kfyldstfk]t lqdf k]fx xg]shf{tu{ ; ~rflnt ljeGg lsl ; dsf shf{cfot]hgfx? dVotof o:t} hgtfsf]nflu dfq]lgb]zt xg'kb5 .

ljutsf xdf cgejn]b]vPg' ; f/ shf\$] ; xh / ; /n pknAw g}o ; sf]AofheGbf klg a9L dxTjk0f{klf /xsf]b]vG5 . a} tyf ljQlo ; yfgx?n]cf^gf\vr{p7g]lsl ; dn]dfq xTg s]L dbfkmf cfhg ug{ ; d] ; lsg]t/df ol ; dXaf6 klg Aofh lngk5{ dfu / cfkl't\$]klqnofaf6 Aofhb/ lgwf{Of ug[kg]cj:yfaf6 of] ; dX klg ckjfb xg'xbg . t/ shf\$]pknAw eg]cjZo xg] jftfj/Of tof/ ug[kg]zt{lgLZrt xgkb5 . shf{k]t ug{ ; lsg5 eGg]kfjwfg ePkl5 o:tf JolQmx?sf]cfly\$ lqmfnsnfkdf klg ultzLntf b]vk5{.

cf7f]of]hgdf sfoqndsf] ; ~rfngsf]kyd r/Ofd} shf\$]pkfb]tf / nllot ju\$] cfjZostfnf0{lofg lbg] / JolQmut / /fhg]ts sf/Ofn]kpflijt e0{shf{oj:yfdf g}cj/fw / cfF cfpq]lsl ; dn]COf / Aofh dfkL ug]of cgbfg lbg]h:tf lflOfs cjlwdf cfsiOf b]vg]eP tfklg bl3\$ndf cy{oj:yfdf ; fwgsf]afBkmfBdf g}sdL / sdhf]L Nofpg] sf/sx?nf0{lg?T ; flxt ul/g5 .

^: **sh a} shf\$] ; rgt**

ljutdf ; lldt a} shf\$]pNn]vglo lx: ; f ; /sf/n]lng] u/]f]lyof. To:t} ; /sf/L k]ofelt'df ; /sf/L ; yfgx?nf0{klg lgs}7hf] /sd pknAw xg]ub{of. kl/Ofd:j?k lghL lq shf{pknAw xgbaf6 j~rt xg]l:yltdf kb{of.

xfn >L % sf] ; /sf/sf]ljQlo cgzf ; gdf /xg]glit /xsf]ah\$ 3f6f sd xg u0{ah\$ 3f6fsf]df]b]ls/Of Gog ?kdf dfq xg] u/]f]b]vPsf]5 . cf7f]of]hgfsndf klg of]l:yltnf0{ lg/Gt/tf kpfq ul/g5 . ; fy} ; /sf/L k]ofelt'df ; /sf/L ; yfgx?nf0{hfg]shf\$]jflOfHo a} tyf ljQlo ; yfgx?sf]ljQlo :j:ytfdf ; d] k]tsh kpfj kf/]sf]ljutsf]cgejsf]cfwf/df cf7f] of]hgdf ; /sf/L lgsfox?nf0{klg ahf/ klqnofg' ; f/ shf{k]fx ul/g]glit ln0g5 . blftf tyf pTkfbst]sf]a[4 xg]kpf/n]lqmfzLn lghL lqsf cftl/s of j]zsf Jofkl/s lqmfnsnfknf0{ a9g dbt k'ofpg shf{k]fxaf/f a]sE k4lt kptgzLn /xg5 .

&: **zfvf lj:tf/**

zfvf lj:tf/ ubf{jflOfHo a}x?sf]of cGo ljQlo ; yfgx?sf]vr{df cgjZos j[4 e0{ ltgsf]dbfkmfdf k]tsh c ; / k/]f]xfnsf]cgejsf]k[7elddf cfly\$; DefJotfsf]b[6n] Joj ; flos cfwf/df dfq pkoQm :yfgx?df zfvf lj:tf/ ul/g5 . lg/Gt/ 3f6fdf rln/xsf zfvfx?sf]sf/]f/sf]lj:tf/ u/L dbfkmfdf ; ~rfng ug[kp]g ul/g5 . o ; f]ubf{klg dbfkmfdf ; ~rfng xg g ; Sg]b]vPdf glhssf]a} zfvdf ufEg] / acb g}ug]h:tf sbdx? klg rflng5g\ . tyflk a} gePsf lqdf of cfly\$ lqmfnsnfk ; fg]cjlwdf lj:tf/ xg ; Sg]u~hfo ; gePsf lqdf ; lldt ?kdf ePklg a]E ; j]f k'ofpg cfjZos sfoqnd ; ~rfng ug{ ; lsg5 . o:tf sfoqnddf xhfs art a} , 3Dtl art a} , 3Dtl shf{a} tyf ; xsf/L sfoqnd cflb xg ; Sb5g\ .

*: **a] - / ljQlo ; yfgsf] ; b]tf**

ljQlo ; fwgsf]pkoQm afBkmfBsf]p2Zo ln0{cy{oj:yfsf]l:ylt x]L lgDg ljifox?df cfjZos sbdx? rflng5g\ . h ; af6 a}x?sf]ljQlo l:ylt dha't xg5 .

- s_ lgb{z t shf{; DaGwdf kf/bz\$ lgod,
- v_ a} tyf ljQlo ; *yfgsf]; l~rltsf]kof{t tf,
- u_ a} tyf ljQlo ; *yfgsf]lgod sfgbnf0{; /n / kf/bz\$ agfpg]
- 3_ gjlg ljQlo ; *yfgsf]k{z of ljBdfg o:tf ; *yfg lg:sg ; Sg]; xh l:ylt,
- a_ bf]; f]ahf/sf]lj sf; ug]
- r_ ljQlo pks/0fx?df ljIjwtf Nofpg]
- 5_ a} tyf ljQlo ; *yfgsf]lqmfnsnfkdf ; /sf/L x:tlfk gug]

(= ljQlo sDkgL

k|t:kwf{ds ljQlo jftfj/0f ; hgf / lj:tf/ ug{ljQlo sDkgLx?sf]:yfkgr / lj sf;nf0{ ktyldstf lb0g5 . o:tf ljQlo sDkgLx?nf0{vf; u/] cnksfnsf]lgldt ljQlo ;fwg cfjZos k/df jf|ofHo a}x?n]; xh / ; /n tl/sfn]kpfug ug] Joj:yf u/fpg pkoQm sfoqnd tof/ kfl/g5 . ljQlo sDkgLx?sf]Joj:yf e0g; s]f]gkfnsf]; Gbedf ; jk|yd jf|ofHo a}x?n]logsf] ljsf;df xftf]fnf]ug{kb5 tf ls eljiodf uP/ ol sDkgLx?n]dWod tyf bl3{cjlwsf]k{s[tsf] ;fwg h6fpg ; lfd xg ; sb\ . ljQlo sDkgLsf]:j?kn]logsf]ug]sfo{lgwf/t xG5 . olb o:tf sDkgLx? ;fgf eP eg]logn]sd;L6n lan, ljN; ck PS:r]h tyf r]h:tf pks/0fx? l8isfpG6 ugdf cf^gf sfo{; lldt /fvb5g\eg]bl3\$fnlg k{s[tsf cfofhgxf?nf0{ljQ pknAw u/fpg ljQ sDkgLx?sf] cfsf/ klg 7hf] xgkb5 . ;s]Dd bl3\$fnlg ljQJoj:yf ug{ ;Sg] k{s[tsf/ljQ sDkgLx? :yfkgr ug{/ lj:tf/ ug{cf7f]hgfnsfndf pkoQm sfoqndx?sf]; ~rfng ul/g5 .

!)= jf|ofHo a} tyf ljQ sDkgLx?

hgtf; 5l/P/ /x]f]ljQlo ; lng ug]sfddf jf|ofHo a}x?sf]g]kpv :yfg /x]f]g]kfnl cyfoj:yfdf ljQlo sDkgLx?sf]:yfkgraf6 ljQ ; lng ug]sfddf yk ; 3fp kUg]b]vG5 . Psflt/ o:tf ljQlo sDkgLx? jf|ofHo a}x?sf]k|t:kwf{sf]?kdf b]vf kg5g\eg]csf]k{logn]kl/k/ssf] ?kdf klg sfd ug5g\ . ljQlo cfwf/lznf kUg ; s]f zx/L lqdf ljQlo sDkgLx? jf|ofHo a}x?sf]k|t:kwf{xb5g\eg]; fkl]fs ?kdf ljQlo cfwf/lznfsf]cefj ePsf 7fp]f logn]jf|ofHo a}x?sf]kl/k/ssf]eldsf v]lg5g\ .

u} a]E ; *yfsf] ?kdf lrlgg] ljQlo sDkgLx?sf]ljIjw lqmfnsnfkx? xg] ePsn] pkef]usf]lgldt klg ufxsx?nf0{ol sDkgLx?n]Cof kpfug ug]ePsf]sDkgL p]cGtu{ logsf] Joj:yf xg]eP tfklg logsf]lqmfnsnfkdf g]kn /fi6«a]n]df]p clwsf/Lsf]x]; otn]logsf] /vb] / ; kl/j]f0f ; Id tl/sfn]ug5 . ol sDkgLx?sf]; fwgsf]; f] / ltgsf]kpf]usf]; Argf 7hf zx/df tyf ufdlof lqdf s:t]xg]xf]t; DaGwdf cf7f]hgfnsfnsf]z?sf jifdf g]ljz]f Joj:yf ul/g5 .

!!= jf|ofHo a}x?sf]shf{glLt

k/Dk/fb]v ckgfOPsf]; /If0fdvL shf{glLtdf s]L ; wf/ Nof0{cfofhgf of sfoqnd dvl shf{glLt c]ndag ub]cfPsf jf|ofHo a}x?sf]shf{k]fxdf c´}cfofhgf of sfoqndnf0{g]a9L ktyldstf lbg k]; flxt ul/g5 . o; glLtcg';f/ shf{k]fx ubf{jf|ofHo a}x?nf0{hf]vd/lxt agfpg' klg TolQs}cfjZos kb5 . t;y{shf{sf]p2]o kOf{pTkfbgzln tyf cykOf{kpf] eP

gePsf] xg{ z; Qm cgludg 0sf0{ u7g u/L cfofhgfsf] :jf:Yo; DaGwL ljj/Of pknAw ul/g5 .
cfofhgfn]dfu u/psf]shf{r/Ofa4 ?kdf dfq kljfx ul/g5 .

!@= ; 7If0fsf]JoJ:yf

; 7If0fsf] cfwf/df lb05 u/psf]shf{t?Gt acb ug{ldNb5 . o;sf] ;fk]lfs lx:;f sh
kljflxt a} shf{df sd ub{nu]tfklg uNnf of ;grf5 cflbsf] ;7If0fdf shf{lb5 cy{oj:yfdf
To;sf]klg dxTj /xG5 . uNnf oy]6 ePsf]avt To;sf]lwtfdf shf{klkt ug{;lsg]cj:yf /Xof]
eg]dfq sd dNodf vfBfg lgsf;L ug{kgljfwotf /x5 . t;y{plrt uf]fd JoJ:yfkg u/L
uNnfsf]kl/df0f tyf u0fsf]klxrfq u/L To;df sb}kpf/sf]abglot gb]vg]u/L shf{kljfx ug{
kljflxt ul/g5 .

!#= jfl0fHo a}x?nf0{SDko5/f0h ugI

z?-z?df o;sf]lgldt yk nufglsf]cfjZostf xG5. SDko5/; DaGwL klzIf0fsf]klg TolQ
g}h?/t kb5 . k/Dk/fut n]vfk0ffnl, n]vf k/LIf0f tyf ;k/LIf0fsf] ;sf gljg k0ffnlsf]JoJ:yf ubf{
sd{f/Ldf pglx?sf] ;fk]lfs dxTj sd ePsf]dgr]lflgs c;/ b]vf kg{ ;Sg5 . To;h]
JoJ:yfkg]SDko5/sf]kpf]uaf/f sd{f/L lj:yflkt ug]5, sdfs]u0f:t/df a[4 xg] sd{f/L dfly
sdfs]af] sd xg]/ sdfs]lj:tf/ e0{yk sd{f/Lsf]cfjZostf klkg]h:tf ;sf/fds klfnf0{
bzf0{qmlds ?kdf a}E JoJ ;fonf0{cfwlg kljlwtkm{cf7f}of]hgdf pGdv u/f0g5 .

!\$= ; yfut dWo:ytfnf0{;b5s/Of

cfly\$ lj sf;sf ;DefJotfsf]pkofu ug{ljQlo ;fwgsf] cfjZostf kb5 . ljBdfg ljQlo
; yfg tyf jfl0fHo a}x?sf]lqmfnsnfkdf lj:tf/ ug{glbg pks/0fsf]kpf]u a9fpg] tyf o:tf
; yfsf] ;~rfngdf gjlg kljlwsf]JoJ:yf ug{tyf JoJ:yfkgk0ffnldf klg cfwlgs k4ltsf]lj sf;
ug{kglxG5 . ;fy}cy{oj:yfsf]dfu cg';f/ yk ; yfx?sf]:yfkgf ug{klg TolQs}cfjZostf kb5.
t;y{gkfnl cy{oj:yfdf ljQlo kluf9tfd Jofks a[4 ug{ol klfx?nf0{cf7f}k~r jifl6 of]hgdf
ljz]f :yfg lb0g5 . ;fy}ljQlo ; yfgsf]lj:tf/ lj sf;af6 dbf:kmlt /f]g]kpf;df 6]f k0fpg]
tl/sfn]art tyf nufgl JoJ:yfkg ug]sfof cf7f}of]hgjldf cfjZos wofg lb0g5 . ; yfut
lj sf;sf]9fFfnf0{cfly\$; Argdf b]vg yfn]sf]kl/j t6cg?k agf05nlug5 .

!%= ufdlOf a}sf]:yfkgf

ufdlOf lf]sf]cfly\$ lqmfnsnfkdf a[4 u/L lbuf]cfly\$ lj sf; xfl;n ug\$;fy}lf]lo
c;Gthgnf0{sd ub{nul lg/k]f u/LaL/vfdlgsf hgtfx?sf]hljg:t/ psf:g]sfoqmdx?nf0{a9L
;lg]Zrt?kaf6 ;3fpg cf7f}of]hgdf ufdlOf a}x?sf]:yfkgf ul/g5 . ol a}x?sf]sfo{f] ufdlOf
lf] g}xg5 / o;n]n3' tyf s6L/ pBf]usf] ;fy}cfo Pj+ptkfbgdhs slfsfo?, ;fgf Jofkf/
cflbsf nflu shf{pknAw u/fpg5 . ol a}x?sf]:yfkgfZrft\ufdlOf lf]df l:yt jfl0fHo a}sf
zfvfx?nufot kfyldstf lf] shf{ ;fgf ls;fg shf{cflb sfoqmd log}a}x? dfk]t ;~rfng ub]
nlug5 .

kʰl ahf/

kʰlɛld

bʰzsf] cfly\$ ljsf;nf0{dbt kʰofpg :j:y kʰl ahf/sf]ljsf; xg' cToGt cfjZos 5. pBfu, jfiofHo tyf cy{Gqs}bl/nf]ljsf;sf]lgldQ kʰl ahf/ Pp6f cToGt dxTjk0f{cfwf/zlnf xf]. xfn}>L % sf] ;/sf/n] cʰlsf/ u/sf] pbf/ cfly\$ glt, lghls/Of sfognd tyf cf7f] ofhgdf lghl lʰsf];xflutfnf0{Jofks ?kdf a9fpg]nlon]ubf{bʰzdf nufglsf]cj ;/ w]}a9g] tyf ;sf]lgldQ kʰlsf]dfudf cʰolws ?kdf a[4 xg] cgdg ul/Psf] 5. o; ;Gbeʰf kʰl ahf/Nff0{:j:y ?kdf ljsf; tyf lj:tf/ ug{cfjZos x65 . To;h]o; ofhgfsf]p2ox? xfl;n ug\$];fy}bʰt/ cfly\$ ljsf;sf nflu cfjZos cfwf/zlnf v8f ug{kʰl ahf/nf0{kʰyldstfk}'\$ Wofg lbgkg]cfjZostf dx;"; ul/Psf]5 .

xfn gkʰndf kʰl ahf/sf]ljsf; cToGt};ldt ?kdf dfq ePsf]b]v65 . lwtfkqsf] kʰylds tyf bf]l]ahf/ ;ldt ?kdf dfq} ljsl;t xg ;s\$]5 eg]kʰl ahf/nf0{:3fp kʰofpg] vfnf]dr16 a]Eh:tf l]zi6 ;yfx? klg ljsf; xg ;s\$]5g . To:t} ;+o sf]f, aldf ;yfg:tf ;fwg;DkGg l]Qlo ;yfgx?n]sfggL kʰjwfgsf]cefjdf plrt ?kdf kʰl ahf/sf] lqʰofsnfkdf lx:f lng ;s\$]5g . ;fy}nufglsf]? klg cem};fj]hgs sDkgLx?sf] ?kdf cf^gf]Jo;fonf0{:yfk tyf ;~rfng ug]kʰnfuf]b]v6g . ol ;ah]ubf{ kʰl ahf/ ;ldt lwtfkq ahf/ tyf bl3sfnlg ;/sf/L C0f kq sf/faf/ ug]Jo;fox?df ;ldt ePsf] 5. o;n] ubf{bʰzsf]pBfu Jo;focflbsf]ljsf; ug{plrt kʰjwfg/sf]ljsf; ePsf]b]v6g .

pkoQm l:yltnf0{:wf/ u/L kʰl ahf/ ljsf;sf]lgldQ plrt ;yfut Joj:yf ug{ l]Qlo ;:Yffx?nf0{pkoSt ?kdf kʰl ahf/df lqʰofzln agfpg] :6s PS; r]h s]b\$]:yfk tyf ljsf; ug{/ o;s];~rfngsf]lgldQ sfggL cfwf/ tof/ ug{h?/L ePsf]5 .

;ftf]ofhgfsndf kʰl ahf/sf]l:ylt

ljutdf ;~rfng ul/Psf /fli6a ofhgfx?df lwtfkq ahf/;DaGwL ;dli6ut ofhgf geP tfklg ;ftf]ofhgj]lw -@)\$@÷\$& sf nflu ;\$ol/6L v/lb l]qL s]b\$]sfoglt / sfognd lgwf{Of ul/Psf] lyof]. cfBf]ls/Ofsf]qmdf cfjZos kg]cf6tl/s ;fwgsf]kl/rfngsf ;fy}lghl lʰsf];yfut ljsf;sf nflu s]b\$]sfoglt / sfognd agf0{sfof]jog ul/Psf]lyof].

;ftf]ofhgfsndf lwtfkq ahf/sf]dfwodaf6 kʰl kl/rfng ug]cfBf]ls tyf Jofj;flos k]ti7fgsf]:jfldTjdf hg;xflutf h6fpg] lwtfkq l]lgdo ahf/sf]Jo;yf u/L kʰl n]b]b]df ;/ntf ;hetf Nofpg]/ lghl lʰdf kʰj]f/ bnfn k]4g ug]h:tf p2ox? /flvPsf]lyof].

;ftf]ofhgj]lwsf nflu lgwf/t sfogndf s]b\$]!& sDkgLsf];l'rs/Of u/L lwtfkq? sf/faf/ of]o agfpg]nlo /flvPsf]df sh #) sDkgLsf];l'rs/Of xg ;Sof]. ofhgfsf]cGtdf ?=&% s/fB a/fa/sf]rQmf dNo ePsf]zʰ/x? ;l'rs]e]ltglx?sf]ahf/ dNo ?- !^@ s/fB a/fa/ ku\$]b]v65 . t/ jflif\$?kdf ePsf]zʰ/x?sf]sf/faf/ ?- # s/fBeGbf a9g g;sl ahf/ dNosf] thgdf Gogtd /x\$]b]v65 . >L % sf] ;/sf/n]hf/L u/sf]C0fkq? ?- !^) s/fBsf]sf/faf/ ug]sfognd /x\$]df ?- #)) s/fBeGbf a9L dNosf];/sf/L C0fkq sf/faf/ eof].

pBfu Jo;fosf]:yfk tyf lj:tf/sf]nflu cfjZos kʰl h6fpg / ;xflutfsf]cj ;/ hg;fwf/Ofnf0{kʰofpg]qmdf s]b]h]kʰl lgisf;g ug];DaGwdf ;/ ;Nnfx kʰfg ug{kʰl lgisf;g kʰGw / l]qLtsf]sfog{ug{tyf k]ofelt ug]sfogd ;n]ug /Xof]. ofhgfsndf !* j6f sDkgLnf0{

;l'rs/Of ul/of]. ;ftf}ofhgfsndf ?=@! s/fp ebf a9L zp/ kfl ahf/dfkml ;E7t nufgltkml
klflxt xg ;Sof]. ofhgfsf] cGt ;Dddf zp/x?df nufgl ug[hg;fwf/Ofsf] ;wof #& xhf/ ku]sf]
cgdfg 5 .

lwtfkq ahf/ ljsf; ug{bnfn lgoLm, sf/faf/ ;~rfng / cgludg tyf lgoGqOfsf nflu
sfgg k'fwf/ tof/ ug[sfo{eof]. o; ofhgfsndf bnfn ljlod / sf/faf/ lgod thdf e}
:jls[tsf] nflu >L % sf] ;/sf/ ;dlf kZ ul/of]. ;ftf}ofhgfsndf s[bh]lwtfkq ahf/sf
ljleGg klf, ;l'rsf sDkgLx? / ahf/sf]l:ylt / sf/faf/ dNo cflb;DaGwL hfgsf/L nufglstf{/
hg;fwf/Of ;dlf k%ofpg ljz]f kpf; u%of].

cf-j: @)\$&÷\$* / cf-j: @)\$*÷\$(sf]kpl

ofhgf/lxt cjlwsf] klxnf] aifdf yk % j6f ;E7t ;yfsf] ;l'rs/Of ePsf]/ bf] ;aifsf]
klxnf]^ dlxgdf yk \$ sDkgLsf] ;l'rs/Of e}ahf/df sf/faf/of]o ePsf sDkgLx?sf] ;wof %)
kUg uPsf]5 . To:t} ;l'rsf zp/x?sf]ahf/ dNo ?= @!)=@* s/fp kUg uPsf]5 .

ljutdf e}ahf/df sf/faf/ xg]lwtfkqdf ;/sf/L COfkqs]afxNott sfod /xof]. cf-j:
@)\$&÷)\$* df ?= (! s/fp a/fa/sf] ;/sf/L COfkqs]sf/faf/ ePsf]df cf-j: @)\$*÷\$(sf]
klxnf]cw{jflif\$ cjlwdf ?= !\$ s/fp @% nfV a/fa/sf]sf/faf/ ePsf]b]vG5 .

kfylds lgisf;g ahf/tkml{cf-j: @)\$&÷)\$* df # ;yfgx?nf0{;f ;Nnfx kpfq ul/Psf]
/ Pp6f ;yfnf0{?= *(nfV a/fa/sf]zp/ lgisf;gdf dbt k%of0Psf]lyof]. cf-j: @)\$*÷\$(
sf]cw{jflif\$ cjlwdf # j6f sDkgLnfo{k/fdz{kpfq u/L Ps sDkgLnfo{zp/ hf/L u/L kfl kft
ug{ dbt k%of0of].

lwtfkq ahf/df Joj;fol bnfn glolQm ug[sf/f]f/ lgod sfof]jog ug[kml{d:ofdf
lgodfjnla/];DalGwt lgsfon]kl/dfhg ug{nufsf]ePtf klG :jlsf kft gePsf]n]nfu' xg
;sh .

kfl ahf/df b]yf k/]sf ljBdfg ;d:ofx?

ljBdfg ljQlo ;Argdf ;\$ol/6L v/Lb ljql s]b]sf]cltl/tm ljleGg ljsf; a}x?, sdf f/L
;+o sf]f, /fli6a aldf ;yfgh:tf lgsfox? kfl ahf/ ;yfsf]cleGg c·sf]?kdf sfo{;~ring
ul//x]sf 5g\ . t/ xfnsf]ljQlo ;Argdf cefj /x]sf kfl ahf/ ;yfx? h:t}nufgl sDkgL,
ljQlo sDkgL, lnHÉ tyf xpl;É kmfOgf;sf] ;d] ;yfut ljsf; u/L Ps :j:y / klt:kwf]ds
ljQlo ;Argsf]lgdf] ug{ckl/xfo{ePsf]5 .

ljutdf ePsf kpf;sf afjhb kfl ahf/;DaGwL ofhgf thdf, glt kltkfbg /
sfof]jogdf tfnd]sf]cefj ePaf6 cem]klg kfl ahf/ z]j cj:yfdf /x]sf]5 . kfl ahf/sf
;Da4 lgsfosf lqmfnsnfkx? ljl08t ePaf6 cy{Gqn] ;dli6ut (synergistic) nfe kft ug{
;s]sf]5g . b]zdf jfl0fHo a}, ljsf; a} tyf cGo ljQlo lgsfox?sf] ;wof / ;fwg a[4 xb}uP
klg pknAw ;fwg kfl ahf/tkml{k]flxt xg ;s]sf]5g . kfl ahf/sf lqmfnsnfkd]wof dr]6
a]É, hf]vd kfl kpfq ug[lwtfkq ahf/df Joj;fol bnfn sfof]f0{ljBdfg ljQlo ;yfx?n]
kfydstsf ;fy ;~ring ug{ ;s]sf]5g\ . xfo/ krh cflb sfo{?sf] ;jyf cefj /x]sf]5 .
;E7t ljQlo lfqn] pkef]mf]sf]cf]Zostfnf0{wofg k%ofpg g;s]sf6 cgf]krfl/s ?kdf pkxf/
sfof]md, 9s6L sfof]md ;~ring ePsf 5g\ . o;/L of]lf] cufl8 cfpagn] ;E7t lf]sf] ;fwg
kl/rfng / nufgl df kltsh kpfj kg{u}ljQlo ;Argnf0{c;/ k/]sf]b]vPsf]5 . o; cj:yfdf

pTkGg ljs[tx?nf0{ ahf ;wf/ u/L lJQlo klfsf] ;bPls/0fsf ;fy} kFl ahf/sf] ;glof]ht ljsf;af6 bZsf]cfBf]ls/0f ug{;lsg5 .

cf7f]of]hgnf]lgwf{0f u/}sf p2Zox? klt ug{kFl ahf/sf] ;bPls/0f / ljsf;df Wofg lbg cfjZos 5 . kydtll of]hgfsf]nlo k/f ug{lghl lfnf0{lbPsf]bfloTj lgefpg, bkt/ cfBf]ls ljsf;sf nflu rflxg]kFlsf]cfkl't{u/fpg / cfly\$ pbf/kg cgsh xg]u/L kFl ahf/ ;lqmo aGg' h?/L 5 . ;/sf/L ;yfgdf :jfldTjsf]lghls/0f ug{ / pBf]u Joj ;fosf]ljsf; sf]lgldQ ;d] kFl ahf/sf]ljsf; xg'clgjfo{5 .

kFl ahf/sf]xfnsf]cj:yf / of]hgnf]kbf]g u/}sf]yk lhDd]f/Lnf0{ljrf/ ubf{bxfosf ;d:of / rbf]lnf0{;dfwfg ug{u/L kFl ahf/ ;DaGWL of]hgf thf]f ug{kglb]v5 .

!= bZsf] ;E7t lJQlo lfh jf]lofHo a]dvl /xsf]5 . bZdf ePsf % j6f jf]lofHo a]x?n]lJQlo lfh]sf]sh ;fwgsf]tlg rfy0E6bf a9L lx:;f cfu6sf 5g\ . kFl ahf/ thgf]ds ?kdf gof7 ;fgf]xl lJQlo lfh]sf] ;Gtint ljsf; xg ;sf]5g .

@= kFl ahf/sf]jtdfg ;Argf klg a9L C0f dlv (Lending Oriented) 5 . lwtfkq ahf/df >L % sf] ;/sf/n]lgisf;g u/}sf C0fkqsf]afxN0tf 5 / ;yfut lfh]n]z0/ hf/L ug{klyfsf] ljsf; xg nfu]klg ;DefJo kl/of]hgfsf]sdl / kFl ahf/df cfpg k] ;fxgsf]cefjdf lwtfkq ahf/ ;lqmo aGg ;sf]5g . Ps dfq cfBf]ls a] ;fwgsf] ;ldttfn]ubf{sfo{ lj:tf/ ug{ ;sf]5g . ;fwg kl/rfng ug{ ;Sg]sd{f/L ;+o sf]f, aldf ;yfgx? cf^gf ;fwg ;] ;/sf/L lwtfkq, a] lglfk / C0f nufgldf dfq s]b]t /xl ;yfut lwtfkqdf kl]flxt ug{ ;sf 5gg\ . ;E7t lfh dwoBf]kdv lx:;f /xsf] ;/sf/L ;yfgsf]lJQlo cfjZostfnf0{ ;/sf/L ahf ljlgo]hgaf6 cfkl't{ul/g]ul/Psf] ;E7t lfh ahf/dvl / klt:kwf]ds aGg ;ls /xsf 5gg .

kFl ahf/df ;lqmo eldsf v]lg'kg]sltko ;yf / lqmo]snfkx?sf]cyf{Gqdf cen}sdL /xsf]5 . lJQ sDkgL, ln]h, xpl;E kmfOgf; , k] ;g km08, xfo/ krh, dr06 a]su, 0Gel6d]6 a]suh:tf ;yfgx?sf]cefjdf c08//f0l6, ln]h jf hf]vd kFl, l8n/, d]sf] d]s/, a]s]l/ ;j]f h:tf sfo{?sf]ckof{ttf jf cefj /xsf]5 .

\$= lwtfkq hf/L u/L kFl p7fpg]klqmo]nf0{b]l:yt ug{/ lwtfkq?sf]k]s[tdf ljljwtf Nofpg ;lsPsf]5g . nufglstf]sf]hf]vd jxg ug{lfdtf / ck]lft k]tkn;E tfndh /fvL ;/sf/L C0fkq, z0/ hf/L ug{klyf ljsf; ePsf]5g . o:t}kFl cfjZostf k/f ug{ ;+ozln jf c;+ozln jf kl/jt0lo ljz]lft ePsf lkk/] ;z0/, l8a]r/, ^nf]6+ b/ a08, l8a]r/ hf/L ug{k/Dk/f ljsf; xg ;sf]5g . ;/sf/L jf cw{/sf/L 0sf0{?n] ahf/df lwtfkq hf/L ug{u/}sf 5gg\ . sDkgln] ;f]hgls lglfk lng]k/Dk/f ljsf; ePsf]5g . o:t}kFl ahf/sf]k]tknb/ lgwf{0f / ;dGjo ug{0sf0\$sf] ?kdf cfjZos glttut sfoq]dsf]sdL /xsf]5 .

%= ;\$ol/6L v/Lb laq]l s]bh]Ps}5fgf dlq lb0/xsf] ;j]fx?h:t}gof]Hgisf;g tyf lalq] k]Gwg, bf]f] ahf/ Joj:yfkg, a]s]l/ ;j]fx? k]fjsf/L ?kdf ;~rfng ug{ nufglstf]sf]lxtnf0{ ;d] Wofgdf /fvL ;k]flxt ug{cfjZos ePsf]5 . ;fy}kFl ahf/ ;DaGWL ;j]fx?nf0{kfyldstf ;fy ;Dkfbg u/fpg, lgu/fgl /fvG]:j:y ?kdf ljsf; ug{clwsf/ ;DkGg 0sf0\$sf]cefjn]kFl Disclosure Standard tf]g] ahf/ :j:y ;~rfng ug{gl]t lgbZg lbg] / cgludg ug{nufglstf]sf]lxt ;Af0f ug{ / cfjZos pkfox? l ;kmf]l/z ug{lgbZg lbg] sfof]jog ug]h:tf sfo{? xg ;sf]5gg\ .

^= ;\$ol/6L v/Lb laqML s]b|cfkM}lgoGqs, ahf/ lgdf{f tyf bf] f] ahf/ ;~rfns klG ePsf] xBf lgoGqOf / ;Gthgs] klqmoF plrt ?kdf ljsf; xg g;ls kFL ahf/sf]ljsf;df kltsH c;/ k/}sf] b]vG5 . bf] f] ahf/ ;~rfngdf bnfnx? sfo{t xg] l:ylt ;hgf gePsfh] o:tf] ahf/ Psbd} ;ldt cj:yfdf /x}sf] tyf o;af6 kfylds ahf/ ljsf;df ;d]t kUg ;Sg] pTk]Off kUg ;s}sf] 5g\ . o;af6 kg kFL ahf/ ljz]f u/L lwtfkq ahf/ ;s]rt g}/x}sf] 5 .

&= ljBdfg kFL ahf/;DaGWL lgsfox?alr tfndh / ;dGjo b]vbG . kFLsf] ngbG cgfkrf]l/s ahf/df a9L ePaf6 kFL ahf/af6 7h 7hf kl/ofhgf]nflu kof{t kFL kft xg ;s}sf] 5g . To:t} ljBzL nufgl / kFL kljxsf] nflu kFL ahf/ vhf gePsf] / sfo{~rfngdf cfwGLs/Of gePsfh]kFL kljfx u/fpg ;lsPsf] 5g .

dfly pNn]vt ;d:of / rbf]tnf0{b]i6ut u/L cf7}k~r aifL ofhgfdf b]fo cg';f/ kFL ahf/sf]p2]o, sfo{glt / sfo{md thf ul/Psf] 5 .

p2]o

!= b}zdf pBf]u Jofkf/, s]if tyf cGo Joj ;fosf]b]tt/, ljsf; ug{tyf lghL lfh]sf] ;xeflutf clea[4 ul/ ;f]sf]kl/rfng tyf kljfxnf0{oy]6 tNofpg pkoQm kFL ahf/sf]ljsf; ugI.

@= ljQlo lfh]sf] ;GtInt ljsf; sf nflu kFL ahf/sf]eldsf / dxTj clea[4 u/fpg] / o;sf] nflu Ps kpf]sf/L / blf ;yfut ;Argfsf]ljsf; ugI.

#= a9L ;] a9L hg;fwf/Ofn] ;d]t nufgl ug{ ;Sg] jftfj/Ofsf] ;hgf u/L ofhgf]lwdf lghL lfh]af6 ul/g]nufgl / >L % sf] ;/sf/n]cfGtl/s C0faf6 ugInufgl /sdsf]dxTjk0f{efu kFL ahf/af6 ljleGg lwtfkqx?sf]dfllodaf/f kl/rfng ugI.

\$= :j:y kFL ahf/sf]ljsf;af/f ljleGg ljQlo ;fwgx?sf]kl/rfng tyf kljfx cfkrf]l/s lfh]af/f u/fpg k] ;fxg ugI.

glt

cf7}ofhgf]lwdf pkoQm p2]o xfl;n ug{b]xfosf gltx? c]nDjg ul/g5g\

!= zB/, a08, l8a]r/ cflb lwtfkqx? lgisf;g u/L kFL kl/rfng ug{ lwtfkqx?df nufgl ugInufglstf?sf] xs lxt ;HfOf;DaGWL sfo{? ug{ lwtfkq sf/faf/ s]bk?nf0{ Ohfht lbg, cgludg / ;kl/]fOf ugI ahf/af6 kFL p7fpg] ;E]7t ;yf?sf]ef]ts , cfly\$, ljQlo, Joj:yfkg ;F ;DalGwt tYofI Pj+hfgsf/Lx? ;fj]hgs kpfzdf Nofpg / tL ;rgfk]t sDkgL, Joj:yfkg, ;mUg sfGg]ljB, Psfp06\$ cflbsf]pQ/bfloTj tf]Gh:tf kFL ;F ;DalGwt sfo{?nf0{ ;rf? ?kaf6 sfof]jog ug{ lwtfkq ahf/ lgoGqOfsf nflu lwtfkq sf/faf/ afB{(Securities Exchange Board) sf] ;yfut Joj:yf ul/g5 .

@= ;\$ol/6L v/Lb-laqML s]bhf0{ lwtfkqx?sf]k]t:kwf{ds cfwf/df sf/faf/ ;DkGg u/fpg Ps gfkMf sdfpg kl/t gePsf]:jo+gloldt xg] (Self Regulatory Organization) :6s PS; r]hsf] :yfkgf ul/g5 . bl3\$fnlg ?kdf :6s PS; r]hsf]:jfldTj / ;~rfng k0f{ lghL lfh]sf bnfn Joj ;folnf0{x:tfGt/Of ugIu/L xfn]sf] ahf/ ;ljwf lj:tf/sf]nflu cfjZos kg]yk kFL kft u/L pkoSt ;Argf lgdf{ ul/g5 .

- # sdx/f/L ;~ro sfj, aLdf sDkgLx?, a}, lJQlo ;:yfx?nf0{ kFL ahf/df ;xeful u/fpg ptkV/t ug{tL ;yfx?sf]jt{dfg Pj lgod cflbdf cfjZos ;zfwg ul/g5 . To:t} lghL / ;/sf/L lfjsf ;yf, :yfglo 0sf0{ ljsf; a}x?nf0{dWod / bl3\$fnlg kFLsf] nflu >L % sf] ;/sf/dflysf]lge{tf sd u/f0{lJleGg kpf/sf lwtfkq hf/L u/L kFL kft ug[kyfsf] ljsf; ul/g5 . o:t}ljsf; a}x?nf0{hg;fwf/0faf6 kFL p7fpg clekV/t ul/g5 .
- \$= kFL ahf/sf dWoytfx?sf]ljsf; / lJ:tf/ ug{ lJQlo ;yfx?nf0{lwtfkq lgisf;g kpgw, kJofelt, bnfnL, ahf/ lgdf0f:tf lJQlo Joj;fodf ;mUg u/fpgsf] ;fy}o:tf ultljlwx?df ;mUg xg] ;E17t ;yfx? lghL lfjdf kl4g ug{;xofu k%of0 kfylds / bfj, lahf/nf0{c? ;b9 u/f0g5 .
- %= kFL ahf/sf lJleGg ultljlwdf ;mUg /x}sf lJQlo Joj;folx?nf0{kl/ofhgf dNofÍsg, sDkgL dNofÍsg, z9/ dNofÍsg, lwtfkq sf/fj/, ;'rgf k0ffnL Joj:yf nufot lwtfkq ahf/;F ;DalGwt lJleGg klfx?af/bf gloldt ?kdf tfind tyf ufj7L, ;~rfng ug{ cfjZos Joj:yf ldnf0g5 .
- ^= kJolf ?kdf ;fwf/Of z9/df nufgl u/L hfjvd ukOf ug{grfxg]jf nufglsf]hfjvd Gog ug{rfxg]artstf?sf]art lJleGg art tyf nufgl ofhgft{t lJljw lJzJftfoQm l:sdx?sf] dWod kl/rfng u/L lwtfkq?sf] kfylds ahf/df lgisf;g kpgws, kJofeltstf] ;fy}z9/ nufglstf] ?kdf ;mUg e}kfylds ahf/sf]ljsf;df ;3fpg]/ bnfn, dfs6 d5/, kfkfnof]djh/sf] ?kdf bfj lah/df ;mUg e}ahf/sf] t/ntfd a4 ug] cflb lJQlo sfo?sf]ljsf; ug{lJQlo ;yfnf0{;b9 agf0g5 .
- &= ofhgfd kl/nlft pbf/ cfly\$ glt cg;f/ lwtfkq ahf/sf]ljsf; ug{kFL ahf/;DaGwl jt{dfg Pj, lgodd cfjZos ;fwf/ ul/g5 . o:tf ;wf/ ubf{lJleGg cgfkrf/s lJQlo sfoQmdx?nf0{gloldt ug] sDkgLx?n] ;/n ?kdf l8a}r/ hf/L ug{;Sg] lglfk kft ug{ ;Sg]/ lJlgdo ;fW (Negotiable) lglfk kpf0fkq hf/L ug{;Sg] u/fpg cfjZos sfggL cfwf/ t9f/ ul/g5 . ;fy};fgf nufglstf?sf]lxt ;Af0fsf nflu sDkgL Pj / cGo Pjdf klG cfjZos ;fwf/ ul/g5 .
- *= lwtfkq ahf/df ljb7L nufglstf] kl}nf0{qmdzll vhf ub]n}fG cfjZos sfggL ;zfwg ug5f ;fy}o;af/]sfoQmd agf0{nfu'ul/g5 . To:t}sDkgL jf ;yfsf]s86 /l6+ ug[kfjwfgsf]ljsf; u/L o:tf ;yfx?klt hgtfsf]cle?lr / lJzjf;df clea4 Nofpg] kpf; ul/g5 . o;af6 hgljZjf;sf]cfwf/df sDkgLx?nf0{;fwg ;f kl/rfng ug{dbt ldNg5 . ;fy}lwtfkqdf ul/g] nufgl / kFL ahf/af/]Jofks ?kdf krf/ k;f/ ul/g5 / To;af/]hg;fwf/0fsf]lr clea4 u/fpg z}fs sfoQmdx? ;d} ;~rfng ul/g5 .
- (= 7hf cfoJhgfx?df nufgl ug{;lfid agfpg gkfn cBf]uls ljsf; lgudsf]kFL z9/ lgisf;g u/L a4 ul/g5 . o;sf]nflu ahf/af6 kFL ;Ing ug{k} ;flxt ul/g5 .
- !)= dfhbf a}, lJQlo ;yfx?sf] ;yfut tyf sfggL ;Argfx?sf]k9/fjnf\$g u/L lJQlo lfjdf /x}sf] kFLnf0{lwtfkqsf] dWodaf/f ptkfbgzLn kl/ofhgftk{ sZntfk}\$ kljfx u/f0g5 .
- !!= cBf]uls ljsf;sf]qmddf Jofj ;flos klti7fgx? vf/h xg] lJ36g xg] Pp6fn]csf]v/Lb ug] Ps csf]F ufleg] plrt dNo :j:y sf/faf/ k4tL (Fair trade practice), 6f6 kIN6g] /

;DklQ clwsf/ / To:tf] clwsf/ x:tfGt/Of ug]h:tf ultljwx?;F ;DalGwt sfGg] / kpf;lgs Joj:yfx?sf];wf/ tyf ljsf; ul/g5 .

sfoqnd

- != lwtfkq ahf/ ;~rfng tyf lgoGq0fsf nflu sfGg] tyf ;*yfut cfwf/sf] ljsf; u/L ;\$ol/6L PS; r]h af]sf] :yfkGf ug]sf nflu cfjZos sfGg] d:of] / ;*yfut 9fFf tof/ ul/g5 . lwtfkq lgisf;g ubf{ / ;'r'st sDkgln];fj]h]lgs hfGsf/Lsf nflu kpf]zt ug]kq];'rgf (Disclosure) sf]:t/ tf]G]tl ;'rgfx? ;fj]h]lgs ?kdf kpf;g ug]/ To;sf] kpf]jsf/L cgludg ug]sfGg] tyf ;*yfut Joj:yf ldnf0g5 .
- @= xfnsf];\$ol/6L v/Lb-ljqm] s]bhf0{dgfkm]faf6 k]/t gxb] :jo+gLo]Gqt :6s PS;r]h ;*yfsf]?kdf ;*yfkG ul/g5 . :6s PSr]h sf/faf/sf nflu cfjZos e]ts ;ljwf lj:tf/ ub]n]h]fg qm]ds ?kdf lghL lf]sf];xeflutf a9f0g5 .
- #= ;E]7t ljQlo lf]df /x]sf];fwg lwtfkq nufgltkm{k]flxt u/fpg]u/fpg sdff/L ;~ro sf]f, aldf sDkg]x?sf ;fy}cG lojQlo ;*yfx?nf0{k]g z]p/ l8j]r/ / lwtfkqx?df nufgl ug]k];fxg ul/g5 .
- \$= k]f] ahf/sf d]o:y ;*yf / ;]fsf]ljsf; tyf lj:tf/ ug]{gful/s nufgl sf]f Pj+cG lojQlo ;*yfx?n] k]ylds lgisf;g k]Gw k]ofel't, bnfn] ahf/ lgdf]fh:tf sfo]? ul/g5g\ . ;fy}ljQ sDkg]sf]:yfkGnf0{k]flxt xg]u/L ljQ sDkg] P] sfGgdf ;wf/ u/L nfu'ug]Joj:yf ldnf0g5 .
- %= lwtfkq ahf/nf0{lj:tf/ ug]{cfjZos hgziQm]nf0{tflnd lbg]Joj:yf ldnf0g5 .
- ^= ljleGg art of]hgf ;~rfng u/L ;~;fgf nufglstf]sf]art lwtfkq nufgltkm{k]flxt ug]{gful/s nufgl sf]f jf o:tf l:sd ;~rfng ug]{j]s[t k]fPsf ;*yfn]ljleGg art of]hgf kl/rfng u/L ;*yfut lf]df k]f]sf]nufgl / cG lojleGg ljQlo ;]f k]f]g u/L k]f]t ePsf] dgfkm] ;xefulx?df ;d] ljt/Of ug]Joj:yf ldnf0g5 . ;DalGwt 6i6 P]sf]ljsf; ePk]5 lwtfkq ahf/ lgoGq0f ug];*yfn]cG 6i6 sDkg]sf];~rfng ug]{lb0g5 .
- &= d]lod / bl3]sf]nlg k]f]sf] nflu lwtfkq ahf/nf0{pkof] ul/g5 . >L % sf];/sf/n] ;/sf/L ;*yfgx?nf0{cgbfg, Cof / z]p/ k]f] k]f]g ug] gl]tdf kg/fjnf]g u/L k]t:k]f]ds d]lod lwtfkq hf/L ug]k]yfnf0{k]flxt ul/g5 . g]k]n cf]f]ls ljsf; lgud, s]f ljsf; a]h:tf ;*yfn]nufgl]sf]nflu cfjZos ePsf ;fwg lwtfkq hf/L u/L k]f]t ug] k/Dk/fsf]ljsf; ul/g5 . o;sf ;fy}:yfglo gu/ 0sf0]?n]ljleGg ljsf; lgdf]sfo{ubf{ ;Def]Jotfsf cfwf/df lwtfkq hf/L ug]k]y ckgfpg ;lsgaf/] ;Def]Jotf x]/g5 .
- *= cg]k]rfl/s lf]df e0/x]sf]ljQlo lq]ofsfnfknf0{gloldt u/L cf]k]rfl/s lf]tkm]{Nofpg cfjZos sfGg] cfwf/ / ;*yfut :j?ksf]Joj:yf ul/g5 . Jofj ;flos k]ti7fgx? vf/h xg] Pp6fn]csf]v/Lb ug]Ps csf]F ufleg] plrt d]no / :j:y sf/faf/ k4lt, 6f6 k]N6g] ;DklQ clwsf/ / To:tf]clwsf/ x:tfGt/Of xg]ultljw;F sfGg, kpf;lgs Joj:yf ;wf/ ug]{cfjZos lgsfo v8f ul/g5 .
- (= ;j{fwf/Ofaf6 sDkg]x?n]l8k]h6 lng]k]yfnf0{ljsf; ug]/ ;]sf]cgludg ug]{kpf]jsf/L sfGg] / ;*yfut Joj:yf ldnf0g5 .

!)= Jofks hg;xeflutf ePsf sDkgLsf]:yfkgf tyf ;~rfngnf0{k};fxg lb0g5 . sDkgL
kpf;gdf ;wf/ Nofpg] pBfu ljeFu / jfl0fHo ljeFun]56[56]sDkgL /lhi6/ ug]xfnsf]
kyfdf ;wf/ Nof0{Ps PSLst /lhi6kg 0sf0sf]:yfkgf ul/g5 . o:tf];wf/ ug]qmddf
kf0e5 sDkgL klAns sDkgLdf jblng] sDkgL ufleg] sDkgLsf]:yfkgf / vf/h (entry and
exit) sfo{?nf0{:ki6, ;/n / kpfjsf/L agf0g5 . Jofks hg;xeflutf kl/rfng u/L v8f
xb vfhg]sDkgLx?df ljQlo ;:yfgx?n];*yfkssf]?kdf ;d] efu ln0{z}/ kFL kpf
ug]tyf k]ofelt ;ljwf ;he u/fpg]gllt ckgf0g5 . ;yfut l]sf]lwtfkq sf/faf/df
ultzLntf kpfug{z}/ l8kfh6/L tyf /lhi6kg 0sf0sf];DefJotf x]L :6s PS;r]hsf]
sfo{ul/g5 .

;fjhlgs ;yfg tyf lghls/of

k7eld

låtlo ljZjo4kl5 ljsf;fjdv bzx?df ljsf;sf bl/nf dflodsf?kdf ;fjhlgs ;yfgx?sf:yfkgf ePsf]kf0G5 . ljsl;t bzx?df c7f/fztfllbb]v g]o:tf ;yfgx? :yfkgf ul/Psf] x]. t/ kfl tyf Jofj;flos ;lksf] cefj ePsf cljst;t dh'sx?df o; ksf/sf] ;yfgx?sf] a9L dxTjb]vPsf] xbf tl bzx?df k]f/f/ tyf ;Jf lfb]v lnP/ pTkfbg tyf ljt/Ofllf]df klg ;fjhlgs ;yfgx?sf] :yfkgf ug{yflnof]. vf; u/L ;dfhjfbdf ljZjf; ug] ljsl;t Pj+ljf;fjdv dh'sx?df bzx ljsf;sfodf ;/sf/sf]eldsf kdv xbk5{eGg]cjwf/Off /x]af6 pTkfbg tyf ljt/Ofsf ;fy}Jofkfl/s l]f]df klg o:tf ;yfgx? :yfkgf xg uPsf] x]. gk]ndf klg ;yfgx?sf]kfbef] ljsf;k]tsf]o;}cjwf/Offaf6 ePsf]x].

;fjhlgs ;yfgx? k]f/f/ ;Jfx? tof/ ug{ bzxdf cfjZos ;fdfgx? pTkfbg ug{ lgof] ug{ dNo l:yltnf0{lgoGqOf ug{dbt lbg, /fhuf/sf cj;/ ;hgf ug{ ;/sf/L /fh:jnf0{ clea[4 ug{tyf bzx ljsf;s}qdddf dxTjkOf{of]ubfg lb0{cfly\$ pGltsf]lgldQ dbt k'ofpg] p2Zon]:yfkgf ePsf xg\.

gk]ndf klg h?/L cfwf/e't ;Jfx? ;hgf ug{tyf cfjZos l]f]df lghl l]f]sf]pkoQm pBdzlntf gb]vPsf] kfl nufgl ug]lfdtf klg sd ePsf]tyf kfljws 1fgsf]sdl /xl kf/IDes l:yltdf /x]bf] ;fjhlgs ;Jf, pBfu, Jofkf/, ljQ cflb l]f]df ;fjhlgs ;yfgx? :yfkgf ul/P . @)!! ;fndf gk]n a} ln= nf0{;fjhlgs ;yfgsf]?kdf :yfkgf ul/Pkl5 cfb]lus ljsf; lgud, zfxl gk]n afo' ;Jf lgudh:tf ;fjhlgs ;yfgx? :yfkgf ul/P . @)!* ;fndf pBfu l]f]df klg hgsk/ r/f] sf/vfgf, jl/u-h lrgl sf/vfgf tyf af]af/L 5fnf hQf sf/vfgf:tf pBfu? :yfkgf eP . To;kl5 qlds?kdf a}x?, Jofkf/ l]f] b' ;~rf/, ljhhL, kfgLh:tf ;Jf l]f] l; d]6, 0\$, cfb]lw sk8fh:tf dxTjkOf{cfb]lus l]f]df ;yfgx?sf]kfbef] eof]. o; ksf/n]cfh gk]ndf ljleGg ksf/sf ^@ j6f ;fjhlgs ;yfgx? :yflkt ePsf 5g\.

;fjhlgs ;yfgsf]ljsf;n]dfly pNn]v u/h:t}/fhuf/Lsf cj;/x? ;hgf u/] bzxdf pTkfbg a9P/ tyf cfjZos cfwf/e't ;Jf kfbg u/] dxTjkOf{ of]ubfg ug{s} tfklg tl ;yfgx? blf?kdf ;~rfng ug{s}sf] eg] kf0B. nfd] ;do;Dd ;Af0f lb] lb]klg ;fjhlgs ;yfgx?n]ljQlo ;lfdtf tyf sfo\$zntf /fd/L xfl;n ug{g;sl ;/sf/L cgbfgdf g] e/ kg[kg]b]vPsf]xbf ol ;yfgx?sf]sfo\$zntfdf clea[4 Nofpg ulxl/P/ ;f]g'kg]cfjZostf b]vPsf] 5 .

xfn ;~rfngdf /x]bf ;fjhlgs ;yfgx?df >L % sf] ;/sf/n]cf=j= @)\$&÷\$* ;Dddf ?=^ c/a #) s/f] #@ nfv kfl nufgl u/]sf]5 eg]tl ;yfgx?df hDdf ?= !% c/a %* s/f] \$@ nfv COf nufgl ePsf]5 . n]vk/Llfof u/L ;lsPsf ;yfgx?df cf=j= @)\$^÷\$& df hDdf ?= @\$ s/f] g] ;fg ePsf]df cf=j= @)\$&÷\$* df g] ;fglsf]/sd a9] ?= ! c/a *& s/f] ku]sf]5 . o;af6 ;fjhlgs ;yfgx? lg/Gt/?kdf cfly\$ ef/ e0/x]sf] s/f :ki6 5 . ;fy}ol ;yfgx?sf]cf] ;t lfdtf pkof] %@ k]tzt dfq ePsf]clwsfz g] ;fgldf uPsf]/ >L % sf] ;/sf/n]lbg'kg] ;~rfng, 9jfgl tyf kflut cgbfg qlds?kdf a9L cf=j= @)\$&÷\$* df ? &^ s/f] &@ nfv ku]sf] b]vG5 . ol ;a]af6 ;yfgx?sf]sfo\$zntf clea[4, Joj:yfkgdf ;wf/ u/L Jofkfl/s b]l6sf]af6 ;~rfng ug{ cfjZos ePsf] ;yfgsf] k]t x]L ol ;yfgx?nf0{

lghls/s0f ug[kg]tyf lghls/0f ug{g;lsg]eP blftf clea[4 sfoqmd oyflz3];~rfng ug[kg]
:ki6 xg cfp5.

ljutsf kpf;

;fj]hgs ;*yfgsf]cj:yfnf0{wofgdf /fv] >L % sf] ;/sf/n]lghls/0f ug[kpf; o;}
bzsb]v kf/De u/}sf]b]vG5 . xg t o;eGbf cl3klg s]L ;*yfgx? lghls/0f ug[kpf; ul/Psf
xg\ . h:t}afnfh' sk8f pBf]u ljql ug[kpf; k6s k6s e0;s}sf]5 . t/ lghls/0fsf nflu
cfjZos /fhg]ts k]ta4tfsf]sdlsf]cnfjf tof/L sfo{ql6k0f{/xg uPsf]h] klg of] ;knn xg
;sb .

To:t}@\$@ ;fndf Ps dlxgdf Pp6f ;*yfg lghls/0f ug[lg0f6 >L % sf] ;/sf/n]lnPsf]
b]vG5 . t/ o;tkn{ sfof]jog eg] xg ;s}sf]b]vG5 . To:t}@\$% ;fndf jL/u~h lrgl
sf/vfgsf]\$ (kltzt cz ljql ug[lg0f6 klg >L % sf] ;/sf/n]u/}sf]lyof] . o;}tfsf lxdfn
l;d]6 sDkgL lghls/0f ug[kpf; ;knn xg ;sb . g]kn cB]lus ljsf; lgudn]cfk]g]
:jfldTjdf /x}sf]czx? lghl lfnf0{x:tfGt/0f ug[u/}sf]kpf; kf/blz{fsf]cefjdf ;knn xg
;sb . To:t}@\$^ df >L % sf] ;/sf/n]#) j6f ;fj]hgs ;*yfgx?sf]%) kltzt cz lghls/0f
ug[lg0f6 u/L Pp6f lghls/0f ;ldtsf]klg u7g u#of] . pSt ;ldtn]lghls/0f;DaGwL d:of] . :j]
kq tyf sfoqmdx? lgdf0f{u/L >L % sf] ;/sf/;dlf k} u#of] . t/ To;kl5 sb}kf0nf rflnPg .
o;/L lghls/0f ;DaGwdf ljutdf k6s k6s kpf;x? ul/P tfklg t}f/L ck0f{Pj+ql6k0f{/xg/
cfjZos k]ta4tf g/xgfn]of] ;knn xg ;sb .

lgjffrt ;/sf/sf]u7gkl5 >L % sf] ;/sf/n]cfly\$ jif{@\$)*\$ (df # j6f ;/sf/L
;*yfgx? lghls/0f ug[lg0f6 u#of] . ;fy}lghls/0fsf]ljleGg cfjZos glt lgdf0f{ug{lghls/0f
;ldt tyf >L % sf] ;/sf/ cy{dGqnocGtu} ;*yfg ;dGjo dxfzfvdf lghls/0f 0sf0sf]
u7gsf] ;fy}lghls/0f;DaGwL glt klg hg;dlf Nofof] . ;fy}xl/l;la 0}f 6f0n sf/vfgf, afFaf/L
5fnfhQf sf/vfgf tyf e}6L sfuh sf/vfgf lghls/0f ug[lg0f6 klg k}fzgdF Nofof] . pQm
;*yfgx? lSg affkq cfjxfg u/L v/Lb ug{OR5s ;*yfx?;F Jofks 5nkn u/L clGtd
v/Lbstf]rog ul/Psf]5 . o;/L ol tlg ;*yfgx?sf]lghls/0faf6 k]t cgejsf]cfwf/df >L %
sf] ;/sf/n]o; sfoqmdnf0{k]ta4?kdf cufl8 a9fpg]of]hg /fvL gofF;*yfgx? lghls/0fsf
nflu 5g}f ug[sfof]nfu}sf]5 .

lghls/0fsf]cfjZostf

;fj]hgs ;*yfgx?sf] :yfkfaf6 ljutdf b}zsf] pBf]u, Joj;fosf] ljsf; xg]sf] ;fy}
;*yfut cfwf/ tof/ ug{7hf]dbt eP tfklg ;*yfgx? cfk]ck]lft?kdf eg] ;knn xg ;sb .
b}zdf ljsf;sf]ultnf0{tlj]agfpg ;Dk0f{lfd plrt / ;lfd Joj:yfkga}f blftf clea[4 ug]
cfjZos ePsf]5 . ;fy} ;*yfgx?n] k}ofpg' kg] ;]fsf] :t/df klg clea[4 ug{ ;*yfgx?sf]
:j?kdf k/Ljt} ug[kg] cfjZostf ;hg ePsf]5 . dVo?kdf lgDg sf/0fn] ubf{ ;/sf/L
;*yfgx?nf0{qmdz lghls/0f ug{cfjZos ePsf]5 .

!>L % sf] ;/sf/n]xfn;Dd ljleGg ;*yfgx?df u/L ?=!% c/aeGbf a9L C0f nufgl / ?=^
c/a k]L nufgl u/L;Sbf klg ;*yfgx?af6 k]t k]tknn gu0o /xg'/ ;*yfg ;~rfng u/L
/xg klg jflif\$?kdf yk cgbfg lb}hfg' kg[ePsf]h] clwsfz ;*yfgx? lg/Gt/ 3f6fdf
/x}f 5g\.

@= ;*yfgx? ljleGg lgod sfgbáf/f a#wPsf] tyf cfjZos nrstfsf] cefjn] ubf{ k|t:kwf{dstf cToGt sd xg ku\$]5 .

w]h;f] ;:yfgx?df cfjZostfeGbf a9L hgziQm /x#f6 nfutdf a[4 xgfsf ;fy} pTkfbstj tyf k|t:kwf{ds lfdtfd gsf/fids kpfj k/L ck]lft?kdf ;]f k#ofpg ;lsPsf]5g .

\$= ;*yfgx?df blf Joj ;flos tyf hjfknb}LkOf{Joj:yfkgsf]sdl b]vPsf]5 .

%= ;/sf/L ;f] ;*yfg tyf Jofj ;flos lfgdf eGbf ;fdflhs sNofOf tyf cGo lfgdf k]flxt xgkg]cfjZostf b]vG5 .

ol ;a}sf/Ofn]ubf{>L % sf] ;/sf/n] ;fj]hlgS ;*yfgx? lghls/Of ug]p2]o lnPsf]5 . lghls/Of ubf{ dVo?kdf pBfu, Jofkf/ lfgsf] ljsf, ; pTkfbstj tyf blftf clea[4, artsf] k/Lrfng, Jofj ;lfos lfgdf hg ;xeflutf a[4 ug]nlo /flvPsf]5 .

p2]o_

!= ;*yfgx?sf] blftf tyf k|t:kwf{ds lfdtf clea[4 u/L pTkfbg / pTkfbstj a[4 ug] ;xsf]/tfdf a[4 ug].

@= lghls/Of gul/g] cyjf kl5 lghls/Of ul/g] ;*yfgx?sf] blftf clea[4 sfognd tyf ;Joj:yfkgsf]lgldQ pkoQm kg:yfkgsf sfog? ;~rfng u/L blftf clea[4 ug].

glIt_

!= lghls/Of;DaGWL bl3\$fnlg /OfglIt thOf u/L pBfu tyf Jofkf/s k\$[tsf ;*yfgx? qmlds?kdf lghls/Of ub] nlug5 . lghls/Of;DaGWL ;DkOf{ glIt tyf sfogndx?nf0{ kf/bzL{agf0g5 .

@= hn ljBt, vfgkfgh:tf hgpko]ul ;]flfgdf kOf?kdf lghl lfgdf k/Lofhngfx? ;~rfng ug{lbj] t/ pQm lfgdf ;*yflkt ;fj]hlgS ;:yfgx?nf0{xfnnf0{/sf/L lfgdf g};~rfng ul/g5 . ;fy};fj]hlgS bl[6sf]af6 dxTjkOf{ ;*yfgx? klg ;/sf/L lfgdf g};~rfng ul/g5 .

;*yfgx? lghls/Of ubf{ jf blftf clea[4 ug] sfognd nfu'ubf{sf0{t sdff/Lx?nf0{ ;s]Dd ;dflxt ul/g5 t/ cfjZostfeGbf a9L dhb//sdff/L ePdf To:tf] dhb//sdff/Lx?nf0{plr t lftkl't{lbP/ dfq x6fpg]Joj:yf ul/g5 .

\$= ;*yfg lghls/Of ug{tyf blftf clea[4 ug{Ps s]blo 0sf0{u7g ul/g5 . o; 0sf0{h} lghls/Of;DaGWL ;DkOf{sfog? ;DalGwt dGqfnosf];xof]udf ;~rfng ug5 .

%= ;*yfgx?sf]lghls/Of ubf{logLx?nf0{ljleGg cfwf/x?df h:t}lghls/Of t?Gt}ug] skL cjlwkl5 ug]jf kbu7g kl5 bl3\$fnlg?kdf ug]u/L ;dxut?kdf ljefhg ul/g5 . ;fy} kl5 lghls/Of ul/g] ;*yfgx? nufot gug] ;*yfgx?df cfjZos ;wf/fids sfogndx? ;~rfng ul/g5 . ;wf/fids sfognd ;~rfng ug{sl7g xg] lghls/Of ug{klg ;Dej g} gb]vPsf tyf ;fj]hlgS ;*yfgsf]kdf ;~rfng ug{klg c]rTo gePsf ;*yfgx?nf0{ agb ul/g5 .

- ^= lghls/Of ubf{pkoQm dNoflg tyf cfjZos tof/L Joj:yf ul/g5 . lghls/Of ubf{ ; s} Dd ePsf] :jfldTjdf a9L hg;xeflutf a[4 ugI kpTg ul/g5 . eljiodf sdf/L/dhb/ 36fpg ;lsg]g;lsg] 36fpg k/df s]slt lfltklt{lbP/ ug{ ;lsg]cflb :ki6 ?kn]pNn]v ul/g5 .
- &= ;*yfgsf]:j?k x]L cfjZostfcg?k lghls/Ofsf]lgldQ sfgbL cfwf/ tof/ ul/g5 . l]z]f sfgbL kfjwfgaf6 :yfkf ePsf ;*yfgx? sDkgL sfgb cGtu x:tfGt/Of u/L lghls/Of ul/g5 .
- *= lghls/Of;DaGWL hghfu[t sfoGdx? klg ;~rfng ul/g5g\ . lghls/Ofsf] qmddf sdf/L÷dhb/nf0{klg ;xeful xg lbg]Joj:yf ul/g5 .
- (= lghls/Of gul/g] jf kl5 ul/g] ;fj]hlgS ;*yfgx?sf] blftf clea[4 ug{ ;F7gfTds k/LjtG, l]Qlo tyf Joj:yfkslo ;wf/ tyf pRr Joj:yfkgsf] lgoLQnaf/f hjfkb]xLk0f{ Joj:yfkgsf] ;hgf ug]h:tf sfoGdx? ;~rfng ul/g5g\.

sfoGmd

lghls/Of;DaGWL

- != lghls/Of;DaGWL bl3\$fnlg /Ofgltsf] cfwf/df lghls/Of ul/g] ;/sf/L ;*yfgx?sf] 5gf6 ul/g5 . o;/L ul/g] ;*yfgx?sf] 5gf6 ubf{ ;*yfgsf] ;fj]hlgS dxTj, l]Qlo ;lfdtf, ahf/ l]Zj;glotf clea[4 ugI cfjZostf, l]lzi6 ;*yfgsf] cfjZostf tyf eljiosf] ;efJotfnf0{ b]i6ut u/L kfyldstf kpfG ul/g5 . o;/L lghls/Of ul/g] ;*yfgx?nf0{ t?Gt} ul/g] dWosfnlg ?kdf ul/g]/ kgG7gkl5 cyjf bl3\$fnlg ?kdf ul/g];dxx?df l]efhg ul/g5 .
- @= bl3\$fnlg gltfcg?k cf7f]of]hgfjwdf lghls/Of ul/g] ;*yfgx?sf] 5gf6 u/L jflif6 sfoGmd thGf u/L cfjZos tGf/L ul/g5 . ;fy}lghls/Of gul/g] cGo ;*yfgx?df cfjZos ;wf/ sfoGdx? ;~rfng ul/g5g\ . ;fy} ;wf/ ug{klg cToGt sl7g xg] lghls/Of ug{klg ;DefJo gb]vPsf tyf ;fj]hlgS ;*yfgsf]PkdF ;~rfng ug{cf]rTo gePsf ;*yfgx?nf0{aGb ul/g5 .
- #= lghls/Of ubf{ ;*yfgx?sf]kp[t / o;sf ;d:ofx? cflbjf/]l]j:tL cWooG u/L k7]l]jqmL ugI zG/ l]jqmL u/L >L % sf] ;/sf/sf]elbsf Gog kfgIjf Joj:yfkG sfo{dfq lbg] ;f] lgoF6 ul/g5 . o;sf ;fy}pkoQm dNoflg Pj+cfjZos tof/L Joj:yf ;Dkfbg ul/g5 . o:tf]dNoflgnf0{lghls/Of ul/g] ;*yfgsf]lgldQ cfwf/sf]PkdF pkoF] ul/g5 .
- \$= sdf/L tyf dhb/ / ;f]sf]nflu cfjZos lfltklt{kg] tflnd / k]t:yfkG cflb;DaGWL glt tyf sfoGdx? :ki6 ul/g5 tyf lghls/Of ubf{ ;f]k4lt sfoGjog ul/g5 . eljiodf sdf/L dhb/ 36fpg ;lsg]g;slg] 36fpg k/df s]slt lfltklt{ lbP/ ug{ ;lsg]cflb :ki6 ?kn]pNn]v ul/g5 .
- %= lghls/Of ugI k4lt k]o6 ;*yfgsf] cfjZostfcg?k lgwf{Of ul/g5 . o;/L lgwf{Of ubf{ ;*yfgsf]cfly6 l:ylt, ahf/ l:ylt, /f]huf/L;Wof, nufgl ;DefJotf cflbnf0{Wofgdf lnP/ ul/g5 .

- ^= sgl ; yfg h] h:tf] cj:ydf 5 ; fkl ?kdf lghls/of ug{ g;slg] ePdf To:tf] ; yfgx?sf] ; Dklit a]g] cyjf lnhdf lbg ; lsg5 . ; f] sf] klg ; Defjgf gePdf ; yfgnf0{aGb ul/g5 .
- &= ; yfgx?sf : j?k x]L cfjZostfcg?k lghls/ofsf]lgldQ sfghl cfwf/ tof/ ul/g5 . l]z]f sfghl kfjwga6 : yfkgf ePsf ; yfgx? sDkgf sfghcGtu4 x:tfGt/of u/L lghls/of ul/g5 .
- *= lghls/of; DaGWL hghfu[t sfoGmdx? Jofks?kdf ; ~rfng u/L o; sf] pkfb]tf jf/] hfgsf/L u/f0g5 . lghls/ofsf] dh Wob ; yfgx?sf] blftf clea[4 u/L b]zsf] cfly5 l]sf; sf] ultnf0{ a9fpg] tyf ; f]f]lgs ; DklQnf0{ hgtfs} Joj:yfkgdf nlug]f/] pkoQm?kdf klrf/ kl;f/ ul/g5 .
- (= lghls/of ul/Psf ; yfgx?af6 s]l lglZrt /sd lghls/of sf]fdf 56bf0{eljiodf ul/g] lghls/ofsf]lgldQ cfjZos tof/L ug]tyf sd{f/L, dnb/nf0{lfllt'lt{ug]sfoGmdf vr{ ul/g5 .
- !)= lghls/ofsf]qmdf sd{f/L, dnb/x?nf0{klg ; xeflutf ug{; lsg]u/L sd{f/L/dnb/nf0{ s]l lglZrt lx:;f 56bfpq ; lsg5 t/ To:tf] lx:;f sd{f/L÷dnb/n] glnPdf ; f]f]lgs?kdf jf cGo tl/sfn] laq]l ljt/of ul/g5 . o;/L sd{f/L, dnb/n] lsg] lx:;fdf ls:tfaGbL ?kdf cyjf kl5 ltg{; lsg]u/L klg a]g ; lsg]ul/g5 .
- !!= 7hf ; f]f]lgs ; yfgx?df ls:tfaGbL (Deferred Payment) sf] cfwf/df klg ; yfgx? lghls/of ug{; lsg5 . o;/L lghls/of ubf{ls:tfx?sf]:j?k tyf z? ls:tfaf/]z?df g} :ki6 pNny ug]g5 .
- !@= lghls/of sfoGmdnf0{; kmntfk]5 sfo?k lbg lghls/of cfof]usf ; fy}lghls/of; DaGWL l]z]f1 ; ldltsf]Joj:yf u/L ; f]sf]dftxtdf lghls/of sfo{; Dkfbg ul/g5 .

lghls/of gul/g]jf kl5 ul/g]; f]f]lgs ; yfgx?sf]blftf clea[4; DaGWL

- != xfnnf0{ljhhl, kfgl, ; ~rf/h:tf dxTjk0f{ ; jf lf]x? >L % sf] ; /sf/s} ; f]f]lgs ; yfgsf]p kdf rnf0{a9L ; jf k]fg ug{; lsg]x]f o; k]f/sf] ; yfgx?df blftf clea[4 sfoGmdx? ; ~rfng ul/g5 eg]sltko Jofkl/s k]f]tsf ; yfgx? lghls/ofsf]dfllodaf/f Jofj; flos lf]df hg ; xeflutf clea[4 ul/g5 .
- @= >L % sf] ; /sf/n]g} ; ~rfng ug]g] ; f]f]lgs ; yfgx?df pTkfbstj clea[4 u/L blftf a[4 ug] pknAw lfdtsf]clwstd pkof] ug] Joj:yfkg ; wf/ sfoGmd ; ~rfng ug] cgkf]bs tyf cgkof]l lf]df nufgl tyf vr{s6f]L ug] sd{f/L dnb/ ; wofnf0{ Joj:yt ug] sfoGmdx? ; ~rfng ul/g5 . o:tf sfoGmdx? ; ~rfng ubf{ k]zfut Joj:yfkgnf0{ ; d] ; m]g u/f0g5 . o:tf ; yfgx?sf] jt]fg cj:yfsf] lj:t] ?kdf cll0og u/L ; wf/f]ds (diagnostic studies) sbdx? ; ~rfng ul/g5g\.
- #= ; yfgx?sf]blftfdf a[4 ug{vr{36fpg]/ pTkfbstj a]a ug{nfe nfutsf]b]i6sf]nfu' ug] cflbh:tf sfo? sfof]jog u/L ; yfgx?nf0{ cfdlge{ agfp] nul xfn k]Q cgbfgnf0{q]lds?kdf 36fp]nlug5 .
- \$= pTkfbstj clea[4 ug{lfdtsf]k0f{k/Lrfng, pkoQm kljlwsf]q]lds ?kdf k]f]u, tflnd tyf Joj:yfkg ; wf/sfoGmd pkoQm sfo?j]lsf] :yfkgfh:tf sfoGmdx? ; ~rfng

ul/g5g\ dVo ?kdf blf tyf ;lkoQm JoIQmx? tyf lghl lfgsf jf kzfut kltlglwTj
u/f0{ ;~rfns ;ldltx? u7g ul/g5g\ ;fy}c\olf tyf dxfkpGwsx?sf]lgolQm klg
kzfut ?kdf u/L ;*yfgx?nf0{ ;Joal:yt?kdf ;~rfng ug{ ;lsg] jftfj/Of ;hgf
ul/g5 .

%= Psflwsf/ kkt ;/sf/L ;*yfgx? sfo{t e0/x}sf]lfgdf klt:kwf{ds jftfj/Of tof/ ug{
lghl lfgdf klg To:tf]0sf0{qmds?kdf ;~rfng ug{lb0g5 .

^= cgfjZos tyf cgkofuL vr{tyf nufgl s6f]L u/L pkoQm nfut lgoGq0fsf pkfox?
;~rfng ul/g5 . ;/sf/L ;*yfgx? ;~rfng ug{ Joj:yfkgnf0{ a9L :jfoQt f kpf
ul/g5 . dNolgw{0fdf ;/sf/L x:tlfk qmds?kdf aGb ul/g5 .

&= ;*yfgx?df blftf clea[4 ug] sfo{tyf k/Loffdsf] cfwf/df plrt k/:sf/ tyf b08sf]
Joj:yf z? ul/g5 . o:tf]Joj:yfnf0{ sfo{t agf0{pkoQm ;~rfngsf]lgldQ k] ;flxt
ul/g5 . plrt sfo{~rfng u/fpg Joj:yfkgnf0{h jfkmbxLk0f{agf0g5 .

*= ;fjflgs ;*yfgx?nf0{cfjZos k/df lgDgcg?k kgu7g ul/g5 .

s_ cfjZos kFL k]fx u/] ,

v_ ;DklQ tyf C0fsf]kgd\oflg u/] ,

u_ hDdf ePsf]xfglnf0{ckn]vg u/L goFkFL ;Argf lgdf\ u/] ,

3_ >L % sf] ;/sf/sf]C0fnf0{kFLs/Of u/] ,

a_ cgfjZos tyf cgkoQm ;DklQ a] of lease df lbP/ ,

r_ 7hf ;*yfgnf0{ pkoQm cfsf/df ljeFlht u/L kgu7g u/] ,

5_ s]L ;*yfgx? ;kntfk]5 ;~rfng ug{ plrtb]vPdf b0{ jf b0Gbf a9L
;*yfgx?Nff0{ufe] ,

h_ 5flgPsf ;*yfgx?nf0{blftf clea[4sf]lgldQ Joj:yfkg s/f/ cyjf ;dembf/L
;Dem]f (MOUs) kpf u/] ,

em_ ;*yfgx?sf] kb] ;E7g ubf{cfjZos c\oog u/f0{a9L cgfjZos hgziQmnf0{
plrt lfltklt\ f/f x6fP/ ,

-`_ dxfkpGwsf cnfjf cGo pRr bj:yfkgdf klg cfjZos?kdf blftf tyf ;lfd
Joj:yfksx? ;dflji6 u/L ;*yfgsf]blftf clea[4 u/fpg]kpf ; u/] .

-6_ o; ksf/sf]lgolQm k[7 k]z k4lt (lateral entry) 4f/f klg u/] ,

-7_ ;fgf ;*yfgx? ;~rfns ;ldltf Jofj ;flos tyf szn ;~rfnsx? lgolQm u/L
;~rfns ;ldltx? kgu7g u/] .

;***yfut Joj:yf_**

;*yfgx?sf] ;b]ls/Of, blftf clea[4 yk jf gofFnufgl tyf lghls/Of;DaGWL glIt /
sfoqmdx?sf]sfof]og / cgludgsf]sfo{lghls/Of cfof]sf]lgbzg of lghls/Of;DaGWL ljz]f1

;ldlt sf] tpf/Ldf ;DalGwt dGqfnox?, ;#yfgx? / >L % sf] ;/sf/ cy{dGqfno, ;#yfg ;dGjo
dxzfzfvfaf6 xg5 .

lj sf; kzf; g

k7eld

b7sf]lj sf; / lgdf sf; ; dod}; DkGg u/L lj sf; sf]kltkn hgtfsf]3/b7f; Dd k7of0{ a9bf]lj sf; cfsf^lfnf0{dt{?k lbg Ps ; lfd kzf; goGg cfjZos 5 . ljleGg sf/0faf6 ; fB/f7 uPsf] ljZjdf lbgfglbg e0/x7f] kljlwsf] lj sf;nf0{ ; dflji6 u/L ; ~rfng ug[kg]lj sf; / lgdf sf;sf? ; Dkfbg ug{kzf; g oGg ; b7 ; lfd ; zQm, 5l/tf] xg7f] ; fy}k7fj sf/L klg xg' cTofjZos 5 . o ; sf]nflu kzf; g oGgdf pRr kzf; slo / kljlws lfdtdf klg a[4 xgkb5 . kzf; slo oGg / lj sf; Pj+lgdf sf cfjZostfx?alr sf] ; dGjosf] cefjdf lj sf; lgdf sf sf? jfl-5t / k7fj sf/L ?kdf sf sf]jog xg ufx7f]xg]s/f klg ; j7lbt g}5 . o ; }kl/k]odf kzf; goGgnf0{ ; dofgh ; wf/ ub7fng' cTofjZos ePsf]5 .

of7hgfsfnsf]k/Deb]v g}kzf; gsf]k7fj sf]/tf / kzf; g ; wf/df gf/f lb07cfPsf]eP tfklg o ; tk7ljleGg sf/0fx?n]ubf{ck]lft / pNn]vglo klut xg g ; s7f]ugf; f]cf'gf]7p7f 5b5 .

gkfnsf]kzf; goGg cfly\$ b[6n]af]emnf] / cg7kfb ePsf] ; E7gf7ds ?kn] ; Dx7Ng / lgoGgOf ug{ sl7gf0{ k/7f] ; 7f]sf]b[6n] hgdvL ge0{ ; /sf/dvL ePsf] tyf b7lj sf; sf?sf sd7f/Lx?nf0{ ; xl pkofu ug{ sd7f/Lx?nf0{ tflnd, pkoQm : yfgdf kb Joj: yfkg, ; ?jf, kb7f]gl, ; 7f ; 7lffh: tf j[Q]lj sf; sf s7fx? kf/bzL{ / : yfol ?ksf]gePsf]ljZj ; glotf ub7f] / c ; lfd kzf; g ePsf] sf/0fn] dh7sf]lj sf; cfo7hgfsf] sf?sf]jog nlocg'f/ xg g ; s7f] : ki6 5 . o: tf]hl0f{kzf; gnf0{ ; d ; fdlos ; wf/ u/L ; 7f]d7hs u/fp/ ; f7f]lgs kzf; gsf]5lj t6: y, lgel\$ / lgiklf u/f0{ ; fgf] / r't u/fpg kzf; g ; wf/ cfo7usf]l ; kmf] / ; x? qm7dzll nfu' ub7fng]gltsf]kl/kfng ul/g5 .

cf7p7of7hgjlwdf lj sf; kzf; gnf0{ ; b7 / pkn]awdhs agfpg]k7k7fyldstf lb0{ ; /sf/L kzf; lgs 0sf0{?sf]jt7f ; E7gsf]9f7f, sfd, st7o / sf?k4ltdf ; wf/ ; kzf; slo sf?7lw / P7 lgoddf ; wf/ ; sd7f/Lsf] dgf]n pRr /Vg j[Q]lj sf; sf cj ; / tyf cfly\$ tyf cGg ; ljwfx?df ; wf/ ; sf?blftf / lhDd]f/Lsf] : t/ dfkg ug]kf/bzL{k4ltsf]lj sf; u/L ; 7f]l cfwf/df k7: st ug]k7f]nlsf]Joj: yf ug{kzf; gsf ; Dk0f{k7fnf0{lgofnL Pp6f ; lfd ; b7 / k7fj sf/L kzf; goGg tof/ ug[kg]b]vPsf]5 .

lj sf; kzf; gnf0{[56f] / 5l/tf]agfpg of7hg tyf sf?7m7dsf]th7f klq7ofdf g} ; wf/ xg' cfjZos 5 . o ; }qmddf : yfglo lj sf; lgdf sf?sf : yfglo ; fwg, ; 7f]sf]kl/rfng / ; xeflutf a9fpg : yfglo: t/sf]of7hg th7f]v lnP/ sf?sf]jog / dNof]g ; d7f] ug]lhDd]f/Lsf]clwsf/ sfgbaf6} : yfglo ufp7gu/kf7nsf / lhNnf lj sf; ; ldt7nf0{lj sf; b7 ul/g5 . : yfglo cfjZostfsf]cfwf/df ; s7Dd a9l hgtfnf0{lj sf; klq7ofdf ; 7f]ug u/f0{ufp7gu/ / lhNnfsf] cfjlws / jflif\$ of7hg : yfglo lgsfon]g}ug]u/L o ; sf?sf]s7bh]cfjZostfcg'f/ kljlw / kljlws ; xofu tyf Joj: yfkg ; b7ls/0f k7ofpgdf dbt k7ofpg5, h ; af6 xr'jf ah\$ dfu ug]/ : jls[t lbg]k/Dk/fnf0{x6fpg ; lsg5 . s7blo: t/sf]of7hgfsf]th7f / sf?sf]jog sf?7m7dhs ah\$ k4ltaf6 dfq ul/g5 . o ; sf nflu sf?7m7dsf] ; DefJotf c7oog, jftfj/0f k7fj c7oog, nfe nfutsf]cgkft, sf?sf]jog tflnsf, hgziQm]sf]Joj: yf, cfjZos ; dl7ffsf]cfkl't{/ : yfglo tyf s7blo txd ; dGjosf]tf7t/sfsf]Joj: yf eP gePsf]k7f]w/sf] ?kdf ln0g5 . s7blo: t/sf cfo7hgfx?sf]cgludg dNof]g oyf ; dodf lgoldt ?kn]ug]u/L s7blo ; E7gsf]of7hg cgludg

0sf0{x?nf0{5l/tf] agfP/ ; b0 ul/g5 . s]b]lo tx nufot ; Dk0f{txsf kzf;gsf] ; ~rfng /
 ljsf; lgdf0f sfo\$] th0f / sf0f]jogsf nflu cfjZos lhDd]f/Ldf / clwsf/df :ki6 Joj: yf u/L lg0f0 k]qmfdf ; wf/ ul/g5 . ljsf;
 cf0f]hgfsf]sf0f]jogdf ; Mlg sd{f/Lx?nf0{xr'jf lsl; dn] ; ?jf ug[kyfsf]cGt ul/g5 . ;fy}
 j/j]emf/y hfFkf; km/kmf/sh:tf sfo{;dodf g}gu/}sf sf/0fn]cf0f]hgdf kg]c;/nf0{wofgdf
 /fvl o:tf sfo{x? plrt ;dodf u/fpg ; DaGwt ; Mlg sd{f/Lsf]sfo{; Dkfbg dNoflg k4lt; F
 cfa4 ul/g5 . xfn ljsf; kzf;g a9L vlr0f]ePsf] ; ljwfe]ul ljrf/sf]k]wfgo ePsf]/ cfly\$
 cgzf;g lkmtnf]ePsf] ; Gbedf Psflt/ ljsf; kzf;gdf ; Mlg sd{f/Lx?sf]dgf]n pFf]agf0{
 ldtJool u/fpg kp]g ul/g5 eg]csf]t/ cfly\$ cgzf;g s8f0\$; fy kfng u/fpg b08
 ; hfosf]Joj:yfnf0{kf/bzl{agf0g5 . e]6frf/ lgjf/Of; DaGwl sfgbL pkfox? k0f{nfu'ul/g5 .
 ljsf; ; /sf/L kpf;af6eGbf u} ; /sf/L tyf lghL kpf;af6 cem kpfjsf/L ?kdf ; ~rfng xg]
 xF cf7f]of]hgdf u} ; /sf/L ; yfx?nf0{lzk, 1fg / Joj:yfkg lfdtdf a[4 u/L To:tf
 ; yfx?nf0{ljsf; sf0f]jogdf ; s]Dd a9L ; /Ls u/fpg]jftfj/Of agf0g5 .

k]o\$ kbx?n] ug] sfo\$]lj j/Of gePsf] ljleGg kba6 ; Dkfbg ul/g] sfo\$]dfkb08
 gePsf] tyf ljleGg kbx?af6 lngkg]lhDd]f/Lsf]:t/ gePsf]sf/Of sltko ; /sf/L ; .7gdf
 b/aGblsf]lj:tf/ e0{sd{f/Lx? ylkPsf t/ hjfkmb]ksf]cefjdf cNk kpf]u e0/x]sf]klg b]vG5 .
 k]o\$ tx tyf >0Lsf]sfo]j j/Of tof/ u/L nfu'ug] / cNk kpf]u ePsf]cuw b/aGbl s6f]L ug[kg]
 eP ; f] ; d] ug]gltsf]c]nDag ul/g5 . hg kzf;gsf]csf]dxTjk0f{k]f x] - lg0f0 k]qmfdfnf0{
 ; /nls/Of ug] o;sf nflu clwsf/ k]ofof]hg / clwsf/sf]lj s]b]s/Of xg h?/L 5 . To; sf/Of
 s]b]lo txa6 sf0f]jog txdf lhDd]f/L;fy}clwsf/ k]ofof]hgdf ljz]f hf]b lb0g5 .

lgdf0f / ljsf; sfo{x? ; dgjof]ds 9En] ; DkGg ug] cfjZos lfdtdf ljsf; ug]tyf
 sd{f/L pTkfbstjdf a[4 ug]ljsf; kzf;gsf]dxTjk0f{k]f x]. pkoQm sfo\$]nflu e]ts,
 dgf]l]lgs, cfly\$; fdlhs tyf sfgbL k]jwfgx? dha't agfpgkg]ePsf]cf7f]of]hgfsindf
 kb:yfkgf, ; ?jf, tflnd, sfo{; Dkfbg, dNoflg, kb]gl / cG0 tna eQf cflb ; ljwfx?sf]
 ljifodf / tx, kb, ; jf, ; dX; DaGwl s'fx? :ki6 u/L hgkzf;gsf]5ljnf0{k]ti7fdhs u/f0g5 .
 k]sldzgj6 l; kmf/L ; ePcg';f/ ; do ; dodf tna eQdf ; wf/ ug]lghfdtL ; jf; DaGwl sfgbL
 lj ; E]tx?nf0{x6f0{k]hftf]Gqs / pbf/ P0 tyf lgdfjnl]sf]Joj:yf ul/g5 .

t/ kzf; lgs lqj6 xfn e0/x]sf]l9nf;:tl, :jfyk/s lg0f0, clgoldttf / e]6frf/
 x6fpg :ki6 sfgbL Joj:yf u/L s8f0\$; fy nfu'klg u/f0g5 . e]6frf/ lgjf/Of; DaGwl ; Mlg
 lgosfx?nf0{; b0 ul/g5 . lghfdtL ; j]df j[Q ljsf; sf]:ki6 cj ; /x? gePsf sf/0fn]jiff]Ps}
 kbdf /xgkg]af]lotf]nf0{dgg u/L sd{f/Lsf]k]tef / dgf]n 36g glbg j[Q ljsf; sf]cj ; /x?
 klxNof0g5 . ; ldt cfo ; j]df hl]jsf lgjfx ug]lgDg txsf sd{f/Lx?nf0{; s]Dd 3/ lhNnf
 kfos kg]u/L ; jf ug]cj ; / kpf]g ul/g5 . :yfgo lgsfodf ; Mlg lghfdtL sd{f/Lx?nf0{a9L
 ; j]fdhs, Od]Gbf/L / st]olgi7 e0{sfd ug]pgLx?nf0{l]z]f tflndsf]Joj:yf ul/g5 .

ljsf; kzf;gnf0{lfdtj]fg\ u/fpg cfly\$ kzf;g; F ; Da4 7]sfk6] v/lb cfkl't :jb]L
 j:thf0{lbkgk]k]yldstf, h]uf clwuk0fdf sfo{; /ntf / k]lj]ws 1fgh:tf s'fx?df lglb[6 /
 hjfkmb]k] jxg ug]t]s]f]JolQ]sf]lg0f0af6}ug]u/L ; /nls/Of ul/g5 . >]tf k0ffnl / n]yf
 Joj:ydf qm]ds ; wf/ ul/g5 . n]yf Joj:yfkg k0ffnl]nf0{dha't agf0g5 . lhNnf upF ul/g]
 sfo\$]nflu s]b]df ah\$ /fv]g]k4ltnf0{lgd] u/L ljs]b]t l; 4f0t cg?k ah\$ lgsf;f xg]
 k/Dk/fnf0{; b0 ul/g5 . n]yf k/Ll0f ; dodf g}gu/}Psf]sf/0fn]a]h]sf]yk]nflu] ; d:ofnf0{
 b[6ut u/L vr\$]hjfkmb]k] axg u/}sf]sd{f/Ln]cf'gf] ; dosf]n]yf/Ll0f cfk]n]plrt ; dodf

g}u/fpgkgIkl/kf6lsf]ljsf; ul/g5 . ljbZL ;xfotfaf6 ;~rfng xg]cfofhgxf?sf] ;Demf]f xg' cufl8 g}sfof]jog klfsf]Joixfl/s s/fx?nf0{wofg lb0{ ;Demf]f kZrftVsd lgsf;f / vr{ugI s/fx?df Jojwfg gcfpg]u/fpg kpTg ul/g5 .

gkfn clw/fHosf] ;Hwfg, @)\$& cg;f/ /fhkq cglÍt sd{f/Lx?sf]ljefulo ;hfo ;d]df nfb ;Jf cfof]usf] ;xdlf cfjZos kgIpnNy e0{ljgf sfbgL cfwf/df ;Jfj6 jl~rt xg] sd{f/Lsf] ;^6nf0{lgdH u/}f] 5. o;af6 nfb ;Jf cfof]udf lhDd]f/L yk ePsf] 5. ;fy} lghfdtL sd{f/Lx?sf] pkoQm]tfsf] hfF ugI kb]gltsf]cfwf/x? / k/Llf tyf k/Llfljwx?df ;d;fdlos ;wf/ u/L 7ls JoIQm]sf]5gfb ePdf dfq kpf;g ;lfd xg]xgfn]ol klfx?df ;b9 ug{ nfb ;Jf cfof]unf0{cfjZos ;xofu k^of0g5 . nfb ;Jf cfof]usf]ef]ts l:yltdf ;wf/ u/L Toxf5f]JoJ:yfkgnf0{a9L blf agfpg]gllt ln0g5 . nfb ;Jf cfof]uaf6 lglb[6 ul/Psf]l;4f6tsf] cfwf/ jfx\$ c? lsl;dn]sd{f/L egf{ugIkl/kf6lnf0{b08glo u/f0g5 .

kpf;gnf0{ ;lfd agfpg ;aeGbf zIQm]zfnL xltf/ t 1fg / lzksf]clea[4 ug{g}xf]. of] klzlf0faf6 dfq kkt xG5 . klzlf0f gllt / k4ltf ;wf/ plQs}jf~5glo 5 . kf7bqmdsf]ljsf; , tflnd ;fdulsf]ljsf; , klzlf0f kljlwsf]ljsf; , oflGqs kljlwsf]ljsf; , blf klzlfssf]ljsf; / klzlf0f s]bk?alrsf] ;dGjo u0ffTds klzlf0fsf k]fwf/ xg\ . To;sf/Of klzlf0fsfoGmdalr ;Gthg Nofpg ;dGjo ug{/ u0f:t/ sfod u/fpg sb}Pp6f 5ftf ;E7gsf]cfjZostf kgIeP ;f] ;d] cwoog u/L klzlf0f sfoGmdx?nf0{kpfjsf/L ul/g5 . u} ;/sf/L ;yfx?sf]JoJ:yfkg lfdtfd clea[4 ug{ol klzlf0fs]bk?nf0{a9L clekVt ul/g5 .

cf7f]of]hgfsfndf s]blo ;E7gx?sf]cfsf/nf0{5l/tf]u/f0{s]blo lgsfon]gllt lgdf0f, bl3\$fnlg of]hgfsf]th0f lg0f6sf]txx? 36fpg]/ ;kl/j]f0f / cgludg ug{a9L ;zQm eldsf lgjfk ugI gllt ckf0g5 . cf~cf^gf] ;E7gcGtu{ ;~rflnt sfoGmdsf] ;dodf g} ;kl/j]f0f / lgoldt cgludg ugI k4ltsf]ljsf; u/L o;sf]clGtd hjfkmb]L dGqnosf] ;lrjnf0{tf]sg5 . s]blo ;E7gx?n]sfoGmd ;~rfngdf ;dGjo u/L bfxf]f]xg glbg / cGt/dGqfno ;dGjo ugI hjfkmb]L klG ;DalGwt ;lrjn]jxg ugIu/f0g5 . kljlws cwoog unt u/L cfof]hgfnf0{c;/ k/}f]eP lgoldt ;kl/j]f0f / cgludgsf]dfllodaf6 klxrfg u/L unt cwoog ugI?dfly sfafkL ugIkl/kf6L a;flng5 .

pkoQm p27o kkt ug{lgDglnlvt glltx? ckf0g5g\

!= kpf;g ;wf/ cfof]usf]l;kf]l/zx?nf0{qmdzll nfu'ubI kpf;gnf0{a9L ;lfd / ;JfdVL agfpg s]blo, lfdlo tyf lhNnf:t/Lo kpf;lgs ;E7gx?df cfjZostfcg;f/ kgu7g u/L ;lfd / ultzln kpf;g agfpg cfjZos sbdx? rflng5g\.

@= ljleGg txx?df clwsf/ / lhDd]f/L :ki6 kfbInul lg0f6 klqmf0f{>L % sf] ;/sf/sf] ljs]b]s/Of l;4f6tcg?k l56f] 5l/tf] / ;/n kfI/g5 . s]blo txaf6 sfof]jog txdf lhDd]f/L ;fy}clwsf/ k]ofof]hgdf ljz]f hfB lb0g5 .

sd{f/Lsf]pTkbsTj a9fpg sfo{fdtfd a[4 ug{kgl ePsf]h]kb:yfkgf, ;?jf, tflnd, sfo{ ;Dkfbgsf]dNoflg / kb]gltsf]cfwf/x?df ;d;fdlos ;wf/ ul/g5 .

\$= ljleGg lfd ;/sf/L lgsfox?af6 ;Dkfbg xgkgI sfo{? lgwf{Of u/L ;f]ladf]hd ;E7gfTds :j?k / sd{f/Lx?sf] ;wof olsg ul/g5 . o;sf] ;fy}lghfdtL ;Jfleg ljleGg ;Jfx?sf]u7g / cfjZostf;f/ ;dX sfod ubInlug5 .

%= hgkzf;gsf ljljw klfdl lb0g]tflnds]p27o, nlo tyf gltgcg?k ljleGg lgsfox?af6
lb0g] tflnds] lq t]g] / bxf]fkg x6f0{ tflnd sfoqnds] kfjjsf/tfdf a[4 ug{
tflnds]k{?k ;do ;dodf tof/ kfbI; s]Dd Pp6}5ftfdlgaf6 ;a}tflnd ;yfx?alr
;dGjo sfod ul/g5 . casf]JoJ:yfkgdf j]flgs kljlwx?sf]kpfu a9L ug{kglEpsf]h
tt\DaGWL 1fg / lzksf]Jofks klzlf0f lb0g5 .

^= lghfdtL ;Jfnf0{ khftflGqs / kfjjsf/L agfpg krlnt Pjdf ePsf ckhtflGqs
lj;Eltnf0{ x6f0{ ;dofgsh ;wf/ ul/gsf ;fy} kzf;slo cbfntsf] eldsfnf0{ c'
kfjjsf/L agf0g5 .

&= sd{f/L jul\$ /of kpfnnfnf0{kg/fjnf\$g u/L cfjZos ;wf/ ul/g5 .

*= b08 / k/:sf/sf] JoJ:yfnf0{ kfjjsf/L agfpg, kbflgltsf] JoJ:yfnf0{ sfo{ lfdtdf
cfwfl/t agfpg / klzlf0f sfoqndnf0{ kblo bflotj / j[Qljsf; ;E cfa4 ug{ljleGg
kfOnfx? rflng5g\.

(= ljsf; cfofhgxf?df pknAw ;fwgx?sf] ;lfdtfk]f\$ vr{ ug{ krlnt cfly\$ Pj
lgodx?df cfjZos ;wf/ ul/g5 . ljsf; cfofhgf / sfoqndx?sf]lg/Gt/ cgludg tyf
dNoflg ug{kl/kf6lnf0{ ;yfut ul/g5 . cfofhgfsf]kljlws JoJ:yfkg klfdl ;wf/ ug{
hf8 lb0g5 .

!)= cfly\$ kzf;gtk\ /sd t?Gt}sfof]jog :yndf k'-ofpg ;+baf6 ah\$ kfl/t xbf;fy
:jtl ;DalGwt sfofnodf vr{ug{clwsf/ kfofohg ePsf]dflgg] JoJ:yf ckf0g5 .
aPh' sd ug{ / sfoqmd ah\$nf0{kfjjsf/L agfpg ljleGg sbdx? rflng5g\ . /fh:j
;asng a[4 ug{ /fh:j kzf;gdf ;E7gftds / klqmfut ;wf/ ul/g5 / o; ;DaGWL
tflnd sfoqndnf0{lj:tf/ ul/g5 . ljsf; sfoqndsfnflu lgsf;f ePsf] /sd cfly\$
jif\$]cGtdf lklh e0{sfoqndnf0{c; / kg]ePdf To; sf]ljsNksf]vfhL u/L sfoqndnf0{
c; / gkg]u/f0g5 .

!!= nfb\$;Jf cfofu / gkfn kzf;lgs klzlf0f klti7fgnf0{;lfd agfpg cfwf/e't ;ljwfx?
pknAw u/f0g5g\ . ;fdGgo kzf;g dGqfno, lzlff tyf ;s[t dGqfno, nfb\$;Jf cfofu /
ljZjljBfnof?sf]kltglwx? ePsf]pRr:t/Lo hgziQm ;dGjo ;ldlt u7g u/L lqmfzLn
u/f0g5 .

!@= :yfglo:t/sf sfofnof?sf]JoJ:yfkg lfdtdf clea[4 ul/g5 . hg;fwf/0fn]kfpq] ;Jf /
;ljwf ;lglZrt u/L ;Jf / ;ljwfsf]u0f:t/df ljz]f Wofg lb0g5 .

!#= e[6frf/ lgoGq0fsf]nflu s8f0\$;fy ljz]f sbdx? rfnb}nlug5g\.

!\$= pRr:t/Lo kzf;g ;wf/af6 kl'tt ;'fjx?sf]qmls sfof]jog / ;d;fdlos ;wf/ ubI
nhfg]p27on]pRr:t/Lo kzf;g ;wf/ cgludg 0sf0af6 cgludg ;k/Lj]f0f / dNoflg
ug{JoJ:yf ul/g5 .

lj1fg tyf kljlw

bžsf] ; jfēlōf ljsf; df lj1fg tyf kljlwsf] eldsf cToGt dxTjk0f{ xG5 . lj1fg tyf kljlwsf] ljsf; / ltgsf] ; xl pkofudf g} cy{ cqs] ljsf; lge{ / xšf] xG5 . ha; Dd ; xl / pkoQm vfnsf lj1fg / kljlwsf] kpfu ug{ ; ls5 ta; Dd ljsf; sf] b/nf0{ pRrtd kf/L ; j{fwf/0f hgtfsf] hljg: t/ p7fpg uxf] xG5 eGg] s'f xfd] ljutsf cgejaf6 kli6 xG5 . xg t lj1fg / kljlwsf] ljsf; tk{ ljutsf bzsx? df kpf; ePsf] b]vG5 . t/ klg bžsf] vff] 6fg{ ; lsg] lsl; daf6 lj1fg tyf kljlwsf] ljsf; kof{t ? kdf xg ; sšf] 5 . ufdlōf lfqsf] afxNotf ePsf] xfd] dhssf] ljsf; df ufdlōf lfqsf] ljsf; dxTjk0f{/xg' : jfēljs xf] . c' } klg ufdlōf lfqsf] ljsf; nf0{ tljtd kfg{ ; 3fp k'ofpg] vfnsf lj1fg tyf kljlwsf] ljsf; ug{af5L g}/xšf] 5 . jf: tjd : yfglo ; lk / kljlwsf] ljsf; tyf kfs[ts ; t / ; fwgsf] kl/rfng ugdf ; d] ; 3fp klg hfg] lsl; daf6 lj1fg / kljlw ljsf; ug{h?/L e0 ; sšf] 5 .

gkndf lj1fg / kljlwsf] lfqdf ljleGg sfošpnf0{ ; ' ; ēl7t ? kdf ; ~rfng u/L /fli6α ljsf; kljlōf; t ; Da4 ug[p2Zon]/fli6α lj1fg tyf kljlw kl/ibšf] : yfkgf @) # @ ; fndf ul/Psf] lyof] . To: t} lj1fg / kljlwsf] lfqsf] ljsf; nf0{ c' a9L kpfjsf/L agfpg gkfn /fhslo lj1fg tyf kljlw klf klti7fg (Royal Nepal Academy for Science & Technology) sf] : yfkgf @) # (df ul/of] . lj1fg tyf kljlw ljsf; / lj: tf/sf] nflu ; /sf/L / lzlf0f lgsfox? vf; u/L lqe'g ljZljBfno ; d] ; mUg xG5 cfPsf] 5 . >L % sf] ; /sf/sf ljleGg cg' ; Gwfg kpfuzfnfx? df ljz]f u/L s[if, jg: klt, vlgh tyf cflwljsf; ; t ; DalGwt ljifox? df klg ljleGg c'loog tyf cg' ; Gwfg sfox? xg] u/šf 5g\ . /fli6α s[if cg' ; Gwfg kl/ibaf6 s[if; DaGwL ljleGg ljifo j: tx? df cg' ; Gwfg xg] u/šf] 5 . To: t} /fli6α xjVod tyf jg: klt kpfuzfnf, jg cg' ; Gwfg s]bl zfxL cflw cg' ; Gwfg zfnf, s]blo vfB cg' ; Gwfg zfnf, cflbaf6 klg kljlw ljsf; ; DaGwL c'loog cg' ; Gwfg ug[u/L cfPsf] b]vG5 .

o; sf cltl/Qm lqe'g ljZljBfnosf ljleGg c'loog ; yfgx? df klg jg, pBfg, lj1fg Pj+ s[if, jg, 0~hlgol/ tyf lrlst; f ljifox? df cfwf/et cg' ; Gwfgsfox? xg] u/šf 5g\ . lqe'g ljZljBfnosf] Jofjxf] / s lj1fg tyf kljlw cg' ; Gwfgs] bšf] dVo sfo{f] lj1fg tyf kljlw ljsf; g}/xšf] 5 . o; s] bdf vf; u/L ; f{ zlQm, lgdff ; fduL, kfs[ts pkh; DaGwL ljljw ljifox? df cg' ; Gwfg sfox? ePsf 5g\ .

lj1fg / kljlwsf] ljsf; df j]flgs / kljlwsx? sf] dxTj klg plQs} / xg] xB ol hgziQm j]lds ? kaf6 : jbzdf g} pTkfbg ug[kpf; ePsf] 5 . lqe'g ljZljBfnocGtu{ sf 0~hlgol/ u c'loog ; yfg, jg lj1fg c'loog ; yfg, s[if tyf kz' c'loog ; yfg, lrlst; f zf: q c'loog ; yfg, lj1fg tyf kljlw c'loog ; yfg, h: tf ljleGg c'loog ; yfgx? af6 pRr / d'od: t/Lo j]flgs tyf kljlws lzlf0f tyf tflnd sfošpx? ; ~rfng u/L hgziQm pTkfbg sfox? xg] u/šf 5g\ . To: t} >L % sf] ; /sf/sf Jofj ; flos ljBfnos? af6 klg lgdg: t/Lo Jofj ; flos hgziQm pTkfbg xg] u/šf 5g\ . t/ ol lgsfox? af6 xg] u/šf hgziQm pTkfbg bžsf] cfjZostfnf0{ b[6ut u/šf ckof{t g}/xg] u/šf] 5 . ; fy} ol hgziQm nf0{ : t/oQm agfpg c' } kpf; ug{af5L g} 5 .

ljut b0{tlg bzsd f lj1fg tyf kljlw lfqdf xfl; n ePsf pknAwnf0{ ljZn]f0f u/šf o; n] ; fdgf ug[k/šf afwf c8rgx? : ki6 xG5 . lj1fg tyf kljlwsf] ljsf; sf] nflu ; hgf ul/Psf jf ePsf lgsfox? sf] ljlofsnfksf] alrdf ; dGjosf] sdl /xšf] b]vG5 . o; sf] cltl/Qm lj1fg / kljlwsf] ljsf; pTkfbg / pTkfbstj a[4 pcdv xg g; Sg' csf] kdv ; d: of /xšf] 5 .

cg';Gwfgstf{/ pkoftstfAlr xgkgIplrt ;Dks{sfod xg ;s}f] b]vPg . To:t}cg';Gwfgsf
glthfx?nf0{Jofks ?kdf pkoftudf Nofpg ;s}f] klg b]vPg . pkoQm ljbZL kljlwx?sf] cfoft
Gogtd xg] u/}f] b]vof]. bZdf pknAw k/Dk/fut kljlwx?sf] ljsf; tk{sd}dfq Wofg uPsf]
kf0of]. o; sf] ;fy} pknAw kljlwx?sf] Jofks krf/ k;f/sf] sdLn] ubf{nfebfs kljlwx?af6
cy{Gq nfeftGjt xg ;s}f] 5g . log}s'fx?nf0{dWogh/ /fvL cf7f]of]hgfsf]nflu lj1fg tyf
kljlwsf]p2Zo tyf glLt lgwf{Of ul/Psf]5 .

p2Zo

cf7f]of]hgdf lj1fg tyf kljlw ljsf; sf]p2Zo lgDgfg';f/ /x}f 5g\.

s= /fi6sf] ; jf{uLof ljsf; df 6]f k%ofpg ;Sg]lsl; daf6 lj1fg / kljlwsf]ljsf; ugI

v= bZdf pknAw lj1fg / kljlwsf] lfdtnf0{clea[4 u/L s[if / 3/h' tyf ;fgf pBf]h:tf
ufdLof ljsf; sf lfx? ;d]df 6]f k%ofpg]

u= bZsf]cfly\$ ljsf; df k[olf of]ubfg k%ofpg]vfnsf ljbZL kljlwsf]cfoftnf0{a9fjf lbg].

glLt

lj1fg tyf kljlw ljsf; ; DaGWL pNn]vt p2Zox?nf0{xfl;n ug{ckgf0g]glLtx? o; ksf/
/x}f 5g\.

!:= s[if, pBf]u , pnhf{ oftfoft, ;~rf/h:tf dly\$ lfx?sf] ;fy} ufdLof ljsf; sf] nflu
pkoQm / ;xfof]vfnsf]kljlwx?sf]pkoftnf0{a9fjf lb0g5 .

@= ljleGg ljifo tyf lfx?l; t ; DalGwt cg';Gwfgsfof?sf] ;Gbedf bZsf] ;d:of ;dfwfg
ugI k{kp; /t cg';Gwfgsfof?nf0{ktyldstf kpf]g ul/g5 . afnl ljsf; , k{nk{h v}L,
kzkfng cflbsf] ;fy} ufdLof pBf]ux? tyf pnhf]sf; h:tf ljifox?sf] cg';/Oflo
cg';Gwfg (Adoptive research) sfof?df a9L Wofg lb0g5 .

#= bZdf pknAw kfs[ts ; t / ;fwgnf0{kl/rfng ugdf ;3fp k%ofpg ;lsg]u/L j]lflgs
cg';Gwfg / kljlwx?sf]ljsf; df hfB lb0g5 . gkfnsf]cf^g]ljz]ftf ePsf lfx h:t}:gf]
xf08qhl (Snow-Hydrology), lr;f] tyf ;vf klt/r]L jfnL Pj+hEnL ?v la?jfx?sf]
u0fftDs tyf ;WofTds ljsf;af6 jftfj/Oflo ;DawG, hlj-ljljWtf (Bio-diversity), cflbdf
cfwf/e't cg';Gwfg (Basic Research) nf0{klg a9fjf lb0g5 .

\$= ljZjsf ljleGg ljsl; t tyf ljsf; f]dv /fi6x?af/f ljsf; ul/Psf cg\$g kljlwx?af6
xftf] ljsf; sf] ultdf a[4 ug{ ;lsg] xBf pkoQm vfnsf kljlwx?nf0{bZdf leofpg'
nfekb xg5 . t;y{ o; ksf/sf kljlw ;/sf/L, u} ;/sf/L ;3/; tyf / lghL lfxsf]
dfllodaf6 x:tfGt/Of ug{a9fjf lb0g5 .

%= kljlw cjnDag tyf :yfgGt/Of kljl]ofdf lghL lfx?af6 nufgl cfdGqOf cTofjZos 5 .
o; lghL lfxsf] sfof6 kljlw x:tfGt/Ofnf0{ tlj] agfpg ;lsg] xBf lghL lfxsf]
lgsfof?nf0{klg ;m]g u/L kljlw x:tfGt/Of sfof a[4 ul/g5 . o; ;Gbedf ;Dej
ePsf] lfx?df ljbZL nufglnf0{cfsli\$ ug{ cg1fkq kpf]g ugI tyf zNs nufpg]
kljl]ofdf ;xfof]Jo: yf ul/g5 .

- ^= kljlw kfofhs tyf kfl nufglstf?af/f cg';/oflo cg';Gwfgsf]clea[4af6 pkoQm kljlw
lj sf; kljlofnf0{Jofks agf0g5 . o; sf]nflu kljlx?sf]lj sf; tyf ltglx?sf]gkfnl
cj:yfcg?k pkoflu u/f0{lghl lfqnf0{cfjZos kf];fxg lbg Psflwsf/ kq tyf cg1fkq
lbg]JoJ:yfsf];yfut lj sf; ul/g5 .
- &= lj1fg tyf kljwsf]lfdtf a[4 ug]o; sfof; ;mUg ljleGg ;/sf/L, u} ;/sf/L tyf lghl
lgsfox?alr cfjZos ;dGjo sfod ul/g5 . ol ljleGg lgsfox?nf0{;b0 ug5f];fy}
kpfjsf/L ?kdf lj1fg tyf kljlw lj sf; ;DaGWL clwoog tyf cg';Gwfg sfof?nf0{;dGjo
;d] u/fpg Ps ;/sf/L lgsfosf]:yfkf ul/g5 .
- *= /fli6a ;jflUlof lj sf; sf]nflu cfjZos j]flgs tyf kljws hgziQm ptkfbgdf uoffds
Pj+;Woffds a[4 ul/g5 . o; ;Gbedf ljZjlBfno, klti7fgx? / u} ;/sf/L tyf lghl
; yfx?sf]dfwodaf6 clwoog, cg';Gwfg tyf tflnd sfof]dx? kl40 u/L b7df lj1fg
tyf kljwsf]lj sf; ul/g5 . o:tf cg';Gwfgfids ; yfx?nf0{cfjZos clwsf/x? kpfj
ug{7f]; sbd rling5 .
- (= lj1fg tyf kljwsf]lfdtf eP u/}sf sfof? / pknAwx? lj sf;df ;mUg ;a}klfsf
lgsfox?nf0{pknAw u/fpg] sfo{;ldt ?kdf dfq xg] u/}sf]b]vG5 . t;y{lj1fg /
kljwlfdtf xfl;n ePsf pknAwx?sf]Jofks krf/ k;f/ ul/g5 . o;af6 hg ;fwf/Ofnf0{
lj1fg tyf kljwsf]pkoflutf / kpf]af/]afv xg u0{loglx?sf]kpf]udf a[4 xg hfg5 .
o; sfof k:tsfno tyf ;'rg s]bx? ;d]nf0{kl/rfng ul/g5 .
- !)= b7df pknAw k/Dk/fut kljwsf]lj sf;df ljz]f Wofg k%of0g5 . o; ;Gbedf ufdlof
lfdtf krlnt kljwsf];wf/, kl/dfhg / lj sf; ug{k];flxt ul/g5 .
- !!= kljlx? kpfjsf/L agfpgsf]nflu krf/ k;f/ sfof nflu u} ;/sf/L tyf lghl
; yfx?nf0{a9L ;]a9L kl/rfng ul/g5 .
- !@= lj1fg tyf kljlw lfsf cg';Gwfgfids pknAwaf6 cyf]Cqsf]lj sf;df ;3fp k%ofpgsf
nflu sltko cg';Gwfgfids j]flgs lgsfox?sf]:yfkf ul/Psf]5 . kpfjzfnl gtlj /
;dGjosf]cefjdf s]l lgsfox?n]cf'g]nlocg?k sfid ug{/ b7 lj sf; sf nflu ck]lft
ofubfg ug{;s]f 5gg\ . ;/sf/L tyf lghl lfsf o:tf lgsfox?sf] sfof]zntfdf
cfjZos ;wf/ ug5f ;fy} cg';Gwfg;DaGWL sfof]ld b7sf] cfjZostfcg';f/ ;~rfng
u/f0g5g\ . o:tf cg';Gwfgfids sfof?df ;3fp k%ofpg cftl/s ;]sf]kl/rfng ug5f
;fy}Cgt/ili6a ;3 ÷ ; yfx?af6 ;xfotf pknAw u/fpg cfjZos JoJ:yf ul/g5 .

sfof]dx?

dfly pNn] ul/Psf p2]o / gltx?cg?k cf7f]of]hgfsndf
-!_ j]flgs cg';Gwfg / lj sf; sf]lfdtdf a[4 ug5f]nflu cfjZos k]fw/x?sf]JoJ:yf / lj:tf/
-@_ kljlx:tfct/Of / cgl/Of sfo{k]40 -#_ :t/oQm hgziQm lj sf; tyf -\$_ kljlw krf/
k;f/;DaGWL sfof]dx? ;~rfng ul/g5g\.

!= j]flgs cg';Gwfg / lj sf;sf]lfdtdf a[4 ug5f]nflu cfjZos k]fw/x?sf]JoJ:yf /
lj:tf/

lj1fg / kljlw lj sf;df lqe'g ljZjlBfno, > % sf];/sf/sf lgsfox? / cGo u}
;/sf/L lgsfox? ;mUg /x}f 5g\eg] cg';Gwfg / lj sf; (Research and Development) ;DaGWL

sfo{x?df g{kfn /fhslo lj1fg tyf kljlw klf klti7fg, Jofjxfl/s lj1fg tyf kljlw cg';Gwfg s{bl g{kfn s[if cg';Gwfg kl/ifb\ 0~hLgLoI/\# cWooog ;*yfg, jg lj1fg cWooog ;*yfg, cflb /x}sf 5g\.

lghl lf{df klg s{xL xb;Dd cg';Gwfg / ljsf;;DaGWL sfo{x? ;~rfng ul/Psf 5g\.
t;y{ ;/sf/L, u} ;/sf/L, lghl ;*yfx?df cg';Gwfg tyf kljlw ljsf;df ;mUg lgsfox?sf
sfo{fdtfd clea[4 xg] sfo{x? ;~rfng ul/g5g\, loglx?sf nflu cfjZos jftfj/Ofsf] ;hgf
ug{JoJ:yf ldnf0g5 . ol lgsfox?sf nflu h?/L ePsf cg';GwfgfTds pks/Ofx?, ;fdulx? /
cg';Gwfg zfnfx?sf JoJ:yf;DaGWL sfo{x? ul/g5g\.

lgdf{f ;fdul pTkfbg, ;?E lgdf{f, cGo lgdf{f;DaGWL sfo{flbsf] kljlw ljsf;sf nflu
;/sf/L, u} ;/sf/L tyf lghl lgsfox?sf lfdtfa[4df 6]f k%of0g] sfo{x? ul/g5g\.

@= **kljlw x:tf{t/Of / cg';/Of sfo{k]4**

s[if, pBfu, oftfoft, ;~rf/, lgdf{f:h:tf lf{x?sf] ;d] ljsf;sf sfo{x?nf0{;3fp klg
hfg]vfnsf pkoQm kljlwx?sf klxrfg u/L To; ksf/sf kljlwx? cfjZos k/df ljbZaf6 cfoft
ug{lb0g5 . pkoQm ;/sf/L, u} ;/sf/L, lghl ;# ÷ ;*yfx?nf0{o;;DaGWL sfo{ug{k] ;flxt
ul/g5 .

#= **:t/oQm hgziQm ljsf;**

j]flgs cg';Gwfg tyf kljlw ljsf;sf nflu cfjZos hgziQm ljz]f u/] pRr /
dWod:t/Lo hgziQm pTkfbg dfusf] bff{df sd /xg]u/}sf]5 . t;y{o; lsl;dsf]c;Gthgnf0{
sd ub{nfhg bZsf] ljbfnof?af6 / kljlws tyf cg';GwfgfTds ;*yfx?af6 pRr:t/Lo /
dWod:t/Lo kljlws hgziQm pTkfbg u/f0g5 . pknAw kljlws hgziQmsf] agf{sf] 9fFfnf0{
ljZnf0f ubf{pRr, dWod / lgDg:t/Lo kljlw1x?sf] cgkft klg sltko lf{x?df ldnf]b]v5g .
t;y{o;;DaGWL sfo{ldsf] th{f ubf{o; klfnf0{ljz]f Wofg lb0g5 . :jbZdf pTkfbg xg g;Sg]
vfnsf kljlws hgziQmsf]nflu j]Zs cWooog tyf tflndsfsfo{sf ;~rfng ul/g5 .

\$= **lj1fg kljlw krf/ krf/**

ljsf;sfo{f k]olf tyf ck]olf ?kdf 6]f k%ofpg] ljleGg cfly\$;fdflhs lf{t;
;DalGwt lj1fg tyf kljlwsf]Jofks krf/ krf/ sfo{ul/g5 . lj1fg tyf kljlwljifodf lzlf0sf]
tNnf]:t/b]v g}cle?lr hufpg kf7zfnf:t/sf]k7g kf7g ;fdulx?df kfyldstsf ;fy :yfg lbg]
JoJ:yf xg5 . ;fy}Jofjxfl/s lj1fg tyf kljlwx?sf]pkofu Jofks / kefjsf/L ug{u/fpg /l8of]
6]nlehg, kq klqsf / o:t}cGo ;fjflgs ;~rf/sf dfWodx?nf0{kpfu ul/g5 . o;sf] ;fy}
;fjflgs tyf z]fs lf{sf k'tsfnox?sf]dfWodaf6 klg krf/ krf/ sfo{ul/g5 .

pkoQm sfo{ldx?sf] ;~rfngsf]nflu cfjZos ;]sf]JoJ:yf ;DalGwt lf{x?sf]sfo{ld
th{f xbf ul/g5 .

sfo{Jog JoJ:yf

lj1fg tyf kljlw lf{sf]pNn]vt p2]o, gltx? / sfo{dx?sf]sfo{Jogsf]nflu ;/sf/L
lf{df Ps ljefu:t/Lo lgsfosf] :yfkf ul/g]k]sf/jfxl ul/g5 . ;fy}z]fs tyf lghl lf{df
/x}sf lj1fg tyf kljlw cg';Gwfgdf ;mUg :jbZL tyf ljbZL lgsfox?af6 7f] ofubfg k%ofpg
nufpg ltglx?nf0{clwstd kl/rfng ul/g5 .

lj sf;df dlxf

eldsf

@)\$* ;fnsf]hgu0fgfcg';f/ bẏdf dlxf hg;wof s/La (@,)),))) cyf\ sh hg;wofsf] %) klztfegbf a9L /x\$] 5. clzlf, c:j:ytf, u/Lalsf] ;fy} k/Dk/fut ;fdflhs ?l9jfbL Jojxf/n] ubf{gkfnl dlxfx?n] ljsf; sfof jfl-5t ofubfg kpfug ug{; s\$]kf05g . ;DklQ, cfo /fhuf/h:tf cfly\$;f]sf cj;/x?sf] kxFaf6 gkfnl dlxfju\$? 6f9f 5g\ gkfnl kẏifx?sf] bffdf gkfnl dlxfsf] cf} t cfo'## jif{-kẏifsf]%^=!, dft[d[ob/ *%) kltnfvdf, dlxf; flf/tfb/ @% klztf -kẏifsf] %% klztf /x\$] 5. ;DkOf{hg;wofsf] cfwfegbf a9L hg;wof ePsf] dlxf ha;Dd kOf{?kdf /fi6sf] ptyfgsfdf ;mUg x5g\ ta;Dd bẏsf] cfly\$ ljsf; ;Dej x5g\ . t;y{dlxfju\$] cfly\$, ;fdflhs l:yltdf ;wf/ Nof0{ ljsf; klqmfdf xlnsf] ;dfg / cykOf{; xeflutfsf] nflu ;/sf/ klta4 /x\$] 5. gkfn clw/fHosf] ;Hwfg, @\$& n] sfghsf] bfi6sf]af6 dlxfju\$; dfg xg]/ o; ju\$] cfly\$ tyf ;fdflhs ljsf; sf]ljzjf Joj:yf ug[kjwfg klg u/\$] 5.

cGt/fli6a gf/L jif; ;g!(&% sf] cfXjfgcg?k gf/L ljsf; sf] glDt Ps /fli6a sfof]hgf tof/ kfl/Psf] lyof]. o; sfof]hgn] dlxfx?sf] ljsf; sf] nflu lzlf, jf:Yo, /fhuf/L, s[if, ;xsf/L, jg / sfggL lfX? lgwf{Of u/L tl lfX?df dlxf ljsf; ;DaGwL dhet p2lox? tyf gltut sdx? kl'tt u/\$] 5. /fi6sf] ljsf; klqmfdf dlxfju\$] ; xeflutf dxTjkOf{/xg] tVonf0{ bfi6ut u/L ; jkyd gkfnf 55f] ofhgdf ljsf; sfof gf/Lx?sf] ; xeflutf clea[4 ub{n]hfg] /fli6a glt cjndag ul/Psf] lyof]. o;/L g}; ftf] ofhgfn] klg dlxfx?sf] ; xeflutf clea[4 ug{ pglx?sf] ;fdflhs tyf cfly\$:t/ psf:g d2t kofpg] glt / sfof]ltx? ckgfPsf] lyof].

ljutdf ;~rfint dlxf ljsf; sfof]dx?af6 dlxfju\$] cfly\$ tyf ;fdflhs:t/ cfzftt ?kdf dfly p7g ;s\$] 5g\ . dlxf ljsf; sf] nflu ul/Psfkpf;x?df ;DalGwt sfof]dsf] ckof{ttf; ;dGjo tyf lfut glt kpfjsf/L sfof]jogsf] nflu ;yfut Joj:yfs] sdl / ljsf; klqmfdf n]yfhf]ydf dlxf; xeflutf ljZn]f0f gxgh:tf ;d:ofx? dVo ?kdf blvg cfp5g\.

ljsf; sf] dh klfxdf dlxfju\$]f0{ ; xeful ug{ ljsf; sf] kfo\$ lfdf pglx?sf] ;mUgtf a[4 ug{ ;fdflhs, cfly\$, zHfs, /fhg]ts / sfggL l:yltdf ;wf/ ug{ pkoQm 1fg / ;lkaf/f pglx?sf] blftdf a[4 u/L ptkfbgzln /fhuf/Lsf cj;/x? kpfug ug{/ :yfglo txb]v /fli6a tx;Dd lgoffes eldsf vlg]cj; / kpfug ug\$] nflu pkoQm jftfj/Of / k]fwf/ l; hgf ug\$] nflu lgDg glttx? ckgf0g5g\.

glit

1. kfylds, dfllolds / kl9 lzlfdf 5fqf tyf dlxfx?sf] ;mUgtf a9fpg ljzjf sfof]dx? ;~rfng ul/g5g\ . o:tf sfof]dx?df dVotl 5fqf?sf] egf{wof a9fpg] alr]df k9f0 5f8L hfg] klqmfdf sd ug[kfylds ljBfnofx?df Ps hgf dlxf lzlf clgjfo{?kdf lgoQm ug[/ eljiodf qmdzll dfllolds txdf klg clgjfo{kn] kfo\$ ljBfnodf dlxf lzlf sf lgoQm ug[glit cjndag

ul/g5 . k9 lzlf tyf cgrfl/s lzlfdf dlxfx?sf] nflu rjla6
 sfodh:tf cgrfl/s / sfodhs lzlf kpf ul/g5 .
 pRr lzlf xfl;n ug{g;Sg} / cj;/ gkfPsf 5fqfx?sf] nflu ;fwf/Of tyf
 kljws lzlf pknAw u/f0g5 . kljws pRr lzlf tk{5fqfx?nf0{egf{xg
 k};fxg lbg lglZrt sf 56bf0g5 . :jbZL tyf ljbZL 5fqj[Qdf 5fqfx?
 tyf dlxfsf nflu sxl klztz l;6 56bf0g5]Jo:yf ldnf0g5 .

2. dft[dJob/ / lzz'dJob/ a9L ePsf]kl/k]odf dlxfx?sf]:jf:Yo:t/df ;wf/
 Nofpg ;/lft dft[j, vfk lj:tf/, kl/jf/ lgothg ;Jf;DaGWL dlxf nllft
 sfod ;~rfng ul/g5 . ol sfodx? dft[lzz'sfotf;fdbflos dlxf
 :jf:Yo sfotf?dfk{u/dLof lfd pknAw u/f0g5g\ ;Jfsnlg/ :yfglo
 txd sfot ;BgLx?nf0{pkoQm tfnd pknAw u/f0{kl/rfng ul/g5 . o:t}
 u/L :jf:Yo]sf]pRr kljws hgziQm]sf;df dlxfx?sf];xflutf a[4tk{
 hf lb0g5 . u/dLof txd dlxfx?nf0{ :jf:Yo;Jf kofpg] u} ;/sf/L
 lgsfox?sf] dxTjkOf{ofubfngf0{wofgdf /fvL ;fdflhs ;Jf /fli6x ;d6jo
 kl/ibxGtu]sf ;3 ;yfx? / dlxf ;3x?sf];lqmo ;xflutf xfl;n u/L
 ljleg sfodx? ;~rfng ul/g5 .
 hg;wof lgoGqOfdf dlxfju]sf]eldsfnf0{wofgdf /fvL kl/jf/ lgothg;DaGWL
 hfsgf/L ;Jf kofpg] / hGdfct/ a9L kfg{cNkfjlwsf]:yfol ;fwg pkofu
 uGdf ljzlf hf lb0g5 . k;lt ;Jfsf] nflu kylds :jf:Yo s]bl lhNnf,
 c~rn / lqloc:ktfx?df sxl ;oofsf]lj:tf/ ul/g5 .
3. s[lflfd dlxfx?sf] ;mUgtnf0{dfcotf kpf ug{ s[lflsf;sf] nflu
 ;~rfng ul/g]pGgt dn, alp, krf-k;f/;DaGWL tfndx? ;~rfng ubf
 dlxf s[fsx?sf];xflutf a9f0g5 . s[lflsf;sf]nflu cfjZos COf, ahf/
 tyf cGo ;ljwfx?df dlxf s[fsx?nf0{nllft ;dxsf]?kdf ;E7t ul/g5 /
 cfjZos klzlf ofts / cflye ;fwgx? h6fpg]Jo:yf ul/g5 . dWod /
 pRr:t/sf dlxf s[lfl kljws hgziQm]sf]clea[4 ug{tfnd tyf sfdsf]
 lglZrttsf]nflu cfjZos Jo:yf ul/g5 .
4. jg tyf e";AfOf lfd klg dlxfx?nf0{a9L ;wofdf ;mUg u/f0g5 . jg
 ;Dkbfsf];AfOf / ljsf; u/L jftfj/Oflo ;d:ofx? ;dfwfg ug{jg tyf e"
 ;AfOf lfd ;~rflnt ;dbfodf cfwfl/t j[ff/fkOf sfodx?df dlxfx?nf0{
 ;lqmo ;xful u/f0g5 . jg ;Dkbfsf];Jo:yfaf6 xg] axklflo nfeaf/
 dlxfju]df r]gf / hfufOf clea[4 ug{krf-k;f/ / klzlf0sf sfodx?
 ;~rfng ul/g5g\ . j[ff/fkOfsf];fy}h8la6L pTkfbg / kznvg, 8fnBfE cflb
 sfok?df dlxf ;xflutf a[4 ul/g5 .
5. u/dLof dlxfx?sf]pGgt]sf] nflu ;femf ;yfx?n]dxtjkOf{eldsf vlg]
 ePsf]n];femf ;yfdk]t\s[lf, 3/h' tyf u/dLof pBfu, ;femf pkef]mf e08f/
 / art sfodx? ;~rfng ug{pTkVt ul/g5 . ;fy};femf;DaGWL ljleg
 klzlf0fx?df dlxf ;xflutf a[4 ul/g5 .
6. pBfu]fd dlxf;xflutf a[4 u/L dlxfx?sf]cflye tyf ;fdflhs l:yltdf
 ;wf/ Nofpg pBfu]x? :yfkf ug{cfjZos ;lkdhs tfnd, sRrf kbfy{

cBflus Joj:yfkg tflnd, ;he / ;xlnot C0fsf] ;ljwf pknAw u/f0g5 .
 ahf/;DefJotf / :yfglo ;lk pkoFlu xg] u/L 3/h' tyf ufdLof pBflux?sf]
 :yfkgf, ahf/ Joj:yf / cBflus lfq?df o:tf pBflux?nf0{:yfg pknAw
 u/f0g5 . pBflux?sf] ;~rfng / Joj:yfkgdf dlxfn;xeflutf a[4 ug{
 k[;flxt ul/g5 . pBflusf] ;fy}jfl0fHo tyf ko6g lfqdf dlxfn;xeflutf a[4
 ug{g]lj, Joj:yfkg, pBdl (Entrepreneurship) / ;lk ljsf; xg] klzlf0f
 pknAw u/f0g5 .

7. ufdLof dlxfn?sf] cfly\$ l:yltdf ;wf/ Nofpg ;~rflnt pTkfbg C0f
 sf0md / ;fgf ls;fg dlxfn ljsf;h:tf sf0mdsf]lj:tf/df hfB lb0g5 .
8. ;jflqdf ;/sf/L tyf u} ;/sf/L lfqdf sf0t dlxfnjuf0{ gltlgw{0f
 klqmfdf a9L ;mUg u/fpg glt, lgodx?df k[;fxk[k[jwfgx?sf] Joj:yf
 ul/g5 .
9. dlxfnjuf] Joj:yfkg, pBdlsf] tflndsf] Joj:yfsf] ;fy}pQm tflndx?af6
 ;lksf] ;bkoFlu ug[;yfut 6jf / ljQlo ;xfotf pknAw u/fpg] Joj:yf
 ul/g5 . o; ;Gbedf cNk;Wos / lk5l8Psf ju\$ lxtnf0{ klq Wofgdf
 /flvg5 .
10. dlxfnjuf] lxt / ;Hf0fdf k[olf ?kdf ;mUg /xsf dlxfn ;3x? / c6o
 ;yfkg?af6 dlxfnljsf;sf] nflu hgr]tgf j[4 ug[ehf ug[/ ;xofluf]
 nflu cfjZos ;fwg h6fpg] sf0t k[olf ?kdf ;mUg /xg] sf0?df ;lqmo
 u/f0g5 .
11. dlxfn ljsf;sf] af6df cj/nv xg] vfnsf P[sfggdf ;wf/ ug{ cfjZos
 sf/afxl ul/g5 . ufdLof dlxfn?df sfggl hfgsf/L k[pg ug{sfggL ;j tyf
 tflndsf] Joj:yf ul/g5 .
12. l;+f0, vfgkfgL, af6B6f] lgdfh:tf ufdLof k[jwf/ sf0mdsf] thdf,
 sf0fjog tyf;`rfngdf dlxfn;xeflutfnf0{ a9fjf lb0g5 . o;sf] nflu
 pkef0mf ;ldltx?df dlxfn;xeflutfnf0{clgjfo{u/f0g5 .
13. bfp/f, 3fFkft, kfgL, uk\$sf0f vr{xg] ;dodf s6f]L ug[vfnsf klj]wx?
 ufdLof lfqdf lj:tf/ ul/g5 .
14. ljsf; sf0mdf dlxfn?sf] pkoFlu k0f{ ;xeflutfnf0{ a9fjf lbg] qmddf
 ;d6jo tyf cgudg sf0?sf] nflu pkoQm ;E7gfTds 9fFsf] :yfkgf
 ul/g5 . dlxfn ljsf; ;aGwl lfqut sf0md agfpg /fli6x ofhgf cf0flun]
 dGqfnox?nf0{lgbZg lbg5 .

afn ljsf;

afnaflnsf? /fi6sf nflu eljiosf gful/s xg\ / ltlx?nf0{;lqmo tyf
;lfd gful/s agfpg] jftfj/0f l;hgf ug{;/sf/sf] pQ/bfloTj xfl. @)#* ;fnsf]
hgu0fgfcg';f/ gkfnsf]!\$ jifd]lgsf afnaflnsf] ;wof ^@,!!,(&@ /xsf]f @)\$*
;fnsf]hgu0fgfsf]k/ldes kltj]pgcg';f/ afnaflnsf?sf]hg;wof s/la &(nfv
kuf]5, hg bzs]sh hg;wofsf]\$@=& kltzt xg cfp5 . gkfnl afnaflnsf?
skf]f0f, /f]uJofw / clzlffn]kl8t 5gl. cem}klg jif]L \$% xhf/ afnaflnsf?
emf8f kvfnaf6 d[o'xg]u/sf]%) kltzt afnaflnsf?n]dfq kfylds lzlf k'f
ug[u/sf]kf05 . ax';wos ufdlof hg;wof u/la g}ePsf]s]s\$ 3/ kl/jf/sf]
cfodf ;3fp k'ofpg]>dzlqnsf]?kdf /xsf 5gl. o;sf];fy}ckfE, b]of gl, cgfy
tyf duGt]afnaflnsf?sf];d:of klg TolQs}uDeL/ 5 .

;ftf]of]hgdf ckgfOPsf]afn ljsf; gltcg?k afn lzlf / :jf:Yo:t/df
s]L ;wf/ eP tfklg ck]lft pknAw eg]xfl;n xg ;s]f]5g . afnaflnsf;DaGwl
sfoGmd ;~rfngdf cGt/l]f]lo ;dGjo, ;yfut lgsfo tyf e/kb]tYof]sf]sdlx?
;d:ofs]f]?kdf /xsf 5gl.

afnaflnsf?sf];Af0f / ljsf;sf]nflu ljut jifx? cyf\0=!(()) b]v
cGt/fli6a / /fli6a:t/df hfuf0f cfp] 5 . afnaflnsf]arfp; ;iff / ljsf;sf]
nflu;fs{ afn ;Ddhg !(*^ / ljZj afn lzv/;Ddhg 0= !(()) df kfl/t
kltfjx?df gkfn klg k]ta4 e0;s]f]5. o; k]ta4tfcg?k afnaflnsf?sf]
ljsf;sf]ljw lf]ut klfx?df ;g@))) ;Ddsf]nlo lgwf{0f u/L /fli6a afn
ljsf; sfo{of]hg th]f ul/Psf]5 . o;sf];fy}gkfn clw/f]osf];Hwfg @)\$& n]
klg afnaflnsf?sf]zf]f0f xg glb0{pglx?sf]xs lxtsf]/lff ug{cfjZos Joj:yf
u/sf]5 . Pslst afn sfgb-@)\$* klg kfl/t e0;s]f]5 .

cf7f]of]hgdf afnaflnsf]ljsf;sf]nflu ckgfpg]gl]t ljZj afn lzv/
;Ddhgs] k]ta4tfcg?k tof/ ul/Psf]afnaflnsf tyf ljsf; sfo{of]hg !(())
bzsd] cfwfl/t 5 . afnaflnsf?sf]zf/l/s tyf af]4s ljsf;sf]nflu
uef{:yfb]v hlGdP/ xlsG]cjw;Ddsf]nflu cfjZos ;]f ;ljwfx? Joj:yf ug]
b]zeQm cgzfl;t, g]tsjfg\ / ;lfd gful/s tof/ ug] af]Nofj:yfb]v g}c;n
afgl]ljsf; ug] afnaflnsf?sf]xs lxtsf];/lff ug] cdfafas]cfo:t/ a[4
u/L s]s\$]sf]kng kf]f0fsf]nflu ;lfd agfpg]p2]on]cf7f]of]hgdf lgDgfg';f/
afnaflnsf tyf ljsf; gl]t ;dfjz ul/Psf]5

1. uef{:yfb]v g}afnaflnsf?sf]x]l]rf/sf]nflu ;/l]ft dft]j sfoGmdsf]
ufdlof:t/;Dd lj:tf/ ul/g5 . uef]tL ePb]v g};do ;dodf :jf:Yo k/Llff,
pkrf/ tyf ;/l]ft k]l't ;]f pknAw u/f0g5 .
2. lzz'd]ob/ / afn d]ob/ cf7f]of]hgfsf]nlocg';f/ sd ug{lj:tf]/t vfk,
emf8f kvfn tyf Zjf; kZjf; /f]u lgoGq0f sfoGmdx?sf]lj:tf/ ul/g5 .
o;sf];fy}:jf:Yo lzlf]sf]df]odaf6 afn:jf:Yok]t hgr]gf a[4 ul/g5 .
3. ;fdGo tyf GoG kf]f0f l:y]tdf ;wf/ Nofpg vfB, :jf:Yo / lzlf]f]df
cGt;Gjo sfod u/L sfoGmd ;~rfng ul/g5 . /f]uf/Lsf cj;/x? l;hgf
u/L 3/ kl/jf/sf]vfB j:t' cfkl't\$]cj;/sf]clea[4, k]Gg OghL{/ ;td

- skfjfof;DaGWL /fusf] pkrf/sf] nflu pk:jf:Yo rfsLb]v kfjfof :jf:Yo;Jf
pknAw u/f0g5 . kfjfof lzlf;DaGWL 1fg kfylds lzlf]v kpf]g ul/g5 .
4. afn lrlst;f;Jfsf] lj:tf/sf] nflu sflct afn c:ktfndf ;oof tyf cGo
ljz]f1 ;Jfsf]JoJ:yf ul/g5 . IfqLo tyf lhNnf c:ktfnx?df klg hg;Wofsf]
cfwf/df ;oof tyf afn ljz]f1;Jfsf]JoJ:yf ul/g5 .
 5. ;lldt kl/jf/af6 afnaflnsf?sf] ljsf;df kg{ ;Sg] ;sf/fds kefjnf0{
Wofgdf /fvl kl/jf/ lgo]hg ;Jfsf] dfllodaf6 ;fgf] kl/jf/sf] cjwf/0ffnf0{
a9fjf lb0g]sfoqmdx? ;~rfng ul/g5g\.
 6.)-% jiff Ddsf afnaflnsf?sf] nflu lghL Ifq, u} ;/sf/L ;*yf / :yfgLo
lgsfosf] ;xflutdf lbjf lzz' :ofx/ s]b/ / k}{kfylds ljBfno :yfkf
ul/g5 .
 7. kfylds pd]sf afnaflnsf?nf0{lgllzNs kfylds lzlf pknAw u/f0g5 /
o ; ;Gbedf 5fqf egfa[4 ug{kfylds lzlf ;ljwf pknAw gePsf] ;dbfonf0{
lzlf]sf]cj ;/ kpf]g ug{ alrdf k9f0 5f]Bg] / slfdf c ;knn xg]b/ sd u/L
afnaflnsf?sf]lzlfdf ;Wofds tyf uoffds ljsf;sf]nflu ljz]f pkfox?
c]nDag ul/g5g\.
 8. dfllods pd]sf afnaflnsf?sf] nflu dfwolds lzlf tyf Jofj;flos
dfwolds lzlf]sf]cj ;/ ;he ul/g5 .
 9. sfddf nfu}f, cGwf, ckfE, c ;xfo, TofluPsf, 6x/f, duGt] / nfu' kbfsf]
bJo{gaf6 kef]jt ljz]f kl/l:yltsf afnaflnsf?nf0{b}sf] of]o gful/s
agfpg pgLx?sf]cfjZostfg;/ ljeGg sfoqmdx? ;~rfng ul/g5g\ . afn
sNof0f uk, cgfyfno, P ;-cf]P ;= lenh cflb cgfy afn ukx?sf]ljsf; tyf
lj:tf/ ul/g5 . dhhb/x?sf] nflu Pj lgodx?df ;wf/ u/L ;DalGwt
sf/vfgfx?df ;fwf/Of tyf Jofj;flos lzlf / kfylds :jf:Yo ;Jfsf] ;ljwf
ug]JoJ:yf ul/g5 . ljz]f kl/l:ylt afnaflnsf?sf]ljsf;sf] nflu ;/sf/n]
/fli6a tyf cGt/fli6a u} ;/sf/L ;3 ;*yfx?nf0{g} ;mUg xg k] ;fxg tyf
;ljwf kpf]g ul/g5 .
 10. afnaflnsf]sf] sfgbl xslxtsf] arfpsf] lgldQ afnaflnsf;DaGWL Pj @)\$*
kpf]zgd f0;sf] 5 . u} ;/sf/L lgsfox? afnaflnsf;DaGWL sfgbsf]
kef]sf/L sfof]jogdf dxtjk0f{eldsf xg]ePsf]afnaflnsf;DaGWL Pjaf/]
hfgsf/Lsf]k]f/ tyf afnaflnsf;DaGWL sfgbsf]pNn=3g ug]fly sf/afxL ug{
clek]t ugdf ;/sf/nf0{;xof]u tyf ;3fp kfofpg]u} ;/sf/L lgsfonf0{
k] ;flxt ul/g5 .
 11. :yfgLo of]hgfx? thcf ubf{afnaflnsf tyf ljsf; ;F ;DaGw xg] lglb[6
nlox? lgwf[Of ugdf :yfgLo lgsfonf0{k] ;fxg tyf ;xof]u k]bfg ug]
pkfox? c]nDag ul/g5g\.
 12. of]hgf sfof]jogsf]qiddf ;dGjo tyf cgludg ug{Ps pRr:t/Lo /fli6a
afn ljsf; kl/ibsf]yfkf ul/g5 . kl/ibdf afnaflnsf tyf ljsf;sf]lfqdf
;mUg ;/sf/L tyf u} ;/sf/L lgsfox?sf]k]tlglwTj xg5 . /fli6a of]hgf
cfon]n]kl/ibnf0{;lrjfn ;xof]u kpf]g ug5 .

u};/sf/L ;*yf

kl/ro

/fli6α ljsf;df lghl tyf u};/sf/L ;*yf?sf]eldsf] ;jfw dxTj 5 .
 wd{ugI oz jf ;Slt{sdfpg] k/fksf/ ugI blg blvlnf0{ bfg lbg] jf ;xofu
 ugh:tf k/Dk/faf6 u};/sf/L lqdf glhl jf ;*fut?kdf nfb\$Nof0sf/L sfo{?
 xBcfPsf 5g\ . kmn:j?k lghl lqsf]bfg bftJoaf6 pNn]vglo wld\$ tyf ;fdflhs
 u7Lx? ag\$ 5g\ . ;/sf/L kpf;sf]kl/k'ssf]?kdf dh'ssf]ljsf;df ;xeful acg]
 hghfu/Of / hgziQms/Of ugI clek[on] u};/sf/L ;*ysf] cfkrfl/s yfngl ^^
 jifcuf18 >L rGb] sfdwb' rvf{ krf/s dxfu7L :yfkqfb]v ePsf] xf]. To;kl5
 k/fksf/ ;*ysf]yfngl ePsf]xf]. lj:=+@))& ;fnsf]qmfcgkl5 cGt/fli6α lqdf
 gkfnsf]9f\$fh] cGt/fli6α ;3 ;*ysf];xofu]df /Bqm; , kl/jf/ lgorhg ;3,
 nfoG; / /f\$ /L Snax? :jbZL;dfh;JL tyf :jo+JLx?sf] kpf;df :yfkqf /
 ;~rfng xBcfPsf 5g\ . ;dfh;JLsf]kpf;df afnlzlfbb]v lnP/ sl6/fu, lfo/fu,
 cjh /fuh:tf]dx/fu]x?sf ;DaGwdf ;d] u};/sf/L ;*yf? :yfkqf e0{;wofds
 a[4 xb yfkl5 ltglx?nf0{ ;E7t ugI / kl46 ugI ;/sf/L Pq lgod, glt /
 ofhgfs]cefj v8\$g yfNof]. u};/sf/L ;*yf?sf]klg s]blo ;*ysf]vfF]dx; ;
 eof]. ;/sf/L lqdf ;fdflhs sNof0f / u};/sf/L ;*yf?nf0{ ;/sf/L kpf;df
 ;dGjo u/fpg / kl46 u/fpg]E7gsf] cfjZostf 7lgor]. kmtll lj:=+@)#\$
 ;fndf u};/sf/L ;*yf?sf] s]blo 0sf0\$] ?kdf ;fdflhs ;Jf /fli6α ;dGjo
 kl/ifb\ / lj:=+@)#* ;fndf u};/sf/L ;*yf?nf0{/ ;dfh sNof0fsfof0{/ ;/sf/L
 kpf;af6 kl46 u/fpg]p2[on]>d tyf ;dfh sNof0f dGqfnosf]u7g ePsf]5 .
 jtGfg l:yltdf gkfndf u};/sf/L ;*yf?sf] ;wof sfo{ k\$[tsf] cfwf/df
 lgdglnlvtcg;f/ jul\$ /Of ul/Psf]5 :-

lf	;wof
-s_ afn sNof0f	14
-v_ dlxfn ljsf;	34
-u_ o]f lqmfnsfk	203
-3_ :jf:Yo ;Jf	46
-a_ lzIf	2
-r_ cGwfckfE ;Jf	12
-5_ ;fdbfos tyf u]dlOf ljsf;	179
-h_ jftfj/Of ;Af0f	16
-e_ P8\ tyf nfu'kbty{lgoGqOf	6
-_ g]ts ljsf;	64
hdf	576

ol ;*yf? /fli6α lf]lo / :yfglo txdf jul\$ 5g\ . lf]lo cfwf/df s/La
 &% kltzt ;*yf? d\wof-rn lf]df /x\$ 5g\ . ol clwsf\$;*yf?nf0{ ;3 ;*yf
 btf{ Pq cGtu\$ lhNnf kzf;g sfofnodf / kgll ;fdflhs ;Jf /fli6α ;dGjo

kl/ibdf u/L bxf/f] btf{ug[ky]df cfa4 ul/Psf 5g\. lhNnf kzf;g sfodfodf dfq
 btf{eP/ ;fdflhs ;Jf /fli6a ;dGjo kl/ibdf btf{xg afE ;*yfnf0{ ;d] xbf{
 pkoQm ;wofdf lgs}yk xg ;S5 . gkfndf xfn;Dd %# j6f cGt/fli6a u} ;/sf/L
 ;*yfx? k]olf / k/f]f?kdf sfo{t 5g\ ol ;*yfx? ;fdflhs ;Jf /fli6a ;dGjo
 kl/ibdf ;E ;Demf]f u/L sfd ul//xsf 5g\ tldWo] #^ j6f dWodf-rnleq}sfo{t
 5g\.

o;/L Jofks?kdf u} ;/sf/L ;*yfx?sf]lj sf; / lj:tf/ eP/, s]blo:t/df
 ;/sf/L / u} ;/sf/L ;*yfx?sf] u7g eP/ klg ck]lft ?kdf g t u} ;/sf/L
 ;*yfx?df cfdlge{ eP/kni6fpg ;s] g t lghl lq]sf] ;f] ;fwg g}lj sf; k]qnof
 jfl-5t?kn]k]flxt xg ;Sof]. o;df dhtl s]l ;d:ofx? b]yfk/sf 5g\ tl xg-

1. u} ;/sf/L ;*yfx?nf0{ ;Af0f, k]4g / pTk]t u/fpg]gllt / Pj sfggsf]
 cefj /Xof].
2. u;/ ;/sf/L ;*yfx?sf] s]blo ;E7g / ;/sf/n] ;*yfx?nf0{ :j:k]t?kdf
 ;~rfngeGbf cTolws lgoGqOf / x:tlfk ugOf a9L sfd u*of].
3. lghl lq]sf]nufgl ;fdflhs ljsf; / cfly\$ ljsf;df cfslif{ xg ;s].
4. kzf;lgs k]qnof :ki6, ;/n / ljs]blt xg ;s]. ;*yfx?alr ;dGjo xg
 ;s].
5. u} ;/sf/L ;*yfx? sf7df8df dfq s]blt /x] clw/fHoe/ jfl-5t?kn]lj:tf/
 xg ;s]g\.

u} ;/sf/L ;*yfsf]kl/sNkgf ubf{:jefj]h]:jo+]L xgkg] cfk] ;b:ox?df
 nfefz lj:t/Of ug]vfnsf dgfkmf chgdf gnf]ug] /fhg]ts b]i6df t6:y, sfoGnd
 ;~ffngdf pbf/ / ljkGg, ;ljwf/lxt / czQm hgtfsf nflu sfd ug]tyf ;fdflhs
 hfuf[tl;hgf u/fpg]ljz]ttf ePsf] xg' h?/L 5 . u} ;/sf/L ;*yfn] ;fj]lgs
 dxT]sf] sfd ug] / ;s]Dd a9Lnf0{ ;m]ug u/fpg] tyf ;*yfsf] ;~rfnsdf
 :jo+]Lx?af6 g}5flgP/ cfp]g]khftflGqs k]qnofsf]cgz/Of ug{clek]t xgkg]5 .
 ;fdflhs ;*yf elgP tfklg cfly\$ tyf cGo hg cge't cfjZostfsf sfoGnd
 ;~rfng ug]xgk5{ o;sf]gllt, sfoGnd / ah\$ vhf / kf/bz\$ xgkb5 .

pkoQm k[7elddf xfn k]t;f] / ;fwgsf] ;ldttfnf0{ b]i6ut ubf{lghl
 lq]df ckl/rflnt cufw ;f] / ;fwgnf0{:j:k]t?kdf ;Jf, ;lk / hfE/n]clek]t
 e0{hgtfn] cfk;L ;E7gaf/f /fli6a ljsf;sf] dhwf/fdf clwstd k]flxt u/fPdf
 dfq /fi6sf]lbu]lj sf; ;Dej xG5 eGg]oyfyhf0{dgg u/] cf7f]of]hgdf lghl tyf
 u} ;/sf/L ;*yfx?sf]eldsf / lhd]f/Lnf0{ljz]f hf\$ lbg]gllt ckgf0Psf]5 .

glltx?

1. ljsf; sfoGndsf]sfof]ogdf sd nfut, nrstf, pTk]Off tyf cu]fl/tfsf]
 b]i6n]lghl tyf u} ;/sf/L ;*yfx? a9L kefjsf/L xg]xhf ;fdflhs tyf
 cfly\$ ljsf;sf lq]df lghl tyf u} ;/sf/L ;*m]gtfnf0{ Jofks / lj:tf/
 ul/g5 . vf; u/L hgtfnf0{ ;xsf/L, pkeQmf ;ldlt, ;fdbflos ljsf; Pj+
 ;fdflhs ;\$;*yfx?sf]dflodaf6 cu] / u/fpg]gllt ln0g5 .
2. ;fdbflos tyf u} ;/sf/L lq]af6 ;fdflhs tyf cfly\$ ljsf;sf nflu ul/g]
 kpf;nf0{ sl07t xgaf6 hf]fpg kzf;lgs k]qnofx?df ;/nls/Of u/L

- :j:klt?kn]k]46 xg] jftfj/0f l;h6f ul/g5 . o:tf] sfo{ubf{l]z]ft|| pbf/
 P6 lgods]Jo]y:f, clwsf/sf]l]s]b]s/0f, ;3 ;*yfsf]btfdf ;/nls/0f, ;3
 ;*yfnf0{a9L :jfoQtf kpf]g ug5f ;fy}pglx?nf0{a9L pQ/bfol u/f0g5 .
3. /fli66 offhgfaf/f lglb6 ktylds lfqdf sfd ug{pbf/ gltcf?k u} ;/sf/L
 ;*yfx?nf0{0f :jfoQtf kpf]g ul/g5 . ;/sf/L tyf :yfglo lgsfox?sf]
 l]sf; kpf;df u} ;/sf/L ;*yfx?sf]eldsfnf0{kl/k's / kl/kf]ssf]?kdf
 sd u/fpg] jftfj/0f l;h6f ul/g5 / l;h6f]ds / gjlgtdhs ;f]h]gs
 dx]j]sf]sfo{ug]k]p]tk]t ul/g5 . ;ljwfk]t lfqaf6 bu6 / ufdl0f lfqdf
 u} ;/sf/L ;*yfnf0{l]j:tf/ ul/g5 .
4. /fli66 tyf c6t/f]66 u} ;/sf/L ;*yfx?sf]kpf]j]sf]/tf a9fpg ;/sf/n]
 ltglx?sf]cf-cf^gf cgej, thgf]ds kmf0bf tyf lgk0ftf]sf]cfwf/df a9L
 kpf]j]sf/L 9En]sfd ug{ ;Sg]vf; lfq]x?df clek]t ug5 . c6t/f]66 u}
 ;/sf/L ;*yfx?nf0{cfk]h] sfo6md;~rfng ug5f] ;sf g]k]nl u} ;/sf/L
 ;*yfdfk]f]sfd ug{k]f] ;flxt ul/g5 .
5. :yfglo:t/df ub]n]hfg]w]h]f] ;fdflhs cfly6 sfo6mdx?sf]lhDd]f/L ca
 :yfglo lgsfox? -lhNnf l]sf; ;ldlt, gu/kflnsf / ufp]j]sf; ;ldlt sf
 sfo{f]leq kg{uPsf]o:tf lgsfox?sf] ;of]ng ;xof]u / lgb]z]gdf ;fdflhs
 cfly6 lq]mofsnfk u} ;/sf/L lfqaf6 a9L ;lfdtf]sf;fy sfd u/fpg]klq]mof
 a;flng5 . o;/L u} ;/sf/L ;*yaf6 ;~rf]nt sfo6mdnf0{ kb] ;/sf/L
 lgo6q0f jf x:t]fk gug]k]ofelt lb0g5 .
6. u} ;/sf/L ;*yfx?nf0{ ;3fpg / >L % sf] ;/sf/ tyf j]z]s lgsfox? ;f
 ;Dks]f]Gb' e0{sd ug{sb]df Pp6f s]b]lo 0sf0f] sfd ug5 . o;}s]b]lo
 0sf0f] c6t/f]66 :jo+]L ;*yfx?n]gk]ndf sfd ubf{cf^gf] ;*yf btf]
 u/fpg]kl/kf6L a;flng5 . ;/sf/L lfqaf6 u} ;/sf/L ;*yfx?nf0{cf]jZos
 ;xof]u, tYof] / ;'rgf kpf]g ug{oxL s]b]lo 0sf0sf]dflodaf6 Psaf/ k]ffnl
 ckgf0g5 .
7. ;fdflhs ;3 ;*yfx?nf0{c6o l]sf;sf]cnf]f l]z]f u/] ;dfhsf sdhf]
 tyf c;xfo JolQ], ju{/ ;dbfonf0{dgj]rt hl]jgofkg ug{ ;lf]d tNofpg,
 l]sf;df dlxnf]sf] ;xeflutf clea[4 ug{pkoSt kl]lwsf]l]sf; , x:tf6t/0f /
 pkof]u tyf kof]f/0f]sf]hug]f]h:tf sfo6f s]b]t xg clek]t u/f0g5 .
8. ufdl0f tyf bu6 :yfgsf u} ;/sf/L ;*yfx?sf]Jo]y:yfkg]ldtf sdhf] ePsf
 7fp6 c6t/f]66 ;*yfx? ;d]sf] ;xeflutf (partnership) df To:tf u} ;/sf/L
 ;*yfx?sf]Jo]y:yfkg lf]dtfd clea[4 ub] ;dfh sNof0f sfo{klg ;fy;fy}
 ;~rfng u/fpg]kl/kf6L a;flng5 .
9. u} ;/sf/L ;*yfx?af6 ul/Psf sfo{x?sf] ;xl dNof]g ul/g]klq]mof a;flng5 .

vfB tyf kfj0f

ax';Wos gkfnl hgtfx?sfj kfj0f:ylt Gob /xsfj 5. vfBfGgsfj cefj /
c;GtInt ljt/Of, u/LaL,c lzIff, :jf:Yo ;Jfsfj sdl g}skfj0f tyf Gob kfj0fsf
kplv sf/Ofx? xbl. ljeGg kfj0f;DaGwL;jJf0fx?n] clwsfz gkfnl afnaflnsfx?
kfj6g-0ghL{dfnGol6<g -lk=0=Pd_ af6 ul;t ePsf bJfPsfj 5. /fli6a kfj0f ;jJf0f
!(&% n]%) kltzt afnaflnsfx? skfj0fsf ljeGg cj:yfdf ePsf cgdfig u/sfj
5. ;fy}le6fldg P sdl, /Qm cNktf, cfofj8gsfj sdh:tf ;Td kfj0f ;d:ofx? klg
uDeL/ /xsfj 5. kmn:j?k sd tfn tyf prf0{/Qm cNktf, cGwfk, s07/fu tyf
nf6f n7of cflb /fux?af6 ljzJf u/L u/La hgtf, dlxf / afnaflnsfx? kl8t
kfOPsf 5g.

!((() df ePsfjafnaflnsf sf ljZj lzv/ ;Ddhgdf gkfnsfj kJta4tfcg?k
afnaflnsf tyf ljsf;sfj ;Gbedf ;g@))) ;Dddf kfj0f:yltdf ;wf/ Nofpg nlo
lgwf{Of e0;sJf 5. o;sfj ;fy}dlxf / u/LOf hg;Wofsfj skfj0f l:yltdf ;wf/
Nofpg klg ;/sf/ TolQs}sl6a4 /xsfj 5. o; ;Gbedf cf7f;Ddhgdf kfj0f;DaGwL
lgDg gltx? ckfOPsf 5g

1. bZdf lk=0=Pd= ;DaGwL Gob kfj0f g}kdv ;d:of ePsfj sJfifjdf vfBfGg
pTkbfgdf g}hfb lb0g5 . o;sfj ;fy}kfj0foQm vfB h:t}df5f, df;; bW tyf
t/sf/L pTkbfgdf a[4 ul/g5 .
2. efufns ljs6tf, vfBfGg cefj, kfj0f bl6n] ddf{ts lF tyf ju6f
kpfjsf/L vfBljt/Of kOfnlsfj Joj:yf ugk/s vfB cfkl{ sfo6md nfu"
ul/g5 . u/La kl/jf/, dlxf / sfjsLx?sfj skfj0f:yltdf ;wf/ Nofpg
/fhuf/L / cfo cfh6df pkfox? l;hg u/L kl/ jf/ vfBcfkl{sfj lfdtf
clea[4 ugJcj ;/x?sfj l;hg ul/g5 .
3. ;dbfo jf 3/h:t/df tof/xg] pkoqm afn cxf/sfj krf/ kl/f/ ug{ tyf
:yfgo?kdf afn cxf/sfj ljsf;sfj nflu pBfLx?nf0{kl;fxg ul/g5 .
4. kfj0foQm vfgfkl t hgrJgf clea[4 u/L vfgfsfj lsl;d, ksfpj] tl/sf,
vfBfGg e08f/ tyf vfgf vfg]afgl axJfdf ;dJ kl/jt6 Nofpg]bl6sfJaf6
kylds lzIffblv g}kfj0f lzIff ;dfjZ ul/g5 . kfj0f lzIff sfo6mdnf0{kl
lzIff, sJf, :jf:Yo, nllft ;dX cfwl/t cfofhgxf?;fu Pslst u/L ;~rfInt
ul/g5 .
5. pk:jf;Yo rJsl:t/blv g} tlg jif6Gbf dlgsf sfjsLx?sfj pdJcg';f/sfj
kfv/fsfj gk, prf0{tyf tfn hfFsfj sfo6md ;~rfng ul/g5 . cdfsfj bW /
k/s vfgf cflb sfo6mdx?af6 afnaflnsfx?sfj kfj0f:t/df ;wf/ Nof0g5 .
dlxfx? / ljzJf u/L ueJtl tyf bW vJfpg] cdfx?sfj kfj0f:t/ ;wf/
Nofpg pglx?sfj tfn hfFsfj lgoldt sfo6md ;~rfng ul/g5 / tfn hfFsfj
cfwf/df Gob kfj0f ePsf dlxfx?sfj nflu cfwl, kfj0foQm vfgfaf/]hfgsf/L,
sJf;faf/Lsfj ljsf; cflb sfo6mdx? ;~rfng ul/g5g.
6. le6fldg P sfj sdl, nfxTJsfj sdl / cfofj8gsfj sdh:tf ;Td kfj0f ;d:of
pRr ePsfj lfx?sfj klxrfg u/L ;Td kfj0f cfkl{ sfo6md ;~rfng ul/g5 .

7. hg;fwf/0fsf] kff0f l:ylt b7sf] ;fdflhs cfly\$ ljsf;;& k]olf?kdf
;DalGwt ePsf] xgfn] ljsf; ofhgaf6 hghljgdf k/3sf] c;/ dNoflg
klqmoxdf kff0f:t/nf0{Ps ;'rssf] ?kdf ln0g5 . o;sf] nflu kff0f;DaGWL
tYofl ; lng sf0f0{;yfut ul/g5 .
8. kff0fcGtu] s[lif, :jf:Yo, lzIff / :yfglo ljsf;;DaGWL sf0fndsf] kffjsf/L
sf0fjogsf]nflu cGt/lfglo ;dgjo ug{/fli6& kff0f ;dgjo ;ldltnf0{;b0
ul/g5 / vfB tyf kff0f ;lef] ; 0sf0sf]Joj:yf ul/g5 . o;sf] ;fy}:jf:Yo,
s[lif, lzIff / :yfglo ljsf;cGtu]sf] kff0f sf0fndnf0{ klg kffjsf/L
agf0g5 .

cgludg tyf dNoflg

ljutdf ljsf; cfofhgfx?df k;:t nufgl eP tfklg ljsf;tkn{sf]ultljlw
xpf{Psflt/ w/h;f] cfofhgfx? lgwff/t ;dodf sfofjog xg ;ls/xsf 5ggveg]
csf/t/ sfofjog k/f ePsf cfofhgfx?af6 klg ;Gtfkpk pknAw xfl;n e0/xsf
5gg\ o; kl/k]odf pknAw ;t / ;fwgsf]ldtJool pko[u u/L cfofhgf -tyf
sfofmd_ sfofjogdf tbf?stf tyf blftf a9fpg]tkn{wofg lbg'lgftgt cfjZos 5 .
o;sf]nflu pkoQm vfnsf] cfofhgf 5gf6 ugI/ sfofjogdf cf0k/3f cj/fvx?
x6fpg]klqmf sf;fy}lgwff/t cjlwleq cfofhgf ;DkGg ugI;0Gqsf]7hf]dxTj xG5 .
cfofhgfsf]ljleGg lqmf snfx?sf]lg/Gt/ cgludg tyf dNoflg ugIJoJ:yfsf]
;b0ls/0faf6 o:tf];0Gqsf]ljsf; ug{;lsG5 .

xfnstf cfofhgfx?sf] ;d:oftkn{sf]p0f 5gf6 klqmf lglZrt/ Jofjxfl/s
gxb' ;dodf cfofhgf;DkGg gxb' k'f]lglZrt /sdeGbf nfut a9g' sfofmdsf nflu
560f0Psf]C0f tyf ;xfofGtu]sf]/sd w]}sd dfq vr{xg ;Sg' k/f ePsf
cfofhgfx?sf]plrt dd{ ;Def/ gxb' / ltlx?n]:yfloTj k'kt ug{g;Sg' cfofhgf
thdf x0f cfofhgfsf] ;knntf ;'rsf] (Indicator) :ki6 lgwff/0f gxb' cfofhgfsf]
dNoflgsf]lgldQ cfwf/ /yf ;j]f0f gxb' pknAwx?sf] ;dlffTds dNoflg ugI
lgoldt kl/kf6 gxbh:tf sf/0fx?n] clwst/ cfofhgf tyf sfofmdx?n]nllft
pknAw xfl;n ug{;sf]kf0f0 .

cgludg tyf dNoflg;DaGWL ;yfut JoJ:yf lgs}sdhf] 5 . w/h;f]
ljsf;;F ;Da4 dGqfno ljefux?df cgludg Pj+dNoflg zfvf dxzfvfsf]
:yfkGf;Dd klG ePsf]5g . /fli60 ofhg cfofhaf6 ul/g]cgludg klqmfdf ljsf;
cfofhgfx?sf] sfofjogsf] kultkltj]bg kfof r0f]sdf e/L k7fpg] / o;sf]
cfwf/df sfofjog:t/sf] ;dlff ugI rng 5 . sfofjogdf kg{ uPsf ;d:of/
cj/fvx? r0f]s;s kultljj/0f kZ ubf{pnn} ul/G5g\ t/ cgludg tyf dNoflgsf]
lgoldt JoJ:yf gePaf6 tn dfly / dfly tnsf]lg/Gt/ / bxf]f];'rg tyf ;wf/
sfofklqmf kfjsf/L 5g .

pk/fQm ;d:ofx?nf0{b]i6ut ubf{cfofhgfx?af6 kl/nllft p2Z0 xfl;n ug{
xfnstf] cgludg tyf dNoflg ugI kl/kf6lnf0{ Jofks ;b0 Pj+kfjsf/L agfpg
cfjZos 5 . o;sf] ;fy;fy}cfofhgf 5gf6 cj:yfdf klG pkoQm cfofhgfx? dfq
5flgg]jftfj/0f t0f/ ug{ofhg 5fg]lglZrt klqmfut cfwf/x? / k0ffnlsf]ljsf;
ug{ToIQs}h?/L 5 . o; sfof klg cgludg tyf dNoflgaf6 k'kt hfgsf/Lx?sf]
dxTj k0f{ eldsf xG5 . log}klfx?nf0{ dWogh/ u/L cf7f;ofhgfsf] cgludg tyf
dNoflg;DaGWL p2Z0, glt Pj+sfofmd to ul/Psf]5 .

p2Z0

cf7f;ofhgdf cgludg tyf dNoflgsf]p2Zox? lgDgfg';f/ 5g\

1. cfofhgf ;~fngdf k/3f ;d:ofx?sf]klxrfg u/L lg/fs/0f ug{/ cfofhgf
lgwff/t ;dodf ;DkGg ug{.
2. cfofhgfx?nf0{k'f]lgwff/t sfofmd / nfut cg?k ;DkGg ug{.
3. cfofhgfx?af6 cfly6 tyf ;fdilhs ljsf;sf]kl/nllft pknAw xfl;n ug{.

4. cfofhgfx?sf] nufgl Pj+ pknlaW;DaGWL hfgsf/L cBfjlws /Nvg' / hfgsf/Lnf0{e/kbf]tyf kxEnf0{5l/tf]agfpg'.

glit

cgludg tyf dNofÍgsf]glitx? o; ksf/ 5g\

1. cgludg tyf dNofÍg Joj:yfnf0{;/sf/sf] sfo\$fl/0fLsf] pRrtd txaf6 /fhg]ts k]ta4tf kbf]g u/L ljsf; kzf;g ;wf/ ;oqsf]kdv s8Lsf]?kdf ln0g5 / dflYNnf]txaf6 lg/Gt/ dfu5z6 tyf ;Da4tf kbf]g ul/g5 .
2. s]blo:t/df cgludg tyf dNofÍg Joj:yf ;b0 kfg{ ;yfut ;wf/x? ul/g5g\.
3. cgludg tyf dNofÍgsf]kbf]sf/L kl/kf6Lsf]ljsf; ug{dGqfno tyf ljefudf 58}cgludg tyf dNofÍg 0sf0{? :yfkf u/L logLx?nf0{s]blo cgludg tyf dNofÍg kffnL;E alnof]?kdf cfj4 u/f0g5 .
4. cfofhgf ;~rfngdf cf0k/3f ;d:ofx?sf]lg/fs/0f ug{pkoq sfo{kffnLsf] th0f ul/g5 .
5. cgludg tyf dNofÍgnf0{sdff/Lx?sf]sfo{fdtfsf]dNofÍg tyf j[Qljsf;df kbf]u ug]glit ln0g5 .
6. cgludg tyf dNofÍgsfof offhgf, Joj:yfkg, sfof]jog / tYofÍ ;Íng tyf ljZn]ifof;DaGWL 1fgsf]ljz]f cfjZostf kg]ePsf] offhgf, cgludg tyf dNofÍgsf]nflu58};Jf;dX u7g ul/g5 .
7. cfofhgf sfof]jognf0{a9L hgdvL tyf p2zodvL agfp5 nfhgfsf] nflu /fhg]ts ;yf / pkef]nf;dxnf0{ljleGg txsf]cgludg tyf dNofÍgdf ;/Ls agf0g5 .
8. sfof]jogdf /x3f cfofhgfx?nf0{a9L kbf]sf/L ?kdf ;~rfng ug{tyf sfof]jog e0;s3f cfofhgfx?af6 pknlaWsf]lgiklf n]yfh]yf ug{gofF cfofhgfx?sf]cjwf/0ff ljsf; ug{/ltgX?af6 sfof]jog klfsf]cgejx? ;d6 cfofhgf tyf sfof]dx?sf]pkfb]tfcg';f/ ljZjlBfno Pj+cGo c\oogdhs ;yfx?af6 klG cBfjlws, d\wofjlw tyf cGtd dNofÍgx? u/f0g5g\.

sfof]d

1. cGt/dGqfno ;dGjofds sfo{ug{/ pRr:t/af6 ;dfwfg ug]kg]vfnf ;d:ofx?sf]lg/fs/0f ug{kvfgdGqLsf]c\oiftfdf /fli60 ljsf; ;d:of

;dfwfg ;ldltsf]u7g ul/g5 . o; ;ldltsf];b:ox?df ;DalGwt dGqL, cy{ dGqL, ;fdfGo kzf;g dGqL, /fli6æ ofhgf cofusf pkfWOLF, ;DalGwt ;b:o Pj+ cgludg tyf dNoflg xbl; b:o / dVo ;lrj /xg5g. of];ldltsf]a7s lgoldt ?kdf kto3 rf/ dlxgdf a:g5 .

2. cgludg Pj+dNoflg Joj:yfsf];yfut ljsf; tyf ;~rfng ug{ s]blo 0sf0sf] ?kdf /fli6æ ofhgf cofucGu{ æs]blo cgludg Pj+dNoflg dxzfzvf /xg5 / o; dxzfzvfdf pkoQm blfx?sf];ofhgf tyf sDko6/ cflbsf]Joj:yf ul/g5 .
3. kto3 dGqfnox?df sf0æ, cfofhgfx?sf];wof jf cfofhgfx?sf]lsf;dsf] cfwf/df cfjZostfcg';f/5\$}cgludg Pj+dNoflg dxzfzvf jf ljBdfg ofhgf dxzfzvf cGu{ 5\$}cgludg Pj+dNoflg zvf :yfkf ul/g5 .
4. cgludg tyf dNoflg zvf÷dxzfzvf?df blf hgziQmsf]Joj:yf ug{cfly\$ ofhgf cgludg tyf dNoflg;DaGWL cnuu};]fsf]u7g ul/g5 . ;]fleq /fli6æ ofhgf, ljifout (Sectoral) ofhgf / tYofl pk;dX Joj:yfu/L jt0fg tYofl ;]fnf0{of];]fsf]pk;dXdf ldnfg ul/g5 / ul7t pk;dXleq g}j]Q ljsf; -kb7glf cfb_ sf]Joj:yf ldnf0g5 .
5. blf tflnd Joj:yfsf]nflu b7leq ;~rfngdf /x3f tflnd ;yf?dWof]pkoQm ;yfnf0{;b0ls/of ul/g5 .
6. cgludg Pj+dNoflg klqmf0{lg/Gt/tf kpfug{/ cfofhgf ;~rfng Pj+ sf0fjogsf]qmdf byf kgI ;d:ofx?sf]lg/fs/of ;dod}ug{lgDg sbdx? rflng5g

-s_ k7{pNnlvt /fli6æ ljsf; ;d:of ;dfwfg ;ldltsf]cltl/Qm ;DalGwt dGqlsf] cWofitfdf dGqfno:t/df dGq:t/lo ljsf; ;d:of ;dfwfg ;ldlt (Ministerial Level Development Action Committee) u7g ul/g5 . o;df ;DalGwt ;lrj, cy{ dGqfno, ;fdfGo kzf;g dGqfno, /fli6æ ofhgf cofusf kltglw, ;DalGwt ljefulo kplv, dGqfnosf ofhgf dxzfzvf kplv / cgludg tyf dNoflg dxzfzvf kplv ;b:o xg5g.

-v_ cfofhgfx?sf]k3[t cg?k cgludg tyf dNoflg;DaGWL l/k76 kmf/d / pkoQm ;'rsf] (Indicators) sf]ljsf; u/L lgoldt ?kdf l/k76 u/f0g5 .

-u_ pkoQmtfcg?k cfofhgfx?sf] lgiklf cBfjlws (on-going)dWofjlw (mid-term) / kpfj (impact) dNoflg ug{ nuf0g] / o; sf0df ljZjljBfno tyf cWogdhs ;yf? ;d7nf0{;mug u/f0g5 .

- 3_ qmlds ?kdf cgludg tyf dNofíg tVofíx?nf0{sDko6/f0h ubInlug5 / pkoQm tyf :t/Lo IjZn}f0f klqmofsfj ;fy}>Jo bZ0;fwgx?sfjpkofu ubInul ofjk4ltnf0f lfd Pj-kpfjsf/L tNof0g5 .
- a_ sJblo cgludg tyf dNofíg Joj:yfnf0{cflwsf/s ?kdf kpfjsf/L eldsf vJhg ; lfd agfpgsfj nflu cfjZos kpf; slo clwsf/sfj Joj:yf ug{pkoQm Pj tyf lgodfjnlsfj thdf ul/g5 .
- r_ cgludg tyf dNofígsfj kl/kf6lnf0{sdff/Lsfj j[Q Ijsf; , b08 tyf k/:sf/df kpfu ug{/ pglx?df sfobltf a[4 ugIk{elsfj a9pg glthfdhs Joj:yfkg klqmof (Management by Result) / glthfdhs sfo{Dkfbgdf cfwfl/t dfkx? (Norms based on performance) lJefulkR5]ljsl; t u/L kpfu u/f0g5 .